

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**SEVENTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2019 THROUGH SEPTEMBER 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")  
Authorized to Provide  
Professional Services to: Debtor  
Period for which compensation  
and reimbursement is sought: June 1, 2019 through September 30, 2019  
Amount of compensation sought  
as actual, reasonable and necessary: \$5,355,672.59  
Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$309,366.13  
This is a:        monthly   X   interim        final application.  
This is Ankura's Seventh Interim Fee Application in this case.

<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

## Summary of Fees by Month

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (6,000.00)	\$ (400,000.00)	\$ (6,000.00)
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(266,919.99)	2,407.73
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,365.45)	(913,459.03)	8,193.12
9/1/17 - 9/30/17	408,875.50	8,409.75	417,285.25	(6,133.13)	(407,392.46)	3,759.66
<b>First Interim Fee Period</b>	<b>1,961,754.00</b>	<b>63,804.29</b>	<b>2,025,558.29</b>	<b>(29,426.31)</b>	<b>(1,987,771.48)</b>	<b>8,360.50</b>
Voluntary Reduction <sup>(1)</sup>	(35,983.94)	-	(35,983.94)	539.76	-	(35,444.18)
Voluntary Reduction	(26,483.70)	-	(26,483.70)	397.26	-	(26,086.44)
Ankura Credit to AAFAP <sup>(6)</sup>	-	-	-	-	-	53,170.12
<b>First Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 1,899,286.36</b>	<b>\$ 63,804.29</b>	<b>\$ 1,963,090.65</b>	<b>\$ (28,489.30)</b>	<b>\$ (1,987,771.48)</b>	<b>\$ -</b>
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (911,612.16)	\$ 18,583.94
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(939,622.26)	17,315.66
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,141,904.60)	20,953.88
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(986,540.89)	17,833.01
<b>Second Interim Fee Period</b>	<b>3,937,979.00</b>	<b>175,457.10</b>	<b>4,113,436.10</b>	<b>(59,069.69)</b>	<b>(3,979,679.91)</b>	<b>74,686.50</b>
Voluntary Reduction <sup>(2)</sup>	(121,020.75)	(8,775.41)	(129,796.16)	1,815.31	-	(127,980.85)
Ankura Credit to AAFAP <sup>(6)</sup>	-	-	-	-	-	53,294.35
<b>Second Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 3,816,958.25</b>	<b>\$ 166,681.69</b>	<b>\$ 3,983,639.94</b>	<b>\$ (57,254.37)</b>	<b>\$ (3,979,679.91)</b>	<b>\$ -</b>
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ (812,543.69)	\$ 31,790.87
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,165.45)	(554,134.93)	21,298.44
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	(325,411.95)	12,886.10
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	(329,385.01)	13,055.27
<b>Third Interim Fee Period</b>	<b>2,002,323.50</b>	<b>128,217.60</b>	<b>2,130,541.10</b>	<b>(30,034.85)</b>	<b>(2,021,475.57)</b>	<b>79,030.67</b>
Voluntary Reduction <sup>(3)</sup>	(87,086.73)	(20,590.47)	(107,677.20)	1,306.30	-	(106,370.90)
Ankura Credit to AAFAP <sup>(6)</sup>	-	-	-	-	-	27,340.22
<b>Third Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 1,915,236.77</b>	<b>\$ 107,627.13</b>	<b>\$ 2,022,863.90</b>	<b>\$ (28,728.55)</b>	<b>\$ (2,021,475.57)</b>	<b>\$ -</b>
6/1/18 - 6/30/18	\$ 405,703.25	\$ 40,304.45	\$ 446,007.70	\$ (6,085.55)	\$ (405,437.38)	\$ 34,484.77
7/1/18 - 7/31/18	563,488.33	45,712.51	609,200.85	(8,452.33)	(473,886.56)	126,861.96
8/1/18 - 8/31/18	754,947.25	74,088.76	829,036.01	(11,324.21)	(722,869.91)	94,841.89
9/1/18 - 9/30/18	649,494.79	38,897.55	688,392.34	(9,742.42)	(606,330.57)	72,319.35
<b>Fourth Interim Fee Period</b>	<b>2,373,633.63</b>	<b>199,003.27</b>	<b>2,572,636.90</b>	<b>(35,604.50)</b>	<b>(2,208,524.42)</b>	<b>328,507.97</b>
10/1/18 - 10/31/18	\$ 946,695.00	\$ 64,534.82	\$ 1,011,229.82	\$ (14,200.43)	\$ (891,628.78)	\$ 105,400.61
11/1/18 - 11/30/18	866,117.00	42,954.46	909,071.46	(12,991.76)	(779,823.17)	116,256.53
12/1/18 - 12/31/18 - 000031	372,686.50	23,284.88	395,971.38	(5,590.30)	(347,024.79)	43,356.29
12/1/18 - 12/31/18 - 000030	214,957.50	-	214,957.50	(3,224.36)	(190,559.82)	21,173.32
1/1/19 - 1/31/19 - 000031	473,529.50	51,034.87	524,564.37	(7,102.94)	(461,257.91)	56,203.52
1/1/19 - 1/31/19 - 000030	374,713.00	-	374,713.00	(5,620.70)	(332,183.07)	36,909.24
Adjustment <sup>(4)</sup>	(25,550.00)	-	(25,550.00)	383.25	-	(25,166.75)
<b>Fifth Interim Fee Period</b>	<b>\$ 3,223,148.50</b>	<b>\$ 181,809.03</b>	<b>\$ 3,404,957.53</b>	<b>\$ (48,347.23)</b>	<b>\$ (3,002,477.55)</b>	<b>\$ 354,132.76</b>
2/1/2019 - 2/28/2019 - 000031	\$ 522,798.00	\$ 34,224.87	\$ 557,022.87	\$ (7,841.97)	\$ (492,581.63)	\$ 56,599.27
2/1/2019 - 2/28/2019 - 000030	271,283.00	-	271,283.00	(4,069.25)	(240,492.38)	26,721.38
3/1/2019 - 3/31/2019 - 000031	744,652.00	59,583.85	804,235.85	(11,169.78)	(701,985.25)	91,080.82
3/1/2019 - 3/31/2019 - 000030	179,777.50	-	179,777.50	(2,696.66)	(159,002.14)	18,078.70
4/1/2019 - 4/30/2019 - 000031	439,170.50	29,362.39	468,532.89	(6,587.56)	(415,335.68)	46,609.65
4/1/2019 - 4/30/2019 - 000030	213,148.00	-	213,148.00	(3,197.22)	(188,955.70)	20,995.08
4/1/2019 - 4/30/2019 - 000031 Impl.	281,736.50	33,209.24	314,945.74	(4,226.05)	(272,563.85)	38,155.84
5/1/2019 - 5/31/2019 - 000031 <sup>(5)</sup>	742,224.00	17,544.77	759,768.77	(11,133.36)	(670,602.70)	78,032.71
5/1/2019 - 5/31/2019 - 000030	284,669.50	-	284,669.50	(4,270.04)	(252,359.51)	28,039.95
5/1/2019 - 5/31/2019 - 000031 Impl.	390,381.50	45,687.69	436,069.19	(5,855.72)	(380,426.57)	49,786.90
<b>Sixth Interim Fee Period</b>	<b>\$ 4,069,840.50</b>	<b>\$ 219,612.81</b>	<b>\$ 4,289,453.31</b>	<b>\$ (61,047.61)</b>	<b>\$ (3,774,305.41)</b>	<b>\$ 454,100.29</b>
6/1/2019 - 6/30/2019 - 000031 <sup>(6)</sup>	\$ 483,870.00	\$ 9,682.20	\$ 493,552.20	\$ (7,258.05)	\$ (436,972.73)	\$ 49,321.42
6/1/2019 - 6/30/2019 - 000030	301,183.00	-	301,183.00	(4,517.75)	(266,998.73)	29,666.53
6/1/2019 - 6/30/2019 - 000031 Impl.	358,607.50	58,026.33	416,633.83	(5,379.11)	(351,278.48)	59,976.24
6/1/2019 - 6/30/2019 - 000031 Ret. Plan	91,490.00	17,367.13	108,857.13	(1,372.35)	(95,351.82)	12,132.96
7/1/2019 - 7/31/2019 - 000031	588,208.53	13,318.37	601,526.90	(8,823.13)	(531,569.05)	61,134.72
7/1/2019 - 7/31/2019 - 000031 Impl.	321,862.38	24,356.80	346,219.18	(4,827.94)	(301,299.92)	40,091.32
7/1/2019 - 7/31/2019 - 000031 Ret. Plan	284,918.88	18,453.83	303,372.71	(4,273.78)	(266,784.14)	32,314.79
8/1/2019 - 8/30/2019 - 000040	453,681.53	12,443.20	466,124.73	(6,805.22)	(411,545.81)	47,773.70
8/1/2019 - 8/30/2019 - 000027	260,347.75	-	260,347.75	(3,905.22)	(230,780.68)	25,661.85
8/1/2019 - 8/30/2019 - 000040 Impl.	378,279.38	31,825.41	410,104.79	(5,674.19)	(354,006.25)	50,424.35
8/1/2019 - 8/30/2019 - 000040 Ret. Plan	287,170.00	34,773.48	321,943.48	(4,307.55)	(279,719.34)	37,916.59
9/1/2019 - 9/30/2019 - 000040	469,087.08	19,716.41	488,803.49	(7,036.31)	(431,047.18)	50,720.00
9/1/2019 - 9/30/2019 - 000027	514,988.18	-	514,988.18	(7,724.82)	(456,501.46)	50,761.90
9/1/2019 - 9/30/2019 - 000040 Impl.	410,518.88	53,777.84	464,296.72	(6,157.78)	(403,971.55)	54,167.39
9/1/2019 - 9/30/2019 - 000040 Ret. Plan	152,099.50	15,625.13	167,724.63	(2,281.49)	(147,009.78)	18,433.36
<b>Seventh Interim Fee Period</b>	<b>\$ 5,356,312.59</b>	<b>\$ 309,366.13</b>	<b>\$ 5,665,678.72</b>	<b>\$ (80,344.69)</b>	<b>\$ (4,964,836.92)</b>	<b>\$ 620,497.11</b>
Voluntary Reduction <sup>(9)</sup>	(640.00)	-	(640.00)	9.60	-	(630.40)
<b>Seventh Interim Fee Period, Net</b>	<b>\$ 5,355,672.59</b>	<b>\$ 309,366.13</b>	<b>\$ 5,665,038.72</b>	<b>\$ (80,335.09)</b>	<b>\$ (4,964,836.92)</b>	<b>\$ 619,866.71</b>
<b>TOTAL</b>	<b>\$ 22,653,776.60</b>	<b>\$ 1,247,904.35</b>	<b>\$ 23,901,680.95</b>	<b>\$ (339,806.65)</b>	<b>\$ (21,939,071.26)</b>	<b>\$ 1,756,607.73</b>

- (1) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the First Interim Compensation Period from May 3 Through September 30, 2017 (Docket #2911).
- (2) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from October 1 Through January 31, 2018 (Docket #8189).
- (3) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from February 1 Through May 31, 2018 (Docket #8189).
- (4) Adjustment made for duplicate entries in the Sixteenth Monthly fee statement, for the period of September 1, 2018 through September 30, 2018, dated November 19, 2018. Ankura has notified the fee examiner and the Commonwealth of the adjustment.
- (5) The twenty-fourth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both April and May as Ankura did not bill the municipal advisory fee for April.
- (6) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.
- (7) Payment received by AAFAP on account of net holdback amounts due on the 1st, 2nd and 3rd interim fee applications did not withhold for the 1.5% Technical Services tax previously withheld on the 90% payment. Ankura will provide a credit to AAFAP for amounts previously not withheld (\$133,804.69) on its July 2020 fee statement.
- (8) The 1.5% Technical Services tax was inadvertently not withheld on certain payments made by AAFAP to Ankura for the First, Second and Third interim fee applications. Ankura is providing a credit to AAFAP in the amount of \$133,804.69 to account for the correct withholding.
- (9) June Impl. invoice \$640 lower than detail due to calculation error on June Impl. invoice. Ankura has voluntarily written off these fees.

Dated: San Juan, Puerto Rico  
July 18, 2020

ANKURA CONSULTING GROUP, LLC



By: \_\_\_\_\_

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Title III  
THE FINANCIAL OVERSIGHT AND  
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as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
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**SEVENTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2019 THROUGH SEPTEMBER 30, 2019**

The Seventh Interim Fee Application (“Application”) for Compensation for Services Rendered and Reimbursement of Expenses includes the period June 1, 2019 through September 30, 2019 (“**the Seventh Interim Fee Period**”) of Ankura Consulting Group, LLC (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

**Introduction**

1. By this Application, Ankura seeks allowance of compensation for professional services rendered as financial advisor to the Debtors for the Seventh Interim Fee Period in the

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).



amount of \$5,355,672.59 and actual and necessary out-of-pocket expenses of \$309,366.13. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).

3. Venue is proper pursuant to PROMESA section 307(a).

4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

### **Background**

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities, and the commencement of the Commonwealth’s Title III Case, is contained in the Notice of

Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

**Applicant's Interim Compensation**

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Seventh Interim Fee Period,
- iii. **Exhibit C1** – Summary of Restructuring Hours and Fees by Professional for the Seventh Interim Fee Period,
- iv. **Exhibit C2** – Summary of Implementation Hours and Fees by Professional for the Seventh Interim Fee Period,
- v. **Exhibit C3** – Summary of Retirement Plan Hours and Fees by Professional for the Seventh Interim Fee Period,
- vi. **Exhibit D1** – Summary of Restructuring Expenses by Category in the Seventh Interim Fee Period,
- vii. **Exhibit D2** – Summary of Implementation Expenses by Category in the Seventh Interim Fee Period,
- viii. **Exhibit D3** – Summary of Retirement Plan Expenses by Category in the Seventh Interim Fee Period,
- ix. **Exhibit E** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period June 1, 2019 through June 30, 2019,
- x. **Exhibit F** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period July 1, 2019 through July 31, 2019,
- xi. **Exhibit G** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period August 1, 2019 through August 31, 2019, and,

- xii. **Exhibit H** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period September 1, 2019 through September 30, 2019.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$117,073.88 in expenses incurred during the Seventh Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

#### **Summary of Services**

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Seventh Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Seventh Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

- i. **Planning and Implementation – 3,839.3 Hours; \$1,452,803.13 Fees.** The Applicant included in this workstream the execution and implementation of initiatives included in the certified fiscal plan implementation including i) assessing and providing feedback on implementation plans, ii) assisting agencies with the development of implementation plans, iii) assisting agencies with the execution of agency consolidations included in the certified fiscal plan, iv) assisting agencies with the implementation of operational efficiency and transformation initiatives, and v) assessing and providing feedback on agency monthly reporting packages required by the FOMB. Lastly, the applicant participated in meetings with AAFAF, the FOMB and its advisors and various agencies to help refine

implementation plans and the implementation planning and reporting process. The Applicant assisted numerous agencies with planning and implementation related matters including:

- i. Civil Rights Commission
- ii. Commonwealth Election Commission
- iii. Department of Economic Development
- iv. Department of Environment and Natural Resources
- v. Department of Health
- vi. Department of Justice
- vii. Department of Public Safety
- viii. Department of State
- ix. Department of Transportation and Public Works
- x. Elderly and Retired People Advocate Office
- xi. Gaming Commission
- xii. Health Insurance Administration
- xiii. Industrial Commission
- xiv. Infrastructure Financing Authority
- xv. Land Administration
- xvi. Office of Financial Institutions Commissioner
- xvii. Public Service Appeals Commission
- xviii. Puerto Rico Innovation and Technology Service
- xix. Regulatory Board Public Services
- xx. State Historic Preservation Office
- xxi. Traffic Safety Commission
- xxii. Vocational Rehabilitation Administration

- ii. **Debt Restructuring – Title III – 1,533.2 Hours; \$930,565.75 Fees.** The Applicant included in this workstream time incurred developing strategies for the debt restructuring of Commonwealth entities in Title III under PROMESA including the Commonwealth as a whole (the “Commonwealth”), Puerto Rico Electric Power Authority (“PREPA”), Puerto Rico Highway and Transportation Authority (“HTA”), and Employees Retirement System (“ERS”). First, the Applicant has worked closely with the Debtors and the Debtors’ advisors in evaluating the amount and nature of claims against each of the Title III debtors as well as sources of recovery for Title III debtor creditors. The Applicant has also prepared various analyses including multiple scenarios to support various debt restructuring proposals and/or analyze proposals made by the various creditor groups. Second, the Applicant also supported AAFAF in closing the Puerto Rico Sales Tax Financing Corporation (“COFINA”) tax exchange, satisfying all conditions to Plan Confirmation and Plan Effectiveness and supported AAFAF in post-effective date work including tax related matters, the establishment of the COFINA investor portal and other corporate matters. Third, the Applicant incurred time developing a detailed toll road cash flow model in response to creditor requests and to support an eventual HTA plan of adjustment. Lastly, the Applicant has included in this workstream time incurred participating in meetings and mediation sessions with the Debtors and the Debtors’ advisors, the FOMB and its advisors and various creditor groups and their advisors to engage in negotiations and discuss potential settlement terms including meetings mandated by the mediation team

named by Judge Swain.

- iii. **Debt Restructuring – Non-Title III – 1,794.3 Hours; \$891,333.38 Fees.** The Applicant has incurred time related to developing strategies and alternative proposals for the debt restructuring of several entities under Title VI of PROMESA including, but not limited to, Puerto Rico Industrial Development Company (“PRIDCO”), Puerto Rico Ports Authority (“Ports”), Puerto Rico Infrastructure Financing Authority (“PRIFA”), Puerto Rico Aqueduct and Sewer Authority (“PRASA”), Puerto Rico Public Buildings Authority (“PBA”), and The University of Puerto Rico (“UPR”). First, the Applicant spent a significant amount of time preparing long-term financial projections and restructuring scenarios for the restructuring of PRIDCO and Ports. The preparation of PRIDCO and Ports long term financial projections and restructuring scenario development entailed in depth due diligence, since there was limited analysis readily available, and the Applicant participating in meetings with both the management teams and various members of AAFAF to share findings. Second, the applicant has included in this workstream time incurred participating in meetings with creditors of PRIDCO and Ports as part of the effort to consensually restructure the outstanding obligations of these entities.
- iv. **Act 106 Defined Contribution Plan Implementation – 2,436.8 Hours; \$815,678.38 Fees.** The Applicant has included in this workstream time related to the implementation process for the Act 106 defined contribution plan. This included work with the management of the Employees’ Retirement System to assist in reconciling individual participant balances with the amount of funds in the Act 106 temporary trust. The work also included validation of the individual participant balances consisting of all contributions, minus distributions, plus any adjustments made. The Applicant was required to ingest, structure, load, and analyze data from several different sources including, Oracle database backup files, PeopleSoft extract files, excel files and scanned PDF files. The result of the analysis is a detailed list of reconciled accounts, and accounts that were found to have discrepancies. In addition, the Applicant performed project oversight that supported the Government in contract negotiation, coordination of vendor and governmental parties to ensure alignment and facilitate progress towards launch, and escalation of critical items to provide visibility to the appropriate authority/decision makers.
- v. **Fiscal Plan and Related Matters – 295.8 Hours; \$158,297.73 Fees.** First, the Applicant has included in this workstream time incurred evaluating the certified fiscal plan and preparing analysis and reports on key fiscal plan assumptions and implications as requested by various Government agencies, including AAFAF. The Applicant has incurred time running various fiscal plan scenarios in support of the Commonwealth debt restructuring workstream.

Second, the Applicant assisted with explaining and training numerous agencies regarding the savings included in the certified fiscal plan and worked with those agencies to understand the implications of additional cost cutting measures and potential budget gaps. The Applicant then worked with the Debtors in refining operational rightsizing plans to ensure the certified fiscal plan provided for

adequate funding. This was done in direct consultation with representatives of the Commonwealth and required Applicant to participate in numerous planning sessions with Commonwealth personnel, including participation in meetings and on conference calls with representatives of individual government agencies and entities including the Fiscal Agency and Financial Advisory Authority (“AAFAF”), Treasury Department (“Hacienda”), Public Private Partnership Authority (“P3”), Puerto Rico Planning Board, Puerto Rico’s Central Office for Recovery, Reconstruction, and Resiliency (“COR3”), and Office of Management and Budget (“OMB”).

Finally, Applicant has included in this workstream time incurred preparing for and participating in meetings and/or conference calls with the management of the Debtors, the Debtor’s other advisors, the Governor, the Financial Management Oversight Board and the oversight board’s professionals, and other parties-in-interest. The time incurred to prepare for and participate in these meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- vi. **Other Title III Matters – 206.7 Hours; \$145,953.19 Fees.** The Applicant has included time related to the following: i) preparing documentation relating to potential avoidance actions and litigations, ii) preparing and filing monthly fee statements and quarterly fee applications for Ankura’s Title III contract in compliance with court orders and other guidelines, and iii) analyzing the contractual bargaining agreements for the Puerto Rico Electric Power Authority and developing an analysis concerning the contemplated P3 of the transmission and distribution system.
- vii. **Public–Private Partnerships – 103.7 Hours; \$72,068.38 Fees.** The Applicant has incurred time providing financial advisory services related to serving as the financial advisor for a Request for Qualifications / Request for Proposal process for the selection of a private partner to establish and operate a unified public safety training center for the Department of Public Safety (“DPS”) and its bureaus.
- viii. **Other Matters – 1,121.8 Hours; \$563,928.61 Fees.** The Applicant has included time related to the following: i) preparing and filing monthly fee statements and quarterly fee applications for Ankura’s Non-Title III contract in compliance with AAFAF’s instructions, court orders and other guidelines, ii) support AAFAF in the development of a comprehensive cash restriction analysis for inclusion in the disclosure statement for the Commonwealth Plan of Adjustment, iii) preparing for and participating in meetings or on conference calls with the Financial Oversight and Management Board and/or their advisors, the Unsecured Creditors Committee’s advisors, as well as other parties-in-interest and/or their advisors, iv) preparing for and attending meetings with other parties-in-interest, v) developing other Non-Title III financial and strategic analysis, and vi) Municipal Advisor Fee. The Applicant believes that the time incurred preparing for and participating in these meetings and/or conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

**Applicant's Requested Compensation and Expenses Should be Allowed**

16. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;
- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable



given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Seventh Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.

23. Based on the factors to be considered under sections 316 and 317 of the PROMESA,



the Applicant believes that the services rendered during the Seventh Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

**Conclusion**

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$5,355,672.59, (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$309,366.13, (iii) directing payment for all compensation and expenses for the Seventh Interim Fee Period and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico  
July 18, 2020

ANKURA CONSULTING GROUP, LLC



By: \_\_\_\_\_

Fernando Batlle  
ANKURA CONSULTING GROUP, LLC  
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Guaynabo, PR 00968  
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Fernando.Batlle@ankura.com

EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

-----X  
In re:

PROMESA  
Title III

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO

No. 17 BK 3283-LTS

as representative of

**Re:**

THE COMMONWEALTH OF PUERTO  
RICO, *et al.*,

(Jointly Administered)

Debtors.<sup>1</sup>  
-----X

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE SEVENTH  
INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR  
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND  
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS TO THE  
COMMONWEALTH OF PUERTO RICO FROM JUNE 1, 2019 THROUGH  
SEPTEMBER 30, 2019.**

I, Fernando Batlle, have the responsibility for ensuring that the *Seventh  
Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services  
Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the  
Commonwealth of Puerto Rico (the “Commonwealth”) From June 1, 2019 through  
September 30, 2019 (the “Application”)* complies with applicable provisions of PROMESA,  
the Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and the UST  
Guidelines.<sup>2</sup>

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.<sup>3</sup>
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

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<sup>3</sup>Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on July 18, 2020



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Fernando Batlle

EXHIBIT B

SUMMARY OF HOURS AND FEES BY TASK CODE FOR THE SEVENTH INTERIM  
FEE PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Seventh Interim Period

Code	2nd Code	Time Category	Description	6/1/2019 - 6/30/2019		7/1/2019 - 7/31/2019		8/1/2019 - 8/30/2019		9/1/2019 - 9/30/2019		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Title III Matters													
12		Analysis of Tax Issues	Time related to tax strategy and tax issues.	2.0	\$ 1,375.00	-	\$ -	-	\$ -	-	\$ -	2.0	\$ 1,375.00
20		Potential Avoidance Actions, Litigation & Information Requests	Time related to preparation of documentation relating to potential avoidance actions and litigations.	54.3	37,935.00	-	-	30.3	27,684.43	23.3	19,924.35	107.9	85,543.78
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	6.6	2,572.50	-	-	12.6	6,556.43	42.4	17,635.88	61.6	26,764.81
28		Communications	Time related to develop a creditor call log, and the timely and efficient resolution of creditor inquiries.	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -
54		General Matters - Debt Restructuring	Time related to the overall strategy and execution of restructuring the Commonwealth debt.	91.5	40,193.50	-	-	107.8	71,402.95	31.7	18,104.63	231.0	129,701.08
57		PREPA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PREPA debt.	18.1	14,052.50	-	-	36.5	29,462.83	30.0	20,109.98	84.6	63,625.30
200		COFINA Debt Restructuring	Time related to the overall strategy and execution of restructuring COFINA debt.	75.9	37,102.50	-	-	-	-	-	-	75.9	37,102.50
201		GO Debt Restructuring	Time related to the overall strategy and execution of restructuring General Obligation debt.	125.0	84,497.50	-	-	78.2	59,552.68	571.1	367,312.58	774.3	511,362.75
207		ERS Debt Restructuring	Time related to the overall strategy and execution of restructuring ERS debt.	50.7	28,449.50	-	-	3.3	1,546.13	13.8	7,428.05	67.8	37,423.68
208		HTA Debt Restructuring	Time related to the overall strategy and execution of restructuring the HTA debt.	119.4	53,622.50	-	-	120.0	64,142.33	58.5	32,203.13	297.9	149,967.95
211		GDB Debt Restructuring	Time related to the overall strategy and execution of restructuring the GDB debt.	1.7	\$ 1,382.50	-	\$ -	-	\$ -	-	\$ -	1.7	\$ 1,382.50
218		PREPA Labor Strategy and CBA Analysis	Time related to analyzing CBA, work rules and its application to understand areas of opportunity to optimize labor management.	-	\$ -	-	\$ -	-	\$ -	35.2	\$ 32,269.60	35.2	\$ 32,269.60
Total Title III Matters				545.2	\$ 301,183.00	-	\$ -	388.7	\$ 260,347.76	806.0	\$ 514,988.18	1,739.9	\$ 1,076,518.94
Non-Title III Matters - Restructuring													
2		Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity.	0.5	437.50	0.4	350.00	23.1	16,001.33	88.1	51,363.93	112.1	68,152.75
3		Fiscal Plan Related Matters	Time related to work performed related to the development and implementation of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks such as tracking, reporting and analysis of implementation progress.	68.0	37,500.00	38.8	22,780.00	119.2	65,896.88	61.2	29,110.85	287.2	155,287.73
9		PMO Related	Time related to developing and establishing a project management office and the related framework.	-	-	8.6	3,010.00	-	-	-	-	8.6	3,010.00
21		General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	0.7	560.00	1.4	752.50	4.7	2,629.60	9.2	5,002.70	16.0	8,944.80
22		General Meetings with Client and Advisors	Time related to participating in meetings or on conference calls with the Debtor or the Debtor's advisors to discuss case status, next steps and to ensure coordination of assigned tasks.	-	-	1.2	1,000.00	-	-	-	-	1.2	1,000.00
23		Meetings with Other Parties	Time related to preparing for and/or attending meetings with other parties in interest.	3.6	2,732.50	2.1	1,455.00	1.7	1,432.13	0.2	136.80	7.6	5,756.43
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	36.7	11,915.00	59.4	22,916.00	42.4	15,295.88	44.8	17,682.58	183.3	67,809.46
50		General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	10.2	4,312.50	20.4	8,312.50	14.8	7,189.13	9.7	4,434.60	55.1	24,248.73
55	212	PRASA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRASA debt.	5.3	3,445.00	5.3	3,445.00	4.6	2,528.90	7.2	3,864.13	22.4	13,283.03
56		PRIDCO Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIDCO debt.	134.3	66,837.50	330.7	144,644.50	245.6	116,857.60	234.4	109,115.10	945.0	437,454.70
200		COFINA Debt Restructuring	Time related to the overall strategy and execution of the COFINA tax exchange.	-	-	41.8	27,612.50	42.6	23,539.58	136.1	64,291.40	220.5	115,443.48
202		PBA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PBA debt.	2.0	1,237.50	5.7	4,655.00	0.8	680.20	14.0	8,273.43	22.5	14,846.13
203		PFC Debt Restructuring	Time related to the overall strategy and execution of restructuring the PFC debt.	-	-	-	-	-	-	-	-	-	-
209		PRIFA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	3.7	1,400.00	11.5	5,127.50	2.3	1,540.90	32.9	22,063.13	50.4	30,131.53
210		PORTS Debt Restructuring	Time related to the overall strategy and execution of restructuring the PORTS debt.	201.7	84,800.00	69.6	42,217.50	86.6	57,440.80	50.0	29,554.33	407.9	214,012.63
211		GDB Debt Restructuring	Time related to the overall strategy and execution of restructuring the GDB/DRA credits.	-	-	35.0	23,485.00	2.6	1,778.40	-	-	37.6	25,263.40
213		UPR Debt Restructuring	Time related to the overall strategy and execution of restructuring the UPR debt.	88.0	40,898.50	-	-	-	-	-	-	88.0	40,898.50
215		P-3 Authority: Public Safety	Time related to serving as financial advisor for a RFQ/RFP process to select a private partner to establish and operate an unified public safety training center for the Department of Safety and its bureaus.	44.9	30,646.50	21.8	16,463.00	19.7	12,383.95	17.3	12,574.93	103.7	72,068.38
216		Non Title 3 Financial & Strategic Analysis	Time related to other strategy and financial analysis for Non-Title III Matters	181.3	97,147.50	421.1	205,733.50	74.6	51,461.28	69.5	33,674.20	746.5	388,016.48
Total Non-Title III Matters - Restructuring				780.9	\$ 383,870.00	1,074.8	\$ 533,959.50	685.3	\$ 376,656.53	774.6	\$ 391,142.08	3,315.6	\$ 1,685,628.11



Exhibit B - Summary of Professional Fees by Task Code for the Seventh Interim Period

Code	2nd Code	Time Category	Description	6/1/2019 - 6/30/2019		7/1/2019 - 7/31/2019		8/1/2019 - 8/30/2019		9/1/2019 - 9/30/2019		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Total Non-Title III Matters - Implementation <sup>(3)</sup>				907.8	\$ 358,607.50	874.5	\$ 321,862.38	1,025.5	\$ 378,279.38	1,031.5	\$394,053.88	3,839.3	\$ 1,452,803.13
Total Non-Title III Matters - Retirement Plan				250.1	\$91,490.00	871.7	\$284,918.88	852.0	\$287,170.00	463.0	\$152,099.50	2,436.8	\$ 815,678.38
SUBTOTAL				2,484.0	\$ 1,135,150.50	2,821.0	\$ 1,140,740.75	2,951.5	\$ 1,302,453.67	3,075.1	\$ 1,452,283.64	11,331.6	\$ 5,030,628.55
(1) Municipal Advisory Fee				-	\$ 100,000.00	-	\$ 50,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 270,000.00
(2) Subcontractor Restructuring				-	\$ -	-	\$ 2,081.29	-	\$ 8,065.00	-	\$ 8,065.00	-	\$ 18,211.29
(2) Subcontractor Restructuring				-	\$ -	-	\$ 2,167.74	-	\$ 8,960.00	-	\$ 9,880.00	-	\$ 21,007.74
(2) Subcontractor Implementation				-	\$ -	-	\$ -	-	\$ -	-	\$ 8,065.00	-	\$ 8,065.00
(2) Subcontractor Implementation				-	\$ -	-	\$ -	-	\$ -	-	\$ 8,400.00	-	\$ 8,400.00
TOTAL				2,484.0	\$ 1,235,150.50	2,821.0	\$ 1,194,989.79	2,951.5	\$ 1,379,478.67	3,075.1	\$ 1,546,693.64	11,331.6	\$ 5,356,312.59

(1) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.

(2) Invoices can be provided upon request.

(3) June 2019 Detail is \$640 higher than invoiced amount due to calculation error. Ankura has taken a voluntary reduction in this amount.

EXHIBIT C1

SUMMARY OF RESTRUCTURING HOURS AND FEES BY PROFESSIONAL FOR THE  
SEVENTH INTERIM FEE PERIOD

Exhibit C1 - Summary of Restructuring Hours and Fees by Professional for the Seventh Interim Period

Professional	Position	Billing Rate (1)	6/1/2019 - 6/30/2019		7/1/2019 - 7/31/2019		8/1/2019 - 8/30/2019		9/1/2019 - 9/30/2019		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	188.1	164,587.50	88.0	77,000.00	190.6	174,732.55	177.8	162,998.15	644.5	579,318.20
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	31.6	20,540.00	106.1	68,965.00	63.8	43,639.20	76.0	51,984.00	277.5	185,128.20
Crisalli, Paul	Senior Managing Director	\$ 925.00	1.0	925.00	-	-	-	-	-	-	1.0	925.00
Frehe, John	Senior Managing Director	\$ 916.75	-	-	-	-	-	-	35.1	32,177.93	35.1	32,177.93
Morrison, Jonathan	Managing Director	\$ 850.25	94.9	75,920.00	90.8	72,640.00	79.4	67,509.85	46.5	39,536.63	311.6	255,606.48
Squiers, Jay	Managing Director	\$ 785.00	35.7	28,024.50	22.0	17,270.00	13.3	10,440.50	14.1	11,068.50	85.1	66,803.50
Barrett, Dennis	Managing Director	\$ 850.25	148.5	115,087.50	92.7	71,842.50	139.6	118,694.90	219.7	186,799.93	600.5	492,424.83
Burkett, Matthew	Senior Director	\$ 475.00	43.0	20,425.00	13.4	6,365.00	14.3	6,792.50	18.3	8,692.50	89.0	42,275.00
Feldman, Robert	Director	\$ 525.00	-	-	-	-	3.0	1,575.00	176.3	92,557.50	179.3	94,132.50
Llompart, Sofia	Director	\$ 365.75	157.4	51,942.00	167.1	55,143.00	104.1	38,074.58	139.7	51,095.28	568.3	196,254.85
Levantis, James	Senior Associate	\$ 446.50	120.9	42,315.00	41.4	14,490.00	69.0	30,808.50	183.5	81,932.75	414.8	169,546.25
Nilsen, Patrick	Senior Associate	\$ 418.00	137.0	47,950.00	158.0	55,300.00	118.7	49,616.60	140.4	58,687.20	554.1	211,553.80
Alvarez, Charles	Senior Associate	\$ 418.00	130.3	45,605.00	103.7	36,295.00	48.4	20,231.20	106.8	44,642.40	389.2	146,773.60
Leake, Paul	Associate	\$ 370.50	93.9	32,865.00	62.2	21,770.00	87.0	32,233.50	124.6	46,164.30	367.7	133,032.80
Verdeja, Julio	Associate	\$ 318.25	118.9	33,886.50	129.4	36,879.00	119.2	37,935.40	113.6	36,153.20	481.1	144,854.10
Parker, Christine	Analyst	\$ 200.00	24.9	4,980.00	-	-	23.6	4,720.00	8.2	1,640.00	56.7	11,340.00
<b>SUBTOTAL</b>			<b>1,326.1</b>	<b>\$ 685,053.00</b>	<b>1,074.8</b>	<b>\$ 533,959.50</b>	<b>1,074.0</b>	<b>\$ 637,004.28</b>	<b>1,580.6</b>	<b>\$ 906,130.25</b>	<b>5,055.5</b>	<b>\$ 2,762,147.03</b>
(2) Municipal Advisory Fee			-	\$ 100,000.00	-	\$ 50,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 270,000.00
(3) Subcontractor Restructuring						\$ 2,081.29		\$ 8,065.00		\$ 8,065.00		\$ 18,211.29
(3) Subcontractor Restructuring						\$ 2,167.74		\$ 8,960.00		\$ 9,880.00		\$ 21,007.74
<b>TOTAL</b>			<b>1,326.1</b>	<b>\$ 785,053.00</b>	<b>1,074.8</b>	<b>\$ 588,208.54</b>	<b>1,074.0</b>	<b>\$ 714,029.28</b>	<b>1,580.6</b>	<b>\$ 984,075.25</b>	<b>5,055.5</b>	<b>\$ 3,071,366.06</b>

(1) Reflects billing rates effective as of September 30, 2019.

(2) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.

(3) Invoices can be provided upon request.

EXHIBIT C2

SUMMARY OF IMPLEMENTATION HOURS AND FEES BY PROFESSIONAL FOR  
THE SEVENTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	6/1/2019 - 6/30/2019 (3)		7/1/2019 - 7/31/2019		8/1/2019 - 8/30/2019		9/1/2019 - 9/30/2019		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	-	-	0.7	581.88	-	-	1.8	1,575.00	2.5	2,156.88
Cowherd, Kevin	Senior Managing Director	\$ 522.50	25.5	14,025.00	17.0	8,882.50	11.5	6,008.75	21.7	11,338.25	75.7	40,254.50
Estrin, Vicki	Senior Managing Director	\$ 522.50	45.9	25,245.00	34.6	18,078.50	11.9	6,217.75	35.6	18,601.00	128.0	68,142.25
Boo, Jason	Managing Director	\$ 451.25	65.2	30,970.00	41.5	18,726.88	50.0	22,562.50	77.7	35,062.13	234.4	107,321.50
Tabor, Ryan	Managing Director	\$ 451.25	52.2	24,795.00	17.1	7,716.38	81.3	36,686.63	87.5	39,484.38	238.1	108,682.38
Pannock, Linda	Managing Director	\$ 475.00	1.5	712.50	-	-	-	-	-	-	1.5	712.50
Stough, Jeffrey	Managing Director	\$ 451.25	-	-	-	-	1.5	676.88	-	-	1.5	676.88
Beil, Rebecca	Senior Director	\$ 380.00	-	-	-	-	-	-	161.1	61,218.00	161.1	61,218.00
Brickner, Stephen	Senior Director	\$ 380.00	50.4	20,160.00	88.9	33,782.00	70.8	26,904.00	46.1	17,518.00	256.2	98,364.00
Burkett, Matthew	Senior Director	\$ 380.00	-	-	0.8	304.00	0.7	266.00	-	-	1.5	570.00
Burris, Michael	Senior Director	\$ 380.00	94.2	37,680.00	68.9	26,182.00	80.4	30,552.00	-	-	243.5	94,414.00
Jandura, Daniel	Senior Director	\$ 380.00	73.5	29,400.00	92.5	35,150.00	88.0	33,440.00	63.3	24,054.00	317.3	122,044.00
Stacy, Sean	Senior Director	\$ 380.00	127.6	51,040.00	144.4	54,872.00	171.7	65,246.00	129.3	49,134.00	573.0	220,292.00
Thacker, Michael	Senior Director	\$ 380.00	83.2	33,280.00	62.4	23,712.00	83.6	31,768.00	112.3	42,674.00	341.5	131,434.00
Carroll, Rebekah	Director	\$ 332.50	-	-	-	-	2.0	665.00	-	-	2.0	665.00
LaChance, Victoria	Director	\$ 332.50	1.0	350.00	0.9	299.25	-	-	-	-	1.9	649.25
Rumel, Jake	Director	\$ 332.50	-	-	45.1	14,995.75	4.5	1,496.25	-	-	49.6	16,492.00
Schulte, Justin	Director	\$ 332.50	-	-	32.5	10,806.25	126.8	42,161.00	114.6	38,104.50	273.9	91,071.75
Yoshimura, Arren	Director	\$ 332.50	-	-	0.9	299.25	-	-	4.4	1,463.00	5.3	1,762.25
Zotos, Chrisanthi	Director	\$ 332.50	-	-	-	-	14.0	4,655.00	8.0	2,660.00	22.0	7,315.00
Graves, James	Senior Associate	\$ 308.75	-	-	4.0	1,235.00	-	-	-	-	4.0	1,235.00
Edwards, Jessica	Senior Associate	\$ 308.75	81.4	26,455.00	80.5	24,854.38	106.7	32,943.63	81.8	25,255.75	350.4	109,508.76
Zughni, Farrah	Senior Associate	\$ 308.75	112.3	36,497.50	40.9	12,627.88	-	-	2.5	771.88	155.7	49,897.25
Fullana, Jaime	Associate	\$ 300.00	82.4	24,720.00	100.9	28,756.50	120.1	36,030.00	83.8	25,140.00	387.2	114,646.50
Verdeja, Julio	Associate	\$ 285.00	11.5	3,277.50	-	-	-	-	-	-	11.5	3,277.50
<b>SUBTOTAL</b>			<b>907.8</b>	<b>\$ 358,607.50</b>	<b>874.5</b>	<b>\$ 321,862.38</b>	<b>1,025.5</b>	<b>\$ 378,279.38</b>	<b>1,031.5</b>	<b>\$ 394,053.88</b>	<b>3,839.3</b>	<b>\$ 1,452,803.13</b>
(2) Subcontractor Implementation										\$ 8,065.00	-	8,065.00
(2) Subcontractor Implementation										\$ 8,400.00	-	8,400.00
<b>TOTAL</b>			<b>907.8</b>	<b>\$ 358,607.50</b>	<b>874.5</b>	<b>\$ 321,862.38</b>	<b>1,025.5</b>	<b>\$ 378,279.38</b>	<b>1,031.5</b>	<b>\$ 410,518.88</b>	<b>3,839.3</b>	<b>\$ 1,469,268.13</b>

(1) Reflects billing rates effective as of September 30, 2019.

(2) Invoices can be provided upon request.

(3) June 2019 Detail is \$640 higher than invoiced amount due to calculation error. Ankura has taken a voluntary reduction in this amount.

EXHIBIT C3

SUMMARY OF RETIREMENT PLAN HOURS AND FEES BY PROFESSIONAL FOR  
THE SEVENTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	6/1/2019 - 6/30/2019		7/1/2019 - 7/31/2019		8/1/2019 - 8/30/2019		9/1/2019 - 9/30/2019		TOTAL	
			Total Hours	Total Fees (2)	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	2.6	1,430.00	-	-	-	-	1.1	962.50	3.70	2,392.50
Harvey, Christopher	Senior Managing Director	\$ 522.50	-	-	18.8	9,823.00	8.0	4,180.00	3.3	1,724.25	30.10	15,727.25
Alvarez, Javier	Managing Director	\$ 451.25	47.0	22,325.00	99.0	44,673.75	43.9	19,809.88	4.6	2,075.75	194.50	88,884.38
Boo, Jason	Managing Director	\$ 451.25	-	-	-	-	2.1	947.63	-	-	2.10	947.63
Padilla, Victor	Managing Director	\$ 451.25	-	-	25.7	11,597.13	121.9	55,007.38	37.4	16,876.75	185.00	83,481.25
LaChance, Victoria	Director	\$ 332.50	-	-	-	-	-	-	1.5	498.75	1.50	498.75
Kissler, Brian	Director	\$ 332.00	-	-	-	-	-	-	16.0	5,312.00	16.00	5,312.00
Yoshimura, Arren	Director	\$ 332.50	102.9	36,015.00	142.5	47,381.25	142.3	47,314.75	106.3	35,344.75	494.00	166,055.75
Radis, Cameron	Director	\$ 332.50	43.3	14,072.50	85.0	26,243.75	128.0	39,520.00	66.9	22,244.25	323.20	102,080.50
Rivera, Alexandra	Senior Associate	\$ 308.75	39.6	12,870.00	145.8	45,015.75	123.6	38,161.50	65.8	20,315.75	374.80	116,363.00
Ahsan, Faraz	Senior Associate	\$ 308.75	14.7	4,777.50	81.8	25,255.75	96.5	29,794.38	47.0	14,511.25	240.00	74,338.88
Ferry, Jason	Associate	\$ 285.00	-	-	79.7	22,714.50	133.4	38,019.00	53.5	15,247.50	266.60	75,981.00
Kennedy, Patrick	Associate	\$ 285.00	-	-	-	-	17.8	5,073.00	59.6	16,986.00	77.40	22,059.00
Khoury, Mya	Associate	\$ 285.00	-	-	75.8	21,603.00	14.9	4,246.50	-	-	90.70	25,849.50
Shaner, Allison	Associate	\$ 285.00	-	-	1.4	399.00	-	-	-	-	1.40	399.00
Gupta, Komal	Analyst	\$ 260.00	-	-	68.9	17,914.00	4.0	1,040.00	-	-	72.90	18,954.00
Ha, Lauren	Analyst	\$ 260.00	-	-	47.3	12,298.00	15.6	4,056.00	-	-	62.90	16,354.00
<b>SUBTOTAL</b>			<b>250.1</b>	<b>\$ 91,490.00</b>	<b>871.7</b>	<b>\$ 284,918.88</b>	<b>852.0</b>	<b>\$ 287,170.00</b>	<b>463.0</b>	<b>\$ 152,099.50</b>	<b>2,436.8</b>	<b>\$ 815,678.38</b>
<b>TOTAL</b>			<b>250.1</b>	<b>\$ 91,490.00</b>	<b>871.7</b>	<b>\$ 284,918.88</b>	<b>852.0</b>	<b>\$ 287,170.00</b>	<b>463.0</b>	<b>\$ 152,099.50</b>	<b>2,436.8</b>	<b>\$ 815,678.38</b>

(1) Reflects billing rates effective as of September 30, 2019

(2) Underbilled June invoice for Fernando Battle at rate of \$550 instead of \$875.

EXHIBIT D1

SUMMARY OF RESTRUCTURING EXPENSES INCURRED BY CATEGORY FOR THE  
SEVENTH INTERIM FEE PERIOD



Exhibit D1 - Summary of Restructuring Expenses Incurred by Category for the Seventh Interim Period

Expense Category	6/1/2019 - 6/30/2019	7/1/2019 - 7/31/2019	8/1/2019 - 8/30/2019	9/1/2019 - 9/30/2019	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 3,487.95	\$ 5,843.34	\$ 2,468.20	\$ 7,281.91	\$ 19,081.40
Lodging	3,875.45	4,132.39	7,492.05	8,584.11	24,084.00
Meals	980.00	1,386.00	1,414.46	1,122.85	4,903.31
Other		120.00			120.00
Transportation	1,338.80	1,836.64	1,068.49	2,727.54	6,971.47
<b>TOTAL</b>	<b>\$ 9,682.20</b>	<b>\$ 13,318.37</b>	<b>\$ 12,443.20</b>	<b>\$ 19,716.41</b>	<b>\$ 55,160.18</b>

EXHIBIT D2

SUMMARY OF IMPLEMENTATION EXPENSES INCURRED BY CATEGORY FOR  
THE SEVENTH INTERIM FEE PERIOD

Expense Category	6/1/2019 - 6/30/2019	7/1/2019 - 7/31/2019	8/1/2019 - 8/30/2019	9/1/2019 - 9/30/2019	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 26,270.20	\$ 9,793.60	\$ 9,006.71	\$ 18,136.83	\$ 63,207.34
Lodging	\$ 21,032.45	\$ 8,777.57	\$ 15,876.48	\$ 23,608.81	\$ 69,295.31
Meals	\$ 6,798.83	\$ 3,680.66	\$ 4,034.02	\$ 7,216.80	\$ 21,730.31
Other	\$ 263.90	\$ -	\$ -	\$ -	\$ 263.90
Transportation	\$ 3,660.95	\$ 2,104.97	\$ 2,908.20	\$ 4,815.40	\$ 13,489.52
<b>TOTAL</b>	<b>\$ 58,026.33</b>	<b>\$ 24,356.80</b>	<b>\$ 31,825.41</b>	<b>\$ 53,777.84</b>	<b>\$ 167,986.38</b>

EXHIBIT D3

SUMMARY OF RETIREMENT PLAN EXPENSES INCURRED BY CATEGORY FOR  
THE SEVENTH INTERIM FEE PERIOD

Expense Category	6/1/2019 - 6/30/2019	7/1/2019 - 7/31/2019	8/1/2019 - 8/30/2019	9/1/2019 - 9/30/2019	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 6,862.20	\$ 6,810.30	\$ 9,990.90	\$ 4,985.00	\$ 28,648.40
Lodging	\$ 6,638.06	\$ 7,148.68	\$ 17,011.33	\$ 7,001.22	\$ 37,799.29
Meals	\$ 1,812.53	\$ 2,547.84	\$ 3,846.71	\$ 1,851.73	\$ 10,058.81
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation	\$ 2,054.34	\$ 1,947.01	\$ 3,924.54	\$ 1,787.18	\$ 9,713.07
<b>TOTAL</b>	<b>\$ 17,367.13</b>	<b>\$ 18,453.83</b>	<b>\$ 34,773.48</b>	<b>\$ 15,625.13</b>	<b>\$ 86,219.57</b>

EXHIBIT E

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
JUNE 1, 2019 TO JUNE 30, 2019



September 3, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2019 TO JUNE 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-fifth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2019 through June 30, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" being more legible than the last name "Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO TWENTY-FIFTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2019-00031 FOR THE PERIOD JUNE 1, 2019 THROUGH JUNE 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2019 through June 30, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$483,870.00

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$9,682.20

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-fifth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.



1. This is the twenty-fifth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$435,483.00 (90% of \$483,870.00 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$9,682.20 incurred by Ankura during the period of June 1, 2019 through June 30, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$21,536.88 and Ankura has written off \$11,854.68 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the

time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
2	Cash and Liquidity Analysis	0.5	\$ 437.50
3	Fiscal Plan Related Matters	68.0	\$ 37,500.00
21	General Case Management	0.7	\$ 560.00
23	Meetings with Other Parties	3.6	\$ 2,732.50
25	Preparation of Fee Statements and Applications	36.7	\$ 11,915.00
50	Office of Contract and Procurement Compliance	10.2	\$ 4,312.50
55	PRASA Restructuring - Non-Title III	5.3	\$ 3,445.00
56	PRIDCO Debt Restructuring	134.3	\$ 66,837.50
202	PBA Debt Restructuring	2.0	\$ 1,237.50
209	PRIFA Debt Restructuring	3.7	\$ 1,400.00
210	PORTS Debt Restructuring	201.7	\$ 84,800.00
213	UPR Debt Restructuring	88.0	\$ 40,898.50
215	P-3 Authority: Public Safety	44.9	\$ 30,646.50
216	Non Title 3 Financial & Strategic Analysis	181.3	\$ 97,147.50
Total - Hourly Fees		780.9	\$ 383,870.00
Municipal Advisory Fee <sup>(1)</sup>			\$ 100,000.00
<b>Total - Fees</b>		<b>780.9</b>	<b>\$ 483,870.00</b>

(1) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	68.5	\$ 59,937.50
Morrison, Jonathan	Managing Director	\$ 800.00	93.7	\$ 74,960.00
Squiers, Jay	Managing Director	\$ 785.00	35.7	\$ 28,024.50
Barrett, Dennis	Managing Director	\$ 775.00	42.5	\$ 32,937.50
Battle, Juan Carlos	Senior Managing Director	\$ 650.00	30.1	\$ 19,565.00
Burkett, Matthew	Senior Director	\$ 475.00	31.8	\$ 15,105.00
Llompert, Sofia	Director	\$ 330.00	135.3	\$ 44,649.00
Levantis, James	Senior Associate	\$ 350.00	50.3	\$ 17,605.00
Nilsen, Patrick	Senior Associate	\$ 350.00	42.6	\$ 14,910.00
Alvarez, Charles	Senior Associate	\$ 350.00	72.3	\$ 25,305.00
Leake, Paul	Associate	\$ 350.00	34.3	\$ 12,005.00
Verdeja, Julio	Associate	\$ 285.00	118.9	\$ 33,886.50
Parker, Christine	Analyst	\$ 200.00	24.9	\$ 4,980.00
Total - Hourly Fees			780.9	\$ 383,870.00
Municipal Advisory Fee <sup>(1)</sup>				\$ 100,000.00
<b>Total - Fees</b>			<b>780.9</b>	<b>\$ 483,870.00</b>

(1) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Battle, Fernando	6/1/2019	0.2	\$ 875.00	\$ 175.00	Review unpaid debt service calculation as part of TSA bridge analysis prepared by J. Levantis (ACG) included in the Comparative Data Points Presentation requested by the Governor.
PR	56	Llompert, Sofia	6/2/2019	0.8	\$ 330.00	\$ 264.00	Prepare summary of PRIDCO reserve account cash use requested by J. Battle (ACG).
PR	210	Llompert, Sofia	6/2/2019	1.1	\$ 330.00	\$ 363.00	Review Lufthansa operations lease and loan agreements for purposes of the PRIFA-Ports restructuring.
PR	213	Llompert, Sofia	6/2/2019	1.7	\$ 330.00	\$ 561.00	Review and revise UPR debt restructuring presentation to incorporate feedback received from J. Morrison (ACG).
Outside PR	216	Alvarez, Charles	6/2/2019	0.4	\$ 350.00	\$ 140.00	Participate on call with P. Leake (ACG) regarding responses to Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Alvarez, Charles	6/2/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with D. Barrett (ACG), J. Levantis (ACG), and P. Leake (ACG) regarding Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Alvarez, Charles	6/2/2019	2.6	\$ 350.00	\$ 910.00	Revise the Comparative Data Points Presentation for Governor Rossello's comments on TSA debt service, pro forma cash balances and fiscal plan comparisons.
Outside PR	216	Barrett, Dennis	6/2/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Levantis (ACG), C. Alvarez (ACG), and P. Leake (ACG) regarding Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Barrett, Dennis	6/2/2019	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) regarding the Paygo error contained in the 10/23/18 fiscal plan to include in the draft responses to questions from the Governor.
Outside PR	216	Leake, Paul	6/2/2019	0.4	\$ 350.00	\$ 140.00	Participate on call with C. Alvarez (ACG) regarding responses to Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Leake, Paul	6/2/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with D. Barrett (ACG), J. Levantis (ACG), and C. Alvarez (ACG) regarding Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Leake, Paul	6/2/2019	0.9	\$ 350.00	\$ 315.00	Diligence and prepare summary on the economic activity index for Puerto Rico dating back to 1998 for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/2/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with P. Nilsen (ACG) regarding the Governor's comments on the Comparative Data Points Presentation.
Outside PR	216	Levantis, James	6/2/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with D. Barrett (ACG), C. Alvarez (ACG), and P. Leake (ACG) regarding Governor Rossello's comments to the Comparative Data Points Presentation.
Outside PR	216	Levantis, James	6/2/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. York (CM) regarding historical TSA cash data for FY17-FY19 for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/2/2019	0.8	\$ 350.00	\$ 280.00	Diligence the cash balance prior to 4/30/19 for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with J. Levantis (ACG) regarding the Governor's comments on the Comparative Data Points Presentation.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding the Paygo error contained in the 10/23/18 fiscal plan to include in the draft responses to questions from the Governor.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.1	\$ 350.00	\$ 35.00	Correspond with C. Alvarez (ACG) regarding the Governor's comments on the Comparative Data Points Presentation.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) regarding the comments from the Governor on the Comparative Data Points Presentation.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Leake (ACG) regarding the Governor's comments on the Comparative Data Points Presentation.
Outside PR	216	Nilsen, Patrick	6/2/2019	0.9	\$ 350.00	\$ 315.00	Review and provide comments to C. Alvarez (ACG) on the Comparative Data Points Presentation requested by the Governor.
PR	2	Battle, Fernando	6/3/2019	0.5	\$ 875.00	\$ 437.50	Review EY cash management system writeup to be included in disclosure statement for the Commonwealth cash accounts.
PR	3	Battle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Research municipality Paygo amount included in the 5/9/19 certified fiscal plan and language related to obligation of municipalities to reimburse central government at the request of representatives of AAFAF.
Outside PR	3	Burkett, Matthew	6/3/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (OCFO) to discuss outstanding Implementation action items related to June reporting cycle of agency savings, timelines for follow up actions for agencies with outstanding reports and responsible parties.
Outside PR	3	Burkett, Matthew	6/3/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with A. Carrero (OCFO) to discuss the action items for June monthly reporting cadence of agency savings.
Outside PR	3	Burkett, Matthew	6/3/2019	0.2	\$ 475.00	\$ 95.00	Correspond with A. Carrero (OCFO) to update on Civil Rights agency action items and working group meeting schedule.
Outside PR	3	Burkett, Matthew	6/3/2019	0.5	\$ 475.00	\$ 237.50	Participate in weekly status update call with A. Carrero (OCFO) and representatives from Deloitte to discuss action items for upcoming week.
Outside PR	3	Burkett, Matthew	6/3/2019	0.6	\$ 475.00	\$ 285.00	Prepare correspondence to agencies in advance of June reporting deadline summarizing deadlines and material for inclusion in submissions as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	6/3/2019	0.4	\$ 475.00	\$ 190.00	Correspond with S. Stacy (ACG) to discuss Civil Rights agency and state of the agency budget prior to monthly reporting deadlines.
Outside PR	3	Burkett, Matthew	6/3/2019	0.4	\$ 475.00	\$ 190.00	Compile list of agencies to be included in next wave of implementation working group meetings at the request of C. Gonzalez (OCFO).
Outside PR	3	Nilsen, Patrick	6/3/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) regarding the personnel savings included in the 5/9/19 fiscal plan.
Outside PR	25	Parker, Christine	6/3/2019	2.3	\$ 200.00	\$ 460.00	Review and revise time descriptions for inclusion in the April 2019 monthly fee statement.
PR	56	Battle, Juan Carlos	6/3/2019	0.7	\$ 650.00	\$ 455.00	Participate on call with J. Morrison (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding PRIDCO open items and closing checklist.
PR	56	Battle, Juan Carlos	6/3/2019	1.3	\$ 650.00	\$ 845.00	Review and provide comments to PRIDCO term sheet and correspond with representatives of AAFAF and advisory team regarding open issues list raised by representatives of GoldenTree.
PR	56	Llompert, Sofia	6/3/2019	0.7	\$ 330.00	\$ 231.00	Revise summary of PRIDCO reserve account cash use based on feedback from J. Battle (ACG).
Outside PR	56	Morrison, Jonathan	6/3/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with J. Battle (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding PRIDCO open items and closing checklist.
Outside PR	56	Morrison, Jonathan	6/3/2019	0.3	\$ 800.00	\$ 240.00	Review of PRIDCO open items list related to restructuring term sheet and RSA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Llompert, Sofia	6/3/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with L. De Jesus (Ports) and J. Verdeja (ACG) to discuss Ports past due liabilities.
PR	210	Llompert, Sofia	6/3/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with V. Tirado (Ports) to discuss Ports FY17 invoicing related to tenant leases as part of revenue build-up analysis.
PR	210	Llompert, Sofia	6/3/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with W. Febles (Ports) to discuss Lufthansa lease agreement for purposes of PRIFA-Ports restructuring.
PR	210	Llompert, Sofia	6/3/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with L. Aponte (Ports) to discuss Ports FY17 revenue build-up.
PR	210	Llompert, Sofia	6/3/2019	0.4	\$ 330.00	\$ 132.00	Review and revise Ports financial model fiscal plan exhibit to incorporate comments received from F. Batlle (ACG).
PR	210	Llompert, Sofia	6/3/2019	0.5	\$ 330.00	\$ 165.00	Review Lufthansa operations lease and loan agreements for purposes of the PRIFA-Ports restructuring.
PR	210	Llompert, Sofia	6/3/2019	0.6	\$ 330.00	\$ 198.00	Participate in meeting with R. Rodriguez (Ports) to discuss Ports FY17 operating statistics.
PR	210	Llompert, Sofia	6/3/2019	0.6	\$ 330.00	\$ 198.00	Review Ports financial model diligence items in preparation for meeting with representatives of Ports.
PR	210	Llompert, Sofia	6/3/2019	0.9	\$ 330.00	\$ 297.00	Review FY17 operating statistics provided by R. Rodriguez (Ports) for purposes of Ports financial model.
PR	210	Verdeja, Julio	6/3/2019	0.4	\$ 285.00	\$ 114.00	Participate in meeting with L. De Jesus (Ports) and S. Llompert (ACG) to discuss Ports past due liabilities.
PR	210	Verdeja, Julio	6/3/2019	0.4	\$ 285.00	\$ 114.00	Correspond with A. Villate (PMA) and C. Santos (Ports) regarding survey of Puerto Nuevo property.
PR	210	Verdeja, Julio	6/3/2019	1.0	\$ 285.00	\$ 285.00	Revise certified fiscal plan comparison analysis based on feedback from F. Batlle (ACG).
PR	210	Verdeja, Julio	6/3/2019	1.7	\$ 285.00	\$ 484.50	Prepare summary based on FY21 Ports financial model projections to reflect each business unit's portion of EBITDA and operating income.
PR	210	Verdeja, Julio	6/3/2019	2.1	\$ 285.00	\$ 598.50	Prepare analysis comparing Ports FY17 operating volumes to revenue for purposes of Ports financial model.
Outside PR	213	Alvarez, Charles	6/3/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with S. Llompert (ACG) regarding UPR credit rating analysis requested by J. Morrison (ACG).
Outside PR	213	Alvarez, Charles	6/3/2019	0.4	\$ 350.00	\$ 140.00	Review and provide response to the UPR bondholder summary as requested by S. Llompert (ACG) for inclusion in the UPR restructuring alternatives presentation.
Outside PR	213	Alvarez, Charles	6/3/2019	0.6	\$ 350.00	\$ 210.00	Revise UPR restructuring alternatives presentation to incorporate the UPR credit rating analysis.
Outside PR	213	Alvarez, Charles	6/3/2019	1.2	\$ 350.00	\$ 420.00	Revise UPR credit rating analysis included in the UPR restructuring alternatives presentation to incorporate comments from S. Llompert (ACG).
Outside PR	213	Alvarez, Charles	6/3/2019	1.3	\$ 350.00	\$ 455.00	Review Moody's ratings methodology for preparation of the UPR credit rating analysis for inclusion in the UPR restructuring alternatives presentation.
Outside PR	213	Alvarez, Charles	6/3/2019	2.4	\$ 350.00	\$ 840.00	Prepare UPR credit rating analysis based on the Moody's ratings methodology report for inclusion in the UPR restructuring alternatives presentation.
Outside PR	213	Levantis, James	6/3/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the most recent UPR holders summary included in the UPR restructuring alternatives presentation.
Outside PR	213	Levantis, James	6/3/2019	1.4	\$ 350.00	\$ 490.00	Diligence UPR bond pricing history over 2 year period for inclusion in the UPR restructuring alternatives presentation.
Outside PR	213	Levantis, James	6/3/2019	2.2	\$ 350.00	\$ 770.00	Diligence UPR bond trading volume history over 2 year period for inclusion in UPR restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/3/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with C. Alvarez (ACG) regarding UPR credit rating analysis requested by J. Morrison (ACG).
PR	213	Llompert, Sofia	6/3/2019	0.6	\$ 330.00	\$ 198.00	Review Moody's higher education report for purposes relating to the UPR restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/3/2019	0.9	\$ 330.00	\$ 297.00	Review and revise UPR restructuring alternatives presentation to reflect revised financial information.
PR	213	Llompert, Sofia	6/3/2019	1.6	\$ 330.00	\$ 528.00	Prepare comparison between Moody's higher education report and UPR financial projections for purposes of UPR restructuring alternatives presentation.
Outside PR	216	Alvarez, Charles	6/3/2019	0.8	\$ 350.00	\$ 280.00	Revise summary of fiscal plan forecasting error included in the Comparative Data Points Presentation as requested by the Governor for comments provided by D. Barrett (ACG).
Outside PR	216	Alvarez, Charles	6/3/2019	3.7	\$ 350.00	\$ 1,295.00	Revise Comparative Data Points Presentation as requested by the Governor for comments provided by F. Batlle (ACG).
Outside PR	216	Barrett, Dennis	6/3/2019	0.8	\$ 775.00	\$ 620.00	Prepare draft responses to questions from the Governor regarding forecasting error by the FOMB.
PR	216	Batlle, Fernando	6/3/2019	1.5	\$ 875.00	\$ 1,312.50	Review and revise Comparative Data Points Presentation requested by the Governor prior to submission.
PR	216	Batlle, Fernando	6/3/2019	2.0	\$ 875.00	\$ 1,750.00	Review and provide comments to ISE budget papers prepared by ISE.
PR	216	Batlle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Correspond with C. Alvarez (ACG) to discuss changes to graphs related to GNP growth in the Comparative Data Points Presentation request by the Governor.
PR	216	Batlle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with P. Friedman (OMM) to discuss ISE budget paper summary that needs to be reviewed before release to general public.
Outside PR	216	Leake, Paul	6/3/2019	0.7	\$ 350.00	\$ 245.00	Revise summary of the economic activity index for Puerto Rico dating back to 1998 for inclusion in the Comparative Data Points presentation requested by the Governor for comments provided by F. Batlle (ACG).
Outside PR	216	Leake, Paul	6/3/2019	2.3	\$ 350.00	\$ 805.00	Revise the Comparative Data Points Presentation requested by the Governor for comments provided by F. Batlle (ACG).
Outside PR	216	Levantis, James	6/3/2019	2.1	\$ 350.00	\$ 735.00	Diligence US state population data prior to 2009 for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Nilsen, Patrick	6/3/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Batlle (ACG) regarding the status of the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/3/2019	1.0	\$ 350.00	\$ 350.00	Review and review the Comparative Data Points Presentation requested by the Governor for comments provided by F. Batlle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Leake, Paul	6/4/2019	1.9	\$ 350.00	\$ 665.00	Prepare summary of general fund revenues by concept dating back to 2004 at the request of D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	6/4/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) relating to the latest bill on disaster recovery funding and the implications on fiscal plan surplus.
Outside PR	23	Barrett, Dennis	6/4/2019	0.5	\$ 775.00	\$ 387.50	Participate on weekly advisor call regarding status of debt restructurings/negotiations.
Outside PR	25	Parker, Christine	6/4/2019	2.4	\$ 200.00	\$ 480.00	Reconcile meetings included in the April 2019 monthly fee statement.
PR	56	Llompert, Sofia	6/4/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Morrison (ACG) regarding PRIDCO cash flow and impact on changes to proposed debt service reserve fund.
PR	56	Llompert, Sofia	6/4/2019	0.3	\$ 330.00	\$ 99.00	Revise summary of PRIDCO reserve account cash use based on feedback from J. Battle (ACG).
PR	56	Llompert, Sofia	6/4/2019	1.3	\$ 330.00	\$ 429.00	Revise PRIDCO restructuring scenario to incorporate revised debt service reserve fund timing.
Outside PR	56	Morrison, Jonathan	6/4/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with S. Llompert (ACG) regarding PRIDCO cash flow and impact on changes to proposed debt service reserve fund.
Outside PR	56	Morrison, Jonathan	6/4/2019	1.5	\$ 800.00	\$ 1,200.00	Perform analysis of PRIDCO cash flow and impact on changes to proposed debt service reserve fund for purposes of restructuring transaction.
PR	210	Battle, Fernando	6/4/2019	0.7	\$ 875.00	\$ 612.50	Participate on call with J. Morrison (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Puerto Nuevo transaction and closing checklist.
PR	210	Llompert, Sofia	6/4/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with J. Verdeja (ACG) to discuss outstanding Ports model diligence items.
PR	210	Llompert, Sofia	6/4/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with R. Rodriguez (Ports) and J. Verdeja (ACG) to discuss Ports revenue volume metrics.
PR	210	Llompert, Sofia	6/4/2019	1.0	\$ 330.00	\$ 330.00	Participate in meeting with L. De Jesus (Ports) and J. Verdeja (ACG) to discuss Ports past due liabilities.
PR	210	Llompert, Sofia	6/4/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss PRIFA-Ports transaction milestones.
PR	210	Llompert, Sofia	6/4/2019	0.6	\$ 330.00	\$ 198.00	Review FY17 Ports revenue comparison by volume prepared by J. Verdeja (ACG) in preparation for meeting with V. Tirado (Ports).
PR	210	Llompert, Sofia	6/4/2019	0.6	\$ 330.00	\$ 198.00	Review Lufthansa operations lease and loan agreements for purposes of the PRIFA-Ports restructuring.
PR	210	Llompert, Sofia	6/4/2019	0.8	\$ 330.00	\$ 264.00	Review and revise FY17 Ports revenue volume metrics based on information provided by representatives of Ports.
PR	210	Llompert, Sofia	6/4/2019	1.3	\$ 330.00	\$ 429.00	Participate in meeting with W. Marquez (Ports) to discuss Ports general and administrative costs for purposes of financial model.
Outside PR	210	Morrison, Jonathan	6/4/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with F. Battle (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Puerto Nuevo transaction and closing checklist.
Outside PR	210	Morrison, Jonathan	6/4/2019	0.6	\$ 800.00	\$ 480.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss PRIFA-Ports transaction milestones.
PR	210	Verdeja, Julio	6/4/2019	0.3	\$ 285.00	\$ 85.50	Participate in meeting with S. Llompert (ACG) to discuss outstanding Ports model diligence items.
PR	210	Verdeja, Julio	6/4/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with R. Rodriguez (Ports) and S. Llompert (ACG) to discuss Ports revenue volume metrics.
PR	210	Verdeja, Julio	6/4/2019	1.0	\$ 285.00	\$ 285.00	Participate in meeting with L. De Jesus (Ports) and S. Llompert (ACG) to discuss Ports past due liabilities.
PR	210	Verdeja, Julio	6/4/2019	0.6	\$ 285.00	\$ 171.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss PRIFA-Ports transaction milestones.
PR	210	Verdeja, Julio	6/4/2019	0.3	\$ 285.00	\$ 85.50	Correspond with A. Villate (PMA) regarding survey of Puerto Nuevo.
PR	210	Verdeja, Julio	6/4/2019	0.3	\$ 285.00	\$ 85.50	Participate in meeting with V. Tirado (Ports) to discuss variance between wharf dockage volumes and revenue for FY17.
PR	210	Verdeja, Julio	6/4/2019	0.4	\$ 285.00	\$ 114.00	Participate in meeting with L. Aponte (Ports) to discuss Lufthansa agreement terms for purposes of PRIFA-Ports diligence request.
PR	210	Verdeja, Julio	6/4/2019	1.3	\$ 285.00	\$ 370.50	Revise FY17 operating volume comparison to revenues to incorporate FY18 financial information for purposes of Ports financial model.
PR	210	Verdeja, Julio	6/4/2019	2.1	\$ 285.00	\$ 598.50	Participate in meeting with L. De Jesus (Ports) to discuss payment plans for outstanding operational liabilities with PREPA, PRASA and ERS.
Outside PR	213	Levantis, James	6/4/2019	1.1	\$ 350.00	\$ 385.00	Prepare and send UPR trading history for inclusion in the UPR restructuring alternatives presentation for the review of S. Llompert (ACG).
Outside PR	215	Squiers, Jay	6/4/2019	0.3	\$ 785.00	\$ 235.50	Participate in discussion with L. Femenias (P3), M. Rodriguez (PMA) and E. Gonzalez (CPM) regarding the status of the Public Safety Training Center project.
Outside PR	216	Alvarez, Charles	6/4/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding status update on the ISE budget papers for T. Stanley-Preston (ISE).
Outside PR	216	Alvarez, Charles	6/4/2019	0.6	\$ 350.00	\$ 210.00	Revise historical TSA balance comparison to include pro forma cash balances for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Barrett, Dennis	6/4/2019	0.3	\$ 775.00	\$ 232.50	Participate in discussion with P. Nilsen (ACG) regarding the methodologies used by ISE in the latest draft of the ISE budget papers.
Outside PR	216	Barrett, Dennis	6/4/2019	0.7	\$ 775.00	\$ 542.50	Participate on call with F. Battle (ACG) to discuss changes to the ISE budget papers prepared by ISE.
Outside PR	216	Barrett, Dennis	6/4/2019	1.1	\$ 775.00	\$ 852.50	Prepare and send correspondence to ISE highlighting where draft budget papers do not align with Government fiscal plan/public policy.
Outside PR	216	Barrett, Dennis	6/4/2019	1.4	\$ 775.00	\$ 1,085.00	Review and provide comments on ISE budget papers to P. Nilsen (ACG) and C. Alvarez (ACG).
PR	216	Battle, Fernando	6/4/2019	0.7	\$ 875.00	\$ 612.50	Participate on call with D. Barrett (ACG) to discuss changes to the ISE budget papers prepared by ISE.
PR	216	Battle, Fernando	6/4/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with P. Friedman (OMM) to discuss changes to ISE budget papers prepared by ISE.
PR	216	Battle, Fernando	6/4/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with B. Gonzalez (V2A) to discuss municipality financial data to be included in ISE Budget papers to be presented to legislature.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Battle, Fernando	6/4/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. Sobrino (AAFAF) to discuss ISE budget papers content and proposed changes.
PR	216	Battle, Fernando	6/4/2019	2.2	\$ 875.00	\$ 1,925.00	Participate in meeting with representatives from ISE, Fortaleza and OMB to review ISE budget papers to be presented by the Governor to legislature.
PR	216	Battle, Fernando	6/4/2019	2.3	\$ 875.00	\$ 2,012.50	Review and provide comments on the ISE budget paper document to ensure consistency with fiscal plan and policy goals.
PR	216	Battle, Juan Carlos	6/4/2019	1.6	\$ 650.00	\$ 1,040.00	Prepare letter from AAFAF to FOMB requesting amendment to AAFAF FY20 budget allocations.
Outside PR	216	Levantis, James	6/4/2019	0.4	\$ 350.00	\$ 140.00	Revise historical TSA balance summary based on comments provided by P. Nilsen (ACG) for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/4/2019	0.7	\$ 350.00	\$ 245.00	Review TSA liquidity bridge provided by J. York (CM) for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/4/2019	1.6	\$ 350.00	\$ 560.00	Revise historical TSA balance summary included in the Comparative Data Points Presentation requested by the Governor based on comments provided by F. Battle (ACG).
Outside PR	216	Levantis, James	6/4/2019	1.8	\$ 350.00	\$ 630.00	Revise historical TSA balance chart summary included in the Comparative Data Points Presentation requested by the Governor for comments provided by D. Barrett (ACG).
Outside PR	216	Levantis, James	6/4/2019	2.4	\$ 350.00	\$ 840.00	Prepare historical TSA balances analysis to include in the Comparative Data Points Presentation requested by the Governor to reflect impact of clawback revenues, unpaid debt service, and measures on the cash balances over the past 5 years.
Outside PR	216	Nilsen, Patrick	6/4/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding the methodologies used by ISE in the latest draft of the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/4/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) regarding Ankura's comments to five sections of the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/4/2019	0.2	\$ 350.00	\$ 70.00	Correspond with C. Alvarez (ACG) regarding Ankura's comments to five sections of the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/4/2019	0.4	\$ 350.00	\$ 140.00	Review and provide comments to J. Leventis (ACG) on the TSA balance analysis included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Nilsen, Patrick	6/4/2019	0.8	\$ 350.00	\$ 280.00	Prepare comparison of the various types of expenditure measures included in the ISE budget papers at the request of F. Battle (ACG).
Outside PR	3	Barrett, Dennis	6/5/2019	0.6	\$ 775.00	\$ 465.00	Participate in discussion with F. Battle (ACG) and P. Nilsen (ACG) regarding engagement status update, COR3's request for the disaster recovery cost-share match requirement and General Obligation negotiations.
Outside PR	3	Barrett, Dennis	6/5/2019	0.3	\$ 775.00	\$ 232.50	Participate in discussion with P. Nilsen (ACG) regarding the analysis of cost-share match requirements in the 5/9/19 fiscal plan requested by O. Marrero (COR3).
Outside PR	3	Barrett, Dennis	6/5/2019	0.4	\$ 775.00	\$ 310.00	Revise and provide comments on the disaster relief funding cost-share match requirement analysis prepared by P. Nilsen (ACG) at the request of O. Marrero (COR3).
Outside PR	3	Barrett, Dennis	6/5/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Rapisardi (OMM) regarding pension reform included in the 5/9/19 certified fiscal plan.
Outside PR	3	Barrett, Dennis	6/5/2019	0.6	\$ 775.00	\$ 465.00	Prepare summary of pension reform included in the 5/9/19 certified fiscal plan as requested by J. Rapisardi (OMM).
Outside PR	3	Battle, Fernando	6/5/2019	0.6	\$ 875.00	\$ 525.00	Participate in discussion with D. Barrett (ACG) and P. Nilsen (ACG) regarding engagement status update, COR3's request for the disaster recovery cost-share match requirement and General Obligation negotiations.
Outside PR	3	Burkett, Matthew	6/5/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (OCFO) to discuss agencies to target for next wave of working group meetings.
Outside PR	3	Burkett, Matthew	6/5/2019	0.2	\$ 475.00	\$ 95.00	Correspond with S. Stacy (ACG) to discuss agencies to target for next wave of working group meetings.
Outside PR	3	Nilsen, Patrick	6/5/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with F. Battle (ACG) and D. Barrett (ACG) regarding engagement status update, COR3's request for the disaster recovery cost-share match requirement and General Obligation negotiations.
Outside PR	3	Nilsen, Patrick	6/5/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding the analysis of cost-share match requirements in the 5/9/19 fiscal plan requested by O. Marrero (COR3).
Outside PR	3	Nilsen, Patrick	6/5/2019	0.3	\$ 350.00	\$ 105.00	Prepare pro forma 5/9/19 fiscal plan surplus inclusive of municipal reform incentives for the review of F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	6/5/2019	0.4	\$ 350.00	\$ 140.00	Revise cost match requirement analysis prepared for O. Marrero (COR3) for comments from D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	6/5/2019	3.6	\$ 350.00	\$ 1,260.00	Prepare analysis of cost match requirements for the Commonwealth, PREPA, PRASA and HTA for O. Marrero (COR3).
Outside PR	210	Battle, Fernando	6/5/2019	1.4	\$ 875.00	\$ 1,225.00	Participate in meeting with J. Morrison (ACG) regarding Ports transaction and key issues to address for closing.
Outside PR	210	Battle, Fernando	6/5/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with L. Alfaro (Barclays) to discuss PRIFA-Ports alternative bond structure.
Outside PR	210	Leake, Paul	6/5/2019	0.4	\$ 350.00	\$ 140.00	Correspond with S. Llompert (ACG) regarding the preparation of a summary on recent port transactions for purposes of Ports comparable financial analysis.
Outside PR	210	Leake, Paul	6/5/2019	2.1	\$ 350.00	\$ 735.00	Diligence and prepare summary on recent port transactions for purposes of Ports comparable financial analysis.
PR	210	Llompert, Sofia	6/5/2019	1.4	\$ 330.00	\$ 462.00	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model diligence items.
PR	210	Llompert, Sofia	6/5/2019	0.9	\$ 330.00	\$ 297.00	Participate in meeting with J. Morrison (ACG) and J. Verdeja (ACG) to discuss Ports model diligence items.
PR	210	Llompert, Sofia	6/5/2019	0.4	\$ 330.00	\$ 132.00	Review Ports aviation federal financial assistance capital improvement plan in preparation for meeting with representatives of Ports.
PR	210	Llompert, Sofia	6/5/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with J. Mojica (Ports), and L. Torres (Ports) to discuss Ports aviation capital improvement plan.
Outside PR	210	Morrison, Jonathan	6/5/2019	1.4	\$ 800.00	\$ 1,120.00	Participate in meeting with F. Battle (ACG) regarding Ports transaction and key issues to address for closing.
Outside PR	210	Morrison, Jonathan	6/5/2019	0.9	\$ 800.00	\$ 720.00	Participate on call with J. Verdeja (ACG) and S. Llompert (ACG) to discuss Ports model diligence items.
Outside PR	210	Morrison, Jonathan	6/5/2019	0.4	\$ 800.00	\$ 320.00	Prepare for call with Ad Hoc group of bondholders in PRIFA-Ports transaction.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	210	Morrison, Jonathan	6/5/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with N. Kempner (Taconic) and J. Acheatel (Monarch) regarding progress in the PORTS restructuring.
PR	210	Verdeja, Julio	6/5/2019	1.4	\$ 285.00	\$ 399.00	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model diligence items.
PR	210	Verdeja, Julio	6/5/2019	0.9	\$ 285.00	\$ 256.50	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss Ports model diligence items.
PR	210	Verdeja, Julio	6/5/2019	0.6	\$ 285.00	\$ 171.00	Prepare for meeting with representatives of Ports to discuss federal funds and capital improvements.
PR	210	Verdeja, Julio	6/5/2019	0.7	\$ 285.00	\$ 199.50	Participate in meeting with J. Mojica (Ports) to discuss federal funds and capital expenditures for purposes of Ports financial model.
PR	210	Verdeja, Julio	6/5/2019	0.9	\$ 285.00	\$ 256.50	Prepare summary federal funds schedule received from J. Mojica (Ports) as requested by S. Llompert (ACG).
PR	210	Verdeja, Julio	6/5/2019	2.4	\$ 285.00	\$ 684.00	Prepare payment plan schedule for operational liabilities based on information received from L. De Jesus (ACG).
Outside PR	213	Alvarez, Charles	6/5/2019	0.8	\$ 350.00	\$ 280.00	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) regarding UPR debt capacity analysis included in the UPR restructuring alternatives presentation.
Outside PR	213	Alvarez, Charles	6/5/2019	0.4	\$ 350.00	\$ 140.00	Revise UPR restructuring alternatives presentation for updated UPR credit rating analysis.
Outside PR	213	Alvarez, Charles	6/5/2019	0.6	\$ 350.00	\$ 210.00	Revise UPR restructuring alternatives presentation for updated debt capacity analysis.
Outside PR	213	Alvarez, Charles	6/5/2019	0.7	\$ 350.00	\$ 245.00	Revise UPR credit rating analysis included in the UPR restructuring alternatives presentation to incorporate comments provided by S. Llompert (ACG).
Outside PR	213	Alvarez, Charles	6/5/2019	0.8	\$ 350.00	\$ 280.00	Revise UPR debt capacity analysis included in the UPR restructuring alternatives presentation to incorporate comments provided by S. Llompert (ACG).
Outside PR	213	Alvarez, Charles	6/5/2019	1.6	\$ 350.00	\$ 560.00	Revise UPR credit rating analysis included in the UPR restructuring alternatives presentation to incorporate comments provided by J. Morrison (ACG).
Outside PR	213	Alvarez, Charles	6/5/2019	1.8	\$ 350.00	\$ 630.00	Revise UPR debt capacity analysis included in the UPR restructuring alternatives presentation to incorporate comments provided by J. Morrison (ACG).
PR	213	Llompert, Sofia	6/5/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with J. Morrison (ACG) and C. Alvarez (ACG) regarding UPR debt capacity analysis included in the UPR restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/5/2019	1.1	\$ 330.00	\$ 363.00	Participate on call with J. Morrison (ACG) regarding UPR debt capacity analysis included in the UPR restructuring alternatives presentation and new plan approved by the FOMB for UPR dated 6/5/19.
PR	213	Llompert, Sofia	6/5/2019	0.3	\$ 330.00	\$ 99.00	Review UPR fiscal plan model for purposes of UPR debt restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/5/2019	0.3	\$ 330.00	\$ 99.00	Review Moody's higher education report for purposes of UPR debt restructuring analysis included in the UPR restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/5/2019	0.5	\$ 330.00	\$ 165.00	Review FOMB UPR fiscal plan for purposes of UPR debt restructuring analysis included in the UPR restructuring alternatives presentation.
PR	213	Llompert, Sofia	6/5/2019	0.7	\$ 330.00	\$ 231.00	Review and revise UPR debt capacity model to incorporate updated assumptions.
PR	213	Llompert, Sofia	6/5/2019	0.8	\$ 330.00	\$ 264.00	Review and revise UPR restructuring alternatives presentation to incorporate revised capital structure.
PR	213	Llompert, Sofia	6/5/2019	0.8	\$ 330.00	\$ 264.00	Review and revise UPR restructuring alternatives presentation to incorporate revised debt capacity projections.
PR	213	Llompert, Sofia	6/5/2019	1.2	\$ 330.00	\$ 396.00	Prepare summary of UPR debt service payments based on public filing information to include in the UPR restructuring alternatives presentation.
Outside PR	213	Morrison, Jonathan	6/5/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with S. Llompert (ACG) and C. Alvarez (ACG) regarding UPR debt capacity analysis included in the UPR restructuring alternatives presentation.
Outside PR	213	Morrison, Jonathan	6/5/2019	1.1	\$ 800.00	\$ 880.00	Participate on call with S. Llompert (ACG) regarding UPR debt capacity analysis included in the UPR restructuring alternatives presentation and new plan approved by the FOMB for UPR dated 6/5/19.
Outside PR	213	Morrison, Jonathan	6/5/2019	1.0	\$ 800.00	\$ 800.00	Perform analysis of UPR cash availability and recent debt service payments.
Outside PR	213	Morrison, Jonathan	6/5/2019	2.5	\$ 800.00	\$ 2,000.00	Perform analysis of UPR financial plans from FOMB and UPR Board and resulting cash available for debt service.
Outside PR	216	Barrett, Dennis	6/5/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) and J. Levantis (ACG) regarding the pro forma cash balance analysis for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Barrett, Dennis	6/5/2019	0.4	\$ 775.00	\$ 310.00	Participate in discussion with P. Nilsen (ACG) regarding FY19 debt outstanding request from representatives of OMB.
Outside PR	216	Barrett, Dennis	6/5/2019	0.5	\$ 775.00	\$ 387.50	Participate in meeting with J. Levantis (ACG) regarding TSA liquidity bridge included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Barrett, Dennis	6/5/2019	0.7	\$ 775.00	\$ 542.50	Revise composition of cash balances analysis included in the Comparative Data Points Presentation requested by the Governor to further break out various cash sources.
Outside PR	216	Barrett, Dennis	6/5/2019	0.8	\$ 775.00	\$ 620.00	Review and provide comments to Ankura team on the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Battle, Fernando	6/5/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) and J. Levantis (ACG) regarding the Commonwealth cash balance pre and post debt service for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Battle, Fernando	6/5/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with E. Forrest (Devtech) to discuss macroeconomic forecast variables to include in Commonwealth tax credit analysis.
Outside PR	216	Battle, Fernando	6/5/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with I. Santos (Fortaleza) and representatives from ISE to discuss comments to Budget papers requested by Governor.
Outside PR	216	Leake, Paul	6/5/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) and J. Levantis (ACG) regarding comments provided by F. Battle (ACG) on the Puerto Rico debt outstanding figures included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Leake, Paul	6/5/2019	0.4	\$ 350.00	\$ 140.00	Revise the Comparative Data Points Presentation requested by the Governor to include debt outstanding for Puerto Rico as of 2019 at the request of F. Battle (ACG).
Outside PR	216	Leake, Paul	6/5/2019	0.7	\$ 350.00	\$ 245.00	Revise the macroeconomic indicator summaries included in the Comparative Data Points Presentation requested by the Governor for comments provided by F. Battle (ACG).
Outside PR	216	Leake, Paul	6/5/2019	1.3	\$ 350.00	\$ 455.00	Revise the macroeconomic indicator summaries prepared by E. Forrest (DevTech) for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/5/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding pro forma cash balance analysis for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/5/2019	0.5	\$ 350.00	\$ 175.00	Participate in meeting with D. Barrett (ACG) regarding TSA liquidity bridge included in the Comparative Data Points Presentation requested by the Governor.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Levantis, James	6/5/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. York (CM) regarding the clawback balances included in the TSA historical balance analysis.
Outside PR	216	Levantis, James	6/5/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. York (CM) and T. Ahlberg (CM) regarding questions on the TSA historical balance analysis.
Outside PR	216	Levantis, James	6/5/2019	1.2	\$ 350.00	\$ 420.00	Prepare and send the TSA historical balance analysis to J. York (CM) to review.
Outside PR	216	Nilsen, Patrick	6/5/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Barrett (ACG) regarding FY19 debt outstanding request from representatives of OMB.
Outside PR	216	Nilsen, Patrick	6/5/2019	0.9	\$ 350.00	\$ 315.00	Prepare analysis of FY19 debt outstanding post restructuring for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	3	Battle, Fernando	6/6/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with K. Fraguada (COR3) to discuss cost share allocations included in certified fiscal plan.
Outside PR	3	Battle, Fernando	6/6/2019	0.3	\$ 875.00	\$ 262.50	Correspond with P. Nilsen (ACG) to review analysis of cost share calculations included in certified fiscal plan as requested by O. Marrero (COR3).
Outside PR	3	Burkett, Matthew	6/6/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (OCFO) to provide status update on agency working group meetings and OCFO project manager changes.
Outside PR	3	Nilsen, Patrick	6/6/2019	0.3	\$ 350.00	\$ 105.00	Prepare and send summary of fiscal plans to A. Sax-Boulder (OMM) for legal analysis on the need for comprehensive pension reform of the Commonwealth.
Outside PR	3	Nilsen, Patrick	6/6/2019	0.4	\$ 350.00	\$ 140.00	Correspond with A. Sax-Boulder (OMM) regarding the fiscal plan submissions.
Outside PR	3	Nilsen, Patrick	6/6/2019	0.4	\$ 350.00	\$ 140.00	Correspond with K. Fragua (COR III) regarding the cost match analysis for the Commonwealth instrumentalities.
Outside PR	25	Parker, Christine	6/6/2019	0.3	\$ 200.00	\$ 60.00	Revise exhibit C of the April monthly fee statement to incorporate F. Battle's (ACG) time descriptions for 4/7/2019 - 4/13/2019.
Outside PR	25	Parker, Christine	6/6/2019	0.8	\$ 200.00	\$ 160.00	Review and revise time descriptions in the April 2019 monthly fee statement.
PR	56	Battle, Juan Carlos	6/6/2019	0.5	\$ 650.00	\$ 325.00	Participate on call with J. Morrison (ACG) regarding PRIDCO restructuring and Debt Restructuring Authority obligations.
Outside PR	56	Morrison, Jonathan	6/6/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with J. Battle (ACG) regarding PRIDCO restructuring and Debt Restructuring Authority obligations.
Outside PR	56	Morrison, Jonathan	6/6/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with representatives of O'Melveny & Myers regarding PRIDCO restructuring and Debt Restructuring Authority obligations.
PR	210	Battle, Juan Carlos	6/6/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura regarding the Debt Restructuring Authority approach to Ports restructuring.
PR	210	Battle, Juan Carlos	6/6/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with J. Morrison (ACG), S. Llompарт (ACG) and representatives of Houlihan Lokey to discuss counterproposal to Ports debt restructuring.
PR	210	Llompарт, Sofia	6/6/2019	0.9	\$ 330.00	\$ 297.00	Participate in meeting with J. Verdeja (ACG) to discuss Ports past due liabilities payment plan.
PR	210	Llompарт, Sofia	6/6/2019	1.0	\$ 330.00	\$ 330.00	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss outstanding Ports model diligence items.
PR	210	Llompарт, Sofia	6/6/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura regarding the Debt Restructuring Authority approach to Ports restructuring.
PR	210	Llompарт, Sofia	6/6/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with J. Battle (ACG), J. Morrison (ACG) and representatives of Houlihan Lokey to discuss counterproposal to Ports debt restructuring.
PR	210	Llompарт, Sofia	6/6/2019	0.6	\$ 330.00	\$ 198.00	Review and revise Ports past due liability summary prepared by J. Verdeja (ACG) for purposes of Ports financial model.
PR	210	Llompарт, Sofia	6/6/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with H. Betancourt (AAFAF) and C. Collazo (AAFAF) to discuss PRIFA-Ports transaction tax diligence.
PR	210	Llompарт, Sofia	6/6/2019	0.8	\$ 330.00	\$ 264.00	Review Lufthansa operations lease and loan agreements for purposes of the PRIFA-Ports restructuring.
PR	210	Llompарт, Sofia	6/6/2019	0.8	\$ 330.00	\$ 264.00	Review Ports comparable transaction analysis provided by P. Leake (ACG) for purposes of Ports financial model.
PR	210	Llompарт, Sofia	6/6/2019	0.9	\$ 330.00	\$ 297.00	Review and revise Ports past due liabilities summary prepared by J. Verdeja (ACG) for purposes of Ports financial model.
Outside PR	210	Morrison, Jonathan	6/6/2019	1.0	\$ 800.00	\$ 800.00	Participate on call with S. Llompарт (ACG) and J. Verdeja (ACG) to discuss outstanding Ports model diligence items.
Outside PR	210	Morrison, Jonathan	6/6/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura regarding the Debt Restructuring Authority approach to Ports restructuring.
Outside PR	210	Morrison, Jonathan	6/6/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with J. Battle (ACG), S. Llompарт (ACG) and representatives of Houlihan Lokey to discuss counterproposal to Ports debt restructuring.
Outside PR	210	Morrison, Jonathan	6/6/2019	0.1	\$ 800.00	\$ 80.00	Correspond with J. Bayne (Ports) regarding Puerto Nuevo tenant meeting dates.
Outside PR	210	Morrison, Jonathan	6/6/2019	0.1	\$ 800.00	\$ 80.00	Review correspondence received from representatives of the Ad-Hoc Group related to Puerto Nuevo lease agreements.
PR	210	Verdeja, Julio	6/6/2019	0.9	\$ 285.00	\$ 256.50	Participate in meeting with S. Llompарт (ACG) to discuss Ports past due liabilities payment plan.
PR	210	Verdeja, Julio	6/6/2019	0.3	\$ 285.00	\$ 85.50	Participate on call with J. Morrison (ACG) and S. Llompарт (ACG) to discuss Ports model due diligence (partial).
PR	210	Verdeja, Julio	6/6/2019	0.9	\$ 285.00	\$ 256.50	Revise G&A expense segregation analysis to incorporate FY15 and FY16 information as requested by S. Llompарт (ACG).
PR	210	Verdeja, Julio	6/6/2019	1.0	\$ 285.00	\$ 285.00	Prepare analysis categorizing FY17 G&A expense for purposes of the Ports financial model.
PR	210	Verdeja, Julio	6/6/2019	1.0	\$ 285.00	\$ 285.00	Revise operational liability payment schedule based on feedback from S. Llompарт (ACG).
Outside PR	213	Alvarez, Charles	6/6/2019	0.8	\$ 350.00	\$ 280.00	Participate on call with S. Uhlанд (OMM), M. Kremer (OMM), A. Toro (BH), S. Llompарт (ACG) and J. Morrison (ACG) to discuss UPR debt restructuring alternatives.
Outside PR	213	Alvarez, Charles	6/6/2019	2.5	\$ 350.00	\$ 875.00	Research latest Moody's credit rating report and revise UPR credit rating analysis included in the UPR restructuring alternatives presentation based on updated report.
PR	213	Llompарт, Sofia	6/6/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with S. Uhlанд (OMM), M. Kremer (OMM), A. Toro (BH), J. Morrison (ACG) and C. Alvarez (ACG) to discuss UPR debt restructuring alternatives.
Outside PR	213	Morrison, Jonathan	6/6/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with S. Uhlанд (OMM), M. Kremer (OMM), A. Toro (BH), S. Llompарт (ACG) and C. Alvarez (ACG) to discuss UPR debt restructuring alternatives.
Outside PR	213	Morrison, Jonathan	6/6/2019	1.1	\$ 800.00	\$ 880.00	Review UPR documents related to capital structure and security.
Outside PR	213	Nilsen, Patrick	6/6/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the UPR debt capacity analysis included in the UPR restructuring alternatives presentation.
Outside PR	213	Nilsen, Patrick	6/6/2019	0.8	\$ 350.00	\$ 280.00	Diligence financial metrics for universities comparable to University of Puerto Rico on S&P Capital IQ for inclusion the UPR restructuring alternatives presentation.
Outside PR	213	Nilsen, Patrick	6/6/2019	1.2	\$ 350.00	\$ 420.00	Review and provide comments to C. Alvarez (ACG) on the UPR debt capacity analysis included in the UPR restructuring alternatives presentation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	215	Squiers, Jay	6/6/2019	1.5	\$ 785.00	\$ 1,177.50	Participate on call with J. Verdeja (ACG) and representatives of CPM, Pietrantoni Mendez & Alvarez and P3 Authority to discuss development of Police Academy P3 RFP.
Outside PR	215	Squiers, Jay	6/6/2019	0.2	\$ 785.00	\$ 157.00	Correspond with J. Verdeja (ACG) regarding DPS training cost analysis for purposes of the Public Safety Center P3.
Outside PR	215	Squiers, Jay	6/6/2019	0.2	\$ 785.00	\$ 157.00	Correspond with J. Frehse (ACG) regarding industry standards for continuing education training budgets.
Outside PR	215	Squiers, Jay	6/6/2019	0.3	\$ 785.00	\$ 235.50	Correspond with J. Verdeja (ACG) and J. Batlle (ACG) on the current status of the Public Safety Training Center project and the approach to AAFAF on costs for the new project.
PR	215	Verdeja, Julio	6/6/2019	1.5	\$ 285.00	\$ 427.50	Participate on call with J. Squiers (ACG) and representatives of CPM, Pietrantoni Mendez & Alvarez and P3 Authority to discuss development of Police Academy P3 RFP.
PR	215	Verdeja, Julio	6/6/2019	1.1	\$ 285.00	\$ 313.50	Review training requirement information submitted by DPS Forensic Investigation, 911, Medical Emergencies and Special Investigations Bureaus as part of Public Safety Center P3 due diligence.
PR	215	Verdeja, Julio	6/6/2019	1.0	\$ 285.00	\$ 285.00	Revise DPS and DCR training costs analysis based on feedback provided by J. Squiers (ACG).
PR	215	Verdeja, Julio	6/6/2019	2.2	\$ 285.00	\$ 627.00	Prepare analysis of training costs for DPS and DCR contemplated in the May 2019 certified fiscal plan for comparison with estimates prepared for DPS and DCR secretaries.
Outside PR	216	Alvarez, Charles	6/6/2019	2.6	\$ 350.00	\$ 910.00	Revise public debt by administration presentation for comments provided by F. Batlle (ACG) regarding debt reductions under the Governor Rossello administration.
Outside PR	216	Alvarez, Charles	6/6/2019	1.1	\$ 350.00	\$ 385.00	Revise public debt by administration presentation for comments provided by F. Batlle (ACG) regarding debt increases under previous administrations.
Outside PR	216	Barrett, Dennis	6/6/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with J. York (CM) and J. Levantis (ACG) regarding the moratorium retained revenues and unpaid debt service impact on the TSA historical balance.
Outside PR	216	Barrett, Dennis	6/6/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Batlle (ACG) and James Levantis (ACG) to discuss TSA balances and composition of cash accumulation.
Outside PR	216	Barrett, Dennis	6/6/2019	0.8	\$ 775.00	\$ 620.00	Review list of sensitive issues prepared by ISE with respect to the budget books.
Outside PR	216	Barrett, Dennis	6/6/2019	0.8	\$ 775.00	\$ 620.00	Prepare list of areas of concern/incorrect information in budget books prepared by ISE.
Outside PR	216	Barrett, Dennis	6/6/2019	2.2	\$ 775.00	\$ 1,705.00	Review and provide comments on the revised ISE budget books which reflect legal comments to ensure consistency with the ISE budget books and stated public policy.
Outside PR	216	Barrett, Dennis	6/6/2019	2.5	\$ 775.00	\$ 1,937.50	Review and provide comments to Ankura team on the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Batlle, Fernando	6/6/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Barrett (ACG) and James Levantis (ACG) to discuss TSA balances and composition of cash accumulation.
Outside PR	216	Batlle, Fernando	6/6/2019	0.8	\$ 875.00	\$ 700.00	Prepare description of fiscal plan forecasting assumptions for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Batlle, Fernando	6/6/2019	0.7	\$ 875.00	\$ 612.50	Prepare summaries on economic performance indicators for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Leake, Paul	6/6/2019	0.2	\$ 350.00	\$ 70.00	Revise Puerto Rico government attrition summary for comments provided by F. Batlle (ACG) for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Leake, Paul	6/6/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. Levantis (ACG) and P. Nilsen (ACG) regarding revisions to the government attrition summary for inclusion in the Comparative Data Points Presentation.
Outside PR	216	Leake, Paul	6/6/2019	1.4	\$ 350.00	\$ 490.00	Consolidate and prepare the Comparative Data Points Presentation and backup files for F. Batlle (ACG) prior to submission to Governor Rosselló.
Outside PR	216	Levantis, James	6/6/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with J. York (CM) and D. Barrett (ACG) regarding the moratorium retained revenues and unpaid debt service impact on the TSA historical balance.
Outside PR	216	Levantis, James	6/6/2019	0.4	\$ 350.00	\$ 140.00	Participate on call with D. Barrett (ACG) and F. Batlle (ACG) to discuss TSA balances and composition of cash accumulation.
Outside PR	216	Levantis, James	6/6/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the public corporations included in the budgeted headcount for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/6/2019	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding Commonwealth historical debt for inclusion in analysis included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/6/2019	0.4	\$ 350.00	\$ 140.00	Prepare and send TSA historical balance analysis included in the Comparative Data Points Presentation requested by the Governor to D. Barrett (ACG) and J. York (CM) to review.
Outside PR	216	Levantis, James	6/6/2019	0.6	\$ 350.00	\$ 210.00	Prepare pro forma cash balance for fiscal year 2018 for the historical TSA balance analysis included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/6/2019	1.4	\$ 350.00	\$ 490.00	Prepare bridge of fiscal year 2018 cash balance to illustrate impact of unpaid debt service, measures, and outperformance for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Levantis, James	6/6/2019	2.1	\$ 350.00	\$ 735.00	Revise historical TSA balance included in the Comparative Data Points Presentation requested by the Governor to reflect comments from D. Barrett (ACG) and J. York (ACG).
Outside PR	216	Nilsen, Patrick	6/6/2019	1.5	\$ 350.00	\$ 525.00	Review and provide comments to J. Levantis (ACG) and C. Alvarez (ACG) regarding the pro forma cash balance and Puerto Rico public employee attrition analysis included in the Comparative Data Points Presentation.
Outside PR	216	Nilsen, Patrick	6/6/2019	1.8	\$ 350.00	\$ 630.00	Prepare the Puerto Rico public employee attrition analysis for the Commonwealth of Puerto Rico for inclusion in the Comparative Data Points Presentation.
Outside PR	3	Batlle, Fernando	6/7/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives from OCFO to discuss this weeks results and plan for upcoming meetings with agencies.
Outside PR	3	Burkett, Matthew	6/7/2019	0.8	\$ 475.00	\$ 380.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Nilsen, Patrick	6/7/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Gupta (MCK) regarding the cost match analysis included in the 5/9/19 certified fiscal plan requested by O. Marrero (COR3).
Outside PR	25	Parker, Christine	6/7/2019	2.2	\$ 200.00	\$ 440.00	Reconcile meetings in time descriptions for inclusion in the April 2019 monthly fee statement.
PR	55	Batlle, Juan Carlos	6/7/2019	2.4	\$ 650.00	\$ 1,560.00	Prepare the PRASA fiscal plan summary at the request of M. Yassin (AAFAF).
PR	56	Batlle, Juan Carlos	6/7/2019	0.6	\$ 650.00	\$ 390.00	Participate on call with representatives of AAFAF, O'Melveny & Myers, Pietrantoni Mendez & Alvarez, and Ankura to discuss PRIDCO restructuring term sheet.
PR	56	Llompert, Sofia	6/7/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with representatives of AAFAF, O'Melveny & Myers, Pietrantoni Mendez & Alvarez, and Ankura to discuss PRIDCO restructuring term sheet.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompарт, Sofia	6/7/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIDCO restructuring presentation in preparation for board meetings.
Outside PR	56	Morrison, Jonathan	6/7/2019	0.6	\$ 800.00	\$ 480.00	Participate on call with representatives of AAFAF, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss PRIDCO restructuring term sheet.
Outside PR	210	Leake, Paul	6/7/2019	0.4	\$ 350.00	\$ 140.00	Correspond with S. Llompарт (ACG) regarding the preparation of a comparable analysis for port transactions.
Outside PR	210	Leake, Paul	6/7/2019	1.4	\$ 350.00	\$ 490.00	Diligence and consolidate the 2018 financial statements of various port operators for use in the comparable financial analysis.
Outside PR	210	Leake, Paul	6/7/2019	1.8	\$ 350.00	\$ 630.00	Prepare comparable analysis of recent port transactions for purposes of Ports comparable financial analysis.
PR	210	Llompарт, Sofia	6/7/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with M. Rapaport (NP), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIFA-Ports tax diligence items.
PR	210	Llompарт, Sofia	6/7/2019	0.3	\$ 330.00	\$ 99.00	Correspond with M. Rapaport (NP) regarding tax documents received from C. Collazo (AAFAF).
PR	210	Llompарт, Sofia	6/7/2019	0.3	\$ 330.00	\$ 99.00	Review PRIFA-Ports tax documents received from C. Collazo (AAFAF) in preparation for call with M. Rapaport (NP).
PR	210	Llompарт, Sofia	6/7/2019	0.4	\$ 330.00	\$ 132.00	Correspond with J. Morrison (ACG) regarding Ports revenue volume analysis.
PR	210	Llompарт, Sofia	6/7/2019	0.4	\$ 330.00	\$ 132.00	Review summary of Ports airport capital improvement plan for purposes of Ports financial model.
PR	210	Llompарт, Sofia	6/7/2019	1.2	\$ 330.00	\$ 396.00	Review and revise Ports revenue volume analysis prepared by J. Verdeja (ACG) for purposes of Ports financial model.
PR	210	Llompарт, Sofia	6/7/2019	1.4	\$ 330.00	\$ 462.00	Prepare summary of Lufthansa loan financial information reflected in Ports FY15-FY18 trial balance.
PR	210	Llompарт, Sofia	6/7/2019	1.7	\$ 330.00	\$ 561.00	Prepare summary of Lufthansa lease agreement for purposes of PRIFA-Ports restructuring.
Outside PR	210	Morrison, Jonathan	6/7/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with M. Rapaport (NP), S. Llompарт (ACG) and J. Verdeja (ACG) to discuss PRIFA-Ports tax diligence items.
Outside PR	210	Morrison, Jonathan	6/7/2019	0.9	\$ 800.00	\$ 720.00	Review detailed, historical general and administrative expenses for Ports financial model.
Outside PR	210	Nilsen, Patrick	6/7/2019	3.2	\$ 350.00	\$ 1,120.00	Prepare comparable analysis of precedent P3 Authority concessions for use in Ports comparable financial analysis.
PR	210	Verdeja, Julio	6/7/2019	0.2	\$ 285.00	\$ 57.00	Participate on call with M. Rapaport (NP), J. Morrison (ACG) and S. Llompарт (ACG) to discuss PRIFA-Ports tax diligence items.
PR	210	Verdeja, Julio	6/7/2019	0.9	\$ 285.00	\$ 256.50	Prepare analysis summarizing 5-year aviation capital improvement plan by airport and funding source.
PR	210	Verdeja, Julio	6/7/2019	1.0	\$ 285.00	\$ 285.00	Prepare analysis comparing aviation operating volume grown by GNP to aviation revenue projections per the Ports financial model.
PR	210	Verdeja, Julio	6/7/2019	1.3	\$ 285.00	\$ 370.50	Revise FY17 G&A expense analysis to segregate utilities and fuel expense by operations.
PR	210	Verdeja, Julio	6/7/2019	1.3	\$ 285.00	\$ 370.50	Revise Ports volume statistics and revenue comparison analysis based on feedback provided by S. Llompарт (ACG).
PR	210	Verdeja, Julio	6/7/2019	1.4	\$ 285.00	\$ 399.00	Prepare analysis comparing maritime operating volume grown by GNP to maritime revenue projections per the Ports financial model.
PR	210	Verdeja, Julio	6/7/2019	2.8	\$ 285.00	\$ 798.00	Prepare summary capital expenditure schedule for aviation operations by funding source as requested by S. Llompарт (ACG).
Outside PR	215	Squiers, Jay	6/7/2019	0.8	\$ 785.00	\$ 628.00	Continue review of and comments on draft project agreement for the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/7/2019	2.6	\$ 785.00	\$ 2,041.00	Review and provide comments on draft project agreement for the Public Safety Training Center.
Outside PR	216	Alvarez, Charles	6/7/2019	1.6	\$ 350.00	\$ 560.00	Prepare exhibits on historical ERS assets and Paygo for the review of F. Battle (ACG) for inclusion in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Alvarez, Charles	6/7/2019	2.4	\$ 350.00	\$ 840.00	Revise exhibits on historical ERS assets and Paygo per comments provided by F. Battle (ACG).
Outside PR	216	Barrett, Dennis	6/7/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Battle (ACG) and J. Levantis (ACG) regarding the Governor's additional comments on TSA historical balance analysis included in the Comparative Data Points Presentation.
Outside PR	216	Barrett, Dennis	6/7/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Zujkowski (OMM) regarding the Governor's response letter to questions posed by Senator Schumer's office.
Outside PR	216	Barrett, Dennis	6/7/2019	0.7	\$ 775.00	\$ 542.50	Review and revise the Governor's response letter to questions posed by Senator Schumer's office.
Outside PR	216	Barrett, Dennis	6/7/2019	1.1	\$ 775.00	\$ 852.50	Review and provide comments to outline of AAFAF statement for Omnibus court hearing on 6/12/19.
Outside PR	216	Barrett, Dennis	6/7/2019	1.5	\$ 775.00	\$ 1,162.50	Review executed versions of PBA/General Obligation plan support agreement and term sheet.
Outside PR	216	Battle, Fernando	6/7/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) and J. Levantis (ACG) regarding the Governor's additional comments on TSA historical balance analysis included in the Comparative Data Points Presentation.
Outside PR	216	Battle, Fernando	6/7/2019	0.5	\$ 875.00	\$ 437.50	Review net asset and pension slides requested by Governor for budget presentation.
Outside PR	216	Levantis, James	6/7/2019	0.4	\$ 350.00	\$ 140.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) regarding the Governor's additional comments on TSA historical balance analysis included in the Comparative Data Points Presentation.
Outside PR	216	Levantis, James	6/7/2019	0.2	\$ 350.00	\$ 70.00	Correspond with E. Forrest (DevTech) regarding the macroeconomic sections of the GAO territory report.
Outside PR	216	Levantis, James	6/7/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Sanchez (AAFAF) regarding the response to the draft GAO territory report.
Outside PR	216	Levantis, James	6/7/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with F. Sanchez (AAFAF) regarding comments provided on the draft GAO territory report.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Levantis, James	6/7/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with A. Sax-Bolder (OMM) regarding the updated GAO territory report.
Outside PR	216	Levantis, James	6/7/2019	0.6	\$ 350.00	\$ 210.00	Revise TSA historical balance analysis included in the Comparative Data Points Presentation to present illustrative impact of unpaid debt service from 2016 to 2018 on General obligation bonds, guaranteed debt, and clawbacks as requested by the Governor.
Outside PR	216	Levantis, James	6/7/2019	0.7	\$ 350.00	\$ 245.00	Review updated GAO territory report and diligence revisions made by representatives of the GAO.
Outside PR	216	Levantis, James	6/7/2019	0.9	\$ 350.00	\$ 315.00	Revise historical TSA balance analysis to reflect comments provided by the Governor.
Outside PR	216	Nilsen, Patrick	6/7/2019	0.2	\$ 350.00	\$ 70.00	Correspond T. Preston (ISE) regarding the headcount analyses included in the ISE budget papers.
Outside PR	202	Levantis, James	6/8/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send summary of PBA contested and vintage claims to D. Barrett (ACG) and J. Zujkowski (OMM).
Outside PR	215	Squiers, Jay	6/8/2019	0.9	\$ 785.00	\$ 706.50	Finalize review and circulate comments to draft project agreement for the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/8/2019	1.8	\$ 785.00	\$ 1,413.00	Prepare one-page summary of potential costs to DPS and DCR for the Public Safety Training Center project for discussion with C. Sobrino (AAFAF).
Outside PR	216	Levantis, James	6/8/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Sanchez (AAFAF) regarding status update on the comments to the GAO territory report.
Outside PR	216	Levantis, James	6/8/2019	0.3	\$ 350.00	\$ 105.00	Participate on call with A. Sax-Bolder (OMM) regarding comments to the updated GAO territory report.
Outside PR	216	Levantis, James	6/8/2019	1.4	\$ 350.00	\$ 490.00	Prepare and send comments on the GAO territory report to F. Batlle (ACG) for review.
Outside PR	3	Burkett, Matthew	6/9/2019	1.6	\$ 475.00	\$ 760.00	Update implementation tracker to reflect May savings reports from agencies for submission to the FOMB.
Outside PR	3	Burkett, Matthew	6/9/2019	0.6	\$ 475.00	\$ 285.00	Collect and prepare implementation trackers and savings reports from agencies for submission to the FOMB.
Outside PR	216	Alvarez, Charles	6/9/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with F. Batlle (ACG) and P. Nilsen (ACG) regarding final revisions to the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Alvarez, Charles	6/9/2019	0.7	\$ 350.00	\$ 245.00	Revise the Comparative Data Points Presentation requested by the Governor to include budget for FY19.
Outside PR	216	Alvarez, Charles	6/9/2019	1.3	\$ 350.00	\$ 455.00	Prepare updated summary of Commonwealth fiscal plan submissions to be included in the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Batlle, Fernando	6/9/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with P. Nilsen (ACG) and C. Alvarez (ACG) regarding final revisions to the Comparative Data Points Presentation requested by the Governor prior to submission.
Outside PR	216	Batlle, Fernando	6/9/2019	2.8	\$ 875.00	\$ 2,450.00	Prepare and review Comparative Data Points Presentation request by the Governor prior to submission to the Governor.
Outside PR	216	Levantis, James	6/9/2019	0.2	\$ 350.00	\$ 70.00	Correspond with E. Forrest (DevTech) regarding language to include on the macroeconomic sections of the GAO territory report.
Outside PR	216	Levantis, James	6/9/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Batlle (ACG) regarding language to include in formal response letter to the GAO territory report.
Outside PR	216	Levantis, James	6/9/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Sanchez (AAFAF) regarding language to include in formal response letter to the GAO territory report.
Outside PR	216	Levantis, James	6/9/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with F. Sanchez (AAFAF) regarding preparation of a formal response to the GAO territory report.
Outside PR	216	Levantis, James	6/9/2019	0.7	\$ 350.00	\$ 245.00	Participate on call with A. Sax-Bolder (OMM) regarding preparation of a formal response to the GAO territory report.
Outside PR	216	Levantis, James	6/9/2019	1.2	\$ 350.00	\$ 420.00	Draft initial response letter to the GAO territory report on Puerto Rico.
Outside PR	216	Nilsen, Patrick	6/9/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with F. Batlle (ACG) and C. Alvarez (ACG) regarding final revisions to the Comparative Data Points Presentation requested by the Governor prior to submission.
Outside PR	216	Nilsen, Patrick	6/9/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Batlle (ACG) and C. Alvarez (ACG) regarding the Comparative Data Points Presentation requested by the Governor.
Outside PR	216	Nilsen, Patrick	6/9/2019	1.1	\$ 350.00	\$ 385.00	Revise the Comparative Data Points presentation requested by the Governor for comments provided by F. Batlle (ACG) on the submissions of fiscal plans.
Outside PR	3	Burkett, Matthew	6/10/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with D. Reich (CM) to discuss status of component unit savings report submission.
Outside PR	3	Burkett, Matthew	6/10/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with A. Carrero (OCFO) to discuss status of agency savings reports and next steps to follow up with agencies.
Outside PR	3	Burkett, Matthew	6/10/2019	0.3	\$ 475.00	\$ 142.50	Prepare summary of agencies with outstanding savings reports and associated OCFO project managers at the request of A. Carrero (OCFO).
Outside PR	3	Burkett, Matthew	6/10/2019	0.4	\$ 475.00	\$ 190.00	Participate in weekly status update call with A. Carrero (OCFO) and Deloitte personnel to discuss status of current implementation action items.
Outside PR	3	Burkett, Matthew	6/10/2019	0.6	\$ 475.00	\$ 285.00	Prepare summary of savings reported by agencies for FOMB submission of monthly agency savings.
Outside PR	3	Burkett, Matthew	6/10/2019	1.3	\$ 475.00	\$ 617.50	Update implementation tracker to reflect May savings reports from agencies for submission to the FOMB.
Outside PR	3	Burkett, Matthew	6/10/2019	0.6	\$ 475.00	\$ 285.00	Collect and prepare implementation trackers and savings reports from agencies for submission to the FOMB.
Outside PR	3	Nilsen, Patrick	6/10/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with A. Toro (BH) regarding the measures included in the 5/9/19 certified fiscal plan.
Outside PR	3	Nilsen, Patrick	6/10/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with A. Gupta (MCK) regarding disaster relief assumptions included in the 5/9/19 certified fiscal plan.
Outside PR	25	Parker, Christine	6/10/2019	1.7	\$ 200.00	\$ 340.00	Review and revise time descriptions for inclusion in the April 2019 monthly fee statement.
PR	56	Batlle, Juan Carlos	6/10/2019	0.6	\$ 650.00	\$ 390.00	Review PRIDCO debt restructuring term sheet and provide comments to representatives of O'Melveny & Myers.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Juan Carlos	6/10/2019	0.8	\$ 650.00	\$ 520.00	Review and finalize presentation for AAFAF Board of Directors related to PRIDCO debt restructuring.
PR	56	Llompert, Sofia	6/10/2019	0.8	\$ 330.00	\$ 264.00	Review and revise PRIDCO restructuring presentation in preparation for distribution to representatives of Citi.
PR	56	Morrison, Jonathan	6/10/2019	0.6	\$ 800.00	\$ 480.00	Perform analysis of PRIDCO restructuring materials to be submitted to the FOMB for approval of restructuring transaction.
Outside PR	210	Leake, Paul	6/10/2019	0.3	\$ 350.00	\$ 105.00	Prepare and provide final comparable analysis of recent port transactions for purposes of Ports comparable financial analysis.
Outside PR	210	Leake, Paul	6/10/2019	0.8	\$ 350.00	\$ 280.00	Revise Ports comparable analysis to incorporate comments provided by P. Nilsen (ACG).
Outside PR	210	Leake, Paul	6/10/2019	2.6	\$ 350.00	\$ 910.00	Diligence additional financial statement for inclusion in the comparable analysis for Ports financial analysis.
Outside PR	210	Leake, Paul	6/10/2019	2.8	\$ 350.00	\$ 980.00	Revise Ports comparable analysis to incorporate additional port operators.
PR	210	Llompert, Sofia	6/10/2019	0.3	\$ 330.00	\$ 99.00	Correspond with A. Billoch (PMA) regarding Puerto Nuevo property map with tenant detail.
PR	210	Llompert, Sofia	6/10/2019	0.8	\$ 330.00	\$ 264.00	Review Ports payroll breakdown for purposes of Corporate business unit analysis in the Ports financial model.
PR	210	Llompert, Sofia	6/10/2019	1.3	\$ 330.00	\$ 429.00	Review and revise summary of Lufthansa lease agreement for purposes of PRIFA-Ports restructuring.
PR	210	Llompert, Sofia	6/10/2019	1.9	\$ 330.00	\$ 627.00	Review and revise Lufthansa loan agreements in response to diligence request from representatives of Houlihan Lokey.
PR	210	Morrison, Jonathan	6/10/2019	0.1	\$ 800.00	\$ 80.00	Correspond with J. Bayne (Ports) regarding Puerto Nuevo tenant meeting dates.
Outside PR	210	Nilsen, Patrick	6/10/2019	2.1	\$ 350.00	\$ 735.00	Revise comparable analysis for P3 Authority transaction based on Port of Piraeus and Port of Newbery.
PR	210	Verdeja, Julio	6/10/2019	0.6	\$ 285.00	\$ 171.00	Revise Corporate expense analysis based on feedback provided by S. Llompert (ACG).
PR	210	Verdeja, Julio	6/10/2019	0.9	\$ 285.00	\$ 256.50	Revise Ports financial model to incorporate operational liability payments into cash flow.
PR	210	Verdeja, Julio	6/10/2019	1.5	\$ 285.00	\$ 427.50	Revise Ports financial model to incorporate capital expenditures from Federal Aviation Administration capital improvement plan into cash flow.
PR	210	Verdeja, Julio	6/10/2019	2.0	\$ 285.00	\$ 570.00	Prepare summary of expenses in the Corporate business unit by cost center.
PR	210	Verdeja, Julio	6/10/2019	2.8	\$ 285.00	\$ 798.00	Review and revise Corporate business unit expense summary by cost center to determine cost drivers.
PR	213	Llompert, Sofia	6/10/2019	1.1	\$ 330.00	\$ 363.00	Participate in meeting with J. Morrison (ACG) to discuss UPR debt restructuring in preparation for meeting with representatives of AAFAF.
PR	213	Morrison, Jonathan	6/10/2019	1.1	\$ 800.00	\$ 880.00	Participate in meeting with S. Llompert (ACG) to discuss UPR debt restructuring in preparation for meeting with representatives of AAFAF.
PR	213	Morrison, Jonathan	6/10/2019	0.2	\$ 800.00	\$ 160.00	Correspond with representatives of AAFAF regarding UPR meeting dates and materials.
PR	213	Morrison, Jonathan	6/10/2019	0.5	\$ 800.00	\$ 400.00	Review and analyze revised UPR fiscal plan prepared and approved by the FOMB.
Outside PR	216	Alvarez, Charles	6/10/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with F. Battle (ACG) regarding revisions to public debt by administration presentation.
Outside PR	216	Alvarez, Charles	6/10/2019	1.6	\$ 350.00	\$ 560.00	Review and provide comments on the public debt by administration presentation requested by the Governor circulated by representatives of KOI Americas.
Outside PR	216	Alvarez, Charles	6/10/2019	2.8	\$ 350.00	\$ 980.00	Revise the public debt by administration presentation requested by the Governor for comments provided by F. Battle (ACG).
Outside PR	216	Barrett, Dennis	6/10/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with F. Battle (ACG) regarding cumulative unpaid debt service during the pendency of the Title III cases.
Outside PR	216	Barrett, Dennis	6/10/2019	0.2	\$ 775.00	\$ 155.00	Correspond with F. Battle (ACG) regarding cumulative unpaid debt service during the pendency of the Title III cases.
Outside PR	216	Barrett, Dennis	6/10/2019	0.2	\$ 775.00	\$ 155.00	Correspond with S. Martinez (Alix) regarding Monarch investment in Puerto Rico hotels.
Outside PR	216	Barrett, Dennis	6/10/2019	0.7	\$ 775.00	\$ 542.50	Review and analyze O'Melveny & Myers memorandum - "Analysis of Implications of Opinions and Orders Regarding the FOMB's Motions to Dismiss the Governor's and Legislature's Complaints."
Outside PR	216	Battle, Fernando	6/10/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with C. Alvarez (ACG) regarding revisions to public debt by administration presentation.
Outside PR	216	Battle, Fernando	6/10/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with J. Levantis (ACG) regarding advisor responses on the GAO territory report.
Outside PR	216	Battle, Fernando	6/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Lopez (DLA) to discuss timing of Act 154 presentation to US Treasury.
Outside PR	216	Battle, Fernando	6/10/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with I. Santos (Fortaleza) and representatives from ISE to discuss comments from budget papers.
Outside PR	216	Levantis, James	6/10/2019	0.3	\$ 350.00	\$ 105.00	Participate on call with F. Battle (ACG) regarding advisor responses on the GAO territory report.
Outside PR	216	Levantis, James	6/10/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Sanchez (ACG) regarding responses on the GAO territory report.
Outside PR	216	Levantis, James	6/10/2019	0.5	\$ 350.00	\$ 175.00	Review revised GAO territory response letter circulated by F. Sanchez (AAFAF).
Outside PR	216	Levantis, James	6/10/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with A. Sax-Bolder (OMM) regarding response letter to the GAO territory report.
Outside PR	3	Barrett, Dennis	6/11/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) regarding pension reform in 5/9/19 certified fiscal plan and potential alternatives.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	6/11/2019	0.6	\$ 775.00	\$ 465.00	Revise analysis of 5/9/19 certified fiscal plan cash flows with and without pension cuts as requested by representatives of AAFAF.
PR	3	Battle, Fernando	6/11/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with F. Battle (ACG) regarding pension reform in 5/9/19 certified fiscal plan and potential alternatives.
Outside PR	3	Burkett, Matthew	6/11/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with A. Carrero (OCFO) to discuss implementation summary statistics for use in meeting with representatives of OCFO.
Outside PR	3	Burkett, Matthew	6/11/2019	0.3	\$ 475.00	\$ 142.50	Compile implementation summary statistics at the request of A. Carrero (OCFO) for use as talking points in meeting with representatives of OCFO.
Outside PR	3	Burkett, Matthew	6/11/2019	0.1	\$ 475.00	\$ 47.50	Collect and prepare submissions of agency savings reports for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/11/2019	0.3	\$ 475.00	\$ 142.50	Update implementation tracker to reflect May savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/11/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with A. Carrero (OCFO) to discuss Department of Economic Development budget and savings targets.
Outside PR	3	Nilsen, Patrick	6/11/2019	0.4	\$ 350.00	\$ 140.00	Revise summary of Paygo comparison for the review of I. Caraballo (AAFAF).
Outside PR	3	Nilsen, Patrick	6/11/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. York (ACG) and F. Battle (ACG) regarding fiscal plan comparisons.
Outside PR	25	Parker, Christine	6/11/2019	0.2	\$ 200.00	\$ 40.00	Correspond with J. Levantis (ACG) to provide exhibit C of the April 2019 monthly fee statement for his review.
Outside PR	25	Parker, Christine	6/11/2019	2.6	\$ 200.00	\$ 520.00	Reconcile meetings in time descriptions for inclusion in the April 2019 monthly fee statement.
PR	56	Battle, Fernando	6/11/2019	0.9	\$ 875.00	\$ 787.50	Review and edit presentation and approval memorandum to AAFAF Board of Directors related to PRIDCO restructuring.
PR	56	Battle, Fernando	6/11/2019	0.3	\$ 875.00	\$ 262.50	Correspond with M. Kremer (OMM), J. Morrison (ACG) and J. Battle (ACG) to discuss alternatives to default interest provision requested by PRIDCO investors to be included in RSA.
PR	56	Battle, Juan Carlos	6/11/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with M. Kremer (OMM) and J. Morrison (ACG) to discuss open issues in connection with debt restructuring of PRIDCO.
PR	56	Battle, Juan Carlos	6/11/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with R. Tennenbaum (GTAM) and J. Morrison (ACG) to discuss open issues in connection with PRIDCO debt restructuring.
PR	56	Battle, Juan Carlos	6/11/2019	1.2	\$ 650.00	\$ 780.00	Participate in meeting with B. Gonzalez (AAFAF), A. Camporreale (AAFAF), J. Santiago (AAFAF), B. Fornaris (AAFAF), J. Morrison (ACG) and representatives of O'Melveny & Myers to discuss PRIDCO open issues and finalize AAFAF position (partial).
PR	56	Battle, Juan Carlos	6/11/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with M. Kremer (OMM) and S. Pak (OMM) to provide feedback and discuss open issues in connection with PRIDCO debt restructuring.
PR	56	Llompert, Sofia	6/11/2019	0.6	\$ 330.00	\$ 198.00	Review and revise the PRIDCO restructuring presentation in preparation for AAFAF and PRIDCO Board meetings.
PR	56	Morrison, Jonathan	6/11/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with M. Kremer (OMM) and J. Battle (ACG) to discuss open issues in connection with debt restructuring of PRIDCO.
PR	56	Morrison, Jonathan	6/11/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with R. Tennenbaum (GTAM) and J. Battle (ACG) to discuss open issues in connection with PRIDCO debt restructuring.
PR	56	Morrison, Jonathan	6/11/2019	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with B. Gonzalez (AAFAF), A. Camporreale (AAFAF), J. Santiago (AAFAF), B. Fornaris (AAFAF), J. Battle (ACG) and representatives of O'Melveny & Myers to discuss PRIDCO open issues and finalize AAFAF position.
PR	56	Morrison, Jonathan	6/11/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with representatives of Pietrantoni Mendez & Alvarez regarding PRIDCO term sheet issues and acceleration rights.
PR	56	Morrison, Jonathan	6/11/2019	0.4	\$ 800.00	\$ 320.00	Participate in discussion with R. Tennenbaum (GTAM) regarding PRIDCO term sheet issues and acceleration rights.
PR	56	Morrison, Jonathan	6/11/2019	0.6	\$ 800.00	\$ 480.00	Participate in discussion with M. Kremer (OMM) regarding PRIDCO term sheet issues and acceleration rights.
Outside PR	209	Levantis, James	6/11/2019	1.2	\$ 350.00	\$ 420.00	Prepare summary of monoline insurer exposure on outstanding PRIFA Rum bond debt at the request of M. Yassin (AAFAF).
Outside PR	209	Levantis, James	6/11/2019	2.3	\$ 350.00	\$ 805.00	Diligence PRIFA rum tax insured bonds for preparation of monoline exposure summary at the request of M. Yassin (AAFAF).
PR	210	Llompert, Sofia	6/11/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with J. Morrison (ACG) to discuss Ports model in preparation for meeting with J. Bayne (Ports).
PR	210	Llompert, Sofia	6/11/2019	0.4	\$ 330.00	\$ 132.00	Review and revise Ports financial model to incorporate revised Paygo assumptions based on latest actuarial valuation.
PR	210	Llompert, Sofia	6/11/2019	0.5	\$ 330.00	\$ 165.00	Review and revise Ports financial model to incorporate revised projection assumptions.
PR	210	Llompert, Sofia	6/11/2019	0.6	\$ 330.00	\$ 198.00	Review and revise Ports financial model to incorporate revised capital investment schedule received from representatives of Ports.
PR	210	Llompert, Sofia	6/11/2019	0.9	\$ 330.00	\$ 297.00	Review and revise Voluntary Transition Program analysis in preparation for meeting with J. Bayne (Ports).
PR	210	Llompert, Sofia	6/11/2019	1.3	\$ 330.00	\$ 429.00	Prepare Voluntary Transition Program analysis in preparation for meeting with J. Bayne (Ports).
PR	210	Llompert, Sofia	6/11/2019	1.3	\$ 330.00	\$ 429.00	Review and revise Ports model presentation in preparation for meeting with J. Bayne (Ports).
PR	210	Morrison, Jonathan	6/11/2019	0.7	\$ 800.00	\$ 560.00	Participate in meeting with S. Llompert (ACG) to discuss Ports model in preparation for meeting with J. Bayne (Ports).
PR	210	Morrison, Jonathan	6/11/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with S. Spencer (HL) regarding illustrative proposal for Ports restructuring dated 6/11/19.
PR	210	Morrison, Jonathan	6/11/2019	0.5	\$ 800.00	\$ 400.00	Review and analyze Houlihan Lokey illustrative proposal for Ports restructuring dated 6/11/19.
PR	210	Morrison, Jonathan	6/11/2019	1.0	\$ 800.00	\$ 800.00	Prepare for meeting with representatives of Ports to review financial projections.
PR	210	Verdeja, Julio	6/11/2019	0.8	\$ 285.00	\$ 228.00	Revise Ports capital expense program analysis to incorporate maritime capital expenditures.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	6/11/2019	2.9	\$ 285.00	\$ 826.50	Revise Ports financial model presentation for meeting with J. Bayne (Ports) based on feedback from S. Llompарт (ACG).
Outside PR	213	Alvarez, Charles	6/11/2019	1.1	\$ 350.00	\$ 385.00	Participate in meeting with A. Toro (BH), G. Castiel (AAFAF), J. Morrison (ACG) and S. Llompарт (ACG) to discuss UPR debt restructuring.
Outside PR	213	Alvarez, Charles	6/11/2019	2.2	\$ 350.00	\$ 770.00	Revise UPR minimum cash restructuring scenario included in the UPR restructuring alternatives presentation to incorporate comments provided by S. Llompарт (ACG).
Outside PR	213	Alvarez, Charles	6/11/2019	2.8	\$ 350.00	\$ 980.00	Prepare UPR minimum cash restructuring scenario included in the UPR restructuring alternatives presentation as requested by J. Morrison (ACG).
PR	213	Llompарт, Sofia	6/11/2019	0.6	\$ 330.00	\$ 198.00	Participate in meeting with J. Morrison (ACG) to discuss UPR debt restructuring analysis.
PR	213	Llompарт, Sofia	6/11/2019	1.1	\$ 330.00	\$ 363.00	Participate in meeting with A. Toro (BH), G. Castiel (AAFAF), J. Morrison (ACG) and C. Alvarez (ACG) to discuss UPR debt restructuring.
PR	213	Llompарт, Sofia	6/11/2019	0.2	\$ 330.00	\$ 66.00	Correspond with J. Morrison (ACG) and C. Alvarez (ACG) to discuss revised assumptions for UPR debt service analysis in preparation for UPR debt restructuring discussions.
PR	213	Llompарт, Sofia	6/11/2019	0.2	\$ 330.00	\$ 66.00	Review UPR revised fiscal plan comparison in preparation for UPR debt restructuring discussions.
PR	213	Llompарт, Sofia	6/11/2019	0.4	\$ 330.00	\$ 132.00	Correspond with C. Alvarez (ACG) regarding UPR debt service analysis in preparation for UPR debt restructuring discussions.
PR	213	Llompарт, Sofia	6/11/2019	0.6	\$ 330.00	\$ 198.00	Review and revise UPR debt service analysis prepared by C. Alvarez (ACG) for purposes of UPR debt restructuring.
PR	213	Llompарт, Sofia	6/11/2019	0.8	\$ 330.00	\$ 264.00	Review UPR revised fiscal plan comparison in preparation for meeting with A. Toro (BH).
PR	213	Morrison, Jonathan	6/11/2019	0.6	\$ 800.00	\$ 480.00	Participate in meeting with S. Llompарт (ACG) to discuss UPR debt restructuring analysis.
PR	213	Morrison, Jonathan	6/11/2019	1.1	\$ 800.00	\$ 880.00	Participate in meeting with A. Toro (BH), G. Castiel (AAFAF), S. Llompарт (ACG) and C. Alvarez (ACG) to discuss UPR debt restructuring.
PR	213	Morrison, Jonathan	6/11/2019	0.6	\$ 800.00	\$ 480.00	Review and analyze comparison of UPR fiscal plan prepared and approved by the FOMB against UPR Board approved plan.
Outside PR	215	Squiers, Jay	6/11/2019	0.3	\$ 785.00	\$ 235.50	Review Nossaman comments on evaluation criteria and submittal requirements in the Public Safety Training Center project RFP.
Outside PR	215	Squiers, Jay	6/11/2019	0.3	\$ 785.00	\$ 235.50	Review CPM summary of latest due diligence responses from DPS on continuing education requirements.
Outside PR	215	Squiers, Jay	6/11/2019	0.4	\$ 785.00	\$ 314.00	Participate in discussion with Z. Roshandel (CPM) regarding the revised RFP for the Public Safety Training Center project.
Outside PR	216	Alvarez, Charles	6/11/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with F. Battle (ACG) regarding Puerto Rico historical public debt increase for inclusion in the public debt by administration presentation requested by the Governor.
Outside PR	216	Alvarez, Charles	6/11/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding historical public debt outstanding in Puerto Rico to prepare exhibits included in the public debt by administration presentation requested by the Governor.
Outside PR	216	Alvarez, Charles	6/11/2019	2.1	\$ 350.00	\$ 735.00	Prepare exhibit of historical public debt outstanding in Puerto Rico for inclusion in the public debt by administration presentation requested by the Governor.
PR	216	Battle, Fernando	6/11/2019	0.7	\$ 875.00	\$ 612.50	Review bridge from the 3/27/19 Commonwealth fiscal plan to the 5/9/19 certified fiscal plan prepared by the Ankura time to provide explanations to variances between Government fiscal plan and the certified fiscal plan as part of FY20 budget public hearings.
PR	216	Battle, Fernando	6/11/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with C. Alvarez (ACG) regarding Puerto Rico historical public debt increase for inclusion in the public debt by administration presentation requested by the Governor.
PR	216	Battle, Fernando	6/11/2019	0.5	\$ 875.00	\$ 437.50	Review and edit English version of Governor's budget address at the request of the Governor.
PR	216	Battle, Fernando	6/11/2019	0.9	\$ 875.00	\$ 787.50	Participate in meeting with E. Rios (Hacienda) and F. Parés (Hacienda) to discuss assumptions and revenue estimates for FY20 and impact on FY20 recommended budget as part of public hearings held by legislature.
Outside PR	216	Levantis, James	6/11/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with C. Alvarez (ACG) regarding historical public debt outstanding in Puerto Rico to prepare exhibits included in the public debt by administration presentation requested by the Governor.
Outside PR	216	Levantis, James	6/11/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding the PR public corporation headcount and budgetary spend from 2012 to 2016 for inclusion in the additional data request by the Governor.
Outside PR	216	Levantis, James	6/11/2019	1.0	\$ 350.00	\$ 350.00	Diligence Commonwealth general obligation, COFINA and appropriation debt outstanding and activity from 2012 to 2016 related to the public debt outstanding report for inclusion in the additional data request by the Governor.
Outside PR	216	Levantis, James	6/11/2019	1.7	\$ 350.00	\$ 595.00	Diligence public corporations debt outstanding and activity from 2012 to 2016 related to the public debt outstanding for inclusion in the additional data request by the Governor.
Outside PR	3	Barrett, Dennis	6/12/2019	0.6	\$ 775.00	\$ 465.00	Revise slide highlighting change in cash flow per 5/9/19 certified plan pre- and post-pension cuts to incorporate Plan Support Agreement between Retiree Committee and FOMB as requested by AAFAF.
Outside PR	3	Barrett, Dennis	6/12/2019	1.2	\$ 775.00	\$ 930.00	Model out impact of Plan Support Agreement between Retiree Committee and FOMB concerning pension cuts and its impact on 5/9/19 certified fiscal plan cash flows.
PR	3	Battle, Fernando	6/12/2019	0.6	\$ 875.00	\$ 525.00	Review and edit pension cuts impact analysis one pager.
PR	3	Battle, Fernando	6/12/2019	0.4	\$ 875.00	\$ 350.00	Review pension reform comparison prepared by D. Barrett (ACG).
PR	3	Battle, Fernando	6/12/2019	0.5	\$ 875.00	\$ 437.50	Review status report of New Government Model provided by R. Maldonado (AAFAF).
Outside PR	3	Burkett, Matthew	6/12/2019	0.1	\$ 475.00	\$ 47.50	Update implementation tracker to reflect May savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/12/2019	0.3	\$ 475.00	\$ 142.50	Collect and prepare agency savings reports submissions for submission to FOMB.
Outside PR	3	Nilsen, Patrick	6/12/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding the FEMA cost share analysis for PREPA and PRASA requested by O. Marrero (COR3).
Outside PR	3	Nilsen, Patrick	6/12/2019	0.4	\$ 350.00	\$ 140.00	Correspond with A. Carrero (AAFAF) regarding budget for Economic Development.
PR	21	Morrison, Jonathan	6/12/2019	0.7	\$ 800.00	\$ 560.00	Develop work plan and resource management related to various AAFAF assignments including Ports, PRIDCO and UPR.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	23	Barrett, Dennis	6/12/2019	0.6	\$ 775.00	\$ 465.00	Participate in weekly advisors call to review status of all ongoing debt restructuring matters.
PR	23	Battle, Juan Carlos	6/12/2019	0.3	\$ 650.00	\$ 195.00	Participate in weekly advisors call to review status of all ongoing debt restructuring matters (partial).
Outside PR	25	Alvarez, Charles	6/12/2019	0.2	\$ 350.00	\$ 70.00	Correspond with N. Sekhar (ACG) regarding preparation of receipts file for inclusion in the April Fee Statement.
Outside PR	25	Levantis, James	6/12/2019	2.6	\$ 350.00	\$ 910.00	Review and provide comments to C. Parker (ACG) on the current version of the Non-Title III April fee statement.
Outside PR	50	Barrett, Dennis	6/12/2019	0.3	\$ 775.00	\$ 232.50	Review and provide comments on bi-weekly creditor presentation and script.
PR	50	Battle, Fernando	6/12/2019	0.3	\$ 875.00	\$ 262.50	Review biweekly creditor update presentation for the week ended 6/14/19.
Outside PR	50	Leake, Paul	6/12/2019	0.7	\$ 350.00	\$ 245.00	Prepare draft of bi-weekly creditor update script for the week ending 6/14/19.
Outside PR	50	Leake, Paul	6/12/2019	0.9	\$ 350.00	\$ 315.00	Prepare draft of bi-weekly creditor update presentation for the week ending 6/14/2019.
Outside PR	50	Leake, Paul	6/12/2019	1.2	\$ 350.00	\$ 420.00	Research recent events for inclusion in the bi-weekly creditor update presentation for the week ending 6/14/2019.
PR	56	Battle, Fernando	6/12/2019	0.3	\$ 875.00	\$ 262.50	Review and provide comments to press release related to the announcement of PRIDCO restructuring.
PR	56	Battle, Fernando	6/12/2019	0.4	\$ 875.00	\$ 350.00	Provide comments to PRIDCO Title III restructuring press release.
PR	56	Battle, Fernando	6/12/2019	0.6	\$ 875.00	\$ 525.00	Review PRIDCO summary presentation before submitting to FOMB advisors.
PR	56	Battle, Juan Carlos	6/12/2019	0.5	\$ 650.00	\$ 325.00	Participate in AAFAF Board of Directors meeting to support AAFAF management in presentation of PRIDCO debt restructuring transactions.
PR	56	Battle, Juan Carlos	6/12/2019	0.5	\$ 650.00	\$ 325.00	Prepare for AAFAF Board of Directors meeting regarding PRIDCO debt restructuring approval.
PR	56	Battle, Juan Carlos	6/12/2019	0.8	\$ 650.00	\$ 520.00	Participate in PRIDCO Board of Directors meeting to discuss approval of PRIDCO RSA with GoldenTree Asset Management.
PR	56	Llompert, Sofia	6/12/2019	0.4	\$ 330.00	\$ 132.00	Participate in AAFAF board meeting to discuss approval for PRIDCO transaction (partial).
PR	56	Morrison, Jonathan	6/12/2019	0.7	\$ 800.00	\$ 560.00	Participate in PRIDCO board meeting to discuss approval for PRIDCO transaction (partial).
PR	56	Morrison, Jonathan	6/12/2019	0.8	\$ 800.00	\$ 640.00	Participate in AAFAF board meeting to discuss approval for PRIDCO transaction (partial).
Outside PR	202	Levantis, James	6/12/2019	0.2	\$ 350.00	\$ 70.00	Correspond with A. Perez (AAFAF) regarding obtaining the trustee report for PBA bonds for inclusion of information in the Commonwealth Claims model.
Outside PR	210	Alvarez, Charles	6/12/2019	2.9	\$ 350.00	\$ 1,015.00	Prepare present value analysis of Ports Paygo funds for the review of S. Llompert (ACG).
PR	210	Battle, Fernando	6/12/2019	0.6	\$ 875.00	\$ 525.00	Review and analyze illustrative term sheet prepared by Houlihan Lokey as part of a potential transaction with the DRA related to Ports claims.
PR	210	Llompert, Sofia	6/12/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Morrison (ACG) and J. Verdeja (ACG) to discuss follow-up items for Ports financial model.
PR	210	Llompert, Sofia	6/12/2019	0.6	\$ 330.00	\$ 198.00	Participate in meeting with M. Rapaport (NP), C. Collazo (AAFAF) and J. Morrison (ACG) to discuss PRIFA-Ports tax diligence documentation.
PR	210	Llompert, Sofia	6/12/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with J. Verdeja (ACG) to discuss changes to Ports financial model projections.
PR	210	Llompert, Sofia	6/12/2019	1.8	\$ 330.00	\$ 594.00	Participate in meeting with J. Bayne (Ports), J. Verdeja (ACG) and J. Morrison (ACG) to discuss Ports financial projections and impact of P3 Authority transactions.
PR	210	Llompert, Sofia	6/12/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with J. Morrison (ACG) to discuss Ports Voluntary Transition Program assumptions.
PR	210	Llompert, Sofia	6/12/2019	0.4	\$ 330.00	\$ 132.00	Coordinate PRIFA-Ports tax diligence discussion with M. Rapaport (NP).
PR	210	Llompert, Sofia	6/12/2019	0.7	\$ 330.00	\$ 231.00	Review and revise Ports financial model in preparation for meeting with J. Bayne (Ports).
PR	210	Llompert, Sofia	6/12/2019	1.9	\$ 330.00	\$ 627.00	Review and revise Ports model presentation in preparation for meeting with J. Bayne (Ports).
PR	210	Morrison, Jonathan	6/12/2019	0.8	\$ 800.00	\$ 640.00	Prepare for meeting with representatives from Ports Authority to review financial projections and open items related to Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/12/2019	0.5	\$ 800.00	\$ 400.00	Participate in meeting with J. Verdeja (ACG) and S. Llompert (ACG) to discuss follow-up items for Ports financial model.
PR	210	Morrison, Jonathan	6/12/2019	0.6	\$ 800.00	\$ 480.00	Participate in meeting with M. Rapaport (NP), C. Collazo (AAFAF) and S. Llompert (ACG) to discuss PRIFA-Ports tax diligence documentation.
PR	210	Morrison, Jonathan	6/12/2019	1.8	\$ 800.00	\$ 1,440.00	Participate in meeting with J. Bayne (Ports), S. Llompert (ACG) and J. Verdeja (ACG) to discuss Ports financial projections and impact of P3 Authority transactions.
PR	210	Morrison, Jonathan	6/12/2019	0.4	\$ 800.00	\$ 320.00	Participate in meeting with S. Llompert (ACG) to discuss Ports Voluntary Transition Program assumptions.
PR	210	Morrison, Jonathan	6/12/2019	0.2	\$ 800.00	\$ 160.00	Correspond with M. Rapaport (NP) regarding tax diligence of PRIFA-Ports transaction.
PR	210	Morrison, Jonathan	6/12/2019	0.4	\$ 800.00	\$ 320.00	Correspond with F. Battle (ACG) regarding Ports restructuring strategy and open items to address.
PR	210	Morrison, Jonathan	6/12/2019	0.7	\$ 800.00	\$ 560.00	Analyze Ports capital structure and review of potential recoveries for purposes of Ports debt restructuring.
PR	210	Verdeja, Julio	6/12/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss follow-up items for Ports financial model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	6/12/2019	0.7	\$ 285.00	\$ 199.50	Participate in meeting with S. Llompert (ACG) to discuss changes to Ports financial model projections.
PR	210	Verdeja, Julio	6/12/2019	1.8	\$ 285.00	\$ 513.00	Participate in meeting with J. Bayne (Ports), S. Llompert (ACG) and J. Morrison (ACG) to discuss Ports financial projections and impact of P3 Authority transactions.
PR	210	Verdeja, Julio	6/12/2019	1.0	\$ 285.00	\$ 285.00	Revise Ports financial model presentation based on feedback provided by S. Llompert (ACG).
PR	210	Verdeja, Julio	6/12/2019	1.2	\$ 285.00	\$ 342.00	Revise Ports financial model to incorporate revised Regional Airports assumptions based on meeting with J. Bayne (Ports).
Outside PR	213	Alvarez, Charles	6/12/2019	0.8	\$ 350.00	\$ 280.00	Participate on call with A. Toro (BH), J. Morrison (ACG) and S. Llompert (ACG) to discuss UPR debt service analysis.
PR	213	Llompert, Sofia	6/12/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with J. Morrison (ACG) regarding UPR debt service analysis.
PR	213	Llompert, Sofia	6/12/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with A. Toro (BH), J. Morrison (ACG) and C. Alvarez (ACG) to discuss UPR debt service analysis.
PR	213	Morrison, Jonathan	6/12/2019	0.4	\$ 800.00	\$ 320.00	Participate in meeting with S. Llompert (ACG) regarding UPR debt service analysis.
PR	213	Morrison, Jonathan	6/12/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with A. Toro (BH), S. Llompert (ACG) and C. Alvarez (ACG) to discuss UPR debt service analysis.
PR	213	Morrison, Jonathan	6/12/2019	0.6	\$ 800.00	\$ 480.00	Review AFICA UPR bond documents in analysis of UPR restructuring.
PR	213	Morrison, Jonathan	6/12/2019	0.8	\$ 800.00	\$ 640.00	Review and analyze UPR fiscal plan as prepared by representatives of Bluhaus.
Outside PR	216	Alvarez, Charles	6/12/2019	3.3	\$ 350.00	\$ 1,155.00	Review and provide comments to T. Preston-Stanley (ISE) regarding Book 2 of the ISE budget papers.
PR	216	Battle, Fernando	6/12/2019	0.5	\$ 875.00	\$ 437.50	Review latest version of presentation requested by Governor related to financial metrics to be used in budget speech.
PR	216	Battle, Fernando	6/12/2019	0.7	\$ 875.00	\$ 612.50	Review comments from P. Friedman (OMM) to ISE Budget papers.
PR	216	Battle, Fernando	6/12/2019	2.0	\$ 875.00	\$ 1,750.00	Participate in FY20 budget public hearings afternoon session to discuss revenue estimates used for budget purposes.
PR	216	Battle, Fernando	6/12/2019	2.5	\$ 875.00	\$ 2,187.50	Participate in FY20 budget public hearings morning session to discuss revenue estimates used for budget purposes.
Outside PR	216	Nilsen, Patrick	6/12/2019	2.8	\$ 350.00	\$ 980.00	Review and provide comments on ISE budget papers books 3 and 4 for the review of F. Battle (ACG).
Outside PR	3	Barrett, Dennis	6/13/2019	1.3	\$ 775.00	\$ 1,007.50	Diligence savings in 5/9/19 certified fiscal plan and proposed budget to understand underlying headcount drivers and reinvestment as requested by R. Maldonado (OCFO).
PR	3	Battle, Fernando	6/13/2019	1.4	\$ 875.00	\$ 1,225.00	Participate in meeting with representatives of DDEC and Fortaleza to discuss DDEC's consolidation plan.
Outside PR	3	Burkett, Matthew	6/13/2019	0.2	\$ 475.00	\$ 95.00	Participate in weekly status update phone call with A. Carrero (OCFO) and Deloitte personnel to provide update on implementation action items.
Outside PR	3	Burkett, Matthew	6/13/2019	0.6	\$ 475.00	\$ 285.00	Prepare agency savings submission files for upload for review by AAFAP legal prior to upload to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	6/13/2019	0.7	\$ 475.00	\$ 332.50	Participate on call with A. Carrero (OCFO) to discuss status of monthly savings reports from agencies.
Outside PR	3	Burkett, Matthew	6/13/2019	0.3	\$ 475.00	\$ 142.50	Update implementation tracker to reflect May savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/13/2019	0.4	\$ 475.00	\$ 190.00	Collect and prepare agency savings reports submissions for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/13/2019	1.2	\$ 475.00	\$ 570.00	Prepare summary of savings reported by agencies for FOMB submission of monthly agency savings.
Outside PR	3	Burkett, Matthew	6/13/2019	2.1	\$ 475.00	\$ 997.50	Compile the actual reporting savings from agency savings report for inclusion in monthly reporting package to FOMB.
Outside PR	3	Nilsen, Patrick	6/13/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Carrero (AAFAF) regarding the economic development rightsizing targets.
Outside PR	3	Nilsen, Patrick	6/13/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with A. Carrero (AAFAF) regarding the economic development rightsizing targets.
Outside PR	25	Parker, Christine	6/13/2019	0.7	\$ 200.00	\$ 140.00	Revise time descriptions in the April 2019 monthly fee statement for comments provided by J. Levantis (ACG).
PR	50	Battle, Fernando	6/13/2019	0.2	\$ 875.00	\$ 175.00	Review and edit biweekly creditor update presentation for the week ended 6/14/19.
Outside PR	50	Leake, Paul	6/13/2019	0.4	\$ 350.00	\$ 140.00	Revise bi-weekly creditor update for comments provided by M. Yassin (AAFAF).
Outside PR	50	Leake, Paul	6/13/2019	0.6	\$ 350.00	\$ 210.00	Prepare and upload bi-weekly creditor update for the week ending 6/14/2019.
PR	56	Battle, Juan Carlos	6/13/2019	1.4	\$ 650.00	\$ 910.00	Review and provide comments to press release and fee letter agreement in connection with announcement of PRIDCO RSA with senior bondholders.
PR	56	Llompert, Sofia	6/13/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring diligence items.
PR	56	Morrison, Jonathan	6/13/2019	0.3	\$ 800.00	\$ 240.00	Participate in meeting with J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring diligence items.
PR	210	Battle, Fernando	6/13/2019	0.5	\$ 875.00	\$ 437.50	Participate in meeting with J. Morrison (ACG) regarding Ports restructuring strategy and open items to address.
PR	210	Battle, Fernando	6/13/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with R. Bonnin (McCloskey-Mulet & Bonnin Appraisals) to discuss engagement letter and criteria for appraisal of Puerto Nuevo property.
PR	210	Llompert, Sofia	6/13/2019	0.3	\$ 330.00	\$ 99.00	Review and revise Ports financial model assumptions regarding salaries under different transaction scenarios.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Llompert, Sofia	6/13/2019	0.4	\$ 330.00	\$ 132.00	Correspond with representatives of Houlihan Lokey regarding Ports diligence items.
PR	210	Morrison, Jonathan	6/13/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with R. Bonin (appraiser) regarding engagement letter and scope of services in relation to Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/13/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with R. Bonin (appraiser) regarding engagement letter and scope of services in relation to Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/13/2019	0.5	\$ 800.00	\$ 400.00	Participate in meeting with F. Battle (ACG) regarding Ports restructuring strategy and open items to address.
PR	210	Morrison, Jonathan	6/13/2019	0.2	\$ 800.00	\$ 160.00	Correspond with Ports Ad Hoc group of bondholders regarding upcoming meetings and open items.
PR	210	Morrison, Jonathan	6/13/2019	0.5	\$ 800.00	\$ 400.00	Review and analyze Ports restructuring closing diligence checklist.
PR	210	Morrison, Jonathan	6/13/2019	0.8	\$ 800.00	\$ 640.00	Perform analysis of Houlihan Lokey proposal for Ports restructuring and development of potential responses.
PR	210	Verdeja, Julio	6/13/2019	1.3	\$ 285.00	\$ 370.50	Revise Ports financial model to incorporate Corporate cost center headcount analysis revised based on meeting with J. Bayne (Ports).
PR	210	Verdeja, Julio	6/13/2019	1.5	\$ 285.00	\$ 427.50	Revise Ports financial model to incorporate revised Puerto Nuevo assumptions based on meeting with J. Bayne (Ports).
PR	210	Verdeja, Julio	6/13/2019	1.7	\$ 285.00	\$ 484.50	Revise Ports financial model to incorporate revised Cruise Ship assumptions based on meeting with J. Bayne (Ports).
PR	210	Verdeja, Julio	6/13/2019	1.8	\$ 285.00	\$ 513.00	Revise Ports financial model to incorporate revised Commercial Cargo Non-Puerto Nuevo assumptions based on meeting with J. Bayne (Ports).
PR	210	Verdeja, Julio	6/13/2019	2.1	\$ 285.00	\$ 598.50	Prepare headcount adjustment analysis per feedback from J. Bayne (Ports) to incorporate in Ports financial model.
Outside PR	213	Alvarez, Charles	6/13/2019	0.6	\$ 350.00	\$ 210.00	Review proposed UPR forbearance payments schedule circulated by A. Toro (BH) for potential inclusion in the UPR restructuring alternatives presentation.
Outside PR	213	Alvarez, Charles	6/13/2019	0.6	\$ 350.00	\$ 210.00	Revise UPR minimum cash restructuring scenario included in the UPR restructuring alternatives presentation per comments provided by S. Llompert (ACG) regarding beginning balances and interest payments.
PR	213	Battle, Fernando	6/13/2019	0.5	\$ 875.00	\$ 437.50	Review and sign off on the proposed payments schedule included in the UPR Forbearance extension.
PR	213	Morrison, Jonathan	6/13/2019	0.8	\$ 800.00	\$ 640.00	Analyze UPR forbearance payments assuming six month extension for purposes of debt restructuring analysis.
Outside PR	216	Alvarez, Charles	6/13/2019	1.1	\$ 350.00	\$ 385.00	Prepare summary of issues regarding the ISE budget papers as requested by F. Battle (ACG).
Outside PR	216	Alvarez, Charles	6/13/2019	3.9	\$ 350.00	\$ 1,365.00	Review and provide comments to T. Preston-Stanley (ISE) regarding Book 1 of the ISE budget papers.
Outside PR	216	Barrett, Dennis	6/13/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Battle (ACG) and J. York (ACG) regarding SUT revenue revision and explanatory footnote.
Outside PR	216	Barrett, Dennis	6/13/2019	0.6	\$ 775.00	\$ 465.00	Review and analyze "Fiscal Accountability: 2 Years of Results" pamphlet prepared by the Governor's office.
Outside PR	216	Barrett, Dennis	6/13/2019	1.6	\$ 775.00	\$ 1,240.00	Prepare cash flow scenario delaying pension reform and diligence potential sources of value to offset pension cut savings.
PR	216	Battle, Fernando	6/13/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with F. Pena (OCFO) to discuss budget related items as part of FY20 budget submission.
PR	216	Battle, Fernando	6/13/2019	0.4	\$ 875.00	\$ 350.00	Participate in meeting with C. Yamin (AAFAF) to answer questions related to the assumptions for the revenue buildup for FY20.
Outside PR	216	Nilsen, Patrick	6/13/2019	3.6	\$ 350.00	\$ 1,260.00	Review and provide comments on ISE budget papers books 1 and 2 for the review of F. Battle (ACG).
PR	3	Battle, Fernando	6/14/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with K. Fraguada (COR3) to discuss the cost-share match requirement calculations per the 5/9/19 certified fiscal plan.
PR	3	Battle, Juan Carlos	6/14/2019	1.6	\$ 650.00	\$ 1,040.00	Review and provide comments to J. Santiago (AAFAF) in connection with draft of CRIM Fiscal Plan required by Oversight Board.
Outside PR	3	Burkett, Matthew	6/14/2019	1.3	\$ 475.00	\$ 617.50	Compile the actual reporting savings from agency savings report for inclusion in monthly reporting package to FOMB.
Outside PR	25	Barrett, Dennis	6/14/2019	3.2	\$ 775.00	\$ 2,480.00	Continue the review and revision of March fee statement time detail.
Outside PR	25	Parker, Christine	6/14/2019	1.0	\$ 200.00	\$ 200.00	Continue revisions to time descriptions in the April 2019 monthly fee statement for comments provided by J. Levantis (ACG).
PR	210	Battle, Fernando	6/14/2019	1.1	\$ 875.00	\$ 962.50	Participate on call with J. Morrison (ACG), S. Llompert (ACG), J. Verdeja (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Ports restructuring strategies and open issues to discuss PRIFA-Ports transaction milestones.
PR	210	Llompert, Sofia	6/14/2019	1.1	\$ 330.00	\$ 363.00	Participate on call with F. Battle (ACG), J. Morrison (ACG), J. Verdeja (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Ports restructuring strategies and open issues to discuss PRIFA-Ports transaction milestones.
PR	210	Llompert, Sofia	6/14/2019	1.8	\$ 330.00	\$ 594.00	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model with revised transaction assumptions.
PR	210	Llompert, Sofia	6/14/2019	0.2	\$ 330.00	\$ 66.00	Correspond with J. Morrison (ACG) regarding Lufthansa lease payment schedule.
PR	210	Llompert, Sofia	6/14/2019	0.6	\$ 330.00	\$ 198.00	Prepare Lufthansa lease payment schedule received from representatives of Ports for data room upload.
PR	210	Llompert, Sofia	6/14/2019	0.8	\$ 330.00	\$ 264.00	Review Ports expense allocation report received from W. Marquez (Ports) for purposes of the Ports financial model.
Outside PR	210	Morrison, Jonathan	6/14/2019	1.1	\$ 800.00	\$ 880.00	Participate on call with F. Battle (ACG), S. Llompert (ACG), J. Verdeja (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Ports restructuring strategies and open issues to discuss PRIFA-Ports transaction milestones.
PR	210	Verdeja, Julio	6/14/2019	1.1	\$ 285.00	\$ 313.50	Participate on call with F. Battle (ACG), S. Llompert (ACG), J. Morrison (ACG) and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding Ports restructuring strategies and open issues to discuss PRIFA-Ports transaction milestones.
PR	210	Verdeja, Julio	6/14/2019	1.8	\$ 285.00	\$ 513.00	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model with revised transaction assumptions.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Verdeja, Julio	6/14/2019	0.8	\$ 285.00	\$ 228.00	Revise Commercial Cargo Non-Puerto Nuevo assumptions based on feedback provided by S. Llompert (ACG).
PR	210	Verdeja, Julio	6/14/2019	1.9	\$ 285.00	\$ 541.50	Prepare summary of Ports financial model updates for in preparation for discussion with S. Llompert (ACG).
Outside PR	216	Alvarez, Charles	6/14/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with P. Nilsen (ACG) regarding comments to ISE budget papers.
Outside PR	216	Alvarez, Charles	6/14/2019	3.6	\$ 350.00	\$ 1,260.00	Review and provide comments to T. Preston-Stanley (ISE) regarding Book 5 of the ISE budget papers.
PR	216	Battle, Fernando	6/14/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. Sobrino (AAFAF) to discuss changes to ISE budget papers prepared by ISE.
PR	216	Battle, Fernando	6/14/2019	0.3	\$ 875.00	\$ 262.50	Correspond with D. Barrett (ACG) and P. Nilsen (ACG) to discuss revisions to the ISE budget papers prepared by ISE.
PR	216	Battle, Fernando	6/14/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with P. Friedman (OMM) to discuss comments to ISE budget papers related to policy based budgeting.
PR	216	Battle, Fernando	6/14/2019	0.6	\$ 875.00	\$ 525.00	Review Book 2 Policy initiatives included in the ISE budget papers prepared by ISE to ensure consistency with fiscal plan.
PR	216	Battle, Fernando	6/14/2019	0.8	\$ 875.00	\$ 700.00	Participate on call with I. Santos (Fortaleza) and representatives from ISE and OMB to discuss ISE budget paper content and comments as part of revision before publication by Governor.
Outside PR	216	Nilsen, Patrick	6/14/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with C. Alvarez (ACG) regarding comments to ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/14/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send comments on the ISE budget papers for the review of F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	6/14/2019	1.1	\$ 350.00	\$ 385.00	Revise the ISE budget papers prior to sending to F. Battle (ACG).
Outside PR	215	Squiers, Jay	6/15/2019	0.4	\$ 785.00	\$ 314.00	Review memorandum from CPM on the submittal requirements and evaluation criteria in the revise draft RFP for the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/15/2019	1.8	\$ 785.00	\$ 1,413.00	Review and prepare comments on revised draft of RFP for the Public Safety Training Center project.
Outside PR	216	Alvarez, Charles	6/15/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with P. Nilsen (ACG) regarding comments on the ISE budget papers provided by F. Battle (ACG).
Outside PR	216	Alvarez, Charles	6/15/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with F. Battle (ACG) regarding comments on the ISE budget papers.
Outside PR	216	Alvarez, Charles	6/15/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding disaster relief per the ISE budget papers.
Outside PR	216	Battle, Fernando	6/15/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with C. Alvarez (ACG) regarding comments on the ISE budget papers.
Outside PR	216	Battle, Fernando	6/15/2019	3.5	\$ 875.00	\$ 3,062.50	Review and provide comments to Book 1 Budget Strategy and Outlook of the ISE budget papers to ensure consistency with fiscal plan.
Outside PR	216	Nilsen, Patrick	6/15/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with C. Alvarez (ACG) regarding comments on the ISE budget papers provided by F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	6/15/2019	0.1	\$ 350.00	\$ 35.00	Correspond with F. Battle (ACG) regarding comments on the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/15/2019	0.2	\$ 350.00	\$ 70.00	Correspond with C. Alvarez (ACG) regarding publicly funded investment included in the ISE budget papers.
Outside PR	216	Nilsen, Patrick	6/15/2019	0.8	\$ 350.00	\$ 280.00	Diligence inquiries from F. Battle (ACG) regarding the ISE budget papers.
Outside PR	56	Barrett, Dennis	6/16/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with A. Chepnick (EY) regarding PRIDCO RSA and impact on fiscal plan cash flows and Paygo.
Outside PR	215	Squiers, Jay	6/16/2019	2.1	\$ 785.00	\$ 1,648.50	Prepare revised draft of Public Safety Training Center project RFP to address issues in submittal requirements and evaluation criteria.
Outside PR	3	Burkett, Matthew	6/17/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (OCFO) to discuss status of monthly reporting submissions.
Outside PR	3	Burkett, Matthew	6/17/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with A. Carrero (OCFO) to discuss legal review of agency savings submissions.
Outside PR	3	Burkett, Matthew	6/17/2019	1.1	\$ 475.00	\$ 522.50	Prepare summary of savings reported by agencies for FOMB submission of monthly agency savings.
Outside PR	3	Burkett, Matthew	6/17/2019	0.6	\$ 475.00	\$ 285.00	Update implementation tracker to reflect May savings reports from agencies.
Outside PR	3	Burkett, Matthew	6/17/2019	0.7	\$ 475.00	\$ 332.50	Collect and prepare agency May savings submissions for submission to FOMB.
Outside PR	3	Burkett, Matthew	6/17/2019	2.4	\$ 475.00	\$ 1,140.00	Compile the actual reporting savings from agency savings report for inclusion in monthly reporting package to FOMB.
PR	56	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Prepare agenda for PRIDCO restructuring discussions with representatives of AAFAF, PRIDCO, Vision 2 Action and Ankura.
PR	210	Llompert, Sofia	6/17/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Verdeja (ACG) to discuss Ports financial model transaction assumptions.
PR	210	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Review materials provided by representatives of the Ad Hoc group of PRIFA-Ports bondholders in preparation for meetings with representatives of Puerto Nuevo tenants.
PR	210	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Prepare PRIFA-Ports transaction materials to be discussed with J. Bayne (Ports), J. Morrison (ACG) and representatives of Puerto Nuevo tenants and the Ad Hoc group of PRIFA-Ports bondholders.
PR	210	Llompert, Sofia	6/17/2019	1.3	\$ 330.00	\$ 429.00	Review and revise Ports financial model transaction assumptions summary to incorporate feedback received from J. Bayne (Ports).
PR	210	Llompert, Sofia	6/17/2019	1.6	\$ 330.00	\$ 528.00	Review and revise comparable financial analysis prepared by P. Leake (ACG) for purposes of PRIFA-Ports transaction.
PR	210	Morrison, Jonathan	6/17/2019	1.1	\$ 800.00	\$ 880.00	Participate in meeting with J. Bayne (Ports), N. Kempner (Taconic), J. Acheatel (Monarch) and representatives of Luis Ayala Colon Shipping regarding Puerto Nuevo transaction.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Morrison, Jonathan	6/17/2019	0.8	\$ 800.00	\$ 640.00	Participate in meeting with J. Bayne (Ports), N. Kempner (Taconic), J. Acheatel (Monarch) and representatives of Tote Shipping regarding Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/17/2019	1.0	\$ 800.00	\$ 800.00	Participate in meeting with J. Bayne (Ports), N. Kempner (Taconic), J. Acheatel (Monarch) regarding Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/17/2019	2.0	\$ 800.00	\$ 1,600.00	Participate in meeting with N. Kempner (Taconic) and J. Acheatel (Monarch) regarding Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/17/2019	0.6	\$ 800.00	\$ 480.00	Prepare for meeting with Ports tenants regarding Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/17/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Vazquez (PMA) regarding new Puerto Nuevo tenant leases.
PR	210	Morrison, Jonathan	6/17/2019	1.3	\$ 800.00	\$ 1,040.00	Review and compare new Puerto Nuevo tenant leases with current leases.
PR	210	Verdeja, Julio	6/17/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Llompert (ACG) to discuss Ports financial model transaction assumptions.
PR	210	Verdeja, Julio	6/17/2019	1.4	\$ 285.00	\$ 399.00	Revise Ports Corporate headcount adjustment analysis based on feedback provided by S. Llompert (ACG).
PR	210	Verdeja, Julio	6/17/2019	1.7	\$ 285.00	\$ 484.50	Revise Ports financial model assumptions summary to incorporate revised professional services assumptions.
PR	210	Verdeja, Julio	6/17/2019	2.1	\$ 285.00	\$ 598.50	Revise Ports financial model Professional Services assumptions based on feedback provided by S. Llompert (ACG).
Outside PR	213	Alvarez, Charles	6/17/2019	2.2	\$ 350.00	\$ 770.00	Revise UPR debt capacity analysis included in the UPR restructuring alternatives presentation for revised cash flows provided by A. Toro (BH).
PR	213	Llompert, Sofia	6/17/2019	0.2	\$ 330.00	\$ 66.00	Correspond with A. Toro (BH) regarding UPR debt restructuring discussion analysis.
PR	213	Morrison, Jonathan	6/17/2019	1.5	\$ 800.00	\$ 1,200.00	Review and analyze revised UPR financial model prepared by representatives of Bluhaus dated 6/17/19.
Outside PR	215	Squiers, Jay	6/17/2019	1.9	\$ 785.00	\$ 1,491.50	Participate on working group call regarding the Public Safety Training Center to discuss draft RFP and project agreement with representatives of P3 Authority, CPM, Nossaman, Pietrantonio Mendez & Alvarez and Ankura.
PR	215	Verdeja, Julio	6/17/2019	1.9	\$ 285.00	\$ 541.50	Participate on working group call regarding the Public Safety Training Center to discuss draft RFP and project agreement with representatives of P3 Authority, CPM, Nossaman, Pietrantonio Mendez & Alvarez and Ankura.
PR	215	Verdeja, Julio	6/17/2019	0.8	\$ 285.00	\$ 228.00	Review request for proposal for the Public Safety Training Center to prepare for call with representatives of P3 Authority.
PR	216	Battle, Juan Carlos	6/17/2019	0.5	\$ 650.00	\$ 325.00	Participate in meeting with C. Campillo (P3) to discuss Student Life project financing alternatives.
Outside PR	216	Nilsen, Patrick	6/17/2019	0.2	\$ 350.00	\$ 70.00	Prepare and send analysis of AAFAF professional fees to F. Battle (ACG) at the request of J. Santiago (AAFAF).
Outside PR	3	Battle, Fernando	6/18/2019	0.2	\$ 875.00	\$ 175.00	Review Act 29 to analyze and model impact on 5/9/19 certified fiscal plan.
Outside PR	3	Burkett, Matthew	6/18/2019	0.2	\$ 475.00	\$ 95.00	Participate on call to discuss reporting package submissions with C. Gonzalez (OCFO).
Outside PR	3	Nilsen, Patrick	6/18/2019	0.4	\$ 350.00	\$ 140.00	Prepare analysis of Title III related professional fees for F. Battle (ACG).
Outside PR	56	Barrett, Dennis	6/18/2019	0.6	\$ 775.00	\$ 465.00	Review PRIDCO restructuring presentation in advance of call with Ernst & Young on 6/19/19.
PR	56	Battle, Juan Carlos	6/18/2019	2.1	\$ 650.00	\$ 1,365.00	Participate in meeting with J. Morrison (ACG), S. Llompert (ACG), J. Verdeja (ACG) and representatives of V2A, PRIDCO and AAFAF to discuss PRIDCO restructuring.
PR	56	Battle, Juan Carlos	6/18/2019	1.0	\$ 650.00	\$ 650.00	Participate in meeting with J. Santiago (AAFAF), A. Camporreale (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO debt restructuring matters.
PR	56	Llompert, Sofia	6/18/2019	2.1	\$ 330.00	\$ 693.00	Participate in meeting with J. Battle (ACG), J. Morrison (ACG), J. Verdeja (ACG) and representatives of V2A, PRIDCO and AAFAF to discuss PRIDCO restructuring.
PR	56	Llompert, Sofia	6/18/2019	1.0	\$ 330.00	\$ 330.00	Participate in meeting with J. Santiago (AAFAF), A. Camporreale (AAFAF), J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO debt restructuring matters.
PR	56	Llompert, Sofia	6/18/2019	0.2	\$ 330.00	\$ 66.00	Review and revise agenda for PRIDCO restructuring working group meeting to incorporate comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	6/18/2019	0.3	\$ 330.00	\$ 99.00	Review and revise notes from meeting with representatives of AAFAF, PRIDCO, Vision 2 Action, and Ankura regarding PRIDCO restructuring.
PR	56	Llompert, Sofia	6/18/2019	0.4	\$ 330.00	\$ 132.00	Prepare materials for meeting with representatives of PRIDCO regarding PRIDCO restructuring.
PR	56	Llompert, Sofia	6/18/2019	1.1	\$ 330.00	\$ 363.00	Review and revise consolidated meeting notes from PRIDCO restructuring working group meeting.
PR	56	Morrison, Jonathan	6/18/2019	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with J. Battle (ACG), J. Verdeja (ACG), S. Llompert (ACG) and representatives of V2A, PRIDCO and AAFAF to discuss PRIDCO restructuring (partial).
PR	56	Morrison, Jonathan	6/18/2019	1.0	\$ 800.00	\$ 800.00	Participate in meeting with J. Santiago (AAFAF), A. Camporreale (AAFAF), J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDCO debt restructuring matters.
PR	56	Verdeja, Julio	6/18/2019	2.1	\$ 285.00	\$ 598.50	Participate in meeting with J. Battle (ACG), J. Morrison (ACG), S. Llompert (ACG) and representatives of V2A, PRIDCO and AAFAF to discuss PRIDCO restructuring.
PR	56	Verdeja, Julio	6/18/2019	0.9	\$ 285.00	\$ 256.50	Prepare table of new workstreams at PRIDCO to identify next steps and responsible parties for the restructuring process.
PR	56	Verdeja, Julio	6/18/2019	1.4	\$ 285.00	\$ 399.00	Prepare summary of PRIDCO meeting regarding operational restructuring as requested by J. Battle (ACG).
PR	210	Llompert, Sofia	6/18/2019	0.2	\$ 330.00	\$ 66.00	Prepare materials for meeting with representatives of Puerto Nuevo tenants.
PR	210	Llompert, Sofia	6/18/2019	0.8	\$ 330.00	\$ 264.00	Review PRIFA bank balances for purposes of PRIFA-Ports restructuring discussions.
PR	210	Morrison, Jonathan	6/18/2019	0.7	\$ 800.00	\$ 560.00	Participate in meeting with J. Bayne (Ports), N. Kempner (Taconic), J. Acheatel (Monarch) and representatives of Flexitank regarding Puerto Nuevo transaction.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Morrison, Jonathan	6/18/2019	1.0	\$ 800.00	\$ 800.00	Participate in meeting with J. Bayne (Ports), N. Kempner (Taconic), J. Acheatel (Monarch) and representatives of New Fortress Energy regarding Puerto Nuevo transaction.
PR	210	Morrison, Jonathan	6/18/2019	0.5	\$ 800.00	\$ 400.00	Participate in meeting with J. Santiago (AAFAF) and B. Fornaris (AAFAF) regarding Ports restructuring issues.
PR	210	Verdeja, Julio	6/18/2019	1.9	\$ 285.00	\$ 541.50	Revise Ports headcount adjustment analysis to incorporate aviation headcount and related salaries.
PR	210	Verdeja, Julio	6/18/2019	2.6	\$ 285.00	\$ 741.00	Revise Ports headcount adjustment analysis to incorporate maritime headcount and related salaries.
PR	213	Llompert, Sofia	6/18/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with A. Toro (BH) and J. Morrison (ACG) to discuss UPR debt restructuring analysis.
PR	213	Llompert, Sofia	6/18/2019	1.0	\$ 330.00	\$ 330.00	Review and revise UPR debt restructuring analysis to be incorporated in UPR debt restructuring presentation.
PR	213	Llompert, Sofia	6/18/2019	1.3	\$ 330.00	\$ 429.00	Review and revise UPR debt restructuring analysis in preparation for call with A. Toro (BH).
PR	213	Morrison, Jonathan	6/18/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with A. Toro (BH) and S. Llompert (ACG) to discuss UPR debt restructuring analysis.
PR	213	Morrison, Jonathan	6/18/2019	0.9	\$ 800.00	\$ 720.00	Review and analyze UPR debt capacity based on revised financial model from representatives of Bluhaus dated 6/17/19.
Outside PR	215	Squiers, Jay	6/18/2019	0.6	\$ 785.00	\$ 471.00	Participate in discussion with C. Sobrino (AAFAF) regarding the status of the Public Safety Training Center project and the likely costs to the departments.
Outside PR	215	Squiers, Jay	6/18/2019	1.7	\$ 785.00	\$ 1,334.50	Participate on working group call regarding the RFP and project agreement for the Public Safety Training Center with representatives of P3 Authority, CPM and Nossaman.
Outside PR	216	Battle, Fernando	6/18/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with F. Pena (OCFO) to discuss Medicaid funding and FY20 budget submission.
Outside PR	216	Nilsen, Patrick	6/18/2019	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding comments on the five sections of the ISE budget papers.
Outside PR	3	Battle, Fernando	6/19/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with representatives from Ankura implementation to discuss status of implementation workstreams.
Outside PR	3	Burkett, Matthew	6/19/2019	0.3	\$ 475.00	\$ 142.50	Update summary of savings for FOMB reporting packages to include late agency submissions at the request of C. Gonzalez (OCFO).
Outside PR	56	Barrett, Dennis	6/19/2019	0.7	\$ 775.00	\$ 542.50	Participate on call with J. Morrison (ACG) and representatives of Ernst & Young on PRIDCO restructuring and how it aligns with the fiscal plan.
PR	56	Llompert, Sofia	6/19/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO restructuring checklist.
PR	56	Llompert, Sofia	6/19/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring scenario and work plan.
PR	56	Llompert, Sofia	6/19/2019	0.3	\$ 330.00	\$ 99.00	Prepare PRIDCO restructuring scenario to be sent to D. Barrett (ACG) for purposes of fiscal plan analysis.
PR	56	Llompert, Sofia	6/19/2019	0.3	\$ 330.00	\$ 99.00	Review and revise draft PRIDCO restructuring work plan prepared by J. Verdeja (ACG).
PR	56	Llompert, Sofia	6/19/2019	0.3	\$ 330.00	\$ 99.00	Review preliminary checklist provided by M. Kremer (OMM) in preparation for the PRIDCO restructuring work plan call.
PR	56	Llompert, Sofia	6/19/2019	0.8	\$ 330.00	\$ 264.00	Review PRIDCO RSA milestones for purposes of PRIDCO restructuring timeline and work plan.
PR	56	Llompert, Sofia	6/19/2019	1.4	\$ 330.00	\$ 462.00	Prepare summary of milestone dates in the PRIDCO RSA for purposes of the PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	6/19/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with D. Barrett (ACG) and representatives of Ernst & Young on PRIDCO restructuring and how it aligns with the fiscal plan.
Outside PR	56	Morrison, Jonathan	6/19/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with D. Barrett (ACG) regarding Ernst & Young requests regarding PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	6/19/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with J. Morrison (ACG) regarding Ernst & Young requests regarding PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	6/19/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO restructuring checklist.
Outside PR	56	Morrison, Jonathan	6/19/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO restructuring scenario and work plan.
PR	56	Verdeja, Julio	6/19/2019	0.4	\$ 285.00	\$ 114.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO restructuring checklist.
PR	56	Verdeja, Julio	6/19/2019	0.9	\$ 285.00	\$ 256.50	Revise PRIDCO work plan to incorporate debt restructuring milestones per the RSA.
PR	56	Verdeja, Julio	6/19/2019	1.1	\$ 285.00	\$ 313.50	Review and revise PRIDCO work plan to incorporate updated task duration estimates in the timeline.
PR	56	Verdeja, Julio	6/19/2019	1.3	\$ 285.00	\$ 370.50	Revise PRIDCO work plan timeline to incorporate debt restructuring milestones per the RSA.
PR	56	Verdeja, Julio	6/19/2019	1.3	\$ 285.00	\$ 370.50	Review and revise PRIDCO work plan to incorporate updated operational restructuring workstreams and responsible parties.
PR	56	Verdeja, Julio	6/19/2019	1.6	\$ 285.00	\$ 456.00	Prepare PRIDCO working group contact list as requested by J. Battle (ACG).
PR	56	Verdeja, Julio	6/19/2019	2.2	\$ 285.00	\$ 627.00	Prepare timeline for PRIDCO work plan regarding operational restructuring tasks.
PR	213	Llompert, Sofia	6/19/2019	0.6	\$ 330.00	\$ 198.00	Review and revise UPR debt restructuring presentation to reflect updated debt service assumptions.
PR	213	Llompert, Sofia	6/19/2019	1.9	\$ 330.00	\$ 627.00	Review and revise UPR debt restructuring analysis to be incorporated in UPR debt restructuring presentation.
Outside PR	215	Squiers, Jay	6/19/2019	0.4	\$ 785.00	\$ 314.00	Review and comment on outstanding list of items for the Public Safety Training Center project circulated by Z. Roshandel (CPM) and commentary by B. Davis (Nossaman).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	215	Squiers, Jay	6/19/2019	0.6	\$ 785.00	\$ 471.00	Prepare presentation for P3 Authority committee meeting on project term for Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	6/19/2019	0.7	\$ 775.00	\$ 542.50	Review and edit "Understanding Puerto Rico Pensions" white paper.
Outside PR	216	Battle, Fernando	6/19/2019	0.3	\$ 875.00	\$ 262.50	Review AAFAF reallocation request to ensure proper allocation of professional fees.
Outside PR	216	Battle, Fernando	6/19/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Santambroggio (EY) to discuss professional fee reapportionment from Hacienda to AAFAF.
Outside PR	216	Battle, Fernando	6/19/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Santiago (AAFAF) to discuss reapportionment of professional fees.
PR	3	Battle, Juan Carlos	6/20/2019	0.4	\$ 650.00	\$ 260.00	Participate in call with J. Santiago (AAFAF) to discuss comments to CRIM Fiscal Plan draft.
PR	3	Battle, Juan Carlos	6/20/2019	1.5	\$ 650.00	\$ 975.00	Review and provide comments to CRIM Fiscal Plan draft pursuant to request from J. Santiago (AAFAF).
Outside PR	25	Parker, Christine	6/20/2019	1.0	\$ 200.00	\$ 200.00	Reconcile meetings in time descriptions for inclusion in the April 2019 monthly fee statement.
PR	56	Battle, Juan Carlos	6/20/2019	0.4	\$ 650.00	\$ 260.00	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	6/20/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Battle (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	6/20/2019	0.3	\$ 330.00	\$ 99.00	Review and revise memorandum of meeting notes from PRIDCO restructuring working group meeting to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	6/20/2019	0.4	\$ 330.00	\$ 132.00	Correspond with B. Fernandez (AAFAF) regarding PRIDCO work plan and checklist.
PR	56	Llompert, Sofia	6/20/2019	0.4	\$ 330.00	\$ 132.00	Review and revise summary of PRICO mortgages requested by J. Morrison (ACG).
PR	56	Llompert, Sofia	6/20/2019	0.8	\$ 330.00	\$ 264.00	Prepare summary of PRIDCO Trustee Properties requested by J. Battle (ACG) for purposes of restructuring analysis.
PR	56	Llompert, Sofia	6/20/2019	1.3	\$ 330.00	\$ 429.00	Review and revise PRIDCO restructuring work plan to incorporate additional tasks.
PR	56	Llompert, Sofia	6/20/2019	1.5	\$ 330.00	\$ 495.00	Review and revise PRIDCO restructuring work plan to incorporate updates to the proposed timeline.
Outside PR	56	Morrison, Jonathan	6/20/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and J. Battle (ACG) to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	6/20/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Camporeale (AAFAF) regarding the PRIDCO RFQ process.
Outside PR	56	Morrison, Jonathan	6/20/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with R. Tennenbaum (GTAM) regarding the PRIDCO RFQ process.
Outside PR	56	Morrison, Jonathan	6/20/2019	0.6	\$ 800.00	\$ 480.00	Review PRIDCO mortgage roll forward for sharing with representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	6/20/2019	1.3	\$ 800.00	\$ 1,040.00	Review PRIDCO financial projections included in the Certified Fiscal Plan.
PR	56	Verdeja, Julio	6/20/2019	0.4	\$ 285.00	\$ 114.00	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and J. Battle (ACG) to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	6/20/2019	3.3	\$ 285.00	\$ 940.50	Revise PRIDCO work plan timeline to incorporate feedback provided by S. Llompert (ACG).
PR	210	Llompert, Sofia	6/20/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIFA-Ports restructuring summary requested by representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	6/20/2019	0.4	\$ 800.00	\$ 320.00	Participate in discussion with M. Rapaport (NP) regarding PRIFA-Ports tax implications.
Outside PR	213	Morrison, Jonathan	6/20/2019	1.6	\$ 800.00	\$ 1,280.00	Prepare discussion materials for representatives of AAFAF related to UPR proposed restructuring.
Outside PR	215	Squiers, Jay	6/20/2019	0.4	\$ 785.00	\$ 314.00	Review Nossaman comments to RFP, Proposal Submittal Requirements and Evaluation Criteria.
Outside PR	215	Squiers, Jay	6/20/2019	0.4	\$ 785.00	\$ 314.00	Review comments and responses from Nossaman to various Project Agreement provisions.
Outside PR	215	Squiers, Jay	6/20/2019	0.7	\$ 785.00	\$ 549.50	Review and revise draft submittal requirements on the Public Safety Training Center project provided by Nossaman on 6/19/19.
Outside PR	215	Squiers, Jay	6/20/2019	0.8	\$ 785.00	\$ 628.00	Review and revise draft evaluation criteria on the Public Safety Training Center project provided by Nossaman on 6/19/19.
Outside PR	215	Squiers, Jay	6/20/2019	1.3	\$ 785.00	\$ 1,020.50	Prepare appendix 6 - schedule of payments for Public Safety Training Center project agreement.
Outside PR	215	Squiers, Jay	6/20/2019	2.8	\$ 785.00	\$ 2,198.00	Review and revise draft RFP on the Public Safety Training Center project provided by CPM on 6/19/19.
PR	55	Battle, Juan Carlos	6/21/2019	0.8	\$ 650.00	\$ 520.00	Review term sheet received by C. Sobrino (AAFAF) from Blackrock in connection with proposed restructuring of PRASA debt.
Outside PR	56	Battle, Fernando	6/21/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with J. Battle (ACG), J. Morrison (ACG) S. Spencer (HL) and M. Pruitt (HL) to discuss the Debt Restructuring Authority PRIDCO proposal.
Outside PR	56	Battle, Fernando	6/21/2019	0.6	\$ 875.00	\$ 525.00	Review contract matrix prepared by PMA describing significant terms of loans from DRA to PRIDCO.
PR	56	Battle, Juan Carlos	6/21/2019	0.9	\$ 650.00	\$ 585.00	Participate on call with S. Llompert (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan and timeline (partial).
PR	56	Battle, Juan Carlos	6/21/2019	0.4	\$ 650.00	\$ 260.00	Participate on call with J. Morrison (ACG), F. Battle (ACG) S. Spencer (HL) and M. Pruitt (HL) to discuss the Debt Restructuring Authority PRIDCO proposal.
PR	56	Llompert, Sofia	6/21/2019	1.2	\$ 330.00	\$ 396.00	Participate on call with J. Battle (ACG), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan and timeline.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	6/21/2019	0.3	\$ 330.00	\$ 99.00	Correspond with B. Fernandez (AAFAF) regarding PRIDCO debt service reserve fund balance.
PR	56	Llompert, Sofia	6/21/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO property list blown out during FY18 for purposes of PRIDCO restructuring request.
PR	56	Llompert, Sofia	6/21/2019	0.4	\$ 330.00	\$ 132.00	Review letter to PRIDCO prepared by representatives of AAFAF regarding debt service reserve fund restrictions.
PR	56	Llompert, Sofia	6/21/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO restructuring work session notes received from P. Cohen (V2A) for purposes of PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	6/21/2019	1.1	\$ 330.00	\$ 363.00	Review and revise PRIDCO restructuring working group contact sheet prior to distribution to the working group.
PR	56	Llompert, Sofia	6/21/2019	1.3	\$ 330.00	\$ 429.00	Review and revise PRIDCO property classification for purposes of the Debt Restructuring Authority loan collateral analysis.
PR	56	Llompert, Sofia	6/21/2019	1.7	\$ 330.00	\$ 561.00	Review and revise PRIDCO restructuring work plan and timeline to incorporate comments from J. Morrison (ACG).
Outside PR	56	Morrison, Jonathan	6/21/2019	1.2	\$ 800.00	\$ 960.00	Participate on call with J. Battle (ACG), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring work plan and timeline.
Outside PR	56	Morrison, Jonathan	6/21/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with J. Battle (ACG), F. Battle (ACG) S. Spencer (HL) and M. Pruitt (HL) to discuss the Debt Restructuring Authority PRIDCO proposal.
Outside PR	56	Morrison, Jonathan	6/21/2019	1.5	\$ 800.00	\$ 1,200.00	Review and analyze PRIDCO timeline and work plan for distribution to working group.
PR	56	Verdeja, Julio	6/21/2019	1.2	\$ 285.00	\$ 342.00	Participate on call with J. Battle (ACG), S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring work plan and timeline.
Outside PR	210	Morrison, Jonathan	6/21/2019	0.5	\$ 800.00	\$ 400.00	Prepare for meeting with representatives of AAFAF regarding Ports restructuring.
Outside PR	210	Morrison, Jonathan	6/21/2019	0.8	\$ 800.00	\$ 640.00	Prepare memorandum regarding PRIFA-Ports status update as requested by representatives of AAFAF.
Outside PR	215	Squiers, Jay	6/21/2019	1.1	\$ 785.00	\$ 863.50	Review revised draft of RFP for the Public Safety Training Center project received from Z. Roshandel (CPM).
Outside PR	3	Burkett, Matthew	6/23/2019	0.2	\$ 475.00	\$ 95.00	Participate in weekly OCFO implementation status update call with A. Carrero (OCFO) and Deloitte personnel.
Outside PR	3	Burkett, Matthew	6/23/2019	0.4	\$ 475.00	\$ 190.00	Correspond with J. Boo (ACG) to discuss action items for coming week.
Outside PR	215	Squiers, Jay	6/23/2019	0.6	\$ 785.00	\$ 471.00	Draft pros and cons table on project term for Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/23/2019	0.9	\$ 785.00	\$ 706.50	Review and make notes on revised draft of RFP for the Public Safety Training Center project.
PR	3	Battle, Fernando	6/24/2019	0.3	\$ 875.00	\$ 262.50	Review HTA FY20 Notice of violation to ensure consistency in response with Commonwealth response.
Outside PR	3	Burkett, Matthew	6/24/2019	1.1	\$ 475.00	\$ 522.50	Prepare summary of implementation process milestones and progress at the request of A. Carrero (OCFO) and C. Gonzalez (OCFO).
Outside PR	25	Parker, Christine	6/24/2019	2.2	\$ 200.00	\$ 440.00	Review and revise time descriptions for inclusion in the April 2019 monthly fee statement.
PR	55	Battle, Juan Carlos	6/24/2019	2.1	\$ 650.00	\$ 1,365.00	Review term sheet provided by Blackrock in connection with PRASA senior debt restructuring at the request of C. Sobrino (AAFAF).
PR	56	Llompert, Sofia	6/24/2019	0.2	\$ 330.00	\$ 66.00	Review PRIDCO debt reserve bank balance in response to question from B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	6/24/2019	0.3	\$ 330.00	\$ 99.00	Correspond with B. Fernandez (AAFAF) regarding PRIDCO debt reserve bank balance.
PR	56	Llompert, Sofia	6/24/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO restructuring work plan in preparation for distribution to PRIDCO working group.
PR	56	Llompert, Sofia	6/24/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO property detail for purposes of the Debt Restructuring Authority loan collateral analysis.
PR	56	Llompert, Sofia	6/24/2019	1.4	\$ 330.00	\$ 462.00	Review and revise PRIDCO property detail for purposes of Lufthansa loan collateral analysis.
Outside PR	56	Morrison, Jonathan	6/24/2019	1.0	\$ 800.00	\$ 800.00	Review and analyze PRIDCO timeline and workplan for distribution to working group.
PR	56	Verdeja, Julio	6/24/2019	1.1	\$ 285.00	\$ 313.50	Revise Lufthansa collateral property summary based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	6/24/2019	1.2	\$ 285.00	\$ 342.00	Prepare comparison of the Debt Recovery Authority collateral list per the loan memorandum prepared by representatives of Pietrantonio Mendez & Alvarez and the collateral property summary prepared by representatives of Ankura.
PR	56	Verdeja, Julio	6/24/2019	1.3	\$ 285.00	\$ 370.50	Identify collateral properties from Lufthansa agreement in PRIDCO master property list to determine Trusteed status.
PR	56	Verdeja, Julio	6/24/2019	1.6	\$ 285.00	\$ 456.00	Prepare summary of Lufthansa collateral properties to include information regarding location, area and Trusteed status as requested by J. Battle (ACG).
PR	210	Battle, Fernando	6/24/2019	0.5	\$ 875.00	\$ 437.50	Review PRIFA-Ports update memo prepared by S. Llompert at the request of J. Santiago (AAFAF).
PR	210	Llompert, Sofia	6/24/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Morrison (ACG) to discuss PRIFA-Ports restructuring summary.
PR	210	Llompert, Sofia	6/24/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIFA-Ports restructuring summary for representatives of AAFAF to incorporate comments received from J. Morrison (ACG).
PR	210	Llompert, Sofia	6/24/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIFA-Ports restructuring summary to incorporate comments received from F. Battle (ACG).
PR	210	Llompert, Sofia	6/24/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIFA-Ports restructuring summary for representatives of AAFAF to incorporate comments from J. Battle (ACG).
PR	210	Llompert, Sofia	6/24/2019	0.8	\$ 330.00	\$ 264.00	Review and revise PRIFA-Ports restructuring summary for representatives of AAFAF to incorporate comments received from representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	210	Morrison, Jonathan	6/24/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with S. Llompert (ACG) to discuss PRIFA-Ports restructuring summary.
Outside PR	210	Morrison, Jonathan	6/24/2019	1.2	\$ 800.00	\$ 960.00	Review memorandum prepared for representatives of AAFAF regarding Ports transaction status.
PR	210	Verdeja, Julio	6/24/2019	0.5	\$ 285.00	\$ 142.50	Prepare summary of estimated service life for each wharf in Puerto Nuevo as requested by J. Morrison (ACG).
Outside PR	213	Morrison, Jonathan	6/24/2019	0.4	\$ 800.00	\$ 320.00	Prepare analysis of Goldman Sachs review of UPR debt positioning.
Outside PR	213	Morrison, Jonathan	6/24/2019	1.2	\$ 800.00	\$ 960.00	Prepare materials for representatives of AAFAF related to UPR restructuring alternatives.
Outside PR	213	Morrison, Jonathan	6/24/2019	1.9	\$ 800.00	\$ 1,520.00	Analyze UPR debt capacity analysis and development of strategic alternatives for revenue bonds.
Outside PR	215	Squiers, Jay	6/24/2019	0.3	\$ 785.00	\$ 235.50	Review and respond to questions on draft appendix 6 to the Public Safety Training Center project agreement.
Outside PR	215	Squiers, Jay	6/24/2019	2.4	\$ 785.00	\$ 1,884.00	Prepare presentation for P3 Authority committee on significant issues in the Public Safety Training Center project RFP.
PR	216	Battle, Fernando	6/24/2019	0.9	\$ 875.00	\$ 787.50	Participate on call with P. Friedman (OMM) to discuss legal levers available to Government to deal with imposition of FOMB budget.
Outside PR	3	Barrett, Dennis	6/25/2019	0.1	\$ 775.00	\$ 77.50	Correspond with A. Chepnick (EY) regarding federal deposits at GDB and related payments in the fiscal plan.
PR	3	Battle, Fernando	6/25/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with representatives from OMM and AAFAF to discuss response to FOMB June 19 letter regarding reporting and joint resolutions.
PR	3	Battle, Fernando	6/25/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with E. Rios (Hacienda) to discuss Tax Expenditure Report as part of response to FOMB June 19 letter.
PR	3	Battle, Fernando	6/25/2019	0.3	\$ 875.00	\$ 262.50	Review restoration of federal funds included in fiscal plan explanation requested by FOMB advisors.
PR	3	Battle, Fernando	6/25/2019	0.4	\$ 875.00	\$ 350.00	Review PREPA reporting as part of response to FOMB June 19 letter.
Outside PR	3	Burkett, Matthew	6/25/2019	1.4	\$ 475.00	\$ 665.00	Provide responses to questions from 6/19/2019 FOMB letter related to document inventory and agency savings reporting process at the request of C. Gonzalez (OCFO).
Outside PR	3	Burkett, Matthew	6/25/2019	2.8	\$ 475.00	\$ 1,330.00	Research questions from 6/19/2019 FOMB letter related to document inventory and agency savings reporting process.
Outside PR	23	Barrett, Dennis	6/25/2019	0.6	\$ 775.00	\$ 465.00	Participate on weekly advisor update call with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Bluhais regarding status of restructurings (PRIDCO, UPR, PRIFA, GO, HTA, ERS, etc.).
PR	23	Battle, Fernando	6/25/2019	0.6	\$ 875.00	\$ 525.00	Participate on weekly advisor update call with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Bluhais regarding status of restructurings (PRIDCO, UPR, PRIFA, GO, HTA, ERS, etc.).
PR	23	Battle, Juan Carlos	6/25/2019	0.6	\$ 650.00	\$ 390.00	Participate on weekly advisor update call with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Bluhais regarding status of restructurings (PRIDCO, UPR, PRIFA, GO, HTA, ERS, etc.).
Outside PR	25	Parker, Christine	6/25/2019	1.0	\$ 200.00	\$ 200.00	Reconcile meetings in time descriptions for inclusion in the April 2019 monthly fee statement.
Outside PR	50	Leake, Paul	6/25/2019	0.6	\$ 350.00	\$ 210.00	Research recent events for inclusion in the bi-weekly creditor update presentation for the week ending 6/28/2019.
Outside PR	56	Barrett, Dennis	6/25/2019	0.2	\$ 775.00	\$ 155.00	Participate on call with J. Morrison (ACG) regarding PRIDCO information request from Ernst & Young.
PR	56	Llompert, Sofia	6/25/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO RSA work plan in preparation for call with working group on 6/26/19.
PR	56	Llompert, Sofia	6/25/2019	0.3	\$ 330.00	\$ 99.00	Correspond with J. Morrison (ACG) regarding PRIDCO properties that are part of Debt Restructuring Authority collateral.
PR	56	Llompert, Sofia	6/25/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO letter regarding debt service reserve restrictions prepared by A. Camporreale (AAFAF) for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	6/25/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO work plan and timeline to incorporate feedback received from J. Morrison (ACG) prior to distribution to PRIDCO working group.
PR	56	Llompert, Sofia	6/25/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIDCO asset manager RFQ draft to incorporate language from the RSA for purposes of the PRIDCO restructuring.
PR	56	Llompert, Sofia	6/25/2019	0.7	\$ 330.00	\$ 231.00	Review PRIDCO restructuring work plan in preparation for working group meeting.
PR	56	Llompert, Sofia	6/25/2019	0.8	\$ 330.00	\$ 264.00	Prepare correspondence to R. Rivera (PRIDCO) regarding Debt Restructuring Authority and Lufthansa collateral properties for purposes of PRIDCO restructuring due diligence.
PR	56	Llompert, Sofia	6/25/2019	1.8	\$ 330.00	\$ 594.00	Review and revise the Debt Restructuring Authority collateral property summary prepared by J. Verdeja (ACG) for purposes of PRIDCO restructuring due diligence.
Outside PR	56	Morrison, Jonathan	6/25/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO RSA work plan in preparation for call with working group on 6/26/19.
Outside PR	56	Morrison, Jonathan	6/25/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with D. Barrett (ACG) regarding PRIDCO information request from Ernst & Young.
Outside PR	56	Morrison, Jonathan	6/25/2019	1.0	\$ 800.00	\$ 800.00	Review RFQ samples in order to design PRIDCO Asset Manager engagement RFQ.
Outside PR	56	Morrison, Jonathan	6/25/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with M. Kremer (OMM) to discuss sharing of information regarding the PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	6/25/2019	0.4	\$ 800.00	\$ 320.00	Review and revise PRIDCO letter prepared by AAFAF regarding cash restrictions.
Outside PR	56	Morrison, Jonathan	6/25/2019	0.8	\$ 800.00	\$ 640.00	Perform analysis of GDB Debt Recovery Authority collateral at PRIDCO for purposes of restructuring diligence.
PR	56	Verdeja, Julio	6/25/2019	0.8	\$ 285.00	\$ 228.00	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO RSA work plan in preparation for call with working group on 6/26/19.
PR	56	Verdeja, Julio	6/25/2019	0.8	\$ 285.00	\$ 228.00	Revise Lufthansa collateral property summary to incorporate annual rent revenues as requested by J. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	6/25/2019	1.4	\$ 285.00	\$ 399.00	Revise Debt Restructuring Authority PRIDCO collateral property summary based on feedback provided by S. Llompарт (ACG).
PR	210	Battle, Fernando	6/25/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with T. Green (Citi) to discuss Ports Authority security structures.
PR	213	Llompарт, Sofia	6/25/2019	1.1	\$ 330.00	\$ 363.00	Review and revise UPR debt service analysis to incorporate revised projection assumptions for purposes of debt restructuring discussions.
Outside PR	215	Squiers, Jay	6/25/2019	0.2	\$ 785.00	\$ 157.00	Correspond with L. Femenais (P3) on scheduling of working group meetings.
Outside PR	215	Squiers, Jay	6/25/2019	0.3	\$ 785.00	\$ 235.50	Correspond with working group on issues with the timing of government payments to the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/25/2019	0.4	\$ 785.00	\$ 314.00	Prepare draft response to S. Kam (Nossaman) on the appropriate index for inflation adjusting the fees for the Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	6/25/2019	0.3	\$ 775.00	\$ 232.50	Participate in discussion with J. Levantis (ACG) regarding CTF restructuring analysis requested by J. Mattei (AAFAF) and the Ramirez restructuring proposals.
Outside PR	216	Levantis, James	6/25/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding CTF restructuring analysis requested by J. Mattei (AAFAF) and the Ramirez restructuring proposals.
PR	3	Battle, Fernando	6/26/2019	0.5	\$ 875.00	\$ 437.50	Review and analyze OMB organizational chart as part of review of potential organization changes involving OCFO formation.
Outside PR	25	Parker, Christine	6/26/2019	1.0	\$ 200.00	\$ 200.00	Compile time descriptions for inclusion in the May 2019 monthly fee statement.
Outside PR	50	Leake, Paul	6/26/2019	0.2	\$ 350.00	\$ 70.00	Revise the bi-weekly creditor update presentation for comments provided by F. Battle (ACG).
Outside PR	50	Leake, Paul	6/26/2019	0.4	\$ 350.00	\$ 140.00	Revise the bi-weekly creditor update presentation for comments provided by J. Squiers (ACG).
Outside PR	50	Leake, Paul	6/26/2019	0.7	\$ 350.00	\$ 245.00	Research recent events for inclusion in the bi-weekly creditor update presentation for the week ending 6/28/2019.
Outside PR	50	Leake, Paul	6/26/2019	0.7	\$ 350.00	\$ 245.00	Prepare draft of bi-weekly creditor update script for the week ending 6/28/19.
Outside PR	50	Leake, Paul	6/26/2019	0.9	\$ 350.00	\$ 315.00	Prepare draft of bi-weekly creditor update presentation for the week ending 6/28/2019.
PR	56	Battle, Juan Carlos	6/26/2019	0.7	\$ 650.00	\$ 455.00	Review and provide comments to PRIDCO asset manager RFQ.
PR	56	Battle, Juan Carlos	6/26/2019	0.9	\$ 650.00	\$ 585.00	Review and provide comments to AAFAF letter to PRIDCO in connection with authorized uses of funds.
PR	56	Llompарт, Sofia	6/26/2019	1.2	\$ 330.00	\$ 396.00	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of V2A, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
PR	56	Llompарт, Sofia	6/26/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with S. Velez (AAFAF), B. Fernandez (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO work plan.
PR	56	Llompарт, Sofia	6/26/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO work plan follow-up items.
PR	56	Llompарт, Sofia	6/26/2019	0.4	\$ 330.00	\$ 132.00	Participate in discussion with J. Morrison (ACG) and J. Verdeja (ACG) regarding PRIDCO operational restructuring work plan and follow-up issues.
PR	56	Llompарт, Sofia	6/26/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO work plan to incorporate feedback received from working group discussion.
PR	56	Llompарт, Sofia	6/26/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO bank balance report received from B. Fernandez (AAFAF) for purposes of PRIDCO restructuring.
PR	56	Llompарт, Sofia	6/26/2019	0.3	\$ 330.00	\$ 99.00	Coordinate meeting between representatives of Pietrantoni Mendez & Alvarez and A. Rodriguez (PRIDCO) to discuss PRIDCO property diligence information request.
PR	56	Llompарт, Sofia	6/26/2019	0.4	\$ 330.00	\$ 132.00	Correspond with A. Camporreale (AAFAF) regarding PRIDCO letter for reserve funds restrictions.
PR	56	Llompарт, Sofia	6/26/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO letter regarding debt service reserve restrictions prepared by A. Camporreale (AAFAF) for purposes of PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	6/26/2019	1.2	\$ 800.00	\$ 960.00	Participate on call with J. Verdeja (ACG), S. Llompарт (ACG) and representatives of Vision 2 Action, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	6/26/2019	0.6	\$ 800.00	\$ 480.00	Participate on call with S. Velez (AAFAF), B. Fernandez (AAFAF), S. Llompарт (ACG) and J. Verdeja (ACG) to discuss PRIDCO work plan.
Outside PR	56	Morrison, Jonathan	6/26/2019	0.4	\$ 800.00	\$ 320.00	Participate in discussion with S. Llompарт (ACG) and J. Verdeja (ACG) regarding PRIDCO operational restructuring work plan and follow-up issues.
Outside PR	56	Morrison, Jonathan	6/26/2019	0.2	\$ 800.00	\$ 160.00	Review and revise PRIDCO letter regarding debt service reserve restrictions.
Outside PR	56	Morrison, Jonathan	6/26/2019	0.4	\$ 800.00	\$ 320.00	Analyze PRIDCO cash position and amounts available in debt service reserve fund.
Outside PR	56	Morrison, Jonathan	6/26/2019	0.5	\$ 800.00	\$ 400.00	Prepare for call with J. Battle (ACG), S. Llompарт (ACG) and representatives of PRIDCO and AAFAF regarding PRIDCO operational restructuring work plan.
Outside PR	56	Morrison, Jonathan	6/26/2019	2.0	\$ 800.00	\$ 1,600.00	Review and revise RFQ for PRIDCO asset manager.
PR	56	Verdeja, Julio	6/26/2019	1.2	\$ 285.00	\$ 342.00	Participate on call with J. Morrison (ACG), S. Llompарт (ACG) and representatives of Vision 2 Action, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	6/26/2019	0.6	\$ 285.00	\$ 171.00	Participate on call with S. Velez (AAFAF), B. Fernandez (AAFAF), J. Morrison (ACG) and S. Llompарт (ACG) to discuss PRIDCO work plan.
PR	56	Verdeja, Julio	6/26/2019	0.3	\$ 285.00	\$ 85.50	Participate in meeting with S. Llompарт (ACG) to discuss PRIDCO work plan follow-up items.
PR	56	Verdeja, Julio	6/26/2019	0.4	\$ 285.00	\$ 114.00	Participate in discussion with S. Llompарт (ACG) and J. Morrison (ACG) regarding PRIDCO operational restructuring work plan and follow-up issues.
PR	56	Verdeja, Julio	6/26/2019	1.3	\$ 285.00	\$ 370.50	Revise PRIDCO work plan and timeline based on feedback from J. Morrison (ACG) and S. Llompарт (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	6/26/2019	1.9	\$ 285.00	\$ 541.50	Prepare memorandum summarizing discussions from the first weekly PRIDCO working group meeting.
Outside PR	202	Barrett, Dennis	6/26/2019	0.4	\$ 775.00	\$ 310.00	Review and analyze the Commonwealth motion to stay Title III case for the Puerto Rico Public Buildings Authority.
PR	202	Battle, Fernando	6/26/2019	0.7	\$ 875.00	\$ 612.50	Review and provide comments PBA motion to stay Title III case proceedings.
PR	210	Battle, Fernando	6/26/2019	0.3	\$ 875.00	\$ 262.50	Review letter to J. Deluca (Greenberg) from AAFAF requesting tax due diligence documents related to Ports Series 2011B bonds.
PR	213	Llompert, Sofia	6/26/2019	0.7	\$ 330.00	\$ 231.00	Review and revise UPR Moody's credit rating analysis for purposes of UPR restructuring presentation.
PR	213	Llompert, Sofia	6/26/2019	0.9	\$ 330.00	\$ 297.00	Review and revise UPR debt service analysis to incorporate updated debt service comparison scenarios.
PR	213	Llompert, Sofia	6/26/2019	1.6	\$ 330.00	\$ 528.00	Review and revise UPR debt service analysis to incorporate updated debt service assumptions.
PR	213	Llompert, Sofia	6/26/2019	1.7	\$ 330.00	\$ 561.00	Review and revise UPR debt restructuring presentation to incorporate updated debt service assumptions.
Outside PR	215	Squiers, Jay	6/26/2019	0.4	\$ 785.00	\$ 314.00	Revise and circulate to Nossaman the draft presentation for the P3 Authority Committee on the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	6/26/2019	0.8	\$ 785.00	\$ 628.00	Review correspondence and provide revised language on the bid and closing bonds for the Public Safety Training Center project RFP.
PR	216	Battle, Fernando	6/26/2019	0.6	\$ 875.00	\$ 525.00	Review documentation related to accounts payable to PREPA and PRASA.
PR	216	Battle, Fernando	6/26/2019	3.0	\$ 875.00	\$ 2,625.00	Assist in the evaluation of budget matters including processing of pending contracts as per instructions from OMB Director.
Outside PR	3	Burkett, Matthew	6/27/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with C. Gonzalez (OCFO) to discuss outstanding implementation action items.
Outside PR	3	Burkett, Matthew	6/27/2019	0.4	\$ 475.00	\$ 190.00	Prepare summary of agency savings reporting behavior at the request of C. Gonzalez (OCFO) for discussion during conference call.
Outside PR	3	Burkett, Matthew	6/27/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (OCFO) to discuss July 2019 agency savings reporting cycle.
Outside PR	25	Barrett, Dennis	6/27/2019	1.1	\$ 775.00	\$ 852.50	Review and provide comments to J. Levantis (ACG) on draft March fee statement.
Outside PR	25	Barrett, Dennis	6/27/2019	2.3	\$ 775.00	\$ 1,782.50	Review and edit April time detail for the April fee statement.
Outside PR	25	Parker, Christine	6/27/2019	3.5	\$ 200.00	\$ 700.00	Review and revise time descriptions for inclusion in the May 2019 monthly fee statement.
PR	50	Battle, Fernando	6/27/2019	0.5	\$ 875.00	\$ 437.50	Review and edit presentation and talking points for biweekly creditor call.
Outside PR	50	Leake, Paul	6/27/2019	0.4	\$ 350.00	\$ 140.00	Revise the bi-weekly creditor update presentation for comments provided by J. Battle (ACG).
Outside PR	50	Leake, Paul	6/27/2019	0.4	\$ 350.00	\$ 140.00	Prepare and upload bi-weekly creditor update for the week ending 6/28/2019.
Outside PR	50	Leake, Paul	6/27/2019	0.5	\$ 350.00	\$ 175.00	Revise the bi-weekly creditor update presentation for comments provided by F. Battle (ACG).
PR	56	Llompert, Sofia	6/27/2019	0.7	\$ 330.00	\$ 231.00	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring information request.
PR	56	Llompert, Sofia	6/27/2019	0.5	\$ 330.00	\$ 165.00	Participate on call with J. Morrison (ACG), J. Verdeja (ACG), B. Fernandez (AAFAF), R. Rivera (PRIDCO) and J. Millan (Cedrel) to discuss liquidity reporting and forecasting processes.
PR	56	Llompert, Sofia	6/27/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO letter regarding debt service reserve restrictions with updated comments for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	6/27/2019	0.3	\$ 330.00	\$ 99.00	Coordinate meeting between representatives of Pietrantonio Mendez & Alvarez and A. Rodriguez (PRIDCO) to discuss PRIDCO property diligence information request.
PR	56	Llompert, Sofia	6/27/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO restructuring working group meeting memorandum for purposes of restructuring documentation.
PR	56	Llompert, Sofia	6/27/2019	1.4	\$ 330.00	\$ 462.00	Prepare analysis of PRIDCO contractual debt service to determine principal balances outstanding for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	6/27/2019	1.5	\$ 330.00	\$ 495.00	Review and revise analysis of PRIDCO contractual debt service based on the bond offering statements for purposes of PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.7	\$ 800.00	\$ 560.00	Participate in discussion with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring information request.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with S. Llompert (ACG), J. Verdeja (ACG), B. Fernandez (AAFAF), R. Rivera (PRIDCO) and J. Millan (Cedrel) to discuss liquidity reporting and forecasting processes.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with R. Tennenbaum (GTAM) regarding drafting of Request for Qualifications of Asset Manager services in relation to PRIDCO transaction.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.2	\$ 800.00	\$ 160.00	Revise letter to PRIDCO prepared by representatives of AAFAF regarding uses of restricted cash reserve.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.2	\$ 800.00	\$ 160.00	Correspond with representatives of AAFAF regarding PRIDCO cash restriction letter.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.2	\$ 800.00	\$ 160.00	Review counsel comments regarding RFQs for use regarding PRIDCO asset manager RFQ.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with PRIDCO management regarding liquidity forecast and available information to review related thereto.
Outside PR	56	Morrison, Jonathan	6/27/2019	0.5	\$ 800.00	\$ 400.00	Review PRIDCO debt service account and required levels for purposes of restructuring diligence.
PR	56	Verdeja, Julio	6/27/2019	0.4	\$ 285.00	\$ 114.00	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring information request (partial).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	6/27/2019	0.5	\$ 285.00	\$ 142.50	Participate on call with J. Morrison (ACG), S. Llompart (ACG), B. Fernandez (AAFAF), R. Rivera (PRIDCO) and J. Millan (Cedrela) to discuss liquidity reporting and forecasting processes.
PR	210	Battle, Fernando	6/27/2019	0.2	\$ 875.00	\$ 175.00	Correspond with J. Morrison (ACG) to discuss Puerto Nuevo lease submittal to tenants as part of Ports restructuring milestones.
PR	210	Battle, Fernando	6/27/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with A. Billoch (PMA) and J. Santiago (AAFAF) to discuss status of new lease revision submitted by Ad Hoc group of Ports creditors.
PR	210	Llompart, Sofia	6/27/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with J. Bayne (Ports), J. Santiago (AAFAF), A. Billoch (PMA), M. Rodriguez (PMA), J. Morrison (ACG) and J. Verdeja (ACG) to discuss Puerto Nuevo lease agreements.
Outside PR	210	Morrison, Jonathan	6/27/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with J. Bayne (Ports), J. Santiago (AAFAF), A. Billoch (PMA), M. Rodriguez (PMA), S. Llompart (ACG) and J. Verdeja (ACG) to discuss Puerto Nuevo lease agreements.
Outside PR	210	Morrison, Jonathan	6/27/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with J. Bayne (Ports) and representatives of Pietrantoni Mendez & Alvarez regarding Puerto Nuevo leases.
PR	210	Verdeja, Julio	6/27/2019	0.8	\$ 285.00	\$ 228.00	Participate on call with J. Bayne (Ports), J. Santiago (AAFAF), A. Billoch (PMA), M. Rodriguez (PMA), S. Llompart (ACG) and J. Morrison (ACG) to discuss Puerto Nuevo lease agreements.
Outside PR	213	Morrison, Jonathan	6/27/2019	0.6	\$ 800.00	\$ 480.00	Review and develop UPR strategic options presentation for representatives of AAFAF.
Outside PR	215	Squiers, Jay	6/27/2019	1.8	\$ 785.00	\$ 1,413.00	Review and comment on draft of RFP for the Public Safety Training Center received from Z. Roshandel (CPM).
PR	216	Battle, Fernando	6/27/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with F. Sanchez (AAFAF) to discuss response to FOMB reporting letter.
PR	216	Battle, Fernando	6/27/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with G. Camba (AAFAF) to discuss reallocation of OCFO contractors.
PR	216	Battle, Fernando	6/27/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Alvarez (OCFO) to discuss response to reporting letter sent by FOMB.
PR	216	Battle, Fernando	6/27/2019	1.0	\$ 875.00	\$ 875.00	Participate in meeting with representatives from FOMB, OMB and AAFAF to discuss FY19 budget to actual variances by major agency identified by FOMB.
PR	3	Battle, Fernando	6/28/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez (BAML) to discuss DSA methodology applicable to municipalities for inclusion in the CRIM fiscal plan.
PR	3	Battle, Fernando	6/28/2019	0.5	\$ 875.00	\$ 437.50	Review response to June 19 FOMB letter regarding reporting.
Outside PR	3	Burkett, Matthew	6/28/2019	0.3	\$ 475.00	\$ 142.50	Prepare July savings reporting cycle communication to agency points of contact in advance of reporting deadlines.
Outside PR	3	Leake, Paul	6/28/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding outstanding items needed for the debt sustainability analysis for the municipalities for inclusion in the CRIM fiscal plan.
Outside PR	3	Leake, Paul	6/28/2019	1.6	\$ 350.00	\$ 560.00	Diligence comparable US municipal data for inclusion in the Puerto Rico municipality debt sustainability analysis included in the CRIM fiscal plan.
Outside PR	3	Nilsen, Patrick	6/28/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) and D. Barrett (ACG) regarding Debt Sustainability Analyses for the municipalities for inclusion in the CRIM fiscal plan.
Outside PR	3	Nilsen, Patrick	6/28/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with G. Hoyes (BAML) regarding Debt Sustainability Analyses for the municipalities for inclusion in the CRIM fiscal plan.
PR	23	Battle, Fernando	6/28/2019	0.2	\$ 875.00	\$ 175.00	Participate on biweekly creditor call with creditor advisors, AAFAF, mediation team and FOMB.
PR	23	Battle, Juan Carlos	6/28/2019	0.2	\$ 650.00	\$ 130.00	Participate on biweekly creditor call with creditor advisors, AAFAF, mediation team and FOMB.
Outside PR	25	Levantis, James	6/28/2019	2.4	\$ 350.00	\$ 840.00	Revise Non-Title III March fee statement for comments provided by D. Barrett (ACG).
Outside PR	25	Parker, Christine	6/28/2019	0.9	\$ 200.00	\$ 180.00	Identify all meetings to be reconciled included in exhibit C of the May 2019 monthly fee statement.
Outside PR	25	Parker, Christine	6/28/2019	1.1	\$ 200.00	\$ 220.00	Review and revise time descriptions for inclusion in the May 2019 monthly fee statement.
PR	50	Battle, Juan Carlos	6/28/2019	0.3	\$ 650.00	\$ 195.00	Review materials in preparation for bi-weekly creditor call.
PR	56	Battle, Fernando	6/28/2019	0.2	\$ 875.00	\$ 175.00	Review preliminary list of legal due diligence requests for documents in connection with real estate and environmental matters in connection with PRIDCO closing.
PR	56	Battle, Fernando	6/28/2019	0.3	\$ 875.00	\$ 262.50	Review and comment on PRIDCO due diligence list prepared by Latham/Reichard Escalera.
Outside PR	56	Morrison, Jonathan	6/28/2019	0.5	\$ 800.00	\$ 400.00	Review of PRIDCO information request list received from GoldenTree counsel.
PR	210	Battle, Fernando	6/28/2019	0.5	\$ 875.00	\$ 437.50	Review Ports Authority audit report published by Controller's audit as part of due diligence related to financial statements.
PR	210	Llompart, Sofia	6/28/2019	0.6	\$ 330.00	\$ 198.00	Review Ports financial statements in response to PRIFA-Ports bondholder questions.
Outside PR	210	Morrison, Jonathan	6/28/2019	0.6	\$ 800.00	\$ 480.00	Participate in discussion with J. Bayne (Ports) regarding Puerto Nuevo leases and Lufthansa facility.
Outside PR	210	Morrison, Jonathan	6/28/2019	0.7	\$ 800.00	\$ 560.00	Review of comptroller audit regarding Ports operations in response to N. Kempner (Taconic) request.
Outside PR	210	Morrison, Jonathan	6/28/2019	0.8	\$ 800.00	\$ 640.00	Participate in discussion with N. Kempner (Taconic) and J. Acheatle (Monarch) regarding Ports restructuring.
PR	210	Verdeja, Julio	6/28/2019	2.3	\$ 285.00	\$ 655.50	Revise Ports financial model presentation to incorporate latest projections and relevant assumptions as requested by J. Morrison (ACG).
Outside PR	215	Squiers, Jay	6/28/2019	0.7	\$ 785.00	\$ 549.50	Participate on call with J. Verdeja (ACG) and representatives of Caribbean Project Management, P3 Authority, Pietrantoni Mendez & Alvarez and Nossaman LLP to discuss the status of the Public Safety Center P3 project.
Outside PR	215	Squiers, Jay	6/28/2019	0.3	\$ 785.00	\$ 235.50	Review the process for funding from a governmental agency after the finalization of the fiscal plan and budget with respect to DPS and DCR and the Public Safety Training Center project.
PR	215	Verdeja, Julio	6/28/2019	0.7	\$ 285.00	\$ 199.50	Participate on call with J. Squiers (ACG) and representatives of Caribbean Project Management, P3 Authority, Pietrantoni Mendez & Alvarez and Nossaman LLP to discuss the status of the Public Safety Center P3 project.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Battle, Fernando	6/28/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with A. Rosy (Hacienda) to discuss budget to actual reporting capability utilizing PRIFAS data.
PR	216	Battle, Fernando	6/28/2019	0.3	\$ 875.00	\$ 262.50	Correspond with J. Squiers (ACG) to discuss budgetary process necessary to include payment related to police training academy P3 structure in RFP.
PR	216	Battle, Fernando	6/28/2019	0.9	\$ 875.00	\$ 787.50	Participate on call with representatives from OMM, AAFAF, OMB and OCFO to discuss response to FOMB letter related to reporting deadline violations.
Outside PR	209	Battle, Fernando	6/29/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Santiago (AAFAF) to discuss opening offer level for MEPSI bonds held by Oppenheimer.
Outside PR	216	Battle, Fernando	6/29/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with J. Santambroggio (EY) to discuss reallocation of Title III fees from Hacienda to AAFAF budget.
Outside PR	3	Battle, Fernando	6/30/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with E. Rios (Hacienda) to review tax expenditure language to be included in response to FOMB reporting letter.
Outside PR	3	Battle, Fernando	6/30/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with representatives from OMM and AAFAF to review draft of response to FOMB reporting letter and discuss open items responsibility.
Outside PR	3	Battle, Fernando	6/30/2019	1.7	\$ 875.00	\$ 1,487.50	Review and provide comments to response to FOMB letter regarding PROMESA reporting requirements due June 30, 2019.
<b>Total - Hourly Fees</b>				<b>780.9</b>		<b>\$ 383,870.00</b>	
Municipal Advisory Fee <sup>(1)</sup>						\$ 100,000.00	
<b>Total - Fees</b>				<b>780.9</b>		<b>\$ 483,870.00</b>	

(1) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 3,487.95
Lodging	3,875.45
Meals	980.00
Other	-
Transportation	1,338.80
<b>TOTAL</b>	<b>\$ 9,682.20</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Charles Alvarez	6/3/2019	\$ 14.61	Overtime taxi from office (485 Lexington) to home.	
Transportation - US	Charles Alvarez	6/5/2019	\$ 17.28	Overtime taxi from office (485 Lexington) to home.	
Airfare/Railway	Fernando Batlle	6/3/2019	\$ 398.00	One-way airfare from Boston, MA to San Juan, PR (6/3/19).	2
Transportation - US	Fernando Batlle	6/3/2019	\$ 100.00	Travel taxi from home to airport (BOS).	1
Meals - PR	Fernando Batlle	6/3/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/3/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Fernando Batlle	6/4/2019	\$ 281.70	One-way airfare from San Juan, PR to Boston, MA (6/4/19).	3
Lodging - PR	Fernando Batlle	6/4/2019	\$ 271.05	Lodging in San Juan, PR for 1 night (6/3/19 - 6/4/19).	4
Transportation - US	Fernando Batlle	6/4/2019	\$ 55.01	Travel taxi from airport (BOS) to home.	34
Meals - PR	Fernando Batlle	6/4/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/4/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Fernando Batlle	6/11/2019	\$ 337.00	One-way airfare from Boston, MA to San Juan, PR (6/11/19).	6
Transportation - US	Fernando Batlle	6/11/2019	\$ 91.99	Travel taxi from home to airport (BOS).	5
Meals - PR	Fernando Batlle	6/11/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/11/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Fernando Batlle	6/12/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/12/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Fernando Batlle	6/13/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/13/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Fernando Batlle	6/14/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (6/11/19 - 6/14/19).	8
Airfare/Railway	Fernando Batlle	6/14/2019	\$ 251.70	One-way airfare from San Juan, PR to Boston, MA (6/14/19).	31
Meals - PR	Fernando Batlle	6/14/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	6/14/2019	\$ 41.68	Travel taxi from airport (BOS) to home.	7
Transportation - PR	Fernando Batlle	6/14/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Fernando Batlle	6/17/2019	\$ 298.30	One-way airfare from Boston, MA to New York, NY (6/17/19).	11
Transportation - US	Fernando Batlle	6/17/2019	\$ 80.18	Travel taxi from home to airport (BOS).	9
Transportation - US	Fernando Batlle	6/17/2019	\$ 55.40	Travel taxi from airport (JFK) to hotel.	10
Transportation - US	Fernando Batlle	6/18/2019	\$ 33.96	Travel taxi from meeting to office (485 Lexington).	13
Transportation - US	Fernando Batlle	6/18/2019	\$ 28.56	Travel taxi from hotel to meeting.	12
Lodging - US	Fernando Batlle	6/20/2019	\$ 481.41	Lodging in New York, NY for 3 nights (6/17/19 - 6/20/19).	14
Airfare/Railway	Fernando Batlle	6/24/2019	\$ 381.70	One-way airfare from Boston, MA to San Juan, PR (6/24/19).	16
Meals - PR	Fernando Batlle	6/24/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	6/24/2019	\$ 31.68	Travel taxi from home to airport (BOS).	15
Transportation - PR	Fernando Batlle	6/24/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Fernando Batlle	6/25/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/25/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Fernando Batlle	6/26/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/26/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Fernando Batlle	6/27/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/27/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Fernando Batlle	6/28/2019	\$ 954.59	Lodging in San Juan, PR for 4 nights (6/24/19 - 6/28/19).	19
Airfare/Railway	Fernando Batlle	6/28/2019	\$ 251.70	One-way airfare from San Juan, PR to Boston, MA. (6/28/19).	17
Transportation - US	Fernando Batlle	6/28/2019	\$ 43.46	Travel taxi from airport (BOS) to home.	18
Meals - PR	Fernando Batlle	6/28/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	6/28/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Jonathan Morrison	6/10/2019	\$ 235.85	One-way airfare from Chicago, IL to San Juan, PR (6/10/19).	20
Meals - PR	Jonathan Morrison	6/10/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/10/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jonathan Morrison	6/10/2019	\$ 20.13	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	6/11/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/11/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jonathan Morrison	6/12/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/12/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Jonathan Morrison	6/13/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (6/10/19 - 6/13/19).	22
Airfare/Railway	Jonathan Morrison	6/13/2019	\$ 234.35	One-way airfare from San Juan, PR to Chicago, IL (6/13/19).	21
Meals - PR	Jonathan Morrison	6/13/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	6/13/2019	\$ 22.02	Travel taxi from airport (ORD) to home.	
Transportation - PR	Jonathan Morrison	6/13/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Jonathan Morrison	6/16/2019	\$ 234.35	One-way airfare from Chicago, IL to San Juan, PR (6/16/19).	23
Meals - PR	Jonathan Morrison	6/16/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/16/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jonathan Morrison	6/16/2019	\$ 19.19	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	6/17/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/17/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	Jonathan Morrison	6/18/2019	\$ 542.10	Lodging in San Juan, PR for 2 nights (6/16/2019 - 6/18/19).	25
Airfare/Railway	Jonathan Morrison	6/18/2019	\$ 236.60	One-way airfare from San Juan, PR to Chicago, IL (6/18/19).	24
Meals - PR	Jonathan Morrison	6/18/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	6/18/2019	\$ 20.76	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jonathan Morrison	6/18/2019	\$ 18.53	Travel taxi from airport (ORD) to home.	
Airfare/Railway	Julio Verdeja	6/2/2019	\$ 346.70	One-way airfare from New York, NY to San Juan, PR (6/2/2019).	26
Transportation - US	Julio Verdeja	6/2/2019	\$ 75.00	Travel taxi from hotel to airport (JFK).	27
Transportation - US	Patrick Nilsen	6/12/2019	\$ 51.34	Overtime taxi from office (485 Lexington) to home.	28
Transportation - US	Patrick Nilsen	6/13/2019	\$ 42.54	Overtime taxi from office (485 Lexington) to home.	29
Transportation - US	Patrick Nilsen	6/17/2019	\$ 46.95	Overtime taxi from office (485 Lexington) to home.	30
Transportation - US	Patrick Nilsen	6/20/2019	\$ 47.01	Overtime taxi from office (485 Lexington) to home.	32
Transportation - US	Patrick Nilsen	6/25/2019	\$ 28.60	Overtime taxi from office (485 Lexington) to home.	33
<b>Total</b>			<b>\$ 9,682.20</b>		

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

September 3, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2019 TO JUNE 30, 2019**

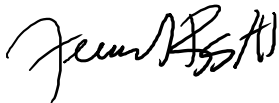
Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-fifth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2019 through June 30, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000030** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,



Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO TWENTY-FIFTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2019-00030 FOR THE PERIOD JUNE 1, 2019 THROUGH JUNE 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2019 through June 30, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$301,183.00

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-fifth monthly fee statement in this case.

1. This is the twenty-fifth monthly fee statement (the "Fee Statement") of Ankura

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$271,064.70 (90% of \$301,183.00 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of June 1, 2019 through June 30, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.

2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

**NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:
  - a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;



- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
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**Title III Matters**

12	Analysis of Tax Issues	2.0	\$ 1,375.00
20	Potential Avoidance Actions, Litigation & Information Requests	54.3	\$ 37,935.00
25	Preparation of Fee Statements and Applications	6.6	\$ 2,572.50
54	General Matters - Debt Restructuring	91.5	\$ 40,193.50
57	PREPA Debt Restructuring	18.1	\$ 14,052.50
200	COFINA	75.9	\$ 37,102.50
201	GO Debt Restructuring	125.0	\$ 84,497.50
207	ERS Debt Restructuring	50.7	\$ 28,449.50
208	HTA Debt Restructuring	119.4	\$ 53,622.50
211	GDB Debt Restructuring	1.7	\$ 1,382.50

<b>TOTAL Fees</b>		<b>545.2</b>	<b>\$ 301,183.00</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Crisalli, Paul	Senior Managing Director	\$ 925.00	1.0	\$ 925.00
Batlle, Fernando	Senior Managing Director	\$ 875.00	119.6	\$ 104,650.00
Morrison, Jonathan	Managing Director	\$ 800.00	1.2	\$ 960.00
Barrett, Dennis	Managing Director	\$ 775.00	106.0	\$ 82,150.00
Batlle, Juan Carlos	Senior Managing Director	\$ 650.00	1.5	\$ 975.00
Burkett, Matthew	Senior Director	\$ 475.00	11.2	\$ 5,320.00
Llompert, Sofia	Director	\$ 330.00	22.1	\$ 7,293.00
Levantis, James	Senior Associate	\$ 350.00	70.6	\$ 24,710.00
Nilsen, Patrick	Senior Associate	\$ 350.00	94.4	\$ 33,040.00
Alvarez, Charles	Senior Associate	\$ 350.00	58.0	\$ 20,300.00
Leake, Paul	Associate	\$ 350.00	59.6	\$ 20,860.00
<b>Total</b>			<b>545.2</b>	<b>\$ 301,183.00</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	6/1/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss Kroll ratings process meetings and calendar for a COFINA credit rating.
Outside PR	20	Barrett, Dennis	6/3/2019	0.2	\$ 775.00	\$ 155.00	Correspond with representatives of SCC/UCC and their advisors to provide information as requested in their rule 2004 information request.
PR	25	Battle, Fernando	6/3/2019	0.5	\$ 875.00	\$ 437.50	Review time detail related to preparation of fee app for the March fee statement.
PR	54	Battle, Fernando	6/3/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with C. Flaton (Alix) and S. Martinez (Alix) to discuss UCC views of PREPA RSA and explore ideas for GUC treatment under possible GO settlement.
PR	57	Battle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Correspond with representatives of OMM and Ankura to discuss operational aspects of implementing settlement charge.
PR	57	Battle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Sonkin (MBIA) to discuss possible deal with National to join RSA.
PR	57	Battle, Fernando	6/3/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Brownstein (Cit) to discuss RSA breakup fee negotiation.
PR	57	Battle, Fernando	6/3/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with N. Mitchell (OMM) to discuss strategy related to National accepting Assured treatment and supporting transaction.
PR	57	Battle, Fernando	6/3/2019	0.4	\$ 875.00	\$ 350.00	Correspond with G. Gil (ACG) and J. San Miguel (ACG) to discuss settlement charge implementation and fiscal plan assumptions.
Outside PR	200	Alvarez, Charles	6/3/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with representatives of O'Melveny & Myers, Bank of America Merrill Lynch, AAFAF, Pietrantonio Mendez & Alvarez and Nixon Peabody regarding the COFINA Tax Implementation Agreement.
PR	200	Battle, Fernando	6/3/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez (BAML) to discuss Kroll ratings process timeline.
PR	200	Battle, Fernando	6/3/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with representatives from Nixon, Orrick, BAML and Omnicap to discuss yield adjustment calculation as part of COFINA tax exchange.
PR	211	Battle, Fernando	6/3/2019	0.3	\$ 875.00	\$ 262.50	Review and provide comments on latest draft response letter to DRA Servicer regarding ASEM loan.
Outside PR	20	Barrett, Dennis	6/4/2019	0.3	\$ 775.00	\$ 232.50	Correspond with representatives of SCC/UCC regarding questions to the Governments classification on PREPA vendors (critical v. non-critical).
PR	20	Battle, Fernando	6/4/2019	0.2	\$ 875.00	\$ 175.00	Correspond with A. Pavel (OMM) and M. Ruffano (ACG) to discuss motion related to subpoena to testify related to PREPA RSA.
Outside PR	20	Nilsen, Patrick	6/4/2019	0.2	\$ 350.00	\$ 70.00	Correspond with A. Pavel (OMM) regarding the healthcare reform measures requests for the Rule 2004.
Outside PR	20	Nilsen, Patrick	6/4/2019	0.7	\$ 350.00	\$ 245.00	Provide comments on the categorical privilege log prepared by A. Pavel (OMM).
PR	57	Battle, Fernando	6/4/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with D. Salem (Goldentree) to discuss potential opportunity related to fuel purchases at PREPA.
PR	57	Battle, Fernando	6/4/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Sonkin (MBIA) to discuss National participation in definitive RSA.
PR	57	Battle, Fernando	6/4/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with N. Mitchell (OMM) to discuss strategy related to National accepting Assured treatment and supporting transaction.
Outside PR	200	Alvarez, Charles	6/4/2019	1.4	\$ 350.00	\$ 490.00	Review and provide sign-off on select numbers included in the COFINA taxable bond exchange documents circulated by A. Valencia (NP).
Outside PR	200	Alvarez, Charles	6/4/2019	1.5	\$ 350.00	\$ 525.00	Participate on call regarding the COFINA information statement with representatives of O'Melveny & Myers, Bank of America Merrill Lynch, AAFAF, Pietrantonio Mendez & Alvarez, Squire and Nixon Peabody.
Outside PR	200	Alvarez, Charles	6/4/2019	1.9	\$ 350.00	\$ 665.00	Review and provide comments to J. Spina (OMM) regarding savings achieved in a taxable bond exchange for inclusion in 207 letter to the FOMB.
Outside PR	200	Alvarez, Charles	6/4/2019	3.6	\$ 350.00	\$ 1,260.00	Review and provide comments to representative of Nixon Peabody regarding outstanding items included in the COFINA information statement.
PR	200	Battle, Fernando	6/4/2019	0.4	\$ 875.00	\$ 350.00	Review and edit section 207 approval letter to be sent to FOMB requesting approval of COFINA tax exchange.
PR	201	Battle, Fernando	6/4/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rapisardi (OMM) to discuss potential strategies to improve GO settlement.
PR	201	Battle, Fernando	6/4/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with C. Sobrino (AAFAF) to discuss potential strategies to improve GO settlement.
PR	201	Battle, Fernando	6/4/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) and J. Rapisardi (OMM) to discuss strategy related to GO settlement and pension benefits cuts.
PR	201	Battle, Fernando	6/4/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Brownstein (Cit) to discuss GO settlement and potential solutions to outstanding items.
Outside PR	207	Barrett, Dennis	6/4/2019	0.2	\$ 775.00	\$ 155.00	Correspond with G. Bowen (Milliman) regarding the status of the 2017 ERS valuation.
Outside PR	207	Barrett, Dennis	6/4/2019	2.5	\$ 775.00	\$ 1,937.50	Prepare summary of Act-3 of 2013 and impact on ERS actuarial accrued liabilities and a summary of benefits under each of Act 447, Act 1 and System 2000.
PR	208	Battle, Juan Carlos	6/4/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with G. Loran (AAFAF) and J. Mattei (AAFAF) regarding HTA Guaranteed Investment Contracts and request from Bank of America Merrill Lynch to assist in cancellation.
Outside PR	20	Barrett, Dennis	6/5/2019	1.1	\$ 775.00	\$ 852.50	Review and propose edits to the draft stipulation among the FOMB and UCC related to joint prosecution of causes of action of Puerto Rico.
Outside PR	20	Battle, Fernando	6/5/2019	0.2	\$ 875.00	\$ 175.00	Correspond with A. Pavel (OMM) related to PREPA 9019 declaration.
Outside PR	20	Burkett, Matthew	6/5/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with A. Carrero (OCFO) to discuss questions from the Center for Investigative Journalism regarding PREPA document submission.
Outside PR	20	Burkett, Matthew	6/5/2019	0.4	\$ 475.00	\$ 190.00	Research the question from the Center for Investigative Journalism pertaining to PREPA document submission at the request of A. Carrero (OCFO) and report findings.
Outside PR	54	Alvarez, Charles	6/5/2019	0.3	\$ 350.00	\$ 105.00	Correspond with R. Yang (OMM) regarding data room document request for AlixPartners.
Outside PR	54	Leake, Paul	6/5/2019	0.2	\$ 350.00	\$ 70.00	Provide data room access to A. Voice-Comendant (AlixPartners).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Levantis, James	6/5/2019	0.9	\$ 350.00	\$ 315.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	6/5/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with A. Pavel (OMM) to discuss declaration for PREPA 9019 order as part of RSA court approval.
Outside PR	57	Battle, Fernando	6/5/2019	0.1	\$ 875.00	\$ 87.50	Correspond with G. Gil (ACG) regarding PREPA 9019 order declaration.
Outside PR	57	Battle, Fernando	6/5/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with M. Sonkin (National) to discuss National participation in PREPA RSA.
Outside PR	57	Battle, Fernando	6/5/2019	0.2	\$ 875.00	\$ 175.00	Correspond with L. Porter (ACG) regarding summary presentation of PREPA fiscal plan submission.
Outside PR	57	Battle, Fernando	6/5/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with V. Feliciano (ABC Consulting) to discuss terms of PREPA RSA as part of analysis requested by Senate.
Outside PR	57	Battle, Fernando	6/5/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with D. Brownstein (Citi) to discuss PREPA RSA and National's participation in the PREPA RSA.
Outside PR	57	Battle, Fernando	6/5/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with N. Mitchell (OMM) to discuss F. Battle PREPA 9019 confirmation order.
Outside PR	57	Battle, Fernando	6/5/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with J. Gavin (Citi) to discuss status of PREPA RSA negotiations with National.
Outside PR	57	Battle, Fernando	6/5/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with D. Brownstein (Citi) to discuss National participation in PREPA RSA.
Outside PR	57	Leake, Paul	6/5/2019	0.8	\$ 350.00	\$ 280.00	Prepare PREPA weekly reporting packages for the week ending 6/5/19 for Intralinks.
Outside PR	200	Alvarez, Charles	6/5/2019	0.5	\$ 350.00	\$ 175.00	Participate in meeting with D. Barrett (ACG) regarding providing feedback to representatives of Nixon Peabody on the COFINA tax exempt bond analysis.
Outside PR	200	Alvarez, Charles	6/5/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with F. Battle (ACG), A. Billoch (PMA) and E. Arias (PMA) regarding COFINA information statement.
Outside PR	200	Alvarez, Charles	6/5/2019	0.4	\$ 350.00	\$ 140.00	Correspond with L. Alfaro (BCLY) regarding COFINA interest generation for inclusion in the COFINA Investment presentation to the COFINA Board.
Outside PR	200	Alvarez, Charles	6/5/2019	2.1	\$ 350.00	\$ 735.00	Revise SUT tables included in the COFINA information statement per comments provided by representatives of Pietrantonio Mendez & Alvarez.
Outside PR	200	Barrett, Dennis	6/5/2019	0.5	\$ 775.00	\$ 387.50	Participate in meeting with C. Alvarez (ACG) regarding providing feedback to representatives of Nixon Peabody on COFINA tax exempt bond analysis.
Outside PR	200	Battle, Fernando	6/5/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with C. Alvarez (ACG), A. Billoch (PMA) and E. Arias (PMA) regarding COFINA information statement.
Outside PR	200	Battle, Fernando	6/5/2019	0.2	\$ 875.00	\$ 175.00	Correspond with C. Alvarez (ACG) regarding outstanding items related to COFINA Information statement.
Outside PR	200	Battle, Fernando	6/5/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss COFINA information statement due diligence status.
Outside PR	200	Battle, Fernando	6/5/2019	0.3	\$ 875.00	\$ 262.50	Review and edit 207 approval letter to be submitted to FOMB in support of COFINA tax exchange transaction.
Outside PR	200	Battle, Fernando	6/5/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Yassin (AAFAF) to discuss LCDC Plan Support Agreement terms.
Outside PR	200	Levantis, James	6/5/2019	1.3	\$ 350.00	\$ 455.00	Diligence new COFINA bonds outstanding balance and redemptions since issuance as requested by C. Alvarez (ACG) for inclusion in the COFINA remarketing statement.
Outside PR	201	Barrett, Dennis	6/5/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives of OMM, AAFAP and Ankura to discuss status of proposed Plan Support Agreement between Commonwealth and creditor group.
Outside PR	201	Barrett, Dennis	6/5/2019	0.4	\$ 775.00	\$ 310.00	Review and provide comments on government press release regarding the FOMB/Lawful Constitutional Debt Coalition blow-out of materials on Plan Support Agreement.
Outside PR	201	Barrett, Dennis	6/5/2019	0.7	\$ 775.00	\$ 542.50	Participate on call with W. Everts (PJT) regarding the Commonwealth plan of adjustment strategies.
Outside PR	201	Battle, Fernando	6/5/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with representatives of OMM, AAFAP and Ankura to discuss status of proposed Plan Support Agreement between Commonwealth and creditor group.
Outside PR	201	Battle, Fernando	6/5/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with M. Yassin (AAFAF) to discuss terms of proposed Plan Support Agreement between Commonwealth and creditor group.
Outside PR	201	Nilsen, Patrick	6/5/2019	0.9	\$ 350.00	\$ 315.00	Prepare debt service coverage analysis for the major general fund revenue sources of the Commonwealth at the request of D. Barrett (ACG).
Outside PR	20	Barrett, Dennis	6/6/2019	0.4	\$ 775.00	\$ 310.00	Prepare and send update to PREPA management on SCC/UCC PREPA avoidance action process.
Outside PR	20	Barrett, Dennis	6/6/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives of AlixPartners, O'Melveny & Myers, PREPA and other advisors to the SCC regarding potential PREPA avoidance actions.
Outside PR	20	Battle, Fernando	6/6/2019	0.6	\$ 875.00	\$ 525.00	Review PREPA joint stipulation from UCC, SCC and FOMB of PREPA avoidance actions.
Outside PR	54	Alvarez, Charles	6/6/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Leake (ACG) regarding DiCiccio Gulman & Company data room access.
Outside PR	54	Leake, Paul	6/6/2019	0.2	\$ 350.00	\$ 70.00	Correspond with A. Sax-Boulder (OMM) regarding data room request by representatives of DiCiccio Gulman & Company.
Outside PR	54	Leake, Paul	6/6/2019	0.4	\$ 350.00	\$ 140.00	Correspond with representatives of Ankura regarding data room request by representatives of DiCiccio Gulman & Company.
Outside PR	200	Alvarez, Charles	6/6/2019	3.1	\$ 350.00	\$ 1,085.00	Analyze new COFINA bonds debt service as of FY19 for inclusion in the COFINA information statement.
Outside PR	200	Battle, Fernando	6/6/2019	0.3	\$ 875.00	\$ 262.50	Prepare response to press inquiry explaining split of SUT for FY19 between government and COFINA.
Outside PR	200	Battle, Fernando	6/6/2019	1.0	\$ 875.00	\$ 875.00	Participate in COFINA Special Board meeting conference call to discuss approval of tax exchange transaction.
Outside PR	201	Battle, Fernando	6/6/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss status of general obligation negotiations.
Outside PR	201	Battle, Fernando	6/6/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rapisardi (OMM) to discuss GO negotiations with investor group.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	6/6/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with S. Zelin (PJT) to discuss status of negotiations with GO investor group.
PR	207	Llompert, Sofia	6/6/2019	0.4	\$ 330.00	\$ 132.00	Correspond with C. Tirado (ERS) regarding historical ERS asset information for purposes of Governor's speech.
PR	207	Llompert, Sofia	6/6/2019	0.9	\$ 330.00	\$ 297.00	Prepare summary of historical ERS asset information provided by C. Tirado (ERS) for purposes of Governor's speech.
Outside PR	20	Barrett, Dennis	6/7/2019	0.3	\$ 775.00	\$ 232.50	Correspond with M. Hinker (OMM), P. Crisalli (ACG) and J. Roque (PREPA) regarding additional SCC/UCC information requests received on 6/7/19.
Outside PR	20	Barrett, Dennis	6/7/2019	0.9	\$ 775.00	\$ 697.50	Participate on call with J. Roque (PREPA) regarding outstanding due diligence items owed to the SCC/UCC.
Outside PR	20	Barrett, Dennis	6/7/2019	0.9	\$ 775.00	\$ 697.50	Review additional data requests from the SCC/UCC and review comments provided by them for each vendor.
Outside PR	20	Nilsen, Patrick	6/7/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) and A. Pavel (OMM) regarding the categorical privilege log update for the 3/27 Government Fiscal Plan submission.
Outside PR	20	Nilsen, Patrick	6/7/2019	2.3	\$ 350.00	\$ 805.00	Provide comments to A. Pavel (OMM) regarding the latest version of the categorical privilege log.
Outside PR	54	Levantis, James	6/7/2019	0.8	\$ 350.00	\$ 280.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	6/7/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. Sobrino (AAFAF) to discuss potential offer to National to deal with ad-hoc reaction.
Outside PR	57	Battle, Fernando	6/7/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with P. Friedman (OMM) to discuss objection to 9019 order from National and UCC.
Outside PR	57	Battle, Fernando	6/7/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Sonkin (MBIA) to discuss status of negotiations with ad-hoc group related to National becoming part of RSA group.
Outside PR	57	Battle, Fernando	6/7/2019	0.2	\$ 875.00	\$ 175.00	Correspond with L. Porter (ACG) to discuss PREPA RSA and impact on rates.
Outside PR	57	Battle, Fernando	6/7/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with N. Mitchell (OMM) to discuss National counter-offer and pros and cons of not having National as a supporting holder of RSA.
Outside PR	57	Battle, Fernando	6/7/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with N. Mitchell (OMM) to discuss rate forecast and RSA.
Outside PR	57	Battle, Fernando	6/7/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Brownstein (Cit) to discuss potential offer to National to deal with ad-hoc reaction.
Outside PR	200	Alvarez, Charles	6/7/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with E. Rios (Hacienda) F. Battle (ACG), A. Billoch (PMA) and E. Arias (PMA) regarding SUT revenue comparisons.
Outside PR	200	Alvarez, Charles	6/7/2019	0.3	\$ 350.00	\$ 105.00	Provide E. Rios (Hacienda) COFINA SUT revenue forecasts from the Commonwealth Fiscal Plan.
Outside PR	200	Alvarez, Charles	6/7/2019	0.4	\$ 350.00	\$ 140.00	Correspond with E. Rios (Hacienda) regarding information request on COFINA SUT collections by source.
Outside PR	200	Alvarez, Charles	6/7/2019	0.6	\$ 350.00	\$ 210.00	Revise SUT by source exhibit included in the COFINA remarketing statement for comments provided by representatives of Pietrantonio Mendez & Alvarez.
Outside PR	200	Alvarez, Charles	6/7/2019	1.0	\$ 350.00	\$ 350.00	Participate on call regarding the COFINA information statement with representatives of O'Melveny & Myers, Bank of America Merrill Lynch, AAFAF, Pietrantonio Mendez & Alvarez, Squire and Nixon Peabody.
Outside PR	200	Alvarez, Charles	6/7/2019	1.4	\$ 350.00	\$ 490.00	Review and quality check the COFINA Q&A on the Offer to Exchange Bonds as requested by M. Yassin (AAFAF).
Outside PR	200	Barrett, Dennis	6/7/2019	0.3	\$ 775.00	\$ 232.50	Correspond with C. Alvarez (ACG) regarding source of SUT information in COFINA disclosure statement.
Outside PR	200	Barrett, Dennis	6/7/2019	0.4	\$ 775.00	\$ 310.00	Provide backup for SUT numbers in COFINA disclosure statement which will be used in remarketing statement.
Outside PR	200	Battle, Fernando	6/7/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with E. Rios (Hacienda) C. Alvarez (ACG), A. Billoch (PMA) and E. Arias (PMA) regarding SUT revenue comparisons.
Outside PR	200	Battle, Fernando	6/7/2019	0.3	\$ 875.00	\$ 262.50	Review changes to draft of Q&A and invitation to participate in COFINA exchange at the request of M. Yassin (AAFAF).
Outside PR	200	Battle, Fernando	6/7/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives from PMA and E. Rios (Hacienda) to review sales tax information included in COFINA invitation statement.
Outside PR	200	Leake, Paul	6/7/2019	0.8	\$ 350.00	\$ 280.00	Diligence the redemptions of new COFINA bonds to validate debt outstanding reported on the COFINA Information Statement at the request of C. Alvarez (ACG).
Outside PR	201	Alvarez, Charles	6/7/2019	2.8	\$ 350.00	\$ 980.00	Provide revisions to the COFINA information statement to A. Valencia (NP).
Outside PR	201	Barrett, Dennis	6/7/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Zujkowski (OMM) regarding the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	6/7/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with W. Evarts (PJT) regarding timing of blowout, blowout materials and overall plan of adjustment strategy.
Outside PR	201	Battle, Fernando	6/7/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with D. Brownstein (Cit) to discuss alternatives related to pension reform as currently in the Commonwealth Plan Support Agreement.
Outside PR	20	Battle, Fernando	6/8/2019	0.7	\$ 875.00	\$ 612.50	Review PREPA fiscal plan presentation in preparation for deposition related to UCC motion.
Outside PR	200	Alvarez, Charles	6/8/2019	2.4	\$ 350.00	\$ 840.00	Review and quality check the COFINA Invitation to Exchange as requested by M. Yamin (AAFAF).
Outside PR	200	Alvarez, Charles	6/8/2019	4.0	\$ 350.00	\$ 1,400.00	Review and quality check the COFINA information statement as requested by M. Yassin (AAFAF).
Outside PR	201	Battle, Fernando	6/8/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives from OMM and AAFAF to discuss status of negotiations with LCDC and review of open items in term sheet.
Outside PR	201	Battle, Fernando	6/8/2019	1.2	\$ 875.00	\$ 1,050.00	Review and edit response to Senator Schumer inquiry regarding FOMB/Teachers union.
Outside PR	201	Leake, Paul	6/8/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Battle (ACG) regarding the preparation of historical pension liabilities for inclusion in the Comparative Data Points Presentation requested by the Governor.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Leake, Paul	6/8/2019	0.3	\$ 350.00	\$ 105.00	Revise the summary of historical pension liabilities included in the Comparative Data Points Presentation requested by the Governor for comments provided by F. Batlle (ACG).
Outside PR	201	Leake, Paul	6/8/2019	2.3	\$ 350.00	\$ 805.00	Diligence and prepare summary of historical pension liabilities for inclusion in the Comparative Data Points Presentation requested by the Governor at the request of F. Batlle (ACG).
Outside PR	201	Nilsen, Patrick	6/8/2019	0.1	\$ 350.00	\$ 35.00	Correspond with D. Barrett (ACG) regarding the request from O'Melveny & Myers for PBA claims.
Outside PR	201	Nilsen, Patrick	6/8/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the request from O'Melveny & Myers for PBA claims.
Outside PR	20	Barrett, Dennis	6/10/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of PREPA and O'Melveny & Myers to review avoidance actions comments prior to call with SCC/UCC.
Outside PR	20	Barrett, Dennis	6/10/2019	0.6	\$ 775.00	\$ 465.00	Prepare and send listing of pre-petition PREPA vendors who PREPA is comfortable with sending tolling agreements.
Outside PR	20	Barrett, Dennis	6/10/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives of PREPA, O'Melveny & Myers and advisors to the SCC/UCC regarding PREPA avoidance actions.
Outside PR	20	Batlle, Fernando	6/10/2019	0.5	\$ 875.00	\$ 437.50	Review summary of PREPA RSA in preparation for depositions related to objections to PREPA 9019 order.
Outside PR	20	Batlle, Fernando	6/10/2019	0.8	\$ 875.00	\$ 700.00	Review 2019 fiscal plan in preparation for depositions related to objections to PREPA 9019 order.
Outside PR	54	Alvarez, Charles	6/10/2019	0.4	\$ 350.00	\$ 140.00	Correspond with A. Sax-Bolder (OMM) regarding data room access to PJT based on the current non disclosure agreement.
Outside PR	57	Batlle, Fernando	6/10/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with N. Mitchell (OMM) to discuss status of PREPA RSA discussions with National.
Outside PR	200	Alvarez, Charles	6/10/2019	3.0	\$ 350.00	\$ 1,050.00	Participate on call with representatives from Nixon, OMM, PMA, BAML, Squires and Ankura to review Tax Exchange information statement.
Outside PR	200	Alvarez, Charles	6/10/2019	0.8	\$ 350.00	\$ 280.00	Revise COFINA SUT by source exhibit included in the COFINA remarketing statement for comments provided by A. Billoch (PMA).
Outside PR	200	Alvarez, Charles	6/10/2019	0.9	\$ 350.00	\$ 315.00	Provide comments to A. Valencia (NP) regarding the latest COFINA information statement.
Outside PR	200	Batlle, Fernando	6/10/2019	3.0	\$ 875.00	\$ 2,625.00	Participate on call with representatives from Nixon, OMM, PMA, BAML, Squires and Ankura to review Tax Exchange information statement.
Outside PR	200	Batlle, Fernando	6/10/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. Rein (BAML) to discuss Kroll ratings process schedule.
Outside PR	200	Batlle, Fernando	6/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss Kroll ratings process schedule.
Outside PR	200	Batlle, Fernando	6/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with V. Wong (Nixon) to discuss open items in COFINA documentation.
Outside PR	200	Batlle, Fernando	6/10/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives from O'Melveny & Myers to discuss strategy for COFINA bonds held by Government entities.
Outside PR	201	Barrett, Dennis	6/10/2019	0.6	\$ 775.00	\$ 465.00	Participate on call with F. Batlle (ACG) regarding Commonwealth plan of adjustment strategy, Lazard proposal and avoidance actions.
Outside PR	201	Barrett, Dennis	6/10/2019	3.0	\$ 775.00	\$ 2,325.00	Participate in meeting with F. Batlle (ACG) and representatives of O'Melveny & Myers to develop strategy regarding the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	6/10/2019	0.7	\$ 775.00	\$ 542.50	Review and analyze analysis prepared by P. Nilsen (ACG) using Lazard restructuring inputs under current deal construct to understand implied recoveries.
Outside PR	201	Barrett, Dennis	6/10/2019	1.2	\$ 775.00	\$ 930.00	Review and analyze Lazard's, as representative for Assured, Commonwealth Comprehensive Restructuring Framework.
Outside PR	201	Batlle, Fernando	6/10/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with D. Barrett (ACG) regarding Commonwealth plan of adjustment strategy, Lazard proposal and avoidance actions.
Outside PR	201	Batlle, Fernando	6/10/2019	3.0	\$ 875.00	\$ 2,625.00	Participate in meeting with D. Barrett (ACG) and representatives of O'Melveny & Myers to develop strategy regarding the Commonwealth plan of adjustment.
Outside PR	201	Batlle, Fernando	6/10/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding cumulative unpaid debt service during the pendency of the Title III cases.
Outside PR	201	Batlle, Fernando	6/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Citi) to review open items related to Commonwealth Plan Support Agreement.
Outside PR	201	Batlle, Fernando	6/10/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) to review open items related to Commonwealth Plan Support Agreement.
Outside PR	201	Nilsen, Patrick	6/10/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with F. Batlle (ACG) regarding the Assured proposed restructuring framework for the Commonwealth and related analyses requested by M. Yassin (AAFAF).
Outside PR	201	Nilsen, Patrick	6/10/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding the assumptions included in the Assured framework for Commonwealth restructuring.
Outside PR	201	Nilsen, Patrick	6/10/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Batlle (ACG) regarding the implied debt consideration included in the Assured framework for Commonwealth restructuring.
Outside PR	201	Nilsen, Patrick	6/10/2019	1.7	\$ 350.00	\$ 595.00	Prepare debt restructuring and recovery scenarios based on the Assured framework for Commonwealth Restructuring.
Outside PR	201	Nilsen, Patrick	6/10/2019	2.0	\$ 350.00	\$ 700.00	Review the Assured Framework for Commonwealth restructuring to assess implications on comparisons requested by M. Yassin (AAFAF).
Outside PR	201	Nilsen, Patrick	6/10/2019	2.2	\$ 350.00	\$ 770.00	Prepare comparison of Commonwealth Plan Support Agreement to the Assured framework requested by M. Yassin (AAFAF) for the review of F. Batlle (ACG).
PR	207	Llompert, Sofia	6/10/2019	0.3	\$ 330.00	\$ 99.00	Correspond with M. Pocha (OMM) regarding necessary information for draft ERS declaration.
PR	207	Llompert, Sofia	6/10/2019	0.4	\$ 330.00	\$ 132.00	Correspond with C. Tirado (ERS) regarding draft ERS declaration financial information.
PR	207	Llompert, Sofia	6/10/2019	0.6	\$ 330.00	\$ 198.00	Review draft ERS declaration provided by M. Pocha (OMM) in preparation for meeting with representatives of ERS.
Outside PR	20	Barrett, Dennis	6/11/2019	0.4	\$ 775.00	\$ 310.00	Prepare and send to J. Roque (PREPA) list of PREPA vendors for which the SCC/UCC need contracts.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	20	Battle, Fernando	6/11/2019	0.8	\$ 875.00	\$ 700.00	Review PREPA 9019 order in preparation for deposition related to opposition to order from UCC and fuel line lenders.
PR	20	Battle, Fernando	6/11/2019	0.5	\$ 875.00	\$ 437.50	Review analysis of PREPA RSA prepared by CNE as part of preparation for deposition of PREPA 9019 order.
Outside PR	25	Nilsen, Patrick	6/11/2019	0.8	\$ 350.00	\$ 280.00	Prepare descriptions of fiscal plan and strategic and financial analysis workstreams for inclusion in the fifth interim fee application.
PR	54	Battle, Fernando	6/11/2019	0.3	\$ 875.00	\$ 262.50	Review draft of AAFAP statements for the Omnibus hearings held in Puerto Rico.
Outside PR	54	Leake, Paul	6/11/2019	0.4	\$ 350.00	\$ 140.00	Revise the data room access of representatives of Alvarez and Marsal at the request of M. Cho (AM).
Outside PR	54	Levantis, James	6/11/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	6/11/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with W. Everts (PJT) regarding Plan Support Agreement participation and go forward strategy.
Outside PR	208	Barrett, Dennis	6/11/2019	0.8	\$ 775.00	\$ 620.00	Review HTA fiscal plan toll road revenue drivers per Government HTA fiscal plan.
Outside PR	208	Barrett, Dennis	6/11/2019	2.2	\$ 775.00	\$ 1,705.00	Diligence HTA fiscal plan to understand underlying cash flows and potential for own-source recovery for HTA 98 resolution bonds and its implications on blended recoveries for certain creditors.
Outside PR	20	Barrett, Dennis	6/12/2019	1.3	\$ 775.00	\$ 1,007.50	Reconcile revised list of vendors for which the SCC/UCC need contracts to what has been provided to determine additional contracts needed.
Outside PR	20	Barrett, Dennis	6/12/2019	1.3	\$ 775.00	\$ 1,007.50	Aggregate contracts provided by PREPA team and upload to SCC/UCC share site.
Outside PR	20	Nilsen, Patrick	6/12/2019	0.1	\$ 350.00	\$ 35.00	Correspond with A. Pavel (OMM) regarding the categorical privilege log responses.
Outside PR	25	Levantis, James	6/12/2019	1.3	\$ 350.00	\$ 455.00	Review and provide comments to C. Parker (ACG) on the current version of the Title III April fee statement.
Outside PR	54	Barrett, Dennis	6/12/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) to provide updates on PREPA avoidance actions, Commonwealth Plan Support Agreement discussions and Governor requests.
PR	54	Battle, Fernando	6/12/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) to provide updates on PREPA avoidance actions, Commonwealth Plan Support Agreement discussions and Governor requests.
Outside PR	54	Levantis, James	6/12/2019	0.8	\$ 350.00	\$ 280.00	Diligence the private loan documents for the Hacienda loans guaranteed by the Commonwealth to prepare response to information request from PJT Partners.
Outside PR	54	Levantis, James	6/12/2019	0.9	\$ 350.00	\$ 315.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	6/12/2019	0.3	\$ 775.00	\$ 232.50	Participate in discussion with P. Nilsen (ACG) regarding fiscal plan cash flows excluding pension reform and the impact on ability to pay debt service as proposed in the FOMB Plan Support Agreement.
Outside PR	201	Barrett, Dennis	6/12/2019	0.1	\$ 775.00	\$ 77.50	Correspond with M. Yassin (AAFAP) regarding sharing the General Obligation trustee report with FOMB advisors.
Outside PR	201	Levantis, James	6/12/2019	0.9	\$ 350.00	\$ 315.00	Diligence the private loan documents for Ports of the America bonds to prepare response to information request from PJT Partners.
Outside PR	201	Levantis, James	6/12/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding Debt Recovery Authority claims included in the Commonwealth Claims model.
Outside PR	201	Levantis, James	6/12/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Cajigas (PJT) and P. Nilsen (ACG) regarding the Commonwealth claims analysis for GO Guaranteed obligations.
Outside PR	201	Nilsen, Patrick	6/12/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Cajigas (PJT) and J. Levantis (ACG) regarding the Commonwealth claims analysis for GO Guaranteed obligations.
Outside PR	201	Nilsen, Patrick	6/12/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding fiscal plan cash flows excluding pension reform and the impact on ability to pay debt service as proposed in the FOMB Plan Support Agreement.
Outside PR	201	Nilsen, Patrick	6/12/2019	0.6	\$ 350.00	\$ 210.00	Prepare comparison of fiscal plan cash flows with and without pension reform for the review of D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	6/12/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send comparison of Commonwealth private placements to representatives of PJT Partners.
Outside PR	207	Barrett, Dennis	6/12/2019	0.7	\$ 775.00	\$ 542.50	Reconcile ERS assets per O'Melveny & Myers memorandum compared to recent reporting as requested by representatives of PJT Partners and given upcoming ERS mediation.
Outside PR	207	Barrett, Dennis	6/12/2019	1.0	\$ 775.00	\$ 775.00	Revise pension cut model by retiree (165,000) as basis for revising fiscal plan cash flows to account for deal with Retiree committee and FOMB.
Outside PR	207	Barrett, Dennis	6/12/2019	1.1	\$ 775.00	\$ 852.50	Prepare summary highlighting impact of pension cuts on hypothetical government retiree's and pension cuts as a subset of overall expense measures.
PR	207	Llompert, Sofia	6/12/2019	0.3	\$ 330.00	\$ 99.00	Correspond with C. Tirado (ERS) regarding financial information request for the ERS declaration.
PR	207	Llompert, Sofia	6/12/2019	0.4	\$ 330.00	\$ 132.00	Review draft ERS declaration provided by M. Pocha (OMM) in preparation for meeting with C. Tirado (ERS).
Outside PR	211	Levantis, James	6/12/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding Debt Recovery Authority debt information requested by D. Cajigas (PJT).
Outside PR	20	Barrett, Dennis	6/13/2019	0.7	\$ 775.00	\$ 542.50	Update list of vendors for which the SCC/UCC need contracts to what has been provided to determine additional contracts needed.
Outside PR	20	Barrett, Dennis	6/13/2019	0.9	\$ 775.00	\$ 697.50	Aggregate additional contracts provided by PREPA team and upload to SCC/UCC share site.
PR	20	Battle, Fernando	6/13/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with representatives of O'Melveny & Myers and Proskauer to discuss PREPA deposition materials.
Outside PR	20	Burkett, Matthew	6/13/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with A. Carrero (OCFO) to discuss the Center for Investigative Journalism document request questions on page 5 of data inquiry document.
Outside PR	20	Burkett, Matthew	6/13/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with A. Carrero (OCFO) to discuss the Center for Investigative Journalism document request questions on page 2 of data inquiry document.
Outside PR	20	Burkett, Matthew	6/13/2019	0.6	\$ 475.00	\$ 285.00	Participate on call with A. Carrero (OCFO) to discuss the Center for Investigative Journalism document request questions on page 1 of data inquiry document.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Burkett, Matthew	6/13/2019	0.7	\$ 475.00	\$ 332.50	Participate on call with A. Carrero (OCFO) to discuss the Center for Investigative Journalism document request questions on page 3-4 of data inquiry document.
Outside PR	20	Burkett, Matthew	6/13/2019	1.2	\$ 475.00	\$ 570.00	Provide summary updates to A. Carrero (OCFO) related to the Center for Investigative Journalism document request inquiries.
Outside PR	20	Burkett, Matthew	6/13/2019	2.6	\$ 475.00	\$ 1,235.00	Research the Center for Investigative Journalism document request questions at the request of A. Carrero (OCFO).
Outside PR	54	Barrett, Dennis	6/13/2019	0.8	\$ 775.00	\$ 620.00	Participate in meeting with W. Everts (PJT) regarding Commonwealth plan of adjustment participation and broader FOMB strategy regarding claw backs/ERS.
PR	57	Battle, Fernando	6/13/2019	0.3	\$ 875.00	\$ 262.50	Review correspondence and discovery list for UTIER CBA case submitted by Proskauer.
PR	57	Battle, Fernando	6/13/2019	0.7	\$ 875.00	\$ 612.50	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA.
PR	57	Battle, Fernando	6/13/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with representatives from Proskauer, OMM, Citi and advisors from ad-hoc group to discuss changes to 9019 order requested by Judge Swain.
Outside PR	57	Leake, Paul	6/13/2019	0.7	\$ 350.00	\$ 245.00	Prepare PREPA weekly reporting packages for the week of 6/13/19 for Intralinks.
PR	200	Battle, Fernando	6/13/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Barrett (ACG) and J. York (ACG) regarding SUT revenue revision and explanatory footnote.
PR	200	Battle, Fernando	6/13/2019	0.3	\$ 875.00	\$ 262.50	Review proposed language to be changed on IVU distribution tables on the Hacienda website.
PR	201	Battle, Fernando	6/13/2019	0.2	\$ 875.00	\$ 175.00	Review Act 3 and System 2000 account balances to perform validation of estimated amount.
PR	201	Battle, Fernando	6/13/2019	0.2	\$ 875.00	\$ 175.00	Review and revise pension reform one pager for AAFAF sign-off.
PR	201	Battle, Fernando	6/13/2019	0.3	\$ 875.00	\$ 262.50	Review delay scenario for pension reform prepared by D. Barrett (ACG).
Outside PR	207	Barrett, Dennis	6/13/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) regarding System 2000 liability buyout and request for information by AAFAF.
Outside PR	207	Barrett, Dennis	6/13/2019	1.2	\$ 775.00	\$ 930.00	Diligence System 2000 members, employee contributions and accumulated benefits as requested by AAFAF.
PR	207	Battle, Fernando	6/13/2019	1.5	\$ 875.00	\$ 1,312.50	Participate in meeting with L. Corning (Pentwater Capital) to discuss ERS bond litigation status and potential settlement options.
PR	207	Battle, Fernando	6/13/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) regarding System 2000 liability buyout and request for information by AAFAF.
PR	207	Llompert, Sofia	6/13/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with C. Tirado (ERS) to discuss required follow-up declaration information.
PR	207	Llompert, Sofia	6/13/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with M. Pocha (OMM) to discuss declaration information.
PR	207	Llompert, Sofia	6/13/2019	0.6	\$ 330.00	\$ 198.00	Review notes from meeting with C. Tirado (ERS) in preparation for call with M. Pocha (OMM).
PR	207	Llompert, Sofia	6/13/2019	0.7	\$ 330.00	\$ 231.00	Prepare ERS declaration supporting documentation to send to M. Pocha (OMM).
PR	207	Llompert, Sofia	6/13/2019	1.8	\$ 330.00	\$ 594.00	Prepare comments of ERS declaration draft discussed with C. Tirado (ERS) to send to M. Pocha (OMM).
PR	207	Llompert, Sofia	6/13/2019	2.2	\$ 330.00	\$ 726.00	Review and revise ERS declaration draft to incorporate information received from C. Tirado (ERS).
PR	207	Llompert, Sofia	6/13/2019	2.3	\$ 330.00	\$ 759.00	Participate in meeting with C. Tirado (ERS) to discuss ERS financial information for purposes of declaration.
PR	208	Battle, Fernando	6/13/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with C. Sobrino (AAFAF) to discuss HTA restructuring alternative.
PR	208	Battle, Fernando	6/13/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Brownstein (Citi) to discuss HTA restructuring alternative.
Outside PR	20	Barrett, Dennis	6/14/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with P. Crisalli (ACG), M. Hinker (OMM) and J. Roque (PREPA) to prepare for call with SCC/UCC call regarding avoidance actions.
Outside PR	20	Barrett, Dennis	6/14/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with P. Crisalli (ACG), M. Hinker (OMM), J. Roque (PREPA) and advisors to the SCC/UCC regarding PREPA avoidance actions.
Outside PR	20	Barrett, Dennis	6/14/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with J. Roque (PREPA) regarding follow up requests from SCC/UCC and estimated timeline.
Outside PR	20	Barrett, Dennis	6/14/2019	0.7	\$ 775.00	\$ 542.50	Aggregate additional contracts provided by PREPA team and upload to SCC/UCC sharesite and update tracker.
Outside PR	20	Crisalli, Paul	6/14/2019	0.5	\$ 925.00	\$ 462.50	Participate on call with D. Barrett (ACG), M. Hinker (OMM) and J. Roque (PREPA) to prepare for call with SCC/UCC call regarding avoidance actions.
Outside PR	20	Crisalli, Paul	6/14/2019	0.5	\$ 925.00	\$ 462.50	Participate on call with D. Barrett (ACG), M. Hinker (OMM), J. Roque (PREPA) and advisors to the SCC/UCC regarding PREPA avoidance actions.
Outside PR	200	Alvarez, Charles	6/14/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with M. Mace (PFM) and F. Battle (ACG) to review Munite investor relations service and potential applicability to COFINA.
Outside PR	200	Alvarez, Charles	6/14/2019	3.2	\$ 350.00	\$ 1,120.00	Prepare PFM investor relations proposal presentation as requested by the COFINA Board.
PR	200	Battle, Fernando	6/14/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with M. Mace (PFM) and C. Alvarez (ACG) to review Munite investor relations service and potential applicability to COFINA.
PR	200	Battle, Fernando	6/14/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. MacNaught (Bondlink) to discuss proposal for COFINA investor relations website.
Outside PR	201	Barrett, Dennis	6/14/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with F. Battle (ACG) and representatives of AAFAF and O'Melveny & Myers regarding the Commonwealth plan of adjustment strategy and status of Plan Support Agreement participation.
Outside PR	201	Barrett, Dennis	6/14/2019	0.2	\$ 775.00	\$ 155.00	Correspond with W. Everts (PJT) regarding timing of Plan Support Agreement and Term sheet blow out.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	6/14/2019	0.4	\$ 775.00	\$ 310.00	Correspond with F. Battle (ACG) regarding Commonwealth Plan Support Agreement/term sheet blow out and strategy.
Outside PR	201	Barrett, Dennis	6/14/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with M. Yassin (AAFAF) regarding Commonwealth plan of adjustment strategy.
PR	201	Battle, Fernando	6/14/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) regarding Commonwealth Plan Support Agreement/term sheet blow out and strategy.
PR	201	Battle, Fernando	6/14/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with D. Barrett (ACG) and representatives of AAFAF and O'Melveny & Myers regarding the Commonwealth plan of adjustment strategy and status of Plan Support Agreement participation.
PR	201	Battle, Fernando	6/14/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with B. Meyers (Ducera) to discuss status of GO settlement negotiations with FOMB.
PR	201	Battle, Fernando	6/14/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Yassin (AAFAF) to review GO settlement strategic alternatives including no pension cut scenario.
PR	201	Battle, Fernando	6/14/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Yassin (AAFAF) to discuss alternative restructuring scenarios to the pension cut scenario proposed by the FOMB.
PR	201	Battle, Fernando	6/14/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) to discuss GO settlement strategy and feedback from conversation with B. Rosen (Proskauer).
Outside PR	207	Alvarez, Charles	6/14/2019	1.2	\$ 350.00	\$ 420.00	Prepare analysis of pension benefit cuts at various monthly benefit thresholds as requested by D. Barrett (ACG).
Outside PR	207	Barrett, Dennis	6/14/2019	0.5	\$ 775.00	\$ 387.50	Correspond with C. Yamin (AAFAF) and M. Yassin (AAFAF) regarding System 2000 member contributions and liability.
Outside PR	207	Barrett, Dennis	6/14/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with G. Bowen (Milliman) regarding the 2017 ERS valuation and related questions.
Outside PR	207	Barrett, Dennis	6/14/2019	0.8	\$ 775.00	\$ 620.00	Prepare summary of incremental and cumulative # of retiree's impacted by pension cuts at increasing thresholds as requested by M. Yassin (AAFAF).
PR	207	Battle, Fernando	6/14/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with J. Rapisardi (OMM) and P. Friedman (OMM) to discuss ERS mediation session preparation.
PR	207	Battle, Fernando	6/14/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) to discuss ERS mediation session strategy.
PR	207	Llompert, Sofia	6/14/2019	0.2	\$ 330.00	\$ 66.00	Correspond with C. Tirado (ERS) regarding additional ERS financial information request for purposes of ERS declaration.
PR	207	Llompert, Sofia	6/14/2019	0.3	\$ 330.00	\$ 99.00	Review performing loan analysis provided by C. Tirado (ERS) in response to request from D. Barrett (ACG).
PR	207	Llompert, Sofia	6/14/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with M. Pocha (OMM) and A. Rodriguez (ERS) to discuss ERS declaration financial information.
PR	207	Llompert, Sofia	6/14/2019	0.7	\$ 330.00	\$ 231.00	Review financial information received from C. Tirado (ERS) for purposes of outstanding ERS declaration questions.
Outside PR	207	Nilsen, Patrick	6/14/2019	1.2	\$ 350.00	\$ 420.00	Prepare summary of System 2000 retirement contributions for the review of D. Barrett (ACG).
Outside PR	200	Alvarez, Charles	6/15/2019	2.2	\$ 350.00	\$ 770.00	Prepare BondLink proposal presentation as requested by the COFINA Board.
Outside PR	200	Alvarez, Charles	6/15/2019	2.3	\$ 350.00	\$ 805.00	Prepare COFINA interest generation scenario presentation as requested by the COFINA Board.
Outside PR	200	Battle, Fernando	6/15/2019	0.3	\$ 875.00	\$ 262.50	Review Munite service presentation to be made to COFINA board of directors at the request of M. Yassin (AAFAF).
Outside PR	201	Battle, Fernando	6/15/2019	0.5	\$ 875.00	\$ 437.50	Review and provide comments to disclosure materials related to potential GO settlement proposed by FOMB at the request of C. Sobrino (AAFAF).
Outside PR	201	Battle, Fernando	6/15/2019	0.5	\$ 875.00	\$ 437.50	Review and provide comments to response to letter from N. Jaresko (FOMB) related to collective bargaining agreements at the request of C. Sobrino (AAFAF).
Outside PR	200	Alvarez, Charles	6/16/2019	1.8	\$ 350.00	\$ 630.00	Revise COFINA interest generation scenario presentation as requested by the COFINA Board for comments provided by F. Battle (ACG).
Outside PR	200	Battle, Fernando	6/16/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with M. Yassin (AAFAF) to discuss COFINA investment earnings presentation.
Outside PR	200	Battle, Fernando	6/16/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) to discuss COFINA materials to be uploaded to EMMA website.
Outside PR	200	Battle, Fernando	6/16/2019	1.8	\$ 875.00	\$ 1,575.00	Review and edit materials to be presented to COFINA Board of Directors related to investment of funds and investor relations website at the request of M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	6/16/2019	0.4	\$ 775.00	\$ 310.00	Correspond with F. Battle (ACG) regarding the posting of Commonwealth Plan Support Agreement blowout materials to EMMA and related CUSIP information needed.
Outside PR	201	Barrett, Dennis	6/16/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG), W. Everts (PJT), S. Zelin (PJT), M. Yassin (AAFAF) and T. Green (Citi) regarding posting Commonwealth Plan Support Agreement blowout materials to EMMA.
Outside PR	201	Barrett, Dennis	6/16/2019	0.2	\$ 775.00	\$ 155.00	Participate on call with F. Battle (ACG) to discuss meeting with representatives of Alvarez & Marsal FOMB advisors regarding the Commonwealth claims reconciliation process.
Outside PR	201	Barrett, Dennis	6/16/2019	0.1	\$ 775.00	\$ 77.50	Correspond with P. Nilsen (ACG) and F. Battle (ACG) regarding the request of AAFAF for a comprehensive CUSIP listing for disclosure purposes.
Outside PR	201	Barrett, Dennis	6/16/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with W. Everts (PJT) regarding the posting of Commonwealth Plan Support Agreement blowout materials to EMMA.
Outside PR	201	Battle, Fernando	6/16/2019	0.4	\$ 875.00	\$ 350.00	Correspond with F. Battle (ACG) regarding the posting of Commonwealth Plan Support Agreement blowout materials to EMMA and related CUSIP information needed.
Outside PR	201	Battle, Fernando	6/16/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG), W. Everts (PJT), S. Zelin (PJT), M. Yassin (AAFAF) and T. Green (Citi) regarding posting Commonwealth Plan Support Agreement blowout materials to EMMA.
Outside PR	201	Battle, Fernando	6/16/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Barrett (ACG) to discuss meeting with representatives of Alvarez & Marsal FOMB advisors regarding the Commonwealth claims reconciliation process.
Outside PR	201	Battle, Fernando	6/16/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with T. Green (Citi) and J. Gavin (Citi) to discuss FOMB GO settlement and disclosure in EMMA website.
Outside PR	201	Battle, Fernando	6/16/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rodriguez (BAML) to discuss FOMB GO settlement announcement and security design.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	6/16/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with E. Arias (PMA) and M. Yassin (AAFAF) to discuss EMMA notice alternatives.
Outside PR	201	Battle, Fernando	6/16/2019	0.3	\$ 875.00	\$ 262.50	Review and edit English and Spanish versions of AAFAF press release in response to FOMB announcement of GO settlement at the request of C. Sobrino (AAFAF).
Outside PR	201	Battle, Fernando	6/16/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with E. Arias (PMA) to discuss terms of proposed FOMB GO settlement announcement.
Outside PR	201	Battle, Fernando	6/16/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) and E. Arias (PMA) to discuss AAFAF obligations and disclosure requirements related to FOMB settlement offer.
Outside PR	201	Nilsen, Patrick	6/16/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding the request from AAFAF for a comprehensive CUSIP listing for disclosure purposes.
Outside PR	201	Nilsen, Patrick	6/16/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Battle (ACG) regarding his questions on the comprehensive CUSIP listing of the Commonwealth requested by representatives of AAFAF.
Outside PR	201	Nilsen, Patrick	6/16/2019	0.6	\$ 350.00	\$ 210.00	Review the Commonwealth Plan Support Agreement summary disclosed on 6/16/2019.
Outside PR	201	Nilsen, Patrick	6/16/2019	1.5	\$ 350.00	\$ 525.00	Prepare comprehensive listing of Commonwealth CUSIPs as the request of AAFAF for disclosure on EMMA.
Outside PR	20	Burkett, Matthew	6/17/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with A. Carrero (OCFO) to provide status update regarding the agency monthly submission and document request from the Center for Investigative Journalism.
Outside PR	20	Burkett, Matthew	6/17/2019	0.9	\$ 475.00	\$ 427.50	Update the files included in document request from the Center for Investigative Journalism at the request of A. Carrero (OCFO).
Outside PR	20	Burkett, Matthew	6/17/2019	1.2	\$ 475.00	\$ 570.00	Prepare updated index of documents included in the Center for Investigative Journalism document request at the request of A. Carrero (OCFO).
Outside PR	54	Battle, Fernando	6/17/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with C. Sobrino (AAFAF) to discuss PREPA RSA and status of GO settlement.
Outside PR	54	Levantis, James	6/17/2019	0.6	\$ 350.00	\$ 210.00	Prepare summary of monoline insurer exposure to PRIFA rum bonds for inclusion in the Plan Support Agreement Creditor exposure summary requested by C. Sobrino (AAFAF).
Outside PR	54	Levantis, James	6/17/2019	0.7	\$ 350.00	\$ 245.00	Prepare summary of monoline insurer exposure to vintage PBA bonds and series 2012 PBA bonds for inclusion in Plan Support Agreement Creditor exposure summary requested by C. Sobrino (AAFAF).
Outside PR	54	Levantis, James	6/17/2019	0.8	\$ 350.00	\$ 280.00	Prepare summary of monoline insurer exposure to vintage General Obligation bonds and series 2012 and 2014 General Obligation bonds for inclusion in the Plan Support Agreement Creditor exposure summary requested by C. Sobrino (AAFAF).
Outside PR	200	Alvarez, Charles	6/17/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding Kroll rating criteria for COFINA bonds.
Outside PR	200	Alvarez, Charles	6/17/2019	0.4	\$ 350.00	\$ 140.00	Correspond with R. Hillman (BCY) regarding assumptions used in the COFINA interest generation scenario presentation requested by the COFINA Board.
Outside PR	200	Battle, Fernando	6/17/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss status of Bondlink user agreement.
Outside PR	200	Battle, Fernando	6/17/2019	0.2	\$ 875.00	\$ 175.00	Review COFINA Board of Directors meeting minutes.
Outside PR	200	Battle, Fernando	6/17/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with COFINA board of directors to discuss investor relations platforms and investment of COFINA flow of funds.
Outside PR	201	Alvarez, Charles	6/17/2019	1.9	\$ 350.00	\$ 665.00	Revise cross-holder summary for information provided by PJT Partners for inclusion in the recovery matrix.
Outside PR	201	Barrett, Dennis	6/17/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) and representatives of AAFAF and Citi regarding plan of adjustment strategy.
Outside PR	201	Barrett, Dennis	6/17/2019	1.5	\$ 775.00	\$ 1,162.50	Participate in UCC status meeting with F. Battle (ACG), P. Nilsen (ACG) and representatives of AlixPartners regarding the Plan Support Agreement between the FOMB/Lawful Constitutional Debt Coalition and Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	6/17/2019	1.1	\$ 775.00	\$ 852.50	Participate in Commonwealth plan of adjustment strategy session with F. Battle (ACG), M. Yassin (AAFAF), P. Nilsen (ACG) and D. Brownstein (Citi).
Outside PR	201	Barrett, Dennis	6/17/2019	1.5	\$ 775.00	\$ 1,162.50	Participate in meeting with F. Battle (ACG), P. Nilsen (ACG) and B. Meyer (Ducera) regarding Commonwealth plan of adjustment strategies.
Outside PR	201	Barrett, Dennis	6/17/2019	0.3	\$ 775.00	\$ 232.50	Correspond with N. Mitchell (OMM) regarding creditor recoveries included in the Lawful Constitutional Debt Coalition/FOMB Plan Support Agreement/term sheet.
Outside PR	201	Barrett, Dennis	6/17/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with J. Zujkowski (OMM) and P. Friedman (OMM) regarding the preparation of alternative restructuring scenarios.
Outside PR	201	Barrett, Dennis	6/17/2019	1.2	\$ 775.00	\$ 930.00	Prepare presentation of restructuring alternatives as requested by representatives of AAFAF and O'Melveny & Myers.
Outside PR	201	Battle, Fernando	6/17/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) and representatives of AAFAF and Citi regarding plan of adjustment strategy.
Outside PR	201	Battle, Fernando	6/17/2019	1.5	\$ 875.00	\$ 1,312.50	Participate in UCC status meeting with D. Barrett (ACG), P. Nilsen (ACG) and representatives of AlixPartners regarding the Plan Support Agreement between the FOMB/Lawful Constitutional Debt Coalition and Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	6/17/2019	1.1	\$ 875.00	\$ 962.50	Participate in Commonwealth plan of adjustment strategy session with P. Nilsen (ACG), M. Yassin (AAFAF), D. Barrett (ACG) and D. Brownstein (Citi).
Outside PR	201	Battle, Fernando	6/17/2019	1.2	\$ 875.00	\$ 1,050.00	Participate in meeting with D. Barrett (ACG), P. Nilsen (ACG) and B. Meyer (Ducera) regarding Commonwealth plan of adjustment strategies (partial).
Outside PR	201	Battle, Fernando	6/17/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss strategy related to LCDC Plan Support Agreement and Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/17/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Citi) to discuss next steps related to LCDC Plan Support Agreement.
Outside PR	201	Leake, Paul	6/17/2019	0.7	\$ 350.00	\$ 245.00	Review the Commonwealth Plan Support Agreement summary disclosed on 6/16/2019.
Outside PR	201	Levantis, James	6/17/2019	0.7	\$ 350.00	\$ 245.00	Review Commonwealth Plan Support Agreement and related summary disclosed on EMMA.
Outside PR	201	Levantis, James	6/17/2019	1.3	\$ 350.00	\$ 455.00	Prepare trading update for credits included in the Commonwealth Plan Support Agreement at the request of M. Yassin (AAFAF).
Outside PR	201	Nilsen, Patrick	6/17/2019	1.5	\$ 350.00	\$ 525.00	Participate in UCC status meeting with F. Battle (ACG), D. Barrett (ACG) and representatives of AlixPartners regarding the Plan Support Agreement between the FOMB/Lawful Constitutional Debt Coalition and Commonwealth plan of adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Nilsen, Patrick	6/17/2019	1.1	\$ 350.00	\$ 385.00	Participate in Commonwealth plan of adjustment strategy session with F. Battle (ACG), M. Yassin (AAFAF), D. Barrett (ACG) and D. Brownstein (Citi).
Outside PR	201	Nilsen, Patrick	6/17/2019	1.5	\$ 350.00	\$ 525.00	Participate in meeting with F. Battle (ACG), D. Barrett (ACG) and B. Meyer (Ducera) regarding Commonwealth plan of adjustment strategies.
Outside PR	201	Nilsen, Patrick	6/17/2019	0.2	\$ 350.00	\$ 70.00	Prepare debt restructuring and recovery scenario based on the Commonwealth surplus included in the 5/9/19 certified fiscal plan after the removal of IFCU revenues and expenses at the request of F. Battle (ACG).
Outside PR	201	Nilsen, Patrick	6/17/2019	0.3	\$ 350.00	\$ 105.00	Prepare scenario measuring the impact of the removal of IFCU revenues and expenses on Commonwealth surplus included in the 5/9/19 certified fiscal plan at the request of F. Battle (ACG).
Outside PR	207	Barrett, Dennis	6/17/2019	2.9	\$ 775.00	\$ 2,247.50	Participate in ERS mediation sessions with representatives of Citi, PJT Partners, P. Nilsen (ACG) and F. Battle (ACG).
Outside PR	207	Barrett, Dennis	6/17/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with W. Everts (PJT) regarding assets at ERS and for potential use in settling POB claims.
Outside PR	207	Barrett, Dennis	6/17/2019	0.3	\$ 775.00	\$ 232.50	Review ERS bondholder collateral memorandum prepared by representatives of O'Melveny & Myers in advance of mediation on 6/18/19.
Outside PR	207	Barrett, Dennis	6/17/2019	0.6	\$ 775.00	\$ 465.00	Review O'Melveny & Myers draft of ERS supplemental brief in support of motion for summary judgement in advance of ERS mediation on 6/18/19.
Outside PR	207	Barrett, Dennis	6/17/2019	0.7	\$ 775.00	\$ 542.50	Review Omnibus objection of the Retiree committee regarding POB claims in advance of ERS mediation on 6/18/19.
Outside PR	207	Battle, Fernando	6/17/2019	2.9	\$ 875.00	\$ 2,537.50	Participate in ERS mediation sessions with representatives of Citi, PJT Partners, D. Barrett (ACG) and F. Battle (ACG).
Outside PR	207	Battle, Fernando	6/17/2019	0.3	\$ 875.00	\$ 262.50	Correspond with A. Yoshimura (ACG) regarding status of Retirement PMO work.
Outside PR	207	Battle, Fernando	6/17/2019	0.3	\$ 875.00	\$ 262.50	Review ERS documentation including Retiree objection and OMM analysis of ERS Claims.
Outside PR	207	Battle, Fernando	6/17/2019	0.4	\$ 875.00	\$ 350.00	Review and provide comments to ERS Supplemental Brief.
PR	207	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with C. Tirado (ERS) to discuss outstanding items in the ERS declaration.
PR	207	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with C. Tirado (ERS), A. Rodriguez (ERS) and M. Pocha (OMM) to discuss ERS declaration outstanding items.
PR	207	Llompert, Sofia	6/17/2019	0.3	\$ 330.00	\$ 99.00	Review outstanding items in ERS declaration in preparation for call with C. Tirado (ERS).
PR	207	Llompert, Sofia	6/17/2019	0.9	\$ 330.00	\$ 297.00	Review updated ERS declaration received from M. Pocha (OMM) in preparation for follow-up discussions.
Outside PR	207	Nilsen, Patrick	6/17/2019	2.9	\$ 350.00	\$ 1,015.00	Participate in ERS mediation sessions with representatives of Citi, PJT Partners, D. Barrett (ACG) and F. Battle (ACG).
Outside PR	208	Levantis, James	6/17/2019	0.3	\$ 350.00	\$ 105.00	Prepare summary of monoline insurer exposure on HTA 1998 resolution bonds for inclusion in Plan Support Agreement Creditor exposure summary requested by C. Sobrino (AAFAF).
Outside PR	20	Burkett, Matthew	6/18/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with A. Carrero (OCFO) to discuss the document request from the Center for Investigative Journalism.
Outside PR	20	Burkett, Matthew	6/18/2019	0.5	\$ 475.00	\$ 237.50	Diligence index of files uploaded by other parties to shared drive as part of the Center for Investigative Journalism document request as requested by A. Carrero.
Outside PR	20	Burkett, Matthew	6/18/2019	0.6	\$ 475.00	\$ 285.00	Participate on call to discuss the producing the documentation requested by Center for Investigative Journalism with A. Carrero (OCFO).
Outside PR	20	Burkett, Matthew	6/18/2019	0.9	\$ 475.00	\$ 427.50	Create production of files for the Center of Investigative Journalism document request at the request of A. Carrero (OCFO).
Outside PR	54	Alvarez, Charles	6/18/2019	2.0	\$ 350.00	\$ 700.00	Participate in meeting with F. Battle (ACG), D. Barrett (ACG), P. Nilsen (ACG), J. Levantis (ACG) and P. Leake (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Alvarez, Charles	6/18/2019	0.6	\$ 350.00	\$ 210.00	Provide representatives of Ducera Partners access to AAFAF data room.
Outside PR	54	Barrett, Dennis	6/18/2019	2.0	\$ 775.00	\$ 1,550.00	Participate in meeting with J. Levantis (ACG), F. Battle (ACG), P. Nilsen (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Battle, Fernando	6/18/2019	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with J. Levantis (ACG), D. Barrett (ACG), P. Nilsen (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Battle, Fernando	6/18/2019	0.3	\$ 875.00	\$ 262.50	Review correspondence related to claims meeting with FOMB advisors and A&M.
Outside PR	54	Battle, Fernando	6/18/2019	0.5	\$ 875.00	\$ 437.50	Review proposal to restructure Children's Trust obligations.
Outside PR	54	Leake, Paul	6/18/2019	2.0	\$ 350.00	\$ 700.00	Participate in meeting with F. Battle (ACG), D. Barrett (ACG), P. Nilsen (ACG), J. Levantis (ACG) and C. Alvarez (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Levantis, James	6/18/2019	2.0	\$ 350.00	\$ 700.00	Participate in meeting with F. Battle (ACG), D. Barrett (ACG), P. Nilsen (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Levantis, James	6/18/2019	1.1	\$ 350.00	\$ 385.00	Review the Children's Trust Fund restructuring framework provided by Ramirez at the request of J. Mattei (AAFAF) to assess pros and cons.
Outside PR	54	Levantis, James	6/18/2019	0.8	\$ 350.00	\$ 280.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	54	Nilsen, Patrick	6/18/2019	2.0	\$ 350.00	\$ 700.00	Participate in meeting with J. Levantis (ACG), F. Battle (ACG), D. Barrett (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding workstream and debt restructuring updates and discuss workstreams that need further analysis.
Outside PR	54	Nilsen, Patrick	6/18/2019	0.1	\$ 350.00	\$ 35.00	Correspond with representatives of Ducera regarding access to the data room.
Outside PR	57	Battle, Fernando	6/18/2019	0.3	\$ 875.00	\$ 262.50	Review and provide comments to audited financial press release.
Outside PR	200	Alvarez, Charles	6/18/2019	0.4	\$ 350.00	\$ 140.00	Provide ratings of COFINA bonds from FY17 and FY18 as requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	6/18/2019	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding COFINA bond rating changes.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Levantis, James	6/18/2019	0.5	\$ 350.00	\$ 175.00	Diligence COFINA bonds rating and related information from fiscal year 2017 through fiscal year 2018 as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	6/18/2019	0.5	\$ 775.00	\$ 387.50	Review and analyze AMBAC pleading regarding Plan Support Agreement.
Outside PR	201	Battle, Fernando	6/18/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Brownstein (Citi) to discuss Commonwealth potential GO settlement and impact of HTA recoveries.
Outside PR	201	Battle, Fernando	6/18/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss GO restructuring alternatives.
Outside PR	201	Battle, Fernando	6/18/2019	0.4	\$ 875.00	\$ 350.00	Review and sign off on Rule 2004 request from GO group.
Outside PR	201	Battle, Fernando	6/18/2019	0.5	\$ 875.00	\$ 437.50	Analyze recovery analysis prepared by PJT as part of GO negotiation strategy development.
Outside PR	201	Leake, Paul	6/18/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding the monoline exposure summary to revise for additional information prior to submission to M. Yassin (AAFAF).
Outside PR	201	Leake, Paul	6/18/2019	0.8	\$ 350.00	\$ 280.00	Revise the summary of monoline exposures for the credits included in the plan support agreement for comments provided by F. Battle (ACG).
Outside PR	201	Leake, Paul	6/18/2019	0.9	\$ 350.00	\$ 315.00	Prepare a summary of monoline exposures for the credits included in the plan support agreement for F. Battle (ACG) to review.
Outside PR	201	Levantis, James	6/18/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with P. Leake (ACG) regarding the monoline exposure summary to revise for additional information prior to submission to M. Yassin (AAFAF).
Outside PR	201	Levantis, James	6/18/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding the Commonwealth monoline exposure summary requested by M. Yassin (AAFAF).
Outside PR	201	Nilsen, Patrick	6/18/2019	1.6	\$ 350.00	\$ 560.00	Review Barclays presentation on HTA and COFINA restructurings for inclusion of information in the Commonwealth recovery analyses.
Outside PR	201	Nilsen, Patrick	6/18/2019	0.2	\$ 350.00	\$ 70.00	Correspond with J. Levantis (ACG) regarding the Commonwealth monoline exposure summary prepared for M. Yassin (AAFAF).
Outside PR	201	Nilsen, Patrick	6/18/2019	0.4	\$ 350.00	\$ 140.00	Review monoline exposure summary prepared by P. Leake (ACG).
Outside PR	201	Nilsen, Patrick	6/18/2019	2.9	\$ 350.00	\$ 1,015.00	Review the Commonwealth Plan Support Agreement disclosed on 6/16/2019.
Outside PR	207	Barrett, Dennis	6/18/2019	0.2	\$ 775.00	\$ 155.00	Correspond with G. Bowen (Milliman) regarding the number of system 2000 members included in the accrued liability.
Outside PR	207	Battle, Fernando	6/18/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) to discuss outcome of ERS mediation session.
PR	207	Llompert, Sofia	6/18/2019	0.2	\$ 330.00	\$ 66.00	Correspond with C. Tirado (ERS) regarding ERS loan portfolio performance analysis.
PR	207	Llompert, Sofia	6/18/2019	1.6	\$ 330.00	\$ 528.00	Review and revise ERS portfolio summary to reflect information for April 2019.
Outside PR	208	Battle, Fernando	6/18/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Gavin (Citi) to discuss HTA restructuring alternatives.
Outside PR	208	Battle, Fernando	6/18/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with C. Sobrino (AAFAF) impact of HTA recoveries on potential settlement.
Outside PR	208	Leake, Paul	6/18/2019	1.1	\$ 350.00	\$ 385.00	Diligence HTA fiscal plan to understand underlying cash flows and toll road revenues and expenses prior to meeting with D. Barrett (ACG).
Outside PR	211	Battle, Fernando	6/18/2019	0.4	\$ 875.00	\$ 350.00	Review strategic alternatives presentation related to DRA Ports claims.
Outside PR	20	Barrett, Dennis	6/19/2019	0.3	\$ 775.00	\$ 232.50	Correspond with S. Uhland (OMM) and P. Friedman (OMM) regarding ambac pleading assertions.
Outside PR	20	Barrett, Dennis	6/19/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives O'Melveny & Myers regarding rule 2004 discovery requests.
Outside PR	54	Alvarez, Charles	6/19/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Pavel (OMM) regarding pension summary of refinements summary document in the data room.
Outside PR	54	Barrett, Dennis	6/19/2019	1.8	\$ 775.00	\$ 1,395.00	Review and analyze draft analysis of aggregate recoveries including own source recoveries by creditors included in the HTA restructuring considerations presentation prepared by Ankura team at the request of C. Sobrino (AAFAF).
Outside PR	54	Leake, Paul	6/19/2019	0.3	\$ 350.00	\$ 105.00	Participate on call with J. Roth (OMM) regarding ambac data room access.
Outside PR	54	Leake, Paul	6/19/2019	0.6	\$ 350.00	\$ 210.00	Diligence and provide summary on ambac data room access at the request of counsel.
Outside PR	54	Levantis, James	6/19/2019	0.3	\$ 350.00	\$ 105.00	Diligence CTF cusips included in Ramirez restructuring framework for inclusion in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/19/2019	0.6	\$ 350.00	\$ 210.00	Prepare 1 year trading history for CTF cusips for inclusion in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/19/2019	0.7	\$ 350.00	\$ 245.00	Prepare debt service schedule for CTF to include in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/19/2019	0.9	\$ 350.00	\$ 315.00	Prepare capitalization table for CTF for inclusion in the restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/19/2019	2.5	\$ 350.00	\$ 875.00	Prepare long term cash flow analysis 2058 of CTF cash flows for inclusion in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/19/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Leake, Paul	6/19/2019	0.6	\$ 350.00	\$ 210.00	Prepare PREPA monthly reporting packages for Intralinks upload.
Outside PR	57	Leake, Paul	6/19/2019	0.6	\$ 350.00	\$ 210.00	Prepare PREPA weekly reporting packages for the week ending 6/19/19 for Intralinks.
Outside PR	200	Alvarez, Charles	6/19/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with J. Levantis (ACG) regarding new COFINA bond ratings analysis in preparation of Kroll rating meeting.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Alvarez, Charles	6/19/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with S. Uhland (OMM), F. Batlle (ACG), J. Levantis (ACG), C. Rein (BAML) and M. Yassin (AAFAF) regarding Kroll rating for COFINA.
Outside PR	200	Alvarez, Charles	6/19/2019	3.3	\$ 350.00	\$ 1,155.00	Prepare COFINA ratings analysis based on Kroll rating criteria for the review of F. Batlle (ACG) as requested by M. Yassin (AAFAF).
Outside PR	200	Batlle, Fernando	6/19/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with S. Uhland (OMM), J. Levantis (ACG), C. Alvarez (ACG), C. Rein (BAML) and M. Yassin (AAFAF) regarding Kroll rating for COFINA.
Outside PR	200	Batlle, Fernando	6/19/2019	0.6	\$ 875.00	\$ 525.00	Review Kroll Ratings report on PR banks as part of analysis of COFINA ratings and impact of their economic views.
Outside PR	200	Levantis, James	6/19/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with C. Alvarez (ACG) regarding new COFINA bond ratings analysis requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	6/19/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with S. Uhland (OMM), F. Batlle (ACG), C. Alvarez (ACG), C. Rein (BAML) and M. Yassin (AAFAF) regarding Kroll rating for COFINA.
Outside PR	200	Levantis, James	6/19/2019	0.3	\$ 350.00	\$ 105.00	Review COFINA post-restructuring presentation prepared by AAFAF in preparation for upcoming working group call.
Outside PR	200	Levantis, James	6/19/2019	0.7	\$ 350.00	\$ 245.00	Review Kroll rating criteria on special tax revenue bonds to assess potential bond rating for restructured COFINA bonds.
Outside PR	201	Barrett, Dennis	6/19/2019	3.5	\$ 775.00	\$ 2,712.50	Participate in meeting with F. Batlle (ACG) and representatives of O'Melveny & Myers to develop and review strategy regarding the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	6/19/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Batlle (ACG) and C. Sobrino (AAFAF) to discuss status of GO Plan Support Agreement.
Outside PR	201	Barrett, Dennis	6/19/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Batlle (ACG) and representatives of Jefferies regarding structuring of new General Obligation bonds.
Outside PR	201	Barrett, Dennis	6/19/2019	0.6	\$ 775.00	\$ 465.00	Review and analyze pension cut savings on account of recently announced Plan Support Agreement between retiree committee and FOMB.
Outside PR	201	Batlle, Fernando	6/19/2019	3.5	\$ 875.00	\$ 3,062.50	Participate in meeting with D. Barrett (ACG) and representatives of O'Melveny & Myers to develop and review strategy regarding the Commonwealth plan of adjustment.
Outside PR	201	Batlle, Fernando	6/19/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Barrett (ACG) and C. Sobrino (AAFAF) to discuss status of GO Plan Support Agreement.
Outside PR	201	Batlle, Fernando	6/19/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) and representatives of Jefferies regarding structuring of new General Obligation bonds.
Outside PR	201	Batlle, Fernando	6/19/2019	0.7	\$ 875.00	\$ 612.50	Participate on call with M. Yassin (AAFAF) to discuss strategy related to Plan Support Agreement and possible GO settlement.
Outside PR	201	Levantis, James	6/19/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Batlle (ACG) regarding private loan information included in the Commonwealth Plan Support Agreement.
Outside PR	201	Nilsen, Patrick	6/19/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Batlle (ACG) and J. Levantis (ACG) regarding the tenor and interest rate on the Hacienda loan guaranteed by the Commonwealth for inclusion in the Commonwealth claims model.
PR	207	Llompert, Sofia	6/19/2019	0.9	\$ 330.00	\$ 297.00	Review and revise ERS portfolio summary financial model to reflect updated April 2019 liability information received from C. Tirado (ERS).
PR	207	Llompert, Sofia	6/19/2019	1.6	\$ 330.00	\$ 528.00	Review and revise ERS portfolio summary presentation to reflect April 2019 information.
Outside PR	208	Barrett, Dennis	6/19/2019	0.8	\$ 775.00	\$ 620.00	Review HTA toll revenue waterfall analysis prepared by P. Nilsen (ACG) to determine potential recoveries to HTA 98 resolution bondholders at HTA.
Outside PR	208	Batlle, Fernando	6/19/2019	0.2	\$ 875.00	\$ 175.00	Participate in discussion with F. Batlle (ACG) regarding the securitization analysis for HTA requested by C. Sobrino (AAFAF).
Outside PR	208	Batlle, Fernando	6/19/2019	0.5	\$ 875.00	\$ 437.50	Review pledged revenue chart prepared by PMA as part of evaluation of HTA restructuring alternatives.
Outside PR	208	Batlle, Fernando	6/19/2019	0.8	\$ 875.00	\$ 700.00	Review analysis prepared by A&M comparing HTA fiscal plan versus certified fiscal plan as part of due diligence related to HTA restructuring.
Outside PR	208	Batlle, Fernando	6/19/2019	1.1	\$ 875.00	\$ 962.50	Participate on call with S. Uhland (OMM) to discuss HTA restructuring alternatives.
Outside PR	208	Leake, Paul	6/19/2019	1.6	\$ 350.00	\$ 560.00	Continue to diligence the HTA fiscal plan to understand underlying cash flows and toll road revenues and expenses at the request of D. Barrett (ACG).
Outside PR	208	Leake, Paul	6/19/2019	1.9	\$ 350.00	\$ 665.00	Revise analysis on HTA toll revenues for different toll volume and pricing assumptions in the HTA securitization analysis for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/19/2019	2.6	\$ 350.00	\$ 910.00	Prepare analysis on HTA toll revenues for different toll volume growth and toll rate assumptions for inclusion in the HTA securitization analysis.
Outside PR	208	Nilsen, Patrick	6/19/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with F. Batlle (ACG) regarding the securitization analysis for HTA requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/19/2019	0.4	\$ 350.00	\$ 140.00	Correspond with M. Potter (AM) regarding the HTA certified fiscal plan and related budget.
Outside PR	208	Nilsen, Patrick	6/19/2019	0.8	\$ 350.00	\$ 280.00	Review toll price and volume analysis included in the HTA securitization analysis prepared by P. Leake (ACG).
Outside PR	208	Nilsen, Patrick	6/19/2019	3.4	\$ 350.00	\$ 1,190.00	Diligence the HTA fiscal plan, HTA revenue projections and the Lazard proposal for potential securitization ideas for the HTA securitization analysis.
Outside PR	208	Nilsen, Patrick	6/19/2019	3.6	\$ 350.00	\$ 1,260.00	Prepare HTA debt capacity analysis based on instructions from F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	20	Barrett, Dennis	6/20/2019	2.0	\$ 775.00	\$ 1,550.00	Diligence information provided by representatives of PREPA in response to the SCC/UCC avoidance action request.
Outside PR	20	Barrett, Dennis	6/20/2019	3.4	\$ 775.00	\$ 2,635.00	Search Puerto Rico Office of the Comptroller database for contracts requested by the SCC/UCC for PREPA vendors with potential avoidance action exposure.
Outside PR	20	Barrett, Dennis	6/20/2019	0.2	\$ 775.00	\$ 155.00	Correspond with J. Roque (PREPA) regarding latest SCC/UCC request related to avoidance actions.
Outside PR	20	Barrett, Dennis	6/20/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with J. Roque (PREPA) regarding the latest SCC/UCC requested related to avoidance actions.
Outside PR	20	Barrett, Dennis	6/20/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with R. Sierra (BR) regarding the latest SCC/UCC requested related to avoidance actions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Alvarez, Charles	6/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Sax-Bolder (OMM) regarding DiCiccio, Gulman & Company access to the AAFAP data room.
Outside PR	54	Battle, Fernando	6/20/2019	1.2	\$ 875.00	\$ 1,050.00	Participate on call with S. Uhlund (OMM), M. Kremer (OMM), S. Pak (OMM), J. Battle (ACG), J. Morrison (ACG), S. Llompert (ACG), J. Santiago (AAFAF), B. Fornaris (AAFAF), M. Rodriguez (PMA) and A. Billoch (PMA) to discuss status of PRIDCO, Ports, and PRASA restructurings in connection with Debt Restructuring Authority
PR	54	Battle, Juan Carlos	6/20/2019	1.2	\$ 650.00	\$ 780.00	Participate on call with S. Uhlund (OMM), M. Kremer (OMM), S. Pak (OMM), F. Battle (ACG), J. Morrison (ACG), S. Llompert (ACG), J. Santiago (AAFAF), B. Fornaris (AAFAF), M. Rodriguez (PMA) and A. Billoch (PMA) to discuss status of PRIDCO, Ports, and PRASA restructurings in connection with Debt Restructuring Authority
Outside PR	54	Leake, Paul	6/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the DiCiccio, Gulman & Company data room request.
Outside PR	54	Levantis, James	6/20/2019	1.5	\$ 350.00	\$ 525.00	Participate in discussion with P. Nilsen (ACG) to assess the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Perez (AAFAF) regarding the CTF debt service account balance for inclusion in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/20/2019	0.4	\$ 350.00	\$ 140.00	Revise the CTF cash flow analysis included in the CTF restructuring analysis requested by J. Mattei (AAFAF) to include debt service account balances as of 3/31/19.
Outside PR	54	Levantis, James	6/20/2019	0.8	\$ 350.00	\$ 280.00	Revise CTF cash flow forecast included in the CTF restructuring analysis requested by J. Mattei (AAFAF) to include update forecast assumptions.
Outside PR	54	Levantis, James	6/20/2019	1.6	\$ 350.00	\$ 560.00	Analyze US cigarette consumption forecasts for inclusion in assumption of CTF cash flow forecast included in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/20/2019	2.3	\$ 350.00	\$ 805.00	Revise the CTF restructuring analysis requested by J. Mattei (AAFAF) for comments provided by P. Nilsen (ACG).
Outside PR	54	Levantis, James	6/20/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
PR	54	Llompert, Sofia	6/20/2019	1.2	\$ 330.00	\$ 396.00	Participate on call with S. Uhlund (OMM), M. Kremer (OMM), S. Pak (OMM), F. Battle (ACG), J. Battle (ACG), J. Morrison (ACG), J. Santiago (AAFAF), B. Fornaris (AAFAF), M. Rodriguez (PMA) and A. Billoch (PMA) to discuss status of PRIDCO, Ports, and PRASA restructurings in connection with Debt Restructuring Authority
Outside PR	54	Morrison, Jonathan	6/20/2019	1.2	\$ 800.00	\$ 960.00	Participate on call with S. Uhlund (OMM), M. Kremer (OMM), S. Pak (OMM), F. Battle (ACG), J. Battle (ACG), S. Llompert (ACG), J. Santiago (AAFAF), B. Fornaris (AAFAF), M. Rodriguez (PMA) and A. Billoch (PMA) to discuss status of PRIDCO, Ports, and PRASA restructurings in connection with Debt Restructuring Authority
Outside PR	54	Nilsen, Patrick	6/20/2019	1.5	\$ 350.00	\$ 525.00	Participate in discussion with J. Levantis (ACG) to assess the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Nilsen, Patrick	6/20/2019	1.2	\$ 350.00	\$ 420.00	Review and provide comments to J. Levantis (ACG) regarding the CTF cash flow forecast included in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Nilsen, Patrick	6/20/2019	2.1	\$ 350.00	\$ 735.00	Review Series 2002, 2005 and 2008 official statements and Master Settlement agreement for the Children's Trust Obligations for inclusion in the CTF Restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	57	Battle, Fernando	6/20/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Citi) to discuss status of National negotiation related to participating in RSA and pending item that needs decision from Government Parties.
Outside PR	57	Battle, Fernando	6/20/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with J. Gavin (Citi) to discuss PREPA RSA implementation.
Outside PR	57	Battle, Fernando	6/20/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with N. Mitchell (OMM) to discuss PREPA Plan, timing of transformation project and 9019 order.
Outside PR	200	Battle, Fernando	6/20/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Rodriguez (MA) to discuss COFINA structuring alternatives as part of potential GO settlement alternative.
Outside PR	201	Barrett, Dennis	6/20/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) and representatives of Barclays to discuss new General Obligation bonds structure.
Outside PR	201	Barrett, Dennis	6/20/2019	0.4	\$ 775.00	\$ 310.00	Revise analysis of potential sources of value to pay for pension cuts.
Outside PR	201	Barrett, Dennis	6/20/2019	0.7	\$ 775.00	\$ 542.50	Review and revise O'Melveny & Myers memorandum regarding the Commonwealth plan of adjustment without government consent prior to submission to AAFAF.
Outside PR	201	Battle, Fernando	6/20/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) and representatives of Barclays to discuss new General Obligation bonds structure.
Outside PR	201	Battle, Fernando	6/20/2019	0.4	\$ 875.00	\$ 350.00	Analyze secondary market update for GO bonds related to Plan Support Agreement announcement.
Outside PR	207	Barrett, Dennis	6/20/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with S. Llompert (ACG) regarding ERS assets for purposes portfolio update presentation for April 2019.
Outside PR	207	Barrett, Dennis	6/20/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with C. Tirado (ERS) and S. Llompert (ACG) to discuss follow-up questions regarding ERS portfolio summary for April 2019.
Outside PR	207	Barrett, Dennis	6/20/2019	0.6	\$ 775.00	\$ 465.00	Review and reconcile ERS asset declaration.
Outside PR	207	Battle, Fernando	6/20/2019	0.4	\$ 875.00	\$ 350.00	Correspond with A. Yoshimura (ACG) regarding open items related to Act 106 implementation PMO.
Outside PR	207	Battle, Fernando	6/20/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with P. Friedman (OMM) to discuss POB litigation arguments.
PR	207	Llompert, Sofia	6/20/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with D. Barrett (ACG) regarding ERS assets for purposes portfolio presentation update for April 2019.
PR	207	Llompert, Sofia	6/20/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with C. Tirado (ERS) and D. Barrett (ACG) to discuss follow-up questions regarding ERS portfolio summary for April 2019.
PR	207	Llompert, Sofia	6/20/2019	0.3	\$ 330.00	\$ 99.00	Correspond with C. Tirado (ERS) regarding ERS portfolio summary presentation.
PR	207	Llompert, Sofia	6/20/2019	0.4	\$ 330.00	\$ 132.00	Review and revise ERS portfolio summary presentation to reflect April 2019 information.
Outside PR	208	Barrett, Dennis	6/20/2019	2.5	\$ 775.00	\$ 1,937.50	Participate in discussion with F. Battle (ACG), P. Leake (ACG) and P. Nilsen (ACG) regarding HTA revenue and expense assumptions and implied own sources recoveries for HTA creditors.
Outside PR	208	Battle, Fernando	6/20/2019	2.5	\$ 875.00	\$ 2,187.50	Participate in discussion with P. Nilsen (ACG), P. Leake (ACG) and D. Barrett (ACG) regarding HTA revenue and expense assumptions and implied own sources recoveries for HTA creditors.
Outside PR	208	Leake, Paul	6/20/2019	2.5	\$ 350.00	\$ 875.00	Participate in discussion with F. Battle (ACG), P. Nilsen (ACG) and D. Barrett (ACG) regarding HTA revenue and expense assumptions and implied own sources recoveries for HTA creditors.
Outside PR	208	Leake, Paul	6/20/2019	2.2	\$ 350.00	\$ 770.00	Revise HTA toll revenue analysis in the HTA securitization analysis for discussion in conference call with D. Barrett (ACG) and F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	6/20/2019	0.6	\$ 350.00	\$ 210.00	Diligence the differences between the government HTA fiscal plan and the HTA certified fiscal plan to understand the implications of hypothetical toll rate increases in both plans.
Outside PR	208	Leake, Paul	6/20/2019	0.6	\$ 350.00	\$ 210.00	Diligence individual HTA toll road pricing and volume assumptions included in the HTA certified fiscal plan fiscal plan for inclusion in the HTA securitization analysis.
Outside PR	208	Nilsen, Patrick	6/20/2019	2.5	\$ 350.00	\$ 875.00	Participate in discussion with F. Batlle (ACG), P. Leake (ACG) and D. Barrett (ACG) regarding HTA revenue and expense assumptions and implied own sources recoveries for HTA creditors.
Outside PR	208	Nilsen, Patrick	6/20/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding comments on the HTA securitization analysis.
Outside PR	208	Nilsen, Patrick	6/20/2019	2.2	\$ 350.00	\$ 770.00	Revise HTA debt capacity and securitization analyses for comments provided by D. Barrett (ACG) and representatives of Barclays.
Outside PR	20	Barrett, Dennis	6/21/2019	2.3	\$ 775.00	\$ 1,782.50	Search Puerto Rico Office of the Comptroller database for additional contracts requested by the SCC/UCC for PREPA vendors with potential avoidance action exposure.
Outside PR	54	Levantis, James	6/21/2019	1.3	\$ 350.00	\$ 455.00	Revise CTF cash flow forecast for updated US cigarette consumption forecast for inclusion in the CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/21/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Batlle, Fernando	6/21/2019	0.4	\$ 875.00	\$ 350.00	Correspond with G. Gil (ACG) regarding PREPA RSA structure.
Outside PR	200	Batlle, Fernando	6/21/2019	1.0	\$ 875.00	\$ 875.00	Review analysis of Kroll criteria applicability to COFINA to estimate potential ratings outcome.
Outside PR	200	Batlle, Fernando	6/21/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. MacNaught regarding Bondlink user agreement.
Outside PR	200	Levantis, James	6/21/2019	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the COFINA bond rating analysis requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	6/21/2019	0.7	\$ 350.00	\$ 245.00	Revise the COFINA bond rating analysis requested by M. Yassin (AAFAF) for comments provided by C. Alvarez (ACG).
Outside PR	200	Levantis, James	6/21/2019	1.2	\$ 350.00	\$ 420.00	Finalize and send current version of COFINA bond rating analysis requested by M. Yassin (AAFAF) for the review of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	6/21/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Batlle (ACG) to provide update on meeting with M. Rodriguez (MB) regarding the Commonwealth Plan Support Agreement.
Outside PR	201	Barrett, Dennis	6/21/2019	0.4	\$ 775.00	\$ 310.00	Review and provide comments on revised O'Melveny & Myers memorandum regarding the plan of adjustment without government consent document.
Outside PR	201	Barrett, Dennis	6/21/2019	2.0	\$ 775.00	\$ 1,550.00	Participate in meeting with M. Rodrigues (MB) regarding the Commonwealth plan of adjustment and current status of the Lawful Constitutional Debt Coalition deal participation.
Outside PR	201	Batlle, Fernando	6/21/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Barrett (ACG) to provide update on meeting with M. Rodriguez (MB) regarding the Commonwealth Plan Support Agreement.
Outside PR	201	Batlle, Fernando	6/21/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) to discuss security design as part of potential Commonwealth settlement.
Outside PR	201	Batlle, Fernando	6/21/2019	0.6	\$ 875.00	\$ 525.00	Review presentation requested to Jeffries on Plan Support Agreement discussion and structuring alternatives.
Outside PR	201	Batlle, Fernando	6/21/2019	0.8	\$ 875.00	\$ 700.00	Participate on call with representatives from PMA and M. Yassin (AAFAF) to discuss potential security structures related to Commonwealth Plan of Adjustment using SUT revenues.
Outside PR	201	Batlle, Fernando	6/21/2019	0.8	\$ 875.00	\$ 700.00	Review and provide comments to memorandum prepared by OMM related to issues that require Government consent or approval in order to make plan of adjustment effective as requested by representatives of AAFAF.
Outside PR	201	Batlle, Fernando	6/21/2019	0.9	\$ 875.00	\$ 787.50	Review Plan of Adjustment without Government consent chart before submission to AAFAF.
Outside PR	201	Levantis, James	6/21/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding the PJT request for the PRIFA bond anticipation notes bond indenture.
Outside PR	201	Levantis, James	6/21/2019	0.3	\$ 350.00	\$ 105.00	Diligence Ports of the America bonds interest claim accrual between GDB offering memorandum and the Commonwealth claims model.
Outside PR	201	Levantis, James	6/21/2019	0.3	\$ 350.00	\$ 105.00	Correspond with representatives of Citi and PJT Partners regarding the unpaid interest included in the Port of the America bond claims.
Outside PR	201	Levantis, James	6/21/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding responding the Ports of the America bond request from Citi.
Outside PR	201	Nilsen, Patrick	6/21/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding his interpretation of PRIFA BANs interest accrual based on the offering memorandum.
PR	207	Llompert, Sofia	6/21/2019	0.3	\$ 330.00	\$ 99.00	Review and revise ERS portfolio summary presentation for April 2019 to incorporate feedback received from C. Tirado (ERS).
Outside PR	208	Leake, Paul	6/21/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with P. Nilsen (ACG) regarding the implied recoveries included in the Barclays presentation for HTA and Commonwealth investors.
Outside PR	208	Nilsen, Patrick	6/21/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with P. Leake (ACG) regarding the implied recoveries included in the Barclays presentation for HTA and Commonwealth investors.
Outside PR	57	Batlle, Fernando	6/22/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with N. Mitchell (OMM) to discuss RSA milestones and plan of adjustment next steps.
Outside PR	201	Barrett, Dennis	6/22/2019	0.3	\$ 775.00	\$ 232.50	Prepare and send correspondence to C. Sobrino (AAFAF) regarding update from meeting with M. Rodrigues (MB).
Outside PR	201	Batlle, Fernando	6/22/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives from OMM, C. Saavedra (Fortaleza) and M. Yassin (AAFAF) to discuss strategy related to pension cuts and union involvement.
Outside PR	201	Batlle, Fernando	6/22/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with R. Romeu (Devtech) to discuss pension cuts and implications for debt restructuring process.
Outside PR	201	Batlle, Fernando	6/22/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with M. Yassin (AAFAF) to discuss GO restructuring strategy related to pension cuts.
Outside PR	208	Batlle, Fernando	6/22/2019	1.0	\$ 875.00	\$ 875.00	Review HTA presentation on restructuring considerations in order to evaluate possibilities of incorporating in potential GO settlement.
Outside PR	54	Nilsen, Patrick	6/23/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Levantis (ACG) regarding the restructuring proposals for the CTF restructuring analysis requested by J. Mattei (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Barrett, Dennis	6/24/2019	0.3	\$ 775.00	\$ 232.50	Participate in discussion with P. Nilsen (ACG) regarding the creditor recovery matrix requested by F. Battie (ACG).
Outside PR	54	Barrett, Dennis	6/24/2019	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the monoline blended recovery analysis included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	54	Barrett, Dennis	6/24/2019	1.4	\$ 775.00	\$ 1,085.00	Review and analyze HTA fiscal plan in order to build out HTA toll increase scenarios and implications on cumulative creditor recoveries regarding General Obligation Plan Support Agreement.
Outside PR	54	Levantis, James	6/24/2019	1.9	\$ 350.00	\$ 665.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) for comments provided by P. Nilsen (ACG).
Outside PR	54	Levantis, James	6/24/2019	2.1	\$ 350.00	\$ 735.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) to include additional scenario to assess recovery using revenue projections from original 2008 series bond issuance.
Outside PR	54	Levantis, James	6/24/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	6/24/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Barrett (ACG) regarding the creditor recovery matrix requested by F. Battie (ACG).
Outside PR	54	Nilsen, Patrick	6/24/2019	0.6	\$ 350.00	\$ 210.00	Review and provide comments to J. Levantis (ACG) regarding the gross revenue analysis for the CTF restructuring analysis requested by J. Mattei (AAFAF).
PR	57	Battie, Fernando	6/24/2019	0.3	\$ 875.00	\$ 262.50	Correspond with L. Porter (ACG) to discuss comparison of Definitive RSA with prior PREPA RSA.
PR	57	Battie, Fernando	6/24/2019	0.6	\$ 875.00	\$ 525.00	Review PREPA RSA comparative analysis prepared by L. Porter (ACG).
PR	57	Battie, Fernando	6/24/2019	0.8	\$ 875.00	\$ 700.00	Participate on call with G. Gil (ACG) to discuss RSA milestones including implementation of settlement charge and implications on budget.
PR	200	Battie, Fernando	6/24/2019	0.5	\$ 875.00	\$ 437.50	Review Bondlink user agreement.
Outside PR	201	Barrett, Dennis	6/24/2019	1.5	\$ 775.00	\$ 1,162.50	Participate on call with representatives of AAFAF, O'Melveny & Myers and Ankura regarding Commonwealth Plan of Adjustment strategy.
Outside PR	201	Barrett, Dennis	6/24/2019	1.7	\$ 775.00	\$ 1,317.50	Prepare analysis of potential sources of value to offset the present value of pension cuts for potential counter to FOMB regarding pension cuts.
PR	201	Battie, Fernando	6/24/2019	1.5	\$ 875.00	\$ 1,312.50	Participate on call with representatives of AAFAF, O'Melveny & Myers and Ankura regarding Commonwealth Plan of Adjustment strategy.
PR	201	Battie, Fernando	6/24/2019	0.4	\$ 875.00	\$ 350.00	Review Plan of Adjustment Strategy memo prepared by OMM at the request of AAFAF.
PR	201	Battie, Fernando	6/24/2019	0.1	\$ 875.00	\$ 87.50	Correspond with L. Alfaro (ACG) to discuss market reception to different security design alternatives related to general obligation settlement.
PR	201	Battie, Fernando	6/24/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with P. Friedman (OMM) to discuss strategies to be discussed with Government related to GO settlement.
PR	201	Battie, Fernando	6/24/2019	0.8	\$ 875.00	\$ 700.00	Review analysis of sources available as an alternative to pension cuts.
Outside PR	208	Barrett, Dennis	6/24/2019	0.4	\$ 775.00	\$ 310.00	Participate in discussion with F. Battie (ACG), P. Nilsen (ACG) and P. Leake (ACG) regarding potential toll rate increase (as suggested by FOMB) scenarios and the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/24/2019	0.5	\$ 775.00	\$ 387.50	Participate in meeting with P. Nilsen (ACG) to provide comments on the blended recovery analysis included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/24/2019	0.3	\$ 775.00	\$ 232.50	Participate in meeting with P. Nilsen (ACG) to discuss approach to modeling out blended recoveries based on various toll hike assumptions for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/24/2019	0.2	\$ 775.00	\$ 155.00	Correspond with F. Battie (ACG) regarding blended recovery analysis.
PR	208	Battie, Fernando	6/24/2019	0.4	\$ 875.00	\$ 350.00	Participate in discussion with D. Barrett (ACG), P. Nilsen (ACG) and P. Leake (ACG) regarding potential toll rate increase (as suggested by FOMB) scenarios and the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
PR	208	Battie, Fernando	6/24/2019	0.3	\$ 875.00	\$ 262.50	Review FOMB Notice of violation related to HTA budget submission.
PR	208	Battie, Fernando	6/24/2019	0.9	\$ 875.00	\$ 787.50	Review Kroll Ratings analysis of Metropistas credit as part of due diligence for HTA restructuring.
PR	208	Battie, Fernando	6/24/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with representatives from OMM, A&M and G. Lorán (AAFAF) to discuss response to FOMB notice of violation related to HTA budget submission.
Outside PR	208	Leake, Paul	6/24/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with J. Levantis (ACG) regarding comments provided by D. Barrett (ACG) on recoveries at various potential toll rate increases scenarios.
Outside PR	208	Leake, Paul	6/24/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Barrett (ACG), P. Nilsen (ACG) and F. Battie (ACG) regarding potential toll rate increase (as suggested by FOMB) scenarios and the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.2	\$ 350.00	\$ 70.00	Revise monoline exposures to HTA 1968 bonds included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by J. Levantis (ACG).
Outside PR	208	Leake, Paul	6/24/2019	0.5	\$ 350.00	\$ 175.00	Prepare toll rate increase at US CPI +2.5% scenario to measure the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.6	\$ 350.00	\$ 210.00	Prepare toll rate increase at US CPI +1.5% scenario to measure the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.6	\$ 350.00	\$ 210.00	Prepare the HTA recovery waterfall and sensitivity analyses for the additional HTA toll revenue scenarios included in the HTA restructuring considerations model requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.7	\$ 350.00	\$ 245.00	Prepare toll rate increase at US CPI +3.5% scenario to measure the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.7	\$ 350.00	\$ 245.00	Prepare toll rate increase at US CPI +6.3% scenario to determine 100% recoveries for HTA 1998 creditors for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	0.7	\$ 350.00	\$ 245.00	Revise the summaries of the top 10 largest bondholder and monoline recoveries for the different HTA toll revenue scenarios for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/24/2019	0.9	\$ 350.00	\$ 315.00	Prepare summary on toll rate pricing and volume assumptions used in the HTA certified fiscal plan and in the various toll rate scenarios included in the HTA restructuring considerations model for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/24/2019	1.4	\$ 350.00	\$ 490.00	Prepare summaries of the top 10 largest bondholder and monoline recoveries for the different HTA toll revenue scenarios for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	6/24/2019	1.5	\$ 350.00	\$ 525.00	Review and revise the HTA financial projections model and creditor recovery matrix prior to sending to F. Batlle (ACG) at the request of P. Nilsen (ACG).
Outside PR	208	Levantis, James	6/24/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with P. Leake (ACG) regarding comments provided by D. Barrett (ACG) on recoveries at various potential toll rate increases scenarios.
Outside PR	208	Levantis, James	6/24/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding HTA bondholder summary for use in HTA recovery matrix.
Outside PR	208	Nilsen, Patrick	6/24/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Barrett (ACG), P. Leake (ACG) and F. Batlle (ACG) regarding potential toll rate increase (as suggested by FOMB) scenarios and the impact on Commonwealth investor recoveries for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	0.5	\$ 350.00	\$ 175.00	Participate in meeting with D. Barrett (ACG) to provide comments on the blended recovery analysis included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	0.3	\$ 350.00	\$ 105.00	Participate in meeting with D. Barrett (ACG) to discuss approach to modeling out blended recoveries based on various toll hike assumptions for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	0.5	\$ 350.00	\$ 175.00	Prepare creditor recovery matrix for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	0.8	\$ 350.00	\$ 280.00	Revise HTA waterfall analyses to include investor level detail for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	1.4	\$ 350.00	\$ 490.00	Review and revise the four toll revenue increase scenarios prepared by P. Leake (ACG) for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/24/2019	2.6	\$ 350.00	\$ 910.00	Prepare creditor recovery matrix inclusive of the four potential restructuring scenarios for HTA for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	20	Barrett, Dennis	6/25/2019	0.1	\$ 775.00	\$ 77.50	Correspond with P. Crisalli (ACG) regarding PUMA energy contract and potential cancellation as part of the SCC/UCC avoidance action analysis.
Outside PR	20	Barrett, Dennis	6/25/2019	1.1	\$ 775.00	\$ 852.50	Reconcile outstanding information requests from the SCC/UCC and follow up with J. Roque (PREPA) for status update.
Outside PR	20	Barrett, Dennis	6/25/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with J. Roque (PREPA) and M. Hinker (OMM) to address responses to SCC/UCC latest questions regarding PREPA avoidance actions.
Outside PR	20	Barrett, Dennis	6/25/2019	0.3	\$ 775.00	\$ 232.50	Correspond with R. Sierra (BR) to respond to various outstanding questions/data requests from the SCC/UCC regarding PREPA avoidance actions.
Outside PR	20	Barrett, Dennis	6/25/2019	0.4	\$ 775.00	\$ 310.00	Prepare correspondence and send responses to questions posed by the SCC/UCC regarding PREPA avoidance actions.
Outside PR	20	Barrett, Dennis	6/25/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with R. Sierra (BR) regarding SCC/UCC avoidance actions potential universe of actions.
Outside PR	54	Barrett, Dennis	6/25/2019	0.7	\$ 775.00	\$ 542.50	Prepare list of all activities the Government would cease providing the FOMB in a scorched earth scenario.
Outside PR	54	Levantis, James	6/25/2019	1.5	\$ 350.00	\$ 525.00	Review and revise CTF restructuring analysis requested by J. Mattei (AAFAF) prior to sending to D. Barrett (ACG).
Outside PR	54	Levantis, James	6/25/2019	2.4	\$ 350.00	\$ 840.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) for the inclusion of Turbo redemptions.
Outside PR	54	Levantis, James	6/25/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
PR	57	Batlle, Fernando	6/25/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with representatives from OMM, Citi and Proskauer to discuss PREPA RSA Update including amendment to include National and Syncora.
Outside PR	201	Barrett, Dennis	6/25/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Batlle (ACG), S. Uhland (OMM) and E. Arias (PMA) regarding PRIFA Bans statutory lien.
Outside PR	201	Barrett, Dennis	6/25/2019	0.2	\$ 775.00	\$ 155.00	Participate on call with J. Zujkowski (OMM) regarding presentation for 6/26/19 meeting with C. Sobrino (AAFAF).
Outside PR	201	Barrett, Dennis	6/25/2019	0.5	\$ 775.00	\$ 387.50	Review UCC proposal regarding Commonwealth Plan of Adjustment.
PR	201	Batlle, Fernando	6/25/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG), S. Uhland (OMM) and E. Arias (PMA) regarding PRIFA Bans statutory lien.
PR	201	Batlle, Fernando	6/25/2019	0.8	\$ 875.00	\$ 700.00	Review presentation by Goldman Sachs on security design for GO as part of Commonwealth plan of adjustment.
PR	201	Batlle, Fernando	6/25/2019	0.5	\$ 875.00	\$ 437.50	Review UCC Proposal for treatment of unsecured claims.
PR	201	Batlle, Fernando	6/25/2019	1.2	\$ 875.00	\$ 1,050.00	Review General Obligation Bonds Landscape and GO and PBA Restructuring presentation prepared by Barclays as part of analysis of security design of Commonwealth Plan of Adjustment.
PR	201	Batlle, Fernando	6/25/2019	1.5	\$ 875.00	\$ 1,312.50	Review cash management writeup prepared by EY as part of Commonwealth disclosure statement.
Outside PR	201	Nilsen, Patrick	6/25/2019	0.6	\$ 350.00	\$ 210.00	Review General Obligations bonds landscape analysis prepared by representatives of Barclays.
Outside PR	208	Barrett, Dennis	6/25/2019	0.6	\$ 775.00	\$ 465.00	Participate in meeting with P. Nilsen (ACG) and P. Leake (ACG) to review blended recovery analysis by creditor group under various assumptions on HTA toll revenue recoveries and discuss assumptions and comments included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/25/2019	0.3	\$ 775.00	\$ 232.50	Participate on call with F. Batlle (ACG) regarding blended recovery by creditor analysis based on various HTA toll rate increases included in the HTA restructuring considerations requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/25/2019	0.6	\$ 775.00	\$ 465.00	Review HTA budget detail provided by representatives of A&M for information related to the toll hike scenarios included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/25/2019	0.9	\$ 775.00	\$ 697.50	Review HTA fiscal plan excel support provided by representatives of A&M for information related to the toll hike scenarios included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
PR	208	Batlle, Fernando	6/25/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with D. Barrett (ACG) regarding blended recovery by creditor analysis based on various HTA toll rate increases included in the HTA restructuring considerations requested by C. Sobrino (AAFAF).
PR	208	Batlle, Fernando	6/25/2019	0.8	\$ 875.00	\$ 700.00	Review investor level recovery analysis for HTA investors.
Outside PR	208	Leake, Paul	6/25/2019	0.6	\$ 350.00	\$ 210.00	Participate in meeting with P. Nilsen (ACG) and D. Barrett (ACG) to review blended recovery analysis by creditor group under various assumptions on HTA toll revenue recoveries and discuss assumptions and comments included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/25/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with J. Levantis (ACG) regarding comments on the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	6/25/2019	0.7	\$ 350.00	\$ 245.00	Review and revise the recovery matrix included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) at the request of P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/25/2019	0.8	\$ 350.00	\$ 280.00	Revise the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by J. Levantis (ACG).
Outside PR	208	Leake, Paul	6/25/2019	0.9	\$ 350.00	\$ 315.00	Revise the position recoveries summary in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	208	Leake, Paul	6/25/2019	1.1	\$ 350.00	\$ 385.00	Prepare recoveries summary of different HTA toll regimes in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/25/2019	1.1	\$ 350.00	\$ 385.00	Prepare summary of the assumptions used in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/25/2019	1.3	\$ 350.00	\$ 455.00	Revise the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/25/2019	2.3	\$ 350.00	\$ 805.00	Prepare and send the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) to F. Batlle (ACG) prior to submission.
Outside PR	208	Levantis, James	6/25/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with P. Leake (ACG) regarding comments on the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Levantis, James	6/25/2019	1.1	\$ 350.00	\$ 385.00	Review and provide comments on the current version of HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/25/2019	0.6	\$ 350.00	\$ 210.00	Participate in meeting with P. Leake (ACG) and D. Barrett (ACG) to review blended recovery analysis by creditor group under various assumptions on HTA toll revenue recoveries and discuss assumptions and comments included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/25/2019	1.9	\$ 350.00	\$ 665.00	Revise HTA restructuring analysis for comments provided by D. Barrett (ACG) and F. Batlle (ACG) on toll revenue premiums and securitization structures.
Outside PR	208	Nilsen, Patrick	6/25/2019	3.4	\$ 350.00	\$ 1,190.00	Revise HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) based on comments from D. Barrett (ACG) and F. Batlle (ACG) on key stakeholders, securitization structures and the assumptions comparison.
Outside PR	208	Nilsen, Patrick	6/25/2019	3.7	\$ 350.00	\$ 1,295.00	Prepare HTA waterfall analysis based on comments provided by D. Barrett (ACG) and F. Batlle (ACG) for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	12	Barrett, Dennis	6/26/2019	0.6	\$ 775.00	\$ 465.00	Participate in tax planning discussion for the Commonwealth of Puerto Rico with P. Nilsen (ACG), F. Batlle (ACG) and M. Rapaport (NP).
PR	12	Batlle, Fernando	6/26/2019	0.6	\$ 875.00	\$ 525.00	Participate in tax planning discussion for the Commonwealth of Puerto Rico with D. Barrett (ACG), P. Nilsen (ACG) and M. Rapaport (NP).
Outside PR	12	Nilsen, Patrick	6/26/2019	0.6	\$ 350.00	\$ 210.00	Participate in tax planning discussion for the Commonwealth of Puerto Rico with D. Barrett (ACG), F. Batlle (ACG) and M. Rapaport (NP).
Outside PR	20	Barrett, Dennis	6/26/2019	0.2	\$ 775.00	\$ 155.00	Participate on call with M. Hinker (OMM) regarding the current list of PREPA vendors who the SCC/UCC may pursue avoidance actions against.
Outside PR	20	Barrett, Dennis	6/26/2019	0.4	\$ 775.00	\$ 310.00	Participate on call with S. Martinez (Alix) regarding the status of UCC/SCC PREPA avoidance action analysis.
Outside PR	20	Barrett, Dennis	6/26/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of the FOMB, Brown Rudnick and O'Melveny & Myers to discuss the status of PREPA avoidance action information provided.
Outside PR	20	Barrett, Dennis	6/26/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with S. Martinez (Alix) regarding the current list of PREPA vendors who the SCC/UCC may pursue avoidance actions against.
Outside PR	20	Barrett, Dennis	6/26/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Roque (PREPA) regarding the current list of PREPA vendors who the SCC/UCC may pursue avoidance actions against.
Outside PR	20	Barrett, Dennis	6/26/2019	0.7	\$ 775.00	\$ 542.50	Aggregate additional contracts provided by PREPA team and upload to SCC/UCC sharesite and update tracker.
Outside PR	20	Barrett, Dennis	6/26/2019	1.4	\$ 775.00	\$ 1,085.00	Continue review and diligence of supplier payment history files ensuring PO/contract numbers were included and analyzing payment dates for purposes of critical vendor status.
Outside PR	20	Barrett, Dennis	6/26/2019	2.6	\$ 775.00	\$ 2,015.00	Review and diligence supplier payment history files ensuring PO/contract numbers were included and analyzing payment dates for purposes of critical vendor status.
PR	20	Batlle, Fernando	6/26/2019	0.2	\$ 875.00	\$ 175.00	Review PREPA vendor list as part of avoidance action process.
Outside PR	25	Nilsen, Patrick	6/26/2019	1.7	\$ 350.00	\$ 595.00	Revise fiscal plan and debt restructuring time detail for inclusion in the March fee statement.
Outside PR	54	Levantis, James	6/26/2019	1.4	\$ 350.00	\$ 490.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) for the inclusion of series level waterfall analysis.
Outside PR	54	Levantis, James	6/26/2019	1.8	\$ 350.00	\$ 630.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) for comments from D. Barrett (ACG) on discount rate, the waterfall analysis and securitization structure.
Outside PR	54	Levantis, James	6/26/2019	2.8	\$ 350.00	\$ 980.00	Prepare CTF restructuring considerations presentation at the request of J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/26/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding updating cross holders summary for Commonwealth credits for inclusion in the HTA recovery matrix.
Outside PR	54	Levantis, James	6/26/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	6/26/2019	2.4	\$ 350.00	\$ 840.00	Review and provide comments to J. Levantis (ACG) regarding the CTF restructuring presentation requested by J. Mattei (AAFAF).
PR	57	Batlle, Fernando	6/26/2019	0.8	\$ 875.00	\$ 700.00	Review FOMB's motion to approve stipulation appointing AAFAF as co-TRUSTEE in connection with lien challenge.
Outside PR	57	Leake, Paul	6/26/2019	0.7	\$ 350.00	\$ 245.00	Prepare PREPA weekly reporting packages for the week of 6/26/19 for Intralinks.
Outside PR	201	Barrett, Dennis	6/26/2019	0.6	\$ 775.00	\$ 465.00	Participate on prep call with P. Nilsen (ACG) and representatives of O'Melveny & Myers in advance of meeting with C. Sobrino (AAFAF) regarding Commonwealth Plan of Adjustment strategy.
Outside PR	201	Barrett, Dennis	6/26/2019	0.6	\$ 775.00	\$ 465.00	Participate on call with C. Sobrino (AAFAF), M. Yassin (AAFAF) and representatives of Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding the strategy of the Commonwealth Plan of Adjustment.
PR	201	Batlle, Fernando	6/26/2019	0.6	\$ 875.00	\$ 525.00	Participate on prep call with D. Barrett (ACG) and representatives of O'Melveny & Myers in advance of meeting with C. Sobrino (AAFAF) regarding Commonwealth Plan of Adjustment strategy.
PR	201	Batlle, Fernando	6/26/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with C. Sobrino (AAFAF), M. Yassin (AAFAF) and representatives of Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding the strategy of the Commonwealth Plan of Adjustment.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	6/26/2019	0.6	\$ 875.00	\$ 525.00	Prepare communication requested by J. Santiago (AAFAF) to FOMB related to reapportionment of funds between Title III accounts from Hacienda to AAFAF.
PR	201	Battle, Fernando	6/26/2019	0.7	\$ 875.00	\$ 612.50	Review and provide comments to Alternative paths plan of adjustment to be discussed with C. Sobrino (AAFAF).
Outside PR	201	Levantis, James	6/26/2019	0.6	\$ 350.00	\$ 210.00	Revise Commonwealth cross holder summary for updated rule 2019 filing submitted by the QTCB Noteholder Group.
Outside PR	208	Leake, Paul	6/26/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with P. Nilsen (ACG) regarding the increase in HTA toll operating expenses in 2020 included in the HTA certified fiscal plan.
Outside PR	208	Leake, Paul	6/26/2019	0.4	\$ 350.00	\$ 140.00	Diligence the drivers of the HTA toll operating expense increase in 2020 at the request of P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/26/2019	1.1	\$ 350.00	\$ 385.00	Prepare and provide HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) to F. Battle (ACG).
Outside PR	208	Leake, Paul	6/26/2019	1.5	\$ 350.00	\$ 525.00	Review and revise the HTA restructuring consideration presentation requested by C. Sobrino (AAFAF) prior to sending to F. Battle (ACG).
Outside PR	208	Levantis, James	6/26/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with P. Nilsen (ACG) regarding revisions to the Commonwealth bondholder summary for the latest LCDC filing for the review of F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	6/26/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with J. Levantis (ACG) regarding revisions to the Commonwealth bondholder summary for the latest LCDC filing for the review of F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	6/26/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with P. Leake (ACG) regarding the increase in HTA toll operating expenses in 2020 included in the HTA certified fiscal plan.
Outside PR	208	Nilsen, Patrick	6/26/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the implementation costs associated with the interim operator at HTA included in the HTA certified fiscal plan.
Outside PR	208	Nilsen, Patrick	6/26/2019	1.4	\$ 350.00	\$ 490.00	Revise HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by D. Barrett (ACG).
PR	211	Battle, Fernando	6/26/2019	0.8	\$ 875.00	\$ 700.00	Review and provide comments to Memo regarding Collateral Monitor prepared by OMM as requested by AAFAF.
Outside PR	54	Barrett, Dennis	6/27/2019	1.0	\$ 775.00	\$ 775.00	Participate in discussion with J. Levantis (ACG) regarding CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with D. Barrett (ACG) regarding CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	0.2	\$ 350.00	\$ 70.00	Correspond with A. Perez (AAFAF) regarding the CTF turbo redemption account for inclusion of information in the CTF Restructuring Analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding impact of interest rate savings on flow of funds for inclusion of information in the CTF Restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding findings from CTF restructuring analysis requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	0.6	\$ 350.00	\$ 210.00	Review CTF bond indentures for each series for inclusion of flow of funds summary in CTF restructuring considerations presentation requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	1.9	\$ 350.00	\$ 665.00	Prepare summary of flow of funds of CTF revenues to debt service payments for inclusion in the CTF restructuring considerations presentation requested by J. Mattei (AAFAF).
Outside PR	54	Levantis, James	6/27/2019	2.9	\$ 350.00	\$ 1,015.00	Revise CTF restructuring analysis requested by J. Mattei (AAFAF) to assess savings from favorable interest rates and impact on flow of funds.
Outside PR	54	Levantis, James	6/27/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	54	Nilsen, Patrick	6/27/2019	1.5	\$ 350.00	\$ 525.00	Revise capitalization summaries for General Obligation and HTA for inclusion in the Commonwealth Overview deck.
PR	57	Battle, Fernando	6/27/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Sonkin (National) to discuss open items related to National's participation in PREPA's RSA.
PR	201	Battle, Fernando	6/27/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Citi) to discuss a General Obligation security design parameters.
PR	201	Battle, Fernando	6/27/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Gana (Assured) to discuss CW plan of adjustment and potential participation of Assured as a supporting holder.
PR	201	Battle, Fernando	6/27/2019	0.2	\$ 875.00	\$ 175.00	Correspond with M. Yassin (ACG) to discuss approach to a General Obligation security design.
PR	207	Battle, Fernando	6/27/2019	0.8	\$ 875.00	\$ 700.00	Review Judge Swain opinion on ERS funding bonds lien.
Outside PR	207	Leake, Paul	6/27/2019	0.4	\$ 350.00	\$ 140.00	Diligence the ERS bond indentures at the request of D. Barrett (ACG) prior to meetings on ERS.
Outside PR	208	Barrett, Dennis	6/27/2019	0.6	\$ 775.00	\$ 465.00	Participate on call with F. Battle (ACG), P. Nilsen (ACG) and P. Leake (ACG) regarding HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Barrett, Dennis	6/27/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) to discuss assumptions included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
PR	208	Battle, Fernando	6/27/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG), P. Nilsen (ACG) and P. Leake (ACG) to review HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) (partial).
PR	208	Battle, Fernando	6/27/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with D. Barrett (ACG) to discuss assumptions included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
PR	208	Battle, Fernando	6/27/2019	0.8	\$ 875.00	\$ 700.00	Review and provide comments to the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) to be presented to AAFAF as part of overall GO possible settlement strategy.
Outside PR	208	Leake, Paul	6/27/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with D. Barrett (ACG), P. Nilsen (ACG), and F. Battle (ACG) regarding HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/27/2019	1.2	\$ 350.00	\$ 420.00	Revise the HTA considerations presentation for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	6/27/2019	2.3	\$ 350.00	\$ 805.00	Revise the HTA considerations presentation for comments provided by F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	6/27/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and P. Leake (ACG) regarding the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Nilsen, Patrick	6/27/2019	0.1	\$ 350.00	\$ 35.00	Correspond with D. Barrett (ACG) regarding the bondholder recoveries implied by the COFINA and PREPA deals included in the HTA considerations presentation.
Outside PR	208	Nilsen, Patrick	6/27/2019	1.3	\$ 350.00	\$ 455.00	Revise bondholder recovery matrix included in the HTA considerations presentation for comments provided by D. Barrett (ACG).
Outside PR	208	Nilsen, Patrick	6/27/2019	2.5	\$ 350.00	\$ 875.00	Revise HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for comments provided by F. Batlle (ACG) and P. Leake (ACG).
Outside PR	208	Nilsen, Patrick	6/27/2019	2.6	\$ 350.00	\$ 910.00	Revise bondholder recovery matrix to include considerations for multiple new toll revenue scenarios for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
PR	12	Batlle, Fernando	6/28/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Rapaport (NPD) to discuss COFINA bonds held by ERS and considerations to participate in tax exchange.
Outside PR	25	Levantis, James	6/28/2019	2.3	\$ 350.00	\$ 805.00	Revise Title III March fee statement for comments provided by D. Barrett (ACG).
Outside PR	54	Barrett, Dennis	6/28/2019	0.6	\$ 775.00	\$ 465.00	Participate on call with J. Mattei (AAFAF), F. Batlle (ACG) and J. Levantis (ACG) to review and discuss Children's Trust restructuring proposal prepared by Ramirez & Co.
PR	54	Batlle, Fernando	6/28/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with J. Mattei (AAFAF), D. Barrett (ACG) and J. Levantis (ACG) to review and discuss Children's Trust restructuring proposal prepared by Ramirez & Co.
PR	54	Batlle, Fernando	6/28/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Cit) to discuss feasibility of tobacco bonds (Children's Trust) refunding opportunity.
Outside PR	54	Leake, Paul	6/28/2019	0.9	\$ 350.00	\$ 315.00	Review and revise the monoline recovery analysis prepared by P. Nilsen (ACG) for inclusion in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	54	Levantis, James	6/28/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with J. Mattei (AAFAF), F. Batlle (ACG) and D. Barrett (ACG) to review and discuss Children's Trust restructuring proposal prepared by Ramirez & Co.
Outside PR	54	Levantis, James	6/28/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers, and Ankura.
PR	200	Batlle, Fernando	6/28/2019	0.3	\$ 875.00	\$ 262.50	Review and analyze information necessary for available amounts COFINA tax certificate.
PR	200	Batlle, Fernando	6/28/2019	0.4	\$ 875.00	\$ 350.00	Review COFINA Bank Services Agreement final draft for sign-off.
PR	201	Batlle, Fernando	6/28/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) to discuss GO strategy alternatives to deal with Plan of Adjustment filing by FOMB.
PR	201	Batlle, Fernando	6/28/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with C. Sobrino (AAFAF) to discuss GO settlement course of action.
PR	201	Batlle, Fernando	6/28/2019	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with C. Garcia (FOMB) to discuss GO settlement process.
PR	208	Batlle, Fernando	6/28/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss assumptions to be used in HTA projections analysis necessary for developing alternative illustrative scenarios.
PR	208	Batlle, Fernando	6/28/2019	0.3	\$ 875.00	\$ 262.50	Correspond with D. Barrett (ACG) to discuss the assumptions and financial projections included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Leake, Paul	6/28/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send HTA restructuring considerations requested by C. Sobrino (AAFAF) to D. Barrett (ACG) for review.
Outside PR	208	Leake, Paul	6/28/2019	0.7	\$ 350.00	\$ 245.00	Prepare additional capital expenditure scenario to measure creditor recoveries at HTA for inclusion in the HTA restructuring considerations model.
Outside PR	208	Leake, Paul	6/28/2019	0.8	\$ 350.00	\$ 280.00	Diligence the Commonwealth of Puerto Rico transfers to HTA to determine feasibility of removing the Commonwealth appropriation at the request of F. Batlle (ACG).
Outside PR	208	Leake, Paul	6/28/2019	0.8	\$ 350.00	\$ 280.00	Prepare additional toll fine revenues scenarios to measure creditor recoveries at HTA for inclusion in the HTA restructuring considerations model.
Outside PR	208	Leake, Paul	6/28/2019	1.4	\$ 350.00	\$ 490.00	Revise the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) for updated scenarios regarding additional capital expenditures and toll fine revenues.
Outside PR	208	Nilsen, Patrick	6/28/2019	0.2	\$ 350.00	\$ 70.00	Correspond with L. Porter (ACG) regarding PREPA recoveries in the latest PREPA deal for inclusion in the bondholder recovery matrix in the HTA restructuring considerations model.
Outside PR	208	Nilsen, Patrick	6/28/2019	3.4	\$ 350.00	\$ 1,190.00	Revise bondholder recovery matrix included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF) to include recoveries implied by the COFINA and PREPA deals.
Outside PR	208	Nilsen, Patrick	6/28/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding securitization structures for HTA bonds included in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/28/2019	1.4	\$ 350.00	\$ 490.00	Analyze expense base of HTA to determine if expenses incremental to transit expenses should be included in a HTA net revenue securitization structure.
Outside PR	208	Nilsen, Patrick	6/28/2019	1.6	\$ 350.00	\$ 560.00	Revise the HTA restructuring considerations presentations requested by C. Sobrino (AAFAF) for comments from F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	6/29/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with L. Alfaro (Barclays) to discuss status of GO negotiations including local bondholders PFC holdings.
Outside PR	208	Leake, Paul	6/29/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the income statement of HTA with and without the Commonwealth appropriation.
Outside PR	208	Leake, Paul	6/29/2019	0.4	\$ 350.00	\$ 140.00	Prepare a summary of the financial projections of HTA with and without the Commonwealth appropriation at the request of P. Nilsen (ACG).
Outside PR	208	Nilsen, Patrick	6/29/2019	0.2	\$ 350.00	\$ 70.00	Correspond with F. Batlle (ACG) regarding the inclusion of capital expenditures included in the HTA securitization proposal in the HTA restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	208	Nilsen, Patrick	6/29/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding the HTA revenue and expense scenarios included in the HTA restructuring considerations presentation.
Outside PR	208	Nilsen, Patrick	6/29/2019	0.4	\$ 350.00	\$ 140.00	Review HTA certified fiscal plan to determine feasibility of removing the Commonwealth appropriation to HTA.
Outside PR	208	Nilsen, Patrick	6/29/2019	0.6	\$ 350.00	\$ 210.00	Review HTA revenue and expense scenarios prepared by P. Leake (ACG) prior to sending to F. Batlle (ACG).
Outside PR	57	Batlle, Fernando	6/30/2019	0.4	\$ 875.00	\$ 350.00	Review lien challenge motion prior to filing on July 1st at the request of M. Yassin (AAFAF).
Total Fees				545.2		\$ 301,183.00	





***Invoice Remittance***

August 26, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-FIFTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2019 TO JUNE 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-fifth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2019 through June 30, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services through June 30, 2019**

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Professional Services	\$357,967.50
Expenses	\$58,026.33
<b>Total Amount Due</b>	<b>\$415,993.83</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## ***Invoice Summary***

Re: AAFAF Implementation Project

### **Professional Services from June 1, 2019 to June 30, 2019**

<b>Name</b>	<b>Title</b>	<b>Rate</b>	<b>Hours</b>	<b>Total</b>
Daniel Jandura	Senior Director	400.00	71.90	\$28,760.00
Farrah Zughni	Senior Associate	325.00	112.30	\$36,497.50
Jaime Fullana	Associate	300.00	82.40	\$24,720.00
Jason Boo	Managing Director	475.00	65.20	\$30,970.00
Jessica Edwards	Senior Associate	325.00	81.40	\$26,455.00
Julio Verdeja	Associate	285.00	11.50	\$3,277.50
Kevin Cowherd	Senior Managing Director	550.00	25.50	\$14,025.00
Linda Pannock	Managing Director	475.00	1.50	\$712.50
Michael Burris	Senior Director	400.00	94.20	\$37,680.00
Michael Thacker	Senior Director	400.00	83.20	\$33,280.00
Ryan Tabor	Managing Director	475.00	52.20	\$24,795.00
Sean Stacy	Senior Director	400.00	127.60	\$51,040.00
Stephen Brickner	Senior Director	400.00	52.40	\$20,960.00
Vicki Estrin	Senior Managing Director	550.00	45.90	\$25,245.00
Victoria LaChance	Director	350.00	1.00	\$350.00
			<b>906.20</b>	<b>\$357,967.50</b>
			<b>Total this Task</b>	<b>\$357,967.50</b>

Task	Expense
<b>Expenses</b>	
Expense Category	Total
Airfare/Railway	\$26,270.20
Lodging – PR	\$21,032.45
Lodging - US	\$0.00
Meals - PR	\$6,042.00
Meals - US	\$756.83
Transportation - PR	\$2,120.00
Transportation - US	\$1,540.95
Other	\$263.90
	<b>\$58,026.33</b>
	<b>Total this Task \$58,026.33</b>
<b>Invoice Total</b>	<b><u>\$415,993.83</u></b>

## Invoice Activity

### Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Daniel Jandura	6/3/2019	0.5	\$400.00	\$200.00	Week Planning with Steve Brickner (0.5)
Outside PR	20	Daniel Jandura	6/3/2019	1	\$400.00	\$400.00	Prep for ASEM visit week of 6/3 (1.0)
Outside PR	20	Daniel Jandura	6/4/2019	5.8	\$400.00	\$2,320.00	Supply Chain kick off with ASEM Leadership, ASEM Walk Through and ASEM Central Warehouse tour (5.8)
Outside PR	20	Daniel Jandura	6/4/2019	1.5	\$400.00	\$600.00	Recap and Summary from Tour (1.5)
Outside PR	20	Daniel Jandura	6/4/2019	1	\$400.00	\$400.00	Day Debrief and Strategy with Ryan, Vicki, Mike, Steve and Jessica (1.0)
Outside PR	20	Daniel Jandura	6/5/2019	3.5	\$400.00	\$1,400.00	Supply Chain Tour ASEM Sterilization and Pharmacy (3.5)
Outside PR	20	Daniel Jandura	6/5/2019	1	\$400.00	\$400.00	Interview with Paul Barreras ASEM Finance (1.0)
Outside PR	20	Daniel Jandura	6/5/2019	1.8	\$400.00	\$720.00	Process documentation and notes from tours (1.8)
Outside PR	10	Daniel Jandura	6/6/2019	2	\$400.00	\$800.00	Hospital Leadership team Bi-monthly update (2.0)
Outside PR	10	Daniel Jandura	6/6/2019	1	\$400.00	\$400.00	Update Weekly Status Update (1.0)
Outside PR	20	Daniel Jandura	6/10/2019	4.5	\$400.00	\$1,800.00	Documentation of information derived from week of 6/3 hospital and warehouse tours (4.5)
Outside PR	20	Daniel Jandura	6/11/2019	3.8	\$400.00	\$1,520.00	Documentation from week of 6/3 tours (3.8)
Outside PR	20	Daniel Jandura	6/11/2019	1.3	\$400.00	\$520.00	Planning for PR visit 6/17 (1.3)
Outside PR	20	Daniel Jandura	6/12/2019	3.4	\$400.00	\$1,360.00	Data Requisition & Event Planning for Visit week of 6/17 (3.4)
Outside PR	20	Daniel Jandura	6/12/2019	1.4	\$400.00	\$560.00	Documentation from week of 6/3 tours (1.4)
Outside PR	20	Daniel Jandura	6/13/2019	1.4	\$400.00	\$560.00	Supply Chain Planning Meeting with Steve & Jessica (1.4)
Outside PR	20	Daniel Jandura	6/13/2019	2.4	\$400.00	\$960.00	Working Document format development (2.4)
Outside PR	20	Daniel Jandura	6/13/2019	1.8	\$400.00	\$720.00	Meeting setup for PR visit (1.8)
Outside PR	20	Daniel Jandura	6/14/2019	1.2	\$400.00	\$480.00	DOH Sponsor Update call with Vickie and Jessica (1.2)
Outside PR	20	Daniel Jandura	6/14/2019	3.2	\$400.00	\$1,280.00	Supply Chain work plan development (3.2)
PR	20	Daniel Jandura	6/17/2019	1	\$400.00	\$400.00	Process documentation (1.0)
PR	20	Daniel Jandura	6/17/2019	1.2	\$400.00	\$480.00	Prep for visit week (1.2)
PR	20	Daniel Jandura	6/18/2019	1.2	\$400.00	\$480.00	Meeting Check In Supply Chain Status (1.2)
PR	20	Daniel Jandura	6/18/2019	2.5	\$400.00	\$1,000.00	ASEM Finance Accounts Payable & Reporting meeting with Rosalyn, Paul, Anna, Liliam, Jessica & Steve (2.5)
PR	20	Daniel Jandura	6/18/2019	2.5	\$400.00	\$1,000.00	ASEM Purchasing overview with Cynthia Matta, Hirham Ortiz & Steve Brickner (2.5)
PR	20	Daniel Jandura	6/18/2019	2.2	\$400.00	\$880.00	Debrief and documentation (2.2)
PR	20	Daniel Jandura	6/19/2019	0.6	\$400.00	\$240.00	Meeting with Gary Sutton Deloitte to review GSA efforts (0.6)
PR	20	Daniel Jandura	6/19/2019	1	\$400.00	\$400.00	Financial reporting review (1.0)
PR	20	Daniel Jandura	6/19/2019	0.5	\$400.00	\$200.00	Debrief with Steve Brickner (0.5)
PR	20	Daniel Jandura	6/19/2019	4	\$400.00	\$1,600.00	Documentation from interviews (4.0)
PR	20	Daniel Jandura	6/19/2019	0.8	\$400.00	\$320.00	Update Weekly Status Report (0.8)
PR	20	Daniel Jandura	6/20/2019	0.5	\$400.00	\$200.00	Prep for Weekly Status Meeting with Steve, Ryan, Jessica and Mike to provide Supply Chain Status (0.5)
PR	20	Daniel Jandura	6/20/2019	1.2	\$400.00	\$480.00	Meeting with Adriana and all above to provide Supply Chain updates (1.2)

Outside PR	20	Daniel Jandura	6/21/2019	0.6	\$400.00	\$240.00	Review Hospital Revenue Cycle Management RFP ASEM (0.6)
Outside PR	20	Daniel Jandura	6/21/2019	3.1	\$400.00	\$1,240.00	Notes from Interviews during week of 6/17 (3.1)
Outside PR	20	Daniel Jandura	6/21/2019	1.2	\$400.00	\$480.00	Thank you and follow up items emailed to ASEM teams (1.2)
Outside PR	20	Daniel Jandura	6/25/2019	0.4	\$400.00	\$160.00	UDH Inventory Call Introduction
Outside PR	20	Daniel Jandura	6/26/2019	0.5	\$400.00	\$200.00	Deloitte Next Steps with GSA call
Outside PR	20	Daniel Jandura	6/27/2019	1.2	\$400.00	\$480.00	Hospital Leadership Meeting - Discuss Supply Chain Work
Outside PR	20	Daniel Jandura	6/28/2019	2.2	\$400.00	\$880.00	ASEM Supply Chain Process Mapping
PR	10	Farrah Zughni	6/3/2019	2.8	\$325.00	\$910.00	Draft initial DNER implementation plan - 2.8
PR	10	Farrah Zughni	6/3/2019	1.2	\$325.00	\$390.00	Management and review of cost-savings initiatives for VRA/OPPEA - 1.2
PR	10	Farrah Zughni	6/4/2019	1.5	\$325.00	\$487.50	Agency Status and Weekly Review Meeting - 1.5
PR	10	Farrah Zughni	6/4/2019	1	\$325.00	\$325.00	Participate in DNER facilitation planning call - 1
PR	10	Farrah Zughni	6/4/2019	4.1	\$325.00	\$1,332.50	Continue to draft and elaborate on DNER implementation plan - 4.1
PR	10	Farrah Zughni	6/4/2019	1.6	\$325.00	\$520.00	Review and edit DNER implementation plan 1.6
PR	10	Farrah Zughni	6/4/2019	1.5	\$325.00	\$487.50	Coordination and review of cost-savings initiatives for VRA/OPPEA/OCIF - 1.4
PR	10	Farrah Zughni	6/5/2019	5.5	\$325.00	\$1,787.50	Preparation for DNER facilitation presentation - 5.5
PR	10	Farrah Zughni	6/5/2019	3.6	\$325.00	\$1,170.00	Project coordination for DNER, STATE, and review of cost-saving objectives - 3.6
PR	10	Farrah Zughni	6/6/2019	1.7	\$325.00	\$552.50	Project coordination and review of DNER and State deliverables- 1.7
Outside PR	10	Farrah Zughni	6/7/2019	2.8	\$325.00	\$910.00	Shared services preparation (with focus on DNER and State models) - 2.8
Outside PR	10	Farrah Zughni	6/7/2019	3.8	\$325.00	\$1,235.00	Project management and implementation plan finalization (State) - 3.8
PR	10	Farrah Zughni	6/10/2019	0.9	\$325.00	\$292.50	Project management, coordination, and review of implementation plan for VRA
PR	10	Farrah Zughni	6/11/2019	0.9	\$325.00	\$292.50	Project coordination and review of agency deliverables for OCIF/SHPO/CASP
Outside PR	10	Farrah Zughni	6/12/2019	1.1	\$325.00	\$357.50	Project management, coordination, and review of agency initiatives for OPPEA/SHPO
Outside PR	10	Farrah Zughni	6/13/2019	2.9	\$325.00	\$942.50	Project management (DNER shared services) - 2.9
Outside PR	10	Farrah Zughni	6/13/2019	0.8	\$325.00	\$260.00	Project management and coordination (cost-savings initiatives for SHPO) - 0.8
Outside PR	10	Farrah Zughni	6/13/2019	2.5	\$325.00	\$812.50	Project management and coordination (cost-savings initiatives for OCIF) - 2.5
Outside PR	10	Farrah Zughni	6/13/2019	1.5	\$325.00	\$487.50	project management, coordination, and review of cost-savings initiatives for CASP - 1.5
Outside PR	10	Farrah Zughni	6/14/2019	2.8	\$325.00	\$910.00	Coordination and review of agency deliverables for VRA/SHPO/OCIF/OPPEA - 2.8
Outside PR	10	Farrah Zughni	6/14/2019	3.1	\$325.00	\$1,007.50	review of implementation plan for shared services DNER - 3.1
Outside PR	10	Farrah Zughni	6/14/2019	1.6	\$325.00	\$520.00	finalization of DNER implementation plan - 1.6
Outside PR	10	Farrah Zughni	6/14/2019	0.5	\$325.00	\$162.50	initial preparation for facilitation session - 0.5
PR	10	Farrah Zughni	6/17/2019	3.6	\$325.00	\$1,170.00	Preparation for DNER facilitation--including revision of agenda and creation of handouts and presentation pieces
PR	10	Farrah Zughni	6/18/2019	2.1	\$325.00	\$682.50	DNER facilitation workshop preparation, including finalization of handouts and presentation materials - 2.1
PR	10	Farrah Zughni	6/18/2019	7	\$325.00	\$2,275.00	DNER facilitation workshop - 7
PR	10	Farrah Zughni	6/19/2019	3.2	\$325.00	\$1,040.00	DNER facilitation workshop - 3.2

PR	10	Farrah Zughni	6/19/2019	1.7	\$325.00	\$552.50	project coordination and review of pending escalated items, including VRA and CASP - 1.7
PR	10	Farrah Zughni	6/19/2019	3.4	\$325.00	\$1,105.00	DNER consolidation facilitation implementation status updates and revisions - 3.1
PR	10	Farrah Zughni	6/20/2019	2.2	\$325.00	\$715.00	DNER facilitation workshop wrap up - 2.2
PR	10	Farrah Zughni	6/20/2019	2.9	\$325.00	\$942.50	DNER consolidation plan final updates and revision, including timeframe for activities - 2.9
PR	10	Farrah Zughni	6/20/2019	1.4	\$325.00	\$455.00	Project coordination for VRA and CASP - 1.4
PR	10	Farrah Zughni	6/20/2019	1.7	\$325.00	\$552.50	Project coordination for consolidation initiatives OPPEA/CASP/VRA/SHPO/OCIF - 1.7
PR	10	Farrah Zughni	6/24/2019	1.8	\$325.00	\$585.00	Planning call on cost-savings initiatives, consolidation, and upcoming meetings- 1.8
PR	10	Farrah Zughni	6/24/2019	3.2	\$325.00	\$1,040.00	develop Department of State implementation plan - 3.2
PR	10	Farrah Zughni	6/24/2019	1.1	\$325.00	\$357.50	revise Department of state implementation plan - 1.1
PR	10	Farrah Zughni	6/24/2019	1.3	\$325.00	\$422.50	project coordination for cost-savings initiatives (DNER and State)- 1.3
PR	10	Farrah Zughni	6/25/2019	1.5	\$325.00	\$487.50	weekly status call with Jason - 1.5
PR	10	Farrah Zughni	6/25/2019	4.2	\$325.00	\$1,365.00	preparation for State consolidation facilitation - 4.2
PR	10	Farrah Zughni	6/25/2019	2.3	\$325.00	\$747.50	consolidation planning and coordination - 2.3
PR	10	Farrah Zughni	6/25/2019	1.1	\$325.00	\$357.50	general project management and coordination - 1.1
PR	10	Farrah Zughni	6/26/2019	4	\$325.00	\$1,300.00	Department of State facilitation - 4
PR	10	Farrah Zughni	6/26/2019	1.7	\$325.00	\$552.50	Update Department of State Implementation - 1.7
PR	10	Farrah Zughni	6/26/2019	0.6	\$325.00	\$195.00	Finalize revisions to Department of State Implementation Plan - .6
PR	10	Farrah Zughni	6/26/2019	2.1	\$325.00	\$682.50	project coordination, management, and review for cost-saving agency initiatives (OPPEA/SHPO/VRA/CASP) - 2.1
PR	10	Farrah Zughni	6/27/2019	1.5	\$325.00	\$487.50	meeting with DPI agency - 1.5
PR	10	Farrah Zughni	6/27/2019	1	\$325.00	\$325.00	DPI coordination and communications- 1
PR	10	Farrah Zughni	6/27/2019	1.4	\$325.00	\$455.00	OPPEA coordination and communication - 1.4
PR	10	Farrah Zughni	6/27/2019	0.8	\$325.00	\$260.00	Coordination and communication for cost savings initiatives for SHPO/VRA/CASP/OPPEA - 0.8
PR	10	Farrah Zughni	6/27/2019	3.8	\$325.00	\$1,235.00	FY20 kickoff deck draft and initial revisions - 3.8
Outside PR	10	Jaime Fullana	6/4/2019	1.5	\$300.00	\$450.00	Weekly team call for weekly updates (1.5)
Outside PR	10	Jaime Fullana	6/4/2019	1	\$300.00	\$300.00	Conduct a one on one performance review with J. Boo (1)
Outside PR	10	Jaime Fullana	6/4/2019	5	\$300.00	\$1,500.00	Work and construct new implementation plan template for CIPR, Dept of State, and DTOP (5)
Outside PR	20	Jaime Fullana	6/5/2019	3.5	\$300.00	\$1,050.00	Meeting with H. Ortiz, Director of Purchasing, of hospital (3.5)
Outside PR	20	Jaime Fullana	6/5/2019	1.8	\$300.00	\$540.00	Meeting with Director of Finance P. Barras of Centro Medico (1.8)
Outside PR	20	Jaime Fullana	6/5/2019	1.7	\$300.00	\$510.00	Interpretation of agenda for consolidation workshop with RBPS (1.7)
Outside PR	20	Jaime Fullana	6/5/2019	2	\$300.00	\$600.00	Work on DTOP implementation plan (2)
Outside PR	20	Jaime Fullana	6/6/2019	1.3	\$300.00	\$390.00	Planning prep for Centro Medico ASEM with J. Matta (1.3)
Outside PR	20	Jaime Fullana	6/6/2019	2	\$300.00	\$600.00	Meeting with Centro Medico ASEM with J. Matta (2)
Outside PR	20	Jaime Fullana	6/6/2019	3	\$300.00	\$900.00	DTOP implementation plan and monthly savings report (3)
Outside PR	10	Jaime Fullana	6/10/2019	2	\$300.00	\$600.00	DTOP facilitation plan (2)

Outside PR	10	Jaime Fullana	6/10/2019	4	\$300.00	\$1,200.00	RBPS prep for consolidation workshop (4)
Outside PR	10	Jaime Fullana	6/11/2019	0.8	\$300.00	\$240.00	RBPS prep for consolidation workshop (0.8)
Outside PR	10	Jaime Fullana	6/11/2019	7	\$300.00	\$2,100.00	RBPS Consolidation Plan workshop (7)
Outside PR	10	Jaime Fullana	6/11/2019	1	\$300.00	\$300.00	RBPS Finance Consolidation Plan (1)
Outside PR	10	Jaime Fullana	6/12/2019	6	\$300.00	\$1,800.00	RBPS Consolidation Plan workshop (6)
Outside PR	10	Jaime Fullana	6/12/2019	1	\$300.00	\$300.00	RBPS Consolidation Plan creation (1)
Outside PR	10	Jaime Fullana	6/13/2019	2	\$300.00	\$600.00	Meeting with Rebeca Maldonado and Armando Otero about DNRE consolidation plan (2)
Outside PR	10	Jaime Fullana	6/13/2019	3	\$300.00	\$900.00	Meeting with TRS and Retirement Plan Board about where was TRS standing (3)
Outside PR	10	Jaime Fullana	6/21/2019	4	\$300.00	\$1,200.00	Work on interpretation of DEDC, JSRP work and new Implementation Plan for the understanding of the team and agencies (4)
Outside PR	10	Jaime Fullana	6/24/2019	3	\$300.00	\$900.00	Meeting with team for week prep (3)
Outside PR	10	Jaime Fullana	6/24/2019	2	\$300.00	\$600.00	Work and email interpretation for Dept of State Business Case (2)
Outside PR	10	Jaime Fullana	6/25/2019	1.8	\$300.00	\$540.00	Weekly team call for status updates (1.8)
Outside PR	10	Jaime Fullana	6/25/2019	3	\$300.00	\$900.00	Creation of PPT presentation for RBPS Consolidation Plan (3)
Outside PR	10	Jaime Fullana	6/25/2019	3	\$300.00	\$900.00	Interpretation for Dept of State business case (3)
Outside PR	10	Jaime Fullana	6/25/2019	2.5	\$300.00	\$750.00	Prep for our Dept of State consolidation workshop meeting (2.5)
Outside PR	10	Jaime Fullana	6/26/2019	3.5	\$300.00	\$1,050.00	Consolidation Workshop facilitation meeting with Dept of State (3.5)
Outside PR	10	Jaime Fullana	6/26/2019	4	\$300.00	\$1,200.00	Creation of new OPPEA implementation plan (4)
Outside PR	10	Jaime Fullana	6/27/2019	1.5	\$300.00	\$450.00	Introductory meeting with DPI to work on new implementation plan (1.5)
Outside PR	10	Jaime Fullana	6/27/2019	3.5	\$300.00	\$1,050.00	Creation of "Kickoff" packet for FY20 to be sent out to all agencies (3.5)
Outside PR	10	Jaime Fullana	6/28/2019	1	\$300.00	\$300.00	Interpretation work for OPPEA new implementation plan (1)
PR	10	Jason Boo	6/3/2019	2.2	\$475.00	\$1,045.00	Senior oversight and project coordination related to agency deliverables
PR	10	Jason Boo	6/4/2019	1.9	\$475.00	\$902.50	Senior oversight and review of DTOP FY20 savings template and implementation plan (1.9)
PR	10	Jason Boo	6/4/2019	3.1	\$475.00	\$1,472.50	Preparation and planning for consolidation workshop with Regulatory Board of Public Services (3.1)
PR	10	Jason Boo	6/4/2019	1.8	\$475.00	\$855.00	Senior oversight and review of government retirement planning objectives and current progress (1.8)
PR	10	Jason Boo	6/5/2019	2.2	\$475.00	\$1,045.00	Retirement planning meeting with Banco Popular and AAFAF to discuss progress made by Banco Popular and future work plan (2.2)
PR	10	Jason Boo	6/5/2019	1.4	\$475.00	\$665.00	Senior oversight and review of Department of Natural and Environmental Resources revised Implementation Plan and FY20 Monthly Reporting template (1.4)
Outside PR	10	Jason Boo	6/7/2019	0.5	\$475.00	\$237.50	Weekly status update meeting with OCFO (0.5)
Outside PR	10	Jason Boo	6/7/2019	0.8	\$475.00	\$380.00	Senior oversight and project coordination (0.8)
Outside PR	10	Jason Boo	6/7/2019	1.3	\$475.00	\$617.50	Senior review of Retirement Planning update summary (1.3)
PR	10	Jason Boo	6/10/2019	3.9	\$475.00	\$1,852.50	Preparation and planning for upcoming Regulatory Board of Public Services (JRSP) consolidation workshop
PR	10	Jason Boo	6/11/2019	7.2	\$475.00	\$3,420.00	Day 1 of the Regulatory Board of Public Services (JRSP) consolidation workshop
PR	10	Jason Boo	6/12/2019	4.2	\$475.00	\$1,995.00	Day 2 of the Regulatory Board of Public Services



							(JRSP) consolidation workshop (4.2)
PR	10	Jason Boo	6/12/2019	3.4	\$475.00	\$1,615.00	Creation of agency consolidation workplan for JRSP as a result of the consolidation workshop (3.4)
PR	10	Jason Boo	6/13/2019	2.3	\$475.00	\$1,092.50	Meeting with DNER agency to discuss consolidation planning and FY19 savings reporting (2.3)
PR	10	Jason Boo	6/13/2019	1.4	\$475.00	\$665.00	Project management and senior oversight of agency deliverables (1.4)
PR	10	Jason Boo	6/17/2019	3.4	\$475.00	\$1,615.00	Preparation and planning for upcoming Environmental consolidation workshop
PR	10	Jason Boo	6/18/2019	6.2	\$475.00	\$2,945.00	Consolidation workshop with Environmental agency to develop workplan and align key stakeholders (6.2)
PR	10	Jason Boo	6/18/2019	2.1	\$475.00	\$997.50	Preparation and planning for day two of Environmental consolidation workshop
PR	10	Jason Boo	6/19/2019	3.3	\$475.00	\$1,567.50	Day 2 consolidation workshop with Environmental agency to develop workplan and align key stakeholders (3.3)
PR	10	Jason Boo	6/19/2019	3.5	\$475.00	\$1,662.50	Development of status report for Rebeca Maldando providing a detailed overview of consolidation progress for DEDC, JRSP, and DNER agencies (3.5)
PR	10	Jason Boo	6/20/2019	0.7	\$475.00	\$332.50	Meeting with Alberto Carrero to discuss current status and upcoming priority items (.7)
PR	10	Jason Boo	6/20/2019	2.9	\$475.00	\$1,377.50	Senior oversight and review of development of DNER consolidation workplan (2.9)
Outside PR	10	Jason Boo	6/21/2019	1.2	\$475.00	\$570.00	Senior oversight and review of RETERIO reconciliation analysis to facilitate Ankura assistance
Outside PR	10	Jason Boo	6/25/2019	2.2	\$475.00	\$1,045.00	Senior oversight and coordination of upcoming agency meetings and deliverables
Outside PR	10	Jason Boo	6/26/2019	2.1	\$475.00	\$997.50	Development of summary presentation detailing the agency consolidation phases
PR	20	Jessica Edwards	6/3/2019	0.4	\$325.00	\$130.00	Project coordination with supply chain and revenue cycle teams, and on implementation planning and Ankura team conference call for internal status update.
PR	20	Jessica Edwards	6/3/2019	0.5	\$325.00	\$162.50	Project coordination with supply chain and revenue cycle teams, and on implementation planning and Ankura team conference call for internal status update.
Outside PR	20	Jessica Edwards	6/4/2019	4	\$325.00	\$1,300.00	Supply Chain kick off with ASEM Leadership, ASEM Walk Through and ASEM Central Warehouse tour (4.0)
Outside PR	20	Jessica Edwards	6/4/2019	1.5	\$325.00	\$487.50	Recap and Summary from Tour (1.5)
Outside PR	20	Jessica Edwards	6/4/2019	1	\$325.00	\$325.00	Day Debrief and Strategy with Ryan, Vicki, Mike, Steve and Jessica (1.0)
Outside PR	20	Jessica Edwards	6/4/2019	0.9	\$325.00	\$292.50	Revenue Cycle Management Kick-off meeting with ASEM , MSSC, Leadership (.9)
Outside PR	20	Jessica Edwards	6/4/2019	2	\$325.00	\$650.00	Revenue Management Denial Discovery Meeting with University Hospital and Ankura team (2.0)
Outside PR	20	Jessica Edwards	6/4/2019	0.4	\$325.00	\$130.00	Debrief with Ankura team on revenue cycle management meetings and supply management and plan for July 6 meetings (.4 ) Preparation and project coordination on hospital revenue cycle and supply chain (1.0)
Outside PR	20	Jessica Edwards	6/4/2019	0.6	\$325.00	\$195.00	Day Debrief and Strategy with Ryan, Vicki, Mike,

							Steve and Jessica (1.0)
Outside PR	20	Jessica Edwards	6/5/2019	1	\$325.00	\$325.00	Preparation for revenue cycle and utilization meetings with UDH and HOPU (1.0)
Outside PR	20	Jessica Edwards	6/5/2019	0.8	\$325.00	\$260.00	Bed Control meeting with utilization review team (.8)
Outside PR	20	Jessica Edwards	6/5/2019	2	\$325.00	\$650.00	Follow up and planning next steps for Utilization Management Meeting RCM denial meetings (2.0)
Outside PR	20	Jessica Edwards	6/5/2019	0.7	\$325.00	\$227.50	Internal meeting with Ankura at .7
Outside PR	20	Jessica Edwards	6/5/2019	3.1	\$325.00	\$1,007.50	Project Management and coordination for revenue cycle management and utilization and supply management (3.1)
Outside PR	20	Jessica Edwards	6/5/2019	0.2	\$325.00	\$65.00	Project management and template review for industrial commission and implementation planning (.2)
Outside PR	20	Jessica Edwards	6/6/2019	2.3	\$325.00	\$747.50	Understanding revenue cycle Process Denial delivery model Meeting HOPU Pediatric Hospital with Dr. Vanessa Pagan, Joan Medina, Maria Laracuente (2.3)
Outside PR	20	Jessica Edwards	6/6/2019	0.5	\$325.00	\$162.50	Debrief meeting with Mike Thatcher, Ryan Taber, Vicki Estrin, Steve Brickner, and Dan Jandura, debrief status update meeting with ASEM, Pediatric Hospital and University District Hospital (.5)
Outside PR	20	Jessica Edwards	6/6/2019	1.2	\$325.00	\$390.00	Utilization Management Discovery Meeting Process delivery with Reliable Health and Ankura team (1.2)
Outside PR	20	Jessica Edwards	6/6/2019	1	\$325.00	\$325.00	Research and project coordination for revenue cycle and utilization (1.0)
Outside PR	20	Jessica Edwards	6/13/2019	1	\$325.00	\$325.00	Supply Chain Planning meeting with Dan Jandura and Steve Brickner (1.0)
Outside PR	20	Jessica Edwards	6/13/2019	1	\$325.00	\$325.00	Revenue Cycle Workstream Meeting (1.0)
Outside PR	20	Jessica Edwards	6/13/2019	4	\$325.00	\$1,300.00	Communication and project management for Department of Health project (3.0)
Outside PR	20	Jessica Edwards	6/14/2019	1	\$325.00	\$325.00	Puerto Rico Planning team for supply chain with Steve Brickner and Dan Jandura. (1.0)
Outside PR	20	Jessica Edwards	6/14/2019	0.8	\$325.00	\$260.00	Status update call for PR health project with Andrea [came late]) (.8)
Outside PR	20	Jessica Edwards	6/14/2019	1.9	\$325.00	\$617.50	Project planning and documentation for supply chain meeting with ASEM finance (1.9)
Outside PR	20	Jessica Edwards	6/14/2019	1.1	\$325.00	\$357.50	Update to Industrial Commission implementation plan (1.1)
Outside PR	20	Jessica Edwards	6/14/2019	1.5	\$325.00	\$487.50	Supply Chain Service Delivery Model and Strategy (1.5)
Outside PR	20	Jessica Edwards	6/14/2019	0.4	\$325.00	\$130.00	Project management and communication for JRSP tool (.4)
Outside PR	20	Jessica Edwards	6/14/2019	0.9	\$325.00	\$292.50	Communication and project management for health project (0.9)
PR	20	Jessica Edwards	6/17/2019	1	\$325.00	\$325.00	Project Management and Coordination for Revenue Cycle for week of June 16th. Communication and scheduling with leadership of University District Hospital.
PR	20	Jessica Edwards	6/18/2019	1.2	\$325.00	\$390.00	Ankura team meeting for planning and preparation for week of June 16th and daily meetings for supply chain with ASEM Accounts Payable and Purchasing (1.2)
PR	20	Jessica Edwards	6/18/2019	2.5	\$325.00	\$812.50	Supply Chain meeting with ASEM accounts payable providing interpretation and documentation (2.5)

PR	20	Jessica Edwards	6/18/2019	1.5	\$325.00	\$487.50	Supply Chain Meeting with ASEM Purchasing providing documentation and interpretation (1.5)
PR	20	Jessica Edwards	6/18/2019	1	\$325.00	\$325.00	Walk through and meeting of warehouse and crossdock for Supply Chain providing documentation and interpretation (1.0)
PR	20	Jessica Edwards	6/18/2019	0.5	\$325.00	\$162.50	Meeting debrief with Supply Chain team (0.5)
PR	20	Jessica Edwards	6/18/2019	0.7	\$325.00	\$227.50	Supply Chain project coordination and process mapping of ASEM purchasing (1.2)
PR	20	Jessica Edwards	6/19/2019	1.1	\$325.00	\$357.50	Morning planning meeting, project coordination and planning for Revenue Cycle (1.1)
PR	20	Jessica Edwards	6/19/2019	1.1	\$325.00	\$357.50	Revenue Cycle meeting with utilization team members to discuss denials and physician documentation provided interpretation and documentation (1.1)
PR	20	Jessica Edwards	6/19/2019	2	\$325.00	\$650.00	Revenue cycle tour of HURRA in Bayamon with administrative secretary (2.0)
PR	20	Jessica Edwards	6/19/2019	1.3	\$325.00	\$422.50	Project coordination, communication and planning for revenue cycle provided translation (1.3)
PR	20	Jessica Edwards	6/19/2019	0.5	\$325.00	\$162.50	Revenue Cycle HURRA tour recap meeting (.5)
PR	20	Jessica Edwards	6/19/2019	0.6	\$325.00	\$195.00	Status Report planning with team for Supply Chain and Revenue Cycle for Healthcare Reform Director (1.6)
PR	20	Jessica Edwards	6/20/2019	1.5	\$325.00	\$487.50	Bimonthly status meeting with Adriana Hernandez of the OCFO on Revenue Cycle and Supply Chain in Hacienda (1.5)
PR	20	Jessica Edwards	6/20/2019	1	\$325.00	\$325.00	Project coordination and research on PR healthcare and HURRA (1.0)
PR	20	Jessica Edwards	6/20/2019	0.9	\$325.00	\$292.50	Meeting with Dr. Mososco and Dr. Rivera with Ryan Tabor regarding residency documentation for Revenue Cycle provided documentation (.9)
PR	20	Jessica Edwards	6/20/2019	1.1	\$325.00	\$357.50	All team bimonthly status update meeting for revenue cycle and supply chain in University District Hospital provided documentation (1.1)
PR	20	Jessica Edwards	6/21/2019	1	\$325.00	\$325.00	Project Coordination and communication for meeting planning for Revenue Cycle for Week of June 24th. Provided interpretation and emails). (1.0)
PR	20	Jessica Edwards	6/24/2019	1.7	\$325.00	\$552.50	Project Management and coordination for revenue cycle including communication, scheduling and preparation for week of 06/24 (1.7)
PR	20	Jessica Edwards	6/24/2019	1.8	\$325.00	\$585.00	Review of meeting notes with medical director of UDH and documentation for revenue cycle (1.8)
PR	20	Jessica Edwards	6/24/2019	1	\$325.00	\$325.00	Accounts payable processing mapping for supply chain for ASEM (1.0)
PR	20	Jessica Edwards	6/25/2019	0.6	\$325.00	\$195.00	Meeting with Naidamar Nieves Diaz and Lisandra Brenes UDH medical records discovery meeting to understand their role in the revenue cycle and clinical documentation management. Assisted in Spanish facilitation. (0.6)
PR	20	Jessica Edwards	6/25/2019	1	\$325.00	\$325.00	Participated in weekly RCM consulting team meeting with Ricardo Torres, Ryan Tabor, Vicki Estrin, and Mike Thacker to review status and information on UDH and HURRA (1.0).
PR	20	Jessica Edwards	6/25/2019	0.5	\$325.00	\$162.50	Internal team discussion with Ryan Tabor, Mike Thacker, and Vicki Estrin to debrief on UDH and discuss next steps (0.5)
PR	20	Jessica Edwards	6/25/2019	1.3	\$325.00	\$422.50	Project management of revenue cycle and

							communications with Gisselle Vanderys of HURRA, Neysha Carmona of HOPU regarding meeting planning (1.3)
PR	20	Jessica Edwards	6/25/2019	1.6	\$325.00	\$520.00	Reviewed 2019 UDH denials data by department, denial category, and month of the years for 2019 (1.6)
PR	20	Jessica Edwards	6/25/2019	2.5	\$325.00	\$812.50	Research and compile data needed and potential recommendations for HURRA revenue cycle and underutilized building space. (1.5)
PR	20	Jessica Edwards	6/26/2019	0.9	\$325.00	\$292.50	Meeting with Samary Orabona of HOPU for records discovery meeting and to understand role in the revenue cycle and clinical documentation management. Assisted with Spanish interpretation. (0.9)
PR	20	Jessica Edwards	6/26/2019	1	\$325.00	\$325.00	Meeting with Joan Medina, RHS consultant of HOPU, regarding utilization management and data reporting and RHS management structure at HOPU. Assisted with Spanish interpretation. (1.0)
PR	20	Jessica Edwards	6/26/2019	0.8	\$325.00	\$260.00	Recap meeting with RCM team, reviewed meeting notes, project coordination around next steps (0.8)
PR	20	Jessica Edwards	6/26/2019	0.8	\$325.00	\$260.00	Reviewed deliverables and provided feedback for presenting RCM opportunities and themes with Ankura RCM team (0.8)
PR	20	Jessica Edwards	6/26/2019	1	\$325.00	\$325.00	Assisted in preparation of materials for RCM themes observed for Dept of Health status meeting (1.0)
PR	20	Jessica Edwards	6/26/2019	1.4	\$325.00	\$455.00	Email and coordination with staff functions and data requests related to Revenue Cycle at HOPU and HURRA (1.4)
PR	20	Jessica Edwards	6/26/2019	0.1	\$325.00	\$32.50	RCM Project coordination and email for meeting with bed management, and admissions functions at HOPU. (.5)
PR	20	Jessica Edwards	6/27/2019	0.6	\$325.00	\$195.00	Prep for Dept of Health status meeting with hospital leadership (0.6)
PR	20	Jessica Edwards	6/27/2019	1	\$325.00	\$325.00	Hospital Transformation status meeting with hospital leadership. Assisted in Spanish interpretation where needed (1.0)
PR	20	Jessica Edwards	6/27/2019	1	\$325.00	\$325.00	Meeting with Gisselle Van Derys of HURRA for initial introduction and discovery meeting regarding project, HURRA RCM and next steps. Assisted with Spanish interpretation where needed (1.0)
PR	20	Jessica Edwards	6/27/2019	0.2	\$325.00	\$65.00	Email and correspondence with UDH Utilization team regarding utilization data reporting. (.2)
Outside PR	20	Jessica Edwards	6/28/2019	1.9	\$325.00	\$617.50	Project management for RCM, email correspondence to Kathia Cruz and Dr. Myrna Quinoz of HOPU to set up meetings for July. Email Giselle Van Derys of HURRA for request of staff and functions related to hospital's RCM. Follow up email to Hiram Berrios of ASEM requesting for model and access to Meditech network for supply chain. Follow up with Dr. Rivera of UDH regarding access to UDH/ASEM dashboards for supply chain. (1.9)
Outside PR	20	Jessica Edwards	6/28/2019	0.5	\$325.00	\$162.50	Review of utilization management and denial data from UDH (.5)
PR	10	Julio Verdeja	6/10/2019	1.3	\$285.00	\$370.50	Participate meeting with J. Boo (ACG), K. Cowherd (ACG), S. Stacy (ACG), J. Fullana

							(ACG) and A. Yoshimura (ACG) to determine agenda for full day consolidation workshop tomorrow (Partial).
PR	20	Julio Verdeja	6/11/2019	6.4	\$285.00	\$1,824.00	Participation consolidation workshop for Regulatory Board of Public Services.
PR	20	Julio Verdeja	6/12/2019	3.8	\$285.00	\$1,083.00	Participation consolidation workshop for Regulatory Board of Public Services.
Outside PR	10	Kevin Cowherd	6/5/2019	1.5	\$550.00	\$825.00	Agency consolidation planning and facilitated session design (1 hour) and implementation plan deliverable review (0.5 hour)
Outside PR	10	Kevin Cowherd	6/7/2019	1	\$550.00	\$550.00	OCFO meeting to review implementation activity and plan for the week ahead (1 hour)
PR	10	Kevin Cowherd	6/10/2019	3.5	\$550.00	\$1,925.00	Preparation for JSRP Public Services Board facilitated session
PR	10	Kevin Cowherd	6/11/2019	7	\$550.00	\$3,850.00	JSRP Public Services Board consolidation planning session
PR	10	Kevin Cowherd	6/12/2019	6	\$550.00	\$3,300.00	JSRP Public Services Board consolidation planning session
PR	10	Kevin Cowherd	6/13/2019	2	\$550.00	\$1,100.00	DNER agency meeting to plan consolidation plan facilitated session (2.0)
PR	10	Kevin Cowherd	6/13/2019	2.5	\$550.00	\$1,375.00	JSRP Public Services Board consolidation plan review and improvement (2.5)
PR	10	Kevin Cowherd	6/13/2019	1	\$550.00	\$550.00	Retirement plan project review and assessment of data issues (1.0)
Outside PR	10	Kevin Cowherd	6/19/2019	1	\$550.00	\$550.00	Agency implementation planning and reporting design
Outside PR	10	Linda Pannock	6/4/2019	1.5	\$475.00	\$712.50	Creation of agency workshop agenda (1.5)
Outside PR	10	Michael Burris	6/12/2019	2.4	\$400.00	\$960.00	DNER Workshop planning with Ankura team (2.4)
Outside PR	10	Michael Burris	6/12/2019	0.6	\$400.00	\$240.00	Ankura team planning emails and discussions (.6)
Outside PR	10	Michael Burris	6/12/2019	1.9	\$400.00	\$760.00	DNER Workshop artifact development (1.9)
Outside PR	10	Michael Burris	6/12/2019	0.1	\$400.00	\$40.00	Review of DNER Workshop output (0.1)
Outside PR	10	Michael Burris	6/13/2019	2.4	\$400.00	\$960.00	DNER Workshop planning with Ankura team (2.4)
Outside PR	10	Michael Burris	6/13/2019	0.6	\$400.00	\$240.00	Ankura team planning emails and discussions (.6)
Outside PR	10	Michael Burris	6/13/2019	2.1	\$400.00	\$840.00	DNER Workshop artifact development (2.1)
Outside PR	10	Michael Burris	6/14/2019	2.4	\$400.00	\$960.00	DNER Workshop planning with Ankura team (2.4)
Outside PR	10	Michael Burris	6/14/2019	0.6	\$400.00	\$240.00	Ankura team planning emails and discussions (.6)
Outside PR	10	Michael Burris	6/14/2019	2.2	\$400.00	\$880.00	DNER Workshop artifact development (2.2)
PR	10	Michael Burris	6/17/2019	0.6	\$400.00	\$240.00	Preparation for DNER Consolidation workshop (.6)
PR	10	Michael Burris	6/17/2019	5.8	\$400.00	\$2,320.00	Reviewing DNER background with DNER team (1.0)
PR	10	Michael Burris	6/17/2019	0.6	\$400.00	\$240.00	Preparation for DNER Consolidation workshop (.6)
PR	10	Michael Burris	6/17/2019	1	\$400.00	\$400.00	Reviewing DNER background with DNER team (1.0)
PR	10	Michael Burris	6/18/2019	10.2	\$400.00	\$4,080.00	Facilitation of DNER Consolidation workshop with Ankura and DNER team (10.20)
PR	10	Michael Burris	6/19/2019	0.1	\$400.00	\$40.00	DNER workshop. DNER workshop summary and spreadsheet revisions
PR	10	Michael Burris	6/19/2019	7.6	\$400.00	\$3,040.00	Facilitation of DNER Consolidation workshop with Ankura and DNER team (7.6)
PR	10	Michael Burris	6/19/2019	2.3	\$400.00	\$920.00	Began DNER workshop documentation,

							spreadsheet revisions, and follow up action capture (2.3)
PR	10	Michael Burris	6/20/2019	0.8	\$400.00	\$320.00	DNER workshop follow ups and wrap up with DNER team, Reviewed DNER outcomes and next steps with Ankura team; Development work on DNER PMO approach
PR	10	Michael Burris	6/20/2019	1	\$400.00	\$400.00	Facilitation of DNER Consolidation workshop with Ankura and DNER team, action item closeouts (1.0)
PR	10	Michael Burris	6/20/2019	2.6	\$400.00	\$1,040.00	Updates to DNER summary worksheet (2.6)
PR	10	Michael Burris	6/20/2019	0.6	\$400.00	\$240.00	DNER team email follow up to clarify documentation (.6)
PR	10	Michael Burris	6/20/2019	0.2	\$400.00	\$80.00	DNER workshop room cleanup (.2)
PR	10	Michael Burris	6/20/2019	3.4	\$400.00	\$1,360.00	Updates to PMO for DNER approach (3.6)
PR	10	Michael Burris	6/21/2019	1.7	\$400.00	\$680.00	Revisions to PMO for DNER approach development (1.7)
Outside PR	10	Michael Burris	6/24/2019	3.4	\$400.00	\$1,360.00	Updates, review, and development of DNER Consolidation summary report (3.4)
Outside PR	10	Michael Burris	6/24/2019	1.2	\$400.00	\$480.00	DNER team emails and follow up (1.2)
Outside PR	10	Michael Burris	6/24/2019	3.5	\$400.00	\$1,400.00	Updates, review, and development of DNER Consolidation summary report (4.0)
Outside PR	10	Michael Burris	6/25/2019	0.2	\$400.00	\$80.00	Consolidation report development
Outside PR	10	Michael Burris	6/25/2019	3.6	\$400.00	\$1,440.00	Updates, review, and development of DNER Consolidation summary report (3.6)
Outside PR	10	Michael Burris	6/25/2019	0.6	\$400.00	\$240.00	DNER team emails and follow up (.6)
Outside PR	10	Michael Burris	6/25/2019	3.6	\$400.00	\$1,440.00	Updates, review, and development of DNER Consolidation summary report (2.9): DNER team review of data needs, analysis, and follow on actions (2.0)
Outside PR	10	Michael Burris	6/26/2019	3.4	\$400.00	\$1,360.00	Updates, review, and development of DNER Consolidation summary report (3.4)
Outside PR	10	Michael Burris	6/26/2019	0.6	\$400.00	\$240.00	DNER team emails and follow up (.6)
Outside PR	10	Michael Burris	6/26/2019	4.1	\$400.00	\$1,640.00	Updates, review, and development of DNER Consolidation summary report (4.1)
Outside PR	10	Michael Burris	6/27/2019	0.1	\$400.00	\$40.00	Consolidation report development
Outside PR	10	Michael Burris	6/27/2019	3.4	\$400.00	\$1,360.00	Updates, review, and development of DNER Consolidation summary report (3.4)
Outside PR	10	Michael Burris	6/27/2019	0.6	\$400.00	\$240.00	DNER team emails and follow up (.6)
Outside PR	10	Michael Burris	6/27/2019	3.9	\$400.00	\$1,560.00	Updates, review, and development of DNER Consolidation summary report (3.9)
Outside PR	10	Michael Burris	6/28/2019	0.1	\$400.00	\$40.00	Consolidation report development
Outside PR	10	Michael Burris	6/28/2019	3.4	\$400.00	\$1,360.00	Updates, review, and development of DNER Consolidation summary report (3.4)
Outside PR	10	Michael Burris	6/28/2019	0.6	\$400.00	\$240.00	DNER team emails and follow up (.6)
Outside PR	10	Michael Burris	6/28/2019	4.1	\$400.00	\$1,640.00	Updates, review, and development of DNER Consolidation summary report (4.1)
Outside PR	20	Michael Thacker	6/4/2019	2	\$400.00	\$800.00	Participated in meeting with Jorge Matta, Ankura team, and ASEM ER/OR leaders and completed tour of ASEM facility (2.0)
Outside PR	20	Michael Thacker	6/4/2019	1.1	\$400.00	\$440.00	Finalized notes from ASEM meeting/tour and prepared for Revenue Cycle Kick-off (1.1)
Outside PR	20	Michael Thacker	6/4/2019	0.9	\$400.00	\$360.00	Participated in Revenue Cycle Kick-off meeting with ASEM, MCCS, and Ankura Team (0.9)
Outside PR	20	Michael Thacker	6/4/2019	2	\$400.00	\$800.00	Participated in Revenue Cycle Denials discovery meeting with denials team, MCCS, and Ankura Team (2.0)
Outside PR	20	Michael Thacker	6/4/2019	1.2	\$400.00	\$480.00	Internal meeting with Ankura team to debrief on RCM meetings and prep for meetings on 6/5



(1.2)							
Outside PR	20	Michael Thacker	6/5/2019	0.8	\$400.00	\$320.00	Observed and participated in the daily Bed Control meeting for University Hospital (0.8)
Outside PR	20	Michael Thacker	6/5/2019	2	\$400.00	\$800.00	RCM Utilization Management Meeting discovery meeting with Utilization Management team and Ankura team members (2.0)
Outside PR	20	Michael Thacker	6/5/2019	0.7	\$400.00	\$280.00	Internal Ankura Debrief following UM meeting with Ankura teammates (0.7)
Outside PR	20	Michael Thacker	6/5/2019	1.5	\$400.00	\$600.00	Post meeting working to document and summarize meeting notes and follow-ups. Developed summarized meeting documents and posted to team page (1.5)
Outside PR	20	Michael Thacker	6/6/2019	0.4	\$400.00	\$160.00	Status meeting prep and planning (0.4)
Outside PR	20	Michael Thacker	6/6/2019	2.3	\$400.00	\$920.00	Participated in Pediatric Hospital Denials discovery meeting with Vanessa Pagan, Joan Madina, and Maria Laracent (2.3)
Outside PR	20	Michael Thacker	6/6/2019	0.5	\$400.00	\$200.00	Denials debrief with the Ankura team (0.5)
Outside PR	20	Michael Thacker	6/6/2019	1	\$400.00	\$400.00	Participated in revenue cycle utilization management discovery meeting with relative health and Ankura team (1.0)
Outside PR	20	Michael Thacker	6/6/2019	0.4	\$400.00	\$160.00	Review and finalize meeting notes (0.4)
Outside PR	20	Michael Thacker	6/10/2019	1.7	\$400.00	\$680.00	Updated meeting notes, identified common themes and posted to team SharePoint (1.7)
Outside PR	20	Michael Thacker	6/10/2019	1.7	\$400.00	\$680.00	Developed draft Visio process flow of the HOPU Utilization Management Process (1.7)
Outside PR	20	Michael Thacker	6/10/2019	1.3	\$400.00	\$520.00	Developed draft list of meetings to be requested and data request items (1.3)
Outside PR	20	Michael Thacker	6/11/2019	0.7	\$400.00	\$280.00	Participated in weekly RCM consulting team meeting with Ricardo Torres. and Ryan Tabor. (0.7)
Outside PR	20	Michael Thacker	6/11/2019	0.6	\$400.00	\$240.00	Updated HOPU Utilization Management Process Flow and format (0.6)
Outside PR	20	Michael Thacker	6/11/2019	2	\$400.00	\$800.00	Developed format and created initial draft of RCM project plan (2.0)
Outside PR	20	Michael Thacker	6/11/2019	0.6	\$400.00	\$240.00	Developed draft of document tracking meetings needed, with whom, what needs to be covered, and when they should be scheduled (0.6)
Outside PR	20	Michael Thacker	6/11/2019	0.6	\$400.00	\$240.00	Developed draft document to track data requests that need to be made, and can track them going forward (0.6)
Outside PR	20	Michael Thacker	6/12/2019	0.8	\$400.00	\$320.00	Research ESRD, Medicare eligibility, and Puerto Rico Medicare eligibility rules for ESRD coverage (0.8)
Outside PR	20	Michael Thacker	6/12/2019	0.7	\$400.00	\$280.00	Meet with Vicki Estrin to review meeting with MC&CS, discuss next steps (0.7)
Outside PR	20	Michael Thacker	6/12/2019	0.7	\$400.00	\$280.00	Identified meeting needs for next week and drafted notes to be sent requesting time with key individuals next week (0.7)
Outside PR	20	Michael Thacker	6/12/2019	2	\$400.00	\$800.00	Review data files sent to Vicki Estrin (Semana 31 Mayo 2019, Ano Fiscal Comparativo Medicare Sin Porciento, Informe de Noedad #1 Ankura, Facturado Hospital Universitario de Adultos Planes Medicos 2018-2019) (2.0)
Outside PR	20	Michael Thacker	6/12/2019	1.8	\$400.00	\$720.00	Continued to build out RCM project plan for Ankura team (1.8)
Outside PR	20	Michael Thacker	6/13/2019	0.8	\$400.00	\$320.00	Identify needed meetings and send notes requesting meeting times for next week (0.8)
Outside PR	20	Michael Thacker	6/13/2019	1.5	\$400.00	\$600.00	Review data files (Plan de trabajo 2019, organigrama MC&CS, Comparison Fiscal Years

							2012-2019) (1.5)
Outside PR	20	Michael Thacker	6/13/2019	1.2	\$400.00	\$480.00	Continue to build out Ankura team project plan (1.2)
Outside PR	20	Michael Thacker	6/13/2019	0.8	\$400.00	\$320.00	Ankura team meeting with Vicki Estrin, Ryan Tabor, and Jessica Edwards to discuss progress to date and plan for the coming week (0.8)
Outside PR	20	Michael Thacker	6/13/2019	0.7	\$400.00	\$280.00	Updated HOPU Utilization Management Process Flow (0.7)
Outside PR	20	Michael Thacker	6/14/2019	1.1	\$400.00	\$440.00	Continue to work on identifying meetings required, coordinating invites, setting up meeting locations, meeting topics and agendas (1.1)
Outside PR	20	Michael Thacker	6/14/2019	1	\$400.00	\$400.00	Weekly status call with Ankura team, Adriana, and Ricardo Torres (1.0)
Outside PR	20	Michael Thacker	6/14/2019	1.6	\$400.00	\$640.00	Updated draft Revenue Cycle Management project plans (1.6):
Outside PR	20	Michael Thacker	6/14/2019	0.6	\$400.00	\$240.00	Reviewed data in Semana 31 May 2019 file (0.6)
Outside PR	20	Michael Thacker	6/14/2019	0.5	\$400.00	\$200.00	Reviewed and finalized notes from weekly status meeting and prior team meetings (0.5)
PR	20	Michael Thacker	6/17/2019	1.2	\$400.00	\$480.00	Updated RCM project plan based on feedback and updates from the internal Ankura team (1.2)
PR	20	Michael Thacker	6/18/2019	1	\$400.00	\$400.00	Participated in meeting with Joes Garcia Rodriguez to provide a health payer perspective to the discussion on the Meditech Implementation (1.0)
PR	20	Michael Thacker	6/18/2019	0.5	\$400.00	\$200.00	Ankura team discussion with Steve Brickner, Vicki Estrin, Jessica Edwards, Ryan Tabor, Dan Jandura on planning and scheduling for the week (0.5)
PR	20	Michael Thacker	6/18/2019	1.7	\$400.00	\$680.00	Individual work time to compile meeting notes and identify and document themes related to Revenue Cycle Opportunities (1.7)
PR	20	Michael Thacker	6/18/2019	1.6	\$400.00	\$640.00	Ankura team working session to identify opportunities for improvement based on interviews and data analysis (1.6)
PR	20	Michael Thacker	6/18/2019	1.5	\$400.00	\$600.00	Work developing and documenting affinity groups of RCM opportunity areas (1.5)
PR	20	Michael Thacker	6/18/2019	1.1	\$400.00	\$440.00	Analysis of data provided by Dr. Rivera to identify trends and areas for further research and discussion, especially related to denials (1.1)
PR	20	Michael Thacker	6/19/2019	1.1	\$400.00	\$440.00	Internal meeting to prepare for 19 Jun meetings for ASEM supply chain, UDH Utilization Management and tour of HURRA (1.1)
PR	20	Michael Thacker	6/19/2019	0.7	\$400.00	\$280.00	Prepare (individually) for MC&CS team meeting at 10 AM at UDH (0.7)
PR	20	Michael Thacker	6/19/2019	1.3	\$400.00	\$520.00	Met with MC&CS team: Dr. L. Navedo, Dra. C. Massanet, Dr. Beato, and Dra. Luz to discuss utilization management and understand from a hospital operations perspective the impact on cash delay and cash loss. My role was to bring a payer perspective to the conversation to drive understanding of the issues as it impacts patients and providers (1.3)
PR	20	Michael Thacker	6/19/2019	0.2	\$400.00	\$80.00	Internal meeting to review and compare impressions from meeting with MC&CS team (0.2)
PR	20	Michael Thacker	6/19/2019	1.5	\$400.00	\$600.00	Toured HURRA to understand patient and provider flow for all areas of care IP and OP. Will use this tour to facilitate more efficient meetings in the future (1.5)



PR	20	Michael Thacker	6/19/2019	1.4	\$400.00	\$560.00	Individual work to document notes from the day and develop materials for status call on 6/20 (1.4)
PR	20	Michael Thacker	6/20/2019	0.4	\$400.00	\$160.00	Discussion with internal Ankura team to prepare for status meeting with Adriana Hernandez (0.4)
PR	20	Michael Thacker	6/20/2019	1	\$400.00	\$400.00	Bi- weekly status meeting with Adriana Hernandez (1.0)
PR	20	Michael Thacker	6/20/2019	0.7	\$400.00	\$280.00	Individual time to document the discussion with Adriana, identify key action items, and document next steps (0.7)
Outside PR	20	Michael Thacker	6/21/2019	0.6	\$400.00	\$240.00	Individual time to review notes and identify list of interviewees needed for the week of 6/24 (0.6)
Outside PR	20	Michael Thacker	6/21/2019	1.6	\$400.00	\$640.00	Develop invitations in English and Spanish for individual meetings the week of 6/24 with Joan Medina, Dharma Vazquez, Silvia Villanueva, Myriam Troche, Naidamar Nieves Diaz (1.6)
Outside PR	20	Michael Thacker	6/21/2019	0.9	\$400.00	\$360.00	Analyze data and develop pivot tables and graphs for denials data across administrative, clinical, ASEM (comparison fiscal years 2012-2019) (0.9)
Outside PR	20	Michael Thacker	6/21/2019	1	\$400.00	\$400.00	Review notes and files to take inventory of existing data. Develop and document list of data that needs to be requested from the client (1.0)
PR	20	Michael Thacker	6/24/2019	1	\$400.00	\$400.00	Update RCM project plan PowerPoint file based on feedback from the internal Ankura team (1.0)
PR	20	Michael Thacker	6/25/2019	0.6	\$400.00	\$240.00	Met with Naidamar Nieves Diaz and Lisandra Brenes to discuss medical records and how they are maintained at UDH (0.6)
PR	20	Michael Thacker	6/25/2019	1	\$400.00	\$400.00	Participated in weekly RCM consulting team meeting with Ricardo Torres, Ryan Tabor, Vicki Estrin, and Jessica Edwards (1.0)
PR	20	Michael Thacker	6/25/2019	0.5	\$400.00	\$200.00	Internal team discussion with Ryan Tabor, Jessica Edwards, and Vicki Estrin. to debrief on meetings with Naidamar and Ricardo and discuss next steps (0.5)
PR	20	Michael Thacker	6/25/2019	1.1	\$400.00	\$440.00	Personal work time to document notes from meetings, review notes from meeting with UDH Dr. Moscoso and Dr. Rivera on 6/20, and prep for 6/25 meeting with Dr. Beato (1.1)
PR	20	Michael Thacker	6/25/2019	1.6	\$400.00	\$640.00	Reviewed 2019 UDH denials data by department, denial category, and month of the years for 2019 (1.6)
PR	20	Michael Thacker	6/25/2019	1.4	\$400.00	\$560.00	Developed materials summarizing the RCM team's focus areas and themes identified to date (1.4)
PR	20	Michael Thacker	6/25/2019	0.4	\$400.00	\$160.00	Outreach email communications and meeting scheduling with Samary Orabona for discussion on HOPU medical records (0.4)
PR	20	Michael Thacker	6/26/2019	0.7	\$400.00	\$280.00	Met with Samary Orabona to discuss medical records processes and procedures at HOPU (0.7)
PR	20	Michael Thacker	6/26/2019	1	\$400.00	\$400.00	Met with Joan Medina to understand the role of RHS at HOPU. Discussed the monthly reporting process and the RHS organizational structure (1.0)
PR	20	Michael Thacker	6/26/2019	1.7	\$400.00	\$680.00	Developed slides on Revenue Cycle Management work plan. Created a Gantt Chart version as well as a table version with specific task to be completed in July 2017 and August 2017 (1.7)

PR	20	Michael Thacker	6/26/2019	1	\$400.00	\$400.00	Team discussion with Ryan Tabor and Jessica Edwards to discuss project approach and align on tasks for the day/week (1.0)
PR	20	Michael Thacker	6/26/2019	1.6	\$400.00	\$640.00	Work on materials for Hospital Transformation Leadership Bi-Monthly Face-to-Face Meeting (1.6)
PR	20	Michael Thacker	6/27/2019	0.5	\$400.00	\$200.00	Prepare for Hospital Transformation Leadership Bi-Monthly Face-to-Face Meeting (0.5)
PR	20	Michael Thacker	6/27/2019	1	\$400.00	\$400.00	Attended Hospital Transformation Leadership Bi-Monthly Face-to-Face Meeting (1.0)
PR	20	Michael Thacker	6/27/2019	1	\$400.00	\$400.00	Meeting with Gisselle to discuss current state processes at HURRA and opportunities for improvement (1.0)
Outside PR	20	Michael Thacker	6/28/2019	0.6	\$400.00	\$240.00	Work emailing and scheduling meetings, and sending invites with Jeremy from Admissions, Silvia Villanueva, and Dharma Vazquez (0.6)
Outside PR	20	Michael Thacker	6/28/2019	1.7	\$400.00	\$680.00	Analysis of denial data for UDH (UM-MARZO 2019, same report for 5 other months) (1.7)
Outside PR	20	Michael Thacker	6/28/2019	1	\$400.00	\$400.00	Review of meeting notes with Luis Navedo, Adriana Hernandez, Jose Garcia, Naidamar, Ricardo Torress, Alberto Beato, and others. Clean up notes and post to internal Sharepoint (1.0)
Outside PR	20	Michael Thacker	6/28/2019	1	\$400.00	\$400.00	Develop data summary of denial reasons for UDH for 2019 (1.0)
PR	20	Ryan Tabor	6/4/2019	0.9	\$475.00	\$427.50	Participated in Revenue Cycle kick-off meeting with Pediatric and Adult Hospital leadership, ASEM, MCCS, and Ankura team (0.9)
PR	20	Ryan Tabor	6/4/2019	2	\$475.00	\$950.00	Participated in Revenue Cycle denials management discovery meeting with Pediatric Hospital leadership, MCCS, and Ankura team (2)
PR	20	Ryan Tabor	6/4/2019	0.2	\$475.00	\$95.00	Participated in internal PR team leadership planning meeting (0.2)
PR	20	Ryan Tabor	6/4/2019	1	\$475.00	\$475.00	Participated in debrief with internal Ankura team to review kick-off meeting results, denial management discovery meeting, supply chain activities, and plan for June 5 meetings (1)
PR	20	Ryan Tabor	6/5/2019	0.8	\$475.00	\$380.00	Participated in Adult Hospital Bed Management daily meeting with Adult Hospital and Ankura team (0.8)
PR	20	Ryan Tabor	6/5/2019	2	\$475.00	\$950.00	Participated in Revenue Cycle utilization management discovery meeting with MCCS and Ankura team (2)
PR	20	Ryan Tabor	6/5/2019	0.7	\$475.00	\$332.50	Participated in internal team debrief of Adult Hospital utilization management (0.7)
PR	20	Ryan Tabor	6/5/2019	1.1	\$475.00	\$522.50	Participated in internal leadership team discussion of logistics, strategy, and team planning (1.1)
PR	20	Ryan Tabor	6/6/2019	0.4	\$475.00	\$190.00	Participated in status meeting planning for bi-monthly Hospital leadership meeting (0.4)
PR	20	Ryan Tabor	6/6/2019	2.3	\$475.00	\$1,092.50	Participated in Revenue Cycle denials management discovery meeting with Pediatric Hospital leadership, Reliable Health, and Ankura team (2.3)
PR	20	Ryan Tabor	6/6/2019	0.5	\$475.00	\$237.50	Participated in internal team debrief of Pediatric Hospital denials management (0.5)
PR	20	Ryan Tabor	6/6/2019	0.8	\$475.00	\$380.00	Participated in Revenue Cycle utilization management discovery meeting with Reliable Health and Ankura team (0.8)

PR	10	Ryan Tabor	6/7/2019	1.2	\$475.00	\$570.00	Prepare DOH weekly status report (1.2)
PR	10	Ryan Tabor	6/7/2019	0.5	\$475.00	\$237.50	Participate in weekly update call with OCFO and Ankura team (0.5)
PR	10	Ryan Tabor	6/7/2019	1.1	\$475.00	\$522.50	Review and edit meeting notes from the week's meetings (1.1)
Outside PR	20	Ryan Tabor	6/13/2019	0.5	\$475.00	\$237.50	Revenue Cycle Logistics and Planning for Week of June 13
PR	20	Ryan Tabor	6/18/2019	0.5	\$475.00	\$237.50	Internal team meeting to prep for meetings regarding Revenue Cycle and Supply Chain at UDH on 18 June (0.5)
PR	20	Ryan Tabor	6/18/2019	1	\$475.00	\$475.00	Review and analyze data provided to our team by Dr. Rivera. Purpose of analysis is to better understand admission, discharge and transfer trends and impact on denials and Utilization Review (1)
PR	20	Ryan Tabor	6/18/2019	1	\$475.00	\$475.00	Meeting with Jose Garcia to understand from a hospital perspective the impact of Meditech on denials and utilization management. Focused on physician processes (1)
PR	20	Ryan Tabor	6/18/2019	1.5	\$475.00	\$712.50	Individual time to compile meeting notes to form an initial assessment of improvement and optimization opportunities focused primarily on UDH (1.5)
PR	20	Ryan Tabor	6/18/2019	1.5	\$475.00	\$712.50	Ankura RCM team meeting to review data, interview notes, observations and questions (related to assessment created) to document a consolidated document of current opportunity for UDH (and possibly some impact on Pediatric) (1.5)
PR	20	Ryan Tabor	6/18/2019	0.6	\$475.00	\$285.00	Individual review of initial assessment and identify areas for further information and prep for 19 Jun (0.6)
PR	20	Ryan Tabor	6/19/2019	1	\$475.00	\$475.00	Internal meeting to prepare for 19 Jun meetings for ASEM supply chain, UDH Utilization Management and tour of HURRA (1)
PR	20	Ryan Tabor	6/19/2019	0.3	\$475.00	\$142.50	Prepare (individually) for MC&CS team meeting at 10 AM at UDH (0.3)
PR	20	Ryan Tabor	6/19/2019	1.3	\$475.00	\$617.50	Met with MC&CS team: Dr. L. Navedo, Dra. C. Massanet, Dr. Beato, and Dra. Luz to discuss utilization management and understand from a hospital operations perspective the impact on cash delay and cash loss. My role was to bring a shared services perspective regarding general operations and possible consolidation (1.3)
PR	20	Ryan Tabor	6/19/2019	0.2	\$475.00	\$95.00	Internal meeting to review and compare impressions from meeting with MC&CS team (0.2)
PR	20	Ryan Tabor	6/19/2019	1.7	\$475.00	\$807.50	Toured HURRA to understand patient and provider flow for all areas of care IP and OP. Will use this tour to facilitate more efficient meetings in the future. Completed review and edits of tour notes. (1.7)
PR	20	Ryan Tabor	6/19/2019	1.5	\$475.00	\$712.50	Met with internal Ankura team for systematic review of all workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (1.5)
PR	20	Ryan Tabor	6/19/2019	1.5	\$475.00	\$712.50	Prepare DOH weekly status report (1.5)
PR	20	Ryan Tabor	6/20/2019	0.4	\$475.00	\$190.00	Prepared for weekly update call with OCFO and Ankura team (0.4)

PR	20	Ryan Tabor	6/20/2019	1	\$475.00	\$475.00	Participated in weekly update call with OCFO and Ankura team (1)
PR	20	Ryan Tabor	6/20/2019	1.1	\$475.00	\$522.50	Facilitated discussion with Drs. Moscoso and Rivera to better understand physician leadership perspectives on clinical documentation at UDH and resident rotations. (1.1)
PR	20	Ryan Tabor	6/20/2019	0.8	\$475.00	\$380.00	Facilitated bi-weekly DOH status meeting with UDH, HURRA, ASEM leadership (HOPU not present). (0.8)
PR	20	Ryan Tabor	6/20/2019	1.8	\$475.00	\$855.00	Consolidated meeting notes from clinical documentation and bi-weekly status meeting, discussed outcomes with Ankura revenue cycle team, and set strategy for coming week's meetings and activities (1.8)
PR	20	Ryan Tabor	6/24/2019	1.5	\$475.00	\$712.50	Prepare questions for 25 June UDH medical records discovery meeting, 25 June UDH quality discovery meeting, and 26 June HOPU medical records discovery meeting (1.5)
PR	20	Ryan Tabor	6/25/2019	1.1	\$475.00	\$522.50	Facilitated UDH utilization management discovery meeting to understand common monthly reporting, issues, and perspectives on clinical documentation opportunities (1.1)
PR	20	Ryan Tabor	6/25/2019	0.9	\$475.00	\$427.50	Conducted review and internal RCM team discussion of UDH utilization management reporting presented during morning meeting and constructed data request for additional information (0.9)
PR	20	Ryan Tabor	6/25/2019	1	\$475.00	\$475.00	Ankura and FARO RCM team meeting to calibrate activities, review observations, themes, and plans for upcoming activities and questions (1)
PR	20	Ryan Tabor	6/25/2019	0.6	\$475.00	\$285.00	Facilitated UDH medical records discovery meeting to understand their role in the revenue cycle and clinical documentation management (0.6)
PR	20	Ryan Tabor	6/25/2019	1.5	\$475.00	\$712.50	Reviewed meeting notes from day's discovery meetings, discussed outcomes with Ankura RCM team, and set strategy for follow-up meetings, questions, and activities (1.5)
PR	20	Ryan Tabor	6/26/2019	0.5	\$475.00	\$237.50	Met with internal Ankura team for systematic review of all workstreams, issues, and to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (0.5)
PR	20	Ryan Tabor	6/26/2019	0.9	\$475.00	\$427.50	Facilitated HOPU medical records discovery meeting to understand their role in the revenue cycle and clinical documentation management (0.9)
PR	20	Ryan Tabor	6/26/2019	0.5	\$475.00	\$237.50	Participated in discussion with Deloitte to plan coordination DOH and GSA related procurement activities (0.5)
PR	20	Ryan Tabor	6/26/2019	0.9	\$475.00	\$427.50	Reviewed meeting notes from day's discovery meetings, discussed outcomes with Ankura RCM team, and set strategy for follow-up meetings, questions, and activities (0.9)
PR	20	Ryan Tabor	6/26/2019	0.8	\$475.00	\$380.00	Reviewed model and provided feedback for presenting RCM opportunities with Ankura RCM team (0.8)
PR	20	Ryan Tabor	6/26/2019	1.3	\$475.00	\$617.50	Prepared presentation deck with key RCM

							themes observed for bi-weekly DOH status meeting (1.3)
PR	20	Ryan Tabor	6/27/2019	1	\$475.00	\$475.00	Facilitated HURRA general RCM kick-off and discovery meeting to understand key RCM related concerns and review high-level of how RCM functions at HURRA (1)
PR	20	Ryan Tabor	6/27/2019	0.6	\$475.00	\$285.00	Prepared for bi-weekly DOH status meeting with UDH, HURRA, HOPU, and ASEM leadership (0.6)
PR	20	Ryan Tabor	6/27/2019	1	\$475.00	\$475.00	Facilitated bi-weekly DOH status meeting with UDH, HURRA, HOPU, and ASEM leadership (1)
PR	20	Ryan Tabor	6/27/2019	0.6	\$475.00	\$285.00	Participated in weekly DOH status meeting with OCFO program leadership (0.6)
PR	20	Ryan Tabor	6/27/2019	1	\$475.00	\$475.00	Facilitated HOPU RCM vendor (RHS) discovery meeting to understand common monthly reporting, metrics, and processes (1)
PR	20	Ryan Tabor	6/27/2019	1.2	\$475.00	\$570.00	Reviewed meeting notes from day's discovery meetings, discussed outcomes with Ankura RCM team, and set strategy for follow-up meetings, questions, and activities (1.2)
PR	20	Ryan Tabor	6/28/2019	0.6	\$475.00	\$285.00	Met with internal Ankura team to discuss impact of Hacienda personnel changes on workstreams and focus areas (0.6)
Outside PR	10	Sean Stacy	6/1/2019	0.6	\$400.00	\$240.00	Prepare and distribute 5/27 Implementation Plan status report (.6)
Outside PR	10	Sean Stacy	6/3/2019	3.6	\$400.00	\$1,440.00	Development of enhanced implementation plan template, project coordination emails(3.6)
Outside PR	10	Sean Stacy	6/3/2019	0.3	\$400.00	\$120.00	Call with Matt Burkett - Civil Rights Status and YTD Reporting (.3)
Outside PR	10	Sean Stacy	6/3/2019	3.6	\$400.00	\$1,440.00	Deloitte Update - DTOP, TSC documentation review, DNER scheduling requests, Regulatory Board facilitation preparation (3.6)
Outside PR	10	Sean Stacy	6/3/2019	1.2	\$400.00	\$480.00	Call with Jason Boo, Project coordination, Regulatory Board Planning (1.2)
Outside PR	10	Sean Stacy	6/4/2019	1.5	\$400.00	\$600.00	Agency Status Review and Planning Call (1.5)
Outside PR	10	Sean Stacy	6/4/2019	3.3	\$400.00	\$1,320.00	Regulatory Board background documentation review, facilitation planning (3.3)
Outside PR	10	Sean Stacy	6/4/2019	0.5	\$400.00	\$200.00	Consolidation Plan Review, Agency follow up emails, Carlos Gonzalez (.5)
Outside PR	10	Sean Stacy	6/4/2019	0.8	\$400.00	\$320.00	Regulatory Board Facilitation planning and agenda development call with Linda Pannock (.8)
Outside PR	10	Sean Stacy	6/4/2019	0.8	\$400.00	\$320.00	Project plan template development, Reg Board pre-meeting communication draft (.8)
Outside PR	10	Sean Stacy	6/5/2019	0.2	\$400.00	\$80.00	Call with Matt Burkett - Agency scheduling (.2)
Outside PR	10	Sean Stacy	6/5/2019	1	\$400.00	\$400.00	Regulatory Board facilitation, pre-communication draft, project coordination emails (1)
Outside PR	10	Sean Stacy	6/5/2019	0.2	\$400.00	\$80.00	Call with Jason Boo, Regulatory Board planning review (.2)
Outside PR	10	Sean Stacy	6/8/2019	2.8	\$400.00	\$1,120.00	Reg Board consolidation facilitation agenda development, project planning and coordination emails (2.8)
PR	10	Sean Stacy	6/10/2019	3	\$400.00	\$1,200.00	Final Preparation for day 1 - Regulatory board Consolidation Plan facilitation (3.0)
PR	10	Sean Stacy	6/10/2019	3.4	\$400.00	\$1,360.00	Reg Board agenda review and planning, May Scorecard updates, project email and planning (3.4)
PR	10	Sean Stacy	6/11/2019	5.5	\$400.00	\$2,200.00	Regulatory Board Facilitation - Consolidation Plan Day 1 (5.5)

PR	10	Sean Stacy	6/11/2019	2.5	\$400.00	\$1,000.00	Meeting at Forteleza / Ricardo De La Cruz, Rebeca Maldonado (2.5)
PR	10	Sean Stacy	6/11/2019	0.7	\$400.00	\$280.00	Regulatory Board Facilitation - Agenda revision and planning day 2 (.7)
PR	10	Sean Stacy	6/12/2019	7	\$400.00	\$2,800.00	Regulatory Board Facilitation - Day 2 (7.2)
PR	10	Sean Stacy	6/12/2019	1.5	\$400.00	\$600.00	Preparation for DNER meeting, review Imp plan and FY19 savings, Background and prep for DDEC Meeting (1.5)
PR	10	Sean Stacy	6/13/2019	0.9	\$400.00	\$360.00	Review of state department FY20 implementation plan, Labor Status Report update (.9)
PR	10	Sean Stacy	6/13/2019	3.7	\$400.00	\$1,480.00	DNER meeting w. Rebeca Maldonado - - Consolidation planning (3.7)
PR	10	Sean Stacy	6/13/2019	1.2	\$400.00	\$480.00	DNER Consolidation Facilitation Planning, project coordination emails, DDEC background review (1.2)
PR	10	Sean Stacy	6/13/2019	2.4	\$400.00	\$960.00	DNER consolidation assessment meeting - Rebeca Maldonado (2.4)
PR	10	Sean Stacy	6/13/2019	1	\$400.00	\$400.00	JRSP Consolidation Plan review with Kevin Cowherd, Consolidation plan template development (1.0)
PR	10	Sean Stacy	6/14/2019	3.8	\$400.00	\$1,520.00	JRSP Consolidation Plan updates and final edits, draft instructions for transition to JRSP, project coordination emails, DNER consolidation workshop planning (3.8)
PR	10	Sean Stacy	6/14/2019	0.2	\$400.00	\$80.00	JRSP plan distribution email and instructions (.2)
Outside PR	10	Sean Stacy	6/15/2019	1.3	\$400.00	\$520.00	June agency savings review, June scorecard updates (1.3)
Outside PR	10	Sean Stacy	6/15/2019	1.6	\$400.00	\$640.00	6/10 status report, project coordination email and planning for week of 6/17 (1.6)
PR	10	Sean Stacy	6/17/2019	3	\$400.00	\$1,200.00	DNER Facilitation Prep (3)
PR	10	Sean Stacy	6/17/2019	3.2	\$400.00	\$1,280.00	June Scorecard and agency savings review continued, DNER Facilitation Prep and background material review (PeopleSoft Conversion and Go Live plan), Consolidation Plan template and instructions to DEDC (3.2)
PR	10	Sean Stacy	6/18/2019	8	\$400.00	\$3,200.00	Preparation and delivery of DNER Consolidation - Day 1 (8.0)
PR	10	Sean Stacy	6/18/2019	0.9	\$400.00	\$360.00	DNER Consolidation review, Consolidation planning follow up emails to DEDC and JRSP (.9)
PR	10	Sean Stacy	6/19/2019	4.5	\$400.00	\$1,800.00	DNER Consolidation Plan Facilitation - Day 2 (4.5)
PR	10	Sean Stacy	6/19/2019	4.4	\$400.00	\$1,760.00	New Government Consolidation Status Report - June inclusive of JRSP, DNER, DEDC (4.4)
PR	10	Sean Stacy	6/20/2019	0.8	\$400.00	\$320.00	Final updates to New Government Consolidation Status Report, forward to Rebeca Maldonado(.8)
PR	10	Sean Stacy	6/20/2019	4.4	\$400.00	\$1,760.00	6/20 Labor Status Report and preparation for meeting with Adriana Hernandez, Implementation Plan Template updates, CIPR Implementation Plan (Spanish) distribution (4.4)
PR	10	Sean Stacy	6/20/2019	0.6	\$400.00	\$240.00	OCFO planning meeting with Alberto Carrero, Jason Boo (.6)
PR	10	Sean Stacy	6/20/2019	1.4	\$400.00	\$560.00	Project coordination and planning meeting with Michael Burris, Farrah Zughni (1.4)
PR	10	Sean Stacy	6/21/2019	0.4	\$400.00	\$160.00	Prep for Weekly OCFO call, project email (.4)



PR	10	Sean Stacy	6/21/2019	0.6	\$400.00	\$240.00	Project email, planning for week of 6/24, Consolidation Plan Template enhancements (.6)
Outside PR	10	Sean Stacy	6/22/2019	0.7	\$400.00	\$280.00	Weekly Status Report
PR	10	Sean Stacy	6/24/2019	1.8	\$400.00	\$720.00	Team meeting - Farrah, Jaime priority review for week of 6/24, State Department document review and meeting prep, enhancements to consolidation plan template (1.8)
PR	10	Sean Stacy	6/24/2019	2.3	\$400.00	\$920.00	State Consolidation Plan review planning, DPI right sizing and budget background and initial meeting preparation, DNER follow up emails, Initiated development of Consolidation Phase deck (2.3)
PR	10	Sean Stacy	6/25/2019	1.5	\$400.00	\$600.00	Agency Status and Review, Weekly Ankura call (1.5)
PR	10	Sean Stacy	6/25/2019	3.5	\$400.00	\$1,400.00	Engagement update presentation for Christian Sobrino, JRSP Consolidation workshop slides (3.5)
PR	10	Sean Stacy	6/25/2019	4.1	\$400.00	\$1,640.00	State Consolidation Preparation, Final edits to engagement summary presentation (Christian Sobrino), Consolidation Phase Review and definition slide development for office of new government (4.1)
PR	10	Sean Stacy	6/26/2019	1.4	\$400.00	\$560.00	State Consolidation Preparation, Business case document review (1.4)
PR	10	Sean Stacy	6/26/2019	4	\$400.00	\$1,600.00	State Consolidation Review (4)
PR	10	Sean Stacy	6/26/2019	4.2	\$400.00	\$1,680.00	State Consolidation Plan updates and % completion review, JRSP slide updates, Updates to Rebeca Maldonado consolidation phase slide. (4.2)
PR	10	Sean Stacy	6/27/2019	0.5	\$400.00	\$200.00	Prep for DPI meeting, AAFAF- Fernando Sanchez (.5)
PR	10	Sean Stacy	6/27/2019	1.5	\$400.00	\$600.00	DPI Implementation Plan Meeting, AAFAF (1.5)
PR	10	Sean Stacy	6/27/2019	2.5	\$400.00	\$1,000.00	DPI follow up's, Project Coordination emails - PR team, Agency initiative review for June scorecard (2.5)
PR	10	Sean Stacy	6/27/2019	1.9	\$400.00	\$760.00	Meeting with Alberto Carrero, Carlos Gonzalez - AAFAF, JRSP Slide Development and updates (1.9)
PR	10	Sean Stacy	6/27/2019	1.2	\$400.00	\$480.00	Project planning OCFO Change Review, Implementation plan templates prepared for DPI (1.2)
PR	10	Sean Stacy	6/28/2019	2.2	\$400.00	\$880.00	DPI Implementation plan and reporting templates to agency, Agency Budget data review and development of access database (2.2)
PR	10	Sean Stacy	6/28/2019	0.8	\$400.00	\$320.00	Ankura Touchpoint call, OCFO changes review, Engagement planning (.8)
Outside PR	10	Sean Stacy	6/29/2019	1.2	\$400.00	\$480.00	Developed new status report template splitting consolidation and implementation, updated for week of 6/24, reviewed outstanding escalated items (1.2)
PR	20	Stephen Brickner	6/3/2019	0.5	\$400.00	\$200.00	Planning ASEM Tuesday work with Dan Jandura
PR	20	Stephen Brickner	6/4/2019	5.8	\$400.00	\$2,320.00	Meet with SEM senior team and tour ASEM with Hiram, Berrius Directgor of Purchasing, Dan Jandura, Jessica Edwards
PR	20	Stephen Brickner	6/4/2019	1	\$400.00	\$400.00	Debrief on ASEM visit with Ryan Tabor, Vicki Estrin, Dan Jandura, Jessica Edwards, and Mike Thacker
PR	20	Stephen Brickner	6/4/2019	1.5	\$400.00	\$600.00	Develop ASEM supply chain strategy with Dan Jandura

PR	20	Stephen Brickner	6/5/2019	1	\$400.00	\$400.00	Interview Paul Barreras ASEM Finance and Dan Jandura
PR	20	Stephen Brickner	6/5/2019	3.5	\$400.00	\$1,400.00	Supply Chain tour of ASEM with Hiram Berrius Director of Purchasing, Dan Jandura, and Jaime Fullana
PR	20	Stephen Brickner	6/5/2019	0.5	\$400.00	\$200.00	Develop supply chain communications document
PR	20	Stephen Brickner	6/6/2019	2	\$400.00	\$800.00	Weekly hospital summary meeting
Outside PR	20	Stephen Brickner	6/13/2019	1.4	\$400.00	\$560.00	Met with Dan Jandura and Jessica Edwards to create slides and plan next week trip to Puerto Rico
Outside PR	20	Stephen Brickner	6/13/2019	2.2	\$400.00	\$880.00	Worked on Supply Expense Measurement slides for Paul Barreras ASEM Finance Director
Outside PR	20	Stephen Brickner	6/14/2019	1.1	\$400.00	\$440.00	meet with Dan Jandura and Jessica Edwards for Supply chain strategy and next steps 1.1,
Outside PR	20	Stephen Brickner	6/14/2019	6.2	\$400.00	\$2,480.00	Worked on translating measurement slides, review supply chain summary report, create supply chain opportunity slides, worked on measurement slides 6.2
PR	20	Stephen Brickner	6/17/2019	1.5	\$400.00	\$600.00	Prep for Finance director Paul Barreras meeting on AP and supply chain measurement
PR	20	Stephen Brickner	6/18/2019	1.2	\$400.00	\$480.00	Planning meeting with Vicki Estrin, Mike Thacker, Dan Jandura, Ryan Tabor, and Jessica Edwards
PR	20	Stephen Brickner	6/18/2019	2.5	\$400.00	\$1,000.00	Meeting with Paul Barrera, Rosalyn Fernandez, Anna Rivera, Lilliam Rodriguez, Jessica Edwards and Dan Jandura to review and document AP processes and discuss supply expense metrics
PR	20	Stephen Brickner	6/18/2019	2.5	\$400.00	\$1,000.00	Meeting with Hiram Berrios, Cynthia Matta, Jessica Edwards, Dan Jandura to review purchasing and contracting processes
PR	20	Stephen Brickner	6/18/2019	1.2	\$400.00	\$480.00	Debrief, process flow development and interview documentation development and review with Dan Jandura and Jessica Edwards
PR	20	Stephen Brickner	6/19/2019	0.6	\$400.00	\$240.00	Meeting with Gary Sutton with Deloitte to discuss overall ASG purchasing strategy and potential impact on ASEM
PR	20	Stephen Brickner	6/19/2019	1.5	\$400.00	\$600.00	Meeting with Lilliam Rodriguez and Dan Jandura on GL, CDM and financial reports
PR	20	Stephen Brickner	6/19/2019	0.5	\$400.00	\$200.00	Debrief on interview with Lilliam Rodriguez
PR	20	Stephen Brickner	6/19/2019	0.5	\$400.00	\$200.00	Schedule follow-up visits with Jorge Matta exec director of ASEM and Janet Biaz Director of Finance
PR	20	Stephen Brickner	6/19/2019	1.9	\$400.00	\$760.00	Document and review Tuesday and Wednesday interview sessions for follow-up and define initial supply chain optimization opportunities
PR	20	Stephen Brickner	6/20/2019	0.5	\$400.00	\$200.00	Plan for June 20 AAFAF meeting with Adriana Hernandez
PR	20	Stephen Brickner	6/20/2019	1.2	\$400.00	\$480.00	Participated in AAFAF meeting with Adriana Hernandez; reviewed current progress of supply chain efforts and upcoming activities
PR	20	Stephen Brickner	6/20/2019	0.5	\$400.00	\$200.00	Consolidate data files and continue analyzing provided supply chain documents
Outside PR	20	Stephen Brickner	6/27/2019	1	\$400.00	\$400.00	Participated in Hospital Transformation Leadership Bi-monthly meeting
Outside PR	20	Stephen Brickner	6/27/2019	2	\$400.00	\$800.00	Develop DOH contact info, team list, and travel
Outside PR	20	Stephen Brickner	6/27/2019	0.5	\$400.00	\$200.00	Ankura status update for DOH with Adrianna Hernandez
Outside PR	20	Stephen Brickner	6/28/2019	4.1	\$400.00	\$1,640.00	Drafted future org charts, data request email, travel plans and interviews for 4.1



PR	20	Vicki Estrin	6/4/2019	0.9	\$550.00	\$495.00	Kickoff Meeting with leaders from ASEM, UDH and Pediatric Hospital to review approach for RCM assessment (0.9)
PR	20	Vicki Estrin	6/4/2019	1.5	\$550.00	\$825.00	RCM meeting with UDH, ASEM, and MCCS leadership to discuss Denials Management (1.5)
PR	20	Vicki Estrin	6/4/2019	1.2	\$550.00	\$660.00	Internal meeting with R. Tabor, M. Thacker, S. Brickner, J. Edwards, and D. Jandura to review SC and RCM meetings and plan for 6/5/19 meetings for the next day (1.2)
PR	20	Vicki Estrin	6/5/2019	0.8	\$550.00	\$440.00	Bed Control meeting and Meeting with UHD Utilization Review team (0.8);
PR	20	Vicki Estrin	6/5/2019	2	\$550.00	\$1,100.00	RCM UHD Denial Management and Utilization Review teams including documenting next round of meetings (2)
PR	20	Vicki Estrin	6/5/2019	0.7	\$550.00	\$385.00	Internal Meeting with R. Tabor, M. Thacker, J. Edwards to review notes from RCM meetings (0.7)
PR	20	Vicki Estrin	6/5/2019	0.8	\$550.00	\$440.00	Internal meeting with R. Tabor, J.Boo, K. Cowherd and V. Estrin (0.8);
PR	20	Vicki Estrin	6/5/2019	0.4	\$550.00	\$220.00	Call with F. Batille, R. Tabor, and K. Cowherd for review and internal (0.4)
PR	20	Vicki Estrin	6/5/2019	0.6	\$550.00	\$330.00	Review notes from the UHD meetings to inform detailed plan (0.6)
PR	20	Vicki Estrin	6/6/2019	0.2	\$550.00	\$110.00	Prep for status meeting at 10 AM (0.2)
PR	20	Vicki Estrin	6/6/2019	2.3	\$550.00	\$1,265.00	Kick off meeting with Pediatric Hospital with Dra. V.Pagan, J. Medina and M. Laracuenta to discuss denials management. Transferred to DOH status (2.3)
PR	20	Vicki Estrin	6/6/2019	0.5	\$550.00	\$275.00	Debrief all meetings the morning of 6/6 with internal Ankura team (0.5)
PR	20	Vicki Estrin	6/6/2019	1	\$550.00	\$550.00	Participated in RCM Utilization Discovery meeting with Reliable Health leaders V. Pagan and Ankura team (1)
PR	20	Vicki Estrin	6/6/2019	0.3	\$550.00	\$165.00	Reviewed meeting notes and findings to identify data to be requested in the next few weeks (0.3)
PR	20	Vicki Estrin	6/7/2019	0.5	\$550.00	\$275.00	Review and update RCM plan (.5)
Outside PR	20	Vicki Estrin	6/12/2019	0.7	\$550.00	\$385.00	Led conference call with MC&CS leadership team regarding Revenue Cycle Management (RCM) at UHD attendees included Ilda Brendlay Rosario Jiménez, Sra. Diana Pagán Adorno, Sra. Casandra B. Rodríguez Fuentes and Lcdo. Wilfredo Rabelo Millán (.7)
Outside PR	20	Vicki Estrin	6/12/2019	0.5	\$550.00	\$275.00	Reviewed data sent from Dr. Rivera to better understand admission/discharge trends and impact on Revenue Cycle (.5)
Outside PR	20	Vicki Estrin	6/13/2019	1.1	\$550.00	\$605.00	Prepare for meetings to be held the week of 6/17 at UDH and HOPU includes review of data sent, creation of data requests, and review of other information sent by different providers. (1.1)
Outside PR	20	Vicki Estrin	6/14/2019	1	\$550.00	\$550.00	Conference call with Adriana Hernandez to review work product and observations from assessment meetings previous week and this week and prepare for next week (1.0)
Outside PR	20	Vicki Estrin	6/14/2019	0.7	\$550.00	\$385.00	Prepare for multiple meetings at UDH and HOPU next week (.7)
PR	20	Vicki Estrin	6/17/2019	0.3	\$550.00	\$165.00	Internal team meeting to review the results of previous week's data collection, conversations, etc. to prepare for meetings with ASEM, UDH and HURRA leadership (3)

PR	20	Vicki Estrin	6/17/2019	1.2	\$550.00	\$660.00	Prepared individually for meetings by continuing to refine reports/documentation to ensure efficient use of leaders' time in meetings. (1.2)
PR	20	Vicki Estrin	6/17/2019	1	\$550.00	\$550.00	Prepared (individually) for meetings with DOH and HURRA - reviewed and revised agenda and reviewed data received
PR	20	Vicki Estrin	6/18/2019	0.5	\$550.00	\$275.00	Internal team meeting to prep for meetings regarding Revenue Cycle and Supply Chain at UDH on 18 June (0.5)
PR	20	Vicki Estrin	6/18/2019	1	\$550.00	\$550.00	Review and analyze data provided to our team by Dr. Rivera. Purpose of analysis is to better understand admission, discharge and transfer trends and impact on denials and Utilization Review (1)
PR	20	Vicki Estrin	6/18/2019	1	\$550.00	\$550.00	Meeting with Jose Garcia to understand from a hospital perspective the impact of Meditech on denials and utilization management. Focused on physician processes (1)
PR	20	Vicki Estrin	6/18/2019	1.7	\$550.00	\$935.00	Individual time to compile meeting notes to form an initial assessment of improvement and optimization opportunities focused primarily on UDH (1.7)
PR	20	Vicki Estrin	6/18/2019	1.5	\$550.00	\$825.00	Ankura RCM team meeting to review data, interview notes, observations and questions (related to assessment created) to document a consolidated document of current opportunity for UDH (and possibly some impact on Pediatric) (1.5)
PR	20	Vicki Estrin	6/18/2019	1.3	\$550.00	\$715.00	Individual review of initial assessment and identify areas for further information and prep for 19 Jun (1.3)
PR	20	Vicki Estrin	6/18/2019	0.3	\$550.00	\$165.00	Prepared for meeting at HURRA on 19 Jun (0.3)
PR	20	Vicki Estrin	6/19/2019	1	\$550.00	\$550.00	Internal meeting to prepare for 19 Jun meetings for ASEM supply chain, UDH Utilization Management and tour of HURRA (1.0)
PR	20	Vicki Estrin	6/19/2019	0.5	\$550.00	\$275.00	Prepare (individually) for MC&CS team meeting at 10 AM at UDH (0.5)
PR	20	Vicki Estrin	6/19/2019	1.3	\$550.00	\$715.00	Met with MC&CS team: Dr. L. Navedo, Dra. C. Massanet, Dr. Beato, and Dra. Luz to discuss utilization management and understand from a hospital operations perspective the impact on cash delay and cash loss. My role was to bring a hospital perspective to the conversation to drive understanding of the issues as it impacts patients and providers (1.3)
PR	20	Vicki Estrin	6/19/2019	0.2	\$550.00	\$110.00	Internal meeting to review and compare impressions from meeting with MC&CS team (0.2)
PR	20	Vicki Estrin	6/19/2019	1.5	\$550.00	\$825.00	Toured HURRA to understand patient and provider flow for all areas of care IP and OP. Will use this tour to facilitate more efficient meetings in the future (1.5)
PR	20	Vicki Estrin	6/19/2019	2.5	\$550.00	\$1,375.00	Met with internal Ankura team for systematic review of all workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (2.5)
PR	20	Vicki Estrin	6/20/2019	1	\$550.00	\$550.00	Met with A. Hernandez to review findings to date for Revenue Cycle Management (RCM) at UDH and HOPU, Supply Chain with ASEM, and initial

							assessment/tour of HURRA in Bayamon.
PR	20	Vicki Estrin	6/20/2019	1	\$550.00	\$550.00	Update assessment document to reflect priorities and inputs from A. Hernandez meeting
Outside PR	20	Vicki Estrin	6/21/2019	2	\$550.00	\$1,100.00	Updated assessment documentation to reflect meetings with MC&CS.
Outside PR	20	Vicki Estrin	6/23/2019	0.5	\$550.00	\$275.00	Review DOH team member updates to assessment documents and continued to build out the assessment based on ongoing data review (.5)
Outside PR	20	Vicki Estrin	6/23/2019	0.5	\$550.00	\$275.00	Prepared for conference call with R. Torres to discuss financial review findings (.5)
Outside PR	20	Vicki Estrin	6/25/2019	1	\$550.00	\$550.00	Met via conference call with R. Torres and internal Ankura team to review data collection and meeting results specific to UDH, ASEM, and HURRA (1.0)
Outside PR	20	Vicki Estrin	6/25/2019	0.2	\$550.00	\$110.00	Met via conference call with internal Ankura team to review results from meeting with ASEM medical records department (.2)
Outside PR	20	Vicki Estrin	6/25/2019	0.3	\$550.00	\$165.00	Reviewed data from assessment collected over the weekend and on Monday regarding Revenue Cycle and Supply Chain hospitals on Centro Medico (.5)
Outside PR	20	Vicki Estrin	6/26/2019	1	\$550.00	\$550.00	Met with internal Ankura leadership team to review results of all projects to date and ensure appropriate documentation and closure for FYE (1.0)
Outside PR	20	Vicki Estrin	6/26/2019	1	\$550.00	\$550.00	Met with internal Ankura leadership team to discuss revenue cycle data received to date and prepare for hospital leadership meeting on 27 June (1.0)
Outside PR	20	Vicki Estrin	6/26/2019	0.4	\$550.00	\$220.00	Prepared for hospital leadership meeting on 27 June - individual work (.4)
Outside PR	20	Vicki Estrin	6/27/2019	1	\$550.00	\$550.00	Met with A. Hernandez (OCFO) and Ankura Internal Team leaders to discuss results of assessment to date (observations and limited data received), assessment of acceptance of the leadership to participate in changes and plan for July work to be done (1.0)
Outside PR	20	Vicki Estrin	6/27/2019	0.5	\$550.00	\$275.00	Follow up on meeting with A. Hernandez to coordinate and prep for meetings in July regarding DOH consolidation and transformation (0.5)
Outside PR	20	Vicki Estrin	6/28/2019	1	\$550.00	\$550.00	Review data received from MC&CS (for UDH) and Reliant Health (for HOPU) and continue assessment of areas for cash acceleration and savings (1.0)
Outside PR	20	Victoria LaChance	6/19/2019	1	\$350.00	\$350.00	Reviewed and revised DOH Supply Chain Assessment report related to ASEM (60 min)
Outside PR	20	Daniel Jandura	6/3/2019	1.6	\$400.00	\$640.00	Week Planning with Steve Brickner (0.5); Ankura internal PR Update call (0.1); Prep for ASEM visit week of 6/3 (1.0)
Labor Details				Total		\$357,967.50	

## Expenses Detail

Expense Type	Name	Date	Expense	Expense Description	Reference
Airfare/Railway	Daniel Jandura	6/3/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/3/19).	1
Lodging - PR	Daniel Jandura	6/17/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/17/19 - 6/20/19).	2
Airfare/Railway	Daniel Jandura	6/17/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	3
Meals - US	Daniel Jandura	6/17/2019	\$13.86	Travel Meal, breakfast	4
Transportation - US	Daniel Jandura	6/17/2019	\$10.30	Travel Meal, lunch	5
Transportation - PR	Daniel Jandura	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Daniel Jandura	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Daniel Jandura	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Daniel Jandura	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Daniel Jandura	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Daniel Jandura	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Daniel Jandura	6/20/2019	\$74.28	Parking at airport (BNA) (6/17/19 - 6/20/19).	6
Transportation - PR	Daniel Jandura	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Daniel Jandura	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Farrah Zughni	6/3/2019	\$1,164.40	2-way airfare from Nashville, TN to San Juan, PR (6/3/19-6/6/19).	7
Meals - US	Farrah Zughni	6/3/2019	\$17.08	Travel Meal, lunch	8
Meals - US	Farrah Zughni	6/3/2019	\$3.66	Travel Meal, snack	9
Transportation - US	Farrah Zughni	6/3/2019	\$35.36	Travel taxi from home to airport (BNA)	10
Airfare/Railway	Farrah Zughni	6/3/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/3/19).	11
Transportation - PR	Farrah Zughni	6/3/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/3/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Other	Farrah Zughni	6/5/2019	\$155.66	Miscellaneous Supplies	12
Other	Farrah Zughni	6/5/2019	\$81.28	Miscellaneous Supplies	13
Transportation - PR	Farrah Zughni	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Farrah Zughni	6/6/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/3/19 - 6/6/19).	14
Meals - US	Farrah Zughni	6/6/2019	\$14.66	Travel Meal, dinner	15

Transportation - US	Farrah Zughni	6/6/2019	\$29.05	Travel taxi from airport (BNA) to home.	16
Transportation - PR	Farrah Zughni	6/6/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/6/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Farrah Zughni	6/10/2019	\$255.31	Lodging in San Juan, PR for 1 nights (6/10/19 - 6/11/19).	17
Transportation - PR	Farrah Zughni	6/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Farrah Zughni	6/12/2019	\$1,164.40	2-way airfare from Nashville, TN to San Juan, PR (6/12/19-6/14/19).	18
Meals - US	Farrah Zughni	6/17/2019	\$12.97	Travel Meal, lunch	19
Meals - US	Farrah Zughni	6/17/2019	\$2.93	Travel Meal, snack	20
Meals - US	Farrah Zughni	6/17/2019	\$3.66	Travel Meal, snack	21
Transportation - US	Farrah Zughni	6/17/2019	\$31.23	Travel taxi from home to airport (BNA)	22
Lodging - PR	Farrah Zughni	6/17/2019	\$2,808.41	Lodging in San Juan, PR for 11 nights (6/17/19 - 6/28/19).	23
Transportation - PR	Farrah Zughni	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Farrah Zughni	6/22/2019	-\$582.20	Reimbursement	24
Transportation - PR	Farrah Zughni	6/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Farrah Zughni	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Other	Farrah Zughni	6/25/2019	\$26.96	Miscellaneous Supplies	25
Transportation - PR	Farrah Zughni	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Farrah Zughni	6/26/2019	-\$582.20	Reimbursement	26
Airfare/Railway	Farrah Zughni	6/26/2019	\$872.40	Two-way airfare from Nashville, TN to San Juan, PR (7/8/19).	27
Transportation - PR	Farrah Zughni	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Farrah Zughni	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Farrah Zughni	6/28/2019	\$8.53	Travel Meal, snack	28
Meals - US	Farrah Zughni	6/28/2019	\$3.84	Travel Meal, snack	29
Transportation - US	Farrah Zughni	6/28/2019	\$30.21	Travel taxi from airport (BNA) to home.	30
Transportation - PR	Farrah Zughni	6/28/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Farrah Zughni	6/28/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Jason Boo	6/3/2019	\$17.34	Travel Meal, breakfast	31
Airfare/Railway	Jason Boo	6/3/2019	\$1,400.00	Two-way airfare from Chicago, IL to San Juan, PR (6/3/19).	32
Transportation - US	Jason Boo	6/3/2019	\$69.11	Travel taxi from home to airport (ORD)	33
Lodging - PR	Jason Boo	6/3/2019	\$510.62	Lodging in San Juan, PR for 2 nights (6/3/19 - 6/5/19).	34
Transportation - PR	Jason Boo	6/3/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/3/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Jason Boo	6/10/2019	\$1,364.40	Two-way airfare from Chicago, IL to San Juan, PR (6/10/19).	35
Meals - US	Jason Boo	6/10/2019	\$8.93	Travel Meal, breakfast	36
Transportation - US	Jason Boo	6/10/2019	\$74.43	Travel taxi from home to airport (ORD)	37
Lodging - PR	Jason Boo	6/10/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/10/19 - 6/13/19).	38
Transportation - PR	Jason Boo	6/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Jason Boo	6/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Jason Boo	6/13/2019	\$88.00	Travel taxi from airport (ORD) to home	39
Transportation - PR	Jason Boo	6/13/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/13/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Jason Boo	6/17/2019	\$1,297.40	Two-way airfare from Chicago, IL to San Juan, PR (6/67/19).	40
Transportation - US	Jason Boo	6/17/2019	\$89.05	Travel taxi from home to airport (ORD)	41
Lodging - PR	Jason Boo	6/17/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/17/19 - 6/20/19).	42
Transportation - PR	Jason Boo	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jason Boo	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Jason Boo	6/20/2019	\$91.07	Travel taxi from airport (ORD) to home	43
Transportation - PR	Jason Boo	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jason Boo	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Jessica Edwards	6/3/2019	\$11.27	Travel Meal, dinner	44
Meals - US	Jessica Edwards	6/3/2019	\$4.99	Travel Meal, snack	45
Meals - US	Jessica Edwards	6/3/2019	\$8.99	Travel Meal, snack	46
Meals - US	Jessica Edwards	6/3/2019	\$9.82	Travel Meal, breakfast	47
Transportation - US	Jessica Edwards	6/3/2019	\$13.67	Travel taxi from home to airport (BNA)	48
Airfare/Railway	Jessica Edwards	6/3/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/3/19).	49
Transportation - US	Jessica Edwards	6/7/2019	\$17.13	Travel taxi from airport (BNA) to home.	50
Meals - US	Jessica Edwards	6/16/2019	\$52.05	Travel Meal, snack	51
Meals - US	Jessica Edwards	6/17/2019	\$6.66	Travel Meal, snack	52
Meals - US	Jessica Edwards	6/17/2019	\$3.92	Travel Meal, water	53



Meals - US	Jessica Edwards	6/17/2019	\$9.59	Travel Meal, lunch	54
Meals - US	Jessica Edwards	6/17/2019	\$11.97	Travel Meal, snack	55
Lodging - PR	Jessica Edwards	6/17/2019	\$2,553.10	Lodging in San Juan, PR for 10 nights (6/17/19 - 6/27/19).	56
Transportation - US	Jessica Edwards	6/17/2019	\$16.13	Travel taxi from home to airport (BNA)	57
Transportation - PR	Jessica Edwards	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Jessica Edwards	6/24/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/24/19).	58
Transportation - PR	Jessica Edwards	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Jessica Edwards	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Jessica Edwards	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Jessica Edwards	6/27/2019	\$9.48	Travel Meal, snack	59
Meals - US	Jessica Edwards	6/27/2019	\$11.27	Travel Meal, lunch	60
Meals - US	Jessica Edwards	6/27/2019	\$8.99	Travel Meal, snack	61
Transportation - US	Jessica Edwards	6/27/2019	\$33.98	Travel taxi from airport (BNA) to home.	62
Transportation - PR	Jessica Edwards	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-



Meals - PR	Jessica Edwards	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Kevin Cowherd	6/10/2019	\$8.02	Travel Meal, breakfast	63
Meals - US	Kevin Cowherd	6/10/2019	\$13.45	Travel Meal, lunch	64
Airfare/Railway	Kevin Cowherd	6/10/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/10/19).	65
Transportation - PR	Kevin Cowherd	6/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Kevin Cowherd	6/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Kevin Cowherd	6/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Kevin Cowherd	6/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Kevin Cowherd	6/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Kevin Cowherd	6/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Kevin Cowherd	6/13/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Kevin Cowherd	6/13/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Kevin Cowherd	6/14/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/10/19 - 6/14/19).	66
Transportation - US	Kevin Cowherd	6/14/2019	\$120.00	Parking at airport (BNA) (6/10/19 - 6/14/19).	67
Transportation - PR	Kevin Cowherd	6/14/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Kevin Cowherd	6/14/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Michael Burriss	6/17/2019	\$352.34	Lodging in San Juan, PR for 4 nights (6/17/19 - 6/21/19).	68
Airfare/Railway	Michael Burriss	6/17/2019	\$1,136.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	69
Transportation - PR	Michael Burriss	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Burriss	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Burriss	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Burriss	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Burriss	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Burriss	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Burriss	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Burriss	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Michael Burriss	6/21/2019	\$25.00	Flight Change Fee (6/21/19).	70
Transportation - PR	Michael Burriss	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Burriss	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Michael Thacker	6/17/2019	\$52.00	Parking at airport (IND) (6/17/19 - 6/20/19).	71

Lodging - PR	Michael Thacker	6/17/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/17/19 - 6/20/19).	72
Transportation - PR	Michael Thacker	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Thacker	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Thacker	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Michael Thacker	6/20/2019	\$9.21	Travel Meal, dinner	73
Meals - US	Michael Thacker	6/20/2019	\$3.59	Travel Meal, snack	74
Transportation - PR	Michael Thacker	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Michael Thacker	6/24/2019	\$3.82	Travel Meal, snack	75
Meals - US	Michael Thacker	6/24/2019	\$9.95	Travel Meal, lunch	76
Lodging - PR	Michael Thacker	6/24/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/24/19 - 6/27/19).	77
Transportation - US	Michael Thacker	6/24/2019	\$52.00	Parking at airport (IND) (6/24/19 - 6/27/19).	78
Transportation - PR	Michael Thacker	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Thacker	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Thacker	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Michael Thacker	6/27/2019	\$14.47	Travel Meal, snack	79
Meals - US	Michael Thacker	6/27/2019	\$9.02	Travel Meal, dinner	80
Transportation - PR	Michael Thacker	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Thacker	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Ryan Tabor	6/3/2019	\$88.62	Parking at airport (BNA) (6/3/19 - 6/9/19).	81
Lodging - PR	Ryan Tabor	6/4/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/4/19 - 6/7/19).	82
Airfare/Railway	Ryan Tabor	6/4/2019	\$1,371.38	Two-way airfare from Nashville, TN to San Juan, PR (6/4/19).	83
Transportation - PR	Ryan Tabor	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-

Transportation - PR	Ryan Tabor	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/6/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/6/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/7/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/7/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Ryan Tabor	6/17/2019	\$53.77	Parking at airport (BNA) (6/17/19 - 6/21/19).	84
Airfare/Railway	Ryan Tabor	6/17/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	85
Meals - US	Ryan Tabor	6/17/2019	\$3.50	Travel Meal, breakfast	86
Lodging - PR	Ryan Tabor	6/17/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/17/19 -6/21/19).	87
Transportation - PR	Ryan Tabor	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Ryan Tabor	6/24/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/24/19).	88
Transportation - US	Ryan Tabor	6/24/2019	\$66.26	Parking at airport (BNA) (6/24/19 - 6/28/19).	89
Meals - US	Ryan Tabor	6/24/2019	\$4.15	Travel Meal, breakfast	90
Lodging - PR	Ryan Tabor	6/24/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/24/19 - 6/28/19).	91
Transportation - PR	Ryan Tabor	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Ryan Tabor	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-

Meals - US	Ryan Tabor	6/28/2019	\$44.28	Travel Meal, lunch	92
Meals - US	Ryan Tabor	6/28/2019	\$18.01	Travel Meal, breakfast	93
Transportation - PR	Ryan Tabor	6/28/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Ryan Tabor	6/28/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/10/2019	\$7.22	Travel Meal, coffee	94
Meals - US	Sean Stacy	6/10/2019	\$4.76	Travel Meal, lunch	95
Airfare/Railway	Sean Stacy	6/10/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/10/19).	96
Lodging - PR	Sean Stacy	6/10/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/10/19 - 6/14/19).	97
Transportation - PR	Sean Stacy	6/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/13/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/13/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/14/2019	\$2.67	Travel Meal, coffee	98
Meals - US	Sean Stacy	6/14/2019	\$8.51	Travel Meal, lunch	99
Transportation - PR	Sean Stacy	6/14/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/14/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/17/2019	\$2.66	Travel Meal, coffee	100
Meals - US	Sean Stacy	6/17/2019	\$4.76	Travel Meal, breakfast	101
Airfare/Railway	Sean Stacy	6/17/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	102
Lodging - PR	Sean Stacy	6/17/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/17/19 - 6/21/19).	103
Transportation - PR	Sean Stacy	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-

Transportation - PR	Sean Stacy	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/21/2019	\$13.08	Travel Meal, lunch	104
Transportation - US	Sean Stacy	6/21/2019	\$90.00	Parking at airport (BNA) (6/17/19 - 6/21/19).	105
Transportation - PR	Sean Stacy	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/24/2019	\$4.06	Travel Meal, breakfast	106
Meals - US	Sean Stacy	6/24/2019	\$5.42	Travel Meal, coffee	107
Meals - US	Sean Stacy	6/24/2019	\$3.15	Travel Meal, coffee	108
Lodging - PR	Sean Stacy	6/24/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/24/19 - 6/28/19).	109
Airfare/Railway	Sean Stacy	6/24/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/24/19).	110
Transportation - PR	Sean Stacy	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Sean Stacy	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Sean Stacy	6/28/2019	\$7.41	Travel Meal, lunch	111
Transportation - US	Sean Stacy	6/28/2019	\$25.42	Travel taxi from airport (BNA) to home.	112
Transportation - PR	Sean Stacy	6/28/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Sean Stacy	6/28/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Stephen Brickner	6/3/2019	\$12.08	Travel Meal, lunch	113
Meals - US	Stephen Brickner	6/3/2019	\$12.01	Travel Meal, breakfast	114
Meals - US	Stephen Brickner	6/3/2019	\$5.65	Travel Meal, snack	115
Lodging - PR	Stephen Brickner	6/3/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/3/19 - 6/6/19).	116
Airfare/Railway	Stephen Brickner	6/3/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/3/19).	117
Transportation - PR	Stephen Brickner	6/3/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/3/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-

Transportation - PR	Stephen Brickner	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Stephen Brickner	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Stephen Brickner	6/6/2019	\$86.42	Travel Meal, dinner	118
Transportation - US	Stephen Brickner	6/6/2019	\$76.20	Parking at airport (BNA) (6/3/19 - 6/6/19).	119
Transportation - PR	Stephen Brickner	6/6/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/6/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Stephen Brickner	6/17/2019	\$10.14	Travel Meal, breakfast	120
Meals - US	Stephen Brickner	6/17/2019	\$16.57	Travel Meal, lunch	121
Meals - US	Stephen Brickner	6/17/2019	\$5.65	Travel Meal, coffee	122
Airfare/Railway	Stephen Brickner	6/17/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	123
Lodging - PR	Stephen Brickner	6/17/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/17/19 - 6/20/19).	124
Transportation - PR	Stephen Brickner	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Stephen Brickner	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Stephen Brickner	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Stephen Brickner	6/20/2019	\$133.83	Travel Meal, dinner	125
Transportation - US	Stephen Brickner	6/20/2019	\$80.57	Parking at airport (BNA) (6/17/19 - 6/20/19).	126
Transportation - PR	Stephen Brickner	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Stephen Brickner	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Vicki Estrin	6/3/2019	\$755.02	One-way airfare from Nashville, TN to San Juan, PR (6/3/19).	127
Lodging - PR	Vicki Estrin	6/4/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/4/19 - 6/7/19).	128
Transportation - PR	Vicki Estrin	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Vicki Estrin	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Vicki Estrin	6/6/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Vicki Estrin	6/6/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Vicki Estrin	6/7/2019	\$582.20	One-way airfare from San Juan, PR to Nashville, TN (6/7/19).	129
Transportation - US	Vicki Estrin	6/7/2019	\$59.04	Parking at airport (BNA) (6/3/19 - 6/7/19).	130
Transportation - US	Vicki Estrin	6/7/2019	\$10.79	Driving to/from airport (BNA) (6/3/19,6/7/19).	131
Transportation - PR	Vicki Estrin	6/7/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/7/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Vicki Estrin	6/17/2019	\$12.85	Travel Meal, breakfast	132
Airfare/Railway	Vicki Estrin	6/17/2019	\$1,164.40	Two-way airfare from Nashville, TN to San Juan, PR (6/17/19).	133
Transportation - US	Vicki Estrin	6/17/2019	\$10.79	Driving to/from airport (BNA) (6/17/19,6/20/19).	134
Lodging - PR	Vicki Estrin	6/17/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/17/19 - 6/20/19).	135
Transportation - PR	Vicki Estrin	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Vicki Estrin	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Vicki Estrin	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Vicki Estrin	6/20/2019	\$52.49	Parking at airport (BNA) (6/17/19 - 6/20/19).	136
Transportation - PR	Vicki Estrin	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Vicki Estrin	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-

<b>Expenses Detail</b>				<b>Total Expenses</b>	<b>\$58,026.33</b>
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***Invoice Remittance***

August 26, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-FIFTH (B) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2019 TO JUNE 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-fifth (B)monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2019 through June 30, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure





***Invoice Remittance***

Re: DC Retirement Plan Execution

**Professional Services from June 1, 2019 to June 30, 2019**

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Professional Services	\$91,490.00
Expenses	\$17,367.13
<b>Total Amount Due</b>	<b>\$108,857.13</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## ***Invoice Summary***

Re: DC Retirement Plan Execution

**Professional Services from June 1, 2019 to June 30, 2019**

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<b>Name</b>	<b>Title</b>	<b>Rate</b>	<b>Hours</b>	<b>Total</b>
Alexandra Rivera	Senior Associate	325.00	39.60	\$12,870.00
Arren Yoshimura	Director	350.00	102.90	\$36,015.00
Cameron Radis	Senior Associate	325.00	43.30	\$14,072.50
Faraz Ahsan	Senior Associate	325.00	14.70	\$4,777.50
Fernando Batlle	Senior Managing Director	875.00	2.60	\$2,275.00
Javier Alvarez	Managing Director	475.00	47.00	\$22,325.00
			<b>250.10</b>	<b>\$92,335.00</b>
<b>Total this Task</b>				<b>\$92,335.00</b>



## *Invoice Summary*

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<b>Expense Category</b>	<b>Total</b>
Airfare/Railway	\$6,862.20
Lodging – PR	\$6,638.06
Lodging - US	\$0.00
Meals - PR	\$1,767.00
Meals - US	\$45.53
Transportation - PR	\$620.00
Transportation - US	\$1,434.34
Other	\$00.00
	<b>\$17,367.13</b>
	<b>Total this Task</b>
	<b>\$17,367.13</b>
<b>Invoice Total</b>	<b><u><u>\$109,702.13</u></u></b>

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## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	10	Alexandra Rivera	6/20/2019	2.5	\$325.00	\$812.50	Document reconciliation processes of central government.
PR	10	Alexandra Rivera	6/20/2019	3	\$325.00	\$975.00	Meeting with Controller team to discuss reconciliation process for central government.
PR	10	Alexandra Rivera	6/20/2019	1.5	\$325.00	\$487.50	Meeting with team to discuss engagement plan.
PR	10	Alexandra Rivera	6/20/2019	1	\$325.00	\$325.00	Meeting with team to discuss reconciliation processes.
PR	10	Alexandra Rivera	6/20/2019	0.5	\$325.00	\$162.50	Review TRS historical information.
PR	10	Alexandra Rivera	6/20/2019	0.3	\$325.00	\$97.50	Status call with F. Battle & team.
PR	10	Alexandra Rivera	6/20/2019	0.5	\$325.00	\$162.50	Status meeting with AAFAF.
PR	10	Alexandra Rivera	6/21/2019	0.6	\$325.00	\$195.00	Document 6/20 and 6/21 meetings.
PR	10	Alexandra Rivera	6/21/2019	0.5	\$325.00	\$162.50	Meeting with Cecile Tirado to discuss reconciliations and bank statements.
PR	10	Alexandra Rivera	6/21/2019	2.2	\$325.00	\$715.00	Meeting with Retiro Controller and IT personnel.
PR	10	Alexandra Rivera	6/21/2019	0.5	\$325.00	\$162.50	Meeting with team to discuss engagement plan.
PR	10	Alexandra Rivera	6/21/2019	0.5	\$325.00	\$162.50	Status meeting with Sebastian Torres/AAFAF.
PR	10	Alexandra Rivera	6/24/2019	2.6	\$325.00	\$845.00	Develop Ankura workplan.
PR	10	Alexandra Rivera	6/24/2019	0.4	\$325.00	\$130.00	Review Act 106 retirement plan, status plans, & schedule documentation.
PR	10	Alexandra Rivera	6/24/2019	0.7	\$325.00	\$227.50	Team status meeting.
PR	10	Alexandra Rivera	6/25/2019	2.3	\$325.00	\$747.50	Meeting with Bolivar Ortiz & Retiro Accounting team to walk through reconciliation process for municipalities & corporations.
PR	10	Alexandra Rivera	6/25/2019	0.2	\$325.00	\$65.00	Meeting with Bolivar Ortiz to review municipality/corporation process.
PR	10	Alexandra Rivera	6/25/2019	0.5	\$325.00	\$162.50	Meeting with Karina Ayala to walk through bank transfer process.
PR	10	Alexandra Rivera	6/25/2019	0.7	\$325.00	\$227.50	Meeting with Maria Guzman to discuss Web Remesa documents.
PR	10	Alexandra Rivera	6/25/2019	0.3	\$325.00	\$97.50	Meeting with Maria Guzman to discuss Web Remesa status documents.
PR	10	Alexandra Rivera	6/25/2019	0.8	\$325.00	\$260.00	Meeting with Noemi Rivera to walk through central government process.
PR	10	Alexandra Rivera	6/25/2019	0.4	\$325.00	\$130.00	Review central government files received.
PR	10	Alexandra Rivera	6/25/2019	0.6	\$325.00	\$195.00	Review historical reconciliation documentation provided by Retiro.
PR	10	Alexandra Rivera	6/25/2019	0.6	\$325.00	\$195.00	Review Web Remesa status documents.
PR	10	Alexandra Rivera	6/25/2019	0.9	\$325.00	\$292.50	Team meeting with F. Battle to discuss engagement plan.
PR	10	Alexandra Rivera	6/25/2019	0.4	\$325.00	\$130.00	Team status call related to 6/25 Alight & Retiro meetings.
PR	10	Alexandra Rivera	6/25/2019	0.2	\$325.00	\$65.00	Team status meeting.
PR	10	Alexandra Rivera	6/25/2019	1.2	\$325.00	\$390.00	Update data log with new data/documents received.
Outside PR	10	Alexandra Rivera	6/26/2019	0.1	\$325.00	\$32.50	Call with Banco Popular to discuss bank statements.
Outside PR	10	Alexandra Rivera	6/26/2019	1.5	\$325.00	\$487.50	Develop data requests for ERS and TRS.
Outside PR	10	Alexandra Rivera	6/26/2019	0.6	\$325.00	\$195.00	Document processes from 6/25 and 6/26 meetings.
Outside PR	10	Alexandra Rivera	6/26/2019	0.3	\$325.00	\$97.50	Meeting with AAFAF to discuss data request.
Outside PR	10	Alexandra Rivera	6/26/2019	0.7	\$325.00	\$227.50	Meeting with AAFAF to discuss project scope.
PR	10	Alexandra Rivera	6/26/2019	0.6	\$325.00	\$195.00	Meeting with Retiro IT team to walk through data

							process.
PR	10	Alexandra Rivera	6/26/2019	2.1	\$325.00	\$682.50	Meeting with TRS to walk through reconciliation process.
PR	10	Alexandra Rivera	6/26/2019	0.7	\$325.00	\$227.50	Review and update data request.
PR	10	Alexandra Rivera	6/26/2019	0.6	\$325.00	\$195.00	Review Oracle data received 6/26.
Outside PR	10	Alexandra Rivera	6/26/2019	0.4	\$325.00	\$130.00	Team status meeting to discuss document/data requests.
PR	10	Alexandra Rivera	6/27/2019	0.8	\$325.00	\$260.00	Meeting with Ankura team to discuss week's meetings, workplan, & budget.
PR	10	Alexandra Rivera	6/27/2019	1	\$325.00	\$325.00	Meeting with TRS to walk through reconciliation process & follow-up questions.
PR	10	Alexandra Rivera	6/27/2019	0.4	\$325.00	\$130.00	Review ERS Oracle data received.
PR	10	Alexandra Rivera	6/28/2019	1.2	\$325.00	\$390.00	Develop reconciliation recreation process flow.
PR	10	Alexandra Rivera	6/28/2019	1	\$325.00	\$325.00	Meeting with team to discuss project plan and documents received.
PR	10	Alexandra Rivera	6/28/2019	0.3	\$325.00	\$97.50	Meeting with team to review documents/data received.
PR	10	Alexandra Rivera	6/28/2019	0.5	\$325.00	\$162.50	Review and update summary of municipality & corporation payments received.
PR	10	Alexandra Rivera	6/28/2019	0.4	\$325.00	\$130.00	Review project plan & budget.
PR	10	Arren Yoshimura	6/3/2019	0.8	\$350.00	\$280.00	Doc review and analysis (.8)
PR	10	Arren Yoshimura	6/3/2019	0.6	\$350.00	\$210.00	Gavion call (.6)
PR	10	Arren Yoshimura	6/3/2019	0.4	\$350.00	\$140.00	Gavion call debrief (.4)
PR	10	Arren Yoshimura	6/3/2019	1	\$350.00	\$350.00	Meeting prep (1)
Outside PR	10	Arren Yoshimura	6/4/2019	1.6	\$350.00	\$560.00	Ankura meetings and task planning (1.6)
Outside PR	10	Arren Yoshimura	6/4/2019	3.4	\$350.00	\$1,190.00	Doc review and meeting prep (3.4)
Outside PR	10	Arren Yoshimura	6/4/2019	1.2	\$350.00	\$420.00	Deliverable review for agency work stream (1.2)
Outside PR	10	Arren Yoshimura	6/4/2019	1.5	\$350.00	\$525.00	Meetings with Alight (1.5)
Outside PR	10	Arren Yoshimura	6/4/2019	0.7	\$350.00	\$245.00	Meetings with Sebastian and Zulema (.7)
Outside PR	10	Arren Yoshimura	6/4/2019	1.2	\$350.00	\$420.00	Project plan updates and edits (1.2)
Outside PR	10	Arren Yoshimura	6/5/2019	1	\$350.00	\$350.00	Banco meeting prep (1)
Outside PR	10	Arren Yoshimura	6/5/2019	1.5	\$350.00	\$525.00	meeting with Banco (1.5)
Outside PR	10	Arren Yoshimura	6/5/2019	1	\$350.00	\$350.00	Meeting with Gavion (1)
Outside PR	10	Arren Yoshimura	6/5/2019	0.8	\$350.00	\$280.00	Doc review and research (.8)
Outside PR	10	Arren Yoshimura	6/5/2019	1.1	\$350.00	\$385.00	risk log creation (1.1)
Outside PR	10	Arren Yoshimura	6/5/2019	0.5	\$350.00	\$175.00	Call with BNYMellon (.5)
Outside PR	10	Arren Yoshimura	6/5/2019	0.9	\$350.00	\$315.00	phone call with Alight (.9)
Outside PR	10	Arren Yoshimura	6/5/2019	1.1	\$350.00	\$385.00	AAFAF meetings (1.1)
Outside PR	10	Arren Yoshimura	6/5/2019	1	\$350.00	\$350.00	Meeting debrief and task planning (1)
PR	10	Arren Yoshimura	6/6/2019	4.4	\$350.00	\$1,540.00	Alight Meeting (4.4)
PR	10	Arren Yoshimura	6/6/2019	0.5	\$350.00	\$175.00	update risk log (.5)
PR	10	Arren Yoshimura	6/6/2019	0.5	\$350.00	\$175.00	create distribution list (.5)
PR	10	Arren Yoshimura	6/6/2019	1.7	\$350.00	\$595.00	create status report template and fill out for 2 weeks (1.7)
PR	10	Arren Yoshimura	6/6/2019	1.5	\$350.00	\$525.00	meeting follow ups (1.5)
PR	10	Arren Yoshimura	6/7/2019	4.9	\$350.00	\$1,715.00	Doc review and analysis (4.9)
PR	10	Arren Yoshimura	6/7/2019	1.6	\$350.00	\$560.00	Alight weekly call (1.6)
PR	10	Arren Yoshimura	6/7/2019	1.9	\$350.00	\$665.00	Meeting follow ups (1.9)
PR	10	Arren Yoshimura	6/17/2019	0.7	\$350.00	\$245.00	Review and analysis of Alight documents and contracts (.7)
PR	10	Arren Yoshimura	6/17/2019	0.6	\$350.00	\$210.00	Continued work on Alight project plan consolidation (.6)
PR	10	Arren Yoshimura	6/17/2019	0.5	\$350.00	\$175.00	Review of BPPR Project plan (.5)
PR	10	Arren Yoshimura	6/17/2019	0.5	\$350.00	\$175.00	Review of Alight status report and priority task list (.5)
PR	10	Arren Yoshimura	6/17/2019	0.5	\$350.00	\$175.00	Review of Alight delivery model for Gavion

							sections (.5)
PR	10	Arren Yoshimura	6/17/2019	0.9	\$350.00	\$315.00	Call with alight to discuss project dependencies and update reconciliation efforts (.9)
PR	10	Arren Yoshimura	6/17/2019	1	\$350.00	\$350.00	prepare for Agency consolidation facilitation (1)
PR	10	Arren Yoshimura	6/18/2019	0.5	\$350.00	\$175.00	Prepare for Alight contract meeting (.5)
PR	10	Arren Yoshimura	6/18/2019	3.5	\$350.00	\$1,225.00	Alight contract meeting to finalize documents (3.5)
PR	10	Arren Yoshimura	6/18/2019	0.5	\$350.00	\$175.00	review of data sent by the police department (.5)
PR	10	Arren Yoshimura	6/18/2019	0.5	\$350.00	\$175.00	Meeting with Fernando, Martin, and Javier to discuss reconciliation scope (.5)
PR	10	Arren Yoshimura	6/18/2019	1	\$350.00	\$350.00	Participate in RETIRO retirement coordinator meeting (1)
PR	10	Arren Yoshimura	6/18/2019	1	\$350.00	\$350.00	meetings with AAFAF to review outstanding contract documents and secure meeting with RETIRO for reconciliation team (1)
PR	10	Arren Yoshimura	6/18/2019	1	\$350.00	\$350.00	complete admin tasks including scheduling follow up meetings with alight and popular and completing action items around contracts (1)
PR	10	Arren Yoshimura	6/18/2019	0.7	\$350.00	\$245.00	Alight fee modeling for review of early termination fee (.7)
PR	10	Arren Yoshimura	6/19/2019	1.7	\$350.00	\$595.00	Participate in retiro coordinator meeting to understand education efforts (1.7)
PR	10	Arren Yoshimura	6/19/2019	1	\$350.00	\$350.00	meeting with AAFAF to update status of pending contract items and outstanding data requests (1)
PR	10	Arren Yoshimura	6/19/2019	1	\$350.00	\$350.00	review of BNY document request (1)
PR	10	Arren Yoshimura	6/19/2019	0.5	\$350.00	\$175.00	fulfillment of information request from Gavion and BNY for contracts (.5)
PR	10	Arren Yoshimura	6/19/2019	0.7	\$350.00	\$245.00	review of redline BNY plan document (.7)
PR	10	Arren Yoshimura	6/19/2019	1	\$350.00	\$350.00	Popular/Alight/RETIRO/BNY dependency mapping (1)
PR	10	Arren Yoshimura	6/19/2019	0.8	\$350.00	\$280.00	Alight call to discuss pre-enrollment window communication strategy (.8)
PR	10	Arren Yoshimura	6/19/2019	0.3	\$350.00	\$105.00	call with Michelle and Rosa to finalize ongoing performance measurement doc from alight (.3)
PR	10	Arren Yoshimura	6/20/2019	0.5	\$350.00	\$175.00	ramp Cam, Javier, and Allie before RETIRO meeting (.5)
PR	10	Arren Yoshimura	6/20/2019	1.2	\$350.00	\$420.00	meeting with Cecile her team to discuss central government reconciliation process (1.2)
PR	10	Arren Yoshimura	6/20/2019	0.6	\$350.00	\$210.00	debrief and discussion about central government reconciliation process (.6)
PR	10	Arren Yoshimura	6/20/2019	0.3	\$350.00	\$105.00	meeting with Hiram to quickly discuss data conversion process and secure meeting for Friday (.3)
PR	10	Arren Yoshimura	6/20/2019	5	\$350.00	\$1,750.00	meeting with Ankura team to talk through process map, prepare for Friday meetings, and identification of necessary data sources (5)
PR	10	Arren Yoshimura	6/20/2019	0.8	\$350.00	\$280.00	alight call to discuss open IT issues (.8)
PR	10	Arren Yoshimura	6/21/2019	2.5	\$350.00	\$875.00	Meeting with RETIRO to understand data sources, processing and reconciliation hand off (2.5)
PR	10	Arren Yoshimura	6/21/2019	0.9	\$350.00	\$315.00	calls and emails to finalize Popular docs and set up contingent meeting for Monday (.9)
PR	10	Arren Yoshimura	6/21/2019	0.5	\$350.00	\$175.00	update weekly status report (.5)
PR	10	Arren Yoshimura	6/21/2019	0.5	\$350.00	\$175.00	review of admin and management fee memo written by Michelle (.5)
PR	10	Arren Yoshimura	6/24/2019	0.6	\$350.00	\$210.00	Review Alight events in transition document (.6)
PR	10	Arren Yoshimura	6/24/2019	0.8	\$350.00	\$280.00	Review of redlined BPPR (.8)
PR	10	Arren Yoshimura	6/24/2019	0.3	\$350.00	\$105.00	Review of sample appointment letters from BNY

							(.3)
PR	10	Arren Yoshimura	6/24/2019	0.9	\$350.00	\$315.00	Work on unified project plan (.9)
PR	10	Arren Yoshimura	6/24/2019	2.8	\$350.00	\$980.00	BPPR contract meeting (2.8)
PR	10	Arren Yoshimura	6/25/2019	3	\$350.00	\$1,050.00	Alignment meeting with Alight BPPR and retiro (3)
PR	10	Arren Yoshimura	6/25/2019	0.5	\$350.00	\$175.00	Mid morning debrief with Ankura team to discuss morning meetings and next steps (.5)
PR	10	Arren Yoshimura	6/25/2019	3	\$350.00	\$1,050.00	Alight meeting around timeline and events in transition (3)
PR	10	Arren Yoshimura	6/25/2019	1.2	\$350.00	\$420.00	Team debrief of information gathered and planning for next day (1.2)
PR	10	Arren Yoshimura	6/25/2019	0.4	\$350.00	\$140.00	Administrative work including scheduling meetings for Ankura reconciliation team with TRS and RETIRO (.4)
PR	10	Arren Yoshimura	6/25/2019	0.5	\$350.00	\$175.00	Follow up tasks from BPPR contract meeting including drafting action items for different parties (.5)
PR	10	Arren Yoshimura	6/26/2019	0.5	\$350.00	\$175.00	Scope meeting with Zulema and Sebastian (.5)
PR	10	Arren Yoshimura	6/26/2019	3.7	\$350.00	\$1,295.00	Alight meeting to preview website and discuss open IT issues (3.7)
PR	10	Arren Yoshimura	6/26/2019	0.9	\$350.00	\$315.00	FOMB meeting with AAFAF and RETIRO to discuss various retirement topics (.9)
PR	10	Arren Yoshimura	6/26/2019	1	\$350.00	\$350.00	Internal Ankura meeting to review data collected and information gathered and next steps (1)
PR	10	Arren Yoshimura	6/26/2019	0.3	\$350.00	\$105.00	analysis of queried database data received from RETIRO (.3)
PR	10	Arren Yoshimura	6/26/2019	0.7	\$350.00	\$245.00	admin talks including scheduling follow up meetings with TRS and submitting data requests (.7)
PR	10	Arren Yoshimura	6/27/2019	1.4	\$350.00	\$490.00	Meeting with TRS (1.4)
PR	10	Arren Yoshimura	6/27/2019	0.8	\$350.00	\$280.00	Internal meeting with Ankura team to debrief on the week and coordinate next steps (.8)
PR	10	Arren Yoshimura	6/27/2019	1	\$350.00	\$350.00	Alight/BPPR/BNY operational alignment call (1)
PR	10	Arren Yoshimura	6/27/2019	1.2	\$350.00	\$420.00	Review BPPR redline docs from Monday meeting (1.2)
PR	10	Arren Yoshimura	6/27/2019	1	\$350.00	\$350.00	Follow up tasks from Alight meetings including fund naming convention and gathering employer EIN numbers (1)
PR	10	Arren Yoshimura	6/28/2019	0.7	\$350.00	\$245.00	Call with BNY to review status of requested documentation (.7)
PR	10	Arren Yoshimura	6/28/2019	0.8	\$350.00	\$280.00	Review of data collected and data still pending with Ankura team (.8)
PR	10	Arren Yoshimura	6/28/2019	1	\$350.00	\$350.00	Admin tasks for Ankura team, including data requests, and meeting requests (1)
PR	10	Arren Yoshimura	6/28/2019	1.5	\$350.00	\$525.00	Admin tasks including follow up items from BNY document call, and Alight status call, and tasks related to BPPR document finalization (1.5)
PR	10	Arren Yoshimura	6/28/2019	0.9	\$350.00	\$315.00	Alight status meeting call (.9)
Outside PR	20	Cameron Radis	6/20/2019	2.5	\$325.00	\$812.50	Loading, validating, and reviewing sample payable and demographic data received from Retiro IT team
Outside PR	10	Cameron Radis	6/20/2019	0.6	\$325.00	\$195.00	Creating data request documentation for Retiro IT team
Outside PR	10	Cameron Radis	6/20/2019	1.5	\$325.00	\$487.50	Internal meeting with team (Allie, Javier, Arren) to discuss overall engagement plan
Outside PR	10	Cameron Radis	6/20/2019	1	\$325.00	\$325.00	Internal meeting with team (Allie, Javier, Arren) to discuss reconciliation process findings
Outside PR	10	Cameron Radis	6/20/2019	0.3	\$325.00	\$97.50	Internal status call with F. Battle and team (Allie,

							Arren, Javier)
Outside PR	10	Cameron Radis	6/20/2019	3.1	\$325.00	\$1,007.50	Meeting with Retiro controller in charge of reconciling Central Govt agencies to discuss the reconciliation process
Outside PR	10	Cameron Radis	6/20/2019	0.4	\$325.00	\$130.00	Status meeting with Sebastian Torres from AAFAF
Outside PR	10	Cameron Radis	6/21/2019	0.7	\$325.00	\$227.50	Internal meeting with team to discuss findings and next steps from meeting with Retiro
Outside PR	10	Cameron Radis	6/21/2019	0.5	\$325.00	\$162.50	Meeting with Cecile to discuss bank statement data and reconciliation process and to collect bank statement data
Outside PR	10	Cameron Radis	6/21/2019	2.2	\$325.00	\$715.00	Meeting with Retiro Controller Cecile, and Retiro IT team to discuss current data captured and data process flow
Outside PR	10	Cameron Radis	6/21/2019	1.1	\$325.00	\$357.50	Reviewing sample data received from Retiro IT team and drafting questions
Outside PR	10	Cameron Radis	6/21/2019	0.5	\$325.00	\$162.50	Status meeting with Sebastian Torres from AAFAF
Outside PR	20	Cameron Radis	6/24/2019	1.4	\$325.00	\$455.00	Creating and organizing weekly To Do plan for the weeks activities
Outside PR	20	Cameron Radis	6/24/2019	2	\$325.00	\$650.00	Creating Retirement Reconciliation process proposed project plan and timelines
Outside PR	20	Cameron Radis	6/24/2019	0.6	\$325.00	\$195.00	Drafting follow up communication for RETIRO ERS Data team
Outside PR	10	Cameron Radis	6/24/2019	0.7	\$325.00	\$227.50	Internal Planning discussion with Javier, Allie and Arren
Outside PR	20	Cameron Radis	6/25/2019	1	\$325.00	\$325.00	Organizing and compiling internal team tasks and activities for the day.
Outside PR	20	Cameron Radis	6/25/2019	1	\$325.00	\$325.00	Organizing and going through RETIRO ERS data received
Outside PR	20	Cameron Radis	6/25/2019	0.6	\$325.00	\$195.00	Review historical reconciliation documentation provided by Retiro.
Outside PR	10	Cameron Radis	6/25/2019	3	\$325.00	\$975.00	External meeting at Alight with RETIRO ERS, AAFAF, Banco Popular and Ankura to discuss forward looking data and reconciliation process
Outside PR	10	Cameron Radis	6/25/2019	0.5	\$325.00	\$162.50	Meeting with Bolivar Ortiz & Retiro Accounting team to walk through reconciliation process for municipalities & corporations.
Outside PR	10	Cameron Radis	6/25/2019	0.5	\$325.00	\$162.50	Meeting with Karina Ayala to walk through bank transfer process.
Outside PR	10	Cameron Radis	6/25/2019	0.3	\$325.00	\$97.50	Meeting with Maria Guzman to discuss Web Remesa status documents.
Outside PR	10	Cameron Radis	6/25/2019	0.8	\$325.00	\$260.00	Meeting with Noemi Rivera to walk through central government process.
Outside PR	10	Cameron Radis	6/25/2019	0.9	\$325.00	\$292.50	Team meeting with F. Battle to discuss engagement plan.
Outside PR	10	Cameron Radis	6/25/2019	0.4	\$325.00	\$130.00	Team status call related to 6/25 Alight & Retiro meetings.
Outside PR	20	Cameron Radis	6/26/2019	1.5	\$325.00	\$487.50	Develop data requests for ERS and TRS.
Outside PR	20	Cameron Radis	6/26/2019	0.7	\$325.00	\$227.50	Reviewing and updating data request tracker
Outside PR	10	Cameron Radis	6/26/2019	0.3	\$325.00	\$97.50	Meeting with AAFAF to discuss data request.
Outside PR	10	Cameron Radis	6/26/2019	0.7	\$325.00	\$227.50	Meeting with AAFAF to discuss project scope.
Outside PR	10	Cameron Radis	6/26/2019	0.6	\$325.00	\$195.00	Meeting with Retiro IT team to walk through data process.
Outside PR	10	Cameron Radis	6/26/2019	2.1	\$325.00	\$682.50	Meeting with TRS to walk through reconciliation process.
Outside PR	10	Cameron Radis	6/26/2019	1.8	\$325.00	\$585.00	Review Oracle data received 6/26.
Outside PR	10	Cameron Radis	6/26/2019	0.4	\$325.00	\$130.00	Team status meeting to discuss document/data



							requests.
Outside PR	20	Cameron Radis	6/27/2019	2.4	\$325.00	\$780.00	Making updates to project task trackers, data received trackers, and project plan
Outside PR	10	Cameron Radis	6/27/2019	0.8	\$325.00	\$260.00	Meeting with Ankura team to discuss week's meetings, workplan, & budget.
Outside PR	10	Cameron Radis	6/27/2019	1	\$325.00	\$325.00	Meeting with TRS to walk through reconciliation process & follow-up questions.
Outside PR	20	Cameron Radis	6/28/2019	1.5	\$325.00	\$487.50	Updating internal task tracker and budget projections
Outside PR	10	Cameron Radis	6/28/2019	1.4	\$325.00	\$455.00	Internal team discussions – Review and analyze data received from RETIRO ERS
Outside PR	10	Faraz Ahsan	6/25/2019	0.4	\$325.00	\$130.00	Tuesday 4.1 hours: Developed ETL transformation to load Banco Popular Teachers and General trust account statements into database (0.4)
Outside PR	10	Faraz Ahsan	6/25/2019	3.7	\$325.00	\$1,202.50	Queried and analyzed trust account statements to create summary file and send to team (3.7).
Outside PR	20	Faraz Ahsan	6/26/2019	0.4	\$325.00	\$130.00	Wednesday 4.5 hours: Began process of restoring received Oracle dump file to Ankura SQL environment (0.4)
Outside PR	20	Faraz Ahsan	6/26/2019	1.1	\$325.00	\$357.50	Updated data tracker, transformed and imported newly received Banco Popular ACH DDA data into SQL database (1.1)
Outside PR	20	Faraz Ahsan	6/26/2019	2.3	\$325.00	\$747.50	Queried and analyzed DDA data to understand contents and created summary file. (2.3)
Outside PR	20	Faraz Ahsan	6/26/2019	0.7	\$325.00	\$227.50	Reviewed and queried restored Historical Remesa database table on call with team. (0.7)
Outside PR	20	Faraz Ahsan	6/27/2019	2.2	\$325.00	\$715.00	Thursday 3.8 hours: Import, log, validate and process new files received: ERS DDA transactions plus reference material (2.2)
Outside PR	20	Faraz Ahsan	6/27/2019	1	\$325.00	\$325.00	Attended call with team to recap meetings and processes. (1)
Outside PR	20	Faraz Ahsan	6/27/2019	0.6	\$325.00	\$195.00	Updating tracking logs with current status of data received and processes in progress (0.6).
Outside PR	20	Faraz Ahsan	6/28/2019	1.2	\$325.00	\$390.00	Friday 2.3 hours: Held call with team to review current status of all documents and data received (1.2)
Outside PR	20	Faraz Ahsan	6/28/2019	0.3	\$325.00	\$97.50	Reviewed draft reconciliation document with A. Rivera. (0.3)
Outside PR	20	Faraz Ahsan	6/28/2019	0.8	\$325.00	\$260.00	Began process of downloading and restoring full Oracle DB extract received. (0.8)
Outside PR	10	Fernando Batlle	6/7/2019	0.4	\$550.00	\$220.00	Participate in weekly conference call with representatives from OCFO and Ankura to discuss plans for next facilitation sessions
Outside PR	20	Fernando Batlle	6/11/2019	1	\$550.00	\$550.00	Participate in meeting with K. Cowherd, S. Stacy (ACG), Ricardo Dela Cruz and R. Maldonado (Fortaleza) to discuss consolidation plan priorities and reporting requirements to New Government PMO
Outside PR	10	Fernando Batlle	6/19/2019	0.4	\$550.00	\$220.00	Participate in weekly planning meeting with Strategy and Performance team
Outside PR	10	Fernando Batlle	6/20/2019	0.3	\$550.00	\$165.00	Telephone call with A. Yoshimura (ACG) to discuss data gathering effort for retirement conversion project
Outside PR	20	Fernando Batlle	6/27/2019	0.3	\$550.00	\$165.00	Telephone call with A. Carrero (OCFO) to discuss status of implementation workstreams assigned to Ankura
Outside PR	20	Fernando Batlle	6/27/2019	0.1	\$550.00	\$55.00	Telephone call with S. Stacy to discuss change in email documentation related to DPI session

Outside PR	10	Fernando Batlle	6/27/2019	0.1	\$550.00	\$55.00	Telephone call with A. Yoshimura to review meeting with L. Collazo (ERS) related to workplan and communications
PR	10	Javier Alvarez	6/18/2019	2.8	\$475.00	\$1,330.00	preliminary research of the Retirement fund in Puerto Rico
PR	10	Javier Alvarez	6/20/2019	3.1	\$475.00	\$1,472.50	Reconciliation process meeting with Retiro Controller team to discuss reconciliation process
PR	10	Javier Alvarez	6/20/2019	2.4	\$475.00	\$1,140.00	Document and analyze reconciliation processes of central government
PR	10	Javier Alvarez	6/20/2019	1.6	\$475.00	\$760.00	Meeting with team to discuss engagement plan
PR	10	Javier Alvarez	6/20/2019	1	\$475.00	\$475.00	Meeting with team to discuss reconciliation processes
PR	10	Javier Alvarez	6/20/2019	0.6	\$475.00	\$285.00	Review TRS historical information
PR	10	Javier Alvarez	6/20/2019	0.5	\$475.00	\$237.50	Status call with F.Battle & team
PR	10	Javier Alvarez	6/20/2019	0.4	\$475.00	\$190.00	Status meeting with AAFAF
PR	10	Javier Alvarez	6/21/2019	0.5	\$475.00	\$237.50	Meeting with Cecile Tirado to discuss reconciliations and bank statements
PR	10	Javier Alvarez	6/21/2019	2.2	\$475.00	\$1,045.00	Meeting with Retiro Controller and IT personnel
PR	10	Javier Alvarez	6/21/2019	0.7	\$475.00	\$332.50	Meeting with team to discuss engagement plan
PR	10	Javier Alvarez	6/21/2019	0.5	\$475.00	\$237.50	Status meeting with Sebastian Torres/AAFAF
PR	10	Javier Alvarez	6/21/2019	0.5	\$475.00	\$237.50	Continue document 6/20 and 6/21 meetings
Outside PR	10	Javier Alvarez	6/24/2019	0.5	\$475.00	\$237.50	Review Act 106 retirement plan, status plans, & schedule documentation.
Outside PR	10	Javier Alvarez	6/24/2019	0.7	\$475.00	\$332.50	Team status meeting.
Outside PR	10	Javier Alvarez	6/24/2019	2.6	\$475.00	\$1,235.00	Review and develop Ankura workplan.
Outside PR	10	Javier Alvarez	6/24/2019	1.2	\$475.00	\$570.00	review of additional files related to
Outside PR	10	Javier Alvarez	6/25/2019	2.3	\$475.00	\$1,092.50	Meeting with Bolivar Ortiz & Retiro Accounting team to walk through reconciliation process for municipalities & corporations.
Outside PR	10	Javier Alvarez	6/25/2019	0.2	\$475.00	\$95.00	Meeting with Bolivar Ortiz to review municipality/corporation process.
Outside PR	10	Javier Alvarez	6/25/2019	0.5	\$475.00	\$237.50	Meeting with Karina Ayala to walk through bank transfer process.
Outside PR	10	Javier Alvarez	6/25/2019	0.7	\$475.00	\$332.50	Meeting with Maria Guzman to discuss Web Remesa documents
Outside PR	10	Javier Alvarez	6/25/2019	0.3	\$475.00	\$142.50	Meeting with Maria Guzman to discuss Web Remesa status documents.
Outside PR	10	Javier Alvarez	6/25/2019	0.8	\$475.00	\$380.00	Meeting with Noemi Rivera to walk through central government process.
Outside PR	10	Javier Alvarez	6/25/2019	0.4	\$475.00	\$190.00	Review central government files received.
Outside PR	10	Javier Alvarez	6/25/2019	0.6	\$475.00	\$285.00	Review historical reconciliation documentation provided by Retiro.
Outside PR	10	Javier Alvarez	6/25/2019	0.3	\$475.00	\$142.50	Review Web Remesa status documents.
Outside PR	10	Javier Alvarez	6/25/2019	0.3	\$475.00	\$142.50	Review Web Remesa status documents
Outside PR	10	Javier Alvarez	6/25/2019	0.9	\$475.00	\$427.50	Team meeting with F. Battle to discuss engagement plan
Outside PR	10	Javier Alvarez	6/25/2019	0.5	\$475.00	\$237.50	Team status call related to 6/25 Alight & Retiro meetings.
Outside PR	10	Javier Alvarez	6/25/2019	0.2	\$475.00	\$95.00	Team status meeting
Outside PR	10	Javier Alvarez	6/25/2019	1.2	\$475.00	\$570.00	Update data log with new data/documents received
Outside PR	10	Javier Alvarez	6/26/2019	1.5	\$475.00	\$712.50	Develop data requests for ERS and TRS
Outside PR	10	Javier Alvarez	6/26/2019	0.5	\$475.00	\$237.50	Document processes from 6/25 and 6/26 meetings.
Outside PR	10	Javier Alvarez	6/26/2019	0.1	\$475.00	\$47.50	Document processes from 6/25 and 6/26 meetings
Outside PR	10	Javier Alvarez	6/26/2019	0.3	\$475.00	\$142.50	Meeting with AAFAF to discuss data request

Outside PR	10	Javier Alvarez	6/26/2019	0.7	\$475.00	\$332.50	Meeting with AAFAF to discuss project scope
Outside PR	10	Javier Alvarez	6/26/2019	0.6	\$475.00	\$285.00	Meeting with Retiro IT team to walk through data process
Outside PR	10	Javier Alvarez	6/26/2019	2.1	\$475.00	\$997.50	Meeting with TRS to walk through reconciliation process.
Outside PR	10	Javier Alvarez	6/26/2019	0.4	\$475.00	\$190.00	Team status meeting to discuss document/data requests.
Outside PR	10	Javier Alvarez	6/26/2019	0.5	\$475.00	\$237.50	internal meetings with team
Outside PR	10	Javier Alvarez	6/27/2019	0.8	\$475.00	\$380.00	Meeting with Ankura team to discuss week's meetings, workplan, & budget
Outside PR	10	Javier Alvarez	6/27/2019	1.5	\$475.00	\$712.50	Conference call with TRS to follow-up on our understanding
Outside PR	10	Javier Alvarez	6/27/2019	1.6	\$475.00	\$760.00	continue to update the workplan
Outside PR	10	Javier Alvarez	6/27/2019	2.1	\$475.00	\$997.50	preparation of analysis of Outstanding payments from participants
Outside PR	10	Javier Alvarez	6/28/2019	2	\$475.00	\$950.00	began preparation of budget and work plan
Outside PR	10	Javier Alvarez	6/28/2019	0.5	\$475.00	\$237.50	daily catch meeting with team
Outside PR	10	Javier Alvarez	6/28/2019	0.8	\$475.00	\$380.00	preparation of status update for team and Fernando Batlle

<b>Labor Details</b>	<b>Total</b>	<b>\$92,335.00</b>
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## Expenses Detail

Expense Type	Name	Date	Expense	Expense Description	Reference
Airfare/Railway	Alexandra Rivera	6/19/2019	\$286.70	One-way airfare from New York/Newark, NJ to San Juan, PR (6/19/19).	1
Transportation - US	Alexandra Rivera	6/19/2019	\$111.35	Travel Taxi from home to airport (EWR)	2
Lodging - PR	Alexandra Rivera	6/20/2019	\$255.31	Lodging in San Juan, PR for 1 nights (6/20/19 - 6/21/19).	3
Transportation - PR	Alexandra Rivera	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Alexandra Rivera	6/21/2019	\$291.70	One-way airfare from San Juan, PR to New York, NY (6/21/19).	4
Transportation - US	Alexandra Rivera	6/21/2019	\$91.74	Travel Taxi from airport (EWR) to home	5
Transportation - PR	Alexandra Rivera	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Alexandra Rivera	6/24/2019	\$316.70	One-way airfare from Newark, NJ to San Juan, PR (6/24/19).	6
Meals - US	Alexandra Rivera	6/24/2019	\$20.11	Travel Meal, breakfast	7
Transportation - US	Alexandra Rivera	6/24/2019	\$93.72	Travel Taxi from home to airport (EWR)	8
Transportation - PR	Alexandra Rivera	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Alexandra Rivera	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Alexandra Rivera	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Alexandra Rivera	6/27/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/24/19 - 6/27/19).	9
Airfare/Railway	Alexandra Rivera	6/27/2019	\$271.70	One-way airfare from San Juan, PR to Newark, NJ (6/27/19).	10
Meals - US	Alexandra Rivera	6/27/2019	\$6.00	Travel Meal, snack	11
Transportation - US	Alexandra Rivera	6/27/2019	\$106.67	Travel Taxi from airport (EWR) to home	12
Transportation - PR	Alexandra Rivera	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Alexandra Rivera	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/3/2019	\$85.51	Travel taxi from home to airport (ORD)	13
Lodging - PR	Arren Yoshimura	6/3/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/3/19 - 6/6/19).	14
Airfare/Railway	Arren Yoshimura	6/3/2019	\$693.40	Two-way airfare from Chicago, IL to San Juan, PR (6/3/19).	15
Transportation - PR	Arren Yoshimura	6/3/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Arren Yoshimura	6/3/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/4/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/4/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/5/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/5/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/6/2019	\$34.63	Travel taxi from airport (ORD) to home	16
Transportation - PR	Arren Yoshimura	6/6/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/6/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/10/2019	\$51.65	Travel taxi from home to airport (ORD)	17
Lodging - PR	Arren Yoshimura	6/10/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/10/19 - 6/14/19).	18
Transportation - PR	Arren Yoshimura	6/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/13/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/13/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/14/2019	\$33.41	Travel taxi from airport (ORD) to home	19
Transportation - PR	Arren Yoshimura	6/14/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/14/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/17/2019	\$80.64	Travel taxi from home to airport (ORD)	20
Lodging - PR	Arren Yoshimura	6/17/2019	\$1,021.24	Lodging in San Juan, PR for 4 nights (6/17/19 - 6/21/19).	21
Transportation - PR	Arren Yoshimura	6/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Arren Yoshimura	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Arren Yoshimura	6/21/2019	\$33.49	Travel taxi from airport (ORD) to home	22
Transportation - PR	Arren Yoshimura	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Arren Yoshimura	6/24/2019	\$1,441.40	Two-way airfare from Chicago, IL to San Juan, PR (6/24/19).	23
Transportation - US	Arren Yoshimura	6/24/2019	\$98.21	Travel taxi to/from home to airport (ORD)	24
Lodging - PR	Arren Yoshimura	6/24/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/24/19 - 6/27/19).	25
Transportation - PR	Arren Yoshimura	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Arren Yoshimura	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Arren Yoshimura	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Cameron Radis	6/19/2019	\$719.40	Two-way airfare from Chicago, IL to San Juan, PR (6/19/19).	26
Lodging - PR	Cameron Radis	6/19/2019	\$255.31	Lodging in San Juan, PR for 1 nights (6/19/19).	27
Transportation - US	Cameron Radis	6/19/2019	\$80.00	Travel taxi from home to airport (ORD)	28
Transportation - PR	Cameron Radis	6/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Cameron Radis	6/20/2019	\$255.31	Lodging in San Juan, PR for 1 nights (6/20/19 - 6/21/19).	29
Transportation - PR	Cameron Radis	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/20/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Cameron Radis	6/21/2019	\$84.00	Travel taxi from home to airport (ORD)	30
Transportation - PR	Cameron Radis	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Cameron Radis	6/24/2019	\$765.93	Lodging in San Juan, PR for 3 nights (6/24/19 - 6/27/19).	31
Airfare/Railway	Cameron Radis	6/24/2019	\$1,441.40	Two-way airfare from Chicago, IL to San Juan, PR (6/24/19).	32
Transportation - US	Cameron Radis	6/24/2019	\$87.50	Travel taxi from airport (ORD) to home	33
Transportation - PR	Cameron Radis	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-

Meals - PR	Cameron Radis	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Cameron Radis	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Cameron Radis	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Cameron Radis	6/27/2019	\$84.00	Travel taxi from home to airport (ORD)	34
Transportation - PR	Cameron Radis	6/27/2019	\$20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Cameron Radis	6/27/2019	\$57.00	Per Diem meal expenses in Puerto Rico.	-
Meals - US	Javier Alvarez	6/19/2019	\$19.42	Travel Meal, dinner	35
Airfare/Railway	Javier Alvarez	6/20/2019	\$578.40	Two-way airfare from New York, NY to San Juan, PR (6/20/19).	36
Lodging - PR	Javier Alvarez	6/20/2019	\$255.31	Lodging in San Juan, PR for 1 nights (6/20/19 - 6/21/19).	37
Transportation - US	Javier Alvarez	6/20/2019	\$53.88	Travel taxi from home to airport (JFK)	38
Transportation - US	Javier Alvarez	6/21/2019	\$121.11	Travel taxi from airport (JFK) to home	39
Airfare/Railway	Javier Alvarez	6/24/2019	\$821.40	Two-way airfare from New York, NY to San Juan, PR (6/24/19).	40
Transportation - US	Javier Alvarez	6/24/2019	\$48.95	Travel taxi from home to airport (JFK)	41
Lodging - PR	Javier Alvarez	6/24/2019	\$510.62	Lodging in San Juan, PR for 2 nights (6/24/19 - 6/26/19).	42
Transportation - US	Javier Alvarez	6/26/2019	\$53.88	Travel taxi from airport (JFK) to home	43

<b>Expenses Detail</b>				<b>Total Expenses</b>	<b>\$17,367.13</b>
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EXHIBIT F

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
JULY 1, 2019 TO JULY 31, 2019





September 11, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JULY 1, 2019 TO JULY 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-sixth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2019 through July 31, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first and last names being clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO TWENTY-SIXTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2019-00031 FOR THE PERIOD JULY 1, 2019 THROUGH JULY 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: July 1, 2019 through July 31, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$588,208.53

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$13,318.37

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-sixth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-sixth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$529,387.68 (90% of \$588,208.53 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$13,318.37 incurred by Ankura during the period of July 1, 2019 through July 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$20,160.52 and Ankura has written off \$6,842.15 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
2	Cash and Liquidity Analysis	0.4	\$ 350.00
3	Fiscal Plan Related Matters	38.8	\$ 22,780.00
9	PMO Related	8.6	\$ 3,010.00
21	General Case Management	1.4	\$ 752.50
22	General Meetings with Client and Advisors	1.2	\$ 1,000.00
23	Meetings with Other Parties	2.1	\$ 1,455.00
25	Preparation of Fee Statements and Applications	59.4	\$ 22,916.00
50	General Meetings with FOMB, UCC and/or Advisors	20.4	\$ 8,312.50
55	PRASA Restructuring - Non-Title III	5.3	\$ 3,445.00
56	PRIDCO Debt Restructuring	330.7	\$ 144,644.50
202	PBA Debt Restructuring	5.7	\$ 4,655.00
209	PRIFA Debt Restructuring	11.5	\$ 5,127.50
200	COFINA Restructuring	41.8	\$ 27,612.50
210	PORTS Debt Restructuring	69.6	\$ 42,217.50
211	GDB Restructuring	35.0	\$ 23,485.00
215	P-3 Authority: Public Safety	21.8	\$ 16,463.00
216	Non Title 3 Financial & Strategic Analysis	421.1	\$ 205,733.50
Total - Hourly Fees		1,074.8	\$ 533,959.50
Municipal Advisory Fee			\$ 50,000.00
Subcontractor 1 <sup>(1)</sup>			\$ 2,081.29
Subcontractor 2 <sup>(1)</sup>			\$ 2,167.74
<b>Total - Fees</b>		<b>1,074.8</b>	<b>\$ 588,208.53</b>

(1) Invoices can be provided upon request

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL



Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	88.0	\$ 77,000.00
Morrison, Jonathan	Managing Director	\$ 800.00	90.8	\$ 72,640.00
Squiers, Jay	Managing Director	\$ 785.00	22.0	\$ 17,270.00
Barrett, Dennis	Managing Director	\$ 775.00	92.7	\$ 71,842.50
Battle, Juan Carlos	Senior Managing Director	\$ 650.00	106.1	\$ 68,965.00
Burkett, Matthew	Senior Director	\$ 475.00	13.4	\$ 6,365.00
Llompert, Sofia	Director	\$ 330.00	167.1	\$ 55,143.00
Levantis, James	Senior Associate	\$ 350.00	41.4	\$ 14,490.00
Nilsen, Patrick	Senior Associate	\$ 350.00	158.0	\$ 55,300.00
Alvarez, Charles	Senior Associate	\$ 350.00	103.7	\$ 36,295.00
Leake, Paul	Associate	\$ 350.00	62.2	\$ 21,770.00
Verdeja, Julio	Associate	\$ 285.00	129.4	\$ 36,879.00
Total - Hourly Fees			1,074.8	\$ 533,959.50
Municipal Advisory Fee				\$ 50,000.00
Subcontractor 1 <sup>(1)</sup>				\$ 2,081.29
Subcontractor 2 <sup>(1)</sup>				\$ 2,167.74
<b>Total - Fees</b>			<b>1,074.8</b>	<b>\$ 588,208.53</b>

(1) Invoices can be provided upon request

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/1/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO restructuring legal diligence list.
PR	56	Verdeja, Julio	7/1/2019	0.3	\$ 285.00	\$ 85.50	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO restructuring legal diligence list.
PR	56	Battle, Fernando	7/1/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with S. Uhland (OMM), M. Kremer (OMM), S. Pak (OMM), M. Rodriguez (PMA), A. Billoch (PMA), J. Battle (ACG) and S. Llompert (ACG) to discuss diligence and solicitation statements for PRIDCO RSA (partial).
PR	56	Battle, Juan Carlos	7/1/2019	0.6	\$ 650.00	\$ 390.00	Participate on call with S. Uhland (OMM), M. Kremer (OMM), S. Pak (OMM), M. Rodriguez (PMA), A. Billoch (PMA), F. Battle (ACG) and S. Llompert (ACG) to discuss diligence and solicitation statements for PRIDCO RSA.
PR	56	Llompert, Sofia	7/1/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with S. Uhland (OMM), M. Kremer (OMM), S. Pak (OMM), M. Rodriguez (PMA), A. Billoch (PMA), F. Battle (ACG) and J. Battle (ACG) to discuss diligence and solicitation statements for PRIDCO RSA.
Outside PR	216	Barrett, Dennis	7/1/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the Commonwealth amended complaint to the FOMB FY20 certified budget related to the payment of Christmas bonuses.
PR	216	Battle, Fernando	7/1/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives of O'Melveny & Myers and Ankura regarding the Commonwealth amended complaint to the FOMB FY20 certified budget related to the payment of Christmas bonuses.
Outside PR	216	Barrett, Dennis	7/1/2019	2.7	\$ 775.00	\$ 2,092.50	Prepare comparison of FY20 General Fund FOMB Certified budgets as compared to the Government budget submission by agency, expense concepts and line item detail.
Outside PR	216	Barrett, Dennis	7/1/2019	1.9	\$ 775.00	\$ 1,472.50	Prepare comparison of FY20 Federal Fund FOMB Certified budgets as compared to the Government budget submission by agency, expense concepts and line item detail.
Outside PR	216	Barrett, Dennis	7/1/2019	1.6	\$ 775.00	\$ 1,240.00	Prepare comparison of FY20 Special Revenue Fund FOMB Certified budgets as compared to the Government budget submission by agency, expense concepts and line item detail.
Outside PR	216	Barrett, Dennis	7/1/2019	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the interpretation of budget codes in the Commonwealth budget for an informational request for J. Aponte (OMB).
Outside PR	216	Barrett, Dennis	7/1/2019	0.3	\$ 775.00	\$ 232.50	Review FOMB budget presentation regarding the FY20 Commonwealth General Fund, Federal Fund and Special Revenue Fund budget.
Outside PR	202	Barrett, Dennis	7/1/2019	0.8	\$ 775.00	\$ 620.00	Review and provide comments on the Government objection to the FOMB PBA litigation stay motion.
Outside PR	216	Barrett, Dennis	7/1/2019	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding comments provided by F. Battle (ACG) on the HTA debt restructuring considerations presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Barrett, Dennis	7/1/2019	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the approach to the municipality debt sustainability analysis.
Outside PR	216	Barrett, Dennis	7/1/2019	1.3	\$ 775.00	\$ 1,007.50	Review Moody's research regarding municipality credit metrics in order to develop a debt sustainability framework for the Commonwealth municipalities.
PR	3	Battle, Fernando	7/1/2019	0.8	\$ 875.00	\$ 700.00	Participate in meeting with M. Alvarez (OCFO) and C. Gonzalez (OCFO) to establish priorities and plan reporting and implementation workstreams.
PR	3	Battle, Fernando	7/1/2019	1.3	\$ 875.00	\$ 1,137.50	Review documentation related to UPR scholarship fund agreement with Fundacion Comunitaria as requested by AAFAF in order to evaluate reasonableness and operating structure.
PR	3	Battle, Fernando	7/1/2019	1.0	\$ 875.00	\$ 875.00	Participate in meeting with G. Castiel (BH) and A. Toro (BH) to discuss UPR scholarship fund structure and proposal from Fundacion Comunitaria.
PR	202	Battle, Fernando	7/1/2019	0.3	\$ 875.00	\$ 262.50	Review PBA litigation stay motion filed by FOMB as part of strategy to file plan of adjustment.
PR	202	Battle, Fernando	7/1/2019	0.4	\$ 875.00	\$ 350.00	Review and comment on opposition motion in response to FOMB PBA litigation stay motion.
PR	216	Battle, Fernando	7/1/2019	1.3	\$ 875.00	\$ 1,137.50	Review and analyze certified budget documentation submitted by FOMB.
PR	216	Battle, Fernando	7/1/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Beiswenberg (OMM) to discuss budget to actual response to be included in response to FOMB letter related to reporting.
Outside PR	3	Burkett, Matthew	7/1/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (OCFO) to discuss implementation action items for July reporting cycle.
Outside PR	9	Leake, Paul	7/1/2019	0.4	\$ 350.00	\$ 140.00	Correspond with A. Sax-Boulder (OMM) regarding GDB loan documents in the data room and access for relevant parties.
Outside PR	25	Leake, Paul	7/1/2019	0.7	\$ 350.00	\$ 245.00	Review and revise the implementation and related matters code included in the March fee statement.
Outside PR	9	Leake, Paul	7/1/2019	1.3	\$ 350.00	\$ 455.00	Review documents in the data room for information requested by N. Ansari (PJT).
Outside PR	9	Leake, Paul	7/1/2019	0.4	\$ 350.00	\$ 140.00	Provide data room access to representatives of PJT Partners at the request of F. Battle (ACG).
Outside PR	9	Leake, Paul	7/1/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding data room request by N. Ansari (PJT).
Outside PR	9	Leake, Paul	7/1/2019	0.2	\$ 350.00	\$ 70.00	Correspond with E. Forrest (DevTech) regarding the information requested by N. Ansari (PJT).
Outside PR	216	Leake, Paul	7/1/2019	1.7	\$ 350.00	\$ 595.00	Revise the HTA overview presentation requested by C. Sobrino (AAFAF) to include additional mass transit expense scenarios at the request of F. Battle (ACG).
Outside PR	216	Leake, Paul	7/1/2019	1.4	\$ 350.00	\$ 490.00	Revise the HTA operating scenarios model to include scenario of 50% mass transit expenses paid prior to bond securitization.
Outside PR	216	Leake, Paul	7/1/2019	1.3	\$ 350.00	\$ 455.00	Revise the HTA operating scenarios model to include scenario of 100% mass transit expenses paid prior to bond securitization.
Outside PR	216	Levantis, James	7/1/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
PR	56	Llompert, Sofia	7/1/2019	1.8	\$ 330.00	\$ 594.00	Prepare PRIDCO financial restructuring summary as requested by representatives of O'Melveny & Myers.
PR	56	Llompert, Sofia	7/1/2019	1.3	\$ 330.00	\$ 429.00	Review PRIDCO diligence information provided by R. Rivera (PRIDCO) in preparation for PRIDCO working group call.
PR	56	Llompert, Sofia	7/1/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with A. Rodriguez (PRIDCO), B. Fernandez (AAFAF), A. Billoch (PMA) and E. Carrasquillo (PMA) to discuss PRIDCO property information request for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	7/1/2019	0.3	\$ 330.00	\$ 99.00	Prepare summary of PRIDCO transaction economics for purposes of Puerto Rico public debt analysis prepared by J. Levantis (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/1/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO legal diligence request received from M. Kremer (OMM) for purposes of restructuring.
PR	210	Llompert, Sofia	7/1/2019	1.4	\$ 330.00	\$ 462.00	Prepare summary of Ports financial statement information in response to bondholder question regarding Puerto Rico Comptroller's audit report.
PR	210	Llompert, Sofia	7/1/2019	1.1	\$ 330.00	\$ 363.00	Review and revise summary of Ports financial statement information to reconcile financial information in Puerto Rico Comptroller's report.
PR	210	Llompert, Sofia	7/1/2019	0.7	\$ 330.00	\$ 231.00	Prepare summary exhibit of Puerto Nuevo leases requested by A. Billoch (PMA) for purposes of PRIFA-Ports restructuring.
PR	210	Llompert, Sofia	7/1/2019	0.6	\$ 330.00	\$ 198.00	Prepare summary of PRIFA-Ports transaction economics for purposes of Puerto Rico public debt analysis prepared by J. Levantis (ACG).
PR	210	Llompert, Sofia	7/1/2019	0.4	\$ 330.00	\$ 132.00	Correspond with A. Perez (AAFAF) regarding PRIFA-Ports tax diligence request.
Outside PR	216	Nilsen, Patrick	7/1/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the budget codes in the Commonwealth budget related to an informational request for J. Aponte (OMB).
Outside PR	25	Nilsen, Patrick	7/1/2019	0.4	\$ 350.00	\$ 140.00	Review and provide comments to the entries on the March fee statement to ensure consistency.
Outside PR	216	Nilsen, Patrick	7/1/2019	2.7	\$ 350.00	\$ 945.00	Revise HTA operating scenarios model to include mass transit expense scenarios based on comments provided by F. Batlle (ACG).
Outside PR	216	Nilsen, Patrick	7/1/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding comments provided by F. Batlle (ACG) on the HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/1/2019	3.2	\$ 350.00	\$ 1,120.00	Review Moody's reports on comparable debt metrics and credit assessments for the municipalities within the 50 states for inclusion of information in the municipalities debt sustainability analysis.
Outside PR	216	Nilsen, Patrick	7/1/2019	2.8	\$ 350.00	\$ 980.00	Prepare debt sustainability analysis for each Commonwealth municipality based on debt per capita.
Outside PR	216	Nilsen, Patrick	7/1/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with G. Hoyes (BAML) regarding debt metrics for the 50 states municipalities for inclusion of information in the municipalities debt sustainability analysis.
Outside PR	216	Nilsen, Patrick	7/1/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the GDB loans to the municipalities for inclusion of information in the municipalities debt sustainability analysis.
Outside PR	215	Squiers, Jay	7/1/2019	0.8	\$ 785.00	\$ 628.00	Review the revised draft of the request for proposal for the Public Safety Training Center project circulated by representatives of Caribbean Project Management.
Outside PR	215	Squiers, Jay	7/1/2019	0.4	\$ 785.00	\$ 314.00	Review comments provided by representatives of Pietrantonio Mendez & Alvarez on the Public Safety Training Center project request for proposal.
PR	56	Verdeja, Julio	7/1/2019	1.9	\$ 285.00	\$ 541.50	Revise collateral property summary to incorporate GDB loan collateral properties identified by representatives of PRIDCO.
PR	56	Verdeja, Julio	7/1/2019	1.6	\$ 285.00	\$ 456.00	Prepare analysis comparing GDB and Lufthansa collateral properties provided by R. Rivera (PRIDCO) with collateral property summary.
PR	56	Verdeja, Julio	7/1/2019	1.6	\$ 285.00	\$ 456.00	Prepare due diligence tracker for PRIDCO transaction legal due diligence list provided by representatives of Reichard Escalera and Latham & Watkins.
PR	56	Verdeja, Julio	7/1/2019	1.5	\$ 285.00	\$ 427.50	Revise collateral property summary to incorporate Lufthansa loan collateral properties identified by PRIDCO.
PR	56	Verdeja, Julio	7/1/2019	0.9	\$ 285.00	\$ 256.50	Identify readily available due diligence items from PRIDCO restructuring legal due diligence.
Outside PR	22	Barrett, Dennis	7/2/2019	0.5	\$ 775.00	\$ 387.50	Participate on weekly advisor update call with representatives of O'Melveny & Myers, Ankura, Bluhaus and Conway Mackenzie.
PR	22	Batlle, Fernando	7/2/2019	0.5	\$ 875.00	\$ 437.50	Participate on weekly advisor update call with representatives of O'Melveny & Myers, Ankura, Bluhaus and Conway Mackenzie.
Outside PR	202	Barrett, Dennis	7/2/2019	0.6	\$ 775.00	\$ 465.00	Participate on call with representatives of O'Melveny & Myers, AAFAF and Ankura to discuss PBA litigation strategy regarding including financial impact.
PR	202	Batlle, Fernando	7/2/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with representatives of O'Melveny & Myers, AAFAF and Ankura to discuss PBA litigation strategy regarding including financial impact.
Outside PR	25	Leake, Paul	7/2/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with J. Levantis (ACG) and P. Nilsen (ACG) regarding the April and May fee statement preparation.
Outside PR	25	Levantis, James	7/2/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with P. Leake (ACG) and P. Nilsen (ACG) regarding the April and May fee statement preparation.
Outside PR	25	Nilsen, Patrick	7/2/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with J. Levantis (ACG) and P. Leake (ACG) regarding the April and May fee statement preparation.
Outside PR	216	Barrett, Dennis	7/2/2019	0.7	\$ 775.00	\$ 542.50	Participate on call with F. Batlle (ACG), J. Levantis (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss HTA operating scenarios included in the HTA overview presentation.
PR	216	Batlle, Fernando	7/2/2019	0.7	\$ 875.00	\$ 612.50	Participate on call with F. Batlle (ACG), J. Levantis (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss HTA operating scenarios included in the HTA overview presentation.
Outside PR	216	Leake, Paul	7/2/2019	0.7	\$ 350.00	\$ 245.00	Participate on call with F. Batlle (ACG), J. Levantis (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss HTA operating scenarios included in the HTA overview presentation.
Outside PR	216	Levantis, James	7/2/2019	0.7	\$ 350.00	\$ 245.00	Participate on call with F. Batlle (ACG), J. Levantis (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss HTA operating scenarios included in the HTA overview presentation.
Outside PR	216	Nilsen, Patrick	7/2/2019	0.7	\$ 350.00	\$ 245.00	Participate on call with F. Batlle (ACG), J. Levantis (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss HTA operating scenarios included in the HTA overview presentation.
PR	210	Batlle, Fernando	7/2/2019	0.8	\$ 875.00	\$ 700.00	Participate in meeting with S. Llompert (ACG) to discuss PRIFA-Ports transaction milestones.
PR	210	Llompert, Sofia	7/2/2019	0.8	\$ 330.00	\$ 264.00	Participate in meeting with F. Batlle (ACG) to discuss PRIFA-Ports transaction milestones.
PR	210	Batlle, Fernando	7/2/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Kremer (OMM) and S. Llompert (ACG) to discuss PRIFA-Ports transaction milestones.
PR	210	Llompert, Sofia	7/2/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with M. Kremer (OMM) and F. Batlle (ACG) to discuss PRIFA-Ports transaction milestones.
PR	211	Batlle, Fernando	7/2/2019	1.1	\$ 875.00	\$ 962.50	Participate on call with J. Morrison (ACG), J. Batlle (ACG), and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiating strategies related to the DRA and impact on PRIDCO and Ports transactions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	211	Battle, Juan Carlos	7/2/2019	1.1	\$ 650.00	\$ 715.00	Participate on call with F. Battle (ACG), J. Morrison (ACG), and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiating strategies related to the DRA and impact on PRIDCO and Ports transactions.
Outside PR	211	Morrison, Jonathan	7/2/2019	1.1	\$ 800.00	\$ 880.00	Participate on call with F. Battle (ACG), J. Battle (ACG), and representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding negotiating strategies related to the DRA and impact on PRIDCO and Ports transactions.
Outside PR	216	Leake, Paul	7/2/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with P. Nilsen (ACG) in preparation for call on the HTA overview presentation.
Outside PR	216	Nilsen, Patrick	7/2/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with P. Leake (ACG) in preparation for call on the HTA overview presentation.
Outside PR	216	Barrett, Dennis	7/2/2019	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) regarding Paygo and other expenditures within the Commonwealth budget resolutions.
Outside PR	25	Barrett, Dennis	7/2/2019	0.3	\$ 775.00	\$ 232.50	Correspond with J. Levantis (ACG) regarding March fee statement time detail.
Outside PR	216	Barrett, Dennis	7/2/2019	0.3	\$ 775.00	\$ 232.50	Correspond with F. Battle (ACG) and J. Battle (ACG) regarding ERS asset position.
Outside PR	216	Barrett, Dennis	7/2/2019	1.3	\$ 775.00	\$ 1,007.50	Review and compare measures in the Government HTA fiscal plan vs the FOMB certified fiscal plan for inclusion in the HTA overview presentation.
Outside PR	50	Barrett, Dennis	7/2/2019	1.2	\$ 775.00	\$ 930.00	Review adversary complaint filed by FOMB/UCC with respect to certain HTA obligations.
Outside PR	216	Barrett, Dennis	7/2/2019	0.9	\$ 775.00	\$ 697.50	Review HTA operating scenarios prepared by P. Nilsen (ACG) and P. Leake (ACG).
Outside PR	216	Barrett, Dennis	7/2/2019	0.3	\$ 775.00	\$ 232.50	Correspond with F. Battle (ACG) regarding the municipality debt sustainability analysis requested by C. Yamin (AAFAF).
PR	200	Battle, Fernando	7/2/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rodriguez (BAML) to discuss COFINA tax exchange voting status and applicability of exchange to bonds held by ERS and PRIFA.
PR	200	Battle, Fernando	7/2/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. McNaught (BondLink) to discuss user agreement for COFINA investor relations platform.
PR	216	Battle, Juan Carlos	7/2/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with M. DiConza (OMM) to discuss proposed letter and approach for PRASA budget provisions.
Outside PR	3	Burkett, Matthew	7/2/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (OCFO) to discuss implementation action items for July reporting cycle.
Outside PR	3	Burkett, Matthew	7/2/2019	0.2	\$ 475.00	\$ 95.00	Correspond with various agency points of contact regarding July reporting deadlines of agency submissions.
Outside PR	25	Leake, Paul	7/2/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the April and May expense analysis.
Outside PR	9	Leake, Paul	7/2/2019	0.9	\$ 350.00	\$ 315.00	Prepare HTA mediation data room groupings for representatives of Houlihan Lokey, McConnell Valdes, and Orrick at the request of representatives of O'Melveny & Myers.
Outside PR	216	Leake, Paul	7/2/2019	1.6	\$ 350.00	\$ 560.00	Revise the HTA overview presentation for comments provided by F. Battle (ACG).
Outside PR	216	Leake, Paul	7/2/2019	1.7	\$ 350.00	\$ 595.00	Revise the HTA overview presentation for comments provided by D. Barrett (ACG).
Outside PR	216	Leake, Paul	7/2/2019	1.1	\$ 350.00	\$ 385.00	Revise the HTA operating scenarios model to include additional toll rate price increase scenarios at the request of F. Battle (ACG).
Outside PR	216	Leake, Paul	7/2/2019	0.7	\$ 350.00	\$ 245.00	Revise the HTA overview presentation to include an executive summary highlighting key metrics at the request of F. Battle (ACG).
Outside PR	216	Levantis, James	7/2/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
PR	25	Llompert, Sofia	7/2/2019	0.2	\$ 330.00	\$ 66.00	Correspond with J. Levantis (ACG) regarding April 2019 fee statement status and open items.
PR	25	Llompert, Sofia	7/2/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO, PRIFA, Ports and HTA time detail for April 2019 fee statement.
PR	56	Llompert, Sofia	7/2/2019	0.2	\$ 330.00	\$ 66.00	Review and provide feedback to J. Verdeja (ACG) regarding PRIDCO restructuring legal diligence request.
PR	56	Llompert, Sofia	7/2/2019	1.4	\$ 330.00	\$ 462.00	Review and revise PRIDCO work plan to incorporate updates from the week ended 6/28/19 in preparation for working group meeting.
PR	56	Llompert, Sofia	7/2/2019	1.3	\$ 330.00	\$ 429.00	Review and revise PRIDCO legal diligence request in preparation for working group call.
PR	56	Llompert, Sofia	7/2/2019	1.3	\$ 330.00	\$ 429.00	Prepare outline of response to DRA proposal regarding PRIDCO restructuring.
PR	56	Llompert, Sofia	7/2/2019	0.8	\$ 330.00	\$ 264.00	Review and revise PRIDCO work plan to incorporate revised timeline dates in preparation for working group meeting.
PR	56	Llompert, Sofia	7/2/2019	0.6	\$ 330.00	\$ 198.00	Review and revise GDB and Lufthansa loans property collateral summary for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	7/2/2019	0.3	\$ 330.00	\$ 99.00	Prepare PRIDCO diligence document index in preparation for working group call.
PR	210	Llompert, Sofia	7/2/2019	0.9	\$ 330.00	\$ 297.00	Review PRIFA-Ports tax diligence information in response to M. Rapaport (NP) tax diligence request.
PR	210	Llompert, Sofia	7/2/2019	0.3	\$ 330.00	\$ 99.00	Correspond with A. Perez (AAFAF) regarding PRIFA-Ports tax diligence.
PR	210	Llompert, Sofia	7/2/2019	0.3	\$ 330.00	\$ 99.00	Participate in meeting with A. Perez (AAFAF) to discuss PRIFA-Ports tax diligence.
PR	210	Llompert, Sofia	7/2/2019	1.0	\$ 330.00	\$ 330.00	Prepare summary of PRIFA-Ports restructuring transaction alternatives for representatives of AAFAF.
Outside PR	216	Nilsen, Patrick	7/2/2019	0.4	\$ 350.00	\$ 140.00	Review FY20 budget analysis for potential inclusion of information in the Commonwealth budget comparison.
Outside PR	216	Nilsen, Patrick	7/2/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding the Commonwealth budget resolution for inclusion of information in the Commonwealth budget comparison.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Nilsen, Patrick	7/2/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Leake (ACG) regarding the April and May expense analysis.
Outside PR	216	Nilsen, Patrick	7/2/2019	3.9	\$ 350.00	\$ 1,365.00	Revise HTA overview presentation for comments provided by D. Barrett (ACG).
Outside PR	216	Nilsen, Patrick	7/2/2019	2.7	\$ 350.00	\$ 945.00	Revise HTA overview presentation for comments provided by F. Battle (ACG) regarding scenarios and sensitivity analyses presented.
Outside PR	215	Squiers, Jay	7/2/2019	0.8	\$ 785.00	\$ 628.00	Prepare and circulate a revised time line for the Public Safety Training Center project request for proposal.
Outside PR	215	Squiers, Jay	7/2/2019	0.4	\$ 785.00	\$ 314.00	Review questions submitted to the Department of Public Safety bureaus on continuing education for the Public Safety Training Center project.
PR	56	Verdeja, Julio	7/2/2019	1.4	\$ 285.00	\$ 399.00	Prepare inventory of documents shared PRIDCO data room to determine which require updating.
PR	56	Verdeja, Julio	7/2/2019	1.1	\$ 285.00	\$ 313.50	Revise GDB and Lufthansa loans collateral property summary based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/2/2019	1.0	\$ 285.00	\$ 285.00	Revise PRIDCO legal due diligence tracker based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/2/2019	0.3	\$ 285.00	\$ 85.50	Correspond with J. Morrison (ACG) and J. Battle (ACG) regarding PRIDCO legal due diligence tracker.
Outside PR	216	Barrett, Dennis	7/3/2019	0.4	\$ 775.00	\$ 310.00	Participate in discussion with P. Nilsen (ACG) and P. Leake (ACG) regarding updates to the HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Leake, Paul	7/3/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Barrett (ACG) and P. Nilsen (ACG) regarding updates to the HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/3/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Barrett (ACG) and P. Leake (ACG) regarding updates to the HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Barrett, Dennis	7/3/2019	1.0	\$ 775.00	\$ 775.00	Participate in discussion with S. Uhland (OMM) and representatives of Ankura regarding comments on the HTA overview presentation.
Outside PR	216	Leake, Paul	7/3/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with S. Uhland (OMM) and representatives of Ankura regarding comments on the HTA overview presentation.
Outside PR	216	Levantis, James	7/3/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with S. Uhland (OMM) and representatives of Ankura regarding comments on the HTA overview presentation.
Outside PR	216	Nilsen, Patrick	7/3/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with S. Uhland (OMM) and representatives of Ankura regarding comments on the HTA overview presentation.
PR	56	Llompert, Sofia	7/3/2019	0.5	\$ 330.00	\$ 165.00	Participate on call with J. Verdeja (ACG) and representatives of PRIDCO, AAFAF, and Vision 2 Action to discuss updates on the PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	7/3/2019	0.5	\$ 285.00	\$ 142.50	Participate on call with S. Llompert (ACG) and representatives of PRIDCO, AAFAF, and Vision 2 Action to discuss updates on the PRIDCO restructuring work plan.
Outside PR	216	Barrett, Dennis	7/3/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with J. York (CM) regarding reconciliation of FOMB certified FY20 budget to the certified fiscal plan.
Outside PR	200	Barrett, Dennis	7/3/2019	0.9	\$ 775.00	\$ 697.50	Review and edit Commonwealth available amounts certificate in connection with tax-exempt status of the restructured COFINA bonds.
Outside PR	216	Barrett, Dennis	7/3/2019	2.2	\$ 775.00	\$ 1,705.00	Review and edit current version of HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Barrett, Dennis	7/3/2019	2.3	\$ 775.00	\$ 1,782.50	Review municipality financials and metrics as basis for municipality debt sustainability analysis requested by C. Yamin (AAFAF).
Outside PR	216	Barrett, Dennis	7/3/2019	0.6	\$ 775.00	\$ 465.00	Prepare and send budget summary for ERS/TRS to F. Battle (ACG) as requested.
PR	21	Battle, Fernando	7/3/2019	0.3	\$ 875.00	\$ 262.50	Correspond with representatives of Ankura regarding engagement workstreams.
PR	56	Battle, Fernando	7/3/2019	0.2	\$ 875.00	\$ 175.00	Review correspondence from S. Pak (OMM) related to PRIDCO payment of PayGo obligations.
PR	200	Battle, Fernando	7/3/2019	0.5	\$ 875.00	\$ 437.50	Prepare analysis to determine available amount required for COFINA tax certificate as requested by M. Rapaport (NP).
PR	200	Battle, Fernando	7/3/2019	0.3	\$ 875.00	\$ 262.50	Analyze tax treatment of COFINA bonds held by ERS in light of possible use and determination of participating in tax exchange.
PR	200	Battle, Fernando	7/3/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with representatives of O'Melveny & Myers, Nixon Peabody, AAFAF, Bank of America and Squire Sanders to discuss documentation related to COFINA tax exchange.
PR	200	Battle, Fernando	7/3/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with representatives of Bank of New York to discuss investment alternatives available for COFINA flow of funds.
PR	200	Battle, Fernando	7/3/2019	0.2	\$ 875.00	\$ 175.00	Review COFINA bond exchange closing checklist prepared by A. Valencia (NP).
PR	202	Battle, Fernando	7/3/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Yassin (AAFAF) and S. Uhland (OMM) to discuss Plan of Adjustment strategy related to Public Building Authority.
PR	202	Battle, Fernando	7/3/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Yassin (AAFAF) to discuss consequences of potential PBA Title 3 filing.
PR	202	Battle, Fernando	7/3/2019	0.4	\$ 875.00	\$ 350.00	Review and provide comments on PBA Adversary proceeding.
PR	202	Battle, Fernando	7/3/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with P. Friedman (OMM) to discuss PBA strategy related to Plan of Adjustment including budget available for restructuring expenses.
PR	216	Battle, Fernando	7/3/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with S. Uhland (OMM) to discuss HTA restructuring strategy.
PR	210	Battle, Fernando	7/3/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with representatives of Taconic Capital and Monarch to discuss status of workstreams related to closing of PRIFA-Ports restructuring.
PR	210	Battle, Fernando	7/3/2019	0.3	\$ 875.00	\$ 262.50	Review and revise Summary of PRIFA-Ports Restructuring Alternatives presentation prepared by S. Llompert (ACG).
PR	216	Battle, Fernando	7/3/2019	0.7	\$ 875.00	\$ 612.50	Review available options in response to FOMB elimination of Christmas bonuses in FY2020 Budgets for Government entities.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Battle, Fernando	7/3/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives of AAFAF and Vision 2 Action to discuss revenue projection assumptions for municipalities.
PR	216	Battle, Fernando	7/3/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with L. Collazo (ERS) to discuss budget reapportionment request related to externalization of pension administration services.
PR	56	Battle, Juan Carlos	7/3/2019	0.7	\$ 650.00	\$ 455.00	Participate in meeting with J. Santiago (AAFAF) discuss PRIDCO restructuring and GDB DRA debt.
Outside PR	216	Leake, Paul	7/3/2019	2.1	\$ 350.00	\$ 735.00	Revise the HTA overview presentation for comments provided by F. Battle (ACG).
Outside PR	216	Leake, Paul	7/3/2019	1.8	\$ 350.00	\$ 630.00	Revise the HTA overview presentation for comments provided by D. Barrett (ACG) in preparation for call with S. Uhland (OMM).
Outside PR	216	Leake, Paul	7/3/2019	1.9	\$ 350.00	\$ 665.00	Revise the HTA overview presentation for comments provided by S. Uhland (OMM).
Outside PR	216	Leake, Paul	7/3/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding the HTA overview presentation prior to call with S. Uhland (OMM).
Outside PR	200	Levantis, James	7/3/2019	0.8	\$ 350.00	\$ 280.00	Prepare description of working capital reserve requirement for inclusion in the COFINA available amounts certificate.
Outside PR	216	Levantis, James	7/3/2019	2.2	\$ 350.00	\$ 770.00	Research scholarship fund trusts for comparable state universities as it relates to UPR scholarship fund structure and proposal from Fundacion Comunitaria.
PR	25	Llompert, Sofia	7/3/2019	0.5	\$ 330.00	\$ 165.00	Review and revise PRIDCO, PRIFA, and Ports time detail for April 2019 fee statement.
PR	56	Llompert, Sofia	7/3/2019	1.9	\$ 330.00	\$ 627.00	Review and revise PRIDCO asset list to prepare summary for asset manager RFQ.
PR	56	Llompert, Sofia	7/3/2019	1.3	\$ 330.00	\$ 429.00	Review revised PRIDCO asset manager RFQ draft in preparation for publication.
PR	56	Llompert, Sofia	7/3/2019	1.1	\$ 330.00	\$ 363.00	Review and revise PRIDCO asset manager RFQ to incorporate asset summary.
PR	56	Llompert, Sofia	7/3/2019	0.7	\$ 330.00	\$ 231.00	Prepare for PRIDCO working group call to discuss updates regarding the restructuring transaction.
PR	56	Llompert, Sofia	7/3/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with A. Camporreale (AAFAF) and B. Fernandez (AAFAF) to discuss PRIDCO restructuring follow-up items.
PR	56	Llompert, Sofia	7/3/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO employee roster for purposes of VTP cost model.
PR	56	Llompert, Sofia	7/3/2019	0.2	\$ 330.00	\$ 66.00	Review follow-up items from PRIDCO working group call.
Outside PR	3	Nilsen, Patrick	7/3/2019	0.5	\$ 350.00	\$ 175.00	Review professional fees analysis prepared by FOMB advisors included in the 5/9/19 certified fiscal plan.
Outside PR	3	Nilsen, Patrick	7/3/2019	0.3	\$ 350.00	\$ 105.00	Correspond with M. Potter (AM) regarding the HTA professional fees included in the professional fees analysis.
Outside PR	211	Nilsen, Patrick	7/3/2019	0.2	\$ 350.00	\$ 70.00	Prepare and send listing of GDB loans to D. Barrett (ACG).
Outside PR	216	Nilsen, Patrick	7/3/2019	3.2	\$ 350.00	\$ 1,120.00	Revise HTA overview presentation for comments provided by F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	7/3/2019	1.3	\$ 350.00	\$ 455.00	Review and provide comments to P. Leake (ACG) regarding the financial projections and debt waterfall for inclusion in the HTA overview presentation.
Outside PR	216	Nilsen, Patrick	7/3/2019	0.6	\$ 350.00	\$ 210.00	Prepare comparison of nominal to real toll price for inclusion in the HTA operating scenarios.
Outside PR	216	Nilsen, Patrick	7/3/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the HTA overview presentation.
PR	56	Verdeja, Julio	7/3/2019	2.2	\$ 285.00	\$ 627.00	Prepare PRIDCO lots summary using master property list as of 6/28/19 for purposes of asset manager RFQ.
PR	56	Verdeja, Julio	7/3/2019	2.1	\$ 285.00	\$ 598.50	Prepare PRIDCO buildings summary using master property list as of 6/28/19 for purposes of asset manager RFQ.
PR	56	Verdeja, Julio	7/3/2019	1.6	\$ 285.00	\$ 456.00	Revise PRIDCO GDB loan collateral summary based on feedback from S. Velez (AAFAF).
PR	56	Battle, Juan Carlos	7/4/2019	1.9	\$ 650.00	\$ 1,235.00	Review PRIDCO RSA implementation plan.
Outside PR	3	Battle, Fernando	7/5/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) to discuss alternatives to pension reform proposed by FOMB.
Outside PR	3	Battle, Fernando	7/5/2019	0.1	\$ 875.00	\$ 87.50	Correspond with D. Barrett (ACG) to discuss alternatives to pension reform proposed by FOMB.
PR	216	Battle, Juan Carlos	7/5/2019	2.1	\$ 650.00	\$ 1,365.00	Participate on call with representatives of AAFAF and O'Melveny and Myers regarding the legal strategy in connection with budget provisions imposed by FOMB.
PR	55	Battle, Juan Carlos	7/5/2019	1.1	\$ 650.00	\$ 715.00	Participate on call with R. McDonald (Blackrock) to discuss PRASA term sheet proposal.
PR	55	Battle, Juan Carlos	7/5/2019	0.6	\$ 650.00	\$ 390.00	Prepare PRASA restructuring update for C. Sobrino (AAFAF) after discussion with representatives of Blackrock.
PR	56	Llompert, Sofia	7/5/2019	1.6	\$ 330.00	\$ 528.00	Prepare analysis of PRIDCO employee roster for purposes of VTP cost model.
Outside PR	25	Squiers, Jay	7/5/2019	0.4	\$ 785.00	\$ 314.00	Review March fee statement for the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	7/5/2019	0.2	\$ 785.00	\$ 157.00	Respond to question from Nossaman on the treatment of PRPB equipment in the Public Safety Training Center project agreement.
Outside PR	216	Battle, Fernando	7/6/2019	1.2	\$ 875.00	\$ 1,050.00	Review and revise HTA overview presentation requested by AAFAF.
Outside PR	216	Nilsen, Patrick	7/6/2019	3.8	\$ 350.00	\$ 1,330.00	Revise HTA overview presentation for comments provided by F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nilsen, Patrick	7/6/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Battle (ACG) regarding the cash flow impact of toll rate increases prior to FY25.
Outside PR	215	Squiers, Jay	7/6/2019	0.6	\$ 785.00	\$ 471.00	Review and comment on appendix 7 of the Public Safety Training Center project agreement in response to request from Nossaman.
Outside PR	216	Battle, Fernando	7/7/2019	1.4	\$ 875.00	\$ 1,225.00	Prepare outline of FY20 budget presentation to be made to agency heads.
PR	216	Battle, Juan Carlos	7/7/2019	1.4	\$ 650.00	\$ 910.00	Review and provide comments on PRASA budget letter to FOMB.
PR	55	Battle, Juan Carlos	7/7/2019	0.5	\$ 650.00	\$ 325.00	Prepare and send summary of call with representatives of Blackrock to C. Sobrino (AAFAF).
Outside PR	215	Squiers, Jay	7/7/2019	0.6	\$ 785.00	\$ 471.00	Review comments from PRPB on the draft request for proposal for the Public Safety Training Center project.
Outside PR	216	Battle, Fernando	7/8/2019	0.6	\$ 875.00	\$ 525.00	Participate in discussion with P. Nilsen (ACG) regarding the HTA overview presentation requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/8/2019	0.6	\$ 350.00	\$ 210.00	Participate in discussion with F. Battle (ACG) regarding the HTA overview presentation requested by C. Sobrino (AAFAF).
PR	56	Llompert, Sofia	7/8/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO legal diligence tracker.
PR	56	Verdeja, Julio	7/8/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO legal diligence tracker.
PR	56	Llompert, Sofia	7/8/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO cash flows for purposes of restructuring.
PR	56	Verdeja, Julio	7/8/2019	0.7	\$ 285.00	\$ 199.50	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO cash flows for purposes of restructuring.
Outside PR	25	Alvarez, Charles	7/8/2019	1.2	\$ 350.00	\$ 420.00	Review April expense file prepared by P. Leake (ACG).
Outside PR	9	Alvarez, Charles	7/8/2019	0.4	\$ 350.00	\$ 140.00	Correspond with A. Sax-Bolder (OMM) regarding DRA advisor access to the AAFAF data room.
Outside PR	9	Alvarez, Charles	7/8/2019	0.3	\$ 350.00	\$ 105.00	Provide DRA advisors access to certain data room folders as requested by O'Melveny & Myers.
Outside PR	9	Alvarez, Charles	7/8/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Sax-Bolder (OMM) regarding UCC advisor access to the AAFAF data room.
Outside PR	200	Alvarez, Charles	7/8/2019	2.1	\$ 350.00	\$ 735.00	Prepare comparative snapshot of money market fund options for the COFINA Board.
Outside PR	216	Barrett, Dennis	7/8/2019	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) regarding requests from Alvarez & Marsal on the FY20 budget.
Outside PR	202	Battle, Fernando	7/8/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with S. Uhland (OMM) to discuss debt restructuring alternatives and PBA restructuring.
Outside PR	200	Battle, Fernando	7/8/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with L. Alfaro (Barclays) to discuss COFINA tax exchange.
PR	56	Battle, Juan Carlos	7/8/2019	1.3	\$ 650.00	\$ 845.00	Finalize PRIDCO asset manager RFQ.
PR	56	Battle, Juan Carlos	7/8/2019	0.9	\$ 650.00	\$ 585.00	Correspond with M. Kremer (OMM) regarding PRIDCO RFQ and comments received from representatives of Latham Watkins.
Outside PR	3	Burkett, Matthew	7/8/2019	0.8	\$ 475.00	\$ 380.00	Update implementation tracker to reflect June savings reports submission from agencies.
Outside PR	3	Burkett, Matthew	7/8/2019	1.1	\$ 475.00	\$ 522.50	Collect agency submissions of monthly savings and format for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	7/8/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss action items for July agency reporting cycle.
Outside PR	3	Burkett, Matthew	7/8/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions.
Outside PR	3	Burkett, Matthew	7/8/2019	0.2	\$ 475.00	\$ 95.00	Review agency savings submissions and confirm receipt with submitting agencies.
Outside PR	3	Burkett, Matthew	7/8/2019	0.6	\$ 475.00	\$ 285.00	Aggregate and format agency report submissions to be sent to FOMB.
Outside PR	25	Levantis, James	7/8/2019	1.1	\$ 350.00	\$ 385.00	Continue revising time detail within exhibit C of the Non-Title III April fee statement.
Outside PR	25	Levantis, James	7/8/2019	0.9	\$ 350.00	\$ 315.00	Continue revising meeting reconciliations within exhibit C of the Non-Title III April fee statement.
Outside PR	25	Levantis, James	7/8/2019	0.9	\$ 350.00	\$ 315.00	Review and revise meeting reconciliations within exhibit C of the non-Title III May fee statement.
Outside PR	25	Levantis, James	7/8/2019	0.4	\$ 350.00	\$ 140.00	Review and revise time detail within exhibit C of the non-Title III May fee statement.
Outside PR	25	Levantis, James	7/8/2019	0.3	\$ 350.00	\$ 105.00	Prepare and send exhibit C of the April Non-Title III fee statement to D. Barrett (ACG) and F. Battle (ACG) for review.
PR	56	Llompert, Sofia	7/8/2019	1.1	\$ 330.00	\$ 363.00	Review and revise analysis of PRIDCO employee roster for purposes of VTP cost model.
PR	56	Llompert, Sofia	7/8/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIDCO due diligence request tracker prepared by J. Verdeja (ACG) for purposes of restructuring.
PR	56	Llompert, Sofia	7/8/2019	0.6	\$ 330.00	\$ 198.00	Review Commonwealth Certified Fiscal Plan for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/8/2019	0.6	\$ 330.00	\$ 198.00	Review draft RFQ in preparation for submission to PRIDCO bondholders for their feedback.
PR	56	Llompert, Sofia	7/8/2019	0.4	\$ 330.00	\$ 132.00	Correspond with D. Barrett (ACG) regarding PRIDCO RSA consistency with Commonwealth Certified Fiscal Plan.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/8/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO VTP analysis provided by representatives of Bluhaus in preparation for meeting.
PR	56	Llompert, Sofia	7/8/2019	0.3	\$ 330.00	\$ 99.00	Coordinate meeting with representatives of Bluhaus to discuss VTP cost model.
PR	56	Llompert, Sofia	7/8/2019	0.3	\$ 330.00	\$ 99.00	Correspond with M. Kremer (OMM) regarding requirements for the PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/8/2019	0.3	\$ 330.00	\$ 99.00	Review FOMB certification of GDB Title VI to identify requirements for PRIDCO RSA certification.
PR	56	Llompert, Sofia	7/8/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO information request received from representatives of O'Melveny & Myers for purposes of restructuring.
PR	56	Llompert, Sofia	7/8/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with B. Fernandez (AAFAF) to discuss asset summary included in PRIDCO RFQ.
Outside PR	3	Nilsen, Patrick	7/8/2019	0.2	\$ 350.00	\$ 70.00	Correspond with W. Rosado (DevTech) regarding DevTech involvement in the upcoming workstreams.
Outside PR	216	Nilsen, Patrick	7/8/2019	2.2	\$ 350.00	\$ 770.00	Revise Commonwealth capitalization tables for the Commonwealth, PBA, PRCCDA, and for inclusion in the Commonwealth Overview presentation for the new CEO of AAFAF.
Outside PR	216	Nilsen, Patrick	7/8/2019	1.5	\$ 350.00	\$ 525.00	Diligence Assured statutory financial statement to determine reserves for inclusion in the monoline analysis requested by C. Sobrino (AAFAF).
Outside PR	209	Nilsen, Patrick	7/8/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Cajigas (PJT) regarding PRIFA BANs and the related accrual of interest post petition.
Outside PR	209	Nilsen, Patrick	7/8/2019	0.4	\$ 350.00	\$ 140.00	Participate in discussion with D. Cajigas (PJT) regarding the default interest rate provision for the PRIFA BANs.
Outside PR	209	Nilsen, Patrick	7/8/2019	0.4	\$ 350.00	\$ 140.00	Review PRIFA BANs limited offering memorandum to diligence post petition interest provisions on the bonds.
Outside PR	3	Nilsen, Patrick	7/8/2019	0.3	\$ 350.00	\$ 105.00	Correspond with M. Potter (AM) regarding request for consultants paid by HTA in the Commonwealth fiscal plan.
Outside PR	209	Nilsen, Patrick	7/8/2019	0.3	\$ 350.00	\$ 105.00	Correspond with S. Uhlund (OMM) regarding the accrual of post petition interest on the PRIFA BANs.
Outside PR	216	Nilsen, Patrick	7/8/2019	1.0	\$ 350.00	\$ 350.00	Review FY20 Sabana to identify payments for consultants for HTA in regard to request from Alvarez and Marsal.
Outside PR	216	Nilsen, Patrick	7/8/2019	0.3	\$ 350.00	\$ 105.00	Correspond with M. Potter (AM) regarding the detail for highways administrative and maintenance expense for inclusion of information in the HTA overview presentation.
Outside PR	216	Nilsen, Patrick	7/8/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding requests from Alvarez and Marsal on the FY20 budget.
PR	215	Squiers, Jay	7/8/2019	0.6	\$ 785.00	\$ 471.00	Review tables provided by representatives of CPM and P3 Authority on the DPS comments to the request for proposal on the Public Safety Training Center project.
PR	215	Squiers, Jay	7/8/2019	0.2	\$ 785.00	\$ 157.00	Correspond with representatives of P3 Authority on meeting with the Secretaries of the DPS and DCR.
PR	56	Verdeja, Julio	7/8/2019	1.2	\$ 285.00	\$ 342.00	Prepare due diligence tracker for legal due diligence list provided by representatives of O'Melveny & Myers.
PR	56	Verdeja, Julio	7/8/2019	1.1	\$ 285.00	\$ 313.50	Prepare PRIDCO weekly RSA working group meeting memorandum.
PR	56	Verdeja, Julio	7/8/2019	1.0	\$ 285.00	\$ 285.00	Review 13-week cash flow file submitted by R. Rivera (PRIDCO) for purposes of PRIDCO weekly cash flow model required for restructuring.
Outside PR	50	Alvarez, Charles	7/9/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with J. Levantis (ACG) regarding updating the bi-weekly creditor update presentation and script.
Outside PR	50	Levantis, James	7/9/2019	1.0	\$ 350.00	\$ 350.00	Participate in discussion with C. Alvarez (ACG) regarding updating the bi-weekly creditor update presentation and script.
PR	210	Battle, Juan Carlos	7/9/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with representatives of AAFAF, O'Melveny & Myers, and Ankura to discuss PRIFA-Ports transaction status.
PR	210	Llompert, Sofia	7/9/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with representatives of AAFAF, O'Melveny & Myers, and Ankura to discuss PRIFA-Ports transaction status.
PR	56	Llompert, Sofia	7/9/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with representatives of Bluhaus, AAFAF and J. Verdeja (ACG) to discuss PRIDCO VTP for purposes of PRIDCO restructuring.
PR	56	Verdeja, Julio	7/9/2019	0.7	\$ 285.00	\$ 199.50	Participate in meeting with representatives of Bluhaus, AAFAF and S. Llompert (ACG) to discuss PRIDCO VTP for purposes of PRIDCO restructuring.
Outside PR	25	Alvarez, Charles	7/9/2019	1.6	\$ 350.00	\$ 560.00	Review and revise April expense and receipt file.
Outside PR	50	Alvarez, Charles	7/9/2019	2.2	\$ 350.00	\$ 770.00	Review and provide comments on the bi-weekly creditor update presentation prepared by J. Levantis (ACG).
Outside PR	200	Alvarez, Charles	7/9/2019	0.9	\$ 350.00	\$ 315.00	Prepare summary of pre-restructured and post-restructured COFINA bonds as requested by M. Yassin (AAFAF).
Outside PR	211	Battle, Fernando	7/9/2019	0.7	\$ 875.00	\$ 612.50	Review and provide comments on presentation outlining DRA and collateral monitor overview of role and recent conduct as requested by AAFAF in preparation for meeting with Amerinat.
Outside PR	209	Battle, Fernando	7/9/2019	1.5	\$ 875.00	\$ 1,312.50	Review documentation related to PRIFA Rum tax bonds claims and develop strategy to maximize government's position.
Outside PR	200	Battle, Fernando	7/9/2019	0.3	\$ 875.00	\$ 262.50	Correspond with C. Alvarez (ACG) to discuss reporting requirement status related to COFINA.
Outside PR	216	Battle, Fernando	7/9/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with E. Inclan (Bluhaus) to discuss potential P3 structure as part of HTA restructuring.
PR	56	Battle, Juan Carlos	7/9/2019	0.5	\$ 650.00	\$ 325.00	Participate in meeting with J. Santiago (AAFAF) to provide update of PRIDCO RSA implementation and pending issues to be resolved.
Outside PR	3	Burkett, Matthew	7/9/2019	0.4	\$ 475.00	\$ 190.00	Update implementation tracker to reflect June savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	7/9/2019	0.3	\$ 475.00	\$ 142.50	Collect agency submissions of monthly savings and format for submission to FOMB as part of monthly reporting process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Levantis, James	7/9/2019	1.8	\$ 350.00	\$ 630.00	Continue revising time detail within exhibit C of the non-Title III May fee statement.
Outside PR	25	Levantis, James	7/9/2019	1.2	\$ 350.00	\$ 420.00	Continue revising meeting reconciliations within exhibit C of the non-Title III May fee statement.
Outside PR	50	Levantis, James	7/9/2019	1.3	\$ 350.00	\$ 455.00	Research recent events for inclusion in bi-weekly creditor update presentation for the week ending 7/12/19.
Outside PR	50	Levantis, James	7/9/2019	1.1	\$ 350.00	\$ 385.00	Prepare draft of bi-weekly creditor update presentation for the week ending 7/12/19.
Outside PR	50	Levantis, James	7/9/2019	0.8	\$ 350.00	\$ 280.00	Prepare draft of bi-weekly creditor update script for the week ending 7/12/19.
Outside PR	50	Levantis, James	7/9/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. York (CM) regarding the most recent TSA liquidity report for inclusion in the bi-weekly creditor update presentation for the week ending 7/12/19.
Outside PR	50	Levantis, James	7/9/2019	0.1	\$ 350.00	\$ 35.00	Correspond with F. Battle (ACG) regarding current version of the bi-weekly creditor update presentation for the week ending 7/12/19.
Outside PR	50	Levantis, James	7/9/2019	0.1	\$ 350.00	\$ 35.00	Correspond with G. Germeroth (Filsinger) regarding PREPA cash flows for inclusion in the bi-weekly creditor update presentation for the week ending 7/12/19.
Outside PR	216	Levantis, James	7/9/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	209	Levantis, James	7/9/2019	0.7	\$ 350.00	\$ 245.00	Diligence PRIFA BANs default interest provision based on question from D. Cajigas (PJT).
Outside PR	209	Levantis, James	7/9/2019	0.4	\$ 350.00	\$ 140.00	Revise Commonwealth claims model to assess default interest on PRIFA BANs.
Outside PR	209	Levantis, James	7/9/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding PRIFA BANs default interest.
PR	25	Llompert, Sofia	7/9/2019	1.8	\$ 330.00	\$ 594.00	Review and revise PRIDCO and HTA time detail for May fee statement.
PR	56	Llompert, Sofia	7/9/2019	0.5	\$ 330.00	\$ 165.00	Review 5/9 Certified Fiscal Plan to analyze savings measures included for the DDEC reorganization as part of the requirements for the PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/9/2019	0.8	\$ 330.00	\$ 264.00	Review 5/9 Certified Fiscal Plan financial model to analyze the PRIDCO financial baseline as part of the requirements for the PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/9/2019	0.6	\$ 330.00	\$ 198.00	Review 5/9 Certified Fiscal Plan rightsizing model to analyze the savings measures included for PRIDCO as part of the requirements for the PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/9/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIDCO work plan to incorporate updated information in preparation for working group meeting.
PR	56	Llompert, Sofia	7/9/2019	0.4	\$ 330.00	\$ 132.00	Correspond with P. Cohen (V2A) regarding PRIDCO and DDEC VTP model.
PR	56	Llompert, Sofia	7/9/2019	0.3	\$ 330.00	\$ 99.00	Review and revise analysis of PRIDCO employee roster for purposes of VTP cost model.
PR	56	Llompert, Sofia	7/9/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO working group meeting memo to incorporate additional meeting notes.
Outside PR	25	Nilsen, Patrick	7/9/2019	1.7	\$ 350.00	\$ 595.00	Review and provide comments to C. Alvarez (ACG) on May expense report.
Outside PR	216	Nilsen, Patrick	7/9/2019	3.1	\$ 350.00	\$ 1,085.00	Revise capitalization tables for PREPA, GDB/DRA, and PRIDCO for inclusion in the Commonwealth Overview presentation for the new CEO of AAFAF.
Outside PR	209	Nilsen, Patrick	7/9/2019	1.2	\$ 350.00	\$ 420.00	Prepare responses to inquiries from D. Cajigas (PJT) regarding the bond claim for PRIFA BANs and the true amount of unpaid interest.
Outside PR	209	Nilsen, Patrick	7/9/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Cajigas (PJT) regarding PRIFA Bans bond claim amount.
Outside PR	209	Nilsen, Patrick	7/9/2019	0.3	\$ 350.00	\$ 105.00	Correspond with S. Uhland (OMM) regarding PRIFA Bans bond claim amount.
Outside PR	209	Nilsen, Patrick	7/9/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with D. Cajigas (PJT) regarding the PRIFA BANs bond claim amount.
PR	25	Squiers, Jay	7/9/2019	0.2	\$ 785.00	\$ 157.00	Review and revise time entries for the March AAFAF invoice on the Public Safety Training Center project.
PR	215	Squiers, Jay	7/9/2019	0.3	\$ 785.00	\$ 235.50	Correspond with J. Verdeja (ACG) regarding the status of the Public Safety Training Center project and next steps.
PR	215	Squiers, Jay	7/9/2019	1.6	\$ 785.00	\$ 1,256.00	Participate in meeting with E. Roman (Secretary of DPS), L. Femanias (P3) and A. Gonzalez (P3) on the Public Safety Training Center project.
PR	215	Squiers, Jay	7/9/2019	1.3	\$ 785.00	\$ 1,020.50	Review and provide comments to revised version of request for proposal and open issues table provided by Z. Roshandel (CPM) on the Public Safety Training Center project.
PR	215	Squiers, Jay	7/9/2019	1.0	\$ 785.00	\$ 785.00	Participate on working group call on the Public Safety Training Center request for proposal with representatives of P3 Authority, CPM, Pietrantonio Mendez & Alvarez, Nossaman.
PR	215	Squiers, Jay	7/9/2019	0.8	\$ 785.00	\$ 628.00	Participate in discussion with L. Femanias (P3) and A. Gonzalez (P3) in preparation for meeting with the Secretary of the Department of Public Safety.
PR	215	Squiers, Jay	7/9/2019	0.8	\$ 785.00	\$ 628.00	Revise the request for proposal on the Public Safety Training Center project to reflect the comments of the Secretary of the Department of Public Safety.
PR	215	Squiers, Jay	7/9/2019	0.7	\$ 785.00	\$ 549.50	Participate in meeting with L. Femanias (P3) and A. Gonzalez (P3) to discuss next steps in the RFP process.
PR	215	Squiers, Jay	7/9/2019	0.4	\$ 785.00	\$ 314.00	Prepare for meeting with the Secretary of the DPS on the Public Safety Training Center project.
PR	25	Verdeja, Julio	7/9/2019	1.0	\$ 285.00	\$ 285.00	Review Ports related time entries in May fee statement.
PR	56	Verdeja, Julio	7/9/2019	2.5	\$ 285.00	\$ 712.50	Prepare comparison of projected PRIDCO cash flow with liquidity report produced by representatives of PRIDCO for purposes of restructuring.
PR	56	Verdeja, Julio	7/9/2019	1.1	\$ 285.00	\$ 313.50	Review PRIDCO liquidity report provided by representatives of PRIDCO for purposes of restructuring.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/10/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with S. Velez (AAFAF) and J. Verdeja (ACG) to discuss PRIDCO property list for purposes of restructuring.
PR	56	Verdeja, Julio	7/10/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Velez (AAFAF) and S. Llompert (ACG) to discuss PRIDCO property list for purposes of restructuring.
PR	56	Llompert, Sofia	7/10/2019	0.5	\$ 330.00	\$ 165.00	Participate on call with J. Morrison (ACG) in preparation for call with representatives of PRIDCO, AAFAF and Vision 2 Action regarding various workstreams for PRIDCO transaction.
Outside PR	56	Morrison, Jonathan	7/10/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with S. Llompert (ACG) in preparation for call with representatives of PRIDCO, AAFAF and Vision 2 Action regarding various workstreams for PRIDCO transaction.
PR	56	Llompert, Sofia	7/10/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Verdeja (ACG) to prepare list of follow-up items from PRIDCO working group meeting.
PR	56	Verdeja, Julio	7/10/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Llompert (ACG) to prepare list of follow-up items from PRIDCO working group meeting.
Outside PR	210	Battle, Fernando	7/10/2019	0.6	\$ 875.00	\$ 525.00	Participate on conference call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, AAFAF and Ankura to discuss counteroffer to PRIFA-Ports Ad Hoc group.
PR	210	Llompert, Sofia	7/10/2019	0.6	\$ 330.00	\$ 198.00	Participate on conference call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, AAFAF and Ankura to discuss counteroffer to PRIFA-Ports Ad Hoc group.
Outside PR	210	Morrison, Jonathan	7/10/2019	0.6	\$ 800.00	\$ 480.00	Participate on conference call with representatives of O'Melveny & Myers, Pietrantoni Mendez & Alvarez, AAFAF and Ankura to discuss counteroffer to PRIFA-Ports Ad Hoc group.
Outside PR	56	Battle, Fernando	7/10/2019	1.4	\$ 875.00	\$ 1,225.00	Participate on conference call with representatives of PRIDCO, Vision 2 Action, AAFAF and Ankura to discuss PRIDCO work plan workstreams as part of PRIDCO debt restructuring.
PR	56	Llompert, Sofia	7/10/2019	1.4	\$ 330.00	\$ 462.00	Participate on conference call with representatives of PRIDCO, Vision 2 Action, AAFAF and Ankura to discuss PRIDCO work plan workstreams as part of PRIDCO debt restructuring.
Outside PR	56	Morrison, Jonathan	7/10/2019	1.4	\$ 800.00	\$ 1,120.00	Participate on conference call with representatives of PRIDCO, Vision 2 Action, AAFAF and Ankura to discuss PRIDCO work plan workstreams as part of PRIDCO debt restructuring.
PR	56	Verdeja, Julio	7/10/2019	1.4	\$ 285.00	\$ 399.00	Participate on conference call with representatives of PRIDCO, Vision 2 Action, AAFAF and Ankura to discuss PRIDCO work plan workstreams as part of PRIDCO debt restructuring.
PR	56	Llompert, Sofia	7/10/2019	0.3	\$ 330.00	\$ 99.00	Participate in discussion with J. Morrison (ACG) regarding PRIDCO transaction diligence items and follow-up tasks for PRIDCO transaction.
Outside PR	56	Morrison, Jonathan	7/10/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with S. Llompert (ACG) regarding PRIDCO transaction diligence items and follow-up tasks for PRIDCO transaction.
Outside PR	25	Alvarez, Charles	7/10/2019	1.9	\$ 350.00	\$ 665.00	Review and revise May expense file.
Outside PR	9	Alvarez, Charles	7/10/2019	0.9	\$ 350.00	\$ 315.00	Prepare PREPA weekly reporting packages for upload to the creditor data room.
Outside PR	216	Alvarez, Charles	7/10/2019	3.1	\$ 350.00	\$ 1,085.00	Analyze Assured Guaranty Insurance 10-K to determine Puerto Rico investment exposure in relation to the Plan Support Agreement.
Outside PR	216	Alvarez, Charles	7/10/2019	1.3	\$ 350.00	\$ 455.00	Analyze National 10-K to determine Puerto Rico investment exposure in relation to the Plan Support Agreement.
Outside PR	216	Alvarez, Charles	7/10/2019	1.1	\$ 350.00	\$ 385.00	Analyze Syncora 10-K to determine Puerto Rico investment exposure in relation to the Plan Support Agreement.
Outside PR	216	Battle, Fernando	7/10/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with G. Castiel (BH), A. Camporreal (AAFAF) and A. Toro (BH) to discuss UPR Scholarship Fund governance alternatives as required by the certified fiscal plan.
Outside PR	56	Battle, Fernando	7/10/2019	0.6	\$ 875.00	\$ 525.00	Review and provide comments to PRIDCO Asset Manager RFQ.
Outside PR	200	Battle, Fernando	7/10/2019	1.8	\$ 875.00	\$ 1,575.00	Review and edit COFINA presentation to Kroll related to legal issues and transaction structure as part of ratings meetings.
Outside PR	200	Battle, Fernando	7/10/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with representatives of O'Melveny & Myers, AAFAF, Citi and Bank of America Merrill Lynch to review Kroll questions related to legal considerations of COFINA structure.
Outside PR	200	Battle, Fernando	7/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Brownstein (Citi) to discuss legal structure presentation to Kroll.
Outside PR	200	Battle, Fernando	7/10/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez (BAML) to discuss COFINA Kroll presentation.
Outside PR	200	Battle, Fernando	7/10/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with V. Wong (Nixon) to discuss allocation of COFINA discount among CUSIPS.
Outside PR	210	Battle, Fernando	7/10/2019	0.2	\$ 875.00	\$ 175.00	Participate on conference call with N. Kempner (Taonic), and J. Acheatle (Monarch) to review open items related to PRIFA-Ports restructuring process.
Outside PR	210	Battle, Fernando	7/10/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with M. Rapaport (Nixon) to discuss tax exempt analysis of Series 2011B bonds as part of PRIFA-Ports restructuring.
Outside PR	216	Battle, Fernando	7/10/2019	0.4	\$ 875.00	\$ 350.00	Correspond with J. Battle (ACG) regarding DRA Servicer position on several LOANS (PRIDCO, Ports, ASEM) and recommended AAFAF strategy.
PR	55	Battle, Juan Carlos	7/10/2019	0.5	\$ 650.00	\$ 325.00	Prepare draft of PRASA press release for announcement of federal debt modification.
PR	56	Battle, Juan Carlos	7/10/2019	1.1	\$ 650.00	\$ 715.00	Participate in meeting with J. Santiago (AAFAF) and J. Benitez (PRIDCO) to discuss potential Lufthansa transaction and impact on DRA loan.
PR	56	Battle, Juan Carlos	7/10/2019	1.0	\$ 650.00	\$ 650.00	Review PRIDCO GDB DRA loan documentation to determine specific collateral and security package.
PR	56	Battle, Juan Carlos	7/10/2019	0.5	\$ 650.00	\$ 325.00	Review and revise latest version of asset manager RFQ.
PR	210	Battle, Juan Carlos	7/10/2019	0.5	\$ 650.00	\$ 325.00	Participate in discussion with J. Santiago (AAFAF) regarding PRIFA-Ports strategy related to RSA changes.
Outside PR	3	Burkett, Matthew	7/10/2019	0.7	\$ 475.00	\$ 332.50	Collect agency submissions of monthly savings and format for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	7/10/2019	0.4	\$ 475.00	\$ 190.00	Update implementation tracker to reflect June savings reports from agencies.
Outside PR	3	Burkett, Matthew	7/10/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Levantis, James	7/10/2019	1.6	\$ 350.00	\$ 560.00	Revise AAFAF March non-Title III fee statement for comments provided by F. Batlle (ACG).
Outside PR	50	Levantis, James	7/10/2019	0.7	\$ 350.00	\$ 245.00	Revise bi-weekly creditor update presentation and script for comments provided by J. Batlle (ACG).
Outside PR	50	Levantis, James	7/10/2019	0.6	\$ 350.00	\$ 210.00	Revise bi-weekly creditor update presentation for PREPA cash flows.
Outside PR	50	Levantis, James	7/10/2019	0.4	\$ 350.00	\$ 140.00	Revise bi-weekly creditor update presentation for PRASA cash flows.
Outside PR	50	Levantis, James	7/10/2019	0.3	\$ 350.00	\$ 105.00	Revise bi-weekly creditor update presentation and script for comments provided by M. Yassin (AAFAF).
Outside PR	50	Levantis, James	7/10/2019	0.1	\$ 350.00	\$ 35.00	Correspond with J. Batlle (ACG) regarding PRASA cash flows for inclusion in the bi-weekly creditor update presentation for week ending 7/12/19.
Outside PR	216	Levantis, James	7/10/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	216	Levantis, James	7/10/2019	1.4	\$ 350.00	\$ 490.00	Prepare and send a summary of the governance structure of comparable state university scholarship funds as it relates to UPR.
Outside PR	216	Levantis, James	7/10/2019	0.5	\$ 350.00	\$ 175.00	Revise summary of comparable scholarship funds for comments provided by F. Batlle (ACG).
PR	56	Llompert, Sofia	7/10/2019	0.4	\$ 330.00	\$ 132.00	Prepare summary of PRIDCO restructuring follow-up items to be shared with working group.
PR	56	Llompert, Sofia	7/10/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO property summary for purposes of asset manager RFQ.
Outside PR	56	Morrison, Jonathan	7/10/2019	0.7	\$ 800.00	\$ 560.00	Review documentation related to GDB loan collateral within PRIDCO asset list and potential implications related to PRIDCO restructuring.
Outside PR	210	Morrison, Jonathan	7/10/2019	0.6	\$ 800.00	\$ 480.00	Review illustrative transactions delivered to and received by the DRA in negotiations related to Ports Authority.
Outside PR	216	Nilsen, Patrick	7/10/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Batlle (ACG) regarding the capital structure of the Municipalities as a whole and the performance of Municipal loans.
Outside PR	216	Nilsen, Patrick	7/10/2019	2.9	\$ 350.00	\$ 1,015.00	Diligence financial statements for AMBAC, Assured and National for inclusion of information in the Monoline analysis requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/10/2019	2.8	\$ 350.00	\$ 980.00	Diligence credit reports on Monoline insurance companies for inclusion of information in the Monoline analysis requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/10/2019	0.8	\$ 350.00	\$ 280.00	Revise Municipality debt sustainability analysis for comments from J. Batlle (ACG) on capital stack and structure of the Municipalities.
Outside PR	216	Nilsen, Patrick	7/10/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Verdeja (ACG) regarding the debt service payments of the Municipalities.
Outside PR	216	Nilsen, Patrick	7/10/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Batlle (ACG) regarding the Monoline analysis requested by C. Sobrino (AAFAF).
PR	215	Squiers, Jay	7/10/2019	0.7	\$ 785.00	\$ 549.50	Review revised draft of request for proposal for the Public Safety Training Center circulated by representatives of Caribbean Project Management.
PR	215	Squiers, Jay	7/10/2019	0.4	\$ 785.00	\$ 314.00	Correspond with representatives of Caribbean Project Management on additional clean up changes to the Public Safety Training Center project request for proposal.
PR	56	Verdeja, Julio	7/10/2019	1.3	\$ 285.00	\$ 370.50	Revise PRIDCO asset summary to incorporate revised Trustee property designations for purposes of asset manager RFQ.
PR	216	Batlle, Juan Carlos	7/11/2019	0.3	\$ 650.00	\$ 195.00	Participate on call with S. Uhland (OMM), G. Loran (AAFAF), M. Rodriguez (PMA) and S. Llompert (ACG) regarding potential sale of future revenue stream of Teodoro Moscoso bridge and authorized uses of funds.
PR	216	Llompert, Sofia	7/11/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with S. Uhland (OMM), G. Loran (AAFAF), M. Rodriguez (PMA) and J. Batlle (ACG) regarding potential sale of future revenue stream of Teodoro Moscoso bridge and authorized uses of funds.
Outside PR	209	Batlle, Fernando	7/11/2019	0.2	\$ 875.00	\$ 175.00	Participate in discussion with J. Levantis (ACG) and S. Uhland (OMM) regarding trading history and holders of PRIFA rum bonds as it relates to the Commonwealth clawback claims.
Outside PR	209	Levantis, James	7/11/2019	0.2	\$ 350.00	\$ 70.00	Participate in discussion with F. Batlle (ACG) and S. Uhland (OMM) regarding trading history and holders of PRIFA rum bonds as it relates to the Commonwealth clawback claims.
PR	56	Llompert, Sofia	7/11/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO cash flow model for purposes of restructuring.
PR	56	Verdeja, Julio	7/11/2019	0.4	\$ 285.00	\$ 114.00	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO cash flow model for purposes of restructuring.
Outside PR	210	Alvarez, Charles	7/11/2019	0.7	\$ 350.00	\$ 245.00	Participate in discussion with J. Morrison (ACG) regarding COFINA exchange as it relates to currency for PRIFA-Ports bondholder recovery in the RSA.
Outside PR	210	Morrison, Jonathan	7/11/2019	0.7	\$ 800.00	\$ 560.00	Participate in discussion with C. Alvarez (ACG) regarding COFINA exchange as it relates to currency for PRIFA-Ports bondholder recovery in the RSA.
Outside PR	210	Batlle, Fernando	7/11/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with representatives of Morrison & Foerster, Reichard Escalera, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss alternative transaction to PRIFA-Ports RSA.
PR	210	Batlle, Juan Carlos	7/11/2019	0.6	\$ 650.00	\$ 390.00	Participate on call with representatives of Morrison & Foerster, Reichard Escalera, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss alternative transaction to PRIFA-Ports RSA.
PR	210	Llompert, Sofia	7/11/2019	0.6	\$ 330.00	\$ 198.00	Participate on call with representatives of Morrison & Foerster, Reichard Escalera, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss alternative transaction to PRIFA-Ports RSA.
Outside PR	210	Morrison, Jonathan	7/11/2019	0.6	\$ 800.00	\$ 480.00	Participate on call with representatives of Morrison & Foerster, Reichard Escalera, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss alternative transaction to PRIFA-Ports RSA.
PR	210	Batlle, Juan Carlos	7/11/2019	0.5	\$ 650.00	\$ 325.00	Participate on call with J. Morrison (ACG) regarding PRIFA-Ports bondholder settlement and preparation for call with counsel related thereto.
Outside PR	210	Morrison, Jonathan	7/11/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with J. Batlle (ACG) regarding PRIFA-Ports bondholder settlement and preparation for call with counsel related thereto.
PR	56	Llompert, Sofia	7/11/2019	0.5	\$ 330.00	\$ 165.00	Participate on call with P. Nilsen (ACG) and J. Morrison (ACG) to discuss Commonwealth Certified Fiscal Plan assumptions for purposes of PRIDCO RSA certification by the FOMB.
Outside PR	56	Morrison, Jonathan	7/11/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with P. Nilsen (ACG) and S. Llompert (ACG) to discuss Commonwealth Certified Fiscal Plan assumptions for purposes of PRIDCO RSA certification by the FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Nilsen, Patrick	7/11/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) to discuss Commonwealth Certified Fiscal Plan assumptions for purposes of PRIDCO RSA certification by the FOMB.
Outside PR	9	Alvarez, Charles	7/11/2019	0.4	\$ 350.00	\$ 140.00	Upload bi-weekly creditor update to the creditor data room.
Outside PR	200	Alvarez, Charles	7/11/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with G. Hoyes (BAML) and J. Rodriguez (BAML) regarding new COFINA bonds taxable vs. tax-exempt security structure.
Outside PR	200	Alvarez, Charles	7/11/2019	3.3	\$ 350.00	\$ 1,155.00	Prepare illustrative analysis of the COFINA exchange to account for taxable vs. tax-exempt securities as requested by M. Yassin (AAFAF).
Outside PR	200	Alvarez, Charles	7/11/2019	1.3	\$ 350.00	\$ 455.00	Prepare new COFINA bond trading history for J. Morrison (ACG).
Outside PR	200	Alvarez, Charles	7/11/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with G. Hoyes (BAML) regarding new COFINA bonds taxable vs. tax-exempt security structure.
Outside PR	210	Battle, Fernando	7/11/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Figueroa (DLA Piper) to discuss cruise ship terminal P3 status and impact of timing on Ports Authority debt restructuring process.
Outside PR	200	Battle, Fernando	7/11/2019	2.5	\$ 875.00	\$ 2,187.50	Participate in meeting with representatives from Kroll Ratings, OMM, Quinn Emmanuel, PMA, Nixon Peabody, Citi and BAML to review COFINA's legal structure as part of ratings evaluation process.
Outside PR	200	Battle, Fernando	7/11/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with M. Yassin (AAFAF) to discuss outcome of meeting with Kroll related to COFINA ratings process.
Outside PR	200	Battle, Fernando	7/11/2019	2.8	\$ 875.00	\$ 2,450.00	Participate in meeting with representatives from OMM, Quinn Emmanuel, PMA, Nixon Peabody, Citi and BAML to prepare for meeting with Kroll Ratings to review COFINA's legal structure as part of ratings evaluation process.
Outside PR	200	Battle, Fernando	7/11/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Gavin (Citi) to discuss meeting with Kroll representatives regarding COFINA ratings process.
Outside PR	210	Battle, Fernando	7/11/2019	0.4	\$ 875.00	\$ 350.00	Correspond with J. Battle (ACG) to discuss impact of debt restructuring timing on cruise ship terminal P3.
Outside PR	3	Battle, Fernando	7/11/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with P. Friedman (OMM) to discuss Act 29 motion to dismiss.
Outside PR	3	Burkett, Matthew	7/11/2019	1.9	\$ 475.00	\$ 902.50	Compile the actual reported savings from agency savings report for inclusion in monthly reporting package to FOMB.
Outside PR	3	Burkett, Matthew	7/11/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to provide status update on savings reporting.
Outside PR	3	Burkett, Matthew	7/11/2019	0.4	\$ 475.00	\$ 190.00	Update documents for AAFAF legal review of agency savings reporting to include additional files received.
Outside PR	3	Burkett, Matthew	7/11/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions.
Outside PR	25	Levantis, James	7/11/2019	0.4	\$ 350.00	\$ 140.00	Revise May Non-Title III time entries to incorporate comments provided by S. Llompert (ACG).
Outside PR	50	Levantis, James	7/11/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding upload of final bi-weekly creditor update presentation to the data room.
Outside PR	50	Levantis, James	7/11/2019	0.3	\$ 350.00	\$ 105.00	Revise bi-weekly creditor presentation and script for comments provided by J. Battle (ACG).
Outside PR	216	Levantis, James	7/11/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	209	Levantis, James	7/11/2019	1.8	\$ 350.00	\$ 630.00	Diligence latest available information on PRIFA uninsured bondholders as it relates to the Commonwealth clawback claims for request from S. Uhlund (OMM).
Outside PR	209	Levantis, James	7/11/2019	0.9	\$ 350.00	\$ 315.00	Prepare summary of holders of uninsured PRIFA run bonds by CUSIP as it relates to the Commonwealth clawback claims as requested by S. Uhlund (OMM).
Outside PR	209	Levantis, James	7/11/2019	0.7	\$ 350.00	\$ 245.00	Prepare pricing comparison of insured PRCCDA and PRIFA run bonds by monoline and CUSIP as it relates to the Commonwealth clawback claims as requested by S. Uhlund (OMM).
Outside PR	209	Levantis, James	7/11/2019	0.6	\$ 350.00	\$ 210.00	Diligence PRIFA insured bondholders and trading history as it relates to the Commonwealth clawback claims for request from S. Uhlund (OMM).
Outside PR	210	Levantis, James	7/11/2019	1.7	\$ 350.00	\$ 595.00	Prepare and send summary of COFINA and GDB pre- and post-restructured debt trading history as it relates to the Ports restructuring.
Outside PR	210	Levantis, James	7/11/2019	0.9	\$ 350.00	\$ 315.00	Diligence COFINA and GDB trading history pre- and post-restructuring for consideration in Ports restructuring transaction.
PR	56	Llompert, Sofia	7/11/2019	1.2	\$ 330.00	\$ 396.00	Review PRIDCO cash flow notes prepared by J. Verdeja (ACG) and provide comments.
PR	56	Llompert, Sofia	7/11/2019	0.5	\$ 330.00	\$ 165.00	Review and revise PRIDCO working group meeting memo to incorporate additional meeting notes.
PR	56	Llompert, Sofia	7/11/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO cash flow report published by AAFAF for purposes of restructuring.
PR	210	Llompert, Sofia	7/11/2019	0.4	\$ 330.00	\$ 132.00	Review PRIFA-Ports transaction next steps based on feedback from J. Battle (ACG).
Outside PR	56	Morrison, Jonathan	7/11/2019	1.0	\$ 800.00	\$ 800.00	Perform analysis of PRIDCO weekly cash forecasting tools for purposes of restructured cash flow model development.
Outside PR	56	Morrison, Jonathan	7/11/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO asset manager RFQ and potential board members.
Outside PR	210	Morrison, Jonathan	7/11/2019	1.7	\$ 800.00	\$ 1,360.00	Analyze PRIFA-Ports bondholder recovery negotiations and development of PRIFA only settlement options for PRIFA-Ports bondholders.
Outside PR	210	Morrison, Jonathan	7/11/2019	1.5	\$ 800.00	\$ 1,200.00	Review market values for GDB recovery debt and new COFINA bonds for purposes of developing a PRIFA only settlement options for PRIFA-Ports bondholders.
Outside PR	210	Morrison, Jonathan	7/11/2019	1.5	\$ 800.00	\$ 1,200.00	Perform analysis of various settlement options for PRIFA-Ports bondholders as related to an all COFINA transaction.
Outside PR	216	Nilsen, Patrick	7/11/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding the monoline analysis requested by C. Sobrino (AAFAF).
Outside PR	216	Nilsen, Patrick	7/11/2019	3.2	\$ 350.00	\$ 1,120.00	Revise monoline analysis requested by C. Sobrino (AAFAF) for comments provided by D. Barrett (ACG) on loss reserves.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nilsen, Patrick	7/11/2019	2.5	\$ 350.00	\$ 875.00	Review and provide comments to C. Alvarez (ACG) on General Obligation restructuring proposals summary request by C. Sobrino (AAFAF) for the review of F. Battle (ACG).
Outside PR	200	Nilsen, Patrick	7/11/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding new COFINA bonds taxable vs. tax-exempt security structure.
Outside PR	56	Nilsen, Patrick	7/11/2019	1.0	\$ 350.00	\$ 350.00	Prepare responses to S. Llompert (ACG) regarding a comparison between PRIDCO profit and losses in the PRIDCO business plan and the fiscal plan.
PR	215	Squiers, Jay	7/11/2019	2.2	\$ 785.00	\$ 1,727.00	Participate in meeting with representatives of the bureaus of the DPS on the Public Safety Training Center project together with representatives of P3 Authority and CPM.
PR	215	Squiers, Jay	7/11/2019	0.8	\$ 785.00	\$ 628.00	Participate in discussion with A. Gonzalez (P3) and Z. Roshandel (CPM) regarding the appropriate topics and questions for the meeting with representatives of the bureaus of the DPS on the Public Safety Training Center project.
PR	215	Squiers, Jay	7/11/2019	0.4	\$ 785.00	\$ 314.00	Participate in discussion with A. Gonzalez (P3) and L. Femenais (P3) regarding the requested information and next steps for the Public Safety Training Center project.
PR	215	Squiers, Jay	7/11/2019	0.4	\$ 785.00	\$ 314.00	Prepare a set of questions on training activities for the non-PRPB bureaus of the DPS for the Public Safety Training Center project.
PR	215	Squiers, Jay	7/11/2019	0.3	\$ 785.00	\$ 235.50	Prepare for meeting with the various bureaus of the DPS on the Public Safety Training Center project.
PR	56	Verdeja, Julio	7/11/2019	2.4	\$ 285.00	\$ 684.00	Prepare PRIDCO weekly RSA working group meeting memorandum.
PR	56	Verdeja, Julio	7/11/2019	1.1	\$ 285.00	\$ 313.50	Prepare comparison of PRIDCO cash flow projections with Certified Fiscal Plan projections.
PR	56	Verdeja, Julio	7/11/2019	0.6	\$ 285.00	\$ 171.00	Prepare list of questions to discuss in preparation for call with J. Morrison (ACG) regarding PRIDCO and DDEC liquidity reports.
Outside PR	200	Alvarez, Charles	7/12/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with J. Morrison (ACG) regarding illustrative analysis of the COFINA exchange.
Outside PR	200	Morrison, Jonathan	7/12/2019	1.0	\$ 800.00	\$ 800.00	Participate on call with C. Alvarez (ACG) regarding illustrative analysis of the COFINA exchange.
PR	56	Llompert, Sofia	7/12/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring outstanding diligence items.
Outside PR	56	Morrison, Jonathan	7/12/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO restructuring outstanding diligence items.
PR	56	Llompert, Sofia	7/12/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO liquidity in preparation for call with R. Rivera (PRIDCO).
Outside PR	56	Morrison, Jonathan	7/12/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO liquidity in preparation for call with R. Rivera (PRIDCO).
PR	56	Llompert, Sofia	7/12/2019	0.9	\$ 330.00	\$ 297.00	Participate on call with R. Rivera (PRIDCO) and J. Morrison (ACG) to discuss PRIDCO liquidity for purposes of restructuring.
Outside PR	56	Morrison, Jonathan	7/12/2019	0.9	\$ 800.00	\$ 720.00	Participate on call with R. Rivera (PRIDCO) and S. Llompert (ACG) to discuss PRIDCO liquidity for purposes of restructuring.
Outside PR	3	Alvarez, Charles	7/12/2019	1.0	\$ 350.00	\$ 350.00	Participate on call with F. Battle (ACG) regarding Government and FOMB budget reconciliation request by representatives of AAFAF.
Outside PR	3	Battle, Fernando	7/12/2019	1.0	\$ 875.00	\$ 875.00	Participate on call with C. Alvarez (ACG) regarding Government and FOMB budget reconciliation request by representatives of AAFAF.
Outside PR	25	Battle, Fernando	7/12/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with J. Levantis (ACG) regarding March expense write-offs.
Outside PR	25	Levantis, James	7/12/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with F. Battle (ACG) regarding March expense write-offs.
Outside PR	3	Alvarez, Charles	7/12/2019	0.9	\$ 350.00	\$ 315.00	Prepare budget reconciliation between budgets from the Government and the FOMB as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	7/12/2019	0.7	\$ 350.00	\$ 245.00	Revise budget reconciliation between budgets from the Government and the FOMB as requested by representatives of AAFAF for comments provided by F. Battle (ACG).
Outside PR	216	Battle, Fernando	7/12/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with J. Aponte (AAFAF) to discuss ERS reapportionment request.
Outside PR	216	Battle, Fernando	7/12/2019	0.8	\$ 875.00	\$ 700.00	Prepare budget reapportionment analysis to be submitted by ERS to OMB in order to reallocate professional fees necessary for externalization services.
Outside PR	210	Battle, Fernando	7/12/2019	0.3	\$ 875.00	\$ 262.50	Correspond with J. Battle (ACG) to discuss status of cruise ship terminal P3 and impact on debt restructuring.
Outside PR	23	Battle, Fernando	7/12/2019	0.2	\$ 875.00	\$ 175.00	Participate on biweekly creditor call with mediation panel and creditor advisors.
Outside PR	50	Battle, Fernando	7/12/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with M. Yassin (AAFAF) to discuss items included in biweekly creditor presentation.
Outside PR	216	Battle, Fernando	7/12/2019	1.2	\$ 875.00	\$ 1,050.00	Participate on call with E. Inclan (Bluhaus) and G. Loran (AAFAF) to review P3 model and applicability to potential HTA restructuring.
PR	55	Battle, Juan Carlos	7/12/2019	0.5	\$ 650.00	\$ 325.00	Participate on call with J. Rodriguez (BAML) to discuss alternatives for PRASA debt restructurings after consummation of federal modification transaction.
Outside PR	3	Burkett, Matthew	7/12/2019	0.6	\$ 475.00	\$ 285.00	Update savings statistics of agency savings reports for July reporting cycle.
Outside PR	25	Levantis, James	7/12/2019	1.0	\$ 350.00	\$ 350.00	Revise March non-Title III fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Levantis, James	7/12/2019	0.8	\$ 350.00	\$ 280.00	Prepare and send the March non-Title III invoice to AAFAF.
Outside PR	25	Levantis, James	7/12/2019	0.3	\$ 350.00	\$ 105.00	Correspond with F. Battle (ACG) regarding the March invoice.
PR	56	Llompert, Sofia	7/12/2019	1.1	\$ 330.00	\$ 363.00	Review fiscal plan right-sizing model for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/12/2019	0.4	\$ 330.00	\$ 132.00	Correspond with R. Rivera (PRIDCO) regarding PRIDCO liquidity meeting.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Llompert, Sofia	7/12/2019	1.2	\$ 330.00	\$ 396.00	Review Puerto Nuevo title studies requested by R. Bonnin (MMB) for purposes of PRIFA-Ports transaction.
PR	210	Llompert, Sofia	7/12/2019	0.7	\$ 330.00	\$ 231.00	Review COFINA cusips held by PRIFA for purposes of PRIFA-Ports transaction.
PR	210	Llompert, Sofia	7/12/2019	0.4	\$ 330.00	\$ 132.00	Correspond with A. Billoch (PMA) regarding Puerto Nuevo title studies.
PR	210	Llompert, Sofia	7/12/2019	0.2	\$ 330.00	\$ 66.00	Correspond with R. Bonnin (MMB) regarding Puerto Nuevo title studies requested.
Outside PR	56	Morrison, Jonathan	7/12/2019	0.7	\$ 800.00	\$ 560.00	Perform analysis of PRIDCO and DDEC assumptions in Certified Fiscal Plan and comparison to restructuring scenario as contemplated in RSA.
Outside PR	210	Morrison, Jonathan	7/12/2019	1.0	\$ 800.00	\$ 800.00	Develop alternative settlement proposals for PRIFA-Ports consensual settlement negotiations.
Outside PR	210	Morrison, Jonathan	7/12/2019	1.6	\$ 800.00	\$ 1,280.00	Analyze allocations in COFINA Plan of Adjustment as related to PRIFA-Ports consideration outlined in the term sheet and RSA.
Outside PR	210	Morrison, Jonathan	7/12/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with M. Rapaport (NP) regarding tax treatment of PRIFA-Ports alternative settlement transaction and required diligence material for tax analysis.
Outside PR	210	Morrison, Jonathan	7/12/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with J. Rodriguez (BAML) regarding COFINA Plan of Adjustment calculations related to investigating consideration of PRIFA-Ports RSA.
Outside PR	3	Nilsen, Patrick	7/12/2019	2.5	\$ 350.00	\$ 875.00	Revise Municipalities DSA for inclusion of debt to operating revenues and operating expenditures metrics for inclusion in the CRIM fiscal plan.
Outside PR	216	Barrett, Dennis	7/14/2019	0.5	\$ 775.00	\$ 387.50	Participate in discussion with the Ankura engagement team regarding the resignation of C. Sobrino (AAFAF) and the next steps for the Commonwealth Government.
Outside PR	216	Burkett, Matthew	7/14/2019	0.4	\$ 475.00	\$ 190.00	Participate in discussion with the Ankura engagement team regarding the resignation of C. Sobrino (AAFAF) and the next steps for the Commonwealth Government (partial).
Outside PR	216	Nilsen, Patrick	7/14/2019	0.5	\$ 350.00	\$ 175.00	Participate in discussion with the Ankura engagement team regarding the resignation of C. Sobrino (AAFAF) and the next steps for the Commonwealth Government.
Outside PR	3	Battle, Fernando	7/14/2019	1.5	\$ 875.00	\$ 1,312.50	Review and provide comments to motion to dismiss related to Act 29 lawsuit prepared by representatives of O'Melveny & Myers.
Outside PR	200	Battle, Fernando	7/14/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rodriguez (BAML) to discuss Kroll Ratings process.
Outside PR	216	Battle, Fernando	7/14/2019	0.5	\$ 875.00	\$ 437.50	Participate in discussion with the Ankura engagement team regarding the resignation of C. Sobrino (AAFAF) and the next steps for the Commonwealth Government.
PR	216	Alvarez, Charles	7/15/2019	0.6	\$ 350.00	\$ 210.00	Participate in meeting with P. Leake (ACG), D. Barrett (ACG) and P. Nilsen (ACG) regarding the preparation of Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	0.6	\$ 775.00	\$ 465.00	Participate in meeting with P. Leake (ACG), C. Alvarez (ACG) and P. Nilsen (ACG) regarding the preparation of Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Leake, Paul	7/15/2019	0.6	\$ 350.00	\$ 210.00	Participate in meeting with D. Barrett (ACG), C. Alvarez (ACG) and P. Nilsen (ACG) regarding the preparation of Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/15/2019	0.6	\$ 350.00	\$ 210.00	Participate in meeting with D. Barrett (ACG), C. Alvarez (ACG) and P. Leake (ACG) regarding the preparation of Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	0.9	\$ 775.00	\$ 697.50	Participate in meeting with P. Leake (ACG), and P. Nilsen (ACG) to discuss comments to the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/15/2019	0.9	\$ 350.00	\$ 315.00	Participate in meeting with D. Barrett (ACG), and P. Nilsen (ACG) to discuss comments to the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Nilsen, Patrick	7/15/2019	0.9	\$ 350.00	\$ 315.00	Participate in meeting with D. Barrett (ACG), and P. Leake (ACG) to discuss comments to the Commonwealth overview presentation prepared for representatives of AAFAF.
PR	216	Battle, Juan Carlos	7/15/2019	1.2	\$ 650.00	\$ 780.00	Participate in meeting with S. Llompert (ACG) and J. Verdeja (ACG) to discuss Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Llompert, Sofia	7/15/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with J. Battle (ACG) and J. Verdeja (ACG) to discuss Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Verdeja, Julio	7/15/2019	1.2	\$ 285.00	\$ 342.00	Participate in meeting with J. Battle (ACG) and J. Verdeja (ACG) to discuss Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Morrison, Jonathan	7/15/2019	0.9	\$ 800.00	\$ 720.00	Participate in meeting with J. Verdeja (ACG) to discuss open items in ongoing restructuring transactions for purposes of Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Verdeja, Julio	7/15/2019	0.9	\$ 285.00	\$ 256.50	Participate in meeting with J. Morrison (ACG) to discuss open items in ongoing restructuring transactions for purposes of Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Alvarez, Charles	7/15/2019	2.1	\$ 350.00	\$ 735.00	Revise bond holder summary to include updated information per the most recent rule 2019 filings.
PR	200	Alvarez, Charles	7/15/2019	0.4	\$ 350.00	\$ 140.00	Prepare summary of historical money market yields for inclusion in the COFINA money market comparison presentation requested by M. Yassin (AAFAF).
PR	210	Alvarez, Charles	7/15/2019	1.1	\$ 350.00	\$ 385.00	Review and verify Ports illustrative transaction example of COFINA bonds prepared by J. Morrison (ACG).
PR	216	Alvarez, Charles	7/15/2019	0.9	\$ 350.00	\$ 315.00	Revise announced transactions summary for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	3	Barrett, Dennis	7/15/2019	0.4	\$ 775.00	\$ 310.00	Review Department of Education FY20 budget to determine if the cost of Act 277-2018 (\$3.9m) is included as requested by J. Ortiz (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	2.7	\$ 775.00	\$ 2,092.50	Review and provide comments on the Commonwealth overview presentation as requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	1.8	\$ 775.00	\$ 1,395.00	Revise the Commonwealth overview presentation prior to distributing to Commonwealth advisors.
Outside PR	216	Barrett, Dennis	7/15/2019	2.1	\$ 775.00	\$ 1,627.50	Draft pension slides for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	1.3	\$ 775.00	\$ 1,007.50	Review prior comprehensive update presentations for material to include in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/15/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Zujkowski (OMM) regarding Commonwealth overview presentation and Commonwealth PSA.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	7/15/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with S. Torres (AAFAF) to discuss Bondlink user agreement changes.
Outside PR	200	Battle, Fernando	7/15/2019	0.3	\$ 875.00	\$ 262.50	Correspond with D. Barrett (ACG) regarding comments on the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	200	Battle, Fernando	7/15/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with C. McNaught (Bondlink) to discuss user agreement related to investor relations services.
Outside PR	200	Battle, Fernando	7/15/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with D. Heimowitz (COFINA BoD) to review Bondlink investor relations website process.
Outside PR	3	Battle, Fernando	7/15/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with P. Friedman (OMM) related to Act 29 motion to dismiss.
Outside PR	200	Battle, Fernando	7/15/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez (BAML) to discuss COFINA BoD presentation.
Outside PR	216	Battle, Fernando	7/15/2019	1.2	\$ 875.00	\$ 1,050.00	Prepare analysis and correspondence related to Alight contract and budget reapportionment.
Outside PR	216	Battle, Fernando	7/15/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Aponte (OMB) related to Alight contract and budget reapportionment.
Outside PR	216	Battle, Fernando	7/15/2019	0.1	\$ 875.00	\$ 87.50	Correspond with C. Alvarez (ACG) regarding announced transactions included in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Battle, Juan Carlos	7/15/2019	3.5	\$ 650.00	\$ 2,275.00	Prepare transition materials for leadership change at AAFAF regarding GDB-DRA assets, Title VI and Section 207 transactions for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Battle, Juan Carlos	7/15/2019	2.2	\$ 650.00	\$ 1,430.00	Participate in meeting with J. Santiago (AAFAF) regarding recent developments surrounding Governor and the impact on go forward strategy on ongoing negotiations with PRIDCO, GDB-DRA and PRIFA-Ports.
Outside PR	3	Burkett, Matthew	7/15/2019	0.6	\$ 475.00	\$ 285.00	Update and prepare implementation tracker to reflect June savings reports from agencies prior to submission to FOMB.
Outside PR	3	Burkett, Matthew	7/15/2019	0.4	\$ 475.00	\$ 190.00	Compile the actual reporting savings from agency savings report for inclusion in monthly reporting package to FOMB.
Outside PR	3	Burkett, Matthew	7/15/2019	0.4	\$ 475.00	\$ 190.00	Update documents for AAFAF legal review of agency savings reporting to include additional files received.
Outside PR	3	Burkett, Matthew	7/15/2019	0.3	\$ 475.00	\$ 142.50	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions and AAFAF legal review of reports.
Outside PR	216	Leake, Paul	7/15/2019	1.9	\$ 350.00	\$ 665.00	Review and revise the implementation workstream summary for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Leake, Paul	7/15/2019	1.1	\$ 350.00	\$ 385.00	Review and revise the PRIDCO and PRIFA restructuring summaries prepared by the J. Verdeja (ACG) for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Leake, Paul	7/15/2019	0.7	\$ 350.00	\$ 245.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to include capitalization table of debt outstanding pre and post debt restructurings.
Outside PR	216	Leake, Paul	7/15/2019	0.7	\$ 350.00	\$ 245.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to include information on FY2020 certified budgets.
Outside PR	216	Leake, Paul	7/15/2019	0.6	\$ 350.00	\$ 210.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	216	Leake, Paul	7/15/2019	0.5	\$ 350.00	\$ 175.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to include the benefits and considerations associated with the PREPA RSA.
Outside PR	216	Leake, Paul	7/15/2019	0.5	\$ 350.00	\$ 175.00	Revise capitalization table of debt outstanding pre and post debt restructurings included in the Commonwealth overview presentation requested by J. Santiago (AAFAF) to include claims outstanding pre and post debt restructurings.
Outside PR	216	Leake, Paul	7/15/2019	0.4	\$ 350.00	\$ 140.00	Revise capitalization table of debt outstanding pre and post debt restructurings included in the Commonwealth overview presentation requested by J. Santiago (AAFAF) for comments provided by P. Nilsen (ACG).
Outside PR	216	Leake, Paul	7/15/2019	0.3	\$ 350.00	\$ 105.00	Review and revise the stakeholder management section of the Commonwealth overview presentation prepared by D. Barrett (ACG) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/15/2019	0.3	\$ 350.00	\$ 105.00	Prepare and circulate the Commonwealth overview presentation requested by J. Santiago (AAFAF) to representatives of Ankura.
Outside PR	216	Leake, Paul	7/15/2019	0.1	\$ 350.00	\$ 35.00	Prepare the table of contents for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	56	Llompert, Sofia	7/15/2019	1.7	\$ 330.00	\$ 561.00	Review Commonwealth Certified Fiscal Plan savings measures for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/15/2019	0.9	\$ 330.00	\$ 297.00	Prepare summary of Commonwealth Certified Fiscal Plan baseline for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/15/2019	0.6	\$ 330.00	\$ 198.00	Review and revise PRIDCO working group meeting memo to incorporate additional meeting notes.
PR	210	Llompert, Sofia	7/15/2019	1.1	\$ 330.00	\$ 363.00	Review information request received from R. Bonnin (MMB) for purposes of Puerto Nuevo appraisal.
PR	216	Llompert, Sofia	7/15/2019	0.8	\$ 330.00	\$ 264.00	Review and revise MEPSI transaction summary for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Llompert, Sofia	7/15/2019	0.8	\$ 330.00	\$ 264.00	Review and revise Teodoro Moscoso transaction summary for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Llompert, Sofia	7/15/2019	0.7	\$ 330.00	\$ 231.00	Review and revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate changes to the overall structure.
PR	216	Llompert, Sofia	7/15/2019	0.6	\$ 330.00	\$ 198.00	Review and revise MEPSI transaction summary to incorporate comments received from J. Morrison (ACG) for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Morrison, Jonathan	7/15/2019	1.6	\$ 800.00	\$ 1,280.00	Prepare materials outlining various workflow streams for active transactions for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	210	Morrison, Jonathan	7/15/2019	1.7	\$ 800.00	\$ 1,360.00	Analyze and develop alternative offers to achieve consensual settlement with PRIFA-Ports bondholders in lieu of Puerto Nuevo transaction.
Outside PR	216	Nilsen, Patrick	7/15/2019	2.8	\$ 350.00	\$ 980.00	Revise the Commonwealth Overview presentation for comments from D. Barrett (ACG) on the select credit summaries.
Outside PR	216	Nilsen, Patrick	7/15/2019	2.8	\$ 350.00	\$ 980.00	Revise the Commonwealth Overview presentation for comments from D. Barrett (ACG) on the fiscal plan summary section.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nilsen, Patrick	7/15/2019	2.7	\$ 350.00	\$ 945.00	Revise the Commonwealth Overview presentation for comments from D. Barrett (ACG) on the plan of adjustment section.
Outside PR	216	Nilsen, Patrick	7/15/2019	0.8	\$ 350.00	\$ 280.00	Prepare summary of major Commonwealth revenues sources for inclusion in the Commonwealth Overview deck for the new CEO of AAFAF.
Outside PR	216	Nilsen, Patrick	7/15/2019	0.4	\$ 350.00	\$ 140.00	Prepare and send Commonwealth Overview deck to F. Battle (ACG) for his review.
PR	56	Verdeja, Julio	7/15/2019	0.6	\$ 285.00	\$ 171.00	Review latest version of asset manager RFQ prior to publication.
PR	56	Verdeja, Julio	7/15/2019	0.4	\$ 285.00	\$ 114.00	Revise RSA working group memorandum to incorporate comments from S. Llompert (ACG).
PR	216	Verdeja, Julio	7/15/2019	2.7	\$ 285.00	\$ 769.50	Revise Commonwealth update presentation requested by J. Santiago (AAFAF) to incorporate comments provided by D. Barrett (ACG).
PR	216	Verdeja, Julio	7/15/2019	2.3	\$ 285.00	\$ 655.50	Prepare transition presentation summarizing restructuring efforts for PRIDCO, PRIFA-Ports, PRASA, HTA, UPR and MEPSI for inclusion the Commonwealth update presentation requested by J. Santiago (AAFAF).
PR	216	Verdeja, Julio	7/15/2019	0.9	\$ 285.00	\$ 256.50	Revise Commonwealth update presentation requested by J. Santiago (AAFAF) to incorporate feedback from J. Battle (ACG).
PR	56	Llompert, Sofia	7/16/2019	1.2	\$ 330.00	\$ 396.00	Participate in meeting with J. Morrison (ACG) regarding PRIDCO savings measures in the Certified Fiscal Plan.
PR	56	Morrison, Jonathan	7/16/2019	1.2	\$ 800.00	\$ 960.00	Participate in meeting with S. Llompert (ACG) regarding PRIDCO savings measures in the Certified Fiscal Plan.
PR	56	Llompert, Sofia	7/16/2019	0.6	\$ 330.00	\$ 198.00	Participate in discussion with J. Morrison (ACG) regarding open items in PRIDCO restructuring in preparation for weekly working group call.
PR	56	Morrison, Jonathan	7/16/2019	0.6	\$ 800.00	\$ 480.00	Participate in discussion with S. Llompert (ACG) regarding open items in PRIDCO restructuring in preparation for weekly working group call.
PR	210	Battle, Juan Carlos	7/16/2019	0.8	\$ 650.00	\$ 520.00	Participate in meeting with J. Santiago (AAFAF) and J. Morrison (ACG) to discuss PRIFA-Ports restructuring options and strategy.
PR	210	Morrison, Jonathan	7/16/2019	0.8	\$ 800.00	\$ 640.00	Participate in meeting with J. Santiago (AAFAF) and J. Battle (ACG) to discuss PRIFA-Ports restructuring options and strategy.
PR	210	Morrison, Jonathan	7/16/2019	0.4	\$ 800.00	\$ 320.00	Correspond with F. Battle (ACG) in preparation for conference call with Citigroup regarding alternative PRIFA-Ports transaction.
PR	210	Morrison, Jonathan	7/16/2019	0.3	\$ 800.00	\$ 240.00	Correspond with F. Battle (ACG) regarding Nixon Peabody tax diligence and implications to PRIFA-Ports settlement.
PR	210	Battle, Juan Carlos	7/16/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with M. Kremer (OMM), S. Uhland (OMM), J. Santiago (AAFAF) and J. Bayne (AAFAF) to discuss strategy with PRIFA-Ports RSA.
PR	210	Llompert, Sofia	7/16/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with R. Bonnin (MMB), J. Bayne (AAFAF), A. Perez (AAFAF) and J. Morrison (ACG) to discuss Puerto Nuevo appraisal information diligence.
PR	210	Morrison, Jonathan	7/16/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with R. Bonnin (MMB), J. Bayne (AAFAF), A. Perez (AAFAF) and S. Llompert (ACG) to discuss Puerto Nuevo appraisal information diligence.
PR	210	Llompert, Sofia	7/16/2019	0.7	\$ 330.00	\$ 231.00	Participate in meeting with A. Perez (AAFAF), J. Bayne (AAFAF) and J. Morrison (ACG) regarding diligence and follow-up questions from Puerto Nuevo appraiser.
PR	210	Morrison, Jonathan	7/16/2019	0.7	\$ 800.00	\$ 560.00	Participate in meeting with A. Perez (AAFAF), J. Bayne (AAFAF) and S. Llompert (ACG) regarding diligence and follow-up questions from Puerto Nuevo appraiser.
PR	216	Alvarez, Charles	7/16/2019	0.6	\$ 350.00	\$ 210.00	Revise bond holder summary for fourth supplemental rule 2019 filing for ERS bondholders.
PR	216	Alvarez, Charles	7/16/2019	3.8	\$ 350.00	\$ 1,330.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by F. Battle (ACG) regarding Puerto Rico credit overviews.
PR	216	Alvarez, Charles	7/16/2019	3.4	\$ 350.00	\$ 1,190.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by F. Battle (ACG) related to debt restructuring.
PR	216	Alvarez, Charles	7/16/2019	3.3	\$ 350.00	\$ 1,155.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by F. Battle (ACG) related to the fiscal plan overview.
PR	216	Alvarez, Charles	7/16/2019	1.3	\$ 350.00	\$ 455.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate exhibits related to the PREPA RSA.
PR	216	Alvarez, Charles	7/16/2019	0.6	\$ 350.00	\$ 210.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate exhibits related to budget resolutions.
Outside PR	202	Barrett, Dennis	7/16/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with S. Martinez (Alix) regarding information requests on PBA and other Commonwealth related items.
Outside PR	216	Barrett, Dennis	7/16/2019	1.7	\$ 775.00	\$ 1,317.50	Review and provide comments on current draft of Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/16/2019	1.1	\$ 775.00	\$ 852.50	Review comments provided by F. Battle (ACG) on the Commonwealth overview presentation requested by J. Santiago (AAFAF) for processing.
Outside PR	216	Barrett, Dennis	7/16/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Zujkowski (OMM) regarding Commonwealth overview presentation and Commonwealth PSA.
PR	216	Battle, Fernando	7/16/2019	3.5	\$ 875.00	\$ 3,062.50	Review the Commonwealth overview presentation requested by J. Santiago (AAFAF) related to Commonwealth credits status of negotiations.
PR	3	Battle, Fernando	7/16/2019	0.4	\$ 875.00	\$ 350.00	Review documentation to be submitted to FOMB as part of Section 207 approval to be discussed with Citi prior to approval.
PR	210	Battle, Fernando	7/16/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Rapoport to discuss Ports transaction tax analysis and the impact on the current RSA.
PR	200	Battle, Fernando	7/16/2019	0.2	\$ 875.00	\$ 175.00	Review update on COFINA tax exchange solicitation prepared by BAML.
PR	210	Battle, Fernando	7/16/2019	0.4	\$ 875.00	\$ 350.00	Review documentation submitted by Greenberg Traurig related to PRIFA Ports Series 2011B bonds.
PR	210	Battle, Fernando	7/16/2019	0.3	\$ 875.00	\$ 262.50	Review materials related to PRIFA Ports transaction in preparation for call with representatives from Citi.
PR	200	Battle, Fernando	7/16/2019	0.6	\$ 875.00	\$ 525.00	Review materials related to COFINA Board of directors meeting in preparation with discussion with M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	7/16/2019	1.3	\$ 650.00	\$ 845.00	Participate in meeting with J. Santiago (AAFAF) to discuss PRIFA-Ports transaction and communication of new strategy to RSA to working group.
PR	216	Battle, Juan Carlos	7/16/2019	1.6	\$ 650.00	\$ 1,040.00	Prepare materials to be included in AAFAF Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Battle, Juan Carlos	7/16/2019	1.5	\$ 650.00	\$ 975.00	Review and provide comments on the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Battle, Juan Carlos	7/16/2019	0.9	\$ 650.00	\$ 585.00	Prepare materials inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF) regarding status of ongoing transactions with PRIDCO and PRIFA-Ports bondholders to assist new AAFAF leadership in public communications.
PR	216	Battle, Juan Carlos	7/16/2019	0.8	\$ 650.00	\$ 520.00	Participate in conference call with M. Devlin (Highline Capital) to discuss municipality loans opportunities and recent developments in Puerto Rico.
Outside PR	25	Leake, Paul	7/16/2019	0.3	\$ 350.00	\$ 105.00	Revise cash & liquidity analysis code of the May Fee Statement.
Outside PR	25	Leake, Paul	7/16/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) and D. Barrett (ACG) regarding May and June fee statements status update.
Outside PR	9	Leake, Paul	7/16/2019	0.2	\$ 350.00	\$ 70.00	Revise the permissions of representatives of Houlihan and Lokey in the data room for conversation with E. Kang (HL).
Outside PR	216	Leake, Paul	7/16/2019	0.6	\$ 350.00	\$ 210.00	Review and revise the Commonwealth update presentation requested by J. Santiago (AAFAF) for summaries prepared by representatives of Ankura.
Outside PR	216	Leake, Paul	7/16/2019	0.2	\$ 350.00	\$ 70.00	Revise meeting reconciliations for the May fee statement.
Outside PR	216	Leake, Paul	7/16/2019	0.2	\$ 350.00	\$ 70.00	Revise the FOMB/LCDC PSA implied recoveries summary included within the Commonwealth overview presentation requested by J. Santiago (AAFAF) for comments provided by F. Battle (ACG).
PR	56	Llompert, Sofia	7/16/2019	0.6	\$ 330.00	\$ 198.00	Review and revise summary of Commonwealth Certified Fiscal Plan savings measures for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/16/2019	0.8	\$ 330.00	\$ 264.00	Review and revise PRIDCO VTP cost model prepared by representatives of Bluhaus.
PR	56	Llompert, Sofia	7/16/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO work plan to incorporate updated information in preparation for working group meeting.
PR	56	Llompert, Sofia	7/16/2019	0.5	\$ 330.00	\$ 165.00	Review and revise PRIDCO legal diligence request lists to consolidate multiple information requests received.
PR	56	Llompert, Sofia	7/16/2019	0.3	\$ 330.00	\$ 99.00	Coordinate meeting with R. Rivera (PRIDCO) to discuss PRIDCO restructuring liquidity model.
PR	56	Llompert, Sofia	7/16/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO diligence request list in preparation for working group meeting.
PR	210	Llompert, Sofia	7/16/2019	0.8	\$ 330.00	\$ 264.00	Review Ports tariff regulation in response to R. Bonnin (MMB) Puerto Nuevo information request for purposes of appraisal.
PR	210	Llompert, Sofia	7/16/2019	0.3	\$ 330.00	\$ 99.00	Review Prime Alliance lease prior to shared data room upload for purposes of Puerto Nuevo appraisal.
PR	216	Llompert, Sofia	7/16/2019	1.3	\$ 330.00	\$ 429.00	Review and revise Commonwealth overview presentation to incorporate revised capital structure information.
PR	216	Llompert, Sofia	7/16/2019	0.8	\$ 330.00	\$ 264.00	Review and provide comments the Commonwealth overview presentation requested by J. Santiago (AAFAF) to C. Alvarez (ACG).
PR	25	Morrison, Jonathan	7/16/2019	1.0	\$ 800.00	\$ 800.00	Review and revise time detail for April 2019 related to PRIDCO, PORTS and HTA.
PR	216	Morrison, Jonathan	7/16/2019	1.5	\$ 800.00	\$ 1,200.00	Review and revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) outlining various workflow streams for active transactions.
PR	56	Morrison, Jonathan	7/16/2019	1.0	\$ 800.00	\$ 800.00	Prepare analysis of PRIDCO forecast with May 2019 Certified Fiscal Plan and anticipated measures therein.
PR	56	Morrison, Jonathan	7/16/2019	0.5	\$ 800.00	\$ 400.00	Review and comment on press release regarding PRIDCO RFQ for external management of existing properties.
PR	210	Morrison, Jonathan	7/16/2019	0.6	\$ 800.00	\$ 480.00	Develop discussion materials for representatives of Citigroup regarding alternative PRIFA-Ports transaction.
PR	210	Morrison, Jonathan	7/16/2019	0.4	\$ 800.00	\$ 320.00	Revise discussion materials of alternative offers to PRIFA-Ports bondholders to incorporate feedback from discussion with J. Santiago (AAFAF).
Outside PR	25	Nilsen, Patrick	7/16/2019	1.4	\$ 350.00	\$ 490.00	Review and revise fiscal plan related time detail for inclusion in the 2019 May Monthly Fee statement.
Outside PR	25	Nilsen, Patrick	7/16/2019	0.9	\$ 350.00	\$ 315.00	Review and provide comments to C. Alvarez (ACG) on overtime taxis and write offs for airfare in the 2019 Monthly May Expense analysis.
Outside PR	216	Nilsen, Patrick	7/16/2019	2.6	\$ 350.00	\$ 910.00	Review and provide comments to C. Alvarez (ACG) on the capitalization tables for ERS, PREPA, PRASA, PFC and the Commonwealth included in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/16/2019	2.0	\$ 350.00	\$ 700.00	Revise Commonwealth capitalization table included in the Commonwealth overview presentation requested by J. Santiago (AAFAF) for comments from J. Battle (ACG) regarding the DRA loans.
Outside PR	216	Nilsen, Patrick	7/16/2019	0.3	\$ 350.00	\$ 105.00	Prepare and send listing of DRA assets to D. Barrett (ACG) in response to the UCC stipulation against GDB claims at the Commonwealth.
Outside PR	25	Squiers, Jay	7/16/2019	0.3	\$ 785.00	\$ 235.50	Review Public Safety Training Center project time entries for April 2019.
PR	210	Verdeja, Julio	7/16/2019	0.9	\$ 285.00	\$ 256.50	Prepare and upload lease documentation to shared data room for purposes of Puerto Nuevo appraisal.
PR	216	Verdeja, Julio	7/16/2019	1.6	\$ 285.00	\$ 456.00	Revise Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate DRA overview slides summaries by representatives of O'Melveny & Myers as requested by J. Battle (ACG).
PR	216	Verdeja, Julio	7/16/2019	1.4	\$ 285.00	\$ 399.00	Prepare summary of the plan of adjustment and plan support agreement to incorporate into the Commonwealth overview presentation requested by J. Santiago (AAFAF) as requested by F. Battle (ACG).
PR	216	Verdeja, Julio	7/16/2019	1.3	\$ 285.00	\$ 370.50	Prepare summary of monoline insurers to incorporate into the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Verdeja, Julio	7/16/2019	1.2	\$ 285.00	\$ 342.00	Revise plan of adjustment and plan support agreement summaries in the Commonwealth overview presentation requested by J. Santiago (AAFAF) based on feedback from F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Verdeja, Julio	7/16/2019	1.1	\$ 285.00	\$ 313.50	Prepare slides summarizing the PREPA RSA to incorporate into the Commonwealth overview presentation requested by J. Santiago (AAFAF) as requested by F. Batlle (ACG).
PR	216	Verdeja, Julio	7/16/2019	1.0	\$ 285.00	\$ 285.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate feedback from S. Llompарт (ACG).
PR	216	Verdeja, Julio	7/16/2019	0.9	\$ 285.00	\$ 256.50	Revise PRIDCO capitalization table to incorporate the latest debt balances per the PRIDCO RSA for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Verdeja, Julio	7/16/2019	0.7	\$ 285.00	\$ 199.50	Revise PRASA capitalization table in the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate post GDB restructuring balances as requested by J. Batlle (ACG).
PR	216	Verdeja, Julio	7/16/2019	0.6	\$ 285.00	\$ 171.00	Revise UPR capitalization table in the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate latest debt balances as of 6/1/19.
PR	56	Llompарт, Sofia	7/17/2019	0.9	\$ 330.00	\$ 297.00	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan updates.
PR	56	Morrison, Jonathan	7/17/2019	0.6	\$ 800.00	\$ 480.00	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan updates (partial).
PR	56	Verdeja, Julio	7/17/2019	0.9	\$ 285.00	\$ 256.50	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan updates.
PR	56	Llompарт, Sofia	7/17/2019	1.4	\$ 330.00	\$ 462.00	Participate in meeting with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO and Cedrelа to discuss PRIDCO liquidity plan.
PR	56	Morrison, Jonathan	7/17/2019	1.4	\$ 800.00	\$ 1,120.00	Participate in meeting with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO and Cedrelа to discuss PRIDCO liquidity plan.
PR	56	Verdeja, Julio	7/17/2019	1.4	\$ 285.00	\$ 399.00	Participate in meeting with J. Morrison (ACG), S. Llompарт (ACG) and representatives of PRIDCO and Cedrelа to discuss PRIDCO liquidity plan.
PR	56	Llompарт, Sofia	7/17/2019	1.1	\$ 330.00	\$ 363.00	Participate in meeting with representatives of PRIDCO, AAFAF and J. Morrison (ACG) to discuss PRIDCO restructuring RSA, RFQ and VTP.
PR	56	Morrison, Jonathan	7/17/2019	1.1	\$ 800.00	\$ 880.00	Participate in meeting with representatives of PRIDCO, AAFAF and S. Llompарт (ACG) to discuss PRIDCO restructuring RSA, RFQ and VTP.
PR	210	Batlle, Juan Carlos	7/17/2019	0.4	\$ 650.00	\$ 260.00	Participate in weekly update call with representatives of Taconic, Monarch, F. Batlle (ACG) and J. Morrison (ACG) to discuss status of PRIFA-Ports RSA.
PR	210	Morrison, Jonathan	7/17/2019	0.4	\$ 800.00	\$ 320.00	Participate in weekly update call with representatives of Taconic, Monarch, F. Batlle (ACG) and J. Batlle (ACG) to discuss status of PRIFA-Ports RSA.
PR	210	Batlle, Juan Carlos	7/17/2019	0.2	\$ 650.00	\$ 130.00	Participate in conference call with J. Gavin (Citi), J. Castiglioni (Citi) and D. Brownstein (Citi), J. Morrison (ACG) to discuss alternative proposal for PRIFA-Ports RSA.
PR	210	Morrison, Jonathan	7/17/2019	0.2	\$ 800.00	\$ 160.00	Participate in conference call with J. Gavin (Citi), J. Castiglioni (Citi) and D. Brownstein (Citi), J. Batlle (ACG) to discuss alternative proposal for PRIFA-Ports RSA.
PR	25	Alvarez, Charles	7/17/2019	1.2	\$ 350.00	\$ 420.00	Finalize April expense file for comments provided by D. Barrett (ACG) for inclusion in the April fee statement.
PR	216	Alvarez, Charles	7/17/2019	2.8	\$ 350.00	\$ 980.00	Revise Puerto Rico credit summaries within the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Alvarez, Charles	7/17/2019	1.3	\$ 350.00	\$ 455.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by S. Llompарт (ACG).
PR	216	Alvarez, Charles	7/17/2019	0.9	\$ 350.00	\$ 315.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by M. Kremer (OMM).
Outside PR	3	Barrett, Dennis	7/17/2019	1.1	\$ 775.00	\$ 852.50	Run scenario analysis showing impact of additional Medicaid funding for Puerto Rico in 5/9/19 fiscal plan model.
Outside PR	3	Barrett, Dennis	7/17/2019	0.9	\$ 775.00	\$ 697.50	Review HR-3631 to understand potential additional Medicaid funding for Puerto Rico.
Outside PR	216	Barrett, Dennis	7/17/2019	0.7	\$ 775.00	\$ 542.50	Review comments to the Commonwealth overview presentation requested by J. Santiago (AAFAF) provided by M. Kremer (OMM).
PR	210	Batlle, Fernando	7/17/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with representatives of Citi to discuss new structure for PRIFA-Ports settlement to be presented to FOMB as part of Section 207 approval process.
PR	200	Batlle, Fernando	7/17/2019	0.3	\$ 875.00	\$ 262.50	Review board of directors tax exchange approval memo including validation of numbers as requested by COFINA management.
PR	210	Batlle, Fernando	7/17/2019	0.7	\$ 875.00	\$ 612.50	Review and analyze documentation and correspondence from M. Rapaport (NP) to determine tax exempt eligibility of Series 2011 B PRIFA-Ports bonds and settlement values for restructuring purposes.
PR	210	Batlle, Fernando	7/17/2019	0.4	\$ 875.00	\$ 350.00	Participate in weekly update call with representatives of Taconic, Monarch, J. Morrison (ACG) and J. Batlle (ACG) to discuss status of PRIFA-Ports RSA.
PR	200	Batlle, Fernando	7/17/2019	0.2	\$ 875.00	\$ 175.00	Review draft of memorandum seeking AAFAF's Board of Director approval for the COFINA Tax Exchange.
PR	216	Batlle, Fernando	7/17/2019	1.1	\$ 875.00	\$ 962.50	Review and provide comments on the Commonwealth Overview presentation requested by J. Santiago (AAFAF) to the Ankura team.
PR	216	Batlle, Juan Carlos	7/17/2019	0.8	\$ 650.00	\$ 520.00	Participate in meeting with J. Santiago (AAFAF) and B. Fornaris (AAFAF) to discuss open issues relevant to AAFAF's transition and the status of the Commonwealth overview presentation.
PR	23	Batlle, Juan Carlos	7/17/2019	0.3	\$ 650.00	\$ 195.00	Participate in weekly advisors call to discuss status of all debt restructuring efforts.
PR	55	Batlle, Juan Carlos	7/17/2019	0.4	\$ 650.00	\$ 260.00	Participate on call with R. McDonald (Blackrock) to discuss potential transaction for PRASA debt restructuring and recent developments.
PR	211	Batlle, Juan Carlos	7/17/2019	2.6	\$ 650.00	\$ 1,690.00	Prepare reconciliation of deposit accounts not included in setoffs at closing of GDB Qualifying Modification.
PR	211	Batlle, Juan Carlos	7/17/2019	0.7	\$ 650.00	\$ 455.00	Prepare GDB proposed budget for FY2020 to be presented to Cantor-Katz Collateral Monitor pursuant to definitive agreements on GDB Qualifying Modification.
PR	211	Batlle, Juan Carlos	7/17/2019	0.4	\$ 650.00	\$ 260.00	Participate in meeting with J. Bayne (AAFAF) regarding Ports DRA loans and alternative transactions to consider.
PR	216	Batlle, Juan Carlos	7/17/2019	0.8	\$ 650.00	\$ 520.00	Revise capitalization table included in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	25	Leake, Paul	7/17/2019	0.8	\$ 350.00	\$ 280.00	Revise P3 Authority: Public Safety Training Center code of the May monthly fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Leake, Paul	7/17/2019	0.4	\$ 350.00	\$ 140.00	Revise case management code of the May Fee Statement.
Outside PR	25	Leake, Paul	7/17/2019	0.2	\$ 350.00	\$ 70.00	Finalize and send the May Fee Statement to D. Barrett (ACG) for his review.
PR	56	Llompert, Sofia	7/17/2019	1.8	\$ 330.00	\$ 594.00	Review and revise PRIDCO property list sample for purposes of legal property due diligence request to incorporate additional required information.
PR	56	Llompert, Sofia	7/17/2019	1.6	\$ 330.00	\$ 528.00	Prepare PRIDCO Trustee property summary for purposes of legal property due diligence request.
PR	56	Llompert, Sofia	7/17/2019	0.3	\$ 330.00	\$ 99.00	Review and revise summary of Commonwealth Certified Fiscal Plan savings measures for purposes of PRIDCO RSA certification by the FOMB.
PR	216	Morrison, Jonathan	7/17/2019	0.7	\$ 800.00	\$ 560.00	Review and develop of materials for new AAFAP leadership outlining various workflow streams for active transactions.
PR	56	Morrison, Jonathan	7/17/2019	1.2	\$ 800.00	\$ 960.00	Review PRIDCO liquidity files and FY 2020 consolidated budget for purposes of restructuring.
Outside PR	216	Nilsen, Patrick	7/17/2019	3.9	\$ 350.00	\$ 1,365.00	Revise Commonwealth Overview deck requested by J. Santiago (AAFAF) for comments from J. Morrison (ACG) and J. Battle (ACG) regarding capitalization and deal structures for PRIDCO, PRIFA, Ports and GDB/DRA.
Outside PR	216	Nilsen, Patrick	7/17/2019	0.4	\$ 350.00	\$ 140.00	Prepare and send daily Puerto Rico trading update to representatives of AAFAP, O'Melveny & Myers and Ankura.
PR	56	Verdeja, Julio	7/17/2019	1.8	\$ 285.00	\$ 513.00	Prepare PRIDCO weekly RSA working group meeting memorandum.
PR	56	Verdeja, Julio	7/17/2019	1.5	\$ 285.00	\$ 427.50	Revise PRIDCO weekly RSA working group meeting memorandum to incorporate FY20 budget and cash balance information.
PR	56	Verdeja, Julio	7/17/2019	0.8	\$ 285.00	\$ 228.00	Review VTP analysis for PRIDCO and DDEC prepared by representatives of Bluhaus for purposes of restructuring.
PR	56	Verdeja, Julio	7/17/2019	0.5	\$ 285.00	\$ 142.50	Review combined legal due diligence tracker to ensure completeness before presenting to J. Battle (ACG) as requested by S. Llompert (ACG).
PR	211	Battle, Fernando	7/18/2019	0.5	\$ 875.00	\$ 437.50	Participate on conference call with J. Battle (ACG) and representatives of O'Melveny & Myers to discuss position and strategy in anticipation of meeting with B. Rosen (Proskauer) and legal counsel to the Collateral Monitor of the GDB-DRA (partial).
PR	211	Battle, Juan Carlos	7/18/2019	1.0	\$ 650.00	\$ 650.00	Participate on conference call with F. Battle (ACG) and representatives of O'Melveny & Myers to discuss position and strategy in anticipation of meeting with B. Rosen (Proskauer) and legal counsel to the Collateral Monitor of the GDB-DRA.
PR	56	Llompert, Sofia	7/18/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with J. Morrison (ACG) regarding PRIDCO restructuring diligence materials.
PR	56	Morrison, Jonathan	7/18/2019	0.4	\$ 800.00	\$ 320.00	Participate in meeting with S. Llompert (ACG) regarding PRIDCO restructuring diligence materials.
PR	210	Llompert, Sofia	7/18/2019	1.0	\$ 330.00	\$ 330.00	Participate in meeting with J. Bayne (AAFAF), A. Perez (AAFAF) and J. Morrison (ACG) to discuss Puerto Nuevo appraiser information request.
PR	210	Morrison, Jonathan	7/18/2019	1.0	\$ 800.00	\$ 800.00	Participate in meeting with J. Bayne (AAFAF), A. Perez (AAFAF) and S. Llompert (ACG) to discuss Puerto Nuevo appraiser information request.
PR	200	Alvarez, Charles	7/18/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with V. Wong (NP), S. Uhland (OMM) and G. Hoyes (BAML) regarding COFINA status update.
PR	200	Alvarez, Charles	7/18/2019	0.4	\$ 350.00	\$ 140.00	Validate figures within the COFINA tax exempt exchange memorandum as requested by representatives of AAFAP.
PR	216	Alvarez, Charles	7/18/2019	0.9	\$ 350.00	\$ 315.00	Revise the Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments from J. Morrison (ACG).
Outside PR	3	Barrett, Dennis	7/18/2019	1.7	\$ 775.00	\$ 1,317.50	Prepare pension reform analysis including impact of proposed measures and potential alternatives to pension cuts.
Outside PR	3	Barrett, Dennis	7/18/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with J. Zujkowski (OMM) regarding pension reform analysis.
Outside PR	25	Barrett, Dennis	7/18/2019	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding comments on fiscal plan and debt restructuring time detail.
Outside PR	216	Barrett, Dennis	7/18/2019	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the stakeholder recovery analysis requested by F. Battle (ACG).
Outside PR	216	Barrett, Dennis	7/18/2019	0.2	\$ 775.00	\$ 155.00	Review and provide comments on stakeholder analysis requested by F. Battle (ACG) and prepared by P. Nilsen (ACG).
PR	216	Battle, Fernando	7/18/2019	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives of O'Melveny & Myers to discuss DRA Collateral Monitor rights and approach to FOMB meeting with Collateral monitor.
PR	216	Battle, Fernando	7/18/2019	3.0	\$ 875.00	\$ 2,625.00	Review and provide comments on the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	200	Battle, Fernando	7/18/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. McNaught (BondLink) to discuss changes to proposed user agreement related to investor outreach with COFINA.
PR	200	Battle, Fernando	7/18/2019	1.3	\$ 875.00	\$ 1,137.50	Participate on monthly COFINA Board of Directors call as requested by COFINA Executive Director.
PR	210	Battle, Fernando	7/18/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with A. Camporeale to discuss status of PRIFA- Ports transaction as part of transition process.
PR	200	Battle, Fernando	7/18/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) to discuss items included in COFINA Board of Directors meeting agenda.
PR	200	Battle, Fernando	7/18/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with C. McNaught (Bondlink) to discuss user agreement changes prior to presentation for approval to COFINA Board of Directors.
PR	211	Battle, Fernando	7/18/2019	0.5	\$ 875.00	\$ 437.50	Review GDB proof claim objection filed by UCC.
PR	210	Battle, Fernando	7/18/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with N. Morales (PREPA) to discuss use of proceeds from PRIFA Ports Series 2011 B bond issue as part of tax analysis required for PRIFA Ports restructuring.
PR	23	Battle, Juan Carlos	7/18/2019	1.4	\$ 650.00	\$ 910.00	Participate in meeting with J. Santiago (AAFAF) to discuss transition matters at AAFAP in connection with communications with the Oversight Board and open issues on existing RSAs.
Outside PR	25	Leake, Paul	7/18/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding comments provided by D. Barrett (ACG) on the April fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/18/2019	1.5	\$ 330.00	\$ 495.00	Review and revise PRIDCO property list sample for purposes of legal property due diligence request to incorporate additional details.
PR	56	Llompert, Sofia	7/18/2019	0.6	\$ 330.00	\$ 198.00	Review PRIDCO legal diligence request incorporating comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	7/18/2019	0.4	\$ 330.00	\$ 132.00	Correspond with J. Benitez (PRIDCO) and R. Rivera (PRIDCO) regarding sample list of PRIDCO properties.
PR	56	Llompert, Sofia	7/18/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with S. Velez (AAFAF) to discuss PRIICO property category.
PR	56	Llompert, Sofia	7/18/2019	0.2	\$ 330.00	\$ 66.00	Review PRIDCO property decile analysis to incorporate revised property list information.
PR	210	Llompert, Sofia	7/18/2019	1.4	\$ 330.00	\$ 462.00	Prepare a consolidated information request from R. Bonnin (MMB) for review by representatives of Ports for purposes of Puerto Nuevo appraisal.
PR	210	Llompert, Sofia	7/18/2019	0.4	\$ 330.00	\$ 132.00	Review information request received from R. Bonnin (MMB) for purposes of Puerto Nuevo appraisal.
PR	56	Morrison, Jonathan	7/18/2019	1.8	\$ 800.00	\$ 1,440.00	Analyze PRIDCO Trustee properties and activity during calendar 2019 for purposes of restructuring diligence.
PR	56	Morrison, Jonathan	7/18/2019	1.0	\$ 800.00	\$ 800.00	Review and develop diligence list for representatives of PRIDCO combining various outstanding requests.
Outside PR	25	Nilsen, Patrick	7/18/2019	1.4	\$ 350.00	\$ 490.00	Revise strategic advisory time detail for inclusion in the 2019 June Monthly Fee statement.
Outside PR	25	Nilsen, Patrick	7/18/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding his comments on fiscal plan and debt restructuring time detail.
Outside PR	9	Nilsen, Patrick	7/18/2019	0.4	\$ 350.00	\$ 140.00	Prepare and send daily Puerto Rico trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	25	Squiers, Jay	7/18/2019	0.3	\$ 785.00	\$ 235.50	Review April time detail on the Public Safety Training Center project.
PR	56	Verdeja, Julio	7/18/2019	1.9	\$ 285.00	\$ 541.50	Revise PRIDCO decile analysis prepared by A. Bhatia (ACG) to incorporate the latest master property list received from representatives of PRIDCO.
PR	56	Verdeja, Julio	7/18/2019	1.8	\$ 285.00	\$ 513.00	Prepare VTP analysis using PRIDCO and DDEC rosters for purposes of restructuring.
PR	56	Verdeja, Julio	7/18/2019	1.5	\$ 285.00	\$ 427.50	Review and revise comparison of VTP analysis with VTP HTA scenario provided by representatives of Bluhaus for purposes of restructuring.
PR	56	Verdeja, Julio	7/18/2019	1.2	\$ 285.00	\$ 342.00	Review and revise comparison of VTP analysis with VTP GDB scenario provided by representatives of Bluhaus for purposes of restructuring.
PR	56	Verdeja, Julio	7/18/2019	0.8	\$ 285.00	\$ 228.00	Prepare PRIDCO shared data room access report to ensure the appropriate parties have access to the due diligence information.
Outside PR	216	Alvarez, Charles	7/19/2019	0.8	\$ 350.00	\$ 280.00	Participate on call with P. Nilsen (ACG) and J. Battle (ACG) regarding Commonwealth capitalization table and DRA debt revisions for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	216	Battle, Juan Carlos	7/19/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with P. Nilsen (ACG) and C. Alvarez (ACG) regarding Commonwealth capitalization table and DRA debt revisions for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/19/2019	0.8	\$ 350.00	\$ 280.00	Participate on call with J. Battle (ACG) and C. Alvarez (ACG) regarding Commonwealth capitalization table and DRA debt revisions for inclusion in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	210	Battle, Juan Carlos	7/19/2019	0.5	\$ 650.00	\$ 325.00	Participate in conference call with M. Reyes (BNY) and J. Morrison (ACG) to discuss logistics for release of COFINA bonds held in PRIFA custody accounts at BNY.
Outside PR	210	Morrison, Jonathan	7/19/2019	0.5	\$ 800.00	\$ 400.00	Participate in conference call with M. Reyes (BNY) and J. Battle (ACG) to discuss logistics for release of COFINA bonds held in PRIFA custody accounts at BNY.
Outside PR	3	Barrett, Dennis	7/19/2019	1.2	\$ 775.00	\$ 930.00	Review PR House Bill 650, which adopts the legal framework to extend social security coverage to police officers and provides that coverage will optional for police officers who are less than 10 years away from the mandatory retirement age and compare to fiscal plan measure.
Outside PR	3	Barrett, Dennis	7/19/2019	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) regarding running additional Medicaid scenarios through the fiscal plan model based on HR-3631.
Outside PR	25	Barrett, Dennis	7/19/2019	0.7	\$ 775.00	\$ 542.50	Review and provide comments on May expense detail.
Outside PR	25	Barrett, Dennis	7/19/2019	0.3	\$ 775.00	\$ 232.50	Correspond with F. Battle (ACG) regarding his comments to the April fee statement time detail.
PR	210	Battle, Fernando	7/19/2019	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Rapaport (Nixon Peabody) to discuss status of tax analysis related to PRIFA Ports 2011 Series B bonds as part of Ports debt restructuring process.
PR	200	Battle, Fernando	7/19/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez to discuss Kroll ratings presentation.
PR	209	Battle, Fernando	7/19/2019	0.4	\$ 875.00	\$ 350.00	Review PRIFA Custody agreement with BONY to ensure release of funds as part of PRIFA ports restructuring agreement.
PR	210	Battle, Fernando	7/19/2019	0.3	\$ 875.00	\$ 262.50	Review correspondence from R. Bonin (appraiser) related to information need and clarifications related to appraisal of Puerto Nuevo property.
PR	200	Battle, Fernando	7/19/2019	0.3	\$ 875.00	\$ 262.50	Review proposed amendments to Bondlink contract for investor relations website.
PR	216	Battle, Juan Carlos	7/19/2019	1.8	\$ 650.00	\$ 1,170.00	Participate in meeting with F. de Armas (Amerinat) to discuss matters related to negotiations between the DRA and AAFAF, AAFAF leadership transition, and recent developments surrounding the Governor and close advisors.
PR	216	Battle, Juan Carlos	7/19/2019	1.3	\$ 650.00	\$ 845.00	Revise loan documentation of PBA loans held by GDB-DRA to determine classification within Commonwealth capitalization table included in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	211	Battle, Juan Carlos	7/19/2019	0.5	\$ 650.00	\$ 325.00	Prepare for meeting with F. de Armas (Amerinat) regarding status of ongoing negotiations between AAFAF and GDB-DRA.
Outside PR	25	Leake, Paul	7/19/2019	0.7	\$ 350.00	\$ 245.00	Prepare the April fee statement for submission to AAFAF.
PR	56	Llompert, Sofia	7/19/2019	1.4	\$ 330.00	\$ 462.00	Review and provide feedback on the PRIDCO property decile analysis prepared by J. Verdeja (ACG).
PR	56	Llompert, Sofia	7/19/2019	0.8	\$ 330.00	\$ 264.00	Prepare summary of PRIICO properties requested by S. Velez (AAFAF) for purposes of PRIDCO restructuring.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/19/2019	0.8	\$ 330.00	\$ 264.00	Review and provide feedback on PRIDCO VTP analysis prepared by J. Verdeja (ACG).
PR	56	Llompert, Sofia	7/19/2019	0.8	\$ 330.00	\$ 264.00	Review and revise PRIDCO working group meeting memo to incorporate additional meeting notes.
PR	56	Llompert, Sofia	7/19/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO Trustee and Non-Trustee property categories for purposes of restructuring.
PR	56	Llompert, Sofia	7/19/2019	0.6	\$ 330.00	\$ 198.00	Review and revise summary of Commonwealth Certified Fiscal Plan baseline for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/19/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO Trust Indenture to determine properties that were classified as Trustee.
PR	210	Llompert, Sofia	7/19/2019	1.1	\$ 330.00	\$ 363.00	Review and revise Puerto Nuevo appraiser information request tracker to incorporate comments received from J. Morrison (ACG).
Outside PR	210	Morrison, Jonathan	7/19/2019	0.9	\$ 800.00	\$ 720.00	Review and comment on diligence list and follow-up questions from Puerto Nuevo appraiser.
Outside PR	210	Morrison, Jonathan	7/19/2019	0.4	\$ 800.00	\$ 320.00	Participate in discussion with R. Hillman (Barclays) regarding COFINA bonds held by PRIFA to be used in PRIFA-Ports settlement.
Outside PR	25	Nilsen, Patrick	7/19/2019	2.0	\$ 350.00	\$ 700.00	Revise fiscal plan time detail on the 2019 June Monthly Fee Statement.
Outside PR	25	Nilsen, Patrick	7/19/2019	0.6	\$ 350.00	\$ 210.00	Prepare responses to F. Battle (ACG) regarding his comments on the 2019 May Monthly Fee statement.
Outside PR	9	Nilsen, Patrick	7/19/2019	0.4	\$ 350.00	\$ 140.00	Prepare and send daily Puerto Rico trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	3	Nilsen, Patrick	7/19/2019	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding the impact of the \$12bn of incremental Medicaid funding scenario.
PR	56	Verdeja, Julio	7/19/2019	0.5	\$ 285.00	\$ 142.50	Review PRIDCO decile analysis prepared by A. Bhatia (ACG) in preparation for update with the latest property information received from representatives of PRIDCO.
PR	56	Verdeja, Julio	7/19/2019	2.6	\$ 285.00	\$ 741.00	Prepare analysis of PRIDCO asset sale pipeline to identify Trustee designated and revenue generating properties for purposes of restructuring.
PR	56	Verdeja, Julio	7/19/2019	1.9	\$ 285.00	\$ 541.50	Revise decile analysis based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/19/2019	1.3	\$ 285.00	\$ 370.50	Revise VTP comparison analysis to incorporate Tourism Company employee roster.
PR	56	Verdeja, Julio	7/19/2019	1.2	\$ 285.00	\$ 342.00	Revise decile analysis based on feedback from A. Bhatia (ACG).
PR	56	Verdeja, Julio	7/19/2019	0.6	\$ 285.00	\$ 171.00	Prepare PRIDCO VTP cost estimate summary by tenure as requested by J. Battle (ACG).
Outside PR	25	Alvarez, Charles	7/20/2019	0.8	\$ 350.00	\$ 280.00	Finalize April expense file for comments provided by F. Battle (ACG).
Outside PR	25	Barrett, Dennis	7/20/2019	0.3	\$ 775.00	\$ 232.50	Correspond with AAFAF team regarding finalizing the April fee statement.
Outside PR	216	Battle, Fernando	7/20/2019	3.5	\$ 875.00	\$ 3,062.50	Review and edit Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	25	Leake, Paul	7/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding comments to the April Fee statement provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	7/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the status of the April expense report and on the preparation of the finalized April Fee statement.
Outside PR	25	Nilsen, Patrick	7/20/2019	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding the April Fee Statement and his comments regarding the same.
Outside PR	3	Nilsen, Patrick	7/20/2019	1.5	\$ 350.00	\$ 525.00	Prepare fiscal plan scenario based on the additional 12 billion of Medicaid funding advanced by the US House Committee for the review of F. Battle (ACG).
Outside PR	25	Leake, Paul	7/21/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with P. Nilsen (ACG) regarding comments on the finalized April fee statement prior to sending to F. Battle (ACG) review.
Outside PR	25	Nilsen, Patrick	7/21/2019	0.6	\$ 350.00	\$ 210.00	Participate on call with P. Leake (ACG) regarding comments on the finalized April fee statement prior to sending to F. Battle (ACG) review.
Outside PR	25	Leake, Paul	7/21/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with P. Nilsen (ACG) regarding the preparation of the finalized April fee statement.
Outside PR	25	Nilsen, Patrick	7/21/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with P. Leake (ACG) regarding the preparation of the finalized April fee statement.
Outside PR	216	Alvarez, Charles	7/21/2019	2.4	\$ 350.00	\$ 840.00	Revise Commonwealth overview presentation requested by J. Santiago (AAFAF) for comments provided by J. Battle (ACG).
Outside PR	25	Barrett, Dennis	7/21/2019	0.3	\$ 775.00	\$ 232.50	Correspond with Ankura team regarding final comments to April fee statement.
PR	216	Battle, Juan Carlos	7/21/2019	2.3	\$ 650.00	\$ 1,495.00	Review and provide comments and changes to the Commonwealth overview presentation prepared for new AAFAF leadership, as requested by J. Santiago (AAFAF).
Outside PR	25	Leake, Paul	7/21/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding questions to the April fee statement provided by F. Battle (ACG).
Outside PR	25	Nilsen, Patrick	7/21/2019	0.9	\$ 350.00	\$ 315.00	Review and provide comments to P. Leake (ACG) on the 2019 April Monthly fee Statement.
Outside PR	209	Nilsen, Patrick	7/21/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with D. Cajigas (PJT) regarding the PRIFA Bans bond claim amount.
Outside PR	216	Nilsen, Patrick	7/21/2019	3.4	\$ 350.00	\$ 1,190.00	Revise Commonwealth capitalization table for comment from J. Battle (ACG) on capitalization for PRASA, PRIFA, PRIDCO for inclusion in the Commonwealth Overview requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/21/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. Battle (ACG) regarding his comments on the Commonwealth Capitalization for PRASA included in the Commonwealth overview presentation requested by J. Santiago (AAFAF).
PR	56	Llompert, Sofia	7/22/2019	0.7	\$ 330.00	\$ 231.00	Participate on call with J. Morrison (ACG) regarding various DDEC agencies and implied cost saving measures within the certified fiscal plan dated May 2019.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	7/22/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with S. Llompert (ACG) regarding various DDEC agencies and implied cost saving measures within the certified fiscal plan dated May 2019.
PR	56	Llompert, Sofia	7/22/2019	1.7	\$ 330.00	\$ 561.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring open items.
Outside PR	56	Morrison, Jonathan	7/22/2019	1.7	\$ 800.00	\$ 1,360.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO restructuring open items.
Outside PR	216	Alvarez, Charles	7/22/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the Puerto Rico Credit Trading Update.
Outside PR	216	Alvarez, Charles	7/22/2019	1.0	\$ 350.00	\$ 350.00	Revise Commonwealth Overview presentation requested by J. Santiago (AAFAF) for comments provided by J. Battle (ACG) and P. Nilsen (ACG) on creditor information and Commonwealth Capitalization.
Outside PR	216	Alvarez, Charles	7/22/2019	0.7	\$ 350.00	\$ 245.00	Prepare build of cusips within HTA's debt structure for the review of J. Battle (ACG).
Outside PR	216	Alvarez, Charles	7/22/2019	0.4	\$ 350.00	\$ 140.00	Prepare build of cusips within PRCCDA's debt structure for the review of J. Battle (ACG).
Outside PR	3	Barrett, Dennis	7/22/2019	1.2	\$ 775.00	\$ 930.00	Update Alternatives to FOMB Pension Reform presentation based on comments provided by F. Battle (ACG).
Outside PR	216	Barrett, Dennis	7/22/2019	1.3	\$ 775.00	\$ 1,007.50	Review Certified Fiscal Plan for purposes of including measures that the government is not in agreement with in the Section 205 letter.
Outside PR	216	Barrett, Dennis	7/22/2019	0.7	\$ 775.00	\$ 542.50	Review and provide comments on the Section 205 letter drafted by O'Melveny & Myers to President Trump, Speaker Pelosi, Senator McConnell, Senator Schumer and Representative McCarthy.
Outside PR	56	Battle, Fernando	7/22/2019	0.3	\$ 875.00	\$ 262.50	Review correspondence related to Lufthansa loans and PRIDCO mortgages.
Outside PR	210	Battle, Fernando	7/22/2019	0.2	\$ 875.00	\$ 175.00	Review correspondence from M. Rapaport related to PRIFA Ports bonds and GDB financing as part tax analysis.
PR	211	Battle, Juan Carlos	7/22/2019	0.4	\$ 650.00	\$ 260.00	Participate in conference call with J. Santiago (AAFAF) to discuss recent developments and strategy to address matters with GDB DRA representatives.
PR	216	Battle, Juan Carlos	7/22/2019	3.3	\$ 650.00	\$ 2,145.00	Revise detail of DRA loans to be included in the Commonwealth capitalization table for AAFAF leadership transition materials.
PR	216	Battle, Juan Carlos	7/22/2019	3.2	\$ 650.00	\$ 2,080.00	Revise DRA loans to be included in Commonwealth capitalization table and determine accrued interest on a loan by loan level based on underlying collateral and borrower legal status.
Outside PR	25	Leake, Paul	7/22/2019	0.3	\$ 350.00	\$ 105.00	Correspond with S. Llompert (ACG) and J. Verdeja (ACG) regarding the PRIDCO related time in the June fee statement.
PR	56	Llompert, Sofia	7/22/2019	1.7	\$ 330.00	\$ 561.00	Review and revise summary of Commonwealth Certified Fiscal Plan baseline for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/22/2019	1.1	\$ 330.00	\$ 363.00	Review and revise summary of Commonwealth Certified Fiscal Plan measures for purposes of PRIDCO RSA certification by the FOMB.
PR	56	Llompert, Sofia	7/22/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO asset sales summary prepared by J. Verdeja (ACG) for purposes of diligence request.
PR	56	Llompert, Sofia	7/22/2019	0.3	\$ 330.00	\$ 99.00	Correspond with A. Toro (BH) regarding PRIDCO VTP model.
PR	210	Llompert, Sofia	7/22/2019	0.4	\$ 330.00	\$ 132.00	Review and revise Puerto Nuevo appraiser diligence request list in before distribution for representatives of Ports.
Outside PR	56	Morrison, Jonathan	7/22/2019	1.6	\$ 800.00	\$ 1,280.00	Prepare analysis of various DDEC agencies and implied cost saving measures within the Certified Fiscal Plan dated May 2019 for purposes of PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	7/22/2019	1.0	\$ 800.00	\$ 800.00	Review DDEC VTP program analysis developed by representatives of Bluhaus.
Outside PR	210	Morrison, Jonathan	7/22/2019	0.4	\$ 800.00	\$ 320.00	Review open items related to Ports appraiser diligence and provide feedback to S. Llompert (ACG).
Outside PR	25	Nilsen, Patrick	7/22/2019	0.2	\$ 350.00	\$ 70.00	Correspond with M. Burkett (ACG) regarding clarification on his June time detail.
PR	56	Verdeja, Julio	7/22/2019	2.4	\$ 285.00	\$ 684.00	Revise asset sale pipeline analysis to incorporate PRIDCO master property list dated 6/28/19 for purposes of restructuring.
PR	56	Verdeja, Julio	7/22/2019	1.4	\$ 285.00	\$ 399.00	Revise PRIDCO asset sale pipeline analysis based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/22/2019	0.9	\$ 285.00	\$ 256.50	Revise working group memo to incorporate comments from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/22/2019	0.5	\$ 285.00	\$ 142.50	Revise VTP analysis to incorporate Planning Board employee roster for purposes of restructuring.
Outside PR	25	Barrett, Dennis	7/23/2019	0.7	\$ 775.00	\$ 542.50	Participate in discussion with P. Nilsen (ACG) and P. Leake (ACG) regarding comments on the 2019 May Monthly fee statement.
Outside PR	25	Leake, Paul	7/23/2019	0.7	\$ 350.00	\$ 245.00	Participate in discussion with D. Barrett (ACG) and P. Nilsen (ACG) regarding comments on the 2019 May Monthly fee statement.
Outside PR	25	Nilsen, Patrick	7/23/2019	0.7	\$ 350.00	\$ 245.00	Participate in discussion with D. Barrett (ACG) and P. Leake (ACG) regarding comments on the 2019 May Monthly fee statement.
PR	56	Llompert, Sofia	7/23/2019	1.2	\$ 330.00	\$ 396.00	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) regarding PRIDCO work plan and diligence list.
Outside PR	56	Morrison, Jonathan	7/23/2019	1.2	\$ 800.00	\$ 960.00	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) regarding PRIDCO work plan and diligence list.
PR	56	Verdeja, Julio	7/23/2019	1.0	\$ 285.00	\$ 285.00	Participate on call with S. Llompert (ACG) and J. Morrison (ACG) regarding PRIDCO work plan and diligence list (partial).
PR	56	Llompert, Sofia	7/23/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with B. Fernandez (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring outstanding items.
Outside PR	56	Morrison, Jonathan	7/23/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with B. Fernandez (AAFAF), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring outstanding items.
PR	56	Verdeja, Julio	7/23/2019	0.3	\$ 285.00	\$ 85.50	Participate on call with B. Fernandez (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring outstanding items.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/23/2019	0.3	\$ 330.00	\$ 99.00	Participate on call with J. Morrison (ACG), J. Verdeja (ACG), and A. Toro (BH) regarding development of DDEC VTP.
Outside PR	56	Morrison, Jonathan	7/23/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with S. Llompert (ACG), J. Verdeja (ACG), and A. Toro (BH) regarding development of DDEC VTP.
PR	56	Verdeja, Julio	7/23/2019	0.3	\$ 285.00	\$ 85.50	Participate on call with S. Llompert (ACG), J. Morrison (ACG), and A. Toro (BH) regarding development of DDEC VTP.
Outside PR	56	Morrison, Jonathan	7/23/2019	0.3	\$ 800.00	\$ 240.00	Correspond with D. Barrett (ACG) regarding certified fiscal plan and measures related to DDEC.
PR	56	Llompert, Sofia	7/23/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO asset sale pipeline analysis for purposes of restructuring.
PR	56	Verdeja, Julio	7/23/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO asset sale pipeline analysis for purposes of restructuring.
PR	216	Battle, Juan Carlos	7/23/2019	0.3	\$ 650.00	\$ 195.00	Participate on advisors call with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Conway Mackenzie.
Outside PR	216	Squiers, Jay	7/23/2019	0.3	\$ 785.00	\$ 235.50	Participate on advisors call with representatives of AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Conway Mackenzie.
Outside PR	3	Barrett, Dennis	7/23/2019	0.3	\$ 775.00	\$ 232.50	Correspond with A. Pavel (OMM) regarding responses to Ambac's information requests regarding the pension forecast in the Certified Fiscal Plan.
Outside PR	56	Barrett, Dennis	7/23/2019	2.5	\$ 775.00	\$ 1,937.50	Prepare PRIDCO P&L based on Fiscal Plan baseline and right-sizing measures to enable reconciliation to the PRIDCO developed model.
PR	210	Battle, Fernando	7/23/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Rapaport (Nixon Peabody) to discuss tax treatment of PRIFA Ports bonds.
PR	200	Battle, Fernando	7/23/2019	0.4	\$ 875.00	\$ 350.00	Review correspondence from BONY and Indenture related to eligible investments of COFINA flow of funds.
PR	200	Battle, Fernando	7/23/2019	0.8	\$ 875.00	\$ 700.00	Review first draft of presentation to Kroll Ratings related to ratings process.
PR	202	Battle, Juan Carlos	7/23/2019	0.5	\$ 650.00	\$ 325.00	Revise documentation provided by J. Santiago (AAFAF) in connection with bearer bonds sent to AAFAF by individual bondholder.
PR	211	Battle, Juan Carlos	7/23/2019	2.2	\$ 650.00	\$ 1,430.00	Revise municipal revenue loans transferred to GDB-DRA and prepare reconciliation of payments received between July and November 2018.
PR	211	Battle, Juan Carlos	7/23/2019	0.7	\$ 650.00	\$ 455.00	Revise and provide comments to letter from GDB to Banco Popular transferring cash to Amerinat-DRA.
PR	211	Battle, Juan Carlos	7/23/2019	0.6	\$ 650.00	\$ 390.00	Participate in meeting with J. Santiago (AAFAF) and B. Fornaris (AAFAF) regarding strategy for negotiations with GDB DRA and impact of recent developments.
PR	216	Battle, Juan Carlos	7/23/2019	2.6	\$ 650.00	\$ 1,690.00	Revise DRA loans to be included in Commonwealth capitalization table and determine accrued interest on a loan by loan level based on underlying collateral and borrower legal status.
Outside PR	25	Leake, Paul	7/23/2019	0.9	\$ 350.00	\$ 315.00	Revise potential avoidance actions & litigation time detail in the May Fee Statement for comments provided by D. Barrett (ACG).
PR	56	Llompert, Sofia	7/23/2019	0.3	\$ 330.00	\$ 99.00	Review PRIDCO employee rosters for purposes of VTP based on feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	7/23/2019	1.7	\$ 330.00	\$ 561.00	Review and revise PRIICO property summary list for PRIDCO restructuring due diligence purposes.
PR	56	Llompert, Sofia	7/23/2019	0.9	\$ 330.00	\$ 297.00	Review and revise Commonwealth Certified Fiscal Plan baseline comparison to incorporate comments received from J. Morrison (ACG).
PR	56	Llompert, Sofia	7/23/2019	0.9	\$ 330.00	\$ 297.00	Review and revise PRIDCO asset sales summary prepared by J. Verdeja (ACG) for purposes of diligence request.
PR	56	Llompert, Sofia	7/23/2019	0.9	\$ 330.00	\$ 297.00	Review and revise PRIDCO work plan in preparation for working group meeting.
PR	56	Llompert, Sofia	7/23/2019	0.4	\$ 330.00	\$ 132.00	Review DDEC employee rosters in response to A. Toro (BH) question regarding VTP analysis.
PR	56	Llompert, Sofia	7/23/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO decile analysis prepared by J. Verdeja (ACG) for purposes of PRIDCO restructuring.
PR	210	Llompert, Sofia	7/23/2019	0.8	\$ 330.00	\$ 264.00	Review and revise Puerto Nuevo appraiser diligence request to incorporate feedback received from J. Bayne (AAFAF).
PR	210	Llompert, Sofia	7/23/2019	0.3	\$ 330.00	\$ 99.00	Correspond with representatives of Ports regarding Puerto Nuevo appraiser diligence request.
PR	210	Llompert, Sofia	7/23/2019	0.2	\$ 330.00	\$ 66.00	Review additional information request received from R. Bonnin (MMB) regarding Puerto Nuevo appraisal.
Outside PR	56	Morrison, Jonathan	7/23/2019	2.5	\$ 800.00	\$ 2,000.00	Review analysis of various DDEC agencies and implied cost saving measures within the Certified Fiscal Plan dated May 2019 for purposes of PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	7/23/2019	2.0	\$ 800.00	\$ 1,600.00	Prepare analysis of PRIDCO restructuring plan and implications to Certified Fiscal Plan for purposes of restructuring.
Outside PR	56	Morrison, Jonathan	7/23/2019	0.9	\$ 800.00	\$ 720.00	Review updated VTP program analysis dated 7/23/19 developed by representatives of Bluhaus for DDEC/PRIDCO for purposes of restructuring.
PR	25	Verdeja, Julio	7/23/2019	0.8	\$ 285.00	\$ 228.00	Revise Ports restructuring time entries for inclusion in the June fee statement.
PR	56	Verdeja, Julio	7/23/2019	2.3	\$ 285.00	\$ 655.50	Prepare PRIDCO Trustee property summary including revenues, squared footage, and current lease terms for legal property diligence purposes.
PR	56	Verdeja, Julio	7/23/2019	0.9	\$ 285.00	\$ 256.50	Review master property list provided by representatives of PRIDCO prior to sharing in data room for restructuring diligence purposes.
PR	56	Verdeja, Julio	7/23/2019	0.9	\$ 285.00	\$ 256.50	Prepare PRIDCO lease documentation for upload to shared data room for purposes of restructuring due diligence.
PR	56	Verdeja, Julio	7/23/2019	0.4	\$ 285.00	\$ 114.00	Revise PRIDCO working group contact list to incorporate representatives of Cedrela and additional PRIDCO representatives.
PR	56	Battle, Fernando	7/24/2019	0.8	\$ 875.00	\$ 700.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIDCO RSA certification materials for the FOMB.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Juan Carlos	7/24/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIDCO RSA certification materials for the FOMB.
PR	56	Llompert, Sofia	7/24/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIDCO RSA certification materials for the FOMB.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIDCO RSA certification materials for the FOMB.
PR	56	Llompert, Sofia	7/24/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with B. Fernandez (AAFAF), A. Toro (BH), L. Blanco (BH) and J. Morrison (ACG) to discuss DDEC VTP.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with B. Fernandez (AAFAF), A. Toro (BH), L. Blanco (BH) and S. Llompert (ACG) to discuss DDEC VTP.
PR	56	Battle, Juan Carlos	7/24/2019	0.7	\$ 650.00	\$ 455.00	Participate on call with D. Salem (GTAM), R. Tenenbaum (GTAM) and J. Morrison (ACG) to discuss next steps of PRIDCO RSA in light of recent developments in Puerto Rico.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.7	\$ 800.00	\$ 560.00	Participate on call with D. Salem (GTAM), R. Tenenbaum (GTAM) and J. Battle (ACG) to discuss next steps of PRIDCO RSA in light of recent developments in Puerto Rico.
PR	56	Llompert, Sofia	7/24/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with J. Verdeja (ACG) and S. Velez (AAFAF) to discuss PRIDCO VTP.
PR	56	Verdeja, Julio	7/24/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with S. Llompert (ACG) and S. Velez (AAFAF) to discuss PRIDCO VTP.
PR	56	Llompert, Sofia	7/24/2019	1.0	\$ 330.00	\$ 330.00	Participate on call with J. Morrison (ACG) regarding PRIDCO RSA certification and analysis of certified fiscal plan relative to PRIDCO restructuring plan.
Outside PR	56	Morrison, Jonathan	7/24/2019	1.0	\$ 800.00	\$ 800.00	Participate on call with S. Llompert (ACG) regarding PRIDCO RSA certification and analysis of certified fiscal plan relative to PRIDCO restructuring plan.
PR	56	Llompert, Sofia	7/24/2019	0.8	\$ 330.00	\$ 264.00	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.5	\$ 800.00	\$ 400.00	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan (partial).
PR	56	Verdeja, Julio	7/24/2019	0.8	\$ 285.00	\$ 228.00	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan (partial).
PR	56	Llompert, Sofia	7/24/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) regarding diligence items for PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) regarding diligence items for PRIDCO restructuring.
PR	56	Verdeja, Julio	7/24/2019	0.8	\$ 285.00	\$ 228.00	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) regarding diligence items for PRIDCO restructuring.
Outside PR	50	Alvarez, Charles	7/24/2019	2.1	\$ 350.00	\$ 735.00	Prepare bi-weekly creditor update presentation for the week ending 6/14/2019.
Outside PR	50	Alvarez, Charles	7/24/2019	1.3	\$ 350.00	\$ 455.00	Research recent events for inclusion in the bi-weekly creditor update presentation for the week ending 6/14/2019.
Outside PR	50	Alvarez, Charles	7/24/2019	0.9	\$ 350.00	\$ 315.00	Prepare draft of bi-weekly creditor update script for the week ending 6/14/19.
Outside PR	202	Barrett, Dennis	7/24/2019	0.3	\$ 775.00	\$ 232.50	Correspond with representatives from Ankura and O'Melveny regarding Public Improvement Bonds of 1982 bearer bonds and potential amount still outstanding.
Outside PR	216	Barrett, Dennis	7/24/2019	3.2	\$ 775.00	\$ 2,480.00	Work on AAFAF update materials for incoming AAFAF team.
Outside PR	216	Barrett, Dennis	7/24/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with S. Uhlund (OMM) regarding comments/thoughts on the AAFAF update materials.
PR	210	Battle, Fernando	7/24/2019	0.5	\$ 875.00	\$ 437.50	Review information related to use of funds of 2011 B bonds in order to determine tax exempt eligibility as part of the PRIFA-Ports restructuring.
PR	56	Battle, Fernando	7/24/2019	0.8	\$ 875.00	\$ 700.00	Review PRIDCO Restructuring Support Agreement dated June 13, 2019 certification submission to FOMB.
PR	56	Battle, Fernando	7/24/2019	0.7	\$ 875.00	\$ 612.50	Review PRIDCO Summary to be presented to representatives of Citi in connection with PRIDCO restructuring FOMB approval process.
PR	56	Battle, Juan Carlos	7/24/2019	0.9	\$ 650.00	\$ 585.00	Review PRIDCO RSA term sheet and timelines in preparation for call with representatives of GoldenTree to discuss next steps in restructuring transaction.
PR	211	Battle, Juan Carlos	7/24/2019	1.0	\$ 650.00	\$ 650.00	Revise analysis provided by W. Acevedo (AAFAF) regarding deposit accounts in GDB's systems that need to be setoff or written off.
PR	211	Battle, Juan Carlos	7/24/2019	0.8	\$ 650.00	\$ 520.00	Participate in conference call with Z. Smith (MVA), J. Santiago (AAFAF), and B. Fornaris (AAFAF) to discuss disallowance claim of PET and DRA claims against Commonwealth, filed by UCC legal counsel.
PR	211	Battle, Juan Carlos	7/24/2019	0.6	\$ 650.00	\$ 390.00	Prepare reconciliation of GDB DRA loans and accrued interest to be included in Commonwealth capitalization tables.
PR	216	Battle, Juan Carlos	7/24/2019	2.3	\$ 650.00	\$ 1,495.00	Revise and provide comments to Title VI and RSA sections of AAFAF leadership transition presentation.
Outside PR	3	Burkett, Matthew	7/24/2019	0.6	\$ 475.00	\$ 285.00	Updated submission tracker to capture late agency submissions and communicate updates to ACG implementation team.
Outside PR	25	Leake, Paul	7/24/2019	0.8	\$ 350.00	\$ 280.00	Revise Potential Avoidance Actions & Litigation time detail for inclusion in the June fee statement.
Outside PR	21	Leake, Paul	7/24/2019	0.6	\$ 350.00	\$ 210.00	Consolidate listing of every Ankura professional and their title/billing rate that worked on the AAFAF engagement for inclusion in the AAFAF engagement summary requested by D. Barrett (ACG).
Outside PR	21	Leake, Paul	7/24/2019	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of historical billing amounts by person by time detail for the AAFAF engagement for inclusion in the AAFAF engagement summary requested by D. Barrett (ACG).
PR	25	Llompert, Sofia	7/24/2019	0.3	\$ 330.00	\$ 99.00	Correspond with J. Verdeja (ACG) regarding the preparation of 2019 June time meeting reconciliations.
PR	56	Llompert, Sofia	7/24/2019	1.2	\$ 330.00	\$ 396.00	Review and revise PRIDCO RSA certification draft to incorporate Commonwealth Certified Fiscal Plan information for purposes of FOMB certification.
PR	56	Llompert, Sofia	7/24/2019	0.9	\$ 330.00	\$ 297.00	Review and revise PRIDCO restructuring diligence tracker to incorporate feedback received from J. Morrison (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/24/2019	0.7	\$ 330.00	\$ 231.00	Review PRIDCO VTP analysis prepared by representatives of Bluhaus in preparation for call.
PR	56	Llompert, Sofia	7/24/2019	0.6	\$ 330.00	\$ 198.00	Review Commonwealth Certified Fiscal Plan comparison in preparation for RSA certification discussion.
PR	56	Llompert, Sofia	7/24/2019	0.3	\$ 330.00	\$ 99.00	Prepare summary of PRIDCO properties by building code to determine Trustee or Non-Trustee designation.
PR	56	Llompert, Sofia	7/24/2019	0.2	\$ 330.00	\$ 66.00	Coordinate follow up meetings with representatives of Bluhaus and the PRIDCO working group.
PR	210	Llompert, Sofia	7/24/2019	0.4	\$ 330.00	\$ 132.00	Review and revise Puerto Nuevo appraiser information request tracker to incorporate updated information.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.7	\$ 800.00	\$ 560.00	Review updated VTP program analysis dated 7/24/19 developed by representatives of Bluhaus for DDEC and PRIDCO.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.8	\$ 800.00	\$ 640.00	Develop PRIDCO certification request materials for purposes of FOMB certification.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.7	\$ 800.00	\$ 560.00	Review and comment on PRIDCO FOMB certification request draft from O'Melveny & Myers dated 7/23/19.
Outside PR	56	Morrison, Jonathan	7/24/2019	0.4	\$ 800.00	\$ 320.00	Analyze various DDEC agencies and implied cost saving measures within the Certified Fiscal Plan dated May 2019 for purposes of PRIDCO restructuring.
Outside PR	25	Nilsen, Patrick	7/24/2019	1.2	\$ 350.00	\$ 420.00	Revise strategic advisory time detail for inclusion in the 2019 June monthly fee statement.
PR	25	Verdeja, Julio	7/24/2019	1.4	\$ 285.00	\$ 399.00	Revise PRIDCO time entries for inclusion in the June fee statement.
PR	25	Verdeja, Julio	7/24/2019	0.9	\$ 285.00	\$ 256.50	Revise UPR restructuring related time detail for inclusion in the June fee statement.
PR	25	Verdeja, Julio	7/24/2019	0.2	\$ 285.00	\$ 57.00	Revise PRIFA Restructuring time detail for inclusion in the June fee statement.
Outside PR	56	Morrison, Jonathan	7/25/2019	0.6	\$ 800.00	\$ 480.00	Participate on call with J. Batlle (ACG) and representatives of GoldenTree regarding PRIDCO restructuring update.
Outside PR	56	Morrison, Jonathan	7/25/2019	0.3	\$ 800.00	\$ 240.00	Participate in discussion with J. Batlle (ACG) and representatives of GoldenTree regarding PRIDCO.
Outside PR	50	Alvarez, Charles	7/25/2019	0.9	\$ 350.00	\$ 315.00	Revise the bi-weekly creditor update presentation for comments provided by M. Yassin (AAFAF).
Outside PR	50	Alvarez, Charles	7/25/2019	0.8	\$ 350.00	\$ 280.00	Revise the bi-weekly creditor update presentation for comments provided by J. Batlle (ACG).
Outside PR	50	Alvarez, Charles	7/25/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Batlle (ACG) regarding updates to the bi-weekly creditor update presentation.
Outside PR	50	Alvarez, Charles	7/25/2019	0.3	\$ 350.00	\$ 105.00	Revise the bi-weekly creditor update presentation for comments provided by F. Batlle (ACG).
Outside PR	216	Alvarez, Charles	7/25/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico Credit Trading Update.
Outside PR	9	Alvarez, Charles	7/25/2019	0.6	\$ 350.00	\$ 210.00	Upload bi-weekly creditor update to the creditor data room.
Outside PR	9	Alvarez, Charles	7/25/2019	0.3	\$ 350.00	\$ 105.00	Provide data room access to J. Baviskar (PWP).
Outside PR	216	Alvarez, Charles	7/25/2019	1.3	\$ 350.00	\$ 455.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding the executive summary.
Outside PR	216	Alvarez, Charles	7/25/2019	1.2	\$ 350.00	\$ 420.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by D. Barrett (ACG) regarding pension and union issues.
Outside PR	216	Alvarez, Charles	7/25/2019	0.9	\$ 350.00	\$ 315.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding the budget dispute.
Outside PR	216	Alvarez, Charles	7/25/2019	0.8	\$ 350.00	\$ 280.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by D. Barrett (ACG) regarding the treasury single account.
Outside PR	3	Barrett, Dennis	7/25/2019	0.4	\$ 775.00	\$ 310.00	Participate in discussion with A. Pavel (OMM) regarding Ambac's request for support to pension forecast in fiscal plan.
Outside PR	50	Barrett, Dennis	7/25/2019	0.2	\$ 775.00	\$ 155.00	Review and provide comments on bi-weekly creditor update deck.
Outside PR	216	Barrett, Dennis	7/25/2019	2.2	\$ 775.00	\$ 1,705.00	Prepare additional slides highlighting claims at each Commonwealth issuer and how and which of those claimants also have asserted claims against the Commonwealth specifically.
Outside PR	216	Barrett, Dennis	7/25/2019	3.5	\$ 775.00	\$ 2,712.50	Revise Commonwealth overview presentation requested by J. Santiago (AAFAF) to incorporate comments provided by J. Rapisardi (OMM).
Outside PR	216	Barrett, Dennis	7/25/2019	1.1	\$ 775.00	\$ 852.50	Participate on numerous calls with J. Zujkowski (OMM) regarding the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/25/2019	0.4	\$ 775.00	\$ 310.00	Review and edit executive summary of AAFAF update presentation prepared by J. Zujkowski (OMM).
PR	50	Batlle, Juan Carlos	7/25/2019	1.3	\$ 650.00	\$ 845.00	Revise and provide comments to bi-weekly Commonwealth, PREPA and PRASA creditor advisor call.
PR	55	Batlle, Juan Carlos	7/25/2019	1.7	\$ 650.00	\$ 1,105.00	Participate in meeting with J. Rodriguez (BAML) to discuss PRASA senior debt restructuring opportunities following federal debt modification.
PR	211	Batlle, Juan Carlos	7/25/2019	0.9	\$ 650.00	\$ 585.00	Revise accrued interest calculations regarding all loans transferred to GDB DRA to determine correct accrual dates based on underlying collateral and security of each loan and make adjustments as needed.
PR	56	Batlle, Juan Carlos	7/25/2019	0.6	\$ 650.00	\$ 390.00	Participate on call with J. Morrison (ACG) and representatives of GoldenTree regarding PRIDCO restructuring update.
PR	56	Batlle, Juan Carlos	7/25/2019	0.3	\$ 650.00	\$ 195.00	Participate in discussion with J. Morrison (ACG) and representatives of GoldenTree regarding PRIDCO.
Outside PR	3	Burkett, Matthew	7/25/2019	0.2	\$ 475.00	\$ 95.00	Participate in conference call with C. Gonzalez (AAFAF) to discuss action items for FY20 Implementation kickoff.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	25	Llompert, Sofia	7/25/2019	2.0	\$ 330.00	\$ 660.00	Review and revise PRIDCO, PRIFA, Ports and HTA time detail for June 2019 fee statement.
PR	56	Llompert, Sofia	7/25/2019	0.8	\$ 330.00	\$ 264.00	Review and revise summary of PRIDCO properties by building code to determine Trustee or Non-Trustee designation.
PR	56	Llompert, Sofia	7/25/2019	0.8	\$ 330.00	\$ 264.00	Review PRIDCO cash reserve uses analysis prepared by J. Morrison (ACG) for purposes of restructuring diligence.
PR	56	Llompert, Sofia	7/25/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO working group meeting memo to incorporate additional meeting notes.
PR	56	Llompert, Sofia	7/25/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO restructuring diligence tracker to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	7/25/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO Paygo liability to compare public information to the information provided by representatives of ERS.
PR	56	Llompert, Sofia	7/25/2019	0.3	\$ 330.00	\$ 99.00	Correspond with representatives of PRIDCO regarding restructuring diligence request list.
PR	56	Llompert, Sofia	7/25/2019	0.3	\$ 330.00	\$ 99.00	Prepare list of outstanding items related to PRIDCO restructuring requested by J. Battle (ACG).
PR	210	Llompert, Sofia	7/25/2019	0.3	\$ 330.00	\$ 99.00	Correspond with R. Bonnin (MMB) regarding Puerto Nuevo information diligence tracker.
Outside PR	56	Morrison, Jonathan	7/25/2019	1.1	\$ 800.00	\$ 880.00	Prepare analysis of sources and uses of cash reserve in PRIDCO restructuring plan for FOMB certification purposes.
Outside PR	3	Nilsen, Patrick	7/25/2019	0.8	\$ 350.00	\$ 280.00	Revise Medicaid forecast assuming current Medicaid funding bill is approved (\$12 billion) prior to sending to F. Battle (ACG) for review.
Outside PR	3	Nilsen, Patrick	7/25/2019	0.2	\$ 350.00	\$ 70.00	Correspond with J. York (AAFAF) regarding the additional Medicaid funding bill impact in certified fiscal plan (\$12 billion).
Outside PR	25	Nilsen, Patrick	7/25/2019	2.0	\$ 350.00	\$ 700.00	Review and provide comments to P. Leake (ACG) on the 2019 June Monthly fee statement.
Outside PR	216	Nilsen, Patrick	7/25/2019	3.4	\$ 350.00	\$ 1,190.00	Prepare debt outstanding and claims summaries for inclusion in the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) at the request of D. Barrett (ACG).
Outside PR	216	Nilsen, Patrick	7/25/2019	3.2	\$ 350.00	\$ 1,120.00	Revise debt outstanding and claims summaries for comments from D. Barrett (ACG).
PR	56	Verdeja, Julio	7/25/2019	2.0	\$ 285.00	\$ 570.00	Prepare PRIDCO weekly RSA working group meeting memorandum.
PR	56	Verdeja, Julio	7/25/2019	1.9	\$ 285.00	\$ 541.50	Prepare Trustee PRIDCO property summary including top 50 customers, product/service descriptions, lease maturity ranges and monthly payment ranges for purposes of legal property due diligence.
PR	56	Verdeja, Julio	7/25/2019	1.3	\$ 285.00	\$ 370.50	Prepare analysis of Trustee property designations to identify inconsistencies as requested by S. Velez (AAFAF).
PR	56	Verdeja, Julio	7/25/2019	1.2	\$ 285.00	\$ 342.00	Revise Trustee PRIDCO property summary based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	7/25/2019	0.8	\$ 285.00	\$ 228.00	Revise Trustee PRIDCO property summary to incorporate municipality and applicable sale status as requested by J. Morrison (ACG).
Outside PR	50	Battle, Fernando	7/26/2019	0.2	\$ 875.00	\$ 175.00	Participate in bi-weekly creditor call with creditor advisors and mediation team.
PR	50	Battle, Juan Carlos	7/26/2019	0.1	\$ 650.00	\$ 65.00	Participate in bi-weekly creditor call with creditor advisors and mediation team (partial).
Outside PR	216	Barrett, Dennis	7/26/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with F. Battle (ACG) regarding status of update presentation.
PR	56	Llompert, Sofia	7/26/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan development.
Outside PR	56	Morrison, Jonathan	7/26/2019	0.4	\$ 800.00	\$ 320.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan development.
PR	56	Llompert, Sofia	7/26/2019	0.8	\$ 330.00	\$ 264.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO trustee property summary and other outstanding legal property due diligence.
PR	56	Verdeja, Julio	7/26/2019	0.8	\$ 285.00	\$ 228.00	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO trustee property summary and other outstanding legal property due diligence.
Outside PR	216	Alvarez, Charles	7/26/2019	2.6	\$ 350.00	\$ 910.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding the key legal principles.
Outside PR	216	Alvarez, Charles	7/26/2019	2.2	\$ 350.00	\$ 770.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding Commonwealth debt.
Outside PR	216	Alvarez, Charles	7/26/2019	1.3	\$ 350.00	\$ 455.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by F. Battle (ACG).
Outside PR	216	Alvarez, Charles	7/26/2019	1.3	\$ 350.00	\$ 455.00	Revise timeline of Puerto Rico credits for recent events as requested by A. Sax Bolder (OMM).
Outside PR	216	Alvarez, Charles	7/26/2019	1.1	\$ 350.00	\$ 385.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding announced transactions.
Outside PR	216	Alvarez, Charles	7/26/2019	0.3	\$ 350.00	\$ 105.00	Correspond with S. Llompert (ACG) regarding UPR timeline for inclusion in the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Alvarez, Charles	7/26/2019	0.2	\$ 350.00	\$ 70.00	Correspond with L. Porter (ACG) regarding PREPA timeline for inclusion in the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/26/2019	0.8	\$ 775.00	\$ 620.00	Review comments to AAFAF update presentation provided by S. Uhland (OMM) and provide comments to Ankura team.
Outside PR	216	Barrett, Dennis	7/26/2019	3.3	\$ 775.00	\$ 2,557.50	Revise Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/26/2019	3.2	\$ 775.00	\$ 2,480.00	Review and edit current draft of Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/26/2019	1.0	\$ 775.00	\$ 775.00	Participate on call with J. Zujkowski (OMM) regarding additional changes to the AAFAF update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Barrett, Dennis	7/26/2019	0.5	\$ 775.00	\$ 387.50	Correspond with O'Melveny & Myers team regarding the AAFAF update presentation.
Outside PR	216	Barrett, Dennis	7/26/2019	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding O'Melveny & Myers' comments to the PREPA section of the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	23	Battle, Fernando	7/26/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to review materials prior to bi-weekly creditor call with mediation team.
Outside PR	21	Battle, Fernando	7/26/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Mattei (AAFAF) to discuss status of debt restructuring workstreams including Commonwealth.
Outside PR	200	Battle, Fernando	7/26/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with C. MacNaught (BondLink) to discuss user agreement related to BondLink investor relations website.
Outside PR	200	Battle, Fernando	7/26/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with L. Alfaro (Barclays) to discuss preliminary tax exchange voting results for Puerto Rico brokerage houses.
Outside PR	200	Battle, Fernando	7/26/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with R. Stevens (Globic) to discuss status of voting process and timeline of reporting and processing of votes for last date of voting.
Outside PR	200	Battle, Fernando	7/26/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with S. Torres (AAFAF) to discuss COFINA tax election process for Governmental entities.
Outside PR	210	Battle, Fernando	7/26/2019	0.4	\$ 875.00	\$ 350.00	Participate on call and correspond with M. Rapaport (NP) to discuss tax treatment of COFINA bonds held by PRIFA and ERS and implications of COFINA tax exchange election process for PRIFA-Ports restructuring purposes.
PR	211	Battle, Juan Carlos	7/26/2019	3.7	\$ 650.00	\$ 2,405.00	Update Commonwealth capitalization table incorporating changes to accrued interest levels of DRA loans and re-classifying DRA loans as needed.
PR	211	Battle, Juan Carlos	7/26/2019	1.4	\$ 650.00	\$ 910.00	Update accrued interest calculations for all non-municipal loans transferred to GDB DRA to determine correct accrual dates based on underlying collateral and security of each loan and make adjustments as needed.
PR	211	Battle, Juan Carlos	7/26/2019	1.0	\$ 650.00	\$ 650.00	Revise accrued interest calculations regarding all loans transferred to GDB DRA to determine correct accrual dates based on underlying collateral and security of each loan and make adjustments as needed.
Outside PR	25	Leake, Paul	7/26/2019	0.6	\$ 350.00	\$ 210.00	Prepare and send the June fee statement to D. Barrett (ACG) for review.
PR	56	Llompert, Sofia	7/26/2019	1.3	\$ 330.00	\$ 429.00	Prepare PRIDCO Fiscal Plan financial model structure for purposes of Fiscal Plan development.
PR	56	Llompert, Sofia	7/26/2019	1.8	\$ 330.00	\$ 594.00	Prepare PRIDCO property rental income projections for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/26/2019	1.4	\$ 330.00	\$ 462.00	Prepare PRIDCO property sales projections for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/26/2019	1.1	\$ 330.00	\$ 363.00	Review COFINA Fiscal Plan in preparation for the development of the PRIDCO Fiscal Plan.
PR	56	Llompert, Sofia	7/26/2019	0.9	\$ 330.00	\$ 297.00	Prepare PRIDCO consolidated expense build for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/26/2019	0.8	\$ 330.00	\$ 264.00	Prepare PRIDCO consolidated revenue build for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/26/2019	0.8	\$ 330.00	\$ 264.00	Review PRIDCO property summary prepared by J. Verdeja (ACG) for purposes of restructuring due diligence request.
PR	56	Llompert, Sofia	7/26/2019	0.6	\$ 330.00	\$ 198.00	Review and revise list of outstanding items related to PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	7/26/2019	1.3	\$ 800.00	\$ 1,040.00	Review PRIDCO and DDEC VTP analysis prepared by representatives of Bluhaus for purposes of restructuring.
Outside PR	56	Morrison, Jonathan	7/26/2019	0.3	\$ 800.00	\$ 240.00	Participate in meeting with M. Kremer (OMM) regarding PRIDCO restructuring process.
Outside PR	216	Nilsen, Patrick	7/26/2019	3.4	\$ 350.00	\$ 1,190.00	Revise the Commonwealth Overview presentation requested by J. Santiago (AAFAF) for comments provided by S. Uhland (OMM).
Outside PR	216	Nilsen, Patrick	7/26/2019	1.5	\$ 350.00	\$ 525.00	Prepare Commonwealth recovery comparison for inclusion in the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/26/2019	0.8	\$ 350.00	\$ 280.00	Revise claims comparison for inclusion of the Bonistas among other creditors for inclusion in the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	3	Nilsen, Patrick	7/26/2019	0.4	\$ 350.00	\$ 140.00	Correspond with S. Uhland (OMM) regarding the pension reform savings in the fiscal plan.
Outside PR	216	Nilsen, Patrick	7/26/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the PREPA updates in the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/26/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Sax-Boulder (OMM) regarding the summary of claims within the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
PR	56	Verdeja, Julio	7/26/2019	1.8	\$ 285.00	\$ 513.00	Revise PRIDCO Trustee property summary to incorporate tenant type classification and occupancy rates.
Outside PR	216	Barrett, Dennis	7/27/2019	0.3	\$ 775.00	\$ 232.50	Correspond with Ankura team regarding changes to the update presentation.
PR	56	Llompert, Sofia	7/27/2019	1.9	\$ 330.00	\$ 627.00	Review and revise PRIDCO debt service payment schedule for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/27/2019	1.7	\$ 330.00	\$ 561.00	Review and revise PRIDCO restructuring scenario for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/27/2019	1.3	\$ 330.00	\$ 429.00	Review and revise PRIDCO consolidated expense build for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/27/2019	1.1	\$ 330.00	\$ 363.00	Review and revise PRIDCO consolidated P&L forecast for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/27/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO consolidated revenue build for purposes of PRIDCO Fiscal Plan financial model.
Outside PR	216	Nilsen, Patrick	7/27/2019	3.4	\$ 350.00	\$ 1,190.00	Revise the executive summary, plan of adjustment and credit summary sections of the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for quality control and fact checking purposes.
Outside PR	216	Nilsen, Patrick	7/27/2019	1.6	\$ 350.00	\$ 560.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) presentation for comments provided by J. Zujkowski (OMM) related to the claims outstanding, plan of adjustment summary and recovery comparison.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nilsen, Patrick	7/27/2019	0.4	\$ 350.00	\$ 140.00	Correspond with R. Blumberg (OMM) regarding the pensions section of the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/27/2019	0.2	\$ 350.00	\$ 70.00	Correspond with A. Sax-Boulder (OMM) regarding the municipal Paygo section of the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
PR	56	Llompert, Sofia	7/28/2019	0.4	\$ 330.00	\$ 132.00	Participate on call with J. Verdeja (ACG) to discuss PRIDCO fiscal plan financial model.
PR	56	Verdeja, Julio	7/28/2019	0.4	\$ 285.00	\$ 114.00	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan financial model.
Outside PR	216	Alvarez, Charles	7/28/2019	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding Commonwealth Overview Presentation requested by J. Santiago (AAFAF) comments from M. Yassin (AAFAF).
Outside PR	216	Alvarez, Charles	7/28/2019	3.4	\$ 350.00	\$ 1,190.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by M. DiConza (OMM) regarding PREPA.
PR	211	Battle, Juan Carlos	7/28/2019	1.8	\$ 650.00	\$ 1,170.00	Revise and incorporate comments and actions to be implemented by AAFAF accounting department in connection with remaining deposit and asset balances in GDB's books following Qualifying Modification.
PR	56	Llompert, Sofia	7/28/2019	1.6	\$ 330.00	\$ 528.00	Review and revise PRIDCO Fiscal Plan document to incorporate assumptions from the Commonwealth Certified Fiscal Plan.
PR	56	Llompert, Sofia	7/28/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO restructuring scenario for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	7/28/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO P&L forecast for purposes of PRIDCO Fiscal Plan financial model.
Outside PR	216	Nilsen, Patrick	7/28/2019	0.8	\$ 350.00	\$ 280.00	Prepare and send response to A. Sax-Boulder (OMM) regarding pension reform in the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/28/2019	0.4	\$ 350.00	\$ 140.00	Correspond with J. Zujkowski (OMM) regarding Ankura's comments to the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/28/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding comments from O'Melveny & Myers related to the PREPA section of the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/28/2019	0.3	\$ 350.00	\$ 105.00	Prepare and send response to A. Sax-Boulder (OMM) regarding Christmas bonus summaries within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/28/2019	0.1	\$ 350.00	\$ 35.00	Participate in discussion with I. Blumberg (OMM) regarding Ankura's comments on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
PR	56	Verdeja, Julio	7/28/2019	1.4	\$ 285.00	\$ 399.00	Revise PRIDCO Fiscal Plan financial model to incorporate VTP incentive payout expense.
PR	56	Llompert, Sofia	7/29/2019	0.6	\$ 330.00	\$ 198.00	Participate in meeting with J. Morrison (ACG) to discuss PRIDCO revenue bonds accrued interest calculation.
PR	56	Morrison, Jonathan	7/29/2019	0.6	\$ 800.00	\$ 480.00	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO revenue bonds accrued interest calculation.
PR	56	Llompert, Sofia	7/29/2019	1.1	\$ 330.00	\$ 363.00	Participate in meeting with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan model.
PR	56	Morrison, Jonathan	7/29/2019	1.1	\$ 800.00	\$ 880.00	Participate in meeting with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan model.
PR	56	Verdeja, Julio	7/29/2019	1.1	\$ 285.00	\$ 313.50	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO fiscal plan model.
PR	56	Battle, Juan Carlos	7/29/2019	1.6	\$ 650.00	\$ 1,040.00	Participate in meeting with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring plan, financial modeling and VTP.
PR	56	Llompert, Sofia	7/29/2019	1.6	\$ 330.00	\$ 528.00	Participate in meeting with J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring plan, financial model and VTP.
PR	56	Morrison, Jonathan	7/29/2019	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring plan, financial model and VTP.
Outside PR	216	Alvarez, Charles	7/29/2019	2.8	\$ 350.00	\$ 980.00	Review and provide comments to I. Blumberg (OMM) regarding the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Alvarez, Charles	7/29/2019	1.3	\$ 350.00	\$ 455.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by J. Zujkowski (OMM) regarding pension reform.
Outside PR	216	Alvarez, Charles	7/29/2019	0.4	\$ 350.00	\$ 140.00	Correspond with I. Blumberg (OMM) regarding updates and revisions to the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	3	Barrett, Dennis	7/29/2019	0.8	\$ 775.00	\$ 620.00	Draft assumption recommendations for revised pension forecast and share with F. Battle (ACG) for review.
Outside PR	216	Barrett, Dennis	7/29/2019	2.3	\$ 775.00	\$ 1,782.50	Review revised Commonwealth Overview presentation requested by J. Santiago (AAFAF) to ensure all changes were made and reflected properly.
Outside PR	216	Barrett, Dennis	7/29/2019	0.5	\$ 775.00	\$ 387.50	Review and provide additional comments to the revised section 205 letter.
Outside PR	56	Battle, Fernando	7/29/2019	2.0	\$ 875.00	\$ 1,750.00	Review and edit presentation to new Governor and AAFAF CEO regarding status of debt restructuring workstreams and recommended actions.
Outside PR	216	Battle, Fernando	7/29/2019	0.6	\$ 875.00	\$ 525.00	Participate on call with M. Yassin (AAFAF) to discuss strategy of General Obligation deal incorporating impact of current events.
Outside PR	216	Battle, Fernando	7/29/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with G. Loran (AAFAF) to discuss implementation of HTA budget.
PR	211	Battle, Juan Carlos	7/29/2019	2.6	\$ 650.00	\$ 1,690.00	Prepare accrued interest analysis of loans held by GDB Debt Recovery Authority.
PR	211	Battle, Juan Carlos	7/29/2019	1.9	\$ 650.00	\$ 1,235.00	Review loan documentation of GDB Debt Recovery Authority loans to determine calculation assumptions.
PR	211	Battle, Juan Carlos	7/29/2019	1.4	\$ 650.00	\$ 910.00	Prepare reconciliation of remaining deposit balances in GDB accounts and instructions for remaining setoffs.
PR	211	Battle, Juan Carlos	7/29/2019	1.2	\$ 650.00	\$ 780.00	Review and incorporate comments and actions to be implemented by AAFAF accounting in connection with positive balance accounts at GDB.
Outside PR	216	Leake, Paul	7/29/2019	2.5	\$ 350.00	\$ 875.00	Review and provide comments on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for P. Nilsen (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	7/29/2019	1.9	\$ 330.00	\$ 627.00	Review and revise PRIDCO Fiscal Plan document background section to incorporate information regarding PRIDCO operations.
PR	56	Llompert, Sofia	7/29/2019	1.8	\$ 330.00	\$ 594.00	Review and revise PRIDCO Fiscal Plan document to incorporate assumptions from the Commonwealth Certified Fiscal Plan.
PR	56	Llompert, Sofia	7/29/2019	1.6	\$ 330.00	\$ 528.00	Review and revise PRIDCO Fiscal Plan document to incorporate updated assumptions to the restructuring section.
PR	56	Llompert, Sofia	7/29/2019	0.2	\$ 330.00	\$ 66.00	Review PRIDCO revenue bonds accrued interest calculation to incorporate in updated cap table.
PR	56	Morrison, Jonathan	7/29/2019	1.0	\$ 800.00	\$ 800.00	Analyze PRIDCO Trustee property summary statistics for purposes of solicitation documents and legal property diligence.
PR	210	Morrison, Jonathan	7/29/2019	0.4	\$ 800.00	\$ 320.00	Correspond with M. Rapaport (NP) regarding tax analysis for PRIFA-Ports bondholders.
Outside PR	216	Nilsen, Patrick	7/29/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with C. Alvarez (ACG) regarding the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/29/2019	2.4	\$ 350.00	\$ 840.00	Revise Commonwealth Capitalization table for comments from J. Battle (ACG) on the inclusion of revised DRA claims and DRA loans to Commonwealth agencies.
Outside PR	216	Nilsen, Patrick	7/29/2019	1.4	\$ 350.00	\$ 490.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from O'Melveny & Myers on pensions and restructured deals.
Outside PR	216	Nilsen, Patrick	7/29/2019	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding comments from O'Melveny & Myers on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/29/2019	0.1	\$ 350.00	\$ 35.00	Correspond with J. Battle (ACG) regarding PRIFA debt in the Commonwealth capitalization table.
Outside PR	215	Squiers, Jay	7/29/2019	0.2	\$ 785.00	\$ 157.00	Review additional materials received from several DPS bureaus with respect to the Public Safety Training Center project.
PR	56	Verdeja, Julio	7/29/2019	1.9	\$ 285.00	\$ 541.50	Revise PRIDCO Fiscal Plan financial model to incorporate PRICO mortgage payment schedule as requested by S. Llompert (ACG).
PR	56	Verdeja, Julio	7/29/2019	1.3	\$ 285.00	\$ 370.50	Revise PRIDCO Fiscal Plan financial model to incorporate VTP assumptions per feedback provided by S. Llompert (ACG).
PR	56	Verdeja, Julio	7/29/2019	1.2	\$ 285.00	\$ 342.00	Revise PRIDCO Trustee property portfolio to incorporate average lease maturity as requested by J. Morrison (ACG).
PR	56	Verdeja, Julio	7/29/2019	1.0	\$ 285.00	\$ 285.00	Revise PRIDCO Fiscal Plan financial model to incorporate FY19 budget as baseline.
PR	56	Verdeja, Julio	7/29/2019	0.9	\$ 285.00	\$ 256.50	Revise PRIDCO VTP analysis to incorporate medical plan payout expense for Fiscal Plan financial model purposes.
PR	215	Verdeja, Julio	7/29/2019	0.6	\$ 285.00	\$ 171.00	Review documents submitted by DPS related to the Public Safety Training Center P3 as requested by J. Squiers (ACG).
Outside PR	216	Barrett, Dennis	7/30/2019	0.4	\$ 775.00	\$ 310.00	Participate in discussion with M. Yassin (AAFAF) and representatives of Ankura and O'Melveny & Myers to discuss comments on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) from representatives of AAFAF (partial).
Outside PR	216	Nilsen, Patrick	7/30/2019	0.9	\$ 350.00	\$ 315.00	Participate in discussion with M. Yassin (AAFAF) and representatives of Ankura and O'Melveny & Myers to discuss comments on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) from representatives of AAFAF.
Outside PR	215	Squiers, Jay	7/30/2019	0.3	\$ 785.00	\$ 235.50	Participate on call with J. Verdeja (ACG) to discuss information received from DPS bureaus in relation to the Public Safety Training Center P3.
PR	215	Verdeja, Julio	7/30/2019	0.3	\$ 285.00	\$ 85.50	Participate on call with J. Squiers (ACG) to discuss information received from DPS bureaus in relation to the Public Safety Training Center P3.
PR	56	Llompert, Sofia	7/30/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO fiscal plan financial model.
PR	56	Verdeja, Julio	7/30/2019	0.4	\$ 285.00	\$ 114.00	Participate in meeting with S. Llompert (ACG) to discuss the PRIDCO fiscal plan financial model.
PR	56	Battle, Juan Carlos	7/30/2019	1.6	\$ 650.00	\$ 1,040.00	Participate in meeting with A. Camporreal (AAFAF), B. Fernandez (AAFAF), J. Morrison (ACG) and S. Llompert (ACG) to discuss communications from AAFAF to PRIDCO regarding the RSA.
PR	56	Llompert, Sofia	7/30/2019	1.6	\$ 330.00	\$ 528.00	Participate in meeting with A. Camporreal (AAFAF), B. Fernandez (AAFAF), J. Morrison (ACG) and J. Battle (ACG) to discuss communications from AAFAF to PRIDCO regarding the RSA.
PR	56	Morrison, Jonathan	7/30/2019	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with A. Camporreal (AAFAF), B. Fernandez (AAFAF), J. Battle (ACG) and S. Llompert (ACG) to discuss communications from AAFAF to PRIDCO regarding the RSA.
Outside PR	56	Battle, Fernando	7/30/2019	0.4	\$ 875.00	\$ 350.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA certification by the FOMB, fiscal plan development and next steps to implement fiscal plan (partial).
PR	56	Battle, Juan Carlos	7/30/2019	0.8	\$ 650.00	\$ 520.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA certification by the FOMB, fiscal plan development and next steps to implement fiscal plan.
PR	56	Llompert, Sofia	7/30/2019	0.8	\$ 330.00	\$ 264.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA certification by the FOMB, fiscal plan development and next steps to implement fiscal plan.
PR	56	Morrison, Jonathan	7/30/2019	0.8	\$ 800.00	\$ 640.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA certification by the FOMB, fiscal plan development and next steps to implement fiscal plan.
PR	56	Verdeja, Julio	7/30/2019	0.8	\$ 285.00	\$ 228.00	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA certification by the FOMB, fiscal plan development and next steps to implement fiscal plan.
Outside PR	200	Alvarez, Charles	7/30/2019	2.1	\$ 350.00	\$ 735.00	Prepare analysis of pre-restructured COFINA bond consideration by CUSIP per the request f W. Acevedo (AAFAF).
Outside PR	200	Alvarez, Charles	7/30/2019	0.5	\$ 350.00	\$ 175.00	Participate on call with G. Hoyes (BAML) regarding pre-restructured COFINA bond consideration by CUSIP.
Outside PR	200	Alvarez, Charles	7/30/2019	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding revisions to COFINA bond consideration analysis.
Outside PR	200	Alvarez, Charles	7/30/2019	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) regarding revisions to COFINA bond consideration analysis.
Outside PR	216	Alvarez, Charles	7/30/2019	2.1	\$ 350.00	\$ 735.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) to incorporate comments provided by F. Battle (ACG) regarding OCOF.
Outside PR	216	Alvarez, Charles	7/30/2019	1.9	\$ 350.00	\$ 665.00	Revise the cross-holder analysis for comments provided by P. Nilsen (ACG) for inclusion in the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Alvarez, Charles	7/30/2019	1.1	\$ 350.00	\$ 385.00	Revise the Commonwealth overview presentation to incorporate comments provided by F. Batlle (ACG) regarding implementation.
Outside PR	3	Barrett, Dennis	7/30/2019	0.3	\$ 775.00	\$ 232.50	Correspond with M. Yassin (AAFAF) regarding additional information needed from the FOMB with respect to pension reform.
Outside PR	200	Barrett, Dennis	7/30/2019	0.4	\$ 775.00	\$ 310.00	Correspond with C. Alvarez (ACG) to discuss the reduction in principal by CUSIP on account of the COFINA restructuring.
Outside PR	200	Barrett, Dennis	7/30/2019	0.5	\$ 775.00	\$ 387.50	Review and provide comments on the COFINA available amounts certificate.
Outside PR	216	Barrett, Dennis	7/30/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of AAFAF and O'Melveny & Myers to review and finalize the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/30/2019	1.7	\$ 775.00	\$ 1,317.50	Revise Commonwealth Over Presentation requested by J. Santiago (AAFAF) for comments provided by M. Yassin (AAFAF).
Outside PR	216	Barrett, Dennis	7/30/2019	1.6	\$ 775.00	\$ 1,240.00	Continue review of Commonwealth Overview Presentation requested by J. Santiago (AAFAF) as additional changes are made.
Outside PR	216	Barrett, Dennis	7/30/2019	0.6	\$ 775.00	\$ 465.00	Review comments provided by F. Batlle (ACG) to the AAFAF restructuring update deck and update presentation accordingly.
Outside PR	3	Barrett, Dennis	7/30/2019	0.3	\$ 775.00	\$ 232.50	Correspond with J. Santambrogio (EY) to obtain details on pension deals to date and which pensioners are included.
Outside PR	216	Batlle, Fernando	7/30/2019	0.2	\$ 875.00	\$ 175.00	Correspond with D. Barrett (ACG) to discuss changes to Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	210	Batlle, Fernando	7/30/2019	0.1	\$ 875.00	\$ 87.50	Correspond with J. Batlle (ACG) to discuss conversation with N. Kempner (Taconic) and impact of timing of Cruise-ship P3 transaction on PRIFA-Ports Ad Hoc group decision regarding taking action against Ports Authority.
Outside PR	216	Batlle, Fernando	7/30/2019	1.0	\$ 875.00	\$ 875.00	Review and edit fiscal plan section of Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	56	Batlle, Fernando	7/30/2019	0.2	\$ 875.00	\$ 175.00	Correspond with J. Batlle (ACG) to discuss PRIDCO closing process and FOMB approval requirements.
Outside PR	210	Batlle, Fernando	7/30/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with N. Kempner (Taconic) to discuss PRIFA-Ports transaction status and impact of timing on cruise ship P3 transaction.
Outside PR	200	Batlle, Fernando	7/30/2019	1.5	\$ 875.00	\$ 1,312.50	Review and edit available amounts certificate as requested by Nixon Peabody to include use of funds by Commonwealth and appropriate narrative as part of annual certification that has to be made to IRS.
Outside PR	210	Batlle, Fernando	7/30/2019	0.4	\$ 875.00	\$ 350.00	Participate on conference call with representatives of O'Melveny & Myers, and Pietrantonio Mendez & Alvarez to discuss status of PRIFA-Ports restructuring transaction.
Outside PR	22	Batlle, Fernando	7/30/2019	0.2	\$ 875.00	\$ 175.00	Participate on weekly conference call with AAFAF advisors to discuss update of debt restructuring workstreams.
Outside PR	216	Batlle, Fernando	7/30/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rodriguez (BAML) to discuss COFINA tax exchange closing documents.
PR	216	Batlle, Juan Carlos	7/30/2019	0.3	\$ 650.00	\$ 195.00	Participate in weekly update call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Conway Mackenzie and Bluhau.
PR	56	Batlle, Juan Carlos	7/30/2019	1.4	\$ 650.00	\$ 910.00	Prepare letter for representatives of PRIDCO management regarding use of cash reserve and treatment of Trustee properties within PRIDCO RSA.
PR	210	Batlle, Juan Carlos	7/30/2019	0.2	\$ 650.00	\$ 130.00	Participate in meeting with J. Santiago (AAFAF) regarding update on PRIFA-Ports and PRIDCO RSA process and next steps.
PR	210	Batlle, Juan Carlos	7/30/2019	0.2	\$ 650.00	\$ 130.00	Revise Puerto Rico Ports Authority Cruise Ship Terminal P3 timeline and RFP in preparation for discussion with PRIFA-Ports bondholders.
PR	211	Batlle, Juan Carlos	7/30/2019	1.8	\$ 650.00	\$ 1,170.00	Revise and reconcile federal funds amounts and setoffs on DRA outstanding balances.
PR	216	Batlle, Juan Carlos	7/30/2019	0.5	\$ 650.00	\$ 325.00	Revise and provide comments to AAFAF transition materials prepared for new leadership at the request of J. Santiago (AAFAF).
PR	216	Batlle, Juan Carlos	7/30/2019	0.5	\$ 650.00	\$ 325.00	Revise pension reform section of AAFAF transition materials prepared for AAFAF new leadership.
Outside PR	3	Burkett, Matthew	7/30/2019	0.2	\$ 475.00	\$ 95.00	Participate on conference call with C. Gonzalez (AAFAF) to discuss action items for FY20 implementation kickoff.
Outside PR	216	Leake, Paul	7/30/2019	1.8	\$ 350.00	\$ 630.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by F. Batlle (ACG).
Outside PR	216	Leake, Paul	7/30/2019	1.7	\$ 350.00	\$ 595.00	Review and revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) prior to sending to representatives of Ankura and O'Melveny & Myers.
Outside PR	216	Leake, Paul	7/30/2019	1.4	\$ 350.00	\$ 490.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by P. Nilsen (ACG).
Outside PR	216	Leake, Paul	7/30/2019	0.7	\$ 350.00	\$ 245.00	Revise the page references for the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for latest iteration of the presentation.
Outside PR	216	Leake, Paul	7/30/2019	0.6	\$ 350.00	\$ 210.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by I. Blumberg (OMM).
Outside PR	216	Leake, Paul	7/30/2019	0.5	\$ 350.00	\$ 175.00	Diligence and revise the fiscal plan covered entities summary within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/30/2019	0.4	\$ 350.00	\$ 140.00	Revise the cross-holder summaries included within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/30/2019	0.4	\$ 350.00	\$ 140.00	Diligence and provide list of potential cover pages for the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF to F. Batlle (ACG).
Outside PR	216	Leake, Paul	7/30/2019	0.4	\$ 350.00	\$ 140.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by A. Sax-Bolder(ACG).
Outside PR	216	Leake, Paul	7/30/2019	0.3	\$ 350.00	\$ 105.00	Correspond with J. Levantis (ACG) regarding the latest Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF and monoline exposures.
Outside PR	216	Leake, Paul	7/30/2019	0.3	\$ 350.00	\$ 105.00	Revise the stakeholder management summary included within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by D. Barrett (ACG).
Outside PR	216	Leake, Paul	7/30/2019	0.3	\$ 350.00	\$ 105.00	Diligence and revise the implementation strategy summary included within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	7/30/2019	0.2	\$ 350.00	\$ 70.00	Revise the table of contents for the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for latest iteration of the presentation.
Outside PR	216	Leake, Paul	7/30/2019	0.1	\$ 350.00	\$ 35.00	Correspond with D. Barrett (ACG) regarding questions on the June fee statement.
Outside PR	216	Levantis, James	7/30/2019	1.3	\$ 350.00	\$ 455.00	Revise Commonwealth claims model to incorporate DRA loans for each credit.
Outside PR	216	Levantis, James	7/30/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	216	Levantis, James	7/30/2019	0.6	\$ 350.00	\$ 210.00	Review and diligence DRA loan/asset listing provided by J. Battle (ACG) for inclusion of information in the Commonwealth claims model.
Outside PR	216	Levantis, James	7/30/2019	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding latest available public figures on municipality debt outstanding to address comments by F. Battle (ACG) within the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Levantis, James	7/30/2019	0.8	\$ 350.00	\$ 280.00	Research latest available public figures on municipality debt outstanding to address comments by F. Battle (ACG) within the AAFAF Key Restructuring Updates presentation.
PR	56	Llompert, Sofia	7/30/2019	1.2	\$ 330.00	\$ 396.00	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated PRIICO mortgage detail.
PR	56	Llompert, Sofia	7/30/2019	1.1	\$ 330.00	\$ 363.00	Review PRIDCO Fiscal Plan financial model to evaluate rental income stream from lease agreements.
PR	56	Llompert, Sofia	7/30/2019	0.7	\$ 330.00	\$ 231.00	Review and revise PRIDCO cash reserve sources and uses analysis to incorporate feedback received from J. Battle (ACG) and J. Morrison (ACG).
PR	56	Llompert, Sofia	7/30/2019	0.7	\$ 330.00	\$ 231.00	Review updated rosters received from representatives of PRIDCO for purposes of VTP development.
PR	56	Llompert, Sofia	7/30/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO fiscal plan document background section to incorporate information regarding PRIDCO operations.
PR	56	Llompert, Sofia	7/30/2019	0.4	\$ 330.00	\$ 132.00	Review and revise PRIDCO Fiscal Plan document background section to incorporate information regarding PRIDCO operations.
PR	56	Llompert, Sofia	7/30/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO VTP presentation prepared by J. Morrison (ACG) for purposes of restructuring.
PR	56	Morrison, Jonathan	7/30/2019	2.6	\$ 800.00	\$ 2,080.00	Prepare discussion materials for representatives of PRIDCO management regarding proposed VTP program.
PR	56	Morrison, Jonathan	7/30/2019	2.5	\$ 800.00	\$ 2,000.00	Review PRIDCO VTP plan and implications on PRIDCO Fiscal Plan financial model projections in comparison to prior plans.
PR	56	Morrison, Jonathan	7/30/2019	0.6	\$ 800.00	\$ 480.00	Review sources and uses analysis of PRIDCO restricted cash reserve for purposes of restructuring.
PR	56	Morrison, Jonathan	7/30/2019	0.5	\$ 800.00	\$ 400.00	Review PRIDCO Trustee property summary as related to legal property diligence requests from counsel.
Outside PR	216	Nilsen, Patrick	7/30/2019	2.8	\$ 350.00	\$ 980.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for global comments provided by F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	7/30/2019	2.4	\$ 350.00	\$ 840.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by M. Yassin (AAFAF) regarding the pension system section.
Outside PR	216	Nilsen, Patrick	7/30/2019	2.2	\$ 350.00	\$ 770.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments provided by M. Yassin (AAFAF) related to the executive summary, plan of adjustment and fiscal plan sections.
Outside PR	216	Nilsen, Patrick	7/30/2019	2.1	\$ 350.00	\$ 735.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from D. Barrett (ACG) on the executive summary and plan of adjustment sections.
Outside PR	216	Nilsen, Patrick	7/30/2019	0.8	\$ 350.00	\$ 280.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from S. Uhland (OMM) on the pension system section.
Outside PR	216	Nilsen, Patrick	7/30/2019	0.3	\$ 350.00	\$ 105.00	Correspond with A. Sax-Boulder (OMM) regarding comments from O'Melveny & Myers to the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/30/2019	0.2	\$ 350.00	\$ 70.00	Correspond with I. Blumberg (OMM) regarding comments from representatives of O'Melveny & Myers to the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	215	Squiers, Jay	7/30/2019	1.4	\$ 785.00	\$ 1,099.00	Draft revised language on course offerings for the Public Safety Training Center project RFP.
Outside PR	215	Squiers, Jay	7/30/2019	0.7	\$ 785.00	\$ 549.50	Prepare RFP comments for discussion with Z. Roshandel (CPM) with respect to new information from DPS bureaus.
Outside PR	215	Squiers, Jay	7/30/2019	0.4	\$ 785.00	\$ 314.00	Participate in discussion with Z. Roshandel (CPM) regarding the new materials from DPS bureaus and appropriate revisions of the Public Safety Training Center project RFP.
PR	56	Verdeja, Julio	7/30/2019	1.7	\$ 285.00	\$ 484.50	Revise PRIDCO Fiscal Plan financial model to incorporate comments from S. Llompert (ACG) relating to asset sale assumptions.
PR	56	Verdeja, Julio	7/30/2019	1.6	\$ 285.00	\$ 456.00	Revise summary of trusted PRIDCO property portfolio to incorporate comments provided by J. Morrison (ACG).
PR	56	Verdeja, Julio	7/30/2019	1.4	\$ 285.00	\$ 399.00	Revise PRIDCO Trustee property summary to incorporate geographic concentration of assets for legal property diligence purposes.
PR	56	Verdeja, Julio	7/30/2019	0.8	\$ 285.00	\$ 228.00	Review PRIDCO Fiscal Plan document prior to discussion with S. Llompert (ACG) and J. Morrison (ACG).
PR	215	Verdeja, Julio	7/30/2019	0.4	\$ 285.00	\$ 114.00	Correspond with J. Squiers (ACG) to provide a summary of the information received from the 911, firefighter and special investigations bureaus in relation to the Public Safety Training Center project.
Outside PR	216	Battle, Fernando	7/31/2019	0.9	\$ 875.00	\$ 787.50	Participate on call with P. Nilsen (ACG) to discuss comments regarding the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	216	Nilsen, Patrick	7/31/2019	0.9	\$ 350.00	\$ 315.00	Participate on call with F. Battle (ACG) to discuss comments regarding the Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	200	Barrett, Dennis	7/31/2019	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of Ankura, Nixon Peabody and O'Melveny & Myers to finalize the COFINA available amounts certificate.
Outside PR	200	Battle, Fernando	7/31/2019	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives of Ankura, Nixon Peabody and O'Melveny & Myers to finalize the COFINA available amounts certificate.
PR	56	Llompert, Sofia	7/31/2019	0.2	\$ 330.00	\$ 66.00	Participate on call with A. Toro (BH), L. Blanco (BH), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO VTP presentation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Morrison, Jonathan	7/31/2019	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Toro (BH), L. Blanco (BH), J. Verdeja (ACG) and S. Llompарт (ACG) to discuss PRIDCO VTP presentation.
PR	56	Verdeja, Julio	7/31/2019	0.2	\$ 285.00	\$ 57.00	Participate on call with A. Toro (BH), L. Blanco (BH), J. Morrison (ACG) and S. Llompарт (ACG) to discuss PRIDCO VTP presentation.
PR	56	Llompарт, Sofia	7/31/2019	0.4	\$ 330.00	\$ 132.00	Participate in meeting with B. Fernandez (AAFAF), S. Velez (AAFAF), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO diligence items.
PR	56	Verdeja, Julio	7/31/2019	0.4	\$ 285.00	\$ 114.00	Participate in meeting with B. Fernandez (AAFAF), S. Velez (AAFAF), J. Morrison (ACG) and S. Llompарт (ACG) to discuss PRIDCO diligence items.
PR	56	Battle, Juan Carlos	7/31/2019	0.5	\$ 650.00	\$ 325.00	Participate in meeting with G. Camba (AAFAF), S. Llompарт (ACG), J. Morrison (ACG) and J. Verdeja (ACG) regarding VTP model for PRIDCO.
PR	56	Llompарт, Sofia	7/31/2019	0.5	\$ 330.00	\$ 165.00	Participate in meeting with G. Camba (AAFAF), J. Battle (ACG), J. Morrison (ACG) and J. Verdeja (ACG) regarding VTP model for PRIDCO.
PR	56	Morrison, Jonathan	7/31/2019	0.5	\$ 800.00	\$ 400.00	Participate in meeting with G. Camba (AAFAF), J. Battle (ACG), S. Llompарт (ACG) and J. Verdeja (ACG) regarding VTP model for PRIDCO.
PR	56	Verdeja, Julio	7/31/2019	0.5	\$ 285.00	\$ 142.50	Participate in meeting with G. Camba (AAFAF), J. Battle (ACG), J. Morrison (ACG) and S. Llompарт (ACG) regarding VTP model for PRIDCO.
PR	56	Llompарт, Sofia	7/31/2019	1.0	\$ 330.00	\$ 330.00	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of PRIDCO and AAFAF to discuss RSA working group work plan updates.
PR	56	Morrison, Jonathan	7/31/2019	1.0	\$ 800.00	\$ 800.00	Participate on call with J. Verdeja (ACG), S. Llompарт (ACG) and representatives of PRIDCO and AAFAF to discuss RSA working group work plan updates.
PR	56	Verdeja, Julio	7/31/2019	1.0	\$ 285.00	\$ 285.00	Participate on call with J. Morrison (ACG), S. Llompарт (ACG) and representatives of PRIDCO and AAFAF to discuss RSA working group work plan updates.
PR	56	Llompарт, Sofia	7/31/2019	0.9	\$ 330.00	\$ 297.00	Participate in meeting with A. Toro (BH), L. Blanco (BH), B. Fernandez (AAFAF), A. Camporreale (AAFAF) and J. Morrison (ACG) to discuss PRIDCO VTP presentation.
PR	56	Morrison, Jonathan	7/31/2019	0.9	\$ 800.00	\$ 720.00	Participate in meeting with A. Toro (BH), L. Blanco (BH), B. Fernandez (AAFAF), A. Camporreale (AAFAF) and S. Llompарт (ACG) to discuss PRIDCO VTP presentation.
PR	56	Battle, Juan Carlos	7/31/2019	0.9	\$ 650.00	\$ 585.00	Participate on conference call with D. Salem (GTAM), R. Tennenbaum (GTAM) and J. Morrison (ACG) to discuss recent developments in Puerto Rico and discuss PRIDCO RSA milestone extension.
PR	56	Morrison, Jonathan	7/31/2019	0.9	\$ 800.00	\$ 720.00	Participate on conference call with D. Salem (GTAM), R. Tennenbaum (GTAM) and J. Battle (ACG) to discuss recent developments in Puerto Rico and discuss PRIDCO RSA milestone extension.
PR	210	Battle, Juan Carlos	7/31/2019	0.7	\$ 650.00	\$ 455.00	Participate on conference call with M. Kremer (OMM), S. Uhland (OMM) and S. Pak (OMM) to discuss PRIFA-Ports extension language and strategy in absence of PRIFA-Ports extension.
PR	210	Morrison, Jonathan	7/31/2019	0.5	\$ 800.00	\$ 400.00	Participate on call with J. Battle (ACG) and representatives of Houlihan Lokey regarding process on Ports restructuring.
Outside PR	210	Battle, Fernando	7/31/2019	0.3	\$ 875.00	\$ 262.50	Correspond with J. Battle (ACG) to discuss status of cruise ship transaction process and prepare response in anticipation of call with Ad Hoc group representatives.
Outside PR	210	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Participate on conference call with representatives of O'Melveny & Myers and Ankura to discuss response to PRIFA Ad Hoc group regarding extension of milestone dates.
Outside PR	210	Battle, Fernando	7/31/2019	0.5	\$ 875.00	\$ 437.50	Participate in conference call with N. Kempner (Taconic) and J. Acheatel (Monarch), and J. Battle (ACG) and J. Morrison (ACG) to discuss extension of PRIFA-Ports RSA milestones.
PR	210	Battle, Juan Carlos	7/31/2019	0.5	\$ 650.00	\$ 325.00	Participate in conference call with N. Kempner (Taconic) and J. Acheatel (Monarch), and F. Battle (ACG) and J. Morrison (ACG) to discuss extension of PRIFA-Ports RSA milestones.
PR	210	Morrison, Jonathan	7/31/2019	0.5	\$ 800.00	\$ 400.00	Participate in conference call with N. Kempner (Taconic) and J. Acheatel (Monarch), and F. Battle (ACG) and J. Battle (ACG) to discuss extension of PRIFA-Ports RSA milestones.
Outside PR	9	Alvarez, Charles	7/31/2019	0.9	\$ 350.00	\$ 315.00	Upload PREPA weekly reporting package to the creditor data room.
Outside PR	200	Alvarez, Charles	7/31/2019	0.9	\$ 350.00	\$ 315.00	Revise COFINA bond consideration analysis for comments provided by G. Hoyes (BAML).
Outside PR	216	Alvarez, Charles	7/31/2019	2.2	\$ 350.00	\$ 770.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for information related to pensions, Law 29 and the PREPA RSA.
Outside PR	200	Barrett, Dennis	7/31/2019	0.6	\$ 775.00	\$ 465.00	Prepare reconciliation of amounts in the COFINA available amounts certificate to ensure the Commonwealth is in compliance.
Outside PR	200	Barrett, Dennis	7/31/2019	0.4	\$ 775.00	\$ 310.00	Research FY19 General Fund expenditure actuals for use in the COFINA available amounts certificate.
Outside PR	216	Barrett, Dennis	7/31/2019	3.6	\$ 775.00	\$ 2,790.00	Continue working on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	216	Barrett, Dennis	7/31/2019	0.8	\$ 775.00	\$ 620.00	Incorporate financial reporting slides into the Commonwealth Overview Presentation requested by J. Santiago (AAFAF).
Outside PR	2	Battle, Fernando	7/31/2019	0.4	\$ 875.00	\$ 350.00	Participate on weekly implementation status call with implementation team leadership.
Outside PR	216	Battle, Fernando	7/31/2019	1.4	\$ 875.00	\$ 1,225.00	Review and edit restructuring update presentation to be made to AAFAF Executive Director.
Outside PR	216	Battle, Fernando	7/31/2019	1.0	\$ 875.00	\$ 875.00	Review and edit Commonwealth plan of adjustment section of Restructuring presentation for AAFAF Executive Director.
Outside PR	216	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rapisardi (OMM) to discuss Commonwealth Overview presentation requested by J. Santiago (AAFAF).
Outside PR	200	Battle, Fernando	7/31/2019	0.4	\$ 875.00	\$ 350.00	Participate on conference call with representatives of AAFAF, COFINA, O'Melveny & Myers, Nixon Peabody, Bank of America Merrill Lynch and Squire Sanders to discuss closing documentation related to COFINA tax exchange transaction.
Outside PR	200	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Review closing memorandum prepared by Bank of America Merrill Lynch related to taxable interest payment as part of COFINA tax exchange closing.
Outside PR	200	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with A. Rossy (Hacienda) to discuss available amounts tax certificate required as part of tax exchange closing documentation.
Outside PR	200	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with M. Yassin (AAFAF) to discuss available amounts tax certificate required as part of tax exchange closing documentation prior to submission to Hacienda.
Outside PR	200	Battle, Fernando	7/31/2019	0.1	\$ 875.00	\$ 87.50	Participate on call with A. Camporreale (AAFAF) to discuss COFINA available amounts tax certificate required as part of tax exchange closing documentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	7/31/2019	0.8	\$ 875.00	\$ 700.00	Review changes to closing documentation related to COFINA tax exchange transaction closing.
Outside PR	216	Battle, Fernando	7/31/2019	0.2	\$ 875.00	\$ 175.00	Participate on call with C. Alvarez (ACG) to discuss status of financial reports due on 7/31/19 and explanation of why certain reports will not be completed.
PR	216	Battle, Juan Carlos	7/31/2019	0.6	\$ 650.00	\$ 390.00	Participate in meeting with L. Alfaro (Barclays) and R. Hillman (Barclays) to discuss capital markets conditions and reaction to recent developments on political landscape and effect on ongoing non-Title III restructuring efforts.
PR	210	Battle, Juan Carlos	7/31/2019	0.6	\$ 650.00	\$ 390.00	Revise Ports Cruise Ship Terminal P3 RFP documentation and PRIFA-Ports RSA in preparation for conference call with N. Kempner (Taconic) and J. Acheatel (Monarch) to discuss extension of RSA milestones.
PR	210	Battle, Juan Carlos	7/31/2019	0.4	\$ 650.00	\$ 260.00	Participate in conference call with M. Kremer (OMM) to discuss PRIFA-Ports milestone extension.
PR	211	Battle, Juan Carlos	7/31/2019	0.6	\$ 650.00	\$ 390.00	Participate on call with S. Spencer (HL), and M. Pruitt (HL) regarding update on recent developments in Puerto Rico and next steps expected in connection with negotiations for obligations to DRA.
PR	216	Battle, Juan Carlos	7/31/2019	0.5	\$ 650.00	\$ 325.00	Prepare updated PRASA executive summary for AAFAF transition materials.
PR	216	Battle, Juan Carlos	7/31/2019	0.5	\$ 650.00	\$ 325.00	Revise and provide comments to updated version of AAFAF transition materials requested by J. Santiago (AAFAF).
PR	210	Battle, Juan Carlos	7/31/2019	0.5	\$ 650.00	\$ 325.00	Participate on call with J. Morrison (ACG) and representatives of Houlihan Lokey regarding process on Ports restructuring.
Outside PR	3	Burkett, Matthew	7/31/2019	0.5	\$ 475.00	\$ 237.50	Participate on conference call with C. Gonzalez (AAFAF) to discuss action items for FY20 Implementation kickoff and communicating information to agency leaders.
Outside PR	216	Leake, Paul	7/31/2019	0.5	\$ 350.00	\$ 175.00	Participate in meeting with P. Nilsen (ACG) and D. Barrett (ACG) regarding comments and revisions to the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/31/2019	2.1	\$ 350.00	\$ 735.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided representatives of O'Melveny & Myers.
Outside PR	216	Leake, Paul	7/31/2019	1.4	\$ 350.00	\$ 490.00	Review and revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) prior to sending to D. Barrett (ACG).
Outside PR	216	Leake, Paul	7/31/2019	1.3	\$ 350.00	\$ 455.00	Review and prepare HTA debt summaries for inclusion within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/31/2019	0.9	\$ 350.00	\$ 315.00	Review and prepare implementation and reporting summaries for inclusion within the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF.
Outside PR	216	Leake, Paul	7/31/2019	0.8	\$ 350.00	\$ 280.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by F. Battle (ACG).
Outside PR	216	Leake, Paul	7/31/2019	0.7	\$ 350.00	\$ 245.00	Revise the page references for the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for latest iteration of the presentation.
Outside PR	216	Leake, Paul	7/31/2019	0.3	\$ 350.00	\$ 105.00	Revise the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for comments provided by I. Blumberg (OMM).
Outside PR	216	Leake, Paul	7/31/2019	0.2	\$ 350.00	\$ 70.00	Revise the table of contents for the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for representatives of AAFAF for latest iteration of the presentation.
Outside PR	216	Levantis, James	7/31/2019	0.7	\$ 350.00	\$ 245.00	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
PR	56	Llompert, Sofia	7/31/2019	1.7	\$ 330.00	\$ 561.00	Review and revise PRIDCO VTP model to develop formal proposal for representatives of DDEC.
PR	56	Llompert, Sofia	7/31/2019	1.4	\$ 330.00	\$ 462.00	Review and revise PRIDCO VTP presentation to incorporate updated program information.
PR	56	Llompert, Sofia	7/31/2019	1.3	\$ 330.00	\$ 429.00	Review and revise PRIDCO VTP model to incorporate updated scenario assumptions.
PR	56	Llompert, Sofia	7/31/2019	0.4	\$ 330.00	\$ 132.00	Review PRIDCO Trustee property summary prepared by J. Verdeja (ACG) in response to restructuring diligence request.
PR	56	Llompert, Sofia	7/31/2019	0.3	\$ 330.00	\$ 99.00	Correspond with I. Caraballo (AAFAF) regarding PRIDCO tenant communications.
PR	56	Llompert, Sofia	7/31/2019	0.3	\$ 330.00	\$ 99.00	Review and revise PRIDCO capitalization table in response to request from J. Levantis (ACG).
PR	56	Morrison, Jonathan	7/31/2019	0.3	\$ 800.00	\$ 240.00	Review open items regarding PRIDCO restructuring plan, financial modeling and VTP for PRIDCO.
PR	56	Morrison, Jonathan	7/31/2019	0.3	\$ 800.00	\$ 240.00	Participate on call with M. Kremer (OMM) regarding PRIDCO milestone extension.
PR	56	Morrison, Jonathan	7/31/2019	3.0	\$ 800.00	\$ 2,400.00	Analyze and develop VTP discussion materials for representatives of PRIDCO management.
Outside PR	3	Nilsen, Patrick	7/31/2019	0.1	\$ 350.00	\$ 35.00	Correspond with D. Barrett (ACG) regarding historical general fund expenditures for FY2019 for inclusion in the tax exempt analysis for Commonwealth issuances.
Outside PR	216	Nilsen, Patrick	7/31/2019	3.9	\$ 350.00	\$ 1,365.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from D. Barrett (ACG) on the presentation of claims outstanding, bond holder summary and the comparison of select creditors.
Outside PR	216	Nilsen, Patrick	7/31/2019	3.4	\$ 350.00	\$ 1,190.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from J. Zujkowski (OMM) on the executive summary, plan of adjustment considerations and the pensions section.
Outside PR	216	Nilsen, Patrick	7/31/2019	3.3	\$ 350.00	\$ 1,155.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from J. Zujkowski (OMM) on the executive summary, plan of adjustment considerations and the pensions section.
Outside PR	216	Nilsen, Patrick	7/31/2019	1.2	\$ 350.00	\$ 420.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF)s for comments from M. Alvarez (OCFO) on the certified fiscal plan reporting requirements.
Outside PR	216	Nilsen, Patrick	7/31/2019	1.2	\$ 350.00	\$ 420.00	Revise Commonwealth Overview Presentation requested by J. Santiago (AAFAF) for comments from J. Rapisardi (OMM) and J. Zujkowski (OMM) regarding the positive and negative impacts of the plan of adjustment strategy and the ordering of the presentation.
Outside PR	216	Nilsen, Patrick	7/31/2019	0.3	\$ 350.00	\$ 105.00	Participate in discussion with M. Kremer (OMM) regarding comments from S. Uhland (OMM) on the Commonwealth Overview Presentation requested by J. Santiago (AAFAF) presentation.
Outside PR	215	Squiers, Jay	7/31/2019	0.8	\$ 785.00	\$ 628.00	Attend working group call with representatives of CPM and Nossaman on the proposed right of first refusal in the RFP for the Public Safety Training Center project.
PR	56	Verdeja, Julio	7/31/2019	2.0	\$ 285.00	\$ 570.00	Revise PRIDCO Trustee property summary to incorporate feedback from S. Llompert (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	7/31/2019	1.4	\$ 285.00	\$ 399.00	Prepare reconciliation of PRIDCO asset summary in published asset manager RFQ and PRIDCO Trustee property summary for legal property diligence purposes.
PR	56	Verdeja, Julio	7/31/2019	1.3	\$ 285.00	\$ 370.50	Revise PRIDCO asset summary to incorporate feedback from S. Llompart (ACG).
PR	56	Verdeja, Julio	7/31/2019	0.5	\$ 285.00	\$ 142.50	Prepare PRIDCO data room access report to identify which parties viewed the shared documents for restructuring diligence purposes.
Total - Hourly Fees				1,074.8		\$ 533,959.50	
Municipal Advisory Fee						\$ 50,000.00	
Subcontractor 1 <sup>(1)</sup>						\$ 2,081.29	
Subcontractor 2 <sup>(1)</sup>						\$ 2,167.74	
Total - Fees				1074.8		\$ 588,208.53	
(1) Invoices can be provided upon request							

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 5,843.34
Lodging	4,132.39
Meals	1,386.00
Other	120.00
Transportation	1,836.64
<b>TOTAL</b>	<b>\$ 13,318.37</b>

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<sup>1</sup> Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Charles Alvarez	7/8/2019	\$ 18.28	Overtime taxi from office (485 Lexington) to home.	
Airfare/Railway	Charles Alvarez	7/15/2019	\$ 381.70	One-way airfare from New York, NY to San Juan, PR (7/15/19).	26
Transportation - US	Charles Alvarez	7/15/2019	\$ 60.52	Travel taxi from home to airport (JFK).	30
Meals - PR	Charles Alvarez	7/15/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Charles Alvarez	7/15/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Charles Alvarez	7/16/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Charles Alvarez	7/16/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Charles Alvarez	7/17/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Charles Alvarez	7/17/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Charles Alvarez	7/18/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (7/15/19 - 7/18/19).	28
Airfare/Railway	Charles Alvarez	7/18/2019	\$ 581.70	One-way airfare from San Juan, PR to New York, NY (7/18/19).	27
Transportation - US	Charles Alvarez	7/18/2019	\$ 46.50	Travel taxi from airport (JFK) to home.	29
Meals - PR	Charles Alvarez	7/18/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Charles Alvarez	7/18/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	7/1/2019	\$ 316.20	One-way airfare from Boston, MA to San Juan, PR (7/1/19).	2
Transportation - US	Fernando Batlle	7/1/2019	\$ 89.99	Travel taxi from home to airport (BOS).	1
Meals - PR	Fernando Batlle	7/1/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/1/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	7/2/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/2/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Fernando Batlle	7/3/2019	\$ 542.10	Lodging in San Juan, PR for 2 nights (7/1/19 - 7/3/19).	5
Airfare/Railway	Fernando Batlle	7/3/2019	\$ 281.70	One-way airfare from San Juan, PR to Boston, MA (7/3/19).	3
Meals - PR	Fernando Batlle	7/3/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	7/3/2019	\$ 41.11	Travel taxi from airport (BOS) to home.	4
Transportation - PR	Fernando Batlle	7/3/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	7/8/2019	\$ 405.30	One-way airfare from Boston, MA to New York, NY (7/8/19).	7
Transportation - US	Fernando Batlle	7/8/2019	\$ 79.97	Travel taxi from home to airport (BOS).	8
Transportation - US	Fernando Batlle	7/8/2019	\$ 52.29	Travel taxi from airport (LGA) to office (485 Lexington).	6
Transportation - US	Fernando Batlle	7/8/2019	\$ 10.56	Travel taxi from office (485 Lexington) to hotel.	
Airfare/Railway	Fernando Batlle	7/9/2019	\$ 298.30	One-way airfare from New York, NY to Boston, MA (7/9/19).	14
Lodging - US	Fernando Batlle	7/9/2019	\$ 272.75	Lodging in New York, NY for 1 night (7/8/19 - 7/9/19).	11
Transportation - US	Fernando Batlle	7/9/2019	\$ 48.94	Travel taxi from hotel to airport (LGA).	10
Transportation - US	Fernando Batlle	7/9/2019	\$ 41.71	Travel taxi from airport (BOS) to home.	9
Airfare/Railway	Fernando Batlle	7/11/2019	\$ 298.30	One-way airfare from Boston, MA to New York, NY (7/11/19).	32
Transportation - US	Fernando Batlle	7/11/2019	\$ 72.86	Travel taxi from home to airport (BOS).	33
Transportation - US	Fernando Batlle	7/11/2019	\$ 60.77	Travel taxi from office (485 Lexington) to airport (LGA).	13
Transportation - US	Fernando Batlle	7/11/2019	\$ 59.44	Travel taxi from airport (LGA) to office (485 Lexington).	12
Airfare/Railway	Fernando Batlle	7/11/2019	\$ 362.30	One-way airfare from New York, NY to Boston, MA (7/11/19).	41
Transportation - US	Fernando Batlle	7/12/2019	\$ 45.35	Travel taxi from airport (BOS) to home.	16
Airfare/Railway	Fernando Batlle	7/16/2019	\$ 290.20	One-way airfare from Boston, MA to San Juan, PR (7/16/19).	15
Transportation - US	Fernando Batlle	7/16/2019	\$ 100.00	Travel taxi from home to airport (BOS).	34
Meals - PR	Fernando Batlle	7/16/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/16/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	7/17/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/17/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	7/18/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/18/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Fernando Batlle	7/19/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (7/16/19 - 7/19/19).	38
Airfare/Railway	Fernando Batlle	7/19/2019	\$ 281.70	One-way airfare from San Juan, PR to Boston, MA (7/19/19).	20
Transportation - US	Fernando Batlle	7/19/2019	\$ 45.54	Travel taxi from airport (BOS) to home.	21
Meals - PR	Fernando Batlle	7/19/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/19/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	7/23/2019	\$ 218.70	One-way airfare from Fort Lauderdale, FL to San Juan, PR (7/23/19).	24
Transportation - US	Fernando Batlle	7/23/2019	\$ 91.32	Travel taxi from hotel to airport (FLL).	22
Meals - PR	Fernando Batlle	7/23/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/23/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Fernando Batlle	7/24/2019	\$ 271.05	Lodging in San Juan, PR for 1 night (7/23/19 - 7/24/19).	23
Airfare/Railway	Fernando Batlle	7/24/2019	\$ 178.70	One-way airfare from San Juan, PR to Fort Lauderdale, FL (7/24/19).	39
Transportation - US	Fernando Batlle	7/24/2019	\$ 35.72	Travel taxi from airport (FLL) to hotel.	40
Meals - PR	Fernando Batlle	7/24/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	7/24/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	James Levantis	7/9/2019	\$ 23.12	Overtime taxi from office (485 Lexington) to home.	
Meals - PR	Jay Squiers	7/8/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jay Squiers	7/8/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jay Squiers	7/9/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jay Squiers	7/9/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jay Squiers	7/10/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jay Squiers	7/10/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jay Squiers	7/11/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jay Squiers	7/11/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Jay Squiers	7/12/2019	\$ 695.74	Roundtrip airfare from Chicago, IL to San Juan, PR (7/8/19 - 7/12/19).	31
Lodging - PR	Jay Squiers	7/12/2019	\$ 607.04	Lodging in San Juan, PR for 4 nights (7/8/19 - 7/12/19).	36
Other	Jay Squiers	7/12/2019	\$ 120.00	Parking at airport (DFW) (7/8/19 - 7/12/19).	35
Meals - PR	Jay Squiers	7/12/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jay Squiers	7/12/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Jonathan Morrison	7/15/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/15/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	7/15/2019	\$ 23.42	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	7/16/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/16/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	7/17/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/17/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Lodging - PR	Jonathan Morrison	7/18/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (7/15/19 - 7/18/19).	17
Airfare/Railway	Jonathan Morrison	7/18/2019	\$ 631.40	Roundtrip airfare from Chicago, IL to San Juan, PR (7/15/19 - 7/18/19).	25
Meals - PR	Jonathan Morrison	7/18/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/18/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	7/18/2019	\$ 25.37	Travel taxi from airport (ORD) to home.	19
Meals - PR	Jonathan Morrison	7/29/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/29/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	7/29/2019	\$ 25.10	Travel taxi from home to airport (ORD).	18
Meals - PR	Jonathan Morrison	7/30/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/30/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	7/31/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	7/31/2019	\$ 29.12	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Jonathan Morrison	8/1/2019	\$ 621.40	Roundtrip airfare from Chicago, IL to San Juan, PR (7/29/19 - 8/1/19).	37
Transportation - US	Paul Leake	7/15/2019	\$ 10.76	Overtime taxi from office (485 Lexington) to home.	
<b>Total</b>			<b>\$ 13,318.37</b>		

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



***Invoice Remittance***

September 2, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SIXTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JULY 1, 2019 TO JULY 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-sixth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2019 through July 31, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure





***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services from July 1, 2019 to July 31, 2019**

---

Professional Services	\$321,862.38
Expenses	\$24,356.80
<b>Total Amount Due</b>	<b>\$346,219.18</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Implementation Project

**Professional Services from July 1, 2019 to July 30, 2019**

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Name	Title	Rate	Hours	Total
Arren Yoshimura	Director	\$332.50	0.9	\$299.25
Daniel Jandura	Senior Director	\$380.00	92.5	\$35,150.00
Farrah Zughni	Senior Associate	\$308.75	40.9	\$12,627.88
Fernando Battle	Senior Managing Director	\$831.25	0.7	\$581.88
Jaime Fullana	Associate	\$285.00	100.9	\$28,756.50
Jake Rumel	Director	\$332.50	45.1	\$14,995.75
James Graves	Senior Associate	\$308.75	4	\$1,235.00
Jason Boo	Managing Director	\$451.25	41.5	\$18,726.88
Jessica Edwards	Senior Associate	\$308.75	80.5	\$24,854.38
Justin Schulte	Director	\$332.50	32.5	\$10,806.25
Kevin Cowherd	Senior Managing Director	\$522.50	17	\$8,882.50
Matthew Burkett	Senior Director	\$380.00	0.8	\$304.00
Michael Burris	Senior Director	\$380.00	68.9	\$26,182.00
Michael Thacker	Senior Director	\$380.00	62.4	\$23,712.00
Ryan Tabor	Managing Director	\$451.25	17.1	\$7,716.38
Sean Stacy	Senior Director	\$380.00	144.4	\$54,872.00
Stephen Brickner	Senior Director	\$380.00	88.9	\$33,782.00
Vicki Estrin	Senior Managing Director	\$522.50	34.6	\$18,078.50
Victoria LaChance	Director	\$332.50	0.9	\$299.25
			<b>874.50</b>	<b>\$321,862.38</b>
			<b>Total</b>	<b>\$321,862.38</b>

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## ***Invoice Summary***

<b>Expense Category</b>	<b>Total</b>
Airfare/Railway	\$9,793.60
Lodging – PR	\$8,777.57
Lodging - US	\$0.00
Meals - PR	\$3,135.00
Meals - US	\$545.66
Transportation - PR	\$1,100.00
Transportation - US	\$1,004.97
Other	\$0.00
	<b>\$24,356.80</b>
	<b>Total this Task</b>
	<b>\$24,356.80</b>
<b>Invoice Total</b>	<b><u>\$346,219.18</u></b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside - PR	10	Arren Yoshimura	7/9/2019	0.9	332.5	299.25	Participate in meeting with representatives of Agency to discuss timeline on outstanding items for the week.
Outside - PR	20	Daniel Jandura	7/1/2019	3.4	380	1,292.00	Develop ASEM process maps for accounts payable processes (3.4)
Outside - PR	20	Daniel Jandura	7/1/2019	4	380	1,520.00	Analyze ASEM Supply Chain Spend Goods Data provided by ASEM (4.0)
Outside - PR	20	Daniel Jandura	7/2/2019	3.5	380	1,330.00	Analyze ASEM supply chain spend goods data for vendor optimization opportunities (3.5)
Outside - PR	20	Daniel Jandura	7/2/2019	2.9	380	1,102.00	Analyze ASEM supply chain spend goods data for material categories optimization opportunities (2.9)
Outside - PR	20	Daniel Jandura	7/2/2019	0.5	380	190.00	Format ASEM supply chain data provided by ASEM for ASEM supply chain spend vendor and goods analysis (1.5)
Outside - PR	20	Daniel Jandura	7/3/2019	3.6	380	1,368.00	Analyze ASEM 'Financial 502 Report' to identify potential ASEM spend optimization opportunities (3.6)
Outside - PR	20	Daniel Jandura	7/5/2019	3.3	380	1,254.00	Analyze ASEM 'Financial 502 Report' to identify potential ASEM spend optimization opportunities (3.3)
Outside - PR	20	Daniel Jandura	7/5/2019	1.6	380	608.00	Develop ASEM discovery plan and preliminary question set for week of 7/8/19 (1.6)
Outside - PR	20	Daniel Jandura	7/8/2019	4.6	380	1,748.00	Perform analysis of ASEM Goods Spend to identify trends and opportunities for improvement in supply expense management (4.6)
Outside - PR	20	Daniel Jandura	7/9/2019	2.8	380	1,064.00	Analyze ASEM purchasing data provided by P.Barreres to understand procurement spend patterns and trends (2.8)
PR	20	Daniel Jandura	7/9/2019	1.8	380	684.00	Prepare for meeting with J.Baez (UDH) to discuss supply expense data (1.8)
PR	20	Daniel Jandura	7/9/2019	0.3	380	114.00	Participate in meeting with J.Baez (UDH) and S.Brickner (ACG) to discuss supply expense data (.2)
PR	20	Daniel Jandura	7/10/2019	2	380	760.00	Participate in meeting with C.Matta (ASEM), S.Brickner (ACG), and J.Edwards (ACG) to discuss ASEM purchasing function (2.0)
PR	20	Daniel Jandura	7/10/2019	0.5	380	190.00	Discuss outcomes and insights of meeting with C.Matta (ASEM) with S.Brickner (ACG), and J.Edwards (ACG) (.5)
PR	20	Daniel Jandura	7/10/2019	1.2	380	456.00	Prepare question set for meeting with P.Barreras (ASEM) (1.2)
PR	20	Daniel Jandura	7/10/2019	1	380	380.00	Develop and document ASEM supply chain and procurement workstream progress updates to Bi-Monthly DOH Hospital Transformation Status Report (1.0)
PR	20	Daniel Jandura	7/11/2019	1	380	380.00	Participate in DOH Hospital Transformation Leadership status meeting with J.Matta (ASEM/UDH) and representatives of UDH, HOPU, ASEM, and ACG (1.0)
PR	20	Daniel Jandura	7/15/2019	3.4	380	1,292.00	Perform review and analysis of ASEM Finance function to identify opportunities for performance improvement (3.4)
PR	20	Daniel Jandura	7/15/2019	0.4	380	152.00	Prepare for meeting with P.Barreres regarding

							update on ASEM Finance function review (0.4)
PR	20	Daniel Jandura	7/15/2019	1	380	380.00	Revise DOH supply chain and revenue cycle analysis strategy based on findings to date (1.0)
PR	20	Daniel Jandura	7/16/2019	0.4	380	152.00	Prepare ASEM Finance summary based on newly received information from P.Barreres (ASEM) (0.4)
PR	20	Daniel Jandura	7/16/2019	3.1	380	1,178.00	Analyze ASEM financial data provided by P.Barreres (ASEM) to understand ASEM overall financial position (3.1)
PR	20	Daniel Jandura	7/17/2019	0.7	380	266.00	Review DOH organizational structure with S.Brickner, V.Estrin, and J.Edwards (ACG) and discuss alternatives for DOH consolidation and reorganization (.5)
PR	20	Daniel Jandura	7/17/2019	3.4	380	1,292.00	Develop framework for ASEM vendor and materials spend group analysis (3.4)
PR	20	Daniel Jandura	7/18/2019	2.8	380	1,064.00	Analyze data provided by P.Barreres (ASEM) to understand ASEM materials spend group assignment (2.8)
PR	20	Daniel Jandura	7/18/2019	1	380	380.00	Review draft DOH legislation regarding consolidation and summarize key supply chain and procurement related points (1.0)
PR	20	Daniel Jandura	7/19/2019	4.2	380	1,596.00	Analyze data provided by P.Barreres (ASEM) to develop ASEM materials spend group assignments (4.2)
PR	20	Daniel Jandura	7/22/2019	1	380	380.00	Conduct review of legislation and potential DOH hospital organizational model with D.Jandura and J.Edwards (ACG) (1.0)
PR	20	Daniel Jandura	7/22/2019	1	380	380.00	Participate on telephone call to discuss and confirm ASEM supply chain spend analysis data views with S. Brickner, J. Edwards and J. Rumel (ACG) (1.0)
PR	20	Daniel Jandura	7/22/2019	2.2	380	836.00	Prepare questions and insights for meeting with S. Brickner, J. Edwards and J. Rumel regarding ASEM Supply Chain data views (1.9)
PR	20	Daniel Jandura	7/23/2019	1	380	380.00	Participate in meeting with V.Estrin, J.Edwards, M.Thacker, and S.Brickner to review DOH proposed legislation insights and proposed new organizational structure model (1.0)
PR	20	Daniel Jandura	7/23/2019	0.5	380	190.00	Prepare for meeting with R.Madonado (AAFAF) regarding DOH Hospital Transformation team progress and key upcoming activities (0.5)
PR	20	Daniel Jandura	7/23/2019	2.1	380	798.00	Develop proposed ASEM Goods Sub Groups and Group Categories (2.1)
PR	20	Daniel Jandura	7/24/2019	1.5	380	570.00	Participate in meeting with J.Rumel, S.Brickner, J.Edwards (ACG) to simplify and improve ASEM product classification nomenclature (1.5)
Outside - PR	20	Daniel Jandura	7/24/2019	3.6	380	1,368.00	Develop framework to define ASEM Goods Sub Groups (3.6)
PR	20	Daniel Jandura	7/25/2019	5.5	380	2,090.00	Prepare analysis of ASEM Goods Assignment for the Main Group supply expense category (5.5)
PR	20	Daniel Jandura	7/26/2019	3.3	380	1,254.00	Prepare analysis of ASEM Goods Assignment for the Main Group supply expense category (3.3)
PR	20	Daniel Jandura	7/26/2019	0.2	380	76.00	Prepare for ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (0.2)
PR	20	Daniel Jandura	7/26/2019	1	380	380.00	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned

							activities for the week of 7/29/19 (1.0)
PR	20	Daniel Jandura	7/30/2019	3.1	380	1,178.00	Prepare analysis of ASEM Goods Assignment for the Main Group supply expense category (3.1)
PR	20	Daniel Jandura	7/30/2019	0.8	380	304.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (0.8)
PR	20	Daniel Jandura	7/30/2019	0.5	380	190.00	Review FOMB Rightsizing Model and summarize DOH supply chain savings components (0.5)
PR	20	Daniel Jandura	7/30/2019	0.9	380	342.00	Prepare presentation of DOH supply chain insights and observations for J. Matta (ASEM) meeting scheduled for 7/31/19 (0.9)
PR	20	Daniel Jandura	7/31/2019	1	380	380.00	Develop financial case for Shared Services between ASEM, UDH and HOPU based on discovery findings to date and leading practices (1.0)
PR	20	Daniel Jandura	7/31/2019	0.8	380	304.00	Prepare for DOH Hospital Transformation meeting planned for 7/31/19 with J.Matta and R.Nieves (ASEM) (0.8)
PR	20	Daniel Jandura	7/31/2019	1	380	380.00	Participate in meeting with J.Matta and R.Nieves (ASEM), R.Tabor and S.Brickner (ACG) to review progress of ASEM supply chain and UDH revenue cycle project effort to date and formulate strategy for upcoming ASEM and UDH work (1.0)
PR	20	Daniel Jandura	7/31/2019	1.3	380	494.00	Create meeting minutes and action items from 7/31/19 meeting with J.Matta and R.Nieves (ASEM) (1.3)
PR	20	Daniel Jandura	7/31/2019	1	380	380.00	Develop ACG DOH Hospital Transformation status report describing supply chain workstream progress over the past 3 weeks and upcoming tasks to be completed (1.0)
PR	20	Daniel Jandura	7/31/2019	0.3	380	114.00	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (0.3)
PR	20	Daniel Jandura	7/31/2019	0.5	380	190.00	Participate in meeting to review ASEM Supply Chain dashboard data with J. Rumel and S. Brickner (ACG) (0.5)
Outside - PR	10	Farrah Zughni	7/1/2019	0.5	308.75	154.38	Review agency FY20 kick off template to provide high-level summary of agency fiscal plan obligations.
Outside - PR	10	Farrah Zughni	7/1/2019	1.5	308.75	463.13	Revise FY20 fiscal year kick off planning and implementation deliverable for the Department of State.
Outside - PR	10	Farrah Zughni	7/1/2019	2.8	308.75	864.50	Revise monthly budget submission from VRA.
Outside - PR	10	Farrah Zughni	7/1/2019	1.1	308.75	339.63	Revise Department of State PRGC business case.
Outside - PR	10	Farrah Zughni	7/2/2019	1.7	308.75	524.88	Design Gantt chart template to be used for all agencies for fiscal year 2019 workplan implementation & monitoring.
Outside - PR	10	Farrah Zughni	7/2/2019	3.1	308.75	957.13	Revise DNER consolidation plan to include new milestones and tasks after agency working

							session.
PR	10	Farrah Zughni	7/2/2019	1.8	308.75	555.75	Revise JRSP consolidation plan to include new milestones and tasks after agency working session.
PR	10	Farrah Zughni	7/2/2019	2.7	308.75	833.63	Create Gantt chart formulation for DNER to be incorporated in their agency consolidation plan.
PR	10	Farrah Zughni	7/3/2019	1.1	308.75	339.63	Revise DNER Gantt chart.
PR	10	Farrah Zughni	7/3/2019	0.6	308.75	185.25	Update DNER consolidation plan with HR additions.
PR	10	Farrah Zughni	7/3/2019	2.2	308.75	679.25	Revise PRGC Department of State business case.
PR	10	Farrah Zughni	7/3/2019	0.9	308.75	277.88	Correspond with agencies with outstanding monthly reports.
PR	10	Farrah Zughni	7/9/2019	0.5	308.75	154.38	Participate in discussion with representatives from JRSP to discuss Implementation and consolidation status.
PR	10	Farrah Zughni	7/9/2019	0.5	308.75	154.38	Participate in discussion with representatives from Department of State to discuss Implementation and consolidation status.
PR	10	Farrah Zughni	7/9/2019	1.5	308.75	463.13	Participate in discussion with representatives from DNER to discuss Implementation and consolidation status.
PR	10	Farrah Zughni	7/9/2019	0.9	308.75	277.88	Participate in strategy and planning discussion with Ankura representatives.
PR	10	Farrah Zughni	7/9/2019	0.7	308.75	216.13	Finalize PRGC business case for Department of State (.7); Review Department of State agency consolidation workplan.
PR	10	Farrah Zughni	7/9/2019	1.9	308.75	586.63	Review Department of State agency consolidation workplan.
PR	10	Farrah Zughni	7/9/2019	0.4	308.75	123.50	Revise FY20 kickoff presentation.
PR	10	Farrah Zughni	7/9/2019	1.1	308.75	339.63	Participate in correspondence with cost-saving agencies (VRA/OPPEA/State/DNER/CASP).
PR	10	Farrah Zughni	7/10/2019	1.4	308.75	432.25	Revise Department of State consolidation plan after agency status meeting.
PR	10	Farrah Zughni	7/10/2019	0.7	308.75	216.13	Revise Department of State agency consolidation plan.
Outside - PR	10	Farrah Zughni	7/10/2019	1.8	308.75	555.75	Revise DNER agency consolidation workplan.
Outside - PR	10	Farrah Zughni	7/10/2019	0.9	308.75	277.88	Revise JRSP agency consolidation workplan.
Outside - PR	10	Farrah Zughni	7/11/2019	2.3	308.75	710.13	Revise DNER consolidation plan.
Outside - PR	10	Farrah Zughni	7/11/2019	1.2	308.75	370.50	Prepare for SHPO meeting on monthly reporting.
Outside - PR	10	Farrah Zughni	7/11/2019	1.7	308.75	524.88	Participate in meeting with J. Fullana (ACG) and representatives from State Historic Preservation Office to discuss lack of compliance with fiscal plan reporting in FY19.
Outside - PR	10	Farrah Zughni	7/11/2019	1.1	308.75	339.63	Participate in planning session with S. Stacy (ACG) to discuss management of consolidation initiatives.
Outside - PR	10	Farrah Zughni	7/11/2019	2.3	308.75	710.13	Prepare updates for agencies based upon their current cost-savings initiatives (SHPO, OPPEA, VRA, CASP, DNER, State).
Outside - PR	10	Fernando Battle	7/1/2019	0.7	831.25	581.88	Participate on call with representatives of Ankura, R. Maldonado (AAFAF) and R. De la Cruz (Fortaleza), to discuss status of consolidation efforts in State Department, DDEC and Hacienda/OMB.

PR	10	Jaime Fullana	7/1/2019	4	285	1,140.00	Create draft for FY20 Kickoff template to be sent out to agencies.
PR	10	Jaime Fullana	7/1/2019	2	285	570.00	Review and analyze DEDC documents to pull out escalation items.
PR	10	Jaime Fullana	7/1/2019	1.5	285	427.50	Prepare emails to DNER, Dept of State, JRSP, and DEDC for preparation for next meeting.
PR	10	Jaime Fullana	7/2/2019	2	285	570.00	Update and revise DNER Consolidation Plan to be sent out to representatives of DNER.
PR	10	Jaime Fullana	7/2/2019	0.6	285	171.00	Participate in time sheet review call with S. Stacy (ACG).
PR	10	Jaime Fullana	7/2/2019	2	285	570.00	Prepare emails to DEDC regarding escalation items and open items.
PR	10	Jaime Fullana	7/3/2019	1.5	285	427.50	Prepare emails to JRSP on their consolidation meeting.
PR	10	Jaime Fullana	7/3/2019	2	285	570.00	Correspond with R. Maldonado (AAFAF) and R. De La Cruz (Fortaleza) on status of consolidation plans.
PR	10	Jaime Fullana	7/3/2019	2	285	570.00	Prepare Gantt Charts for all consolidated reorganized agencies.
PR	10	Jaime Fullana	7/5/2019	2	285	570.00	Prepare emails for Dept of State consolidation planning.
PR	10	Jaime Fullana	7/9/2019	0.5	285	142.50	Participate on call with representatives of JRSP for Consolidation process updates.
PR	10	Jaime Fullana	7/9/2019	0.6	285	171.00	Participate on call with representatives of Dept of State Consolidation process updates.
Outside - PR	10	Jaime Fullana	7/9/2019	0.9	285	256.50	Participate on call with representatives of the Ankura implementation team regarding the action items for the week.
Outside - PR	10	Jaime Fullana	7/9/2019	1.5	285	427.50	Participate on call with representatives of DNER for Consolidation process updates.
Outside - PR	10	Jaime Fullana	7/9/2019	0.6	285	171.00	Update DNER Consolidation workplan after call to send to representatives of DNER.
Outside - PR	10	Jaime Fullana	7/9/2019	2.3	285	655.50	Participate on agency calls regarding next steps.
Outside - PR	10	Jaime Fullana	7/10/2019	1.2	285	342.00	Prepare emails regarding saving reports from missing agencies.
Outside - PR	10	Jaime Fullana	7/10/2019	1.3	285	370.50	Update Gantt chart and consolidation workplan for Department of State.
Outside - PR	10	Jaime Fullana	7/10/2019	1	285	285.00	Prepare and revise emails for agencies regarding implementation status updates.
Outside - PR	10	Jaime Fullana	7/10/2019	0.7	285	199.50	Update FY20 kickoff slides presentation.
Outside - PR	10	Jaime Fullana	7/11/2019	3	285	855.00	Develop and update task and agency tracker for updates from representatives of AAFAF.
Outside - PR	10	Jaime Fullana	7/11/2019	1	285	285.00	Participate in SHPO Meeting for update on implementation plan.
Outside - PR	10	Jaime Fullana	7/12/2019	1.5	285	427.50	Update documents for SHPO Implementation Plan to be sent out to the SHPO team for their review.
Outside - PR	10	Jaime Fullana	7/15/2019	5	285	1,425.00	Analyze and create DPI budget breakdown.
Outside - PR	10	Jaime Fullana	7/15/2019	1	285	285.00	Participate in meeting with representatives of Ankura to discuss action items for the upcoming week.
Outside - PR	10	Jaime Fullana	7/16/2019	1.5	285	427.50	Participate in meeting with representatives of DEDC for update on consolidation process.



Outside - PR	10	Jaime Fullana	7/16/2019	2.5	285	712.50	Participate in meeting with representatives of DPS for update on consolidation process.
PR	10	Jaime Fullana	7/16/2019	1.5	285	427.50	Participate in meeting with representatives of DNER for update on consolidation process.
PR	10	Jaime Fullana	7/16/2019	1.5	285	427.50	Participate in meeting with representatives of JRSP for update on consolidation process.
PR	10	Jaime Fullana	7/16/2019	1	285	285.00	Review key takeaways from DEDC, DPS, DNER, and JRSP meeting to define next steps.
PR	10	Jaime Fullana	7/17/2019	1.5	285	427.50	Continue to review key takeaways from DEDC, DPS, DNER, and JRSP meeting to define next steps.
PR	10	Jaime Fullana	7/17/2019	5	285	1,425.00	Create and prepare agencies consolidation status to send out to agencies.
PR	10	Jaime Fullana	7/18/2019	2	285	570.00	Prepare and organize new FY20 Kickoff Presentation for agencies.
PR	10	Jaime Fullana	7/18/2019	2	285	570.00	Conduct analysis and comparison between DPS new and old consolidation workplan.
PR	10	Jaime Fullana	7/18/2019	2	285	570.00	Create agency agendas to conduct meetings between Ankura and agencies.
PR	10	Jaime Fullana	7/19/2019	1.5	285	427.50	Prepare emails for DSP and DNER regarding next steps.
PR	10	Jaime Fullana	7/19/2019	1.5	285	427.50	Conduct analysis and comparison of new vs. old consolidation workplan for DPS.
PR	10	Jaime Fullana	7/22/2019	3.5	285	997.50	Develop DPS comparison spreadsheet for new vs old consolidation workshop.
PR	10	Jaime Fullana	7/22/2019	1.5	285	427.50	Complete DPS comparison spreadsheet for workshop.
PR	10	Jaime Fullana	7/22/2019	0.9	285	256.50	Develop DPS consolidation high level Gantt chart plan.
PR	10	Jaime Fullana	7/22/2019	1.2	285	342.00	Prepare FY20 Implementation savings kickoff to send out to agencies.
PR	10	Jaime Fullana	7/23/2019	1.2	285	342.00	Analyze supporting documents and prepare email for DPS meeting.
PR	10	Jaime Fullana	7/23/2019	1.5	285	427.50	Participate in introductory meeting with DPS Secretary.
Outside - PR	10	Jaime Fullana	7/23/2019	1	285	285.00	Review key takeaways from DPS meeting to define next steps.
Outside - PR	10	Jaime Fullana	7/24/2019	0.6	285	171.00	Participate on call with C. Gonzalez (ACG) for kickoff FY20 packet.
PR	10	Jaime Fullana	7/24/2019	1.4	285	399.00	Update and prepare for FY20 Kickoff slides.
PR	10	Jaime Fullana	7/24/2019	1.3	285	370.50	Create Agency savings initiatives for FY20 Kickoff Packet for Priority Group 1.
PR	10	Jaime Fullana	7/24/2019	1.5	285	427.50	Create Agency savings initiatives for FY20 Kickoff Packet for Priority Group 2.
Outside - PR	10	Jaime Fullana	7/24/2019	1.2	285	342.00	Create Agency savings initiatives for FY20 Kickoff Packet for Priority Group 3.
Outside - PR	10	Jaime Fullana	7/25/2019	1.5	285	427.50	Participate on call for FY20 Kickoff Packet for agencies.
Outside - PR	10	Jaime Fullana	7/25/2019	2	285	570.00	Participate in meeting with representatives of DNER and Hacienda on status of financial and accounting departments with A. Rossy (Hacienda), A. Otero (DNER), R. Maldonado (AAFAF).
Outside - PR	10	Jaime Fullana	7/25/2019	1	285	285.00	Prepare for meeting with representatives of DNER and Hacienda.
Outside - PR	10	Jaime Fullana	7/25/2019	1.2	285	342.00	Create Agency savings initiatives for FY20

PR							Kickoff Packet for Priority Group 4.
Outside - PR	10	Jaime Fullana	7/25/2019	1.8	285	513.00	Create Agency savings initiatives for FY20 Kickoff Packet for Priority Group 5.
Outside - PR	10	Jaime Fullana	7/26/2019	2	285	570.00	Prepare FY20 Agency Financial Templates packets to be send out to agencies.
PR	10	Jaime Fullana	7/30/2019	1	285	285.00	Prepare for State Dept meeting with representatives of Ankura.
PR	10	Jaime Fullana	7/30/2019	1.5	285	427.50	Participate in meeting with representatives of State Dept and Ankura about consolidation plan status update.
PR	10	Jaime Fullana	7/30/2019	3	285	855.00	Develop FY20 agencies financial template for inclusion in the FY20 Agencies Financial Templates packet.
PR	10	Jaime Fullana	7/31/2019	2.9	285	826.50	Create and consolidate FY20 Agencies Financial Templates packet for all agencies within the Government.
PR	10	Jaime Fullana	7/31/2019	1	285	285.00	Prepare status update for agencies and scorecard for inclusion in the FY20 Agencies Financial Template.
Outside - PR	20	Jake Rumel	7/3/2019	2.4	332.5	798.00	Format Supply Chain Purchase Order Data provided by ASEM to standardize for ASEM supply chain spend analysis (2.4):
Outside - PR	20	Jake Rumel	7/3/2019	2.5	332.5	831.25	Convert budget and expense comparison provided by ASEM to Excel for ASEM supply chain spend analysis (2.5)
Outside - PR	20	Jake Rumel	7/8/2019	2.5	332.5	831.25	Revise ASEM B/AR Procedure Dictionary for ASEM supply chain spend analysis (2.5)
Outside - PR	20	Jake Rumel	7/9/2019	1.7	332.5	565.25	Analyze ASEM Balance Sheet, Income Statement, Budget and Expense data, and Income Statement for ASEM supply chain spend analysis (1.7)
Outside - PR	20	Jake Rumel	7/9/2019	0.3	332.5	99.75	Revise ASEM B/AR Procedure Dictionary for ASEM supply chain spend analysis (0.3)
PR	20	Jake Rumel	7/10/2019	2.5	332.5	831.25	Develop ASEM supply expense allocation table for ASEM supply chain spend analysis (2.5)
PR	20	Jake Rumel	7/18/2019	0.7	332.5	232.75	Prepare options for ASEM supply chain spend analysis vendor data views (.7)
PR	20	Jake Rumel	7/22/2019	1	332.5	332.50	Participate on telephone call to discuss and confirm ASEM supply chain spend analysis data views with S. Brickner, J. Edwards and D. Jandura (ACG) (1.0)
PR	20	Jake Rumel	7/22/2019	1	332.5	332.50	Revise ASEM supply chain spend analysis data views based on feedback provided by S. Brickner, J. Edwards and D. Jandura (ACG) (1.0)
PR	20	Jake Rumel	7/24/2019	1.5	332.5	498.75	Participate in meeting with S.Brickner, D.Jandura, J.Edwards (ACG) to simplify and improve ASEM product classification nomenclature (1.5)
Outside - PR	10	Jake Rumel	7/24/2019	2.4	332.5	798.00	Revise phase 20 labor codes in the March fee statement.
Outside - PR	10	Jake Rumel	7/24/2019	2.8	332.5	931.00	Revise phase 10 labor codes in the March fee statement.
Outside - PR	10	Jake Rumel	7/24/2019	1.3	332.5	432.25	Prepare March expenses for inclusion in the March fee statement.
Outside - PR	10	Jake Rumel	7/25/2019	3.1	332.5	1,030.75	Revise phase 10 labor codes in the April fee statement.
Outside - PR	10	Jake Rumel	7/25/2019	3.3	332.5	1,097.25	Revise phase 20 labor codes in the April fee statement.

Outside - PR	10	Jake Rumel	7/25/2019	1.6	332.5	532.00	Prepare april expenses for inclusion in the April fee statement.
Outside - PR	10	Jake Rumel	7/26/2019	2.7	332.5	897.75	Continue to revise the phase 20 labor codes for inclusion in the May fee statement
Outside - PR	10	Jake Rumel	7/26/2019	3.3	332.5	1,097.25	Revise phase 10 labor codes in the May fee statement.
Outside - PR	10	Jake Rumel	7/26/2019	1.1	332.5	365.75	Revise the May expense report prepared by J. Graves (ACG) for inclusion in the May fee statement.
Outside - PR	10	Jake Rumel	7/26/2019	0.9	332.5	299.25	Revise the May fee statement for comments provided by J. Boo (ACG).
PR	10	Jake Rumel	7/29/2019	2.8	332.5	931.00	Revise phase 10 labor codes in the June fee statement.
PR	10	Jake Rumel	7/30/2019	2.7	332.5	897.75	Revise phase 20 labor codes in the June fee statement.
PR	10	Jake Rumel	7/30/2019	1	332.5	332.50	Prepare June expenses for inclusion in the June fee statement.
PR	10	James Graves	7/24/2019	3	308.75	926.25	Revise phase 20 labor codes in the May fee statement.
PR	10	James Graves	7/25/2019	1	308.75	308.75	Prepare May expenses for inclusion in the May fee statement.
Outside - PR	10	Jason Boo	7/9/2019	1.7	451.25	767.13	Prepare analysis to identify government agencies that did not submit a June monthly cost savings report.
Outside - PR	10	Jason Boo	7/15/2019	1.3	451.25	586.63	Prepare for DSP meeting with OMB and Hacienda.
Outside - PR	10	Jason Boo	7/15/2019	1.7	451.25	767.13	Prepare for DNER meeting with OMB and Hacienda.
Outside - PR	10	Jason Boo	7/15/2019	0.2	451.25	90.25	Prepare for DDEC meeting with OMB and Hacienda.
Outside - PR	10	Jason Boo	7/15/2019	0.9	451.25	406.13	Prepare for JRSP meeting with OMB and Hacienda.
Outside - PR	10	Jason Boo	7/16/2019	1.8	451.25	812.25	Participate in meeting with S. Stacy (ACG), R. Maldonado (AAFAF), representatives from DNER, representatives from OMB, and representatives from Hacienda to discuss challenges and roadblocks for agency consolidation.
Outside - PR	10	Jason Boo	7/16/2019	2.1	451.25	947.63	Participate in meeting with S. Stacy (ACG), R. Maldonado (AAFAF), representatives from DSP, representatives from OMB, and representatives from Hacienda to discuss challenges and roadblocks for agency consolidation.
Outside - PR	10	Jason Boo	7/16/2019	1.3	451.25	586.63	Participate in meeting with S. Stacy (ACG), R. Maldonado (AAFAF), representatives from DDEC, representatives from OMB, and representatives from Hacienda to discuss challenges and roadblocks for agency consolidation.
PR	10	Jason Boo	7/16/2019	2	451.25	902.50	Review and debrief of key items discussed and follow-up actions from central government meetings.
PR	10	Jason Boo	7/16/2019	1.6	451.25	722.00	Participate in meeting with S. Stacy (ACG), R. Maldonado (AAFAF), representatives from JRSP, representatives from OMB, and representatives from Hacienda to discuss challenges and roadblocks for agency consolidation (1.6).
PR	10	Jason Boo	7/17/2019	1.7	451.25	767.13	Plan and prepare for upcoming agency meeting

							with DSP to discuss progress to date on agency consolidation.
PR	10	Jason Boo	7/24/2019	2.1	451.25	947.63	Review Fiscal Year 2020 cost savings and implementation communication, analysis workbook, and agency roll-out plan.
PR	10	Jason Boo	7/25/2019	2.4	451.25	1,083.00	Continue review of Fiscal Year 2020 cost savings and implementation communication, analysis workbook, and agency roll-out plan.
PR	10	Jason Boo	7/29/2019	2.2	451.25	992.75	Plan and prepare for upcoming Department of State meeting to assess the progress made on agency consolidation.
PR	10	Jason Boo	7/30/2019	1.3	451.25	586.63	Participate in meeting with representatives from Department of State, S. Stacy (ACG), J. Fullana (ACG) to assess the progress made on agency consolidation.
PR	10	Jason Boo	7/30/2019	3.6	451.25	1,624.50	Revise FY 2020 cost savings and planning assessment for all government agencies.
PR	10	Jason Boo	7/30/2019	3.8	451.25	1,714.75	Review and finalize the June fee statement for submission to representatives of AAFAF.
PR	10	Jason Boo	7/30/2019	1.8	451.25	812.25	Prepare and plan for upcoming JRSP meeting to assess the progress made on agency consolidation.
PR	10	Jason Boo	7/30/2019	3.3	451.25	1,489.13	Review current DPS agency consolidation workplan to identify areas for improvement.
PR	10	Jason Boo	7/30/2019	2.4	451.25	1,083.00	Prepare and plan for upcoming DNER meeting to IT migration workplan.
PR	10	Jason Boo	7/31/2019	2.3	451.25	1,037.88	Review and finalize the May fee statement for submission to representatives of AAFAF.
Outside - PR	20	Jessica Edwards	7/1/2019	0.3	308.75	92.63	Prepare and send email to L.Paris (HURRA) regarding request to discuss clinical quality and how it relates to revenue cycle and utilization at HOPU (.3)
Outside - PR	20	Jessica Edwards	7/1/2019	0.8	308.75	247.00	Perform updates to DOH Hospital revenue cycle workstream project plan (.8)
Outside - PR	20	Jessica Edwards	7/1/2019	2.5	308.75	771.88	Perform analysis of UDH denial data provided by L.Navedo (UDH) to identify trends in denial reason codes (2.5)
Outside - PR	20	Jessica Edwards	7/1/2019	0.5	308.75	154.38	Review ASEM supply chain accounts payable processes and notes to identify process improvement opportunities (.5)
Outside - PR	20	Jessica Edwards	7/2/2019	2	308.75	617.50	Prepare and send emails to L.Paris, G.Van Dersys, A.Pagan, E.Torres, and J.Marin (HURRA) to schedule meetings for the week of 7/8/19 to discuss clinical impacts related to denial management processes (2.0)
Outside - PR	20	Jessica Edwards	7/2/2019	0.5	308.75	154.38	Participate on scheduled telephone call with M.Troche (UDH) to discuss clinical quality impacts related to denial management processes (.5)
Outside - PR	20	Jessica Edwards	7/2/2019	1.5	308.75	463.13	Participate in meeting with S.Bricker and D.Jandura regarding ASEM supply chain data analysis and prepare discovery plan for the week of 7/8/19 (1.5)
Outside - PR	20	Jessica Edwards	7/2/2019	1.4	308.75	432.25	Review notes from 7/1/19 meeting with A.Hernandez (AAFAF) regarding DOH Consolidation Plan and proposed legislation (1.4)
Outside - PR	20	Jessica Edwards	7/2/2019	1	308.75	308.75	Review UDH dashboard, denial data, and strategic planning documents provided by L.Navedo for UDH denial data trend analysis (1.0)

Outside - PR	20	Jessica Edwards	7/3/2019	1.3	308.75	401.38	Analyze UDH denial data provided by L.Navedo for April and May 2019 to identify trends leading to high denial reason codes (1.3)
Outside - PR	20	Jessica Edwards	7/8/2019	0.2	308.75	61.75	Prepare and send email to M.de Garcia (HURRA) regarding scheduling meeting time to discuss potential revenue cycle optimization opportunities at HURRA (.2)
Outside - PR	20	Jessica Edwards	7/9/2019	0.3	308.75	92.63	Prepare for meeting with Director of Quality at HOPU regarding revenue cycle optimization opportunities (.3)
Outside - PR	20	Jessica Edwards	7/9/2019	0.3	308.75	92.63	Prepare for meeting with Director of Quality at UDH regarding revenue cycle optimization opportunities (.3)
PR	20	Jessica Edwards	7/9/2019	0.4	308.75	123.50	Prepare for meeting with Admissions Director at UDH regarding revenue cycle optimization opportunities (.4)
PR	20	Jessica Edwards	7/9/2019	1.2	308.75	370.50	Participate in meeting with Director of Quality at HOPU regarding reporting and utilization management (1.2)
PR	20	Jessica Edwards	7/9/2019	1	308.75	308.75	Participate in meeting with Admissions Director at UDH to understand patient registration and admissions at UDH (1.0)
PR	20	Jessica Edwards	7/9/2019	1	308.75	308.75	Participate in meeting with Quality Director M.Troche (UDH) regarding clinical documentation improvement strategies and opportunities at UDH (1.0)
PR	20	Jessica Edwards	7/9/2019	0.4	308.75	123.50	Review and document insights and observations from 7/9/19 meeting with M.Troche (.4)
PR	20	Jessica Edwards	7/9/2019	0.4	308.75	123.50	Prepare agenda for 7/10/19 meeting with Admissions Director of HOPU (0.4)
PR	20	Jessica Edwards	7/9/2019	0.5	308.75	154.38	Prepare and send email to Y.Coriano (HURRA) regarding coordination of meetings with hospital leadership at HURRA (.5)
PR	20	Jessica Edwards	7/9/2019	0.5	308.75	154.38	Prepare and send email to J.Medina (HOPU) regarding follow-up request for HOPU revenue cycle data (.5)
PR	20	Jessica Edwards	7/10/2019	0.2	308.75	61.75	Prepare for meeting with C.Matta (ASEM) regarding ASEM purchasing function (.2)
PR	20	Jessica Edwards	7/10/2019	2	308.75	617.50	Participate in meeting with C.Matta (ASEM), D.Jandura (ACG), and S.Brickner (ACG) to discuss ASEM purchasing function (2.0)
PR	20	Jessica Edwards	7/10/2019	0.5	308.75	154.38	Discuss outcomes and insights of meeting with C.Matta (ASEM) with D.Jandura (ACG), and S.Brickner (ACG) (.5)
PR	20	Jessica Edwards	7/10/2019	0.5	308.75	154.38	Develop ASEM supply chain and procurement workstream progress updates to Bi-Monthly DOH Hospital Transformation Status Report (.5)
PR	20	Jessica Edwards	7/10/2019	0.4	308.75	123.50	Prepare for meeting with K.Cruz (HOPU) regarding patient admissions process (0.4)
PR	20	Jessica Edwards	7/10/2019	0.3	308.75	92.63	Prepare for meeting with A.Pagan (HURRA) regarding patient admissions process (0.3)
PR	20	Jessica Edwards	7/10/2019	0.3	308.75	92.63	Prepare and send email to K.Cruz (HOPU) regarding meeting location, time, and agenda (.3)
PR	20	Jessica Edwards	7/10/2019	0.2	308.75	61.75	Prepare and send email to A.Pagan (HURRA) regarding meeting location, time, and agenda (.2)
PR	20	Jessica Edwards	7/10/2019	1.2	308.75	370.50	Participate in meeting with M.Thacker (ACG), J.Medina and K.Cruz (HOPU) regarding patient

							admissions process at HOPU (1.2)
Outside - PR	20	Jessica Edwards	7/10/2019	0.9	308.75	277.88	Participate in meeting with M.Thacker (ACG), A.Pagan (HURRA) and SETA vendor representative regarding patient admissions process at HURRA (0.9)
Outside - PR	20	Jessica Edwards	7/10/2019	1.2	308.75	370.50	Participate in meeting with M.Thacker (ACG) and ER Medical Director M.de Garcia (HURRA) regarding patient flow in HURRA ER (0.9)
Outside - PR	20	Jessica Edwards	7/11/2019	0.5	308.75	154.38	Prepare for DOH Hospital Transformation Leadership status meeting (0.5)
Outside - PR	20	Jessica Edwards	7/11/2019	1	308.75	308.75	Participate in DOH Hospital Transformation Leadership status meeting with J.Matta (ASEM/UDH) and representatives of UDH, HOPU, ASEM, and ACG (1.0)
Outside - PR	20	Jessica Edwards	7/12/2019	1.5	308.75	463.13	Review key activities and outcomes from the current week to understand common themes and opportunities for optimization across the DOH revenue cycle and supply chain optimization workstreams (1.5)
Outside - PR	20	Jessica Edwards	7/15/2019	1.5	308.75	463.13	Review information discovered from meetings with Director of Quality at UDH and distill key revenue cycle findings and process improvement opportunities for UDH (1.5)
Outside - PR	20	Jessica Edwards	7/15/2019	0.1	308.75	30.88	Prepare email to A.Pagan (HURRA) regarding outstanding data request (.1)
Outside - PR	20	Jessica Edwards	7/15/2019	1.5	308.75	463.13	Perform research and analysis of leading practices of hospital restructuring and governance models that match heuristics of Centro Medico (1.5)
Outside - PR	20	Jessica Edwards	7/15/2019	0.9	308.75	277.88	Review ACG analysis of UDH 2018 dashboard and denial data for quality control (.9)
Outside - PR	20	Jessica Edwards	7/16/2019	0.5	308.75	154.38	Analyze ASEM financial data provided by P.Barreres (ASEM) to understand ASEM overall financial position (.5)
Outside - PR	20	Jessica Edwards	7/16/2019	1.5	308.75	463.13	Review and summarize DOH Hospital Reorganization proposal materials provided by A.Hernandez (AAFAF) (1.5)
Outside - PR	20	Jessica Edwards	7/16/2019	2.8	308.75	864.50	Research and develop case study for DOH hospital restructuring and governance models (2.8)
Outside - PR	20	Jessica Edwards	7/17/2019	0.5	308.75	154.38	Review DOH organizational structure with V.Estrin, D.Jandura, and S.Brickner (ACG) and discuss alternatives for DOH consolidation and reorganization (.5)
Outside - PR	20	Jessica Edwards	7/17/2019	1	308.75	308.75	Review and Analysis Puerto Rico Department of Health Hospital Restructuring Legislation Draft (1.0)
Outside - PR	20	Jessica Edwards	7/17/2019	0.9	308.75	277.88	Review and summarize DOH Hospital Reorganization proposal materials provided by A.Hernandez (AAFAF) (.9)
Outside - PR	20	Jessica Edwards	7/17/2019	1.9	308.75	586.63	Develop governance structure model and proposal options regarding DOH Legislation and Restructuring (1.9)
Outside - PR	20	Jessica Edwards	7/18/2019	2	308.75	617.50	Review current progress and revise planned activities for the DOH Hospital Transformation Project workstreams (2.0)
Outside - PR	20	Jessica Edwards	7/18/2019	2	308.75	617.50	Review draft DOH legislation regarding consolidation and summarize key points to inform workstream activities and follow-up areas (2.0)



Outside - PR	20	Jessica Edwards	7/18/2019	0.2	308.75	61.75	Prepare and send email to J.Rodriguez (UDH) regarding UDH admissions follow-up items (.2)
Outside - PR	20	Jessica Edwards	7/18/2019	0.7	308.75	216.13	Review and analyze weekly status update admissions data provided by E.Rivera (UDH) for patient admission trends related to patient transfers (.7)
Outside - PR	20	Jessica Edwards	7/19/2019	0.5	308.75	154.38	Review notes and summarize key insights from discovery meeting with A.Pagan and M.de Jesus (HURRA) regarding HURRA denials (.5)
Outside - PR	20	Jessica Edwards	7/19/2019	1	308.75	308.75	Prepare for DOH revenue cycle discovery meetings scheduled for the week of 7/29/19 (1.0)
Outside - PR	20	Jessica Edwards	7/19/2019	0.5	308.75	154.38	Prepare and send email to A.Pagan (HURRA) regarding request for admissions data and SETA functional background (HURRA) (.5)
Outside - PR	20	Jessica Edwards	7/19/2019	0.2	308.75	61.75	Prepare and send email to W.Resto regarding request for HURRA hospital patient transfer information (.2)
Outside - PR	20	Jessica Edwards	7/19/2019	0.8	308.75	247.00	Review UDH dashboard data for new supply chain group creation (.8)
Outside - PR	20	Jessica Edwards	7/19/2019	1.9	308.75	586.63	Prepare summary of proposed Hospital Transformation Legislation for organizational changes that may be required to support Centro Medico campus supply chain and procurement (1.9)
Outside - PR	20	Jessica Edwards	7/22/2019	0.1	308.75	30.88	Prepare and send email to W.Resto (HURRA) regarding request for HURRA admissions and utilization data (.1)
Outside - PR	20	Jessica Edwards	7/22/2019	0.7	308.75	216.13	Review HURRA admission and utilization data provided by W.Resto (HURRA) and prepare for additional analysis (.7)
Outside - PR	20	Jessica Edwards	7/22/2019	0.2	308.75	61.75	Conduct review of legislation and potential DOH hospital organizational model with D.Jandura and S.Brickner (ACG) (1.0)
Outside - PR	20	Jessica Edwards	7/23/2019	1	308.75	308.75	Prepare DOH revenue cycle progress summary for review by ACG DOH revenue cycle team (1.0)
Outside - PR	20	Jessica Edwards	7/23/2019	1	308.75	308.75	Participate in meeting with V.Estrin, S.Brickner, M.Thacker, and D.Jandura (ACG) to review DOH proposed legislation insights and proposed new organizational structure model (1.0)
Outside - PR	20	Jessica Edwards	7/23/2019	0.5	308.75	154.38	Revise upcoming DOH hospital revenue cycle discovery and activity plan for the week of 7/29/19 based on feedback from ACG DOH revenue cycle team (0.5)
Outside - PR	20	Jessica Edwards	7/23/2019	0.9	308.75	277.88	Prepare for meeting with R.Madonado (AAFAF) regarding DOH Hospital Transformation team progress and key upcoming activities (0.9)
Outside - PR	20	Jessica Edwards	7/23/2019	0.8	308.75	247.00	Prepare and send email to E.Rivera (UDH) regarding proposed meetings for the week of 7/29/19 (.8)
Outside - PR	20	Jessica Edwards	7/24/2019	1.5	308.75	463.13	Analyze new Puerto Rico GSA law to determine potential impact on DOH Hospitals (1.5)
Outside - PR	20	Jessica Edwards	7/24/2019	1	308.75	308.75	Review of medical commodity groupings for ASEM supply chain (1.0)
Outside - PR	20	Jessica Edwards	7/24/2019	1.5	308.75	463.13	Participate in meeting with J.Rumel, D.Jandura, S.Brickner (ACG) to simplify and improve ASEM product classification nomenclature (1.5)
Outside - PR	20	Jessica Edwards	7/24/2019	1	308.75	308.75	Prepare for RCM team meeting with Justin Shulte and Ryan Tabor (1.0)

Outside - PR	20	Jessica Edwards	7/24/2019	0.5	308.75	154.38	Participate in planning meeting with representatives from the ACG DOH Hospital Transformation team to revise and update plans for the week of 7/29/19 (0.5)
Outside - PR	20	Jessica Edwards	7/24/2019	0.2	308.75	61.75	Prepare and sent email to UDH utilization team regarding requested meetings the week of 7/29/19 (0.2)
Outside - PR	20	Jessica Edwards	7/25/2019	3	308.75	926.25	Review DOH Hospital Transformation performance optimization opportunity qualification framework and add proposed savings initiatives for the DOH revenue cycle workstream (3.0)
Outside - PR	20	Jessica Edwards	7/26/2019	1	308.75	308.75	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (1.0)
Outside - PR	20	Jessica Edwards	7/26/2019	2.2	308.75	679.25	Analyze ASEM Supply Chain organization of groups and subgrouping of commodity items (2.2)
Outside - PR	20	Jessica Edwards	7/26/2019	0.3	308.75	92.63	Prepare for ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (0.3)
Outside - PR	20	Jessica Edwards	7/26/2019	0.2	308.75	61.75	Participate on telephone call with J.Medina (HOPU) to coordinate meetings and discovery activities for the week of 7/29/19 (0.2)
Outside - PR	20	Jessica Edwards	7/30/2019	0.4	308.75	123.50	Prepare for 7/30/19 meeting with N. Carmona of HOPU regarding DOH Hospital Transformation workstream progress and focus areas (0.4)
Outside - PR	20	Jessica Edwards	7/30/2019	0.5	308.75	154.38	Participate in meeting with N.Carmona (HOPU), R.Tabor, M.Thacker and J.Shulte (ACG) regarding DOH Hospital Transformation workstream progress and focus areas (0.5)
Outside - PR	20	Jessica Edwards	7/30/2019	1	308.75	308.75	Participate in meeting with L.Ruiz and L.Navedo (UDH), R.Tabor, M.Thacker and J.Shulte (ACG) to review utilization management data trends, observations, and request additional data for analysis (1.0)
Outside - PR	20	Jessica Edwards	7/30/2019	1	308.75	308.75	Participate in debrief of 7/30/19 meeting with L.Ruiz and L.Navedo (UDH) with R.Tabor, M.Thacker and J.Shulte (ACG) to develop outcomes and observations and next steps (1.0)
Outside - PR	20	Jessica Edwards	7/30/2019	1	308.75	308.75	Participate in meeting with C. Fuentes (UDH) and R.Tabor, M.Thacker and J.Shulte (ACG) to better understand process and function of UDH patient billing (1.0)
Outside - PR	20	Jessica Edwards	7/30/2019	0.8	308.75	247.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (0.8)
Outside - PR	20	Jessica Edwards	7/30/2019	0.5	308.75	154.38	Develop process flow for UDH patient billing based on information collected in 7/30/19 meeting with C.Fuentes (UDH) (0.5)
Outside - PR	20	Jessica Edwards	7/30/2019	0.2	308.75	61.75	Prepare and send email to C. Fuentes (UDH) and D. Pagan (UDH) to schedule meetings to discuss billing and collections processes at UDH (0.2)
Outside - PR	20	Jessica Edwards	7/30/2019	0.2	308.75	61.75	Prepare and send email to L.Ruiz and L.Navedo (UDH) with next steps for utilization team (0.2)
Outside - PR	20	Jessica Edwards	7/30/2019	0.7	308.75	216.13	Research and review new Puerto Rico GSA



PR							Procurement bill to analyze potential impact on ASEM, UDH and HOPU supply chain (0.7)
Outside - PR	20	Jessica Edwards	7/30/2019	0.2	308.75	61.75	Develop summarized observations and questions in preparation for bed management discussion planned for 7/31/19 with E. Rivera (UDH) (0.2)
Outside - PR	20	Jessica Edwards	7/30/2019	0.2	308.75	61.75	Coordinate HOPU tour with N.Carmona (HOPU) for 7/31/2019 to understand patient flow and hospital services (0.2)
Outside - PR	20	Jessica Edwards	7/31/2019	1	308.75	308.75	Participate in UDH Bed Management Meeting with UDH staff and ACG Hospital Transformation Revenue Cycle workstream team to observe relationships between department and patient flow (1.0)
Outside - PR	20	Jessica Edwards	7/31/2019	0.5	308.75	154.38	Document and review insights and observations from 7/31/19 UDH Bed Management meeting (0.5)
Outside - PR	20	Jessica Edwards	7/31/2019	0.2	308.75	61.75	Prepare and send email to E. Rivera (UDH) to reschedule meeting to follow up current project status and next steps (0.2)
Outside - PR	20	Jessica Edwards	7/31/2019	0.2	308.75	61.75	Prepare and send email to C. Fuentes of UDH billing regarding next steps for UDH billing process discovery (0.2)
Outside - PR	20	Jessica Edwards	7/31/2019	1	308.75	308.75	Participate in meeting with N.Carmona to tour HOPU and understand patient flow through the HOPU hospital and services provided (1.0)
Outside - PR	20	Jessica Edwards	7/31/2019	0.5	308.75	154.38	Develop additions to ACG DOH Hospital Transformation status report describing revenue cycle workstream progress over the past 3 weeks and upcoming tasks to be completed (0.5)
Outside - PR	20	Jessica Edwards	7/31/2019	1	308.75	308.75	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (1.0)
Outside - PR	20	Jessica Edwards	7/31/2019	0.2	308.75	61.75	Participate in meeting with D.Pagan (UDH) to coordinate follow-up review of Collections process at UDH (.2)
PR	20	Justin Schulte	7/18/2019	1	332.5	332.50	Review current progress and determine new activities for the DOH Hospital revenue cycle workstreams (1.0)
PR	20	Justin Schulte	7/19/2019	1.1	332.5	365.75	Prepare for DOH revenue cycle discovery meetings scheduled for the week of 7/29/19 (1.1)
PR	20	Justin Schulte	7/23/2019	1.7	332.5	565.25	Prepare for meeting with R.Madonado (AAFAF) regarding DOH Hospital Transformation team progress and key upcoming activities (1.7)
PR	20	Justin Schulte	7/24/2019	3.5	332.5	1,163.75	Prepare analysis of UDH utilization management and denial data for presentation to UDH utilization leaders (3.5)
PR	20	Justin Schulte	7/24/2019	0.5	332.5	166.25	Participate in planning meeting with representatives from the ACG DOH Hospital Transformation team to revise and update plans for the week of 7/29/19 (0.5)
PR	20	Justin Schulte	7/25/2019	1.5	332.5	498.75	Prepare analysis of UDH denials data provided by E.Rivera (UDH) to identify new trends and insights related to top denial categories (1.5)
PR	20	Justin Schulte	7/25/2019	0.5	332.5	166.25	Develop summary of insights and observations from DOH revenue cycle discovery meetings (.5)

PR	20	Justin Schulte	7/26/2019	2.1	332.5	698.25	Prepare analysis of UDH denials data provided by E.Rivera (UDH) to identify new trends and insights related to top denial categories (2.1)
PR	20	Justin Schulte	7/26/2019	1	332.5	332.50	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (1.0)
PR	20	Justin Schulte	7/26/2019	2.4	332.5	798.00	Prepare analysis of ASEM Goods Assignment for the Main Group supply expense category (2.4)
Outside - PR	20	Justin Schulte	7/30/2019	0.4	332.5	133.00	Prepare for 7/30/19 meeting with N. Carmona of HOPU regarding DOH Hospital Transformation workstream progress and focus areas (0.4)
Outside - PR	20	Justin Schulte	7/30/2019	0.5	332.5	166.25	Participate in meeting with N.Carmona (HOPU), R.Tabor, M.Thacker and J.Edwards (ACG) regarding DOH Hospital Transformation workstream progress and focus areas (0.5)
Outside - PR	20	Justin Schulte	7/30/2019	1	332.5	332.50	Participate in meeting with L.Ruiz and L.Navedo (UDH), R.Tabor, M.Thacker and J.Edwards (ACG) to review utilization management data trends, observations, and request additional data for analysis (1.0)
Outside - PR	20	Justin Schulte	7/30/2019	1	332.5	332.50	Participate in debrief of 7/30/19 meeting with L.Ruiz and L.Navedo (UDH) with R.Tabor, M.Thacker and J.Edwards (ACG) to develop outcomes and observations and next steps (1.0)
PR	20	Justin Schulte	7/30/2019	1	332.5	332.50	Participate in meeting with C. Fuentes (UDH) and R.Tabor, M.Thacker and J.Edwards (ACG) to better understand process and function of UDH patient billing (1.0)
PR	20	Justin Schulte	7/30/2019	0.8	332.5	266.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (0.8)
PR	20	Justin Schulte	7/30/2019	2	332.5	665.00	Inventory of collected data, requested data, and compiling possible data requests (2.0)
PR	20	Justin Schulte	7/30/2019	1	332.5	332.50	Team discussion of Bed Management observations and follow-up questions. (1.0)
PR	20	Justin Schulte	7/30/2019	1.2	332.5	399.00	Review MC&CS billing recommendations document provided by C.Fuentes (UDH) to understand her perspective on potential areas of UDH billing process improvement opportunity (1.2)
PR	20	Justin Schulte	7/31/2019	0.5	332.5	166.25	Prepare questions for 7/31/19 UDH Bed Management Meeting with UDH staff (.5)
PR	20	Justin Schulte	7/31/2019	1	332.5	332.50	Participate in UDH Bed Management Meeting with UDH staff and ACG Hospital Transformation Revenue Cycle workstream team to observe relationships between department and patient flow (1.0)
PR	20	Justin Schulte	7/31/2019	1	332.5	332.50	Participate in meeting with N.Carmona to tour HOPU and understand service distribution and patient flow through the HOPU hospital (1.0)
PR	20	Justin Schulte	7/31/2019	0.9	332.5	299.25	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total

							participation time. (.9)
PR	20	Justin Schulte	7/31/2019	0.2	332.5	66.50	Coordinated collections meeting. Scheduled for morning of 8/1. (.2)
PR	20	Justin Schulte	7/31/2019	0.6	332.5	199.50	Prepare questions for 8/1/19 UDH collections meeting (0.6)
PR	20	Justin Schulte	7/31/2019	2.2	332.5	731.50	Review key activities and outcomes from the current week and revise planned activities for the week of 8/5/19 (2.2)
PR	20	Justin Schulte	7/31/2019	0.9	332.5	299.25	Review meeting notes from today's discovery meetings and develop strategy for follow-up meetings, questions, and activities (0.9)
PR	20	Justin Schulte	7/31/2019	1	332.5	332.50	Reviewed billing process flow and notes to formulate updates to the model and set strategy on how to best follow-up with billing team (1.0).
Outside - PR	10	Kevin Cowherd	7/3/2019	1	522.5	522.50	Plan and prepare for JRSP agency consolidation status update.
Outside - PR	10	Kevin Cowherd	7/6/2019	1	522.5	522.50	Review JRSP agency consolidation workplan.
Outside - PR	10	Kevin Cowherd	7/9/2019	2.5	522.5	1,306.25	Review and update consolidation plans and identify issues requiring escalation for DNER, JRSP and STATE agencies.
Outside - PR	10	Kevin Cowherd	7/9/2019	1	522.5	522.50	Plan follow-up activities with DNER, JRSP and STATE to address budget and organizational issues impeding project progress.
Outside - PR	10	Kevin Cowherd	7/10/2019	2	522.5	1,045.00	Plan consolidation steps with DNER and review deliverables for New Government PMO.
Outside - PR	10	Kevin Cowherd	7/11/2019	2.5	522.5	1,306.25	Participate in meeting with R. Maldonado (AAFAF) to review agency consolidation progress, determine required documentation and plan onboarding of additional agencies including DPS.
PR	10	Kevin Cowherd	7/11/2019	2.5	522.5	1,306.25	Plan next steps with the representatives of the Ankura consolidation team in working with assigned agencies to address roadblocks with OGP, OATRH and Hacienda.
PR	10	Kevin Cowherd	7/14/2019	1	522.5	522.50	Plan and prepare for DSP agency consolidation status update.
PR	10	Kevin Cowherd	7/17/2019	1.5	522.5	783.75	Review of DSP agency consolidation workplan.
PR	10	Kevin Cowherd	7/29/2019	1	522.5	522.50	Review agency implementation progress and DPS plan.
PR	10	Kevin Cowherd	7/31/2019	1	522.5	522.50	Plan team activity for agency implementation.
PR	10	Matthew Burkett	7/24/2019	0.6	380	228.00	Update submission tracker to capture late agency submissions and communicate updates to representatives of Ankura.
PR	10	Matthew Burkett	7/25/2019	0.2	380	76.00	Participate in conference call with C. Gonzalez (AAFAF) to discuss action items for FY20 Implementation kickoff.
PR	10	Michael Burris	7/1/2019	1	380	380.00	Consolidate and prepare various files for feedback received from R. Maldonado (AAFAF) and representatives of Ankura.
PR	10	Michael Burris	7/8/2019	1.7	380	646.00	Review and prepare summary on the AAFAF DNER summary consolidation plan.
Outside - PR	10	Michael Burris	7/8/2019	0.4	380	152.00	Consolidate team emails and follow up with representatives of DNER and Ankura to ensure alignment on upcoming sessions and discuss DNER team availability.
Outside - PR	10	Michael Burris	7/9/2019	1.3	380	494.00	Participate in status update meeting with representatives of DNER regarding

							Consolidation Plan.
Outside - PR	10	Michael Burris	7/9/2019	0.7	380	266.00	Participate in meeting with representatives of State regarding status updates on the State Consolidation Plan.
Outside - PR	10	Michael Burris	7/9/2019	3.3	380	1,254.00	Revise and Revise DNER Consolidation summary report per feedback from R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/9/2019	1.1	380	418.00	Review and follow up on summaries prepared by representatives of DNER to ensure accurate updates and DNER alignment.
Outside - PR	10	Michael Burris	7/9/2019	3.3	380	1,254.00	Review, revise and further develop DNER Consolidation status report per feedback from R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/10/2019	3.3	380	1,254.00	Prepare the Consolidation Status Report prior to review session with R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/10/2019	1.1	380	418.00	Prepare status updates and team progress tracker for various workstreams for DNER team emails.
Outside - PR	10	Michael Burris	7/10/2019	2.3	380	874.00	Update DNER Consolidation Plan per status review with Armando Otero and representatives of Ankura.
Outside - PR	10	Michael Burris	7/10/2019	3.4	380	1,292.00	Revise the Consolidation Status Report per comments provided by representatives of Ankura and requirements provided by the Secretary via R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/11/2019	3.1	380	1,178.00	Participate in meeting with R. Maldonado (AAFAF) to discuss the Consolidation Status and Documentation Review.
Outside - PR	10	Michael Burris	7/11/2019	1	380	380.00	Revise the Consolidation Status Report to incorporate feedback from R. Maldonado (AAFAF) into program documentation.
Outside - PR	10	Michael Burris	7/11/2019	2.5	380	950.00	Continue DNER Consolidation Plan revisions per comments provided by R. Maldonado (AAFAF) additional updates.
Outside - PR	10	Michael Burris	7/11/2019	2	380	760.00	Update the Consolidation Plan Status Report and Documentation list in preparation for follow up session with R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/12/2019	2.5	380	950.00	Continue DNER Consolidation Plan revisions to update the structure comments provided by the Secretary.
Outside - PR	10	Michael Burris	7/12/2019	2	380	760.00	Update the Consolidation Plan Status Report and Documentation list per comments provided by R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/12/2019	1.1	380	418.00	Review DNER team emails and follow up for status updates and team progress.
Outside - PR	10	Michael Burris	7/12/2019	1.5	380	570.00	Identify additional DNER Consolidation team issues and risks in preparation for DNER Team sessions in Aug.
Outside - PR	10	Michael Burris	7/28/2019	1	380	380.00	Prepare for status update meetings with representatives of Ankura and follow up with representatives of DNER.
Outside - PR	10	Michael Burris	7/29/2019	1.3	380	494.00	Participate in meeting with representatives of DNER to review Consolidation Plan Status for status updates.
Outside - PR	10	Michael Burris	7/29/2019	0.7	380	266.00	Participate in meeting with representatives of State to review Consolidation Plan for status updates and plan changes.

Outside - PR	10	Michael Burris	7/29/2019	3.3	380	1,254.00	Review and update prior two weeks status report and orientation from governmental changes.
Outside - PR	10	Michael Burris	7/29/2019	1.1	380	418.00	Review DNER team emails and follow up with representatives of DNER for plan updates.
Outside - PR	10	Michael Burris	7/29/2019	2.3	380	874.00	Review and revise Consolidation status report planning for updates with R. Maldonado (AAFAF).
Outside - PR	10	Michael Burris	7/30/2019	1.3	380	494.00	Participate in meeting with representatives of Ankura regarding updates to the DNER Consolidation Plan.
Outside - PR	10	Michael Burris	7/30/2019	0.7	380	266.00	Participate in preparation meeting with representatives of Ankura prior to meeting with representatives of State.
Outside - PR	10	Michael Burris	7/30/2019	3.3	380	1,254.00	Review and revise the DNER Consolidation summary report.
Outside - PR	10	Michael Burris	7/30/2019	1.1	380	418.00	Review DNER team emails and follow up for plan updates.
Outside - PR	10	Michael Burris	7/30/2019	3.3	380	1,254.00	Review and revise Consolidation status report.
Outside - PR	10	Michael Burris	7/31/2019	3.3	380	1,254.00	Revise the Consolidation Status Report for updated information.
Outside - PR	10	Michael Burris	7/31/2019	1.1	380	418.00	Review DNER team emails and follow up for plan updates.
Outside - PR	10	Michael Burris	7/31/2019	0.6	380	228.00	Prepare for JRSP status review session.
Outside - PR	10	Michael Burris	7/31/2019	3.6	380	1,368.00	Prepare for DNER / FIMAS team session and facilitation.
Outside - PR	10	Michael Burris	7/31/2019	1.4	380	532.00	Prepare for meeting with representatives of DPS.
Outside - PR	10	Michael Burris	7/31/2019	0.9	380	342.00	Review impacts to program progress and delivery due to new governmental changes.
Outside - PR	20	Michael Thacker	7/1/2019	0.6	380	228.00	Prepare and send email to J.Rodriguez (UDH) to coordinate meeting to discuss admissions processes at UDH (0.6)
Outside - PR	20	Michael Thacker	7/1/2019	2	380	760.00	Analyze UDH denials data provided by L.Navedo (UDH) by denial code for 2018 and 2019 (2.0)
Outside - PR	20	Michael Thacker	7/1/2019	2	380	760.00	Review monthly denials analysis reports provided by L.Navedo (UDH) for trends during the periods of November, December, January, February, and March 2019 (2.0)
Outside - PR	20	Michael Thacker	7/2/2019	0.6	380	228.00	Prepare for scheduled telephone call with M.Troche (UDH) to discuss clinical quality impacts related to denial management processes (.6)
Outside - PR	20	Michael Thacker	7/2/2019	0.5	380	190.00	Review report 'COMPARISON FISCAL YEARS 2012-2019' for UDH revenue cycle optimization opportunities (0.5)
Outside - PR	20	Michael Thacker	7/2/2019	1	380	380.00	Review 'COMITE DE UTILIZACIÓN FEBRERO MARZO 2019' for UDH revenue cycle optimization opportunities (1.0)
Outside - PR	20	Michael Thacker	7/2/2019	1	380	380.00	Review 'COMITE UTILIZACION MEDICA diciembre 2018 enero 2019 FINAL' for UDH revenue cycle optimization opportunities (1.0)
Outside - PR	20	Michael Thacker	7/2/2019	1	380	380.00	Review 'COMITE UM-NOVIEMBRE 2018' for UDH revenue cycle optimization opportunities (1.0)
Outside - PR	20	Michael Thacker	7/3/2019	0.5	380	190.00	Review report 'Reporte Semanal 06-03-19 al 06-

PR							07-19' for UDH revenue cycle optimization opportunities (0.5)
Outside - PR	20	Michael Thacker	7/3/2019	1	380	380.00	Review 'Informe de Novedad Mayo 2019 ACG' for UDH revenue cycle optimization opportunities (1.0)
Outside - PR	20	Michael Thacker	7/3/2019	2	380	760.00	Review 'COMITE DE UTILIZACIÓN FEBRERO MARZO 2019' and 'COMITE UM-NOVIEMBRE 2018' and 'COMITE UTILIZACION MEDICA diciembre 2018 enero 2019 FINAL' for UDH revenue cycle optimization opportunities (2.0)
Outside - PR	20	Michael Thacker	7/3/2019	0.6	380	228.00	Document summary of UDH revenue cycle optimization opportunities based on review/analysis of UDH monthly clinical utilization reports provided by L.Navedo (UDH) (0.6)
Outside - PR	20	Michael Thacker	7/5/2019	2	380	760.00	Review 'ANALISIS ABRIL 2019, UM-MAY 2019, ANALISIS MAYO 2019' for UDH revenue cycle optimization opportunities (2.0)
Outside - PR	20	Michael Thacker	7/5/2019	1	380	380.00	Conduct denials analysis using UDH data provided by L.Navedo for Novemeber through May 2019 to identify UDH revenue cycle optimization opportunities (1.0)
Outside - PR	20	Michael Thacker	7/9/2019	0.3	380	114.00	Prepare for meeting with Director of Quality at HOPU regarding revenue cycle optimization opportunities (.3)
Outside - PR	20	Michael Thacker	7/9/2019	0.3	380	114.00	Prepare for meeting with Director of Quality at UDH regarding revenue cycle optimization opportunities (.3)
Outside - PR	20	Michael Thacker	7/9/2019	0.4	380	152.00	Prepare for meeting with Admissions Director at UDH regarding revenue cycle optimization opportunities (.4)
PR	20	Michael Thacker	7/9/2019	1.2	380	456.00	Facilitate meeting with L.Paris (HOPU) regarding her role in quality at HOPU and her observations related to denials at HOPU (1.2)
PR	20	Michael Thacker	7/9/2019	1	380	380.00	Facilitate meeting with J.Rodriguez (UDH) regarding UDH admissions process and challenges (1.0)
PR	20	Michael Thacker	7/9/2019	1	380	380.00	Facilitate meeting with M.Troche (UDH) regarding her role in quality at UDH and her observations related to opportunities for process improvement at UDH (1.0)
PR	20	Michael Thacker	7/9/2019	0.8	380	304.00	Review and document insights and observations from 7/9/19 meetings (.8)
PR	20	Michael Thacker	7/10/2019	0.6	380	228.00	Prepare for meeting with K.Cruz (HOPU) regarding patient admissions process (0.6)
Outside - PR	20	Michael Thacker	7/10/2019	0.4	380	152.00	Reviewed and documented meeting notes from HOPU Admissions meeting (0.4)
Outside - PR	20	Michael Thacker	7/10/2019	0.3	380	114.00	Prepare for meeting with A.Pagan (HURRA) regarding patient admissions process (0.3)
Outside - PR	20	Michael Thacker	7/10/2019	0.3	380	114.00	Prepare for meeting with M.de Garcia (HURRA) regarding patient flow in HURRA ER (0.3)
Outside - PR	20	Michael Thacker	7/10/2019	1.2	380	456.00	Participate in meeting with J.Edwards (ACG), J.Medina and K.Cruz (HOPU) regarding patient admissions process at HOPU (1.2)
Outside - PR	20	Michael Thacker	7/10/2019	0.9	380	342.00	Participate in meeting with J.Edwards (ACG), A.Pagan (HURRA) and SETA vendor representative regarding patient admissions process at HURRA (0.9)
Outside - PR	20	Michael Thacker	7/10/2019	0.9	380	342.00	Participate in meeting with J.Edwards (ACG) and ER Medical Director M.de Garcia (HURRA)



							regarding patient flow in HURRA ER (0.9)
Outside - PR	20	Michael Thacker	7/10/2019	1	380	380.00	Develop and document UDH, HOPU, and HURRA revenue cycle workstream progress updates to Bi-Monthly DOH Hospital Transformation Status Report (1.0)
Outside - PR	20	Michael Thacker	7/11/2019	0.5	380	190.00	Prepare for DOH Hospital Transformation Leadership status meeting (0.5)
Outside - PR	20	Michael Thacker	7/11/2019	1	380	380.00	Participate in DOH Hospital Transformation Leadership status meeting with J.Matta (ASEM/UDH) and representatives of UDH, HOPU, ASEM, and ACG (1.0)
Outside - PR	20	Michael Thacker	7/12/2019	0.5	380	190.00	Revise DOH Hospital Revenue Cycle optimization activity plan for the following 2 weeks (0.5)
Outside - PR	20	Michael Thacker	7/12/2019	1.1	380	418.00	Identify DOH Hospital Revenue Cycle optimization interviews that still need to be scheduled, list open data requests, and update meeting tracker (1.1)
Outside - PR	20	Michael Thacker	7/12/2019	0.8	380	304.00	Revise meeting notes from current week to highlight key findings and actions items (0.8)
Outside - PR	20	Michael Thacker	7/15/2019	0.4	380	152.00	Prepare and send email request for HURRA Utilization data and ADT data to A.Pagan (HURRA) (0.4)
Outside - PR	20	Michael Thacker	7/15/2019	1	380	380.00	Review current DOH hospital revenue cycle workstream findings to date and document identified process optimization themes (1.0)
Outside - PR	20	Michael Thacker	7/15/2019	1	380	380.00	Perform review of March, April, and May 2019 UDH denials data provided by L.Navedo to identify anomalies and trends for follow-up (1.0)
Outside - PR	20	Michael Thacker	7/16/2019	0.3	380	114.00	Prepare and send email follow-up to J. Medina and N. Carmona (HOPU) regarding request for outstanding HOPU utilization data (0.3)
Outside - PR	20	Michael Thacker	7/16/2019	0.3	380	114.00	Participate in meeting with V.Estrin (ACG) to discuss DOH hospital revenue cycle project progress and next steps (0.3)
Outside - PR	20	Michael Thacker	7/16/2019	1.3	380	494.00	Perform analysis of March, April, and May 2019 UDH denials data by common denial category (1.3)
Outside - PR	20	Michael Thacker	7/16/2019	1.5	380	570.00	Prepare summary of March, April, and May 2019 UDH denials data analysis findings by category (1.5)
Outside - PR	20	Michael Thacker	7/17/2019	0.4	380	152.00	Prepare and send email to J.Rodriguez (UDH) requesting ADT data for UDH (0.4)
Outside - PR	20	Michael Thacker	7/17/2019	0.6	380	228.00	Review data requests and develop information collection tracker for project data requests (0.6)
Outside - PR	20	Michael Thacker	7/17/2019	2	380	760.00	Develop presentation to visualize where denial management opportunities exist across the UDH revenue cycle (2.0)
Outside - PR	20	Michael Thacker	7/18/2019	0.9	380	342.00	Review UDH ADT data provided by J.Rodriguez (UDH) to understand scope of data provided and prepare for further analysis (0.9)
Outside - PR	20	Michael Thacker	7/18/2019	0.3	380	114.00	Prepare and send email to A.Pagan (HURRA) regarding request for denials and ADT data (0.3)
Outside - PR	20	Michael Thacker	7/18/2019	1.5	380	570.00	Review UDH reports 'Reporte Semanal 07-11-19, Informe de Novedad Junio 2019, Gestiones Departamento Cobros 07-01-2019-07-05-2019' provided by E.Rivera (UDH) to understand current trends related UDH denials (1.5)

Outside - PR	20	Michael Thacker	7/19/2019	1	380	380.00	Prepare for DOH revenue cycle discovery meetings scheduled for the week of 7/29/19 (1.0)
Outside - PR	20	Michael Thacker	7/19/2019	0.3	380	114.00	Summarize DOH revenue cycle discovery meeting findings and insights from meetings held the week of 7/15/19 (.3)
Outside - PR	20	Michael Thacker	7/19/2019	0.8	380	304.00	Review HURRA denials data provided by A.Pagan (HURRA) and prepare for further analysis (0.8)
Outside - PR	20	Michael Thacker	7/19/2019	1	380	380.00	Revise presentation materials to include new DOH revenue cycle focus areas themes identified to date (1.0)
Outside - PR	20	Michael Thacker	7/22/2019	1.5	380	570.00	Review 5 newly available ASEM and UDH dashboards (Dashboard ASEM_Final Rev-II_10-19-18, Dashboard UDH_Final Rev 10-19-18 JRG, Admisiones - Healthcare Operating Dashboard Template 21 JUNIO 19 UDH, Dashboard ASEM_Final Rev-II_10-19-18 (003), Copy of Dashboard UDH_Final Rev 10-19-18 JRG) for insights related to UDH revenue cycle optimization opportunities (1.5)
Outside - PR	20	Michael Thacker	7/22/2019	1.2	380	456.00	Analyze and review newly available HURRA reports (Admissions - Discharges 2019 HURRA, INFORME UTILIZACION-2019 - HURRA) for insights related to UDH revenue cycle optimization opportunities (1.2)
Outside - PR	20	Michael Thacker	7/22/2019	0.3	380	114.00	Develop follow-up activities for ACG Hospital revenue cycle team based on findings and insights from ASEM, UDH, and HOPU revenue cycle report reviews (0.3)
Outside - PR	20	Michael Thacker	7/23/2019	1.5	380	570.00	Prepare for meeting with R.Madonado (AAFAF) regarding DOH Hospital Transformation team progress and key upcoming activities (1.5)
Outside - PR	20	Michael Thacker	7/23/2019	1.4	380	532.00	Analyze UDH denials data provided by E.Rivera (UDH) and calculate fiscal impact of denials by denial category for the past 12 months (1.4)
Outside - PR	20	Michael Thacker	7/23/2019	0.8	380	304.00	Revise upcoming DOH hospital revenue cycle discovery and activity plan for the week of 7/29/19 (0.8)
Outside - PR	20	Michael Thacker	7/30/2019	0.5	380	190.00	Prepare for 7/30/19 meeting with N. Carmona of HOPU regarding DOH Hospital Transformation workstream progress and focus areas (0.5)
Outside - PR	20	Michael Thacker	7/30/2019	0.5	380	190.00	Participate in meeting with N.Carmona (HOPU), R.Tabor, J.Edwards and J.Shulte (ACG) regarding DOH Hospital Transformation workstream progress and focus areas (0.5)
Outside - PR	20	Michael Thacker	7/30/2019	1	380	380.00	Participate in meeting with L.Ruiz and L.Navedo (UDH), R.Tabor, J.Edwards and J.Shulte (ACG) to review utilization management data trends, observations, and request additional data for analysis (1.0)
Outside - PR	20	Michael Thacker	7/30/2019	1	380	380.00	Participate in debrief of 7/30/19 meeting with L.Ruiz and L.Navedo (UDH) with J.Edwards, R.Tabor and J.Schulte (ACG) to develop outcomes and observations and next steps (1.0)
Outside - PR	20	Michael Thacker	7/30/2019	1	380	380.00	Participate in meeting with C. Fuentes (UDH) and R.Tabor, J.Edwards and J.Shulte (ACG) to better understand process and function of UDH patient billing (1.0)
Outside - PR	20	Michael Thacker	7/30/2019	0.8	380	304.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and



							observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (0.8)
Outside - PR	20	Michael Thacker	7/30/2019	1.7	380	646.00	Review prior meeting notes, develop questions and summarize observations for meeting planned for 7/31/19 with E.Rivera (UDH) regarding UDH Bed Management (1.7)
Outside - PR	20	Michael Thacker	7/30/2019	0.5	380	190.00	Review UDH denials data provided by L.Ruiz to understand denial trends associated with specific UDH physicians (0.5)
Outside - PR	20	Michael Thacker	7/31/2019	1	380	380.00	Participate in UDH Bed Management Meeting to understand the UDH bed management process, players, and opportunities for improvement (1.0)
Outside - PR	20	Michael Thacker	7/31/2019	1	380	380.00	Participate in meeting with N.Carmona to tour HOPU and understand hospital floor design and patient flow through the HOPU hospital (1.0)
Outside - PR	20	Michael Thacker	7/31/2019	0.3	380	114.00	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (0.3)
Outside - PR	20	Michael Thacker	7/31/2019	1	380	380.00	Develop ACG DOH Hospital Transformation status report describing revenue cycle workstream progress over the past 3 weeks and upcoming tasks to be completed (1.0)
Outside - PR	20	Michael Thacker	7/31/2019	0.5	380	190.00	Document and review insights and observations from 7/31/19 UDH Bed Management meeting (0.5)
PR	20	Ryan Tabor	7/24/2019	1	451.25	451.25	Review interim DOH Hospital Transformation findings and provide senior oversight to ACG DOH Hospital Transformation team (1.0)
PR	20	Ryan Tabor	7/24/2019	0.5	451.25	225.63	Participate in planning meeting with representatives from the ACG DOH Hospital Transformation team to revise and update plans for the week of 7/29/19 (0.5)
PR	20	Ryan Tabor	7/30/2019	0.4	451.25	180.50	Prepare for 7/30/19 meeting with N. Carmona of HOPU regarding DOH Hospital Transformation workstream progress and focus areas (0.4)
PR	20	Ryan Tabor	7/30/2019	0.5	451.25	225.63	Participate in meeting with N.Carmona (HOPU), R.Tabor, M.Thacker and J.Shulte (ACG) regarding DOH Hospital Transformation workstream progress and focus areas (0.5)
PR	20	Ryan Tabor	7/30/2019	1	451.25	451.25	Facilitate meeting with L.Ruiz and L.Navedo (UDH), J.Edwards, M.Thacker and J.Shulte (ACG) to review utilization management data trends, observations, and request additional data for analysis (1.0)
PR	20	Ryan Tabor	7/30/2019	1	451.25	451.25	Participate in debrief of 7/30/19 meeting with L.Ruiz and L.Navedo (UDH) with J.Edwards, M.Thacker and J.Schulte (ACG) to develop outcomes and observations and next steps (1.0)
Outside - PR	20	Ryan Tabor	7/30/2019	1.7	451.25	767.13	Performed initial review of denials by attending physician data reporting for UDH to identify potential trends and areas of interest (1.7)
Outside - PR	20	Ryan Tabor	7/30/2019	1	451.25	451.25	Facilitate meeting with C. Fuentes (UDH) and J.Schulte, M.Thacker and J.Edwards (ACG) to better understand process and function of UDH

							patient billing (1.0)
Outside - PR	20	Ryan Tabor	7/30/2019	0.8	451.25	361.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (0.8)
Outside - PR	20	Ryan Tabor	7/30/2019	0.5	451.25	225.63	Develop draft UDH billing process steps elicited from 7/30/19 meeting with C.Fuentes and provide to ACG DOH Hospital revenue cycle workstream team for further definition (0.5)
Outside - PR	20	Ryan Tabor	7/30/2019	0.8	451.25	361.00	Develop summary of observations and questions in preparation for UDH Bed Management discussion planned for 7/31/19 with E.Rivera (UDH) (0.7)
Outside - PR	20	Ryan Tabor	7/31/2019	1	451.25	451.25	Participate in UDH Bed Management Meeting with UDH staff and ACG Hospital Transformation Revenue Cycle workstream team to observe relationships between department and patient flow (1.0)
Outside - PR	20	Ryan Tabor	7/31/2019	0.8	451.25	361.00	Develop summarized observations and questions in preparation for ASEM/UDH project discussion planned for 7/31/19 with J.Matta and R.Nieves (ASEM) (0.8)
Outside - PR	20	Ryan Tabor	7/31/2019	1	451.25	451.25	Facilitate DOH program and revenue cycle management portion of meeting with J.Matta and R.Nieves to review progress of UDH revenue cycle project effort to date and formulate strategy for upcoming ASEM and UDH work (1.0)
Outside - PR	20	Ryan Tabor	7/31/2019	0.5	451.25	225.63	Document and review insights and observations from 7/31/19 UDH Bed Management meeting (0.5)
Outside - PR	20	Ryan Tabor	7/31/2019	1.1	451.25	496.38	Develop ACG DOH Hospital Transformation status report describing overall workstream progress over the past 3 weeks and upcoming tasks to be completed (1.1)
Outside - PR	20	Ryan Tabor	7/31/2019	1.2	451.25	541.50	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (1.2)
Outside - PR	20	Ryan Tabor	7/31/2019	1.5	451.25	676.88	Facilitate discussion to develop ACG DOH team actions for the week of 8/5/19 (1.5)
Outside - PR	20	Ryan Tabor	7/31/2019	0.8	451.25	361.00	Participate in discussion with ACG team leadership (F.Battle, V.Estrin, J.Boo, K.Cowherd) to review impact of the week's DOH hospital leadership decisions and team activities and develop strategies and plans for ongoing team efforts. Team members participated as needed and dropped in and out. (0.8)
PR	10	Sean Stacy	7/1/2019	3.6	380	1,368.00	Analyze reported July implementation savings performance for engaged agencies and update June reporting scorecard.
PR	10	Sean Stacy	7/1/2019	0.6	380	228.00	Participate on call with R. Maldonado (New Govt PMO), R. De La Cruz (Fortaleza) to review priorities for New Government PMO office related to consolidation initiatives.
PR	10	Sean Stacy	7/1/2019	2.6	380	988.00	Develop business case template for State

							Department to use for revenue reapportionment discussion with AAFAF.
PR	10	Sean Stacy	7/1/2019	0.5	380	190.00	Coordinate meetings with DNER, STATE, JRSP to review consolidation progress and issues.
PR	10	Sean Stacy	7/2/2019	3.3	380	1,254.00	Analyze JRSP consolidation plan and develop Gantt chart view to track key milestones.
PR	10	Sean Stacy	7/2/2019	3.2	380	1,216.00	Analyze DNER consolidation plan and develop Gantt chart view to track key milestones.
PR	10	Sean Stacy	7/2/2019	3.3	380	1,254.00	Develop excel based Gantt tool to track key project dates for DNER and JRSP.
PR	10	Sean Stacy	7/3/2019	3.2	380	1,216.00	Develop presentation for New Government PMO to communicate consolidation status of JRSP and DNER.
PR	10	Sean Stacy	7/3/2019	0.8	380	304.00	Prepare detailed communication to DNER communicating priorities for week of 7/8.
PR	10	Sean Stacy	7/3/2019	2.1	380	798.00	Review and update JRSP consolidation plan tasks and dates.
PR	10	Sean Stacy	7/3/2019	0.6	380	228.00	Prepare detailed communication to JRSP communicating priorities for week of 7/8.
PR	10	Sean Stacy	7/5/2019	0.8	380	304.00	Participate on call with M. Burkett (ACG) to review Office of the CFO, AAFAF reporting priorities for year end FY19.
PR	10	Sean Stacy	7/5/2019	1.7	380	646.00	Review of FOMB certified FY20 budget for engaged agencies and consolidations.
PR	10	Sean Stacy	7/5/2019	0.9	380	342.00	Develop excel based Gantt view for State Department and distribute to R. De La Cruz (Fortaleza).
PR	10	Sean Stacy	7/6/2019	0.9	380	342.00	Prepare Ankura Implementation & Consolidation status report for week ending 7/8.
Outside - PR	10	Sean Stacy	7/8/2019	0.9	380	342.00	Participate on call with M. Burris (ACG) to plan consolidation status review meeting agendas for DNER, State Department, and JRSP.
Outside - PR	10	Sean Stacy	7/9/2019	1.3	380	494.00	Finalize agendas and consolidation plan updates ahead of consolidation status review meetings with JRSP, State Department, and DNER.
Outside - PR	10	Sean Stacy	7/9/2019	0.5	380	190.00	Participate on call with C. Serrano (JRSP) and representatives from JRSP to conduct consolidation program status review meeting.
Outside - PR	10	Sean Stacy	7/9/2019	0.5	380	190.00	Participate on call with M. Marciano (STATE) and representatives from State to conduct consolidation program status review meeting.
Outside - PR	10	Sean Stacy	7/9/2019	1.7	380	646.00	Participate on call with A. Otero (DNER) and representatives from DNER to conduct consolidation program status review meeting.
Outside - PR	10	Sean Stacy	7/9/2019	2	380	760.00	Review and update DNER consolidation workplan to reflect information gathered in project review status meeting.
Outside - PR	10	Sean Stacy	7/9/2019	2.8	380	1,064.00	Review and update JRSP consolidation workplan to reflect information gathered in project review status meeting.
Outside - PR	10	Sean Stacy	7/10/2019	3.8	380	1,444.00	Develop FY20 Implementation kickoff and instructions presentation for distribution to agencies.
Outside - PR	10	Sean Stacy	7/10/2019	3.9	380	1,482.00	Develop excel template to present FY20 right sizing goals and certified General Fund budget totals to reporting agencies.
Outside - PR	10	Sean Stacy	7/11/2019	2.6	380	988.00	Participate in meeting with R. Maldonado (New Govt PMO), R. De La Cruz (Fortaleza), K. Cowherd (ACG) and M. Burris (ACG) to review

							consolidation status and develop required archive of consolidation documentation.
Outside - PR	10	Sean Stacy	7/11/2019	1.2	380	456.00	Participate in planning discussion with representatives of Ankura to prioritize action items following consolidation meeting at Fortaleza.
Outside - PR	10	Sean Stacy	7/11/2019	0.4	380	152.00	Prepare for implementation meeting with State Historic Preservation Office.
Outside - PR	10	Sean Stacy	7/11/2019	1.7	380	646.00	Participate in meeting with F. Zughni (ACG) and J. Fullana (ACG) and representatives from State Historic Preservation Office to discuss lack of compliance with fiscal plan reporting in FY19.
Outside - PR	10	Sean Stacy	7/11/2019	1.3	380	494.00	Analyze SHPO Budget actuals to identify areas of cost reduction following discussion with agency.
Outside - PR	10	Sean Stacy	7/11/2019	1.2	380	456.00	Continue preparation of FY20 Agency kickoff right sizing templates.
Outside - PR	10	Sean Stacy	7/12/2019	0.6	380	228.00	Participate on telephone call with F. Batlle (ACG), V. Estim (ACG), and J. Boo (ACG) to prioritize consolidation and implementation tasks during period of Government disruption.
Outside - PR	10	Sean Stacy	7/13/2019	2.4	380	912.00	Analyze FOMB FY20 Certified Budget presentation to evaluate impacts to engaged agencies.
Outside - PR	10	Sean Stacy	7/13/2019	0.9	380	342.00	Prepare Ankura consolidation & Implementation status report for week ending 7/12.
Outside - PR	10	Sean Stacy	7/15/2019	1.2	380	456.00	Analyze FY19 budget data provided by Center for Research, Education and Medical Services for Diabetes to prepare for implementation review meeting.
Outside - PR	10	Sean Stacy	7/15/2019	3.1	380	1,178.00	Prepare for OARTH, OGP, New Government alignment meetings through review of consolidation plans and identification of related agency dependencies.
Outside - PR	10	Sean Stacy	7/15/2019	3.2	380	1,216.00	Develop presentation to provide consolidation/implementation overview of activities for AAFAF CFO.
PR	10	Sean Stacy	7/16/2019	0.4	380	152.00	Update DNER plan to capture planned real estate consolidation activity in FY20.
PR	10	Sean Stacy	7/16/2019	1.5	380	570.00	Participate in meeting at AAFAF with Representatives from JRSP, Hacienda, OARTH, and OGP to prioritize inter agency consolidation dependencies.
PR	10	Sean Stacy	7/16/2019	1.5	380	570.00	Participate in meeting at AAFAF with Representatives from DEDC, Hacienda, OARTH, and OGP to prioritize inter agency consolidation dependencies.
PR	10	Sean Stacy	7/16/2019	2.4	380	912.00	Participate in meeting at AAFAF with Representatives from DPS, Hacienda, OARTH, and OGP to prioritize inter agency consolidation dependencies.
PR	10	Sean Stacy	7/16/2019	1.8	380	684.00	Participate in meeting at AAFAF with Representatives from DNER, Hacienda, OARTH, and OGP to prioritize inter agency consolidation dependencies.
PR	10	Sean Stacy	7/16/2019	0.6	380	228.00	Participate on call with C. Gonzalez (ACG) to review implementation tasks associated with distribution of FY20 kickoff templates.
PR	10	Sean Stacy	7/16/2019	0.4	380	152.00	Participate on call with representatives of Ankura to discuss implementation priorities following

							alignment meeting with Agencies, Hacienda, OGP, and OARTH.
PR	10	Sean Stacy	7/17/2019	0.8	380	304.00	Calculate consolidation progress metrics for JRSP to include in New Government consolidation status report.
PR	10	Sean Stacy	7/17/2019	1.2	380	456.00	Calculate consolidation progress metrics for DNER to include in New Government consolidation status report.
PR	10	Sean Stacy	7/17/2019	0.6	380	228.00	Calculate consolidation progress metrics for STATE to include in New Government consolidation status report.
PR	10	Sean Stacy	7/17/2019	3.4	380	1,292.00	Prepare new government consolidation status report for 5 agencies (JRSP, STATE, DNER, DPS, DEDC).
Outside - PR	10	Sean Stacy	7/17/2019	0.4	380	152.00	Participate on call with K. Cowherd (ACG) to discuss issues with DPS consolidation.
Outside - PR	10	Sean Stacy	7/17/2019	1.7	380	646.00	Review FY20 Sabana budget file for engaged agencies and revise FY20 Implementation kickoff instruction presentation.
Outside - PR	10	Sean Stacy	7/18/2019	0.4	380	152.00	Revise and distribute New Government consolidation status report to R. Maldonado (AAFAF).
Outside - PR	10	Sean Stacy	7/19/2019	3.1	380	1,178.00	Continue development of FY20 Implementation kickoff packet for engaged agencies.
Outside - PR	10	Sean Stacy	7/19/2019	2.2	380	836.00	Develop RAID Log template for consolidating agencies (DNER, JRSP STATE, DPS).
Outside - PR	10	Sean Stacy	7/19/2019	0.2	380	76.00	Participate on telephone call with C. Gonzalez (ACG) to review Implementation FY20 kickoff material.
Outside - PR	10	Sean Stacy	7/19/2019	1.5	380	570.00	Analyze FY20 budget and prepare savings template for Industrial Commission.
Outside - PR	10	Sean Stacy	7/19/2019	0.9	380	342.00	Analyze DPS consolidation plan and conduct file compare against plan template to identify missing consolidation activity.
Outside - PR	10	Sean Stacy	7/22/2019	0.8	380	304.00	Prepare Ankura Implementation & Consolidation status report for week ending 7/19.
Outside - PR	10	Sean Stacy	7/22/2019	1.3	380	494.00	Develop implementation assessment template for use by Industrial Commission.
Outside - PR	10	Sean Stacy	7/22/2019	2.2	380	836.00	Continue review of DPS project plan and file compare to identify missing consolidation tasks.
Outside - PR	10	Sean Stacy	7/22/2019	1.4	380	532.00	Prepare for DPS consolidation review meeting.
Outside - PR	10	Sean Stacy	7/22/2019	1.2	380	456.00	Update DNER consolidation plan detail to reflect reported progress.
Outside - PR	10	Sean Stacy	7/23/2019	1.5	380	570.00	Participate in meeting with F. Battle (ACG), V. Estrin (ACG) and representatives from Department of Public Safety (DPS) to kick off Ankura engagement and meet DPS Secretary E. Roman (DPS).
Outside - PR	10	Sean Stacy	7/23/2019	1.2	380	456.00	Participate in discussion with F. Battle (ACG) to confirm DPS priorities, document meeting outcomes and plan key DPS activity for week of 7/29.
Outside - PR	10	Sean Stacy	7/23/2019	2.4	380	912.00	Review Law A20-2017 to gather background and prepare for DPS kickoff meeting.
Outside - PR	10	Sean Stacy	7/24/2019	3.2	380	1,216.00	Continue development of FY20 Implementation financial template.
Outside - PR	10	Sean Stacy	7/24/2019	0.4	380	152.00	Submit background data request to DPS.

Outside - PR	10	Sean Stacy	7/24/2019	0.6	380	228.00	Participate on call with representatives of Ankura to review kickoff material.
Outside - PR	10	Sean Stacy	7/24/2019	2.2	380	836.00	Develop and document DPS program governance process.
Outside - PR	10	Sean Stacy	7/24/2019	1.6	380	608.00	Develop list of standard savings initiatives for inclusion in FY20 implementation kickoff packet.
Outside - PR	10	Sean Stacy	7/25/2019	0.7	380	266.00	Participate on call with representatives of Ankura to review FY20 Implementation kickoff material.
Outside - PR	10	Sean Stacy	7/25/2019	2.2	380	836.00	Update FY20 Implementation kickoff templates.
Outside - PR	10	Sean Stacy	7/25/2019	1.4	380	532.00	Prepare for DNER, Hacienda, OGP alignment meeting.
Outside - PR	10	Sean Stacy	7/25/2019	2.7	380	1,026.00	Participate in meeting with Representatives from DNER, Hacienda, and OGP to develop account reconciliation and conversion plan in support of agency consolidation.
Outside - PR	10	Sean Stacy	7/25/2019	0.8	380	304.00	Participate on telephone call with C. Gonzalez to review FY20 Implementation Kickoff Materials.
Outside - PR	10	Sean Stacy	7/26/2019	0.7	380	266.00	Continue development of FY20 implementation financial templates.
Outside - PR	10	Sean Stacy	7/26/2019	1.9	380	722.00	Continue development of DPS Governance process presentation.
Outside - PR	10	Sean Stacy	7/26/2019	0.4	380	152.00	Participate on telephone call with J. Boo (ACG) to prioritize key activities for week of 7/29).
Outside - PR	10	Sean Stacy	7/26/2019	0.3	380	114.00	Update and distribute DPS RAID log.
Outside - PR	10	Sean Stacy	7/26/2019	0.3	380	114.00	Participate on telephone call with C. Gonzalez (ACG) to review edits to FY20 Implementation templates.
Outside - PR	10	Sean Stacy	7/27/2019	1.7	380	646.00	Finalize FY20 Kickoff template for Industrial Commission and Elderly and Retired People Advocate Office.
Outside - PR	10	Sean Stacy	7/27/2019	0.9	380	342.00	Prepare Ankura Implementation & Consolidation status report for week ending 7/27.
Outside - PR	10	Sean Stacy	7/29/2019	1.4	380	532.00	Review and upload of consolidation documentation for engaged agencies (STATE, DPS, DNER, JRSP) to Ankura SharePoint site.
Outside - PR	10	Sean Stacy	7/29/2019	0.8	380	304.00	Develop tracker to monitor distribution of FY20 Implementation Kickoff documentation.
Outside - PR	10	Sean Stacy	7/29/2019	1.3	380	494.00	Review DNER FIMMAS background documentation to prepare for reconciliation planning meeting with Hacienda.
Outside - PR	10	Sean Stacy	7/30/2019	0.6	380	228.00	Prepare for State Department consolidation status meeting.
Outside - PR	10	Sean Stacy	7/30/2019	1.5	380	570.00	Participate in meeting with J. Fullana and representatives from State Department to review consolidation project status.
Outside - PR	10	Sean Stacy	7/30/2019	1.3	380	494.00	Conduct consolidation / implementation planning session with representatives of Ankura to prioritize action items related to JRSP, STATE and DNER.
Outside - PR	10	Sean Stacy	7/30/2019	1.7	380	646.00	Update State Department consolidation plan detail and RAID log following status review meeting.
Outside - PR	10	Sean Stacy	7/30/2019	2.8	380	1,064.00	Develop master list of PR agency point of contact emails to use in distribution of FY20 implementation kickoff packets and format for outlook distribution.
Outside - PR	10	Sean Stacy	7/31/2019	2.3	380	874.00	Calculate milestone progress metrics for JRSP,



PR							STATE, DNER for inclusion in 7/21 New Government Consolidation progress report.
Outside - PR	10	Sean Stacy	7/31/2019	0.9	380	342.00	Prepare bi-weekly consolidation status report covering JRSP, STATE, DNER and DPS for New Government PMO.
Outside - PR	10	Sean Stacy	7/31/2019	2.2	380	836.00	Prepare agenda and process overview presentation for DNER, Hacienda FIMMAS planning meeting.
Outside - PR	10	Sean Stacy	7/31/2019	1.5	380	570.00	Prepare for JRSP project status review meeting.
Outside - PR	10	Sean Stacy	7/31/2019	1.8	380	684.00	Develop DPS consolidation plan review agendas for the HR, Finance and IT workstreams.
Outside - PR	20	Stephen Brickner	7/1/2019	3	380	1,140.00	Review and organize documentation of ASEM supply chain information collected during multiple June 2019 ASEM discovery meetings to identify potential opportunities for process improvement (3.0)
Outside - PR	20	Stephen Brickner	7/1/2019	2.5	380	950.00	Prepare analysis summary of ASEM supply chain process improvement opportunities (2.5)
Outside - PR	20	Stephen Brickner	7/2/2019	1.5	380	570.00	Analyze ASEM supply chain purchasing data provided by ASEM to identify anomalies and patterns of spend (1.5)
Outside - PR	20	Stephen Brickner	7/2/2019	4	380	1,520.00	Review ASEM supply chain and procurement reorganization documents provided by DOH to develop organizational support plan (4.0)
Outside - PR	20	Stephen Brickner	7/3/2019	2.5	380	950.00	Prepare summary of Centro Medico campus supply chain and procurement organizational and functional changes required to support a Shared Services operating model (2.5)
Outside - PR	20	Stephen Brickner	7/3/2019	1.5	380	570.00	Develop a decision tree framework for recipients of Centro Medico supply chain and procurement services (1.5)
Outside - PR	20	Stephen Brickner	7/9/2019	2.5	380	950.00	Review notes and outcomes of ASEM interviews conducted on 7/8 and 7/9 to develop corresponding opportunities, risks, and follow-up questions (2.5)
Outside - PR	20	Stephen Brickner	7/9/2019	2.5	380	950.00	Develop preliminary ASEM supply chain process improvement recommendations (2.5)
Outside - PR	20	Stephen Brickner	7/9/2019	1.5	380	570.00	Prepare for meeting with J.Baez (UDH) to discuss supply expense data (1.5)
PR	20	Stephen Brickner	7/9/2019	0.2	380	76.00	Participate in meeting with J.Baez (UDH) and D.Jandura (ACG) to discuss supply expense data (.2)
PR	20	Stephen Brickner	7/10/2019	2	380	760.00	Participate in meeting with C.Matta (ASEM), D.Jandura (ACG), and J.Edwards (ACG) to discuss ASEM purchasing function (2.0)
PR	20	Stephen Brickner	7/10/2019	0.5	380	190.00	Discuss outcomes and insights of meeting with C.Matta (ASEM) with D.Jandura (ACG), and J.Edwards (ACG) (.5)
PR	20	Stephen Brickner	7/10/2019	0.5	380	190.00	Prepare question set for meeting with P.Barreras (ASEM) regarding purchasing practices (.5)
PR	20	Stephen Brickner	7/10/2019	1	380	380.00	Develop ASEM supply chain and procurement workstream updates and prepare for DOH Hospital Leadership meeting (1.0)
PR	20	Stephen Brickner	7/10/2019	4	380	1,520.00	Develop and document ASEM supply chain and procurement process improvement opportunities (4.0)
PR	20	Stephen Brickner	7/11/2019	1	380	380.00	Participate in DOH Hospital Transformation Leadership status meeting with J.Matta

							(ASEM/UDH) and representatives of UDH, HOPU, ASEM, and ACG (1.0)
PR	20	Stephen Brickner	7/11/2019	0.7	380	266.00	Develop ASEM supply chain and procurement follow-up questions for J.Matta to further explore process opportunity areas (.7)
PR	20	Stephen Brickner	7/15/2019	5.3	380	2,014.00	Prepare presentation on ASEM supply chain and procurement organizational structure, prospective department mergers, outsourcing and shared services (5.3)
Outside - PR	20	Stephen Brickner	7/15/2019	1.5	380	570.00	Participate in meeting with V.Estrin, J.Edwards and D.Jandura (ACG) to discuss ASEM supply chain and procurement process improvement opportunity scope (1.5)
Outside - PR	20	Stephen Brickner	7/16/2019	5.5	380	2,090.00	Revise presentation on ASEM supply chain and procurement organizational structure plans and initial shared service impact areas (5.5)
Outside - PR	20	Stephen Brickner	7/17/2019	0.4	380	152.00	Participate in meeting with D.Jandura and V.Estrin to discuss ASEM supply chain and procurement workstream strategy (.4)
Outside - PR	20	Stephen Brickner	7/17/2019	0.5	380	190.00	Review DOH organizational structure with V.Estrin, D.Jandura, and J.Edwards (ACG) and discuss alternatives for DOH consolidation and reorganization (.5)
Outside - PR	20	Stephen Brickner	7/17/2019	4.6	380	1,748.00	Review proposed legislation for DOH consolidation and resulting DOH organizational chart changes (4.6)
Outside - PR	20	Stephen Brickner	7/18/2019	2.5	380	950.00	Analyze new ASEM procurement information and outcomes from discovery session with C.Matta (ASEM) (2.5)
Outside - PR	20	Stephen Brickner	7/18/2019	1.5	380	570.00	Develop follow-up questions and requests for additional information regarding ASEM procurement function (1.5)
Outside - PR	20	Stephen Brickner	7/18/2019	1	380	380.00	Review draft DOH legislation regarding consolidation and summarize key supply chain and procurement related points (1.0)
Outside - PR	20	Stephen Brickner	7/19/2019	0.6	380	228.00	Prepare ASEM supply chain meeting and interview request list for week of 7/29/19 (.6)
Outside - PR	20	Stephen Brickner	7/19/2019	1	380	380.00	Review summary of proposed Hospital Transformation Legislation for organizational changes that may be required to support Centro Medico campus supply chain and procurement (1.0)
Outside - PR	20	Stephen Brickner	7/22/2019	1	380	380.00	Participate on telephone call to discuss and confirm ASEM supply chain spend analysis data views with S. Brickner, J. Rumel and D. Jandura (ACG) (1.0)
Outside - PR	20	Stephen Brickner	7/22/2019	4.5	380	1,710.00	Develop DOH proposed legislation summary and create phased option for restructuring DOH hospital organizational model (4.5)
Outside - PR	20	Stephen Brickner	7/22/2019	1	380	380.00	Conduct review of legislation and potential DOH hospital organizational model with D.Jandura and J.Edwards (ACG) (1.0)
Outside - PR	20	Stephen Brickner	7/23/2019	3	380	1,140.00	Finalize DOH proposed legislation review and revise proposed new organizational structure model (3.0)
Outside - PR	20	Stephen Brickner	7/23/2019	1	380	380.00	Participate in meeting with V.Estrin, J.Edwards, M.Thacker, and D.Jandura (ACG) to review DOH proposed legislation insights and proposed new organizational structure model (1.0)
Outside - PR	20	Stephen Brickner	7/23/2019	0.5	380	190.00	Revise upcoming ASEM supply chain discovery



PR							and activity plan for the week of 7/29/19
Outside - PR	20	Stephen Brickner	7/24/2019	0.5	380	190.00	Prepare and send email to J.Matta (ASEM), C.Matta (ASEM), H.Berrios (ASEM), P.Barreras (ASEM) regarding coordination of meetings planned for the week of 7/29/19 (.5)
Outside - PR	20	Stephen Brickner	7/24/2019	3.5	380	1,330.00	Review ASEM product categorization analysis to identify opportunities to improve product classification (3.5)
Outside - PR	20	Stephen Brickner	7/24/2019	2	380	760.00	Develop summary of ASEM product categorization analysis insights (2.0)
Outside - PR	20	Stephen Brickner	7/24/2019	1	380	380.00	Participate in meeting with J.Rumel, D.Jandura, J.Edwards (ACG) to simplify and improve ASEM product classification nomenclature (1.5)
Outside - PR	20	Stephen Brickner	7/24/2019	0.5	380	190.00	Participate in planning meeting with representatives from the ACG DOH Hospital Transformation team to revise and update plans for the week of 7/29/19 (0.5)
Outside - PR	20	Stephen Brickner	7/25/2019	4	380	1,520.00	Develop DOH Hospital Transformation performance optimization opportunity qualification framework to qualitatively prioritize ACG team recommendations (4.0)
Outside - PR	20	Stephen Brickner	7/30/2019	0.5	380	190.00	Prepare questions and insights for meeting with J.Matta (ASEM) regarding review of dashboard designs for managing supply expense at ASEM (0.5)
Outside - PR	20	Stephen Brickner	7/30/2019	4	380	1,520.00	Prepare presentation and mock-up data for meeting with J.Matta (ASEM) regarding review of dashboard designs for managing supply expense at ASEM (4.0)
Outside - PR	20	Stephen Brickner	7/30/2019	0.8	380	304.00	Participate in meeting with ACG DOH Hospital Transformation team to review insights and observations from 7/30/19 C.Fuentes (UDH) billing process overview meeting to development outcomes and observations and next steps (.8)
Outside - PR	20	Stephen Brickner	7/31/2019	1.3	380	494.00	Prepare observations and questions for ASEM/UDH project discussion planned for 7/31/19 with J.Matta and R.Nieves (ASEM) (1.3)
Outside - PR	20	Stephen Brickner	7/31/2019	1	380	380.00	Participate in meeting with J.Matta and R.Nieves (ASEM), R.Tabor and D.Jandura (ACG) to review progress of ASEM supply chain and UDH revenue cycle project effort to date and formulate strategy for upcoming ASEM and UDH work (1.0)
Outside - PR	20	Stephen Brickner	7/31/2019	1.5	380	570.00	Create meeting minutes and action items from 7/31/19 meeting with J.Matta and R.Nieves (ASEM) (1.5)
Outside - PR	20	Stephen Brickner	7/31/2019	0.3	380	114.00	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (0.3)
Outside - PR	20	Stephen Brickner	7/31/2019	0.5	380	190.00	Participate in meeting to review ASEM Supply Chain dashboard data with J. Rumel and D. Jandura (ACG) (0.5)
Outside - PR	20	Stephen Brickner	7/31/2019	0.5	380	190.00	Finalize ASEM supply chain expense dashboard design (.5)
Outside - PR	20	Stephen Brickner	7/31/2019	0.2	380	76.00	Prepare and send email to J.Matta (ASEM) regarding a request for Meditech module access

							for S.Brickner, D.Jandura and J.Schulte (ACG) (.5)
Outside - PR	20	Vicki Estrin	7/1/2019	1	522.5	522.50	Participate on telephone call with with A. Hernadez (AAFAF) to develop plan for DOH transformation and agency consoliation focused on UDH, ASEM, HOPU, HURRA, ASMCA and diabetes center and the plan for legislation (1)
Outside - PR	20	Vicki Estrin	7/1/2019	0.7	522.5	365.75	Participate in meeting with K.Cowherd and R.Tabor (ACG) to review and discuss data received to date from A.Hernandez (AAFAF) regarding consolidation and transformation (.7)
Outside - PR	20	Vicki Estrin	7/2/2019	0.5	522.5	261.25	Review UDH denial data provided by L.Navedo to identify greatest potential areas for upstream and denial management process optimization (1.0)
Outside - PR	20	Vicki Estrin	7/6/2019	0.3	522.5	156.75	Review documentation for hospital organization provided by ASEM administration to understand proposed ASEM organizational structure (.3)
Outside - PR	20	Vicki Estrin	7/8/2019	0.5	522.5	261.25	Review and update Supply Chain analysis for ASEM and Centro Medico Campus (.2)
Outside - PR	20	Vicki Estrin	7/9/2019	0.2	522.5	104.50	Prepare for telephone call with A. Hernandez (AAFAF) to discuss DOH transformation plan (.2)
Outside - PR	20	Vicki Estrin	7/9/2019	0.2	522.5	104.50	Review UDH revenue cycle management data analysis performed by ACG for additional data requests that need to be made of UDH (.2)
Outside - PR	20	Vicki Estrin	7/10/2019	0.5	522.5	261.25	Review ASEM supply chain governance (to be proposed) based on data and process analysis performed by ACG to date (.5)
Outside - PR	20	Vicki Estrin	7/12/2019	0.5	522.5	261.25	Review ASEM Supply Chain data provided by P.Barreres and results of the current week's interviews and observations (.5)
Outside - PR	20	Vicki Estrin	7/14/2019	0.8	522.5	418.00	Review DOH revenue cycle and supply chain optimization workstream activities perform during the week of 7/8/19 and document status and outcomes for review with UDH and HOPU hospital leadership
Outside - PR	20	Vicki Estrin	7/15/2019	0.4	522.5	209.00	Review proposed ASEM Supply Chain team framework to prepare for meeting with J.Matta (ASEM) regarding supply chain optimization (.4)
Outside - PR	20	Vicki Estrin	7/15/2019	0.6	522.5	313.50	Participate in meeting with ACG Supply Chain representatives to discuss framework for assessing opportunities for shared services (.6)
Outside - PR	20	Vicki Estrin	7/15/2019	0.4	522.5	209.00	Review plans for DOH hospital revenue cycle management assessment framework (.4)
Outside - PR	20	Vicki Estrin	7/16/2019	1	522.5	522.50	Review Revenue Cycle Management data received and analyze potential opportunities for revenue recovery (1)
Outside - PR	20	Vicki Estrin	7/16/2019	1	522.5	522.50	Discuss overall approach for DOH consolidation with A. Hernandez (1)
Outside - PR	20	Vicki Estrin	7/17/2019	0.5	522.5	261.25	Review DOH organizational structure with S.Brickner, D.Jandura, and J.Edwards (ACG) and discuss alternatives for DOH consolidation and reorganization (.5)
Outside - PR	20	Vicki Estrin	7/17/2019	1.3	522.5	679.25	Develop options and alternatives for DOH consolidation and reorganization (1.3)
Outside - PR	20	Vicki Estrin	7/17/2019	0.5	522.5	261.25	Participate in meeting with F. Batlle and K. Cowherd (ACG) to review DOH assessment progress and findings for cash acceleration and DOH consolidation (.5)
Outside - PR	20	Vicki Estrin	7/18/2019	1.1	522.5	574.75	Senior level oversight and quality control review

PR							of DOH Hospital Transformation workstream assessment progress and materials (1.1)
Outside - PR	20	Vicki Estrin	7/21/2019	1.2	522.5	627.00	Prepare for DOH revenue cycle discovery meetings scheduled for the week of 7/29/19 (1.2)
Outside - PR	20	Vicki Estrin	7/22/2019	2.7	522.5	1,410.75	Senior level oversight and quality control review of documents prepared by ACG team focused on DOH Hospital Transformation (2.7)
Outside - PR	20	Vicki Estrin	7/22/2019	0.3	522.5	156.75	Develop follow-up activities for ACG team focused on DOH Hospital Transformation (0.3)
PR	20	Vicki Estrin	7/23/2019	1.1	522.5	574.75	Prepare for meeting with R.Madonado (AAFAF) regarding DOH Hospital Transformation team progress and key upcoming activities (1.1)
PR	20	Vicki Estrin	7/23/2019	0.9	522.5	470.25	Participate in meeting with S.Brickner, J.Edwards, M.Thacker, and D.Jandura (ACG) to review DOH proposed legislation insights and proposed new organizational structure model (.9)
PR	20	Vicki Estrin	7/23/2019	0.1	522.5	52.25	Review ACG DOH revenue cycle analysis to confirm proposed revenue opportunities (0.1)
PR	20	Vicki Estrin	7/23/2019	2	522.5	1,045.00	Review assessment of opportunities for DOH hospital transformation revenue cycle, supply chain, and DOH consolidation (2.0)
PR	20	Vicki Estrin	7/23/2019	1	522.5	522.50	Develop summary report of insights from assessment of opportunities for DOH hospital transformation revenue cycle, supply chain, and DOH consolidation (1.0)
PR	20	Vicki Estrin	7/23/2019	0.7	522.5	365.75	Revise DOH Hospital Transformation activity plan based on feedback provided by R. Maldonado (AAFAF) (0.7)
PR	10	Vicki Estrin	7/23/2019	1.5	522.5	783.75	Participate in DPS implementation planning meeting with E. Ramon (DPS), M. Canino (DPS), S. Saldana (DPS), R. Maldonado (AAAF), F. Battle (ACG), S. Stacy ACG), J. Fullana (ACG) (1.5)
PR	20	Vicki Estrin	7/24/2019	0.7	522.5	365.75	Participate in meeting with R. Torres (FARO) to determine progress of DOH hospital financial review (0.7)
PR	10	Vicki Estrin	7/24/2019	0.6	522.5	313.50	Review and revise Implementation Savings and Reporting plans for FY2020 (0.6)
PR	10	Vicki Estrin	7/24/2019	1	522.5	522.50	Revise instructions for the Agency Implementation Savings & Reporting FY2020 (1.0)
Outside - PR	10	Vicki Estrin	7/24/2019	0.9	522.5	470.25	Develop DPS draft meeting plan for next three weeks (0.9)
Outside - PR	20	Vicki Estrin	7/24/2019	1.4	522.5	731.50	Provide senior oversight and advisory support to DOH Hospital Transformation team regarding planned discovery activities and expected outcomes (1.4)
Outside - PR	20	Vicki Estrin	7/24/2019	0.5	522.5	261.25	Participate in planning meeting with representatives from the ACG DOH Hospital Transformation team to revise and update plans for the week of 7/29/19 (0.5)
Outside - PR	20	Vicki Estrin	7/25/2019	1.3	522.5	679.25	Provide quality control review of DOH Hospital Transformation performance optimization opportunity qualification framework (1.3)
Outside - PR	20	Vicki Estrin	7/26/2019	0.2	522.5	104.50	Prepare for ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (0.2)
Outside - PR	20	Vicki Estrin	7/26/2019	1	522.5	522.50	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 7/29/19 (1.0)

Outside - PR	20	Vicki Estrin	7/31/2019	1.5	522.5	783.75	Develop revised activity plan for ACG DOH Hospital Transformation workstreams based on data analysis performed and data received from DOH hospitals to date (1.5)
Outside - PR	20	Vicki Estrin	7/31/2019	0.7	522.5	365.75	Participate in discussion with ACG team leadership (F.Battle, R.Tabor, J.Boo, K.Cowherd) to review impact of the week's DOH hospital leadership decisions and team activities and develop strategies and plans for ongoing team efforts. Team members participated as needed and dropped in and out. (0.7)
Outside - PR	20	Vicki Estrin	7/31/2019	0.5	522.5	261.25	Review ACG DOH Hospital Transformation status report for accuracy (0.5)
Outside - PR	20	Vicki Estrin	7/31/2019	0.8	522.5	418.00	Participate in meeting with ACG DOH Hospital Transformation team for systematic review of DOH Hospital Transformation workstreams to ensure alignment and effective use of resources. Team members participated as needed and dropped in and out. Time reflects my total participation time. (0.8)
Outside - PR	20	Victoria LaChance	7/15/2019	0.9	332.5	299.25	Review and revise DOH Hospital Revenue Cycle Management and Supply Chain plans for presentation to DOH Hospital Leadership (.9)
<b>Labor Details</b>						<b>Total</b>	<b>\$321,862.38</b>

## Expenses Detail

Expense Type	Name	Date	Expense	Expense Description	Reference
Lodging - PR	Daniel Jandura	7/8/2019	\$255.31	Hotel in San Juan (3 nights 7/8/19-7/11/19) (listed as 3 line items)	1
Meals - US	Daniel Jandura	7/8/2019	\$11.19	Travel meal - breakfast	2
Meals - US	Daniel Jandura	7/8/2019	\$8.51	Travel meal - lunch	2
Meals - PR	Daniel Jandura	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Daniel Jandura	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Daniel Jandura	7/9/2019	\$255.31	Hotel in San Juan (3 nights 7/8/19-7/11/19) (listed as 3 line items)	1
Meals - PR	Daniel Jandura	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Daniel Jandura	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Daniel Jandura	7/10/2019	\$255.31	Hotel in San Juan (3 nights 7/8/19-7/11/19) (listed as 3 line items)	1
Meals - PR	Daniel Jandura	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Daniel Jandura	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Daniel Jandura	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Daniel Jandura	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Daniel Jandura	7/11/2019	\$72.71	Parking @ BNA	3
Lodging - PR	Farrah Zughni	6/11/2019	\$352.34	La Concha	4
Airfare/Railway	Farrah Zughni	7/9/2019	\$256.70	One way airfare from JFK to SJU (7/9/19)	5
Airfare/Railway	Farrah Zughni	7/9/2019	\$30.00	JetBlue - baggage fee	8
Lodging - PR	Farrah Zughni	7/9/2019	\$510.62	Hotel in San Juan (2 nights 7/9/19-7/12/19)	9
Meals - US	Farrah Zughni	7/9/2019	\$7.61	Travel meal - breakfast	10
Meals - PR	Farrah Zughni	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Farrah Zughni	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Farrah Zughni	7/9/2019	\$71.64	Uber from home to airport	11
Meals - PR	Farrah Zughni	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Farrah Zughni	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Farrah Zughni	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Farrah Zughni	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Farrah Zughni	7/12/2019	\$44.28	Travel meal - dinner	14
Meals - PR	Farrah Zughni	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Farrah Zughni	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Jason Boo	7/15/2019	\$703.40	Roundtrip flight ORD to SJU (7/15/19-7/17/19)	17
Transportation - US	Farrah Zughni	7/12/2019	\$58.00	Music City Cab	16
Lodging - PR	Jason Boo	7/15/2019	\$510.62	Hotel in PR (2 nights 7/15/19-7/17/19)	18
Meals - US	Jason Boo	7/15/2019	\$8.31	Travel meal - breakfast	19
Meals - PR	Jason Boo	7/15/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jason Boo	7/15/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jason Boo	7/15/2019	\$97.33	Uber to airport to fly to SJU	20
Meals - PR	Jason Boo	7/16/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jason Boo	7/16/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jason Boo	7/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jason Boo	7/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jason Boo	7/17/2019	\$81.90	Uber ride home from airport	21
Lodging - PR	Jessica Edwards	7/8/2019	\$765.93	Hotel (3 nights 7/8/19-7/11/19)	23
Meals - US	Jessica Edwards	7/8/2019	\$6.95	Travel meal - water	24
Meals - US	Jessica Edwards	7/8/2019	\$5.30	Travel meal - breakfast	25
Transportation - US	Jessica Edwards	7/8/2019	\$14.52	Uber to airport to fly to SJU	26
Meals - PR	Jessica Edwards	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	

Meals - PR	Jessica Edwards	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Jessica Edwards	7/11/2019	\$18.23	Uber from airport to home	27
Meals - PR	Jessica Edwards	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Jessica Edwards	7/15/2019	\$533.40	Roundtrip airfare from BNA to SJU (7/15/19-7/18/19)	28
Meals - PR	Jessica Edwards	7/15/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/15/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/16/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/16/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Jessica Edwards	7/22/2019	\$217.00	Roundtrip airfare from BNA to SJU (7/22/19-7/25/19)	30
Meals - PR	Jessica Edwards	7/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Jessica Edwards	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Jessica Edwards	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Jessica Edwards	7/29/2019	\$8.31	Travel meal - lunch	32
Transportation - US	Jessica Edwards	7/29/2019	\$17.02	Uber home from airport	33
Airfare/Railway	Kevin Cowherd	7/7/2019	\$1,164.40	Roundtrip flight from Nashville to PR (7/7/29-7/13/19)	34
Lodging - PR	Kevin Cowherd	7/8/2019	\$1,021.24	Hotel in PR (4 nights 7/8/19-7/12/19)	36
Meals - PR	Kevin Cowherd	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Kevin Cowherd	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Kevin Cowherd	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Kevin Cowherd	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Kevin Cowherd	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Kevin Cowherd	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Kevin Cowherd	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Kevin Cowherd	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Kevin Cowherd	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Kevin Cowherd	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Kevin Cowherd	7/13/2019	\$168.00	Nashville Airport Parking	37
Airfare/Railway	Michael Thacker	7/8/2019	\$739.40	Roundtrip flight from IND to SJU (7/8/29-7/12/19)	38
Airfare/Railway	Michael Thacker	7/12/2019	\$284.50	Southwest Airlines flight change fee	40
Lodging - PR	Michael Thacker	7/8/2019	\$510.62	Hotel in San Juan (2 night 7/8/19-7/10/19)	42
Meals - US	Michael Thacker	7/8/2019	\$10.60	Travel meal - lunch	43
Meals - US	Michael Thacker	7/8/2019	\$3.82	Travel meal - breakfast	43
Transportation - US	Michael Thacker	7/8/2019	\$49.34	UBER from home to airport to fly to PR	44
Meals - PR	Michael Thacker	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Michael Thacker	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Michael Thacker	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Michael Thacker	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Michael Thacker	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Michael Thacker	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Michael Thacker	7/11/2019	\$8.99	Travel meal - lunch	45
Meals - PR	Michael Thacker	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Michael Thacker	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Michael Thacker	7/11/2019	\$49.18	Uber from airport to home	46
Airfare/Railway	Michael Thacker	7/22/2019	\$733.40	Roundtrip flight from IND to SJU (7/22/19-7/31/19)	47



Airfare/Railway	Ryan Tabor	7/29/2019	\$556.40	Roundtrip airfar BNA to SJU (7/29/19-8/2/19)	49
Lodging - PR	Ryan Tabor	7/29/2019	\$765.93	Hotel (3 nights 7/29/19-8/1/19)	51
Meals - PR	Ryan Tabor	7/29/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Meals - US	Ryan Tabor	7/29/2019	\$124.67	Travel meal - dinner	52
Meals - US	Ryan Tabor	7/29/2019	\$4.48	Travel meal - breakfast	53
Transportation - US	Ryan Tabor	7/29/2019	\$42.00	Uber from home to ariport	54
Transportation - PR	Ryan Tabor	7/29/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Ryan Tabor	7/30/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ryan Tabor	7/30/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Ryan Tabor	7/31/2019	\$185.00	Southwest Airlines - flight change fee	56
Meals - PR	Ryan Tabor	7/31/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ryan Tabor	7/31/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Sean Stacy	7/8/2019	\$872.40	Roundtrip airfare (7/8/19-7/12/19)	58
Lodging - PR	Sean Stacy	7/8/2019	\$765.93	Hotel (3 night 7/8/19-7/11/19)	59
Meals - US	Sean Stacy	7/8/2019	\$8.51	Travel meal - lunch	60
Meals - US	Sean Stacy	7/8/2019	\$2.88	Travel meal - breakfast	60
Meals - US	Sean Stacy	7/8/2019	\$2.84	Travel meal - coffee	61
Meals - PR	Sean Stacy	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Sean Stacy	7/12/2019	\$10.63	Travel meal - dinner	62
Transportation - US	Sean Stacy	7/12/2019	\$26.77	Uber from airport to home	63
Meals - PR	Sean Stacy	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Sean Stacy	7/14/2019	\$750.40	Roundtrip airfare BNA to SJU (7/14/2019-7/18/2019)	64
Lodging - PR	Sean Stacy	7/14/2019	\$1,021.24	Hotel in San Juan (4 nights 7/14/19-7/18/19)	65
Meals - US	Sean Stacy	7/14/2019	\$35.07	Travel meals - dinner	66
Meals - PR	Sean Stacy	7/14/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/14/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/15/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/15/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Sean Stacy	7/18/2019	\$8.52	Travel meal - lunch	67
Transportation - US	Sean Stacy	7/18/2019	\$72.00	Nashville Airport Parking	67
Meals - PR	Sean Stacy	7/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Sean Stacy	7/23/2019	\$444.40	Roundtrip flight from Nashville to San Juan, PR (7/23/19-7/26/19)	68
Lodging - PR	Sean Stacy	7/23/2019	\$510.62	Hotel in PR (2 night 7/23/19-7/25/19)	69
Meals - PR	Sean Stacy	7/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Sean Stacy	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Sean Stacy	7/26/2019	\$2.88	Travel meals - coffee	70
Meals - US	Sean Stacy	7/26/2019	\$2.88	Travel meals - coffee	70
Transportation - US	Sean Stacy	7/26/2019	\$23.04	UBER from BNA airport to Ankura office	71
Meals - PR	Sean Stacy	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Sean Stacy	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Stephen Brickner	7/8/2019	\$1,158.40	Roundtrip airfare from BNA to SJU (7/8-7/11)	81

Lodging - PR	Stephen Brickner	7/8/2011	\$765.93	Marriott (3 nights 7/8-7/11)	82
Meals - US	Stephen Brickner	7/8/2019	\$56.93	Travel meal - breakfast	83
Meals - PR	Stephen Brickner	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Stephen Brickner	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Stephen Brickner	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Stephen Brickner	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Stephen Brickner	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Stephen Brickner	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - US	Stephen Brickner	7/11/2019	\$132.76	Travel meal - dinner	84
Transportation - US	Stephen Brickner	7/11/2019	\$78.39	BNA long term parking	84
Meals - PR	Stephen Brickner	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Stephen Brickner	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Vicki Estrin	7/22/2019	\$582.20	One way airfare from BNA to SJU (7/22/19)	72
Meals - US	Vicki Estrin	7/22/2019	\$18.75	Farmair	73
Meals - US	Vicki Estrin	7/22/2019	\$9.99	Travel meal - lunch	74
Transportation - US	Vicki Estrin	7/22/2019	\$10.79	Mileage	75
Lodging - PR	Vicki Estrin	7/22/2019	\$510.62	Hotel in PR (2 nights 7/22/19 - 7/24/19)	77
Meals - PR	Vicki Estrin	7/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Vicki Estrin	7/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Vicki Estrin	7/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Vicki Estrin	7/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Vicki Estrin	7/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Vicki Estrin	7/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Vicki Estrin	7/25/2019	\$582.20	One way airfare from SJU to BNA (7/25/19)	78
Transportation - US	Vicki Estrin	7/25/2019	\$54.11	The Parking Spot	78
Meals - PR	Vicki Estrin	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Vicki Estrin	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	

<b>Expenses Detail</b>				<b>Total Expenses</b>	<b>\$24,356.80</b>
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<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.





***Invoice Remittance***

September 2, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SIXTH (B) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JULY 1, 2019 TO JULY 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-sixth (b) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2019 through July 31, 2019.

Pursuant to the professional services agreement, **Contract number 2019-000031** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: DC Retirement Plan Execution

**Professional Services from July 1, 2019 to July 31, 2019**

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Professional Services	\$284,918.88
Expenses	\$18,453.83
<b>Total Amount Due</b>	<b>\$303,372.71</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## ***Invoice Summary***

Re: DC Retirement Plan Execution

### **Professional Services from July 1, 2019 to July 30, 2019**

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<b>Name</b>	<b>Title</b>	<b>Rate</b>	<b>Hours</b>	<b>Total</b>
Ahsan, Faraz	Senior Associate	308.75	81.8	\$25,255.75
Alvarez, Javier	Managing Director	451.25	99	\$44,673.75
Ferry, Jason	Associate	285	79.7	\$22,714.50
Gupta, Komal	Analyst	260	68.9	\$17,914.00
Ha, Lauren	Analyst	260	47.3	\$12,298.00
Harvey, Christopher	Senior Managing Director	522.5	18.8	\$9,823.00
Khoury, Mya	Associate	285	75.8	\$21,603.00
Padilla, Victor	Managing Director	451.25	25.7	\$11,597.13
Radis, Cameron	Senior Associate	308.75	85	\$26,243.75
Rivera, Alexandra	Senior Associate	308.75	145.8	\$45,015.75
Shaner, Allison	Associate	285	1.4	\$399.00
Yoshimura, Arren	Director	332.5	142.5	\$47,381.25
			<b>871.70</b>	<b>\$284,918.88</b>
			<b>Total this Task</b>	<b>\$284,918.88</b>

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## ***Invoice Summary***

<b>Expense Category</b>	<b>Total</b>
Airfare/Railway	\$6,810.30
Lodging – PR	\$7,148.68
Lodging - US	\$0.00
Meals - PR	\$2,451.00
Meals - US	\$96.84
Transportation - PR	\$860.00
Transportation - US	\$1,087.01
Other	\$0.00
	<b>\$18,453.83</b>
	<b>Total this Task \$18,453.83</b>
<b>Invoice Total</b>	<b><u>\$303,372.71</u></b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside - PR	10	Ahsan, Faraz	7/1/2019	4.1	\$308.75	\$1,265.88	Review, log, import and analyze DDA account data from Hacienda.
Outside - PR	10	Ahsan, Faraz	7/1/2019	0.7	\$308.75	\$216.13	Participate in call with Ankura team to review current status and develop workplan.
Outside - PR	10	Ahsan, Faraz	7/1/2019	1.4	\$308.75	\$432.25	Participate in meeting with Ankura team to discuss new ERS data and identify tools to interact with ERX file.
PR	10	Ahsan, Faraz	7/2/2019	2.4	\$308.75	\$741.00	Prepare Oracle environment to review current data loaded directly in Oracle system.
PR	10	Ahsan, Faraz	7/2/2019	1.5	\$308.75	\$463.13	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
PR	10	Ahsan, Faraz	7/2/2019	0.5	\$308.75	\$154.38	Participate in status meeting with Ankura team to review tasks completed, in progress, and not started.
PR	10	Ahsan, Faraz	7/2/2019	3	\$308.75	\$926.25	Review full SABI system directly from Oracle system to identify key tables relevant to analyses.
PR	10	Ahsan, Faraz	7/3/2019	3.7	\$308.75	\$1,142.38	Review full Oracle system, limited scope of search from 1000+ tables in system.
PR	10	Ahsan, Faraz	7/3/2019	1	\$308.75	\$308.75	Participate in call with Ankura team to discuss DDA and Trust account data, preliminary reconciliations, and develop next steps.
Outside - PR	10	Ahsan, Faraz	7/5/2019	0.3	\$308.75	\$92.63	Participate in call with Ankura team to review status of newly received TRS data, outstanding non-Web Remesa data importing and discuss planning.
Outside - PR	10	Ahsan, Faraz	7/8/2019	1.5	\$308.75	\$463.13	Review TRS data dump, restore TRS database to project (0.6).
Outside - PR	10	Ahsan, Faraz	7/8/2019	2	\$308.75	\$617.50	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Ahsan, Faraz	7/9/2019	0.6	\$308.75	\$185.25	Participate in call with Ankura team to review status of ERS/TRS data import into centralized DB.
Outside - PR	10	Ahsan, Faraz	7/9/2019	1.3	\$308.75	\$401.38	Participate in meeting with ERS Finance regarding the process of transactions and reconciliations.
Outside - PR	10	Ahsan, Faraz	7/9/2019	1.2	\$308.75	\$370.50	Participate in meeting with ERS IT Team regarding the data schemas.
Outside - PR	10	Ahsan, Faraz	7/9/2019	1.7	\$308.75	\$524.88	Participate in meeting with ERS team to review DDA bank statements and account questions.
Outside - PR	10	Ahsan, Faraz	7/9/2019	1.1	\$308.75	\$339.63	Participate in status meeting with Ankura team to debrief, consolidate notes and review status on all the discussions at ERS.
Outside - PR	10	Ahsan, Faraz	7/9/2019	2.7	\$308.75	\$833.63	Review and analyze TRS Oracle database tables.
Outside - PR	10	Ahsan, Faraz	7/10/2019	3.4	\$308.75	\$1,049.75	Review table mapping from previous meeting with ERS data team to develop various required reports for reconciliation.
Outside - PR	10	Ahsan, Faraz	7/10/2019	4.1	\$308.75	\$1,265.88	Correspond with forensic accounting team to create ad-hoc reports, summaries and cash payment detail file to assist in reconciliation process.
Outside -	10	Ahsan, Faraz	7/10/2019	1.2	\$308.75	\$370.50	Participate in meeting with Ankura team to

PR							discuss data receipt, reconciliation status and identify further data questions for review with ERS data team and Oracle DBA.
Outside - PR	10	Ahsan, Faraz	7/11/2019	5	\$308.75	\$1,543.75	Review documentation and queries received from meeting to create relevant reconciliation reports, attempt to reconcile differences between DETALLE NOMINA report generated and report provided by data team.
Outside - PR	10	Ahsan, Faraz	7/11/2019	0.8	\$308.75	\$247.00	Participate in call with Ankura team and Alight.
Outside - PR	10	Ahsan, Faraz	7/11/2019	0.4	\$308.75	\$123.50	Participate in call with J. Ferry to test and troubleshoot Oracle script.
Outside - PR	10	Ahsan, Faraz	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with ERS to discuss bank statements provided and access to demographic data.
Outside - PR	10	Ahsan, Faraz	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with Oracle DBA and ERS IT team to discuss database system layout, queries for front-end reports, and table mapping.
Outside - PR	10	Ahsan, Faraz	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with R. Cameron to discuss replicating the front-end report queries provided by ERS IT team.
Outside - PR	10	Ahsan, Faraz	7/11/2019	1.8	\$308.75	\$555.75	Participate in status meeting with Ankura team, review status of work plan, identify remaining action items and review project timeline with team.
Outside - PR	10	Ahsan, Faraz	7/12/2019	1.5	\$308.75	\$463.13	Travel to TRS for meeting with TRS finance team and begin process of restoring newly received Web Remesa and data warehouse Oracle databases.
Outside - PR	10	Ahsan, Faraz	7/12/2019	1.3	\$308.75	\$401.38	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Ahsan, Faraz	7/15/2019	1.5	\$308.75	\$463.13	Verify new Web Remesa and Data Warehouse DBs imported correctly and identified relevant tables for analysis.
Outside - PR	10	Ahsan, Faraz	7/15/2019	1	\$308.75	\$308.75	Participate in Ankura team regarding data processing updates.
Outside - PR	10	Ahsan, Faraz	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 1).
Outside - PR	10	Ahsan, Faraz	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 2).
Outside - PR	10	Ahsan, Faraz	7/16/2019	2	\$308.75	\$617.50	Develop queries to aggregate payroll data from all available data sources, verify with hard copy reports received in previous meeting.
Outside - PR	10	Ahsan, Faraz	7/16/2019	2.4	\$308.75	\$741.00	Create data gap analysis report for all outstanding data requests.
Outside - PR	10	Ahsan, Faraz	7/16/2019	3.7	\$308.75	\$1,142.38	Process Hacienda monthly Excel files and Corrida PDF files received from ERS team, develop script to process Hacienda Excel files.
PR	10	Ahsan, Faraz	7/17/2019	3.5	\$308.75	\$1,080.63	Perform with accounting team a sample full reconciliation for an agency that does reconcile, and for one that does not.
Outside - PR	10	Ahsan, Faraz	7/18/2019	2.2	\$308.75	\$679.25	Process and import newly received Hacienda monthly Excel files received from ERS team.
Outside - PR	10	Ahsan, Faraz	7/18/2019	2.3	\$308.75	\$710.13	Append DDA analysis table with aggregated payroll data both by agency and participants for corporations and municipalities.
Outside - PR	10	Ahsan, Faraz	7/18/2019	3.5	\$308.75	\$1,080.63	Assist Ankura team in creating reconciliation template with relevant database queries.

PR	10	Ahsan, Faraz	7/19/2019	3.1	\$308.75	\$957.13	Review all tables used to aggregate by agency and by participant data, review unknown flag fields and consolidate questions for ERS data team.
PR	10	Ahsan, Faraz	7/19/2019	1	\$308.75	\$308.75	Participate in conference call with Ankura team to discuss open items and plan for meetings with ERS.
Outside - PR	10	Alvarez, Javier	7/1/2019	2	\$451.25	\$902.50	Prepare the summary of outstanding list of missing payments.
Outside - PR	10	Alvarez, Javier	7/1/2019	2.1	\$451.25	\$947.63	Prepare the budget.
Outside - PR	10	Alvarez, Javier	7/1/2019	1.4	\$451.25	\$631.75	Participate in meeting with Ankura team to discuss new ERS data and identify tools to interact with ERX file.
Outside - PR	10	Alvarez, Javier	7/1/2019	0.7	\$451.25	\$315.88	Participate in call with Ankura team to review current status and develop workplan.
PR	10	Alvarez, Javier	7/2/2019	1.9	\$451.25	\$857.38	Prepare and update workplan/budget for the matter.
PR	10	Alvarez, Javier	7/2/2019	1.5	\$451.25	\$676.88	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
Outside - PR	10	Alvarez, Javier	7/2/2019	1.4	\$451.25	\$631.75	Prepare process flow for Central Govt, Muni, Corp and Teachers.
Outside - PR	10	Alvarez, Javier	7/2/2019	1.1	\$451.25	\$496.38	Review the list of outstanding payments.
PR	10	Alvarez, Javier	7/3/2019	2.4	\$451.25	\$1,083.00	Finalize the process flow for Central Govt, Muni, Corp and Teachers.
PR	10	Alvarez, Javier	7/3/2019	2	\$451.25	\$902.50	Prepare the Process flow for Central Govt, Muni, Corp and Teachers.
PR	10	Alvarez, Javier	7/3/2019	1.8	\$451.25	\$812.25	Prepare budget for Retiro Reconciliation.
PR	10	Alvarez, Javier	7/3/2019	0.3	\$451.25	\$135.38	Participate in call with A. Rivera to discuss Trust account bank statements.
PR	10	Alvarez, Javier	7/3/2019	0.3	\$451.25	\$135.38	Participate in call with A. Rivera to update status.
PR	10	Alvarez, Javier	7/3/2019	0.4	\$451.25	\$180.50	Participate in call with A. Rivera to walk through bank statement reconciliation.
Outside - PR	10	Alvarez, Javier	7/5/2019	2.2	\$451.25	\$992.75	Review of the combined Bank information.
Outside - PR	10	Alvarez, Javier	7/5/2019	1.8	\$451.25	\$812.25	Prepare status update and email for Ankura RCM team/client.
Outside - PR	10	Alvarez, Javier	7/8/2019	2.5	\$451.25	\$1,128.13	Analyze and review bank reconciliation between DDA and Trust Account.
Outside - PR	10	Alvarez, Javier	7/8/2019	2.1	\$451.25	\$947.63	Review and categorize bank statement information for ERS and TRS.
Outside - PR	10	Alvarez, Javier	7/8/2019	0.3	\$451.25	\$135.38	Participate in discussion with C. Harvey to review reconciliation steps.
Outside - PR	10	Alvarez, Javier	7/9/2019	2.7	\$451.25	\$1,218.38	Review and categorize the transfers in the bank accounts for ERS/TRS.
Outside - PR	10	Alvarez, Javier	7/9/2019	1.7	\$451.25	\$767.13	Participate in meeting with ERS team to review DDA bank statements and account questions.
Outside - PR	10	Alvarez, Javier	7/9/2019	1.3	\$451.25	\$586.63	Participate in meeting with ERS Finance regarding the process of transactions and reconciliations.
Outside - PR	10	Alvarez, Javier	7/9/2019	1.2	\$451.25	\$541.50	Participate in meeting with ERS IT Team regarding the data schemas.
Outside - PR	10	Alvarez, Javier	7/10/2019	2.4	\$451.25	\$1,083.00	Initial review of the reconciliation by agency.
Outside - PR	10	Alvarez, Javier	7/10/2019	2.5	\$451.25	\$1,128.13	Review the Corporations and Muni data.
Outside - PR	10	Alvarez, Javier	7/10/2019	1.2	\$451.25	\$541.50	Participate in meeting with Ankura team to

PR							discuss data receipt, reconciliation status and identify further data questions for review with ERS data team and Oracle DBA.
Outside - PR	10	Alvarez, Javier	7/11/2019	1.8	\$451.25	\$812.25	Participate in status meeting with Ankura team, review status of work plan, identify remaining action items and review project timeline with team.
Outside - PR	10	Alvarez, Javier	7/11/2019	0.8	\$451.25	\$361.00	Participate in meeting with ERS to discuss bank statements provided and access to demographic data.
Outside - PR	10	Alvarez, Javier	7/11/2019	0.8	\$451.25	\$361.00	Participate in meeting with Oracle DBA and ERS IT team to discuss database system layout, queries for front-end reports, and table mapping.
Outside - PR	10	Alvarez, Javier	7/11/2019	0.4	\$451.25	\$180.50	Preparation of update status email.
Outside - PR	10	Alvarez, Javier	7/11/2019	0.8	\$451.25	\$361.00	Participate in call with Ankura team and Alight.
Outside - PR	10	Alvarez, Javier	7/12/2019	2.7	\$451.25	\$1,218.38	Review data sources from Web remesa and Rhum.
Outside - PR	10	Alvarez, Javier	7/12/2019	1.8	\$451.25	\$812.25	Prepare for meetings with the Ankura team to discuss the process.
Outside - PR	10	Alvarez, Javier	7/12/2019	1.3	\$451.25	\$586.63	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Alvarez, Javier	7/15/2019	1.5	\$451.25	\$676.88	Participate in Systematic Reconciliation Whiteboarding Session (Part 1).
Outside - PR	10	Alvarez, Javier	7/15/2019	1.5	\$451.25	\$676.88	Participate in Systematic Reconciliation Whiteboarding Session (Part 2).
Outside - PR	10	Alvarez, Javier	7/15/2019	1	\$451.25	\$451.25	Participate in Ankura team regarding data processing updates.
Outside - PR	10	Alvarez, Javier	7/16/2019	2.5	\$451.25	\$1,128.13	Develop a standard template for the Ankura RCM team.
Outside - PR	10	Alvarez, Javier	7/16/2019	1.5	\$451.25	\$676.88	Test Template Development.
Outside - PR	10	Alvarez, Javier	7/16/2019	0.5	\$451.25	\$225.63	Review data requests emails.
PR	10	Alvarez, Javier	7/17/2019	0.8	\$451.25	\$361.00	Refine the template for testing the reconciliation.
PR	10	Alvarez, Javier	7/17/2019	0.6	\$451.25	\$270.75	Correspond on Testing Template & Harvey Data Structure Email.
PR	10	Alvarez, Javier	7/17/2019	0.7	\$451.25	\$315.88	Provide Database Structure & Thoughts.
PR	10	Alvarez, Javier	7/17/2019	0.5	\$451.25	\$225.63	Review of the reconciliation scope for Retiro.
PR	10	Alvarez, Javier	7/17/2019	0.5	\$451.25	\$225.63	Participate in call with A. Yoshimura to align on reconciliation process and open request items.
PR	10	Alvarez, Javier	7/17/2019	0.9	\$451.25	\$406.13	Participate in meeting with Ankura team to discuss current bank reconciliation process and modify systematic reconciliation testing template.
Outside - PR	10	Alvarez, Javier	7/18/2019	1.5	\$451.25	\$676.88	Prepare and refine the scope presentation.
PR	10	Alvarez, Javier	7/19/2019	1	\$451.25	\$451.25	Participate in conference call with Ankura team to discuss open items and plan for meetings with ERS.
PR	10	Alvarez, Javier	7/19/2019	0.5	\$451.25	\$225.63	Summarize weekly highlights.
PR	10	Alvarez, Javier	7/19/2019	0.5	\$451.25	\$225.63	Participate in status call with A. Rivera.
PR	10	Alvarez, Javier	7/22/2019	1.6	\$451.25	\$722.00	Review additional information relating to Teachers contributions.
PR	10	Alvarez, Javier	7/22/2019	1.5	\$451.25	\$676.88	Review additional files provided by ERS.
PR	10	Alvarez, Javier	7/22/2019	1.4	\$451.25	\$631.75	Review bank statements related to DDA and Trust accounts for ERS.
PR	10	Alvarez, Javier	7/22/2019	1	\$451.25	\$451.25	Participate in PR daily touchpoint meeting with



							the Ankura team.
Outside - PR	10	Alvarez, Javier	7/23/2019	1.5	\$451.25	\$676.88	Participate in meeting with Retiro's ERS to discuss reconciliation process and open questions.
Outside - PR	10	Alvarez, Javier	7/23/2019	1	\$451.25	\$451.25	Participate in meeting with Ankura team to discuss global municipalities for global, reconciliation and SQL scripting.
Outside - PR	10	Alvarez, Javier	7/23/2019	1	\$451.25	\$451.25	Participate in PR daily touchpoint meeting with the Ankura team, discuss findings from ERS Central Gov. meetings on 7/23/19, DDA Bank statements.
PR	10	Alvarez, Javier	7/24/2019	1.5	\$451.25	\$676.88	Review additional files relating to TRS.
PR	10	Alvarez, Javier	7/24/2019	1.2	\$451.25	\$541.50	Review the bank information.
PR	10	Alvarez, Javier	7/24/2019	1	\$451.25	\$451.25	Participate in meeting with Ankura team to prep for Alight meeting to discuss Go/No Go decision implications and messaging.
PR	10	Alvarez, Javier	7/24/2019	1	\$451.25	\$451.25	Participate in PR daily touchpoint meeting with the Ankura team to discuss day's progress, data status, Alight meetings, next steps.
PR	10	Alvarez, Javier	7/25/2019	2.5	\$451.25	\$1,128.13	Review the bank information.
PR	10	Alvarez, Javier	7/25/2019	1.8	\$451.25	\$812.25	Review analysis DDA v Sabi Payroll.
PR	10	Alvarez, Javier	7/25/2019	1	\$451.25	\$451.25	Participate in conference call with V. Padilla.
PR	10	Alvarez, Javier	7/25/2019	0.2	\$451.25	\$90.25	Participate in call with A. Rivera to discuss TRS transfers to trust.
PR	10	Alvarez, Javier	7/26/2019	2	\$451.25	\$902.50	Prepare bullet point status update for the Ankura RCM team.
PR	10	Alvarez, Javier	7/26/2019	0.2	\$451.25	\$90.25	Participate in call with A. Rivera to discuss TRS DDA to trust reconciliation.
PR	10	Alvarez, Javier	7/29/2019	2.3	\$451.25	\$1,037.88	Review transactions related to bank statements DDA for TRS and ERS.
PR	10	Alvarez, Javier	7/29/2019	1	\$451.25	\$451.25	Combine and tie external SABI reports to bank statement by month for Corp & Municipalities.
PR	10	Alvarez, Javier	7/29/2019	0.5	\$451.25	\$225.63	Participate in meeting and conference call with the Ankura team to discuss DDA to trust reconciliation.
PR	10	Alvarez, Javier	7/29/2019	0.9	\$451.25	\$406.13	Participate in meeting with A. Rivera to walk through DDA to trust differences.
PR	10	Alvarez, Javier	7/30/2019	1.7	\$451.25	\$767.13	Combine and tie external SABI reports to bank statement by month for Teachers.
PR	10	Alvarez, Javier	7/30/2019	1.5	\$451.25	\$676.88	Review DDA transactions for ERS and TRS.
PR	10	Alvarez, Javier	7/30/2019	1.1	\$451.25	\$496.38	Prepare summary of transaction categories.
PR	10	Alvarez, Javier	7/30/2019	1	\$451.25	\$451.25	Participate in meeting at client site with M. Guzman and K. Ayala from ERS Accounting & Finance to go over questions regarding central government process.
Outside - PR	10	Ferry, Jason	7/1/2019	1.1	\$285.00	\$313.50	Review PDF formats to determine best ETL methods.
Outside - PR	10	Ferry, Jason	7/1/2019	1.5	\$285.00	\$427.50	Participate in meeting with new team member (J. Ferry) to explain project status, goals, and task items.
Outside - PR	10	Ferry, Jason	7/1/2019	1.6	\$285.00	\$456.00	Review OCR treasury docs.
Outside - PR	10	Ferry, Jason	7/2/2019	1	\$285.00	\$285.00	Review OCR treasury docs.
Outside - PR	10	Ferry, Jason	7/2/2019	1.1	\$285.00	\$313.50	Analyze QC treasury docs (ensure subtotals match).
Outside - PR	10	Ferry, Jason	7/2/2019	0.6	\$285.00	\$171.00	Load treasury by agency report table into SQL.

Outside - PR	10	Ferry, Jason	7/2/2019	1.5	\$285.00	\$427.50	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
Outside - PR	10	Ferry, Jason	7/2/2019	0.5	\$285.00	\$142.50	Participate in status meeting with Ankura team to review tasks completed, in progress, and not started.
Outside - PR	10	Ferry, Jason	7/2/2019	1	\$285.00	\$285.00	Prepare QC and validation of datatypes of different SQL tables.
Outside - PR	10	Ferry, Jason	7/2/2019	0.5	\$285.00	\$142.50	Prepare QC and validation of treasury by agency report table in SQL.
Outside - PR	10	Ferry, Jason	7/2/2019	0.9	\$285.00	\$256.50	Prepare treasury docs to load into SQL.
PR	10	Ferry, Jason	7/3/2019	2.8	\$285.00	\$798.00	Create several stage tables by running validations in SQL.
PR	10	Ferry, Jason	7/3/2019	1.2	\$285.00	\$342.00	Extract and load No web remesa data.
Outside - PR	10	Ferry, Jason	7/5/2019	1.9	\$285.00	\$541.50	Prepare No Web Remesa docs for SQL loading.
Outside - PR	10	Ferry, Jason	7/5/2019	2.5	\$285.00	\$712.50	Analyze TRS data shipment to determine useful elements and strategize for data import.
Outside - PR	10	Ferry, Jason	7/5/2019	0.3	\$285.00	\$85.50	Participate in call with Ankura team to review status of newly received TRS data, outstanding non-Web Remesa data importing and discuss planning.
Outside - PR	10	Ferry, Jason	7/5/2019	0.6	\$285.00	\$171.00	Participate in meeting with M. Khoury to discuss QC process of the converted Policia files.
Outside - PR	10	Ferry, Jason	7/5/2019	0.5	\$285.00	\$142.50	Prepare No Web Remesa docs for SQL loading .
Outside - PR	10	Ferry, Jason	7/5/2019	1.1	\$285.00	\$313.50	Review QC on Policia documents.
Outside - PR	10	Ferry, Jason	7/8/2019	1.3	\$285.00	\$370.50	Participate in meeting with Ankura team to introduce PR AAFAP project, discuss Policia document parse QC process and create plan of actions.
Outside - PR	10	Ferry, Jason	7/8/2019	1.1	\$285.00	\$313.50	Correspond with Ankura team for progress report and plan revision on Policia files.
Outside - PR	10	Ferry, Jason	7/8/2019	0.5	\$285.00	\$142.50	Create SQL script to parse TRS and ERS files using provided metadata files.
Outside - PR	10	Ferry, Jason	7/8/2019	1.9	\$285.00	\$541.50	Load and validate both No Web Remesa and TRS data tables.
Outside - PR	10	Ferry, Jason	7/8/2019	2	\$285.00	\$570.00	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Ferry, Jason	7/9/2019	2.2	\$285.00	\$627.00	Prepare OCR additional Policia files for data extraction.
Outside - PR	10	Ferry, Jason	7/9/2019	3.3	\$285.00	\$940.50	Prepare and load TRS data.
Outside - PR	10	Ferry, Jason	7/9/2019	0.5	\$285.00	\$142.50	Revise data tracker with progress on TRS tables.
Outside - PR	10	Ferry, Jason	7/10/2019	3.2	\$285.00	\$912.00	Revise document request tracker with new outstanding requests (0.3); Prepare and load TRS data (1.1); Compile and test load of TRS .rar file into SQL (3.2).
Outside - PR	10	Ferry, Jason	7/10/2019	0.9	\$285.00	\$256.50	Participate in meeting with J. Ferry to discuss potential project risks and escalations.
Outside - PR	10	Ferry, Jason	7/10/2019	0.5	\$285.00	\$142.50	Participate in meeting with M. Khoury and K. Gupta on logging procedure for files.
Outside - PR	10	Ferry, Jason	7/11/2019	0.8	\$285.00	\$228.00	Prepare No Web Remesa docs for SQL loading.
Outside - PR	10	Ferry, Jason	7/11/2019	2.5	\$285.00	\$712.50	Create script to parse, load, and validate no web remesa documents.

Outside - PR	10	Ferry, Jason	7/11/2019	3.6	\$285.00	\$1,026.00	Extract TRS data from raw files, compile in Pentaho Spoon, and load into SQL.
Outside - PR	10	Ferry, Jason	7/11/2019	0.4	\$285.00	\$114.00	Participate in call with F. Ahsan to test and troubleshoot Oracle script.
Outside - PR	10	Ferry, Jason	7/11/2019	1.1	\$285.00	\$313.50	Participate in meeting with M. Khoury and K. Gupta to demonstrate file parsing, loading, and validation script process for all agency files.
Outside - PR	10	Ferry, Jason	7/12/2019	4.8	\$285.00	\$1,368.00	Extract TRS data from raw files (1.0 2014, 0.9 2015, 0.9 2016, 1.2 2017, 0.8 2019), compile in Pentaho Spoon, and load into SQL.
Outside - PR	10	Ferry, Jason	7/12/2019	4	\$285.00	\$1,140.00	Develop base script to parse, load, and validate TRS data from raw files.
Outside - PR	10	Ferry, Jason	7/15/2019	1.3	\$285.00	\$370.50	Prepare QCing script to parse, load, and validate TRS data from raw files.
Outside - PR	10	Ferry, Jason	7/15/2019	0.8	\$285.00	\$228.00	Develop DDA Bank Statement Reconciliation procedure.
Outside - PR	10	Ferry, Jason	7/15/2019	1.3	\$285.00	\$370.50	Identify date ranges and column header likeness for Hacienda Central Gov Contribution files.
Outside - PR	10	Ferry, Jason	7/15/2019	1	\$285.00	\$285.00	Participate in Ankura team regarding data processing updates.
Outside - PR	10	Ferry, Jason	7/15/2019	1.7	\$285.00	\$484.50	Revise and run load procedure for TRS contribution data (2014).
Outside - PR	10	Ferry, Jason	7/15/2019	1	\$285.00	\$285.00	Revise and run load procedure for TRS contribution data.
Outside - PR	10	Ferry, Jason	7/16/2019	0.8	\$285.00	\$228.00	Revise and run load procedure for TRS contribution data (2015).
Outside - PR	10	Ferry, Jason	7/16/2019	0.9	\$285.00	\$256.50	Develop 2014 TRS Contributions table.
Outside - PR	10	Ferry, Jason	7/16/2019	0.6	\$285.00	\$171.00	Develop ERS RHUM Data table.
Outside - PR	10	Ferry, Jason	7/16/2019	0.5	\$285.00	\$142.50	Participate in discussion with Ankura team and review of reconciliation by agency between DDA bank account and SABI.
Outside - PR	10	Ferry, Jason	7/16/2019	2.3	\$285.00	\$655.50	Revise and run load procedure for TRS contribution data (2015, 2016).
Outside - PR	10	Ferry, Jason	7/16/2019	0.9	\$285.00	\$256.50	Revise and run load procedure for TRS contribution data (2016,2017).
Outside - PR	10	Ferry, Jason	7/16/2019	1.2	\$285.00	\$342.00	Revise and run load procedure for TRS contribution data (2017); Develop 2015 TRS Contributions table.
Outside - PR	10	Ferry, Jason	7/16/2019	0.7	\$285.00	\$199.50	Revise and run load procedure for TRS contribution data (2017).
PR	10	Ferry, Jason	7/17/2019	2.2	\$285.00	\$627.00	Develop 2016, 2017, and 2019 TRS Contributions tables.
PR	10	Ferry, Jason	7/17/2019	1.1	\$285.00	\$313.50	Prepare additional TRS demographic data for import.
PR	10	Ferry, Jason	7/19/2019	1	\$285.00	\$285.00	Participate in conference call with Ankura team to discuss open items and plan for meetings with ERS.
PR	10	Ferry, Jason	7/19/2019	2	\$285.00	\$570.00	Develop and validate combined Hacienda data table for analysis
PR	10	Ferry, Jason	7/19/2019	1.6	\$285.00	\$456.00	Develop and validate new Hacienda data table.
Outside - PR	10	Gupta, Komal	7/8/2019	3.2	\$260.00	\$832.00	Perform quality control review on Policia files.
Outside - PR	10	Gupta, Komal	7/8/2019	1.3	\$260.00	\$338.00	Participate in meeting with Ankura team to introduce PR AAFAP project, discuss Policia document parse QC process and create plan of actions.
Outside - PR	10	Gupta, Komal	7/9/2019	4.1	\$260.00	\$1,066.00	Perform quality control review on Policia files.

PR							
Outside - PR	10	Gupta, Komal	7/9/2019	0.6	\$260.00	\$156.00	Participate in call with Ankura team to review status of ERS/TRS data import into centralized DB.
Outside - PR	10	Gupta, Komal	7/10/2019	1.8	\$260.00	\$468.00	Perform logging procedure for PR agency files.
Outside - PR	10	Gupta, Komal	7/10/2019	0.5	\$260.00	\$130.00	Participate in meeting with M. Khoury and J. Ferry on logging procedure for files.
Outside - PR	10	Gupta, Komal	7/11/2019	6.8	\$260.00	\$1,768.00	Perform agency file conversions and consolidations for PR files that have been received.
Outside - PR	10	Gupta, Komal	7/11/2019	1.1	\$260.00	\$286.00	Participate in meeting with M. Khoury and J. Ferry to learn file parsing, loading, and validation script process for all agency files.
Outside - PR	10	Gupta, Komal	7/11/2019	0.5	\$260.00	\$130.00	Participate in checkpoint meeting with Ankura team to go over consolidation process and progress.
Outside - PR	10	Gupta, Komal	7/12/2019	6.5	\$260.00	\$1,690.00	Perform agency file conversion and consolidation and staging of No Remesa tables.
Outside - PR	10	Gupta, Komal	7/12/2019	1.7	\$260.00	\$442.00	Perform ATM QC and manual upload.
Outside - PR	10	Gupta, Komal	7/12/2019	0.5	\$260.00	\$130.00	Participate in meeting with Ankura team to discuss agency staging and QC.
Outside - PR	10	Gupta, Komal	7/13/2019	1.4	\$260.00	\$364.00	Perform agency file conversion and consolidation - prepare Rio Grande and Naranjito tables.
Outside - PR	10	Gupta, Komal	7/14/2019	2.5	\$260.00	\$650.00	Arrange agency tables from imports.
Outside - PR	10	Gupta, Komal	7/15/2019	3.8	\$260.00	\$988.00	Perform Hacienda file consolidation and clean up.
Outside - PR	10	Gupta, Komal	7/15/2019	1.2	\$260.00	\$312.00	Understand and record time span of files received.
Outside - PR	10	Gupta, Komal	7/16/2019	3.4	\$260.00	\$884.00	Perform DDA Bank Record reconciliation and consolidation.
Outside - PR	10	Gupta, Komal	7/16/2019	0.5	\$260.00	\$130.00	Perform Hacienda file extraction to excel.
PR	10	Gupta, Komal	7/17/2019	4.9	\$260.00	\$1,274.00	Convert government files using ABBYY and QC.
Outside - PR	10	Gupta, Komal	7/18/2019	3.8	\$260.00	\$988.00	Develop and use python tool to extract from PDF files into excel.
Outside - PR	10	Gupta, Komal	7/18/2019	2.9	\$260.00	\$754.00	Perform ABBYY file conversion and QC.
PR	10	Gupta, Komal	7/19/2019	7.2	\$260.00	\$1,872.00	Perform file extraction and QC using python and ABBYY combined.
PR	10	Gupta, Komal	7/22/2019	4.4	\$260.00	\$1,144.00	Perform quality control review on unstructured Corrida PDF contribution files that were systematically converted to structured data in Excel.
PR	10	Gupta, Komal	7/24/2019	1.5	\$260.00	\$390.00	Perform quality control review on 227 Cardiovascular PDF contribution files that were systematically converted to structured data in Excel.
PR	10	Gupta, Komal	7/25/2019	2	\$260.00	\$520.00	Perform quality control review on Transferencia PDF contribution files that were systematically converted to structured data in Excel.
PR	10	Gupta, Komal	7/30/2019	0.8	\$260.00	\$208.00	Consolidate and import new contributions to 372 Municipio de Vega Baja data and log progress.
Outside - PR	10	Ha, Lauren	7/8/2019	3.2	\$260.00	\$832.00	Perform quality control review for Policia files.
Outside - PR	10	Ha, Lauren	7/8/2019	1.3	\$260.00	\$338.00	Participate in meeting with Ankura team to introduce PR AAFAP project, discuss Policia

							document parse QC process and create plan of actions.
Outside - PR	10	Ha, Lauren	7/9/2019	4.4	\$260.00	\$1,144.00	Perform quality control review for Policia files.
Outside - PR	10	Ha, Lauren	7/9/2019	0.6	\$260.00	\$156.00	Participate in call with Ankura team to review status of ERS/TRS data import into centralized DB.
Outside - PR	10	Ha, Lauren	7/10/2019	2.5	\$260.00	\$650.00	Perform logging procedure for PR No Remesa agency files.
Outside - PR	10	Ha, Lauren	7/10/2019	0.5	\$260.00	\$130.00	Participate in status meeting with Ankura team to identify information and discuss next steps.
Outside - PR	10	Ha, Lauren	7/11/2019	5	\$260.00	\$1,300.00	Consolidate logged files based on file type to prepare for SQL entry and organize related information.
Outside - PR	10	Ha, Lauren	7/11/2019	1	\$260.00	\$260.00	Participate in meeting with Ankura team to review data sources and the reconciliation process.
Outside - PR	10	Ha, Lauren	7/17/2019	4	\$260.00	\$1,040.00	Convert text from Corrida PDF files to Excel with ABBYY and perform QC in preparation for SQL entry.
Outside - PR	10	Ha, Lauren	7/18/2019	6.5	\$260.00	\$1,690.00	Convert text from Corrida PDF files to Excel with ABBYY and perform QC in preparation for SQL entry.
PR	10	Ha, Lauren	7/19/2019	7.5	\$260.00	\$1,950.00	Perform QC for Corrida Excel files to prepare for SQL entry.
Outside - PR	10	Ha, Lauren	7/22/2019	7.3	\$260.00	\$1,898.00	Perform quality control review on unstructured Corrida PDF contribution files that were systematically converted to structured data in Excel.
PR	10	Ha, Lauren	7/24/2019	1.5	\$260.00	\$390.00	Perform quality control review on 227 Cardiovascular PDF contribution files that were systematically converted to structured data in Excel.
PR	10	Ha, Lauren	7/25/2019	2	\$260.00	\$520.00	Perform quality control review on Transferencia PDF contribution files that were systematically converted to structured data in Excel.
Outside - PR	10	Harvey, Christopher	7/8/2019	2	\$522.50	\$1,045.00	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Harvey, Christopher	7/8/2019	0.3	\$522.50	\$156.75	Participate in discussion with J. Alvarez to review reconciliation steps.
Outside - PR	10	Harvey, Christopher	7/10/2019	0.5	\$522.50	\$261.25	Participate in status meeting with Ankura team to identify information and discuss next steps.
Outside - PR	10	Harvey, Christopher	7/11/2019	1	\$522.50	\$522.50	Participate in meeting with Ankura team to review data sources and the reconciliation process.
Outside - PR	10	Harvey, Christopher	7/11/2019	0.6	\$522.50	\$313.50	Participate in status call with A. Rivera.
Outside - PR	10	Harvey, Christopher	7/11/2019	0.3	\$522.50	\$156.75	Participate in status call with A. Rivera.
Outside - PR	10	Harvey, Christopher	7/12/2019	1.3	\$522.50	\$679.25	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Harvey, Christopher	7/12/2019	0.5	\$522.50	\$261.25	Correspond with client regarding status and next steps.
Outside - PR	10	Harvey, Christopher	7/12/2019	0.5	\$522.50	\$261.25	Participate in meeting with Ankura team to discuss agency staging and QC.
Outside - PR	10	Harvey, Christopher	7/15/2019	1.5	\$522.50	\$783.75	Participate in Systematic Reconciliation Whiteboarding Session (Part 1).
Outside - PR	10	Harvey, Christopher	7/15/2019	1	\$522.50	\$522.50	Participate in Ankura team regarding data

PR		Christopher					processing updates.
Outside - PR	10	Harvey, Christopher	7/15/2019	1.5	\$522.50	\$783.75	Participate in Systematic Reconciliation Whiteboarding Session (Part 2).
Outside - PR	10	Harvey, Christopher	7/16/2019	1	\$522.50	\$522.50	Develop the database structure and prioritization of work streams.
Outside - PR	10	Harvey, Christopher	7/16/2019	1	\$522.50	\$522.50	Participate in discussion with Ankura team to set up database structure and foundation for systematic reconciliation.
Outside - PR	10	Harvey, Christopher	7/16/2019	1	\$522.50	\$522.50	Participate in status discussion to review progress, outstanding items and next steps.
Outside - PR	10	Harvey, Christopher	7/16/2019	0.5	\$522.50	\$261.25	Participate in discussion with Ankura team and review of reconciliation by agency between DDA bank account and SABI.
Outside - PR	10	Harvey, Christopher	7/16/2019	0.3	\$522.50	\$156.75	Participate in meeting with Ankura team to discuss database structure, sources and reconciliation plan.
Outside - PR	10	Harvey, Christopher	7/17/2019	1	\$522.50	\$522.50	Review and discussion on reconciliation process development.
Outside - PR	10	Harvey, Christopher	7/17/2019	0.2	\$522.50	\$104.50	Develop the database structure and prioritization of work streams.
Outside - PR	10	Harvey, Christopher	7/17/2019	0.5	\$522.50	\$261.25	Review of status update presentation for client.
Outside - PR	10	Harvey, Christopher	7/18/2019	1.3	\$522.50	\$679.25	Participate in meeting with C. Harvey and C. Radis to review systematic reconciliation testing
Outside - PR	10	Harvey, Christopher	7/19/2019	1	\$522.50	\$522.50	Participate in discussion with C. Radis regarding ERS accounting, financial reporting systems and the status of the reconciliation process.
Outside - PR	10	Khoury, Mya	7/2/2019	0.5	\$285.00	\$142.50	Participate in status meeting with Ankura team to review tasks completed, in progress, and not started.
Outside - PR	10	Khoury, Mya	7/2/2019	1.1	\$285.00	\$313.50	Convert Bayamon files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/2/2019	0.7	\$285.00	\$199.50	Convert Caomo files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/2/2019	0.6	\$285.00	\$171.00	Convert Lajas files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/2/2019	0.6	\$285.00	\$171.00	Convert Naranjito files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/2/2019	1.5	\$285.00	\$427.50	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
Outside - PR	10	Khoury, Mya	7/2/2019	0.7	\$285.00	\$199.50	Convert Aguas Buenas files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/3/2019	3.2	\$285.00	\$912.00	Convert Policia files into searchable PDFs to facilitate ETL process.
Outside - PR	10	Khoury, Mya	7/5/2019	3.2	\$285.00	\$912.00	Perform QC on Policia converted files.
Outside - PR	10	Khoury, Mya	7/5/2019	2.8	\$285.00	\$798.00	Convert Policia files from PDF to Excel.
Outside - PR	10	Khoury, Mya	7/5/2019	0.6	\$285.00	\$171.00	Participate in meeting with J. Ferry to discuss QC process of the converted Policia files.
Outside - PR	10	Khoury, Mya	7/5/2019	0.3	\$285.00	\$85.50	Participate in call with Ankura team to review status of newly received TRS data, outstanding non-Web Remesa data importing and discuss planning.
Outside - PR	10	Khoury, Mya	7/8/2019	2.8	\$285.00	\$798.00	Convert Policia files from PDF to Excel. Perform QC process for converted PDFs.
Outside - PR	10	Khoury, Mya	7/8/2019	1.3	\$285.00	\$370.50	Participate in meeting with Ankura team to introduce PR AAFAP project, discuss Policia



							document parse QC process and create plan of actions.
Outside - PR	10	Khoury, Mya	7/9/2019	4.3	\$285.00	\$1,225.50	Perform QC process for converted Policia PDFs.
Outside - PR	10	Khoury, Mya	7/10/2019	2.3	\$285.00	\$655.50	Organize and download all newly received data.
Outside - PR	10	Khoury, Mya	7/10/2019	2.3	\$285.00	\$655.50	Convert Policia DAT files.
Outside - PR	10	Khoury, Mya	7/10/2019	0.5	\$285.00	\$142.50	Participate in meeting with J. Ferry and K. Gupta on logging procedure for files.
Outside - PR	10	Khoury, Mya	7/10/2019	0.5	\$285.00	\$142.50	Participate in status meeting with Ankura team to identify information and discuss next steps.
Outside - PR	10	Khoury, Mya	7/11/2019	2.7	\$285.00	\$769.50	Convert ATM and Rio Grande PDF files into Excels (ETL process).
Outside - PR	10	Khoury, Mya	7/11/2019	2	\$285.00	\$570.00	Convert Senado and Aguas Buenas files into consolidated tables (ETL process).
Outside - PR	10	Khoury, Mya	7/11/2019	0.5	\$285.00	\$142.50	Participate in checkpoint meeting with Ankura team to go over consolidation process and progress.
Outside - PR	10	Khoury, Mya	7/11/2019	1	\$285.00	\$285.00	Convert ATI and ATM PDF files into Excels (ETL process).
Outside - PR	10	Khoury, Mya	7/11/2019	0.9	\$285.00	\$256.50	Perform QC on all new data received for No Remesa.
Outside - PR	10	Khoury, Mya	7/11/2019	0.5	\$285.00	\$142.50	Create base staging script for No Remesa files.
Outside - PR	10	Khoury, Mya	7/11/2019	0.3	\$285.00	\$85.50	Participate in call with A. Rivera to discuss and prepare DDA reconciliation.
Outside - PR	10	Khoury, Mya	7/11/2019	0.1	\$285.00	\$28.50	Participate in call with A. Rivera to discuss DDA bank reconciliation.
Outside - PR	10	Khoury, Mya	7/11/2019	1.1	\$285.00	\$313.50	Participate in meeting with J. Ferry and K. Gupta to demonstrate file parsing, loading, and validation script process for all agency files.
Outside - PR	10	Khoury, Mya	7/12/2019	3.4	\$285.00	\$969.00	Convert No Remesa tables into SQL.
Outside - PR	10	Khoury, Mya	7/12/2019	0.5	\$285.00	\$142.50	Participate in meeting with Ankura team to discuss agency staging and QC.
Outside - PR	10	Khoury, Mya	7/12/2019	2.4	\$285.00	\$684.00	Create staging scripts for Cardiovascular and Vega Baja agencies.
Outside - PR	10	Khoury, Mya	7/12/2019	1.9	\$285.00	\$541.50	Perform QC of tables imported into SQL.
Outside - PR	10	Khoury, Mya	7/12/2019	1.3	\$285.00	\$370.50	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Khoury, Mya	7/13/2019	0.8	\$285.00	\$228.00	Create staging scripts for Rio Grande agency.
Outside - PR	10	Khoury, Mya	7/14/2019	2.3	\$285.00	\$655.50	Finalize and QC staged tables for all No Remesa agencies.
Outside - PR	10	Khoury, Mya	7/14/2019	0.7	\$285.00	\$199.50	Revise data receipt tracker with No Remesa files.
Outside - PR	10	Khoury, Mya	7/15/2019	1.7	\$285.00	\$484.50	Download and reconcile files for DDA bank statements.
Outside - PR	10	Khoury, Mya	7/15/2019	1.3	\$285.00	\$370.50	Finalize QC of No Remesa files in SQL.
Outside - PR	10	Khoury, Mya	7/15/2019	1	\$285.00	\$285.00	Participate in Ankura team regarding data processing updates.
Outside - PR	10	Khoury, Mya	7/15/2019	0.6	\$285.00	\$171.00	Participate in meeting with Ankura team to discuss progress of ETL process of all received files.
Outside - PR	10	Khoury, Mya	7/16/2019	2.1	\$285.00	\$598.50	Reconcile DDA bank statements.

PR							
Outside - PR	10	Khoury, Mya	7/16/2019	1.4	\$285.00	\$399.00	Revise internal tracker to show new ERS Central Gov files received. Convert ERS Central Gov files into searchable PDFs.
Outside - PR	10	Khoury, Mya	7/17/2019	4.3	\$285.00	\$1,225.50	Convert and perform QC for Corrida files received.
Outside - PR	10	Khoury, Mya	7/18/2019	5.2	\$285.00	\$1,482.00	Convert and perform QC for Corrida files received.
Outside - PR	10	Khoury, Mya	7/18/2019	1.9	\$285.00	\$541.50	Create staging scripts for Corrida files in SQL.
Outside - PR	10	Khoury, Mya	7/18/2019	0.5	\$285.00	\$142.50	Revise data received tracker.
PR	10	Khoury, Mya	7/19/2019	2.6	\$285.00	\$741.00	Convert, perform QC and organize Corrida files received.
Outside - PR	10	Khoury, Mya	7/19/2019	1	\$285.00	\$285.00	Participate in conference call with Ankura team to discuss open items and plan for meetings with ERS.
PR	10	Padilla, Victor	7/25/2019	1	\$451.25	\$451.25	Participate in conference call with J. Alvarez.
PR	10	Padilla, Victor	7/26/2019	0.8	\$451.25	\$361.00	Participate in data status and onboarding call for V. Padilla into project.
PR	10	Padilla, Victor	7/26/2019	2.2	\$451.25	\$992.75	Prepare overview of project and Ankura team travel logistics for the next week meetings with the client.
PR	10	Padilla, Victor	7/29/2019	6.2	\$451.25	\$2,797.75	Analyze narratives of the reconciliations of TRS, Central Government, and municipalities and corporations. Analyze high priority files provided by the team.
PR	10	Padilla, Victor	7/30/2019	2	\$451.25	\$902.50	Prepare for meetings.
PR	10	Padilla, Victor	7/30/2019	2.3	\$451.25	\$1,037.88	Develop query the database to understand structure and data sets.
PR	10	Padilla, Victor	7/30/2019	1	\$451.25	\$451.25	Participate in meeting at client site with M. Guzman and K. Ayala from ERS Accounting & Finance to go over questions regarding central government process.
PR	10	Padilla, Victor	7/30/2019	2.8	\$451.25	\$1,263.50	Participate in working session with Ankura team to strategize on upcoming meetings and review of central government plus reconciliation processes at a detailed level.
Outside - PR	10	Padilla, Victor	7/31/2019	3.2	\$451.25	\$1,444.00	Prepare for meetings.
Outside - PR	10	Padilla, Victor	7/31/2019	3.2	\$451.25	\$1,444.00	Develop query in the database to understand structure and data sets with the context of TRS.
Outside - PR	10	Padilla, Victor	7/31/2019	1	\$451.25	\$451.25	Participate in meeting at client site with Y. Gonzalez from TRS to go over questions regarding TRS reconciliation process at a database level.
PR	10	Radis, Cameron	7/1/2019	1.8	\$308.75	\$555.75	Review Hacienda DDA bank statement data received.
PR	10	Radis, Cameron	7/1/2019	1.8	\$308.75	\$555.75	Review newly received ERS database and develop plan of incorporating this data into Ankura consolidated DB.
PR	10	Radis, Cameron	7/1/2019	0.8	\$308.75	\$247.00	Document follow up questions for ERS and TRS to discuss during on site meetings the week of 7/8/19.
PR	10	Radis, Cameron	7/1/2019	1.5	\$308.75	\$463.13	Participate in meeting with new team member (J. Ferry) to explain project status, goals, and task items.
PR	10	Radis, Cameron	7/1/2019	0.8	\$308.75	\$247.00	Review process flow work product which lays out current data transfer and reconciliation process



							of ERS (Cent. Govt, & Corp/Municipalities) and TRS.
PR	10	Radis, Cameron	7/1/2019	0.7	\$308.75	\$216.13	Participate in call with Ankura team to review current status and develop workplan.
Outside - PR	10	Radis, Cameron	7/2/2019	2.4	\$308.75	\$741.00	Review of ERS Oracle backup database.
Outside - PR	10	Radis, Cameron	7/2/2019	1.1	\$308.75	\$339.63	Review of files received from non-web Remesa corporations & municipalities.
Outside - PR	10	Radis, Cameron	7/2/2019	1.2	\$308.75	\$370.50	Compile additional system & data received questions in 'Question Tracker' for review with ERS and TRS personnel.
Outside - PR	10	Radis, Cameron	7/2/2019	0.8	\$308.75	\$247.00	Update internal task tracker.
Outside - PR	10	Radis, Cameron	7/2/2019	1.1	\$308.75	\$339.63	Develop a strategy for data import and review.
PR	10	Radis, Cameron	7/3/2019	2.3	\$308.75	\$710.13	Review of non-web remesa submitting agencies data files and data load
Outside - PR	10	Radis, Cameron	7/3/2019	1.8	\$308.75	\$555.75	Review various TRS files received; Document questions and observations.
Outside - PR	10	Radis, Cameron	7/3/2019	1.1	\$308.75	\$339.63	Review of Hacienda DDA bank account data and comparison to Trust account statements.
Outside - PR	10	Radis, Cameron	7/5/2019	2.2	\$308.75	\$679.25	Review of TRS Oracle backup database provided.
Outside - PR	10	Radis, Cameron	7/5/2019	1.3	\$308.75	\$401.38	Prepare weekly summary update of team's activities, progress, and next steps.
Outside - PR	10	Radis, Cameron	7/8/2019	1.3	\$308.75	\$401.38	Review current reconciliation process for both ERS & TRS and create checklist for Ankura reconciliation.
Outside - PR	10	Radis, Cameron	7/8/2019	2	\$308.75	\$617.50	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Radis, Cameron	7/8/2019	1.3	\$308.75	\$401.38	Compare Hacienda DDA bank statements to municipalities and corporations SABI data received.
Outside - PR	10	Radis, Cameron	7/9/2019	1.3	\$308.75	\$401.38	Participate in meeting with ERS Finance regarding the process of transactions and reconciliations.
Outside - PR	10	Radis, Cameron	7/9/2019	1.7	\$308.75	\$524.88	Review municipalities and corporations data entry process into SABI.
Outside - PR	10	Radis, Cameron	7/9/2019	1.1	\$308.75	\$339.63	Participate in status meeting with Ankura team to debrief, consolidate notes and review status on all the discussions at ERS.
Outside - PR	10	Radis, Cameron	7/9/2019	1	\$308.75	\$308.75	Review all files received from Central government and Corp/Munic to prepare for meetings with RETIRO.
Outside - PR	10	Radis, Cameron	7/9/2019	0.8	\$308.75	\$247.00	Review banco popular (Hacienda compiled) DDA bank statements.
Outside - PR	10	Radis, Cameron	7/9/2019	0.6	\$308.75	\$185.25	Participate in call with Ankura team to review status of ERS/TRS data import into centralized DB.
Outside - PR	10	Radis, Cameron	7/9/2019	1.2	\$308.75	\$370.50	Participate in meeting with ERS IT Team regarding the data schemas.
Outside - PR	10	Radis, Cameron	7/10/2019	2.6	\$308.75	\$802.75	Create systematic reconciliation process for DDA Bank statements to the SABI entered payment information.
Outside - PR	10	Radis, Cameron	7/10/2019	1.8	\$308.75	\$555.75	Review of individual monthly contribution files received from Hacienda (Central government process).
Outside - PR	10	Radis, Cameron	7/10/2019	1.7	\$308.75	\$524.88	Review sample output files received from front-end users of ERS systems. Compare these files

							to what we see in SABI system.
Outside - PR	10	Radis, Cameron	7/10/2019	1.2	\$308.75	\$370.50	Participate in meeting with Ankura team to discuss data receipt, reconciliation status and identify further data questions for review with ERS data team and Oracle DBA.
Outside - PR	10	Radis, Cameron	7/11/2019	2.1	\$308.75	\$648.38	Review database system layout, queries for front-end reports, and table mapping provided by ERS IT team.
Outside - PR	10	Radis, Cameron	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with Oracle DBA and ERS IT team to discuss database system layout, queries for front-end reports, and table mapping.
Outside - PR	10	Radis, Cameron	7/11/2019	1.6	\$308.75	\$494.00	Review TRS Data provided, exception reports, and reconciliation files in preparation for meeting with TRS.
Outside - PR	10	Radis, Cameron	7/11/2019	1	\$308.75	\$308.75	Participate in meeting with Ankura team to review data sources and the reconciliation process.
Outside - PR	10	Radis, Cameron	7/11/2019	0.8	\$308.75	\$247.00	Participate in call with Ankura team and Alight.
Outside - PR	10	Radis, Cameron	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with F. Ahsan to discuss replicating the front-end report queries provided by ERS IT team.
Outside - PR	10	Radis, Cameron	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with ERS to discuss bank statements provided and access to demographic data.
Outside - PR	10	Radis, Cameron	7/12/2019	1.5	\$308.75	\$463.13	Compile systematic reconciliation data sources document.
Outside - PR	10	Radis, Cameron	7/12/2019	1.3	\$308.75	\$401.38	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Radis, Cameron	7/12/2019	1	\$308.75	\$308.75	Review TRS files received, document questions and data gaps in preparation for TRS meeting.
Outside - PR	10	Radis, Cameron	7/15/2019	1.8	\$308.75	\$555.75	Review newly restored Web Remesa DB.
Outside - PR	10	Radis, Cameron	7/15/2019	1.6	\$308.75	\$494.00	Review monthly Hacienda contribution files from A. Aponte Lopez provided to Central Government team.
Outside - PR	10	Radis, Cameron	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 1).
Outside - PR	10	Radis, Cameron	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 2).
Outside - PR	10	Radis, Cameron	7/15/2019	1	\$308.75	\$308.75	Develop systematic reconciliation reporting template.
Outside - PR	10	Radis, Cameron	7/15/2019	0.7	\$308.75	\$216.13	Participate in meeting with A. Yoshimura to develop list of outstanding data needs/requests/meetings to be scheduled.
Outside - PR	10	Radis, Cameron	7/15/2019	0.6	\$308.75	\$185.25	Participate in meeting with Ankura team to discuss progress of ETL process of all received files.
PR	10	Radis, Cameron	7/16/2019	1	\$308.75	\$308.75	Participate in discussion with Ankura team to set up database structure and foundation for systematic reconciliation.
PR	10	Radis, Cameron	7/16/2019	1.1	\$308.75	\$339.63	Document and compile list of outstanding items and requests for Retiro.
PR	10	Radis, Cameron	7/16/2019	1	\$308.75	\$308.75	Review completeness of Non-Web Remessa agency files received. Compare files and time frames to Retiro trackers as well as the ERS SABI database.
PR	10	Radis, Cameron	7/16/2019	0.8	\$308.75	\$247.00	Review and revise the systematic reconciliation

							testing reporting template.
PR	10	Radis, Cameron	7/16/2019	0.8	\$308.75	\$247.00	Review reconciliation report of the Hacienda DDA statements to the Banco Web Cash Portal.
PR	10	Radis, Cameron	7/16/2019	1	\$308.75	\$308.75	Participate in status discussion to review progress, outstanding items and next steps.
Outside - PR	10	Radis, Cameron	7/17/2019	2.4	\$308.75	\$741.00	Develop and review systematic reconciliation of Web Remesa Data to DDA Statement data for corporations and municipalities.
Outside - PR	10	Radis, Cameron	7/17/2019	1.5	\$308.75	\$463.13	Finalize script for systematic testing of Hacienda DDA bank statements to Sabi Payments detail.
Outside - PR	10	Radis, Cameron	7/17/2019	1.1	\$308.75	\$339.63	Review Corrida files received from Retiro team.
Outside - PR	10	Radis, Cameron	7/17/2019	0.9	\$308.75	\$277.88	Participate in meeting with Ankura team to discuss current bank reconciliation process and modify systematic reconciliation testing template.
Outside - PR	10	Radis, Cameron	7/17/2019	0.8	\$308.75	\$247.00	Review High-Level presentation to be sent to Retiro.
Outside - PR	10	Radis, Cameron	7/18/2019	2.7	\$308.75	\$833.63	Prepare and review systematic reconciliation of Web Remesa Data to DDA Statement data for test agency 101.
Outside - PR	10	Radis, Cameron	7/18/2019	1.5	\$308.75	\$463.13	Review additional hacienda central government contribution files.
Outside - PR	10	Radis, Cameron	7/18/2019	1.3	\$308.75	\$401.38	Participate in meeting with C. Harvey and C. Radis to review systematic reconciliation testing
Outside - PR	10	Radis, Cameron	7/19/2019	1.9	\$308.75	\$586.63	Prepare questions and list of discussion topics for ERS meetings the week of 7/22/19.
Outside - PR	10	Radis, Cameron	7/19/2019	1.5	\$308.75	\$463.13	Prepare weekly summary and next week 'To Do' action items.
Outside - PR	10	Radis, Cameron	7/19/2019	1	\$308.75	\$308.75	Participate in discussion with C. Harvey regarding ERS accounting, financial reporting systems and the status of the reconciliation process.
PR	10	Rivera, Alexandra	7/1/2019	1.4	\$308.75	\$432.25	Review & analyze IT documents provided.
PR	10	Rivera, Alexandra	7/1/2019	0.7	\$308.75	\$216.13	Participate in call with Ankura team to review current status and develop workplan.
Outside - PR	10	Rivera, Alexandra	7/2/2019	0.7	\$308.75	\$216.13	Prepare reconciliation process flow documents.
Outside - PR	10	Rivera, Alexandra	7/2/2019	0.8	\$308.75	\$247.00	Review and analyze IT documents provided.
Outside - PR	10	Rivera, Alexandra	7/2/2019	0.8	\$308.75	\$247.00	Review manual contribution files for municipalities & corporations.
Outside - PR	10	Rivera, Alexandra	7/2/2019	1.5	\$308.75	\$463.13	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
Outside - PR	10	Rivera, Alexandra	7/3/2019	2.6	\$308.75	\$802.75	Perform categorization/reconciliation of DDA account to Trust account.
Outside - PR	10	Rivera, Alexandra	7/3/2019	1	\$308.75	\$308.75	Participate in call with Ankura team to discuss DDA and Trust account data, preliminary reconciliations, and develop next steps.
Outside - PR	10	Rivera, Alexandra	7/3/2019	0.9	\$308.75	\$277.88	Review and analyze IT documents provided.
Outside - PR	10	Rivera, Alexandra	7/3/2019	0.6	\$308.75	\$185.25	Review and reconcile trust bank statements.
Outside - PR	10	Rivera, Alexandra	7/3/2019	0.4	\$308.75	\$123.50	Participate in call with J. Alvarez to walk through bank statement reconciliation.
Outside - PR	10	Rivera, Alexandra	7/3/2019	0.3	\$308.75	\$92.63	Participate in call with J. Alvarez to discuss Trust account bank statements.
Outside - PR	10	Rivera, Alexandra	7/3/2019	0.3	\$308.75	\$92.63	Participate in call with J. Alvarez to update status.

Outside - PR	10	Rivera, Alexandra	7/5/2019	5.4	\$308.75	\$1,667.25	Review reconciliation processes for ERS & TRS; Develop process flow documents.
Outside - PR	10	Rivera, Alexandra	7/8/2019	1.4	\$308.75	\$432.25	Review reconciliation processes for ERS & TRS; create process flow documents.
Outside - PR	10	Rivera, Alexandra	7/8/2019	1.3	\$308.75	\$401.38	Develop checklist attributes for reconciliation processes.
Outside - PR	10	Rivera, Alexandra	7/8/2019	2	\$308.75	\$617.50	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Rivera, Alexandra	7/8/2019	0.9	\$308.75	\$277.88	Analyze ERS monthly reconciliations, source files, and bank statements.
Outside - PR	10	Rivera, Alexandra	7/8/2019	0.8	\$308.75	\$247.00	Prepare questions for meetings with ERS on 7/9/19.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1.6	\$308.75	\$494.00	Review reconciliation files for central government in preparation for meeting with Retiro.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1.7	\$308.75	\$524.88	Participate in meeting with ERS team to review DDA bank statements and account questions.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1	\$308.75	\$308.75	Review and analyze online Banco Popular DDA bank statements.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1.1	\$308.75	\$339.63	Participate in status meeting with Ankura team to debrief, consolidate notes and review status on all the discussions at ERS.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1.3	\$308.75	\$401.38	Participate in meeting with ERS Finance regarding the process of transactions and reconciliations.
Outside - PR	10	Rivera, Alexandra	7/9/2019	0.8	\$308.75	\$247.00	Revise Trust and DDA Reconciliation analysis in preparation for meeting with C. Tirado from ERS.
Outside - PR	10	Rivera, Alexandra	7/9/2019	1.2	\$308.75	\$370.50	Participate in meeting with ERS IT Team regarding the data schemas.
Outside - PR	10	Rivera, Alexandra	7/9/2019	0.5	\$308.75	\$154.38	Review ERS database files.
Outside - PR	10	Rivera, Alexandra	7/9/2019	0.2	\$308.75	\$61.75	Review DDA/Trust bank statement reconciliation.
Outside - PR	10	Rivera, Alexandra	7/9/2019	0.1	\$308.75	\$30.88	Review correspondence with ERS relating to bank accounts.
Outside - PR	10	Rivera, Alexandra	7/10/2019	3.5	\$308.75	\$1,080.63	Perform reconciliation and analyze of DDA bank statements.
Outside - PR	10	Rivera, Alexandra	7/10/2019	2.1	\$308.75	\$648.38	Review agency detail, payment detail in SABI & bank statements.
Outside - PR	10	Rivera, Alexandra	7/10/2019	1.8	\$308.75	\$555.75	Perform reconciliation and analyze of DDA bank statements.
Outside - PR	10	Rivera, Alexandra	7/10/2019	1.2	\$308.75	\$370.50	Participate in meeting with Ankura team to discuss data receipt, reconciliation status and identify further data questions for review with ERS data team and Oracle DBA.
Outside - PR	10	Rivera, Alexandra	7/10/2019	0.6	\$308.75	\$185.25	Prepare listing of unknown bank payments for ERS.
Outside - PR	10	Rivera, Alexandra	7/11/2019	3.3	\$308.75	\$1,018.88	Review TRS data and documents received in preparation for meeting.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with Oracle DBA and ERS IT team to discuss database system layout, queries for front-end reports, and table mapping.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.8	\$308.75	\$247.00	Participate in call with Ankura team and Alight.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.6	\$308.75	\$185.25	Participate in status call with C. Harvey.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.8	\$308.75	\$247.00	Participate in meeting with ERS to discuss bank statements provided and access to demographic data.
Outside -	10	Rivera,	7/11/2019	0.3	\$308.75	\$92.63	Participate in call with M. Khoury to discuss and

PR		Alexandra					prepare DDA reconciliation.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.3	\$308.75	\$92.63	Participate in status call with C. Harvey.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.5	\$308.75	\$154.38	Participate in checkpoint meeting with Ankura team to go over consolidation process and progress.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.2	\$308.75	\$61.75	Revise ERS bank statement request.
Outside - PR	10	Rivera, Alexandra	7/11/2019	0.1	\$308.75	\$30.88	Participate in call with M. Khoury to discuss DDA bank reconciliation.
Outside - PR	10	Rivera, Alexandra	7/12/2019	1.3	\$308.75	\$401.38	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Rivera, Alexandra	7/12/2019	1	\$308.75	\$308.75	Review TRS reconciliation and payment files.
Outside - PR	10	Rivera, Alexandra	7/12/2019	0.8	\$308.75	\$247.00	Revise reconciliation process documents.
Outside - PR	10	Rivera, Alexandra	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 1).
Outside - PR	10	Rivera, Alexandra	7/15/2019	1.5	\$308.75	\$463.13	Participate in Systematic Reconciliation Whiteboarding Session (Part 2).
Outside - PR	10	Rivera, Alexandra	7/15/2019	1	\$308.75	\$308.75	Participate in Ankura team regarding data processing updates.
Outside - PR	10	Rivera, Alexandra	7/15/2019	0.7	\$308.75	\$216.13	Update DDA bank account reconciliation.
Outside - PR	10	Rivera, Alexandra	7/15/2019	0.5	\$308.75	\$154.38	Review DDA/Trust bank account reconciliation.
Outside - PR	10	Rivera, Alexandra	7/15/2019	0.6	\$308.75	\$185.25	Participate in meeting with Ankura team to discuss progress of ETL process of all received files.
PR	10	Rivera, Alexandra	7/16/2019	3	\$308.75	\$926.25	Perform reconciliation of SABI payments to DDA Bank statements.
PR	10	Rivera, Alexandra	7/16/2019	1.3	\$308.75	\$401.38	Analyze ERS Central Government monthly reconciliations.
PR	10	Rivera, Alexandra	7/16/2019	1.2	\$308.75	\$370.50	Review new files received from ERS Central Government.
PR	10	Rivera, Alexandra	7/16/2019	1	\$308.75	\$308.75	Participate in status discussion to review progress, outstanding items and next steps.
PR	10	Rivera, Alexandra	7/16/2019	0.6	\$308.75	\$185.25	Review sample reconciliation template.
PR	10	Rivera, Alexandra	7/16/2019	0.5	\$308.75	\$154.38	Reconcile online bank statements and statements received by Hacienda.
PR	10	Rivera, Alexandra	7/16/2019	0.4	\$308.75	\$123.50	Compile outstanding ERS municipality & corporation data requests.
PR	10	Rivera, Alexandra	7/16/2019	0.3	\$308.75	\$92.63	Participate in meeting with Ankura team to discuss database structure, sources and reconciliation plan.
Outside - PR	10	Rivera, Alexandra	7/17/2019	1.4	\$308.75	\$432.25	Perform sample reconciliation of Web Remesa, SABI, DDA Bank, and SABI payment detail.
Outside - PR	10	Rivera, Alexandra	7/17/2019	1.3	\$308.75	\$401.38	Analyze & update SQL queries for bank reconciliation.
Outside - PR	10	Rivera, Alexandra	7/17/2019	1.1	\$308.75	\$339.63	Investigate TRS/Central Government agencies included in monthly reconciliation files.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.5	\$308.75	\$154.38	Participate in meeting with Ankura team to discuss current bank reconciliation process and modify systematic reconciliation testing template.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.9	\$308.75	\$277.88	Revise reconciliation testing templates for municipalities & corporations.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.7	\$308.75	\$216.13	Analyze results for bank reconciliation.

PR		Alexandra					
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.4	\$308.75	\$123.50	Participate in meeting with Ankura team to discuss current bank reconciliation process and modify systematic reconciliation testing template.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.5	\$308.75	\$154.38	Develop queries for bank reconciliation.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.3	\$308.75	\$92.63	Develop SQL queries for bank reconciliation.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.3	\$308.75	\$92.63	Develop SQL views for bank reconciliation.
Outside - PR	10	Rivera, Alexandra	7/17/2019	0.3	\$308.75	\$92.63	Review reconciliation scope document for ERS & TRS reconciliation process.
Outside - PR	10	Rivera, Alexandra	7/18/2019	2.2	\$308.75	\$679.25	Develop reconciliation queries and sample reconciliation.
PR	10	Rivera, Alexandra	7/18/2019	1.3	\$308.75	\$401.38	Develop reconciliation testing template for municipalities and corporations.
PR	10	Rivera, Alexandra	7/18/2019	1.1	\$308.75	\$339.63	Develop testing template for municipalities and corporations.
PR	10	Rivera, Alexandra	7/18/2019	0.8	\$308.75	\$247.00	Analyze TRS reconciliation file.
PR	10	Rivera, Alexandra	7/18/2019	0.7	\$308.75	\$216.13	Analyze/query SABI and Web Remesa data tables in SQL.
PR	10	Rivera, Alexandra	7/18/2019	0.7	\$308.75	\$216.13	Create query to convert dates in SABI data, investigate adjustments in SABI.
PR	10	Rivera, Alexandra	7/18/2019	0.6	\$308.75	\$185.25	Develop queries for combining all bank and payroll detail for munis. and corps.
PR	10	Rivera, Alexandra	7/18/2019	0.6	\$308.75	\$185.25	Participate in meeting with Ankura team to discuss weekly status update meetings with ERS/TRS.
PR	10	Rivera, Alexandra	7/18/2019	0.5	\$308.75	\$154.38	Develop summary table of agency differences between DDA and Web Remesa.
PR	10	Rivera, Alexandra	7/18/2019	0.3	\$308.75	\$92.63	Review data processing conversion errors for Ley 106 documents.
Outside - PR	10	Rivera, Alexandra	7/19/2019	1	\$308.75	\$308.75	Participate in conference call with Ankura team to discuss open items and plan for meetings with ERS.
PR	10	Rivera, Alexandra	7/19/2019	0.5	\$308.75	\$154.38	Develop reconciliation testing template for Central government.
PR	10	Rivera, Alexandra	7/19/2019	0.5	\$308.75	\$154.38	Participate in status call with J. Alvarez.
PR	10	Rivera, Alexandra	7/19/2019	0.5	\$308.75	\$154.38	Prepare update on week of 7/15/19 progress, and list of next steps week of 7/22/19.
PR	10	Rivera, Alexandra	7/19/2019	0.5	\$308.75	\$154.38	Revise summary table of agency differences between DDA and Web Remesa.
PR	10	Rivera, Alexandra	7/19/2019	0.3	\$308.75	\$92.63	Prepare topics for meetings with ERS personnel.
PR	10	Rivera, Alexandra	7/19/2019	0.3	\$308.75	\$92.63	Investigate differences in sample agency table.
Outside - PR	10	Rivera, Alexandra	7/22/2019	1.3	\$308.75	\$401.38	Prepare for meeting with ERS Accounting - Central Government.
Outside - PR	10	Rivera, Alexandra	7/22/2019	1.2	\$308.75	\$370.50	Prepare for meeting with ERS Accounting - municipalities & corporations.
Outside - PR	10	Rivera, Alexandra	7/22/2019	1	\$308.75	\$308.75	Participate in PR daily touchpoint meeting with the Ankura team.
Outside - PR	10	Rivera, Alexandra	7/22/2019	0.6	\$308.75	\$185.25	Prepare for meeting with ERS Finance.
Outside - PR	10	Rivera, Alexandra	7/23/2019	1.5	\$308.75	\$463.13	Participate in meeting with Retiro's ERS to discuss reconciliation process and open questions.



Outside - PR	10	Rivera, Alexandra	7/23/2019	1.1	\$308.75	\$339.63	Prepare for TRS meeting on 7/24/19.
Outside - PR	10	Rivera, Alexandra	7/23/2019	1	\$308.75	\$308.75	Participate in meeting with Ankura team to discuss global municipalities for global, reconciliation and SQL scripting.
Outside - PR	10	Rivera, Alexandra	7/23/2019	1	\$308.75	\$308.75	Participate in PR daily touchpoint meeting with the Ankura team, discuss findings from ERS Central Gov. meetings on 7/23/19, DDA Bank statements.
Outside - PR	10	Rivera, Alexandra	7/23/2019	0.8	\$308.75	\$247.00	Revise testing template for municipalities and corporations.
Outside - PR	10	Rivera, Alexandra	7/23/2019	0.7	\$308.75	\$216.13	Prepare for meetings at ERS.
Outside - PR	10	Rivera, Alexandra	7/23/2019	0.7	\$308.75	\$216.13	Review central government monthly reconciliation differences.
Outside - PR	10	Rivera, Alexandra	7/23/2019	0.5	\$308.75	\$154.38	Prepare meeting topics for TRS.
Outside - PR	10	Rivera, Alexandra	7/23/2019	0.1	\$308.75	\$30.88	Create correspondence with ERS related to contribution account numbers.
PR	10	Rivera, Alexandra	7/24/2019	3.8	\$308.75	\$1,173.25	Develop SQL script for municipality and corporation reconciliation.
PR	10	Rivera, Alexandra	7/24/2019	1.6	\$308.75	\$494.00	Participate in meetings with TRS Accounting, Finance, and IT.
PR	10	Rivera, Alexandra	7/24/2019	1	\$308.75	\$308.75	Participate in PR daily touchpoint meeting with the Ankura team to discuss day's progress, data status, Alight meetings, next steps.
PR	10	Rivera, Alexandra	7/24/2019	0.8	\$308.75	\$247.00	Develop summary tables for municipalities and corps. reconciliation.
PR	10	Rivera, Alexandra	7/24/2019	0.5	\$308.75	\$154.38	Review TRS reconciliation file in preparation for meeting.
PR	10	Rivera, Alexandra	7/25/2019	2.5	\$308.75	\$771.88	Investigate differences on munis. + corps reconciliation by agency.
PR	10	Rivera, Alexandra	7/25/2019	2	\$308.75	\$617.50	Research missing agency payments on DDA bank statements.
PR	10	Rivera, Alexandra	7/25/2019	1.4	\$308.75	\$432.25	Prepare summary tables for munis. and corps.
PR	10	Rivera, Alexandra	7/25/2019	0.5	\$308.75	\$154.38	Review TRS trust transfers and draft related email correspondence to team.
PR	10	Rivera, Alexandra	7/25/2019	0.2	\$308.75	\$61.75	Participate in call with J. Alvarez to discuss TRS transfers to trust.
PR	10	Rivera, Alexandra	7/26/2019	2.5	\$308.75	\$771.88	Reconcile trust transfers to DDA statements for munis. & corps.
PR	10	Rivera, Alexandra	7/26/2019	0.8	\$308.75	\$247.00	Revise muni. and corp. reconciliation with trust transfers and updated DDA bank statements.
PR	10	Rivera, Alexandra	7/26/2019	0.8	\$308.75	\$247.00	Participate in daily meeting with Ankura team to discuss data status and plan for next week.
PR	10	Rivera, Alexandra	7/26/2019	0.8	\$308.75	\$247.00	Participate in data status and onboarding call for V. Padilla into project.
PR	10	Rivera, Alexandra	7/26/2019	0.7	\$308.75	\$216.13	Revise ERS/TRS data and process overview document.
PR	10	Rivera, Alexandra	7/26/2019	0.6	\$308.75	\$185.25	Import, stage, and refine updated DDA bank statements into SQL.
PR	10	Rivera, Alexandra	7/26/2019	0.6	\$308.75	\$185.25	Prepare summary of reconciled to date agencies.
PR	10	Rivera, Alexandra	7/26/2019	0.4	\$308.75	\$123.50	Prepare meeting topics with ERS week of 7/29/19.
PR	10	Rivera, Alexandra	7/26/2019	0.4	\$308.75	\$123.50	Review central government reconciliation process with team.
PR	10	Rivera, Alexandra	7/26/2019	0.2	\$308.75	\$61.75	Participate in call with J. Alvarez to discuss TRS

		Alexandra					DDA to trust reconciliation.
PR	10	Rivera, Alexandra	7/27/2019	0.3	\$308.75	\$92.63	Correspond with Ankura team regarding summary of reconciled/unreconciled agencies.
PR	10	Rivera, Alexandra	7/28/2019	1.1	\$308.75	\$339.63	Prepare for ERS meetings on 7/30.
PR	10	Rivera, Alexandra	7/28/2019	0.9	\$308.75	\$277.88	Reconcile corporations by agency and investigate differences.
PR	10	Rivera, Alexandra	7/28/2019	0.6	\$308.75	\$185.25	Develop query to reconcile munis. and corps. by participant.
PR	10	Rivera, Alexandra	7/28/2019	0.5	\$308.75	\$154.38	Investigate adjustments for municipalities/corporations.
PR	10	Rivera, Alexandra	7/29/2019	2.3	\$308.75	\$710.13	Reconcile corporations by agency and investigate differences.
PR	10	Rivera, Alexandra	7/29/2019	2.1	\$308.75	\$648.38	Develop central government reconciliation by agency.
PR	10	Rivera, Alexandra	7/29/2019	0.9	\$308.75	\$277.88	Participate in meeting with J. Alvarez to walk through DDA to trust differences.
PR	10	Rivera, Alexandra	7/29/2019	0.5	\$308.75	\$154.38	Participate in meeting and conference call with the Ankura team to discuss DDA to trust reconciliation.
PR	10	Rivera, Alexandra	7/29/2019	0.2	\$308.75	\$61.75	Prepare outstanding questions for meetings.
PR	10	Rivera, Alexandra	7/30/2019	2	\$308.75	\$617.50	Prepare for meetings with ERS Accounting & Finance.
PR	10	Rivera, Alexandra	7/30/2019	2	\$308.75	\$617.50	Revise DDA bank statement reconciliation.
PR	10	Rivera, Alexandra	7/30/2019	1.8	\$308.75	\$555.75	Create central government reconciliation by agency.
PR	10	Rivera, Alexandra	7/30/2019	1	\$308.75	\$308.75	Participate in meeting at client site with M. Guzman and K. Ayala from ERS Accounting & Finance to go over questions regarding central government process.
PR	10	Rivera, Alexandra	7/30/2019	1	\$308.75	\$308.75	Perform central government reconciliation by agency.
Outside - PR	10	Rivera, Alexandra	7/31/2019	3	\$308.75	\$926.25	Revise DDA bank statement reconciliation & investigate unidentified transactions.
Outside - PR	10	Rivera, Alexandra	7/31/2019	1.5	\$308.75	\$463.13	Participate in meeting with A. Aponte at ERS.
Outside - PR	10	Rivera, Alexandra	7/31/2019	1.3	\$308.75	\$401.38	Investigate/reconcile reimbursement tables in SAB1 with Corrida files.
Outside - PR	10	Rivera, Alexandra	7/31/2019	0.7	\$308.75	\$216.13	Revise reconciliation SQL queries.
Outside - PR	10	Rivera, Alexandra	7/31/2019	0.5	\$308.75	\$154.38	Prepare for meetings with ERS - Central Government.
Outside - PR	10	Rivera, Alexandra	7/31/2019	0.5	\$308.75	\$154.38	Revise muni. & corp. reconciliation query with trust transfers.
PR	10	Shaner, Allison	7/18/2019	1.4	\$285.00	\$399.00	Review of existing document conversion workflow; Implement additional methods for document review and QC
PR	10	Yoshimura, Arren	7/1/2019	1.2	\$332.50	\$399.00	Participate in call with RETIRO and BPPR to discuss file layouts.
PR	10	Yoshimura, Arren	7/1/2019	2	\$332.50	\$665.00	Analyze DDA bank statements from Hacienda.
PR	10	Yoshimura, Arren	7/1/2019	0.7	\$332.50	\$232.75	Participate in call with Ankura team to review current status and develop workplan.
PR	10	Yoshimura, Arren	7/1/2019	1.4	\$332.50	\$465.50	Participate in meeting with Ankura team to discuss new ERS data and identify tools to interact with ERX file.
PR	10	Yoshimura, Arren	7/1/2019	0.8	\$332.50	\$266.00	Prepare questions regarding data received and initial view of DDA account information.



PR	10	Yoshimura, Arren	7/1/2019	0.5	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	7/2/2019	0.8	\$332.50	\$266.00	Analyze Non-web Remesa data and develop strategy on how to address data not in Oracle.
Outside - PR	10	Yoshimura, Arren	7/2/2019	0.8	\$332.50	\$266.00	Analyze Policia data to identify what is needed and what is not.
Outside - PR	10	Yoshimura, Arren	7/2/2019	0.8	\$332.50	\$266.00	Participate in call with Alight to discuss police secret agents.
Outside - PR	10	Yoshimura, Arren	7/2/2019	1.5	\$332.50	\$498.75	Participate in call with Ankura team to review non Web-Remesa documents and files and determine process for importing.
Outside - PR	10	Yoshimura, Arren	7/2/2019	0.5	\$332.50	\$166.25	Participate in status meeting with Ankura team to review tasks completed, in progress, and not started.
Outside - PR	10	Yoshimura, Arren	7/2/2019	1.6	\$332.50	\$532.00	Reconcile police PDF files with Hacienda excel data to identify which PDF files need to go into SQL.
Outside - PR	10	Yoshimura, Arren	7/3/2019	1.3	\$332.50	\$432.25	Participate in status meeting with Alight to discuss open IT issues, status of files, and questions about latest demographic file.
Outside - PR	10	Yoshimura, Arren	7/3/2019	1	\$332.50	\$332.50	Correspond with Ankura team to manage tasks today and Friday and to update progress and organize deliverables.
Outside - PR	10	Yoshimura, Arren	7/3/2019	1	\$332.50	\$332.50	Participate in call with Ankura team to discuss DDA and Trust account data, preliminary reconciliations, and develop next steps.
Outside - PR	10	Yoshimura, Arren	7/5/2019	0.3	\$332.50	\$99.75	Participate in call with Ankura team to review status of newly received TRS data, outstanding non-Web Remesa data importing and discuss planning.
Outside - PR	10	Yoshimura, Arren	7/5/2019	0.5	\$332.50	\$166.25	Perform admin tasks including scheduling meetings for week of 7/8/19.
Outside - PR	10	Yoshimura, Arren	7/5/2019	0.9	\$332.50	\$299.25	Review of TRS excel files sent with data dump.
Outside - PR	10	Yoshimura, Arren	7/5/2019	0.5	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	7/8/2019	2	\$332.50	\$665.00	Review of the 2016 Common Wealth Financial Information and Operating data report.
Outside - PR	10	Yoshimura, Arren	7/8/2019	1.9	\$332.50	\$631.75	Correspond with Ankura team to review work done last week, plan for the upcoming week, and prepare for upcoming meeting with ERS.
Outside - PR	10	Yoshimura, Arren	7/8/2019	2	\$332.50	\$665.00	Participate in call with Ankura team to discuss data received and reconciliation process.
Outside - PR	10	Yoshimura, Arren	7/9/2019	0.8	\$332.50	\$266.00	Perform admin tasks including securing additional meetings with RETIRO, and review of BPPR/Alight file requirements.
Outside - PR	10	Yoshimura, Arren	7/9/2019	0.2	\$332.50	\$66.50	Participate in call with S. Rinaldi (Ankura) to see if AAFAF has an active MOU with Hacienda for employer EIN numbers.
Outside - PR	10	Yoshimura, Arren	7/9/2019	0.3	\$332.50	\$99.75	Participate in catch up meeting with S. Rodriguez from ERS to discuss pending items.
Outside - PR	10	Yoshimura, Arren	7/9/2019	0.2	\$332.50	\$66.50	Participate in catch up meeting with Z. Martinez from ERS to discuss pending items.
Outside - PR	10	Yoshimura, Arren	7/9/2019	1.3	\$332.50	\$432.25	Participate in meeting with ERS Finance regarding the process of transactions and reconciliations.
Outside - PR	10	Yoshimura, Arren	7/9/2019	1.2	\$332.50	\$399.00	Participate in meeting with ERS IT Team regarding the data schemas.
Outside - PR	10	Yoshimura, Arren	7/9/2019	1.7	\$332.50	\$565.25	Participate in meeting with ERS team to review DDA bank statements and account questions.

Outside - PR	10	Yoshimura, Arren	7/9/2019	1.1	\$332.50	\$365.75	Participate in status meeting with Ankura team to debrief, consolidate notes and review status on all the discussions at ERS.
Outside - PR	10	Yoshimura, Arren	7/10/2019	1.4	\$332.50	\$465.50	Participate in meeting with Anais to fill out BNY documents.
Outside - PR	10	Yoshimura, Arren	7/10/2019	1.2	\$332.50	\$399.00	Participate in meeting with Ankura team to discuss data receipt, reconciliation status and identify further data questions for review with ERS data team and Oracle DBA.
Outside - PR	10	Yoshimura, Arren	7/10/2019	0.3	\$332.50	\$99.75	Participate in meeting with C. Gonzalez and S. Rodriguez (ERS) to discuss demographic data sources and strategies to obtain it.
Outside - PR	10	Yoshimura, Arren	7/10/2019	0.9	\$332.50	\$299.25	Participate in meeting with J. Ferry to discuss potential project risks and escalations.
Outside - PR	10	Yoshimura, Arren	7/10/2019	2	\$332.50	\$665.00	Participate in meeting with police, RETIRO, and Alight to review covert agent handling.
Outside - PR	10	Yoshimura, Arren	7/10/2019	0.3	\$332.50	\$99.75	Participate in meeting with S. Rodriguez from ERS to review status of pending contract items.
Outside - PR	10	Yoshimura, Arren	7/10/2019	1.2	\$332.50	\$399.00	Perform admin work including scheduling meetings with TRS and ERS, follow up items from BNY document meeting, and follow ups o secure budget appropriations for BPPR contract.
Outside - PR	10	Yoshimura, Arren	7/10/2019	0.8	\$332.50	\$266.00	Review of Hacienda MOU edits.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.5	\$332.50	\$166.25	Review BNY documents, including W9 and obtaining EIN for Retirement board.'
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.8	\$332.50	\$266.00	Participate in call with Ankura team and Alight.
Outside - PR	10	Yoshimura, Arren	7/11/2019	1.3	\$332.50	\$432.25	Participate in call with C. Harvey to discuss strategies for next week and transition from 5/31/19 to go forward reconciliation.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.5	\$332.50	\$166.25	Participate in meeting with A. Rossy and B. Vasquez from Hacienda to talk about DDA data and employer EIN.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.8	\$332.50	\$266.00	Participate in meeting with ERS to discuss bank statements provided and access to demographic data.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.8	\$332.50	\$266.00	Participate in meeting with Oracle DBA and ERS IT team to discuss database system layout, queries for front-end reports, and table mapping.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.2	\$332.50	\$66.50	Participate in meeting with S. Rodriguez (ERS) to discuss contracts and department of education data extraction.
Outside - PR	10	Yoshimura, Arren	7/11/2019	1.8	\$332.50	\$598.50	Participate in meetings with Ankura team to review data received, discuss next steps, and answer questions arising in analysis.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.6	\$332.50	\$199.50	Participate in vendor alignment call with Alight, BNY, and BPPR.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.9	\$332.50	\$299.25	Perform admin tasks including scheduling TRS meetings, Department of Education meeting, Alight/Police meeting, and Hacienda meeting.
Outside - PR	10	Yoshimura, Arren	7/11/2019	0.3	\$332.50	\$99.75	Prepare critical dependency email for 7/24/19 go/no go decision.
Outside - PR	10	Yoshimura, Arren	7/11/2019	1.2	\$332.50	\$399.00	Review BNY document and research on how to obtain EIN.
Outside - PR	10	Yoshimura, Arren	7/12/2019	1	\$332.50	\$332.50	Prepare for scheduled meeting with TRS.
Outside - PR	10	Yoshimura, Arren	7/12/2019	0.4	\$332.50	\$133.00	Participate in meeting with S. Rodriguez and Z.Martinez (ERS) to discuss contracts, potential

							plan 106 contribution errors and Alight's deadline.
Outside - PR	10	Yoshimura, Arren	7/12/2019	1.3	\$332.50	\$432.25	Participate in meetings with the Ankura team to discuss status of data processing, next steps for reconciliation, and plan for next week.
Outside - PR	10	Yoshimura, Arren	7/12/2019	1.8	\$332.50	\$598.50	Perform admin work including following up on pending items and arrange meetings for next week with PMA, O&B, Hacienda, Alight, and BNY.
Outside - PR	10	Yoshimura, Arren	7/12/2019	0.8	\$332.50	\$266.00	Review risk assessment for Alight go/no go deadline.
Outside - PR	10	Yoshimura, Arren	7/15/2019	0.5	\$332.50	\$166.25	Participate in meeting with Department of Education to discuss how to obtain TRS teacher's demographic data.
Outside - PR	10	Yoshimura, Arren	7/15/2019	0.7	\$332.50	\$232.75	Create project scope slide for new head of AAFAF.
Outside - PR	10	Yoshimura, Arren	7/15/2019	0.6	\$332.50	\$199.50	Participate in meeting with Ankura team to discuss progress of ETL process of all received files.
Outside - PR	10	Yoshimura, Arren	7/15/2019	0.7	\$332.50	\$232.75	Participate in meeting with C. Radis to develop list of outstanding data needs/requests/meetings to be scheduled.
Outside - PR	10	Yoshimura, Arren	7/15/2019	0.3	\$332.50	\$99.75	Perform admin tasks including scheduling meetings for the week, following up on data requests, and following up on pending contract items.
PR	10	Yoshimura, Arren	7/16/2019	0.8	\$332.50	\$266.00	Review and identify pending items for BPPR deed of trust document.
PR	10	Yoshimura, Arren	7/16/2019	0.6	\$332.50	\$199.50	Compile RETIRO data requests for F. Battle meeting with L. Rodriguez.
PR	10	Yoshimura, Arren	7/16/2019	0.5	\$332.50	\$166.25	Create BPPR fee schedule for liability cap negotiation.
PR	10	Yoshimura, Arren	7/16/2019	1.1	\$332.50	\$365.75	Participate in calls with A. Rossy at PMA to discuss BPPR contract items.
PR	10	Yoshimura, Arren	7/16/2019	0.4	\$332.50	\$133.00	Participate in meeting with S. Rodriguez (ERS) to review pending contract items for BPPR and BNY.
PR	10	Yoshimura, Arren	7/16/2019	1.8	\$332.50	\$598.50	Perform admin items including follow ups for all pending BPPR and BNY contract items, and pending items for Ankura reconciliation team.
PR	10	Yoshimura, Arren	7/16/2019	0.6	\$332.50	\$199.50	Prepare for BNY meeting about Custody account ownership.
PR	10	Yoshimura, Arren	7/16/2019	1.2	\$332.50	\$399.00	Review BNY fee to be addressed during BNY meeting.
PR	10	Yoshimura, Arren	7/16/2019	1	\$332.50	\$332.50	Review custody agreement, deed of trust, and plan 106 to understand obligations and naming requirements for contracts.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.6	\$332.50	\$199.50	Review of updated BNY custody agreement prior to call with BNY.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.5	\$332.50	\$166.25	Create scope and pending request deck for F. Battle.
Outside - PR	10	Yoshimura, Arren	7/17/2019	1.6	\$332.50	\$532.00	Inquire on pending items with PMA and BNY regarding BPPR and BNY docs.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.3	\$332.50	\$99.75	Participate in call with Alight to align on priority plan document items.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.6	\$332.50	\$199.50	Participate in call with BNY for clarification on custody account ownership.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.5	\$332.50	\$166.25	Participate in call with J. Alvarez to align on reconciliation process and open request items.

Outside - PR	10	Yoshimura, Arren	7/17/2019	0.7	\$332.50	\$232.75	Participate in calls with A. Rossy from PMA to clarify edits and documents necessary for submission to BPPR by EOD.
Outside - PR	10	Yoshimura, Arren	7/17/2019	0.2	\$332.50	\$66.50	Participate in meeting with S. Rodriguez (ERS) to discuss pending items on BPPR and BNY docs.
Outside - PR	10	Yoshimura, Arren	7/17/2019	1.2	\$332.50	\$399.00	Review Alight Plan document.
Outside - PR	10	Yoshimura, Arren	7/17/2019	1.8	\$332.50	\$598.50	Review revised BPPR and BNY docs.
PR	10	Yoshimura, Arren	7/18/2019	1	\$332.50	\$332.50	Review Act 106 amendments from PMA.
PR	10	Yoshimura, Arren	7/18/2019	2.6	\$332.50	\$864.50	Participate in discussion with F. Battle and creation of Alignment deck for his follow up conversation with L. Rodriguez (ERS).
PR	10	Yoshimura, Arren	7/18/2019	0.6	\$332.50	\$199.50	Participate in meeting with Ankura team to discuss weekly status update meetings with ERS/TRS.
PR	10	Yoshimura, Arren	7/18/2019	0.5	\$332.50	\$166.25	Participate in meeting with F. Battle and S. Rodriguez to discuss upcoming meeting with L. Rodriguez (ERS).
PR	10	Yoshimura, Arren	7/18/2019	0.5	\$332.50	\$166.25	Participate in meeting with S. Rodriguez (ERS) to discuss pending items for BNY and BPPR contracts and Act 106 amendments from PMA.
PR	10	Yoshimura, Arren	7/18/2019	1	\$332.50	\$332.50	Participate in weekly technology meeting with Alight/RETIRO to discuss state of Demo and Rec efforts.
PR	10	Yoshimura, Arren	7/18/2019	2	\$332.50	\$665.00	Perform admin tasks including follow ups on BNY KYC documents, pending data requests, potential plan 106 amendments, BPPR EIN mapping strategy, and data team touch points.
PR	10	Yoshimura, Arren	7/19/2019	1.1	\$332.50	\$365.75	Participate in meeting with Alight to discuss plan document.
PR	10	Yoshimura, Arren	7/19/2019	0.7	\$332.50	\$232.75	Participate in meeting with M. Alvarez (AAFAF) to find teacher demo data.
PR	10	Yoshimura, Arren	7/19/2019	1.4	\$332.50	\$465.50	Perform admin tasks including follow ups on meeting requests with RETIRO, correspond with Ankura reconciliation team, sending meeting requests and tasks to be covered to RETIRO for next week, Department of Ed demo data follow ups, and review of W-8 form type.
PR	10	Yoshimura, Arren	7/19/2019	0.7	\$332.50	\$232.75	Review BPPR and BNY redline documents sent from BPPR.
PR	10	Yoshimura, Arren	7/19/2019	0.5	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	7/22/2019	1.1	\$332.50	\$365.75	Perform admin tasks including follow up on BPPR and BNY documents, Department of Education demographic data request, W-8 form discussion, and request meetings for the week.
Outside - PR	10	Yoshimura, Arren	7/22/2019	2.5	\$332.50	\$831.25	Review team progress from last week and prepare for the upcoming week.
Outside - PR	10	Yoshimura, Arren	7/22/2019	1	\$332.50	\$332.50	Participate in PR daily touchpoint meeting with the Ankura team.
PR	10	Yoshimura, Arren	7/23/2019	2.8	\$332.50	\$931.00	Perform admin tasks including follow up with Retirement Board on obtaining EIN, follow up with Hacienda for demographic data transfer to RHUM, DDA account ownership requirements for trust funding research, respond to BPPR and BNY information requests, and schedule/prepare for TRS meeting Wednesday morning.

PR	10	Yoshimura, Arren	7/23/2019	0.7	\$332.50	\$232.75	Correspond with reconciliation team to debrief on end of day meeting at ERS and discussion about how to make meetings more efficient.
PR	10	Yoshimura, Arren	7/23/2019	0.4	\$332.50	\$133.00	Prepare for Alight Go/NoGo decision meeting.
PR	10	Yoshimura, Arren	7/23/2019	0.9	\$332.50	\$299.25	Participate in meeting with Alight to discuss plan launch contingencies to combat potential live date delays.
PR	10	Yoshimura, Arren	7/23/2019	2.2	\$332.50	\$731.50	Participate in meeting with Alight/BPPR to discuss reconciliation services development and dependencies.
PR	10	Yoshimura, Arren	7/23/2019	1.5	\$332.50	\$498.75	Participate in meeting with Retiro's ERS to discuss reconciliation process and open questions.
PR	10	Yoshimura, Arren	7/24/2019	1.6	\$332.50	\$532.00	Participate in meetings with TRS Accounting, Finance, and IT.
PR	10	Yoshimura, Arren	7/24/2019	0.6	\$332.50	\$199.50	Review disbursements from the DDA causing reconciliation issues.
PR	10	Yoshimura, Arren	7/24/2019	3.7	\$332.50	\$1,230.25	Participate in meeting with Alight.
PR	10	Yoshimura, Arren	7/24/2019	1	\$332.50	\$332.50	Participate in meeting with Ankura team to prep for Alight meeting to discuss Go/No Go decision implications and messaging.
PR	10	Yoshimura, Arren	7/24/2019	1	\$332.50	\$332.50	Participate in PR daily touchpoint meeting with the Ankura team to discuss day's progress, data status, Alight meetings, next steps.
PR	10	Yoshimura, Arren	7/24/2019	1	\$332.50	\$332.50	Perform admin tasks including follow ups for DDA to temp trust transfer requirements, DDA account change of ownership process, data requests, and BPAS fund registration.
PR	10	Yoshimura, Arren	7/25/2019	1	\$332.50	\$332.50	Participate in plan doc meeting with Alight and O&B.
PR	10	Yoshimura, Arren	7/25/2019	1.2	\$332.50	\$399.00	Prepare to onboard V. Padilla into project.
PR	10	Yoshimura, Arren	7/25/2019	0.8	\$332.50	\$266.00	Participate in meeting with J. Ferry to provide project update and discuss risk factors.
PR	10	Yoshimura, Arren	7/25/2019	0.6	\$332.50	\$199.50	Participate in vendor alignment meeting with BPPR, BNY, and Alight.
PR	10	Yoshimura, Arren	7/25/2019	1.1	\$332.50	\$365.75	Participate in weekly call with Alight and RETIRO to discuss open technology items.
PR	10	Yoshimura, Arren	7/25/2019	2.3	\$332.50	\$764.75	Perform admin tasks including follow up on W8 form type, coordination of BNY custody agreement finalization call, follow up on BPPR contracts, follow up on Hacienda data request, schedule meetings for next week and prepare topic/personalists.
PR	10	Yoshimura, Arren	7/25/2019	0.8	\$332.50	\$266.00	Prepare W-8 for BNY KYC documentation.
PR	10	Yoshimura, Arren	7/26/2019	0.7	\$332.50	\$232.75	Participate in call with BNY and PMA to discuss last pending contract item, liens against participant accounts and the legality given the act.
PR	10	Yoshimura, Arren	7/26/2019	0.8	\$332.50	\$266.00	Create supplemental report of extraneous circumstances impacting Ankura reconciliation team timeline.
PR	10	Yoshimura, Arren	7/26/2019	0.8	\$332.50	\$266.00	Participate in daily meeting with Ankura team to discuss data status and plan for next week.
PR	10	Yoshimura, Arren	7/26/2019	0.8	\$332.50	\$266.00	Participate in data status and onboarding call for V. Padilla into project.
PR	10	Yoshimura, Arren	7/26/2019	1.2	\$332.50	\$399.00	Perform admin tasks including follow ups from BNY/PMA contract call, schedule BNY contract meeting for next Monday, follow up on BPAS registration, and follow up on BPPR contract.

PR	10	Yoshimura, Arren	7/26/2019	0.5	\$332.50	\$166.25	Update weekly status report.
PR	10	Yoshimura, Arren	7/29/2019	0.8	\$332.50	\$266.00	Complete BNY tax questionnaire.
PR	10	Yoshimura, Arren	7/29/2019	0.4	\$332.50	\$133.00	Participate in call with BNY and PMA to review overdraft fees.
PR	10	Yoshimura, Arren	7/29/2019	0.5	\$332.50	\$166.25	Participate in call with I. Colon from BPPR to discuss DDA account ownership transfer.
PR	10	Yoshimura, Arren	7/29/2019	1.2	\$332.50	\$399.00	Participate in Plan document review call with Alight.
PR	10	Yoshimura, Arren	7/29/2019	1.2	\$332.50	\$399.00	Perform admin tasks including research on BNY accounting questionnaire, follow up with O&B to finalize W-8 for BNY, and follow up on potential meeting with TRS for Wednesday morning.
PR	10	Yoshimura, Arren	7/30/2019	2.8	\$332.50	\$931.00	Participate in working session with Ankura team to strategize on upcoming meetings and review of central government plus reconciliation processes at a detailed level.
PR	10	Yoshimura, Arren	7/30/2019	4.6	\$332.50	\$1,529.50	Participate in meeting with Alight for final Upoint participant facing website, and discussion of open tech issues.
PR	10	Yoshimura, Arren	7/30/2019	2.4	\$332.50	\$798.00	Perform admin tasks including rescheduling RETIRO meetings, updating reconciliation team timeline, follow up on W8, BNY fee schedule and BPPR contract status.
PR	10	Yoshimura, Arren	7/30/2019	0.4	\$332.50	\$133.00	Review BNY fee schedule.
Outside - PR	10	Yoshimura, Arren	7/31/2019	1.2	\$332.50	\$399.00	Prepare questions that arose from initial analysis for meeting with TRS IT.
Outside - PR	10	Yoshimura, Arren	7/31/2019	0.5	\$332.50	\$166.25	Participate in call with BNY to discuss GIA questionnaire.
Outside - PR	10	Yoshimura, Arren	7/31/2019	0.5	\$332.50	\$166.25	Participate in call with BNY to discuss pending items on Custody Agreement.
Outside - PR	10	Yoshimura, Arren	7/31/2019	0.6	\$332.50	\$199.50	Participate in call with J. Elkoury and M. Lopez from FOMB to discuss the state of Plan 106 implementation.
Outside - PR	10	Yoshimura, Arren	7/31/2019	1	\$332.50	\$332.50	Participate in call with M.Marichal and R. Lazaro from O&B to discuss W-8 and Plan document.
Outside - PR	10	Yoshimura, Arren	7/31/2019	1.3	\$332.50	\$432.25	Participate in contract meeting with BPPR.
Outside - PR	10	Yoshimura, Arren	7/31/2019	0.6	\$332.50	\$199.50	Participate in meeting with A. Rossy at PMA to discuss pending items on BPPR and BNY documents.
Outside - PR	10	Yoshimura, Arren	7/31/2019	2.6	\$332.50	\$864.50	Perform admin tasks including follow up and discussions on BNY custody agreement, follow up on pending BPPR documents, review of BNY tax questionnaire, scheduling meetings with BNY to complete tax and accounting questionnaires, and follow up on IT consultant contract status.

<b>Labor Details</b>	<b>Total</b>	<b>\$284,918.88</b>
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## Expenses Detail

Expense Type	Name	Date	Expense	Expense Description	Reference
Airfare/Railway	Alexandra Rivera	7/8/2019	\$588.40	Roundtrip airfare from NJ (EWR) to San Juan, PR (SJU) 7/8/19 - 7/12/19	1
Lodging - PR	Alexandra Rivera	7/8/2019	\$1,021.24	Lodging in San Juan, PR (4 nights 7/8/19-7/12/19)	3
Meals - US	Alexandra Rivera	7/8/2019	\$21.19	Travel meal - lunch	5
Meals - US	Alexandra Rivera	7/8/2019	\$7.66	Travel meal - breakfast	6
Meals - PR	Alexandra Rivera	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alexandra Rivera	7/8/2019	\$104.54	Uber from home (NY) to airport (EWR)	7
Meals - PR	Alexandra Rivera	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alexandra Rivera	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alexandra Rivera	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alexandra Rivera	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alexandra Rivera	7/12/2019	\$78.57	Airport (EWR) to home in NY	10
Airfare/Railway	Alexandra Rivera	7/23/2019	\$266.70	One way flight from NJ (EWR) to San Juan, PR (SJU)	13
Lodging - PR	Alexandra Rivera	7/23/2019	\$765.93	Hotel in San Juan, PR (3 nights 7/23/19 - 7/26/19)	18
Meals - US	Alexandra Rivera	7/23/2019	\$12.72	Travel meal - breakfast	19
Meals - PR	Alexandra Rivera	7/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alexandra Rivera	7/23/2019	\$97.22	Uber to EWR airport for flight to San Juan, PR	20
Meals - PR	Alexandra Rivera	7/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alexandra Rivera	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Alexandra Rivera	7/26/2019	\$266.70	One way airfare from San Juan to NJ (EWR)	23
Meals - US	Alexandra Rivera	7/26/2019	\$3.47	Travel meal - breakfast	28
Meals - PR	Alexandra Rivera	7/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alexandra Rivera	7/26/2019	\$67.29	Uber from airport (EWR) to home (NY)	29
Airfare/Railway	Alexandra Rivera	7/29/2019	\$266.70	One way airfare from EWR to San Juan	32
Meals - US	Alexandra Rivera	7/29/2019	\$44.24	Travel meal - dinner	38
Meals - US	Alexandra Rivera	7/29/2019	\$7.56	Travel meal - breakfast	37
Meals - PR	Alexandra Rivera	7/29/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/29/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alexandra Rivera	7/29/2019	\$128.63	Uber ride to airport (EWR) for flight to San Juan	39
Meals - PR	Alexandra Rivera	7/30/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/30/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alexandra Rivera	7/31/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alexandra Rivera	7/31/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Arren Yoshimura	7/8/2019	\$703.40	Roundtrip airfare from Chicago (ORD) to San Juan, PR (SJU) (7/8/19-7/12/19)	42
Lodging - PR	Arren Yoshimura	7/8/2019	\$1,021.24	Hotel in San Juan, PR (4 nights 7/8/19-7/12/19)	44
Meals - PR	Arren Yoshimura	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/8/2019	\$36.32	UBER from home to Chicago airport	45
Meals - PR	Arren Yoshimura	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	

Transportation - PR	Arren Yoshimura	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/12/2019	\$33.88	Uber from Chicago airport to home	46
Airfare/Railway	Arren Yoshimura	7/15/2019	\$560.40	Roundtrip airfare from Chicago (ORD) to San Juan, PR (SJU) (7/15/19-7/19/19)	47
Lodging - PR	Arren Yoshimura	7/15/2019	\$1,021.24	Hotel in San Juan (4 nights 7/15/19-7/19/19)	50
Meals - PR	Arren Yoshimura	7/15/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/15/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/15/2019	\$60.60	UBER from home to Chicago airport	49
Meals - PR	Arren Yoshimura	7/16/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/16/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/17/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/17/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/18/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/18/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/19/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/19/2019	\$34.57	UBER from Chicago airport to home	51
Airfare/Railway	Arren Yoshimura	7/22/2019	\$499.40	Roundtrip airfare from Chicago (ORD) to San Juan, PR (SJU) (7/22/19-7/26/19)	52
Lodging - PR	Arren Yoshimura	7/22/2019	\$1,021.24	Hotel in San Juan, PR (4 nights 7/22/19-7/26/19)	56
Meals - PR	Arren Yoshimura	7/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/22/2019	\$67.78	Home to Chicago airport	54
Meals - PR	Arren Yoshimura	7/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Arren Yoshimura	7/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Arren Yoshimura	7/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Arren Yoshimura	7/26/2019	\$37.09	Chicago airport to Apartment	55
Airfare/Railway	Arren Yoshimura	7/29/2019	\$570.40	Roundtrip airfare from Chicago (ORD) to San Juan, PR (SJU) (7/29/19-8/2/19)	57
Lodging - PR	Cameron Radis	6/24/2019	\$765.93	Hotel stay at La Concha in PR (3 night 6/24/19-6/27/19)	59
Transportation - US	Cameron Radis	6/27/2019	\$84.00	Taxi from ORD to Apartment	60
Airfare/Railway	Cameron Radis	7/8/2019	\$703.40	Round trip flight from Chicago (ORD) to San Juan, PR (SJU) 7/8/19-7/12/19	
Airfare/Railway	Faraz Ahsan	7/8/2019	\$1,575.40	Round Trip flight to PR (7/8/19-7/12/19)	62
Lodging - PR	Faraz Ahsan	7/8/2019	\$1,021.24	Hotel in PR (4 nights 7/8/19-7/12/19)	64
Transportation - US	Faraz Ahsan	7/8/2019	\$85.00	Airport Parking	65
Meals - PR	Faraz Ahsan	7/8/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Faraz Ahsan	7/8/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Faraz Ahsan	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Faraz Ahsan	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Faraz Ahsan	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Faraz Ahsan	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Faraz Ahsan	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Faraz Ahsan	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Faraz Ahsan	7/12/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Faraz Ahsan	7/12/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	



Airfare/Railway	Javier Alvarez	6/19/2019	\$55.00	JetBlue	66
Airfare/Railway	Javier Alvarez	6/19/2019	\$53.00	JetBlue	66
Meals - PR	Javier Alvarez	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/19/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation	Javier Alvarez	6/19/2019	\$27.96	Taxi to airport for flight to SJU	66
Transportation - US	Javier Alvarez	6/20/2019	\$55.58	Uber to airport to fly to SJU	67
Transportation - PR	Javier Alvarez	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/20/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/21/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/21/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/22/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/22/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/23/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/23/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/24/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/24/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/25/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/25/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	6/26/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	6/26/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Javier Alvarez	7/9/2019	\$701.40	Flight from New York (JFK) to San Juan (SJU) (7/9/19-7/11/19)	68
Lodging - PR	Javier Alvarez	7/9/2019	\$510.62	Hotel in San Juan, PR (2 nights 7/9/19-7/11/19)	69
Transportation	Javier Alvarez	7/9/2019	\$39.88	Uber from home to JFK airport to travel to PR	70
Meals - PR	Javier Alvarez	7/9/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	7/9/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	7/10/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	7/10/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Javier Alvarez	7/11/2019	\$57.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Javier Alvarez	7/11/2019	\$20.00	Per Diem transportation expenses in Puerto Rico	
Transportation	Javier Alvarez	7/12/2019	\$48.10	Uber from JFK airport to home when returning from PR	71

<b>Expenses Detail</b>	<b>Total Expenses</b>	<b>\$18,453.83</b>
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<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.

EXHIBIT G

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
AUGUST 1, 2019 TO AUGUST 31, 2019



November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SEVENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2019 TO AUGUST 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-seventh monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2019 through August 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
)  
as representative of ) Case No. 17 BK 3283-LTS  
)  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
)  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO TWENTY-SEVENTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2020-000040 FOR THE PERIOD AUGUST 1, 2019 THROUGH  
AUGUST 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2019 through August 31, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$453,681.53

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$12,443.20

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-seventh monthly fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-seventh monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$408,313.37 (90% of \$453,681.53 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$12,443.20 incurred by Ankura during the period of August 1, 2019 through August 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$21,784.25 and Ankura has written off \$9,341.05 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE



Code	Time Category	Total Hours	Total Fees
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**Non-Title III Matters**

2	Cash and Liquidity Analysis	23.1	\$ 16,001.33
3	Fiscal Plan Related Matters	119.2	\$ 65,896.88
21	General Case Management	4.7	\$ 2,629.60
23	Meetings with Other Parties	1.7	\$ 1,432.13
25	Preparation of Fee Statements and Applications	42.4	\$ 15,295.88
50	General Meetings with FOMB, UCC and/or Advisors	14.8	\$ 7,189.13
55	PRASA Restructuring - Non-Title III	4.6	\$ 2,528.90
56	PRIDCO Debt Restructuring	245.6	\$ 116,857.60
200	COFINA Debt Restructuring	42.6	\$ 23,539.58
202	PBA Debt Restructuring	0.8	\$ 680.20
209	PRIFA Debt Restructuring	2.3	\$ 1,540.90
210	PORTS Debt Restructuring	86.6	\$ 57,440.80
211	GDB Restructuring	2.6	\$ 1,778.40
215	P-3 Authority: Public Safety	19.7	\$ 12,383.95
216	Non Title 3 Financial & Strategic Analysis	74.6	\$ 51,461.28

Total - Hourly Fees	685.3	\$ 376,656.53
Municipal Advisory Fee		\$ 60,000.00
Subcontractor 1 <sup>(1)</sup>		\$ 8,065.00
Subcontractor 2 <sup>(1)</sup>		\$ 8,960.00
<b>Total - Fees</b>	<b>685.3</b>	<b>\$ 453,681.53</b>

(1) Invoices can be provided upon request

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	73.1	\$ 67,014.43
Morrison, Jonathan	Managing Director	\$ 850.25	74.0	\$ 62,918.50
Squiers, Jay	Managing Director	\$ 785.00	13.3	\$ 10,440.50
Barrett, Dennis	Managing Director	\$ 850.25	56.5	\$ 48,039.13
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	52.8	\$ 36,115.20
Feldman, Robert	Director	\$ 525.00	1.0	\$ 525.00
Burkett, Matthew	Senior Director	\$ 475.00	14.3	\$ 6,792.50
Llompert, Sofia	Director	\$ 365.75	99.6	\$ 36,428.70
Levantis, James	Senior Associate	\$ 446.50	40.9	\$ 18,261.85
Nilsen, Patrick	Senior Associate	\$ 418.00	53.1	\$ 22,195.80
Alvarez, Charles	Senior Associate	\$ 418.00	30.6	\$ 12,790.80
Leake, Paul	Associate	\$ 370.50	36.0	\$ 13,338.00
Verdeja, Julio	Associate	\$ 318.25	116.5	\$ 37,076.13
Parker, Christine	Analyst	\$ 200.00	23.6	\$ 4,720.00
Total - Hourly Fees			685.3	\$ 376,656.53
Municipal Advisory Fee				\$ 60,000.00
Subcontractor 1 (1)				\$ 8,065.00
Subcontractor 2 (1)				\$ 8,960.00
<b>Total - Fees</b>			<b>685.3</b>	<b>\$ 453,681.53</b>

(1) Invoices can be provided upon request

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Battle, Fernando	8/1/2019	0.6	\$ 916.75	\$ 550.05	Review and revise reporting template to be used by agencies for reporting savings included in budget and fiscal plan.
PR	56	Battle, Juan Carlos	8/1/2019	0.4	\$ 684.00	\$ 273.60	Prepare correspondence to representatives of PRIDCO on behalf of AAFAF regarding restrictions and limitations on uses of funds and actions that impact Trusteed properties under the RSA.
PR	56	Battle, Juan Carlos	8/1/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with M. Kremer (OMM) regarding PRIDCO RSA milestone extensions.
PR	56	Llompert, Sofia	8/1/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with J. Morrison (ACG) to discuss PRIDCO transaction summary prepared for representatives of AAFAF.
PR	56	Llompert, Sofia	8/1/2019	0.8	\$ 365.75	\$ 292.60	Prepare summary of PRIDCO restructuring transaction for representatives of AAFAF.
PR	56	Llompert, Sofia	8/1/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO Voluntary Transition Program presentation to incorporate feedback received from A. Camporreale (AAFAF).
PR	56	Llompert, Sofia	8/1/2019	0.5	\$ 365.75	\$ 182.88	Review and revise summary of PRIDCO restructuring transaction to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	8/1/2019	0.4	\$ 365.75	\$ 146.30	Correspond with I. Caraballo (AAFAF) regarding PRIDCO restructuring communications.
PR	56	Llompert, Sofia	8/1/2019	0.3	\$ 365.75	\$ 109.73	Correspond with B. Fernandez (AAFAF) regarding PRIDCO Voluntary Transition Program communications.
PR	56	Llompert, Sofia	8/1/2019	0.3	\$ 365.75	\$ 109.73	Correspond with M. Rodriguez (PMA) regarding PRIDCO property diligence request.
PR	56	Llompert, Sofia	8/1/2019	0.1	\$ 365.75	\$ 36.58	Correspond with J. Morrison (ACG) regarding PRIDCO Voluntary Transition Program communications.
PR	56	Morrison, Jonathan	8/1/2019	0.3	\$ 850.25	\$ 255.08	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO transaction summary prepared for representatives of AAFAF.
PR	56	Morrison, Jonathan	8/1/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise PRIDCO property due diligence for restructuring purposes.
PR	56	Morrison, Jonathan	8/1/2019	0.7	\$ 850.25	\$ 595.18	Revise PRIDCO Voluntary Transition Program presentation materials for representatives of AAFAF in preparation for meeting.
PR	56	Verdeja, Julio	8/1/2019	1.6	\$ 318.25	\$ 509.20	Prepare analysis comparing PRIDCO buildings lists as of February and June for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/1/2019	0.9	\$ 318.25	\$ 286.43	Prepare table summary of the PRIDCO Trusteed property geographic concentration for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/1/2019	0.9	\$ 318.25	\$ 286.43	Prepare summary of Trusteed PRIDCO property information for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/1/2019	0.8	\$ 318.25	\$ 254.60	Prepare list of Trusteed PRIDCO properties for restructuring diligence purposes.
Outside PR	200	Battle, Fernando	8/1/2019	0.2	\$ 916.75	\$ 183.35	Correspond with C. Alvarez (ACG) to review distribution of principal reduction by CUSIP for COFINA restructured bonds as requested by AAFAF accounting staff.
Outside PR	200	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Rodriguez (BAML) to review calculations to distribute COFINA principal reductions among CUSIPS as requested by COFINA accounting staff for purposes of financial statement accounting.
Outside PR	200	Battle, Fernando	8/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of Bank of America Merrill Lynch, O'Melveny & Myers, Squires, Pietrantonio Méndez & Alvarez, Nixon Peabody and AAFAF to review final documentation and sign off on COFINA tax exchange closing.
Outside PR	200	Battle, Fernando	8/1/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with J. Rodriguez (BAML) to discuss COFINA tax exchange status.
Outside PR	200	Battle, Fernando	8/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of Hacienda, AAFAF, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss tax certificates related to COFINA tax exchange closing.
Outside PR	200	Battle, Fernando	8/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Wong (NP) and S. Torres (AAFAF) to discuss payment of closing fees related to COFINA tax exchange transaction.
Outside PR	200	Battle, Fernando	8/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with E. Arias (PMA) to discuss COFINA tax exchange closing documentation.
Outside PR	210	Battle, Fernando	8/1/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Kremer (OMM), J. Morrison (ACG) and J. Battle (ACG) regarding call held with PRIFA-Ports bondholders and extension of RSA milestones.
Outside PR	210	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Santiago (AAFAF) and J. Morrison (ACG) to discuss extension of deadline for PRIFA-Ports transaction offer to Ad Hoc group.
Outside PR	210	Battle, Fernando	8/1/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Camporreale (AAFAF) to discuss PRIFA-Ports transaction timing and request for extension to Ad Hoc group.
Outside PR	210	Battle, Fernando	8/1/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with S. Uhland (OMM) to discuss DRA HTA lift of stay motion decision and PRIFA-Ports Title III analysis.
Outside PR	210	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with representatives of Taconic and Monarch to review PRIFA-Ports restructuring options and discuss extension of milestones.
PR	210	Battle, Juan Carlos	8/1/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with M. Kremer (OMM), J. Morrison (ACG) and F. Battle (ACG) regarding call held with PRIFA-Ports bondholders and extension of RSA milestones.
PR	210	Battle, Juan Carlos	8/1/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with J. Santiago (AAFAF) and J. Bayne (AAFAF) regarding PRIFA-Ports strategy in connection with alternative offer under existing RSA.
PR	210	Battle, Juan Carlos	8/1/2019	0.4	\$ 684.00	\$ 273.60	Prepare for conference call with N. Kempner (Taconic) and J. Acheatel (Monarch) in connection with discussion on extension of RSA milestones for PRIFA-Ports transaction.
PR	210	Battle, Juan Carlos	8/1/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with N. Kempner (Taconic) and J. Acheatel (Monarch) in connection with discussion on extension of RSA milestones for PRIFA-Ports transaction.
PR	210	Battle, Juan Carlos	8/1/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with M. Kremer (OMM) in connection with PRIDCO milestone extensions and PRIFA-Ports causes of action.
PR	210	Llompert, Sofia	8/1/2019	0.5	\$ 365.75	\$ 182.88	Participate in meeting with J. Morrison (ACG) to discuss PRIFA-Ports transaction summary prepared for representatives of AAFAF.
PR	210	Llompert, Sofia	8/1/2019	1.1	\$ 365.75	\$ 402.33	Review and revise summary of PRIFA-Ports restructuring transaction to incorporate revised information.
PR	210	Llompert, Sofia	8/1/2019	0.7	\$ 365.75	\$ 256.03	Review and revise Puerto Nuevo appraiser diligence list to incorporate feedback received from R. Bonnin (MMB).
PR	210	Llompert, Sofia	8/1/2019	0.7	\$ 365.75	\$ 256.03	Review and revise summary of PRIFA-Ports restructuring transaction to incorporate feedback received from J. Morrison (ACG).
PR	210	Llompert, Sofia	8/1/2019	0.6	\$ 365.75	\$ 219.45	Prepare summary of PRIFA-Ports restructuring transaction for representatives of AAFAF.
PR	210	Llompert, Sofia	8/1/2019	0.2	\$ 365.75	\$ 73.15	Review and revise summary of PRIFA-Ports restructuring transaction to incorporate feedback received from J. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Morrison, Jonathan	8/1/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with S. Llompart (ACG) to discuss PRIFA-Ports transaction summary prepared for representatives of AAFAF.
PR	210	Morrison, Jonathan	8/1/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with M. Kremer (OMM), J. Battle (ACG) and F. Battle (ACG) regarding call held with PRIFA-Ports bondholders and extension of RSA milestones.
PR	210	Morrison, Jonathan	8/1/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Santiago (AAFAF) and F. Battle (ACG) to discuss extension of deadline for PRIFA-Ports transaction offer to Ad Hoc group.
PR	210	Morrison, Jonathan	8/1/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Battle (ACG) and F. Battle (ACG) regarding open issues in Ports restructuring.
PR	210	Morrison, Jonathan	8/1/2019	0.4	\$ 850.25	\$ 340.10	Review analysis from O'Melveny & Myers regarding implications for Ports Authority Title III process.
Outside PR	216	Barrett, Dennis	8/1/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with F. Battle (ACG) to review changes to pension section of the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/1/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/1/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Zujkowski (OMM) regarding changes to the Commonwealth overview presentation as requested by representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/1/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Leake (ACG) regarding changes to be made on the Commonwealth overview presentation as requested by representatives of AAFAF.
Outside PR	216	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Barrett (ACG) to review changes to pension section of the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Battle, Fernando	8/1/2019	1.6	\$ 916.75	\$ 1,466.80	Participate on call with representatives of O'Melveny & Myers and AAFAF to discuss arguments to be made in favor of motion to dismiss Act 29 lawsuit.
Outside PR	216	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with P. Friedman (OMM) to review Act 29 lawsuit arguments and motion to dismiss.
Outside PR	216	Battle, Fernando	8/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with C. Yamin (AAFAF) to discuss Act 29 motion to dismiss arguments.
Outside PR	216	Battle, Fernando	8/1/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with P. Friedman (OMM) to discuss Act 29 settlement alternatives.
Outside PR	216	Battle, Fernando	8/1/2019	0.8	\$ 916.75	\$ 733.40	Review and revise pension section of the Commonwealth overview presentation as requested by representatives of AAFAF.
PR	216	Battle, Juan Carlos	8/1/2019	0.4	\$ 684.00	\$ 273.60	Revise and provide comments to the Commonwealth overview presentation prepared for AAFAF leadership transition on PRIDCO and PRIFA-Ports RSA and next steps.
Outside PR	216	Leake, Paul	8/1/2019	0.3	\$ 370.50	\$ 111.15	Correspond with A. Sax-Bolder (OMM) regarding Paygo in the Puerto Rico budget resolutions.
Outside PR	216	Leake, Paul	8/1/2019	0.8	\$ 370.50	\$ 296.40	Revise the Commonwealth overview presentation for representatives of AAFAF for comments provided by representatives of O'Melveny & Myers.
Outside PR	216	Leake, Paul	8/1/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding changes to be made on the Commonwealth overview presentation for representatives of AAFAF.
PR	216	Morrison, Jonathan	8/1/2019	0.6	\$ 850.25	\$ 510.15	Review and further develop material for inclusion in the Commonwealth overview presentation related to Ports/PRIDCO restructuring progress.
Outside PR	3	Barrett, Dennis	8/2/2019	0.7	\$ 850.25	\$ 595.18	Review FOMB FY20 budget presentation as requested by M. Yassin (ACG).
Outside PR	3	Battle, Fernando	8/2/2019	1.0	\$ 916.75	\$ 916.75	Review FOMB annual report in order to address areas of improvement and weaknesses highlighted in report.
Outside PR	3	Burkett, Matthew	8/2/2019	0.6	\$ 475.00	\$ 285.00	Prepare presentation summarizing current status and future action items for the implementation process for discussion with F. Battle (ACG).
Outside PR	3	Burkett, Matthew	8/2/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with C. Gonzalez (AAFAF) to discuss action items status update document revisions.
Outside PR	3	Leake, Paul	8/2/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with J. Levantis (ACG) and P. Nilsen (ACG) regarding fiscal plan scenarios requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	0.5	\$ 370.50	\$ 185.25	Participate in discussion with J. Levantis (ACG) regarding fiscal plan surplus scenarios requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	2.2	\$ 370.50	\$ 815.10	Prepare 5/9/19 certified fiscal plan fiscal measures summary as requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	1.4	\$ 370.50	\$ 518.70	Revise the 5/9/19 fiscal plan fiscal measures summary for comments provided by P. Nilsen (ACG).
Outside PR	3	Leake, Paul	8/2/2019	0.4	\$ 370.50	\$ 148.20	Perform quality check of the fiscal plan scenario for reduction of FEMA PA prepared by J. Levantis (ACG) prior to sending to F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	0.6	\$ 370.50	\$ 222.30	Revise the 5/9/19 fiscal plan measures summary for comments provided by F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	0.2	\$ 370.50	\$ 74.10	Correspond with P. Nilsen (ACG) regarding the preparation of 5/9/19 fiscal plan fiscal measures summary requested by F. Battle (ACG).
Outside PR	3	Leake, Paul	8/2/2019	0.4	\$ 370.50	\$ 148.20	Prepare 5/9/19 fiscal plan fiscal measures presentation as requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Nilsen (ACG) and P. Leake (ACG) regarding fiscal plan scenarios requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with P. Leake (ACG) regarding fiscal plan surplus scenarios requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.6	\$ 446.50	\$ 267.90	Prepare fiscal plan scenario reflecting 25% reduction of FEMA PA funding as requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.4	\$ 446.50	\$ 178.60	Prepare fiscal plan scenario reflecting reduction of rightsizing savings by 50% as requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send summary of fiscal plan scenarios requested by F. Battle (ACG).
Outside PR	3	Levantis, James	8/2/2019	0.3	\$ 446.50	\$ 133.95	Prepare fiscal plan scenario reflecting 100% reduction of FEMA PA and CDBG funding as requested by F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	8/2/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with J. Levantis (ACG) and P. Leake (ACG) regarding fiscal plan scenarios requested by F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	8/2/2019	2.4	\$ 418.00	\$ 1,003.20	Review and provide comments to P. Leake (ACG) on the comprehensive fiscal measures summary prepared for F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	8/2/2019	0.9	\$ 418.00	\$ 376.20	Review and provide comments to J. Levantis (ACG) on 5/9/19 fiscal plan scenario analysis and related comparisons for F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	8/2/2019	0.4	\$ 418.00	\$ 167.20	Prepare and send reorganization status of the Comprehensive Cancer Center included in the certified fiscal plan to F. Batlle (ACG) at the request of J. Aponte (OMB).
Outside PR	3	Nilsen, Patrick	8/2/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with A. Sax-Boulder (OMM) regarding Municipal Health Plan support from the Commonwealth.
Outside PR	25	Batlle, Fernando	8/2/2019	2.0	\$ 916.75	\$ 1,833.50	Review and provide comments on time entries included in the May fee statement.
PR	56	Batlle, Juan Carlos	8/2/2019	1.8	\$ 684.00	\$ 1,231.20	Prepare letter to PRIDCO on behalf of representatives of AAFAF regarding restrictions and limitations on uses of funds and actions that impact Trusteed Properties under the RSA.
PR	56	Llompert, Sofia	8/2/2019	1.4	\$ 365.75	\$ 512.05	Participate in meeting with J. Verdeja (ACG) to prepare PRIDCO diligence documents for data room upload.
PR	56	Llompert, Sofia	8/2/2019	1.1	\$ 365.75	\$ 402.33	Review and revise available PRIDCO diligence in preparation for upload to shared data room for restructuring diligence purposes.
PR	56	Llompert, Sofia	8/2/2019	0.4	\$ 365.75	\$ 146.30	Correspond with I. Caraballo (AAFAF) regarding PRIDCO Voluntary Transition Program communications.
PR	56	Llompert, Sofia	8/2/2019	0.4	\$ 365.75	\$ 146.30	Review information provided on sample PRIDCO Trusteed property list received from R. Rivera (PRIDCO) for purposes of PRIDCO property diligence.
Outside PR	56	Morrison, Jonathan	8/2/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with J. Verdeja (ACG) to discuss PRIDCO transaction due diligence.
Outside PR	56	Morrison, Jonathan	8/2/2019	2.5	\$ 850.25	\$ 2,125.63	Review PRIDCO due diligence available for upload to shared data room for restructuring diligence purposes.
Outside PR	56	Morrison, Jonathan	8/2/2019	0.7	\$ 850.25	\$ 595.18	Review PRIDCO leases available for upload to shared data room for restructuring diligence purposes.
Outside PR	56	Morrison, Jonathan	8/2/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of O'Melveny & Myers and Pietrantoni Méndez & Alvarez regarding PRIDCO diligence shared data room.
PR	56	Verdeja, Julio	8/2/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO transaction due diligence.
PR	56	Verdeja, Julio	8/2/2019	1.4	\$ 318.25	\$ 445.55	Participate in meeting with S. Llompert (ACG) to prepare PRIDCO diligence documents for data room upload.
PR	56	Verdeja, Julio	8/2/2019	1.1	\$ 318.25	\$ 350.08	Prepare analysis comparing PRIDCO land lists as of February and June for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	8/2/2019	0.9	\$ 318.25	\$ 286.43	Revise Trusteed PRIDCO property portfolio summaries to incorporate comments from J. Morrison (ACG) for upload to shared data room.
PR	56	Verdeja, Julio	8/2/2019	0.8	\$ 318.25	\$ 254.60	Prepare summary of variance between PRIDCO property lists as of February and June 2019 for restructuring diligence purposes.
Outside PR	200	Batlle, Fernando	8/2/2019	0.8	\$ 916.75	\$ 733.40	Review and provide comments to Kroll second meeting ratings presentation in preparation for meeting with COFINA advisors.
PR	210	Llompert, Sofia	8/2/2019	0.6	\$ 365.75	\$ 219.45	Review additional information requested by R. Bonnin (MMB) for purposes of Puerto Nuevo property diligence.
PR	210	Llompert, Sofia	8/2/2019	0.2	\$ 365.75	\$ 73.15	Review and revise summary of PRIFA-Ports restructuring transaction to incorporate feedback received from J. Morrison (ACG).
Outside PR	216	Barrett, Dennis	8/2/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives from Ankura, O'Melveny and AAFAF regarding the Commonwealth Section 205 letter.
Outside PR	216	Barrett, Dennis	8/2/2019	2.5	\$ 850.25	\$ 2,125.63	Prepare slides for the inclusion in the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/2/2019	1.9	\$ 850.25	\$ 1,615.48	Review and provide comments on slides, prepared by other Ankura team members, to be included in the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/2/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Batlle (ACG) regarding additional scenarios to run in the fiscal plan model to include in the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Batlle, Fernando	8/2/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives from Ankura, O'Melveny and AAFAF regarding the Commonwealth Section 205 letter.
Outside PR	216	Barrett, Dennis	8/3/2019	1.5	\$ 850.25	\$ 1,275.38	Review and provide comments on current version of the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/3/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with J. Zujkowski (OMM) regarding changes to the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Batlle, Fernando	8/3/2019	0.8	\$ 916.75	\$ 733.40	Review Secretary of State Pierluisi testimony in House hearings related to Act 29 and prepare summary of his position on what municipalities and central government should pay regarding Paygo and health plan contribution as part of arguments defending motion to dismiss filed by AAFAF.
Outside PR	25	Barrett, Dennis	8/4/2019	1.4	\$ 850.25	\$ 1,190.35	Review comments provided by F. Batlle (ACG) on the May fee statement time detail.
Outside PR	25	Barrett, Dennis	8/4/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise May fee statement time detail.
Outside PR	210	Batlle, Fernando	8/4/2019	1.0	\$ 916.75	\$ 916.75	Review key priorities and action items memorandum prepared for O. Marrero (AAFAF) regarding PRIFA-Ports restructuring transaction.
Outside PR	216	Barrett, Dennis	8/4/2019	1.0	\$ 850.25	\$ 850.25	Participate in discussion with J. Zujkowski (OMM) and M. Kremer (OMM) regarding outstanding items for the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/4/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Zujkowski (OMM) regarding proposed suggestions to the new administration to include in the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/4/2019	0.3	\$ 850.25	\$ 255.08	Correspond with M. Kremer (OMM) regarding number of fiscal plans issued by the Rosello administration and detail.
Outside PR	216	Barrett, Dennis	8/4/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with M. Kremer (OMM) regarding the revenue (budget) dispute between the FOMB and the government.
Outside PR	216	Barrett, Dennis	8/4/2019	0.2	\$ 850.25	\$ 170.05	Correspond with the Ankura team regarding the number of fiscal plan submissions summary previously prepared prior to conversation with M. Kremer (OMM).
Outside PR	3	Barrett, Dennis	8/5/2019	0.2	\$ 850.25	\$ 170.05	Diligence fiscal plan model for treatment of CRIM property taxes.
Outside PR	3	Batlle, Fernando	8/5/2019	0.6	\$ 916.75	\$ 550.05	Review and provide comments to Section 205 letter related to Commonwealth fiscal plan to the President and Congress as required by PROMESA.
Outside PR	3	Batlle, Fernando	8/5/2019	0.3	\$ 916.75	\$ 275.03	Review reporting requirements required by certified fiscal plan prepared by M. Alvarez (ACG).
Outside PR	25	Barrett, Dennis	8/5/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with F. Batlle (ACG), P. Nilsen (ACG) and P. Leake (ACG) to discuss comments to the May fee statement prior to submission to representatives of AAFAF.
Outside PR	25	Barrett, Dennis	8/5/2019	0.7	\$ 850.25	\$ 595.18	Review and provide comments to June fee statement expense detail to C. Alvarez (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Battle, Fernando	8/5/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with P. Leake (ACG), D. Barrett (ACG) and P. Nilsen (ACG) to discuss comments to the May fee statement prior to submission to representatives of AAFAF.
Outside PR	25	Leake, Paul	8/5/2019	0.6	\$ 370.50	\$ 222.30	Participate on call with F. Battle (ACG), D. Barrett (ACG) and P. Nilsen (ACG) to discuss comments to the May fee statement prior to submission to representatives of AAFAF.
Outside PR	25	Leake, Paul	8/5/2019	1.2	\$ 370.50	\$ 444.60	Revise the May fee statement for conversations with representatives of Ankura regarding comments to the May fee statement.
Outside PR	25	Leake, Paul	8/5/2019	3.4	\$ 370.50	\$ 1,259.70	Revise the Non-Title III entries in the May fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	8/5/2019	0.8	\$ 370.50	\$ 296.40	Prepare the April fee statement for submission to representatives of AAFAF.
Outside PR	25	Nilsen, Patrick	8/5/2019	0.6	\$ 418.00	\$ 250.80	Participate on call with F. Battle (ACG), D. Barrett (ACG) and P. Leake (ACG) to discuss comments to the May fee statement prior to submission to representatives of AAFAF.
Outside PR	25	Nilsen, Patrick	8/5/2019	0.4	\$ 418.00	\$ 167.20	Prepare and send inquiries to S. Llompert (ACG), F. Battle (ACG), D. Barrett (ACG) and J. Verdeja (ACG) regarding their May 2019 time entries.
Outside PR	25	Nilsen, Patrick	8/5/2019	0.1	\$ 418.00	\$ 41.80	Correspond with S. Llompert (ACG) regarding Ports restructuring time detail in the May 2019 monthly fee statement.
PR	56	Llompert, Sofia	8/5/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO Voluntary Transition Program summary prepared by J. Verdeja (ACG) for purposes of restructuring transaction.
PR	56	Verdeja, Julio	8/5/2019	1.2	\$ 318.25	\$ 381.90	Revise PRIDCO buildings list comparison to incorporate Trusteed status classification.
PR	56	Verdeja, Julio	8/5/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIDCO land list comparison to incorporate Trusteed status classification.
PR	56	Verdeja, Julio	8/5/2019	0.8	\$ 318.25	\$ 254.60	Prepare PRIDCO Voluntary Transition Program proposal as requested by R. Maldonado (AAFAF).
Outside PR	200	Battle, Fernando	8/5/2019	0.8	\$ 916.75	\$ 733.40	Review and comment on materials prepared by representatives of BondLink related to investor website launching.
Outside PR	200	Battle, Fernando	8/5/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of Bank of America Merrill Lynch, Pietrantonio Méndez & Alvarez, Nixon Peabody and O'Melveny & Myers to discuss Kroll presentation as part of COFINA ratings process.
Outside PR	200	Battle, Fernando	8/5/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss Kroll meeting approach and presentation.
Outside PR	200	Battle, Fernando	8/5/2019	0.4	\$ 916.75	\$ 366.70	Review Kroll presentation in preparation for conference call with AAFAF advisors as part of Kroll ratings process.
PR	210	Llompert, Sofia	8/5/2019	1.9	\$ 365.75	\$ 694.93	Review and revise Puerto Nuevo appraiser diligence list to incorporate feedback received from R. Bonnin (MMB).
PR	210	Llompert, Sofia	8/5/2019	0.7	\$ 365.75	\$ 256.03	Review Puerto Nuevo appraiser diligence documents received in preparation for response to R. Bonnin (MMB).
PR	210	Llompert, Sofia	8/5/2019	0.4	\$ 365.75	\$ 146.30	Correspond with J. Bayne (AAFAF) regarding outstanding items in Puerto Nuevo appraiser diligence request.
Outside PR	210	Morrison, Jonathan	8/5/2019	1.0	\$ 850.25	\$ 850.25	Prepare analysis of tax implications to PRIFA-Ports bondholder negotiations and available currency for settlement.
PR	211	Battle, Juan Carlos	8/5/2019	2.6	\$ 684.00	\$ 1,778.40	Review and reconcile GDB deposit accounts remaining after Title VI closing.
Outside PR	215	Squiers, Jay	8/5/2019	0.4	\$ 785.00	\$ 314.00	Revise commentary on proponent's right of first refusal in the draft RFP for the Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	8/5/2019	1.4	\$ 850.25	\$ 1,190.35	Review final Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/5/2019	1.3	\$ 850.25	\$ 1,105.33	Preview final priority action items memorandum and related exhibits.
Outside PR	216	Battle, Fernando	8/5/2019	0.6	\$ 916.75	\$ 550.05	Review Act 29 litigation strategy considerations prepared by representatives of O'Melveny & Myers as part of motion to dismiss submitted by the government.
Outside PR	216	Battle, Fernando	8/5/2019	1.6	\$ 916.75	\$ 1,466.80	Review and edit priority actions memorandum prepared for incoming AAFAF Executive Director.
Outside PR	2	Barrett, Dennis	8/6/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with J. York (CM) regarding TSA cash reporting timeline and trends as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Barrett, Dennis	8/6/2019	0.7	\$ 850.25	\$ 595.18	Revise the Section 205 letter to incorporate additional information and include Medicaid and fiscal plan citations.
Outside PR	3	Barrett, Dennis	8/6/2019	0.4	\$ 850.25	\$ 340.10	Provide feedback to A. Sax-Bolder (OMM) regarding the draft section 205 letter.
Outside PR	3	Barrett, Dennis	8/6/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Maldonado (OCFO) regarding the FOMB and Government SABANA submission.
Outside PR	3	Barrett, Dennis	8/6/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Battle (ACG) and P. Nilsen (ACG) regarding fiscal plan scenarios to run assuming lower right sizing savings.
Outside PR	3	Battle, Fernando	8/6/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. LaPuma (Alvarez & Marsal) to discuss HTA reporting requirements as required by FOMB.
Outside PR	3	Battle, Fernando	8/6/2019	0.6	\$ 916.75	\$ 550.05	Analyze general fund monthly revenue trends as part of fiscal plan monitoring.
Outside PR	3	Battle, Fernando	8/6/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of O'Melveny & Myers and AAFAF to discuss Commonwealth Section 205 letter.
Outside PR	3	Battle, Fernando	8/6/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Toro (BH) to discuss status of structural reforms and interaction with FOMB.
Outside PR	3	Leake, Paul	8/6/2019	0.6	\$ 370.50	\$ 222.30	Revise 5/9/19 fiscal plan measures presentation for comments provided by F. Battle (ACG).
Outside PR	23	Barrett, Dennis	8/6/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with advisors to AAFAF to discuss status of current events and workstreams.
Outside PR	23	Battle, Fernando	8/6/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with advisors to AAFAF to discuss status of current events and workstreams (partial).
Outside PR	23	Morrison, Jonathan	8/6/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with advisors to AAFAF to discuss status of current events and workstreams.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Leake, Paul	8/6/2019	1.1	\$ 370.50	\$ 407.55	Revise the April fee statement to AAFAF to include the municipal advisory fee and additional comments for conversation with D. Barrett (ACG) and F. Batlle (ACG).
Outside PR	50	Levantis, James	8/6/2019	1.2	\$ 446.50	\$ 535.80	Research recent events to be included in the bi-weekly creditor update presentation for the week ended 8/9/19.
Outside PR	50	Levantis, James	8/6/2019	0.4	\$ 446.50	\$ 178.60	Prepare PRASA cash flow update included in the bi-weekly creditor update presentation based on updated liquidity report provided by J. Batlle (ACG).
Outside PR	50	Levantis, James	8/6/2019	0.1	\$ 446.50	\$ 44.65	Correspond with G. Germeroth (Filsinger) regarding updated PREPA cash flow to be included in the bi-weekly creditor update presentation for the week ended 8/9/19.
Outside PR	50	Levantis, James	8/6/2019	0.1	\$ 446.50	\$ 44.65	Correspond with J. Batlle (ACG) regarding updated PRASA cash flow to be included in the bi-weekly creditor update presentation for the week ended 8/9/19.
PR	56	Batlle, Juan Carlos	8/6/2019	0.9	\$ 684.00	\$ 615.60	Participate on PRIDCO diligence update call with S. Velez (AAFAF), B. Fernandez (AAFAF), A. Camporreale (AAFAF), A. Billoch (PMA), E. Carrasquillo (PMA), S. Llompert (ACG), J. Morrison (ACG), J. Verdeja (ACG) and M. Kremer (OMM).
PR	56	Batlle, Juan Carlos	8/6/2019	2.4	\$ 684.00	\$ 1,641.60	Review and revise letter from representatives of AAFAF to PRIDCO regarding limitations and restrictions to comply with RSA.
PR	56	Batlle, Juan Carlos	8/6/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with A. Guerra (AAFAF) and V. Rios (CBRE) to discuss PRIDCO property due diligence for restructuring purposes.
PR	56	Llompert, Sofia	8/6/2019	0.6	\$ 365.75	\$ 219.45	Participate in meeting with A. Camporreale (AAFAF), A. Guerra (AAFAF) and J. Verdeja (ACG) to discuss PRIDCO property diligence.
PR	56	Llompert, Sofia	8/6/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss PRIDCO property diligence for purposes of restructuring.
PR	56	Llompert, Sofia	8/6/2019	0.9	\$ 365.75	\$ 329.18	Participate on PRIDCO diligence update call with S. Velez (AAFAF), B. Fernandez (AAFAF), A. Camporreale (AAFAF), A. Billoch (PMA), E. Carrasquillo (PMA), J. Batlle (ACG), J. Morrison (ACG), J. Verdeja (ACG) and M. Kremer (OMM).
PR	56	Llompert, Sofia	8/6/2019	1.1	\$ 365.75	\$ 402.33	Prepare second sample of the PRIDCO property list for PRIDCO property diligence purposes.
PR	56	Llompert, Sofia	8/6/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO property list comparison to evaluate variance between February and June 2019 for PRIDCO restructuring purposes.
PR	56	Llompert, Sofia	8/6/2019	0.6	\$ 365.75	\$ 219.45	Review and revise second sample of the PRIDCO property list to incorporate additional data fields for PRIDCO property diligence purposes.
PR	56	Llompert, Sofia	8/6/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO Voluntary Transition Program model to incorporate additional scenarios requested by representatives of AAFAF.
PR	56	Llompert, Sofia	8/6/2019	0.3	\$ 365.75	\$ 109.73	Review summary of PRIDCO Voluntary Transition Program and property list comparison for purposes of restructuring diligence.
PR	56	Llompert, Sofia	8/6/2019	0.1	\$ 365.75	\$ 36.58	Correspond with A. Toro (BH) and L. Blanco (BH) regarding new PRIDCO Voluntary Transition Program scenario.
Outside PR	56	Morrison, Jonathan	8/6/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss PRIDCO property diligence for purposes of restructuring.
Outside PR	56	Morrison, Jonathan	8/6/2019	0.9	\$ 850.25	\$ 765.23	Participate on PRIDCO diligence update call with S. Velez (AAFAF), B. Fernandez (AAFAF), A. Camporreale (AAFAF), A. Billoch (PMA), E. Carrasquillo (PMA), S. Llompert (ACG), J. Batlle (ACG), J. Verdeja (ACG) and M. Kremer (OMM).
PR	56	Verdeja, Julio	8/6/2019	0.6	\$ 318.25	\$ 190.95	Participate in meeting with A. Camporreale (AAFAF), A. Guerra (AAFAF) and S. Llompert (ACG) to discuss PRIDCO property diligence.
PR	56	Verdeja, Julio	8/6/2019	0.9	\$ 318.25	\$ 286.43	Participate on PRIDCO diligence update call with S. Velez (AAFAF), B. Fernandez (AAFAF), A. Camporreale (AAFAF), A. Billoch (PMA), E. Carrasquillo (PMA), J. Batlle (ACG), J. Morrison (ACG), S. Llompert (ACG) and M. Kremer (OMM).
PR	56	Verdeja, Julio	8/6/2019	1.7	\$ 318.25	\$ 541.03	Prepare PRIDCO weekly RSA working group meeting memorandum.
PR	56	Verdeja, Julio	8/6/2019	1.1	\$ 318.25	\$ 350.08	Prepare memorandum of meeting with G. Camba (AAFAF) regarding Voluntary Transition Program for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	8/6/2019	0.5	\$ 318.25	\$ 159.13	Revise PRIDCO Voluntary Transition Program proposal based on feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	8/6/2019	0.4	\$ 318.25	\$ 127.30	Revise PRIDCO data room access to include S. Uhland (OMM) and S. Pak (OMM).
Outside PR	200	Alvarez, Charles	8/6/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with J. Levantis (ACG) regarding the COFINA investor portal action items tracker.
Outside PR	200	Alvarez, Charles	8/6/2019	1.0	\$ 418.00	\$ 418.00	Participate on call with representatives of AAFAF, BondLink and Ankura to discuss content to be included on COFINA investor portal site.
Outside PR	200	Alvarez, Charles	8/6/2019	1.1	\$ 418.00	\$ 459.80	Review and revise action item tracker prepared by J. Levantis (ACG) for COFINA investor portal site.
Outside PR	200	Alvarez, Charles	8/6/2019	0.3	\$ 418.00	\$ 125.40	Review and revise COFINA CUSIPs listing prepared by J. Levantis (ACG) for submission to BondLink.
Outside PR	200	Batlle, Fernando	8/6/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of AAFAF, BondLink and Ankura to discuss content to be included on COFINA investor portal site.
Outside PR	200	Levantis, James	8/6/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with C. Alvarez (ACG) regarding the COFINA investor portal action items tracker.
Outside PR	200	Levantis, James	8/6/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of AAFAF, BondLink and Ankura to discuss content to be included on COFINA investor portal site.
Outside PR	200	Levantis, James	8/6/2019	0.6	\$ 446.50	\$ 267.90	Prepare and circulate tracker of action items and next steps based on discussion on COFINA investor portal site.
Outside PR	200	Levantis, James	8/6/2019	0.3	\$ 446.50	\$ 133.95	Update spreadsheet circulated by representatives of BondLink for new COFINA CUSIPs.
Outside PR	210	Batlle, Fernando	8/6/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with J. Morrison (ACG) regarding PRIFA-Ports bondholder negotiations and potential settlement strategies.
Outside PR	210	Morrison, Jonathan	8/6/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with F. Batlle (ACG) regarding PRIFA-Ports bondholder negotiations and potential settlement strategies.
Outside PR	210	Morrison, Jonathan	8/6/2019	1.2	\$ 850.25	\$ 1,020.30	Prepare alternative offer scenarios related to PRIFA-Ports bondholders for discussion with AAFAF.
Outside PR	216	Barrett, Dennis	8/6/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, AAFAF and Ankura to discuss Section 205 response letter to FOMB and President of the United States.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Barrett, Dennis	8/6/2019	0.5	\$ 850.25	\$ 425.13	Revise the government priorities memorandum for comments provided by F. Batlle (ACG).
Outside PR	216	Battle, Fernando	8/6/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, AAFAP and Ankura to discuss Section 205 response letter to FOMB and President of the United States.
Outside PR	216	Battle, Fernando	8/6/2019	0.4	\$ 916.75	\$ 366.70	Review Commonwealth general fund presentation prepared by J. Verdeja (ACG) as part of variance analysis in preparation for discussions with investor groups.
PR	216	Llompert, Sofia	8/6/2019	0.8	\$ 365.75	\$ 292.60	Participate in meeting with J. Verdeja (ACG) to discuss General Fund comparison analysis before sending to F. Battle (ACG).
PR	216	Llompert, Sofia	8/6/2019	0.5	\$ 365.75	\$ 182.88	Review and revise Commonwealth general fund presentation prepared by J. Verdeja (ACG) in response to F. Battle (ACG) request.
PR	216	Verdeja, Julio	8/6/2019	0.8	\$ 318.25	\$ 254.60	Participate in meeting with S. Llompert (ACG) to discuss General Fund comparison analysis before sending to F. Battle (ACG).
PR	216	Verdeja, Julio	8/6/2019	1.6	\$ 318.25	\$ 509.20	Prepare Commonwealth general fund presentation as requested by F. Battle (ACG) in preparation for meetings with investor groups.
PR	216	Verdeja, Julio	8/6/2019	1.4	\$ 318.25	\$ 445.55	Prepare analysis comparing monthly general fund balances for FY18 and FY19 as requested by F. Battle (ACG) for inclusion in the Commonwealth general fund presentation.
PR	216	Verdeja, Julio	8/6/2019	1.4	\$ 318.25	\$ 445.55	Prepare summaries of monthly general fund balances to incorporate in Commonwealth general fund presentation.
PR	216	Verdeja, Julio	8/6/2019	0.4	\$ 318.25	\$ 127.30	Revise Commonwealth general fund presentation based on feedback from F. Battle (ACG).
Outside PR	2	Barrett, Dennis	8/7/2019	0.7	\$ 850.25	\$ 595.18	Review Summary of Account Balances report for Commonwealth cash as of 7/26/19 as requested by AAFAP as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/7/2019	0.4	\$ 850.25	\$ 340.10	Review Treasury Single Account weekly cash flow report for Commonwealth cash as of 6/28/19 as requested by AAFAP as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Alvarez, Charles	8/7/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding Act 211-2015 pension benefits.
Outside PR	3	Barrett, Dennis	8/7/2019	0.4	\$ 850.25	\$ 340.10	Review revised fiscal plan cash flow analysis and implications on debt restructuring analysis prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	8/7/2019	0.4	\$ 850.25	\$ 340.10	Review Act-211 of 2015 for understanding of early retirement impact on pensions.
Outside PR	3	Barrett, Dennis	8/7/2019	0.4	\$ 850.25	\$ 340.10	Correspond with C. Alvarez (ACG) and P. Leake (ACG) regarding Act 211-2015 pension benefits.
PR	3	Battle, Fernando	8/7/2019	0.4	\$ 916.75	\$ 366.70	Review risks to fiscal plan surplus analysis related to implementation of rightsizing initiatives.
PR	3	Battle, Fernando	8/7/2019	1.3	\$ 916.75	\$ 1,191.78	Review and edit rightsizing by agency analysis included in fiscal plan as part of preparation of transition materials.
PR	3	Battle, Fernando	8/7/2019	0.8	\$ 916.75	\$ 733.40	Review and revise analysis regarding risks to fiscal plan related to lower implementation savings due to execution risks prepared by representatives of Ankura.
Outside PR	3	Burkett, Matthew	8/7/2019	0.6	\$ 475.00	\$ 285.00	Update implementation status update presentation to be distributed to F. Battle (ACG).
Outside PR	3	Burkett, Matthew	8/7/2019	0.2	\$ 475.00	\$ 95.00	Correspond with agency leaders regarding upcoming reporting deadlines and implementation status to include in the implementation status update presentation requested by F. Battle (ACG).
Outside PR	50	Barrett, Dennis	8/7/2019	0.2	\$ 850.25	\$ 170.05	Review and provide comments on the draft bi-weekly creditor update presentation prepared by J. Levantis (ACG).
Outside PR	50	Levantis, James	8/7/2019	1.5	\$ 446.50	\$ 669.75	Prepare and circulate bi-weekly creditor update presentation and script for the week ended 8/9/2019 to representatives of Ankura, O'Melveny & Myers and AAFAP.
Outside PR	50	Levantis, James	8/7/2019	0.4	\$ 446.50	\$ 178.60	Prepare PREPA cash flow update included in the bi-weekly creditor update presentation based on updated cash flow provided by G. Germeroth (Filsinger).
PR	56	Battle, Juan Carlos	8/7/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with J. Santiago (AAFAP) to discuss the status of PRIDCO restructuring due diligence.
PR	56	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with S. Velez (AAFAP) and J. Verdeja (ACG) to discuss PRIDCO RFQ property summary.
PR	56	Llompert, Sofia	8/7/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with representatives of PRIDCO, AAFAP, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss pending PRIDCO diligence items.
PR	56	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) to discuss PRIDCO restructuring outstanding items.
PR	56	Llompert, Sofia	8/7/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO property summary table for Asset Manager RFQ development purposes.
PR	56	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of AAFAP regarding new PRIDCO Voluntary Transition Program scenario for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	8/7/2019	0.3	\$ 365.75	\$ 109.73	Correspond with R. Jimenez (V2A) regarding consolidated DDEC employee roster.
PR	56	Llompert, Sofia	8/7/2019	0.3	\$ 365.75	\$ 109.73	Review and revise consolidated DDEC employee roster in preparation for sharing with PRIDCO RSA working group.
PR	56	Llompert, Sofia	8/7/2019	0.3	\$ 365.75	\$ 109.73	Review new PRIDCO Voluntary Transition Program scenario provided by L. Blanco (BH) for purposes of PRIDCO restructuring.
PR	56	Llompert, Sofia	8/7/2019	0.3	\$ 365.75	\$ 109.73	Review PRIDCO property summary table prepared by J. Verdeja (ACG) for PRIDCO Asset Manager RFQ purposes.
PR	56	Llompert, Sofia	8/7/2019	0.2	\$ 365.75	\$ 73.15	Review PRIDCO work plan in preparation for PRIDCO working group call.
Outside PR	56	Morrison, Jonathan	8/7/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in meeting with representatives of PRIDCO, AAFAP, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
Outside PR	56	Morrison, Jonathan	8/7/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss pending PRIDCO diligence items.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	8/7/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Verdeja (ACG) to discuss PRIDCO asset manager RFQ table summary.
Outside PR	56	Morrison, Jonathan	8/7/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) to discuss PRIDCO restructuring outstanding items.
Outside PR	56	Morrison, Jonathan	8/7/2019	0.5	\$ 850.25	\$ 425.13	Review and revise PRIDCO Voluntary Transition Program implications to incentive payouts based on comments from representatives of AAFAF.
PR	56	Verdeja, Julio	8/7/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Velez (AAFAF) and S. Llompert (ACG) to discuss PRIDCO RFQ property summary.
PR	56	Verdeja, Julio	8/7/2019	1.3	\$ 318.25	\$ 413.73	Participate in meeting with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	8/7/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Morrison (ACG) to discuss PRIDCO asset manager RFQ table summary.
PR	56	Verdeja, Julio	8/7/2019	1.5	\$ 318.25	\$ 477.38	Revise PRIDCO Asset Manager RFQ property summary table to incorporate comments from J. Morrison (ACG).
PR	56	Verdeja, Julio	8/7/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIDCO property table summary to incorporate building codes for Asset Manager RFQ development purposes.
PR	56	Verdeja, Julio	8/7/2019	1.0	\$ 318.25	\$ 318.25	Revise PRIDCO Asset Manager RFQ property summary table to incorporate comments from S. Velez (AAFAF).
PR	56	Verdeja, Julio	8/7/2019	0.5	\$ 318.25	\$ 159.13	Revise PRIDCO buildings list comparison to incorporate feedback from S. Llompert (ACG).
Outside PR	200	Barrett, Dennis	8/7/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise the Commonwealth available amounts certificate (COFINA).
Outside PR	200	Barrett, Dennis	8/7/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Levantis (ACG) regarding working capital requirement included in the COFINA signing certificate.
Outside PR	200	Levantis, James	8/7/2019	0.5	\$ 446.50	\$ 223.25	Diligence COFINA CUSIPs post tax exchange to be included in the Commonwealth claims model.
Outside PR	200	Levantis, James	8/7/2019	0.3	\$ 446.50	\$ 133.95	Correspond with C. Alvarez (ACG) regarding the impact of the COFINA bond exchange on the taxable bonds.
Outside PR	200	Levantis, James	8/7/2019	0.2	\$ 446.50	\$ 89.30	Correspond with D. Barrett (ACG) regarding working capital requirement included in the COFINA signing certificate.
PR	210	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of Ports regarding Puerto Nuevo appraiser diligence request.
PR	210	Llompert, Sofia	8/7/2019	0.4	\$ 365.75	\$ 146.30	Review and revise Puerto Nuevo diligence tracker to incorporate additional information requests received from R. Bonnin (MMB).
PR	210	Llompert, Sofia	8/7/2019	0.2	\$ 365.75	\$ 73.15	Correspond with R. Bonnin (MMB) regarding Puerto Nuevo appraisal diligence request.
Outside PR	216	Barrett, Dennis	8/7/2019	0.3	\$ 850.25	\$ 255.08	Correspond with Ankura team regarding running Act 29 scenario in the fiscal plan model.
PR	216	Battle, Fernando	8/7/2019	0.8	\$ 916.75	\$ 733.40	Prepare outline of priorities to be discussed with O. Marrero as part of transition process.
PR	216	Battle, Fernando	8/7/2019	0.3	\$ 916.75	\$ 275.03	Review and edit Medicaid language included in Section 205 letter to FOMB.
Outside PR	216	Leake, Paul	8/7/2019	0.4	\$ 370.50	\$ 148.20	Diligence Act 211-2015 pension benefits at the request of D. Barrett (ACG).
Outside PR	3	Barrett, Dennis	8/8/2019	1.2	\$ 850.25	\$ 1,020.30	Review budget reapportionment requests and consolidate in tracker for bridging of agency level budgets.
Outside PR	3	Barrett, Dennis	8/8/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. York (CM) regarding FOMB budget reapportionment requests.
Outside PR	3	Levantis, James	8/8/2019	1.1	\$ 446.50	\$ 491.15	Revise reduction to DRF scenarios snapshot for comments provided by P. Nilsen (ACG).
Outside PR	3	Levantis, James	8/8/2019	0.5	\$ 446.50	\$ 223.25	Revise reduction to DRF scenarios snapshot to include the disaster relief funding curve from 5/9/19 certified fiscal plan.
Outside PR	25	Leake, Paul	8/8/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) regarding comments to the March fee statement provided by Marielth Santos Rosa (AAFAF).
PR	50	Battle, Fernando	8/8/2019	0.3	\$ 916.75	\$ 275.03	Review and provide comments to weekly creditor update presentation.
PR	50	Battle, Juan Carlos	8/8/2019	0.5	\$ 684.00	\$ 342.00	Revise and provide comments to presentation for bi-weekly creditor advisor call as part of Commonwealth Title III mediation process.
Outside PR	50	Leake, Paul	8/8/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Levantis (ACG) regarding questions on the bi-weekly creditor update presentation for the week ending 8/9/2019.
Outside PR	50	Leake, Paul	8/8/2019	0.2	\$ 370.50	\$ 74.10	Prepare and upload the bi-weekly creditor presentation to the data room.
Outside PR	50	Levantis, James	8/8/2019	0.6	\$ 446.50	\$ 267.90	Revise the bi-weekly creditor update presentation and script for the week ended 8/9/19 for comments provided by J. Battle (ACG).
Outside PR	50	Levantis, James	8/8/2019	0.4	\$ 446.50	\$ 178.60	Prepare and circulate bi-weekly creditor update presentation and script for the week ended 8/9/2019 to representatives of Ankura, O'Melveny & Myers and AAFAF.
Outside PR	50	Levantis, James	8/8/2019	0.3	\$ 446.50	\$ 133.95	Update the bi-weekly creditor update presentation to include the updated TSA liquidity report.
Outside PR	50	Levantis, James	8/8/2019	0.3	\$ 446.50	\$ 133.95	Revise the bi-weekly creditor update presentation and script for the week ended 8/9/19 for comments provided by M. Yassin (AAFAF).
PR	56	Battle, Juan Carlos	8/8/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) regarding PRIDCO restructuring and RFQ for asset manager.
PR	56	Battle, Juan Carlos	8/8/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with B. Fernandez (AAFAF), S. Velez (AAFAF) and A. Camporeale (AAFAF) to discuss PRIDCO Voluntary Transition Program for restructuring purposes.
PR	56	Battle, Juan Carlos	8/8/2019	0.3	\$ 684.00	\$ 205.20	Review and revise PRIDCO Asset Manager RFQ to incorporate comments from representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	8/8/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Verdeja (ACG) to discuss PRIDCO due diligence and data room.
Outside PR	56	Morrison, Jonathan	8/8/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Battle (ACG) regarding PRIDCO restructuring and RFQ for asset manager.
Outside PR	56	Morrison, Jonathan	8/8/2019	0.8	\$ 850.25	\$ 680.20	Review PRIDCO RFQ for updated portfolio information and key dates.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	8/8/2019	0.8	\$ 850.25	\$ 680.20	Review and simplify PRIDCO property list data for restructuring diligence purposes.
Outside PR	56	Morrison, Jonathan	8/8/2019	0.6	\$ 850.25	\$ 510.15	Prepare analysis of PRIDCO restricted cash levels and available funds for restructuring purposes.
PR	56	Verdeja, Julio	8/8/2019	0.2	\$ 318.25	\$ 63.65	Participate on call with J. Morrison (ACG) to discuss PRIDCO due diligence and data room.
PR	56	Verdeja, Julio	8/8/2019	2.0	\$ 318.25	\$ 636.50	Prepare analysis of Trust indenture Trustee property list for comparison with PRIDCO property list Trustee classifications.
PR	56	Verdeja, Julio	8/8/2019	1.5	\$ 318.25	\$ 477.38	Prepare PRIDCO restructuring due diligence documents for upload to shared data room.
PR	56	Verdeja, Julio	8/8/2019	1.2	\$ 318.25	\$ 381.90	Prepare PRIDCO data room prior to granting access to PRIDCO creditors and counsel.
PR	56	Verdeja, Julio	8/8/2019	0.9	\$ 318.25	\$ 286.43	Revise PRIDCO building list comparison to incorporate revenue variance per project code for restructuring diligence purposes.
Outside PR	200	Alvarez, Charles	8/8/2019	0.3	\$ 418.00	\$ 125.40	Participate in conversation with D. Barrett (ACG) regarding COFINA voluntary notice related to COFINA debt service.
Outside PR	200	Alvarez, Charles	8/8/2019	0.9	\$ 418.00	\$ 376.20	Review and verify numbers included in the EMMA notice regarding COFINA debt service as requested by M. Yassin (AAFAF).
Outside PR	200	Barrett, Dennis	8/8/2019	0.3	\$ 850.25	\$ 255.08	Participate in conversation with C. Alvarez (ACG) regarding COFINA voluntary notice related to COFINA debt service.
Outside PR	200	Barrett, Dennis	8/8/2019	0.5	\$ 850.25	\$ 425.13	Review and confirm COFINA voluntary notice regarding COFINA debt service as requested by AAFAF.
PR	200	Battle, Fernando	8/8/2019	0.2	\$ 916.75	\$ 183.35	Review COFINA Emma notice regarding COFINA debt service prior to publishing.
PR	210	Battle, Fernando	8/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Morrison (ACG) regarding PRIFA-Ports settlement strategies and presentation of alternatives to AAFAF.
PR	210	Battle, Fernando	8/8/2019	0.5	\$ 916.75	\$ 458.38	Review and revise PREPA Key Strategic Issues presentation prepared by representatives of O'Melveny & Myers to be presented to representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	8/8/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) regarding PRIFA-Ports settlement strategies and presentation of alternatives to AAFAF.
Outside PR	210	Morrison, Jonathan	8/8/2019	1.4	\$ 850.25	\$ 1,190.35	Review and revise alternative offer scenarios related to PRIFA-Ports bondholders for discussion with AAFAF.
Outside PR	210	Morrison, Jonathan	8/8/2019	1.0	\$ 850.25	\$ 850.25	Revise PRIFA-Ports presentation materials for representatives of AAFAF leadership based on counsel feedback.
PR	210	Verdeja, Julio	8/8/2019	0.5	\$ 318.25	\$ 159.13	Prepare Puerto Nuevo appraiser due diligence documents for upload to data room as requested by J. Morrison (ACG).
Outside PR	215	Squiers, Jay	8/8/2019	0.7	\$ 785.00	\$ 549.50	Participate on working group call on the Public Safety Training Center project with representatives of the P3 Authority, CPM and Nossaman.
PR	215	Verdeja, Julio	8/8/2019	0.4	\$ 318.25	\$ 127.30	Correspond with J. Squiers (ACG) to provide summary of documents provided by the Medical Emergency Bureau relating to the Public Safety Center P3 project.
Outside PR	216	Leake, Paul	8/8/2019	1.0	\$ 370.50	\$ 370.50	Review and revise the Commonwealth overview presentation prepared for representatives of AAFAF for comments provided by I. Blumberg (OMM).
Outside PR	216	Leake, Paul	8/8/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) regarding comments provided by I. Blumberg (OMM) on the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	3	Burkett, Matthew	8/9/2019	0.8	\$ 475.00	\$ 380.00	Conduct research related to information request from AAFAF at the request of C. Gonzalez (AAFAF) and L. Guillen (AAFAF) related to Agriculture.
Outside PR	3	Burkett, Matthew	8/9/2019	1.6	\$ 475.00	\$ 760.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/9/2019	0.9	\$ 475.00	\$ 427.50	Update implementation tracker to reflect June savings reports from agencies, collect and prepare submissions for submission to FOMB.
Outside PR	3	Burkett, Matthew	8/9/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions.
Outside PR	23	Barrett, Dennis	8/9/2019	0.1	\$ 850.25	\$ 85.03	Participate on bi-weekly creditor advisor update call.
PR	23	Battle, Fernando	8/9/2019	0.1	\$ 916.75	\$ 91.68	Participate on bi-weekly creditor advisor update call.
PR	23	Battle, Juan Carlos	8/9/2019	0.1	\$ 684.00	\$ 68.40	Participate on bi-weekly creditor advisor update call.
PR	56	Battle, Juan Carlos	8/9/2019	1.8	\$ 684.00	\$ 1,231.20	Participate in meeting with R. Jimenez (V2A), J. Benitez (PRIDCO), R. Rivera (PRIDCO), S. Velez (AAFAF), A. Camporreal (AAFAF), B. Fernandez (AAFAF), J. Santiago (AAFAF) and J. Verdeja (ACG) to discuss steps to continue implementation of PRIDCO RSA.
PR	56	Battle, Juan Carlos	8/9/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with J. Santiago (AAFAF) to discuss PRIDCO RSA due diligence and implementation in preparation for meeting with representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	8/9/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Verdeja (ACG) to discuss PRIDCO Voluntary Transition Program and Asset Manager RFQ.
Outside PR	56	Morrison, Jonathan	8/9/2019	0.4	\$ 850.25	\$ 340.10	Revise PRIDCO Asset Manager RFQ based on comments from representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	8/9/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with R. Tennenbaum (GTAM) regarding PRIDCO RFQ and restructuring process.
Outside PR	56	Morrison, Jonathan	8/9/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of GoldenTree regarding PRIDCO RFQ and restructuring process.
PR	56	Verdeja, Julio	8/9/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Morrison (ACG) to discuss PRIDCO Voluntary Transition Program and Asset Manager RFQ.
PR	56	Verdeja, Julio	8/9/2019	1.3	\$ 318.25	\$ 413.73	Participate in meeting with R. Jimenez (V2A), J. Benitez (PRIDCO), R. Rivera (PRIDCO), S. Velez (AAFAF), A. Camporreal (AAFAF), B. Fernandez (AAFAF), J. Santiago (AAFAF) and J. Battle (ACG) to discuss steps to continue implementation of PRIDCO RSA. (partial).
PR	56	Verdeja, Julio	8/9/2019	0.7	\$ 318.25	\$ 222.78	Prepare analysis comparing transcribed Trust Indenture Trustee property list to PRIDCO property list Trustee classification for restructuring diligence purposes.
Outside PR	200	Alvarez, Charles	8/9/2019	0.6	\$ 418.00	\$ 250.80	Review calculation of tax exempt savings for COFINA bonds and discuss with D. Barrett (ACG).
Outside PR	200	Alvarez, Charles	8/9/2019	1.8	\$ 418.00	\$ 752.40	Prepare analysis of converted taxable bond savings related to new COFINA bonds as requested by F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Barrett, Dennis	8/9/2019	0.6	\$ 850.25	\$ 510.15	Review calculation of tax exempt savings for COFINA bonds and discuss with C. Alvarez (ACG).
Outside PR	200	Nilsen, Patrick	8/9/2019	0.6	\$ 418.00	\$ 250.80	Revise COFINA tax exempt savings analysis prepared by C. Alvarez (ACG) requested by M. Yassin (AAFAF).
Outside PR	209	Alvarez, Charles	8/9/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with P. Nilsen (ACG) regarding revising the bondholder summary for inclusion of PRIFA-Ports, PRIFA Bans and PRIFA MEPSI.
Outside PR	209	Nilsen, Patrick	8/9/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with C. Alvarez (ACG) regarding revising the bondholder summary for inclusion of PRIFA-Ports, PRIFA Bans and PRIFA MEPSI.
PR	210	Battle, Fernando	8/9/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with J. Bayne (AAFAF) and F. Battle (ACG) to discuss strategy to get approvals from Governor, AAFAF and PRIFA Boards of Directors in the event that new offer is made to PRIFA-Ports holders. (partial).
PR	210	Battle, Fernando	8/9/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with O. Marrero (AAFAF), A. Camporreale (AAFAF), J. Bayne (AAFAF) and J. Battle (ACG) to discuss PRIFA-Ports RSA and alternative offer in advance of call with PRIFA-Ports creditors.
PR	210	Battle, Fernando	8/9/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF), A. Camporreale (AAFAF), J. Bayne (AAFAF), J. Battle (ACG), N. Kempner (Taonic) and J. Acheatle (Monarch) to discuss PRIFA-Ports RSA milestones and timing for new offer.
PR	210	Battle, Fernando	8/9/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with O. Marrero (AAFAF) to prepare for conference call with PRIFA-Ports Ad Hoc group.
PR	210	Battle, Juan Carlos	8/9/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with J. Bayne (AAFAF) and F. Battle (ACG) to discuss strategy to get approvals from Governor, AAFAF and PRIFA Boards of Directors in the event that new offer is made to PRIFA-Ports holders.
PR	210	Battle, Juan Carlos	8/9/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with O. Marrero (AAFAF), A. Camporreale (AAFAF), J. Bayne (AAFAF) and F. Battle (ACG) to discuss PRIFA-Ports RSA and alternative offer in advance of call with PRIFA-Ports creditors.
PR	210	Battle, Juan Carlos	8/9/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with O. Marrero (AAFAF), A. Camporreale (AAFAF), J. Bayne (AAFAF), F. Battle (ACG), N. Kempner (Taonic) and J. Acheatle (Monarch) to discuss PRIFA-Ports RSA milestones and timing for new offer.
Outside PR	216	Alvarez, Charles	8/9/2019	0.8	\$ 418.00	\$ 334.40	Revise holder summary included in the Commonwealth overview presentation prepared for representatives of AAFAF to include PRIFA-Ports holdings.
Outside PR	216	Barrett, Dennis	8/9/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments to the current draft of the priority action items memorandum prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/9/2019	0.9	\$ 850.25	\$ 765.23	Review and provide comments to the current draft of the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/9/2019	0.2	\$ 850.25	\$ 170.05	Correspond with Ankura team regarding changes to the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Barrett, Dennis	8/9/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with J. Zujkowski (OMM) regarding changes to the Commonwealth overview presentation prepared for representatives of AAFAF.
PR	216	Battle, Fernando	8/9/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with R. Maldonado (AAFAF) and C. Yamin (AAFAF) to discuss OCFO structure and potential amendments to 2018 Executive Order for the formation of OCFO function.
Outside PR	216	Levantis, James	8/9/2019	0.4	\$ 446.50	\$ 178.60	Correspond with P. Nilsen (ACG) regarding the PRIFA-Ports, BANs and MEPSI debt outstanding amounts to be included in the Commonwealth Overview Presentation prepared for representatives of AAFAF.
Outside PR	216	Nilsen, Patrick	8/9/2019	1.5	\$ 418.00	\$ 627.00	Prepare additional Law 29 scenarios for inclusion in the Law 29 summary requested by O. Marrero (AAFAF) and for the review of D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	8/10/2019	0.2	\$ 418.00	\$ 83.60	Prepare and send certified fiscal plan documents at the request of D. Barrett (ACG).
PR	200	Battle, Fernando	8/10/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with L. Alfaro (Barclays) to discuss value of COFINA bonds in secondary market and execution alternatives.
Outside PR	216	Barrett, Dennis	8/10/2019	0.4	\$ 850.25	\$ 340.10	Review debt restructuring model outputs assuming Act 29 cash flows prepared by P. Nilsen (ACG).
PR	216	Battle, Fernando	8/10/2019	1.0	\$ 916.75	\$ 916.75	Prepare Act 29 financial analysis outline and evaluation of alternatives to a potential settlement.
PR	216	Battle, Fernando	8/10/2019	0.7	\$ 916.75	\$ 641.73	Review Act 29 Litigation Strategy memorandum prepared by O'Melveny & Myers in anticipation to meeting with Governor Vázquez.
PR	216	Battle, Fernando	8/10/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Rapisardi (OMM) to discuss agenda for meeting with Governor Vazquez.
PR	3	Battle, Fernando	8/11/2019	0.4	\$ 916.75	\$ 366.70	Review and analyze monthly Paygo report for the month of July 2019 to understand payment patterns and amounts due of municipalities Paygo obligation.
PR	210	Battle, Fernando	8/11/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare revised presentation related to PRIFA-Ports restructuring alternatives to be discussed with AAFAF and Governor Vazquez.
PR	210	Battle, Juan Carlos	8/11/2019	1.3	\$ 684.00	\$ 889.20	Review and revise PRIFA-Ports presentation for Governor Vazquez-Garced to review strategic alternatives and determine course of action.
PR	210	Verdeja, Julio	8/11/2019	0.8	\$ 318.25	\$ 254.60	Prepare PRIFA-Ports restructuring presentation for Governor Vazquez-Garced and O. Marrero (AAFAF).
Outside PR	216	Barrett, Dennis	8/11/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) to discuss the debt restructuring model outputs assuming Act 29 cash flows prepared by P. Nilsen (ACG).
PR	216	Battle, Fernando	8/11/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) to discuss the debt restructuring model outputs assuming Act 29 cash flows prepared by P. Nilsen (ACG).
PR	216	Battle, Fernando	8/11/2019	0.7	\$ 916.75	\$ 641.73	Review Act 29 lawsuit documentation including lawsuit exhibits as part of review of Government arguments in motion to dismiss.
PR	216	Battle, Fernando	8/11/2019	0.5	\$ 916.75	\$ 458.38	Review Act 106 as part of review of arguments related to motion to dismiss Act 29 lawsuit filed by FOMB.
Outside PR	216	Nilsen, Patrick	8/11/2019	2.0	\$ 418.00	\$ 836.00	Prepare Law 29 alternatives analysis for the review of F. Battle (ACG) at the request of O. Marrero (AAFAF).
Outside PR	3	Burkett, Matthew	8/12/2019	0.8	\$ 475.00	\$ 380.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/12/2019	0.5	\$ 475.00	\$ 237.50	Update implementation tracker to reflect June savings reports from agencies, collect and prepare submissions for submission to FOMB.
Outside PR	3	Burkett, Matthew	8/12/2019	0.4	\$ 475.00	\$ 190.00	Conduct research related to information request from AAFAF at the request of C. Gonzalez (AAFAF) and R. Maldonado (State) related to Environmental.
PR	55	Battle, Juan Carlos	8/12/2019	0.4	\$ 684.00	\$ 273.60	Participate on call with R. McDonald (Blackrock) regarding restructuring opportunities for PRASA post-federal debt modification.
PR	55	Battle, Juan Carlos	8/12/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Rodriguez (BAML) to discuss opportunities for PRASA following announcement of federal debt negotiation.
PR	56	Verdeja, Julio	8/12/2019	1.3	\$ 318.25	\$ 413.73	Prepare PRIDCO weekly RSA working group meeting memorandum.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Alvarez, Charles	8/12/2019	0.9	\$ 418.00	\$ 376.20	Review EMMA notice regarding COFINA tax exempt interest as requested by M. Yassin (AAFAF).
Outside PR	209	Levantis, James	8/12/2019	0.5	\$ 446.50	\$ 223.25	Review and provide comments on PRIFA claims included in restructuring update presentation prepared by J. Verdeja (ACG).
PR	210	Battle, Juan Carlos	8/12/2019	1.3	\$ 684.00	\$ 889.20	Review and revise PRIFA-Ports presentation for O. Marrero (AAFAF) to review strategic alternatives and determine course of action.
PR	210	Battle, Juan Carlos	8/12/2019	0.4	\$ 684.00	\$ 273.60	Review and revise PRIFA-Ports presentation for Governor Vazquez-Garced to review strategic alternatives and determine course of action.
Outside PR	210	Morrison, Jonathan	8/12/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Verdeja (ACG) regarding materials for AAFAF leadership on Ports transaction.
Outside PR	210	Morrison, Jonathan	8/12/2019	0.4	\$ 850.25	\$ 340.10	Review PRIFA-Ports transaction materials required for representatives of AAFAF leadership.
PR	210	Verdeja, Julio	8/12/2019	0.2	\$ 318.25	\$ 63.65	Participate on call with J. Morrison (ACG) regarding materials for AAFAF leadership on Ports transaction.
PR	210	Verdeja, Julio	8/12/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIFA-Ports restructuring presentation to incorporate comments from F. Battle (ACG).
PR	210	Verdeja, Julio	8/12/2019	1.7	\$ 318.25	\$ 541.03	Revise PRIFA-Ports restructuring presentation to incorporate comments from J. Battle (ACG).
PR	210	Verdeja, Julio	8/12/2019	1.6	\$ 318.25	\$ 509.20	Revise PRIFA-Ports restructuring presentation to incorporate changes to the overall layout.
PR	210	Verdeja, Julio	8/12/2019	1.3	\$ 318.25	\$ 413.73	Revise PRIFA-Ports restructuring presentation to incorporate comments from M. Kremer (OMM).
PR	210	Verdeja, Julio	8/12/2019	0.8	\$ 318.25	\$ 254.60	Revise PRIFA-Ports restructuring presentation to incorporate comments from A. Billoch (PMA).
PR	210	Verdeja, Julio	8/12/2019	0.3	\$ 318.25	\$ 95.48	Correspond with representatives of Ankura, O'Melveny & Myers and Pietrantoni Mendez& Alvarez to distribute PRIFA-Ports presentation for further comments.
Outside PR	216	Barrett, Dennis	8/12/2019	1.5	\$ 850.25	\$ 1,275.38	Review, edit and incorporate PREPA slides into the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	216	Nilsen, Patrick	8/12/2019	3.1	\$ 418.00	\$ 1,295.80	Revise Law 29 alternatives analysis and summary for comments provided by F. Battle (ACG) on major assumptions, certified fiscal plan surplus, and scenarios for 30 years of healthcare plan contributions and 5 years of healthcare plan contributions.
Outside PR	3	Burkett, Matthew	8/13/2019	0.4	\$ 475.00	\$ 190.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/13/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss status of agency savings report submissions and communication to agencies with outstanding submissions.
Outside PR	3	Burkett, Matthew	8/13/2019	0.3	\$ 475.00	\$ 142.50	Update implementation tracker to reflect June savings reports from agencies, collect and prepare submissions for submission to FOMB.
Outside PR	55	Levantis, James	8/13/2019	1.4	\$ 446.50	\$ 625.10	Prepare trading update for PRASA bonds outstanding to track trading since the date of the Federal debt restructuring as requested by J. Squiers (ACG).
Outside PR	55	Levantis, James	8/13/2019	0.9	\$ 446.50	\$ 401.85	Revise PRASA bonds trading update for comments provided by J. Squiers (ACG).
Outside PR	55	Levantis, James	8/13/2019	0.3	\$ 446.50	\$ 133.95	Review PRASA federal debt restructuring press release for inclusion of information in the PRASA bonds trading update.
PR	56	Battle, Juan Carlos	8/13/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) to discuss Asset Manager RFQ and Voluntary Transition Program fiscal plan for PRIDCO.
PR	56	Battle, Juan Carlos	8/13/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) regarding PRIDCO restructuring meeting notes and next steps.
Outside PR	56	Morrison, Jonathan	8/13/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Verdeja (ACG) regarding materials for PRIDCO work plan call.
Outside PR	56	Morrison, Jonathan	8/13/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) to discuss Asset Manager RFQ and Voluntary Transition Program fiscal plan for PRIDCO.
Outside PR	56	Morrison, Jonathan	8/13/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Battle (ACG) regarding PRIDCO restructuring meeting notes and next steps.
Outside PR	56	Morrison, Jonathan	8/13/2019	3.2	\$ 850.25	\$ 2,720.80	Review and revise PRIDCO Fiscal Plan in preparation for submission to FOMB for PRIDCO restructuring purposes.
Outside PR	56	Morrison, Jonathan	8/13/2019	2.0	\$ 850.25	\$ 1,700.50	Review and revise PRIDCO RSA work plan in preparation for weekly working group call.
PR	56	Verdeja, Julio	8/13/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with J. Morrison (ACG) regarding materials for PRIDCO work plan call.
PR	56	Verdeja, Julio	8/13/2019	1.2	\$ 318.25	\$ 381.90	Prepare memorandum for PRIDCO/DDEC Voluntary Transition Program meeting with representatives of Ankura, AAFAF and Vision 2 Action.
PR	56	Verdeja, Julio	8/13/2019	0.9	\$ 318.25	\$ 286.43	Revise PRIDCO RSA work plan in preparation for the weekly PRIDCO working group meeting.
PR	56	Verdeja, Julio	8/13/2019	0.4	\$ 318.25	\$ 127.30	Correspond with J. Morrison (ACG) regarding PRIDCO capitalization table.
PR	56	Verdeja, Julio	8/13/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Morrison (ACG) regarding PRIDCO RSA work plan update.
Outside PR	200	Alvarez, Charles	8/13/2019	1.6	\$ 418.00	\$ 668.80	Prepare variance analysis between the COFINA FY20 budget submitted by AAFAF and the COFINA fiscal plan budget as requested by M. Yassin (AAFAF).
Outside PR	200	Alvarez, Charles	8/13/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding COFINA budget variance analysis between the COFINA fiscal plan budget and the AAFAF submitted COFINA FY20 budget.
PR	200	Battle, Fernando	8/13/2019	0.5	\$ 916.75	\$ 458.38	Review COFINA tax implementation agreement exchange presentation prepared by representatives of Bank of America Merrill Lynch to be made to Board of Directors as requested by M. Yassin (AAFAF).
PR	200	Battle, Fernando	8/13/2019	0.3	\$ 916.75	\$ 275.03	Review COFINA budget comparison prepared by C. Alvarez (ACG) at the request of M. Yassin (AAFAF) as part of an analysis for resubmission of budget to FOMB for approval.
PR	210	Battle, Fernando	8/13/2019	0.4	\$ 916.75	\$ 366.70	Review PRIFA-Ports presentation prepared at the request of AAFAF for Governor Vazquez-Garced.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	210	Morrison, Jonathan	8/13/2019	1.3	\$ 850.25	\$ 1,105.33	Review and revise Ports asset valuation and implications on PRIFA-Ports restructuring transaction.
PR	210	Verdeja, Julio	8/13/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIFA-Ports restructuring presentation to incorporate changes to the overall layout.
PR	210	Verdeja, Julio	8/13/2019	1.4	\$ 318.25	\$ 445.55	Revise briefing presentation for Governor Vazquez-Garced to incorporate latest PRIFA-Ports adjustments as requested by M. Kremer (OMM).
PR	215	Verdeja, Julio	8/13/2019	0.6	\$ 318.25	\$ 190.95	Review documentation provided by the Medical Emergencies Bureau for purposes of the Public Safety Center P3.
Outside PR	216	Leake, Paul	8/13/2019	0.7	\$ 370.50	\$ 259.35	Participate in discussion with P. Nilsen (ACG) regarding the PRIFA-Ports deal and the inclusion of alternatives in the Puerto Rico restructuring update prepared for the Governor (AAFAF).
Outside PR	216	Nilsen, Patrick	8/13/2019	0.7	\$ 418.00	\$ 292.60	Participate in discussion with P. Leake (ACG) regarding the PRIFA-Ports deal and the inclusion of alternatives in the Puerto Rico restructuring update prepared for the Governor (AAFAF).
Outside PR	2	Barrett, Dennis	8/14/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with J. Levantis (ACG) regarding bridging TSA cash from the petition date to 8/14/19 as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/14/2019	0.3	\$ 850.25	\$ 255.08	Review analysis bridging TSA cash from the petition date to 8/14/19 prepared by J. Levantis (ACG) as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	2	Battle, Fernando	8/14/2019	0.2	\$ 916.75	\$ 183.35	Review UPR cash analysis as part of working capital analysis required for the Commonwealth plan of adjustment as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/14/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with D. Barrett (ACG) regarding bridging TSA cash from the petition date to 8/14/19 as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/14/2019	0.9	\$ 446.50	\$ 401.85	Prepare summary of TSA balance since 6/30/2017 including pro-forma balance had the Commonwealth paid debt service since filing for Title III as requested by F. Battle (ACG) as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Nilsen, Patrick	8/14/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding the Commonwealth Cash balances and the pro forma cash balances of the Commonwealth and related bridges as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Barrett, Dennis	8/14/2019	1.1	\$ 850.25	\$ 935.28	Diligence FY20 FOMB certified budgets to understand where professional fees reside and how they compare to those included in the fiscal plan split between AAFAF and Hacienda.
PR	3	Battle, Fernando	8/14/2019	0.3	\$ 916.75	\$ 275.03	Review letter prepared by CSG advisors related to FOMB board members nomination.
Outside PR	3	Burkett, Matthew	8/14/2019	0.4	\$ 475.00	\$ 190.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/14/2019	0.3	\$ 475.00	\$ 142.50	Update Implementation Tracker to reflect June savings reports from agencies, collect and prepare submissions for submission to FOMB.
Outside PR	23	Barrett, Dennis	8/14/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with advisors to AAFAF to discuss status of current events and workstreams.
Outside PR	25	Nilsen, Patrick	8/14/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG) regarding comments provided by F. Battle (ACG) to include when preparing the July fee statement.
Outside PR	56	Morrison, Jonathan	8/14/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with representatives of PRIDCO and AAFAF regarding weekly progress update on PRIDCO restructuring items.
Outside PR	56	Morrison, Jonathan	8/14/2019	1.5	\$ 850.25	\$ 1,275.38	Review PRIDCO property portfolio and Trusteed Properties for restructuring purposes.
Outside PR	56	Morrison, Jonathan	8/14/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise PRIDCO Fiscal Plan in preparation for submission to FOMB for restructuring purposes.
PR	56	Verdeja, Julio	8/14/2019	1.5	\$ 318.25	\$ 477.38	Revise PRIDCO property list to incorporate environmental issues information provided by representatives of PRIDCO.
PR	56	Verdeja, Julio	8/14/2019	0.9	\$ 318.25	\$ 286.43	Compare PRIDCO FY17 year-end asset sale certificates to the PRIDCO property list to confirm whether the properties were sold for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/14/2019	0.8	\$ 318.25	\$ 254.60	Compare PRIDCO FY18 year-end asset sale certificates to the PRIDCO property list to confirm whether the properties were sold for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/14/2019	0.7	\$ 318.25	\$ 222.78	Compare PRIDCO FY19 year-end asset sale certificates to the PRIDCO property list to confirm whether the properties were sold for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/14/2019	0.7	\$ 318.25	\$ 222.78	Compare PRIDCO FY20 year-end asset sale certificates to the PRIDCO property list to confirm whether the properties were sold for restructuring diligence purposes.
PR	210	Battle, Fernando	8/14/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with J. Verdeja (ACG), J. Morrison (ACG) and M. Kremer (OMM) to discuss PRIFA-Ports transaction.
PR	210	Battle, Fernando	8/14/2019	1.0	\$ 916.75	\$ 916.75	Review strategy for offer to PRIFA-Ports group after consultation with Governor Vazquez-Garced.
PR	210	Battle, Fernando	8/14/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in meeting with O. Marrero (AAFAF) to discuss PRIFA-Ports transaction in preparation for meeting with Governor.
Outside PR	210	Morrison, Jonathan	8/14/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with F. Battle (ACG), J. Verdeja (ACG) and M. Kremer (OMM) to discuss PRIFA-Ports transaction.
Outside PR	210	Morrison, Jonathan	8/14/2019	0.1	\$ 850.25	\$ 85.03	Participate on call with J. Verdeja (ACG) to discuss PRIFA-Ports transaction presentation for O. Marrero (AAFAF).
Outside PR	210	Morrison, Jonathan	8/14/2019	0.7	\$ 850.25	\$ 595.18	Prepare summary of alternative PRIFA-Ports offer structures for representatives of AAFAF.
PR	210	Verdeja, Julio	8/14/2019	0.6	\$ 318.25	\$ 190.95	Participate in meeting with F. Battle (ACG), J. Morrison (ACG) and M. Kremer (OMM) to discuss PRIFA-Ports transaction.
PR	210	Verdeja, Julio	8/14/2019	0.1	\$ 318.25	\$ 31.83	Participate on call with J. Morrison (ACG) to discuss PRIFA-Ports transaction presentation for O. Marrero (AAFAF).
PR	210	Verdeja, Julio	8/14/2019	1.8	\$ 318.25	\$ 572.85	Prepare PRIFA-Ports transaction presentation for O. Marrero (AAFAF) as requested by F. Battle (ACG).
PR	210	Verdeja, Julio	8/14/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIFA-Ports transaction presentation for O. Marrero (AAFAF) to incorporate comments from J. Morrison (ACG).
Outside PR	216	Barrett, Dennis	8/14/2019	0.3	\$ 850.25	\$ 255.08	Correspond with P. Nilsen (ACG) regarding the Commonwealth Cash balances and the pro forma cash balances of the Commonwealth and related bridges.
PR	216	Battle, Fernando	8/14/2019	1.5	\$ 916.75	\$ 1,375.13	Participate on call with representatives of AAFAF and O'Melveny & Myers to discuss arguments related to Act 29 in anticipation of hearing.
Outside PR	3	Barrett, Dennis	8/15/2019	0.6	\$ 850.25	\$ 510.15	Review and update uniform healthcare presentation prior to sending to AAFAF for their review.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Battle, Fernando	8/15/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with M. Alvarez (ACG) to discuss FOMB reporting workstream.
Outside PR	3	Burkett, Matthew	8/15/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with R. Tabor (ACG) to discuss healthcare reporting templates and implementation plan in advance of meeting with agency.
Outside PR	3	Burkett, Matthew	8/15/2019	1.9	\$ 475.00	\$ 902.50	Collect and summarize the personnel and non-personnel reported savings from agencies as part August reporting cycle to provide as part of reporting status updates.
Outside PR	3	Burkett, Matthew	8/15/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss logistics for submission of savings reports to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/15/2019	0.3	\$ 475.00	\$ 142.50	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	8/15/2019	0.3	\$ 475.00	\$ 142.50	Update implementation tracker to reflect June savings reports from agencies, collect and prepare submissions for submission to FOMB.
Outside PR	25	Barrett, Dennis	8/15/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Leake (ACG) regarding the May and April AAFAF fee statements.
Outside PR	25	Leake, Paul	8/15/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding the May and April AAFAF fee statements.
Outside PR	25	Nilsen, Patrick	8/15/2019	1.0	\$ 418.00	\$ 418.00	Review and revise time detail for inclusion in the July fee statement.
Outside PR	25	Parker, Christine	8/15/2019	3.1	\$ 200.00	\$ 620.00	Revise time descriptions for 7/14/19 - 7/31/19 to be included in the July 2019 monthly fee statement.
Outside PR	25	Parker, Christine	8/15/2019	2.3	\$ 200.00	\$ 460.00	Compile and review time descriptions for 7/14/19 - 7/31/19 for inclusion in the July 2019 monthly fee statement.
PR	55	Battle, Juan Carlos	8/15/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with J. Rodriguez (BAML) to discuss road map and recommendations for rehabilitation of PRASA credit following federal debt modification.
PR	56	Llompert, Sofia	8/15/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan financial model.
PR	56	Llompert, Sofia	8/15/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss PRIDCO liquidity meeting outstanding items.
PR	56	Llompert, Sofia	8/15/2019	2.4	\$ 365.75	\$ 877.80	Participate in meeting with J. Morrison (ACG) and representatives of PRIDCO, Conway Mackenzie and Cedrela to discuss PRIDCO liquidity plan model.
PR	56	Llompert, Sofia	8/15/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO Fiscal Plan document to incorporate comments from J. Morrison (ACG).
PR	56	Llompert, Sofia	8/15/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated restructuring assumptions.
Outside PR	56	Morrison, Jonathan	8/15/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan financial model.
Outside PR	56	Morrison, Jonathan	8/15/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss PRIDCO liquidity meeting outstanding items.
Outside PR	56	Morrison, Jonathan	8/15/2019	2.4	\$ 850.25	\$ 2,040.60	Participate in meeting with S. Llompert (ACG) and representatives of PRIDCO, Conway Mackenzie and Cedrela to discuss PRIDCO liquidity plan model.
Outside PR	56	Morrison, Jonathan	8/15/2019	0.6	\$ 850.25	\$ 510.15	Review historical PRIDCO asset sales for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/15/2019	2.3	\$ 318.25	\$ 731.98	Participate in meeting with B. Fernandez (AAFAF) and representatives of PRIDCO to discuss property recordation information for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/15/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIDCO environmental issues analysis to incorporate municipality and tenant information for each property.
PR	56	Verdeja, Julio	8/15/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with B. Fernandez (AAFAF) to discuss next steps regarding legal property due diligence.
PR	200	Battle, Fernando	8/15/2019	0.2	\$ 916.75	\$ 183.35	Participate in monthly COFINA Board of Directors meeting.
PR	210	Battle, Fernando	8/15/2019	0.4	\$ 916.75	\$ 366.70	Review and edit summary PRIFA-Ports update presentation.
PR	210	Battle, Juan Carlos	8/15/2019	2.6	\$ 684.00	\$ 1,778.40	Revise and incorporate comments to PRIFA-Ports presentation for revised offer to creditors.
Outside PR	210	Morrison, Jonathan	8/15/2019	1.0	\$ 850.25	\$ 850.25	Revise summary of alternative PRIFA-Ports offer structures in preparation for meeting with representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	8/15/2019	0.3	\$ 850.25	\$ 255.08	Correspond with M. Rapaport (NP) regarding treatment of PRIFA-Ports recoveries.
PR	210	Verdeja, Julio	8/15/2019	0.8	\$ 318.25	\$ 254.60	Revise PRIFA-Ports transaction presentation for O. Marrero (AAFAF) to incorporate comments from M. Kremer (OMM).
Outside PR	215	Squiers, Jay	8/15/2019	3.8	\$ 785.00	\$ 2,983.00	Revise presentation for the P3 Authority committee on the Public Safety Training Center project to incorporate comments provided by B. Davis (Nossaman).
PR	216	Battle, Fernando	8/15/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in Act 29 oral arguments hearing.
Outside PR	3	Barrett, Dennis	8/16/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Nilsen (ACG) regarding Commonwealth DRF scenarios and impact on debt restructuring.
PR	3	Battle, Fernando	8/16/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with J. Sierra (Deloitte), K. Fraguada (AAFAF) and L. Garcia (COR3) to discuss status of DRF revolving fund and timing of public assistance obligation and disbursement.
PR	3	Battle, Fernando	8/16/2019	3.0	\$ 916.75	\$ 2,750.25	Participate in meeting with representatives of FOMB, McKinsey, Ernst & Young and AAFAF to discuss status of implementation and other fiscal plan initiatives.
Outside PR	3	Burkett, Matthew	8/16/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss August reporting results.
Outside PR	3	Burkett, Matthew	8/16/2019	0.4	\$ 475.00	\$ 190.00	Compile statistics on agency historical submissions at the request of R. Maldonado (OCFO).
Outside PR	3	Nilsen, Patrick	8/16/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with D. Barrett (ACG) regarding Commonwealth DRF scenarios and impact on debt restructuring.
Outside PR	25	Parker, Christine	8/16/2019	3.0	\$ 200.00	\$ 600.00	Reconcile meetings for 7/14/19 - 7/31/19 for inclusion in the July 2019 monthly fee statement.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	8/16/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO Fiscal Plan document to incorporate baseline projection descriptions.
PR	56	Llompert, Sofia	8/16/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated restructuring plan assumptions.
PR	56	Llompert, Sofia	8/16/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO Fiscal Plan document to incorporate restructuring projections descriptions.
PR	56	Llompert, Sofia	8/16/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO Fiscal Plan document to incorporate updated background information.
PR	56	Llompert, Sofia	8/16/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated Voluntary Transition Program assumptions.
PR	56	Llompert, Sofia	8/16/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO Fiscal Plan document to incorporate baseline projection descriptions.
PR	56	Llompert, Sofia	8/16/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated restructuring plan assumptions.
PR	56	Llompert, Sofia	8/16/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO Fiscal Plan document to incorporate restructuring projections descriptions.
PR	56	Llompert, Sofia	8/16/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO Fiscal Plan document to incorporate updated background information.
PR	56	Llompert, Sofia	8/16/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated Voluntary Transition Program assumptions.
PR	56	Verdeja, Julio	8/16/2019	1.9	\$ 318.25	\$ 604.68	Review and revise PRIDCO Fiscal Plan document in preparation for submission to FOMB for restructuring purposes.
PR	56	Verdeja, Julio	8/16/2019	1.8	\$ 318.25	\$ 572.85	Review AAFAF Fiscal Plan training materials provided by P. Nilsen (ACG) for purposes of the PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	8/16/2019	0.4	\$ 318.25	\$ 127.30	Revise PRIDCO Fiscal Plan document to incorporate area and property information for Trusteed properties.
PR	56	Verdeja, Julio	8/16/2019	1.9	\$ 318.25	\$ 604.68	Review and revise PRIDCO Fiscal Plan document in preparation for submission to FOMB for restructuring purposes.
PR	56	Verdeja, Julio	8/16/2019	1.8	\$ 318.25	\$ 572.85	Review AAFAF Fiscal Plan training materials provided by P. Nilsen (ACG) for purposes of the PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	8/16/2019	0.4	\$ 318.25	\$ 127.30	Revise PRIDCO Fiscal Plan document to incorporate area and property information for Trusteed properties.
Outside PR	200	Alvarez, Charles	8/16/2019	0.6	\$ 418.00	\$ 250.80	Participate in discussion with J. Levantis (ACG) regarding open items related to COFINA investor relations website in preparation for call with representatives of BondLink.
Outside PR	200	Alvarez, Charles	8/16/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with J. Levantis (ACG) and A. Billoch (PMA) regarding open items on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/16/2019	0.4	\$ 418.00	\$ 167.20	Participate on call with representatives of BondLink and Ankura to discuss setup of COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/16/2019	1.1	\$ 418.00	\$ 459.80	Aggregate post-restructuring documents for inclusion in COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/16/2019	0.4	\$ 418.00	\$ 167.20	Prepare language to be included in the governance section of the COFINA investor relations website for the review of representatives of Pietrantonio Méndez & Alvarez.
Outside PR	200	Alvarez, Charles	8/16/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Torres (BNYM) regarding COFINA Trustee information for inclusion in COFINA investor relations website.
PR	200	Battle, Fernando	8/16/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of BondLink and Ankura to discuss setup of COFINA investor relations website.
Outside PR	200	Levantis, James	8/16/2019	0.6	\$ 446.50	\$ 267.90	Participate in discussion with C. Alvarez (ACG) regarding open items related to COFINA investor relations website in preparation for call with representatives of BondLink.
Outside PR	200	Levantis, James	8/16/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with C. Alvarez (ACG) and A. Billoch (PMA) regarding open items on the COFINA investor relations website.
Outside PR	200	Levantis, James	8/16/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with representatives of BondLink and Ankura to discuss setup of COFINA investor relations website.
Outside PR	200	Levantis, James	8/16/2019	0.2	\$ 446.50	\$ 89.30	Review COFINA investor website tracker circulated by C. Alvarez (ACG) in preparation for call with A. Billoch (PMA).
Outside PR	215	Squiers, Jay	8/16/2019	0.2	\$ 785.00	\$ 157.00	Prepare a list of, and commentary on, the open issues in last draft of the RFP for the Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	8/16/2019	0.6	\$ 850.25	\$ 510.15	Review and provide comments on memorandum prepared by O'Melveny regarding the Kobre & Kim report.
PR	216	Battle, Juan Carlos	8/16/2019	0.5	\$ 684.00	\$ 342.00	Revise and incorporate comments to draft of press release from investment group acquiring warehouse portfolio in Puerto Rico.
Outside PR	216	Nilsen, Patrick	8/16/2019	0.1	\$ 418.00	\$ 41.80	Prepare and send fiscal plan training presentation to F. Battle (ACG) for his review.
PR	56	Battle, Juan Carlos	8/17/2019	1.2	\$ 684.00	\$ 820.80	Prepare list of PRIDCO RSA attributes to be shared with O. Marrero (AAFAF) for PRIDCO restructuring purposes.
Outside PR	56	Morrison, Jonathan	8/18/2019	0.3	\$ 850.25	\$ 255.08	Review PRIDCO RSA talking points in preparation for meeting with representatives of AAFAF leadership.
Outside PR	210	Morrison, Jonathan	8/18/2019	1.0	\$ 850.25	\$ 850.25	Review PRIFA-Ports Ad hoc group discussion materials regarding alternative settlement offers.
Outside PR	3	Barrett, Dennis	8/19/2019	0.6	\$ 850.25	\$ 510.15	Prepare summary of uniform healthcare savings by agency per the certified fiscal plan and send to M. Gonzalez (AAFAF) as requested.
Outside PR	3	Barrett, Dennis	8/19/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with M. Gonzalez (AAFAF) regarding prior work on uniform healthcare.
Outside PR	3	Barrett, Dennis	8/19/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with M. Gonzalez (AAFAF) regarding uniform healthcare per the certified fiscal plan.
Outside PR	3	Burkett, Matthew	8/19/2019	0.4	\$ 475.00	\$ 190.00	Research healthcare savings status request from C. Gonzalez (AAFAF) to aid in preparation for meeting with agency.
Outside PR	3	Burkett, Matthew	8/19/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with C. Gonzalez (AAFAF) to discuss the ongoing status of structural reform reporting.
Outside PR	3	Burkett, Matthew	8/19/2019	0.2	\$ 475.00	\$ 95.00	Participate on call with C. Gonzalez (AAFAF) to discuss healthcare savings reports in preparation for meetings with ASEM.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	8/19/2019	3.2	\$ 200.00	\$ 640.00	Compile and revise time descriptions for 7/14/19 - 7/31/19 to be included in the July 2019 monthly fee statement.
PR	56	Battle, Juan Carlos	8/19/2019	2.4	\$ 684.00	\$ 1,641.60	Participate in meeting with M. Laboy (DDEC), J. Benitez (PRIDCO), R. Rivera (PRIDCO), J. Gavin (Citi) and representatives of FOMB to discuss DDEC plan of reorganization and PRIDCO RSA.
PR	56	Battle, Juan Carlos	8/19/2019	1.7	\$ 684.00	\$ 1,162.80	Review and revise PRIDCO Fiscal Plan document in preparation for submission to FOMB for restructuring purposes.
PR	56	Llompert, Sofia	8/19/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO Fiscal Plan document to incorporate restructuring projection descriptions.
PR	56	Llompert, Sofia	8/19/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO Fiscal Plan document to incorporate baseline projection descriptions.
PR	56	Llompert, Sofia	8/19/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated restructuring plan assumptions.
PR	56	Llompert, Sofia	8/19/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO Fiscal Plan document to incorporate updates to the operational restructuring narrative.
PR	56	Llompert, Sofia	8/19/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO property list summary for purposes of recordation information gathering requested by representatives of PRIDCO.
PR	56	Morrison, Jonathan	8/19/2019	1.5	\$ 850.25	\$ 1,275.38	Review and revise PRIDCO Fiscal Plan financial model in preparation for submission to FOMB for restructuring purposes.
PR	56	Morrison, Jonathan	8/19/2019	0.8	\$ 850.25	\$ 680.20	Prepare additional PRIDCO RSA talking points for meeting with representatives of AAFAF leadership.
PR	56	Verdeja, Julio	8/19/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIDCO Trusteed buildings list to incorporate municipality information for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/19/2019	1.8	\$ 318.25	\$ 572.85	Prepare graphs illustrating impact of PRIDCO operational restructuring for Fiscal Plan development purposes.
PR	56	Verdeja, Julio	8/19/2019	1.7	\$ 318.25	\$ 541.03	Revise PRIDCO Trusteed buildings list to incorporate tenant information for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/19/2019	1.1	\$ 318.25	\$ 350.08	Revise PRIDCO Trusteed land list to incorporate municipality and tenant information for restructuring diligence purposes.
Outside PR	200	Alvarez, Charles	8/19/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with J. Levantis (ACG) and J. Spina (OMM) regarding restructuring documents to provide for the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/19/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding SUT data to be shared on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/19/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Billoch (PMA) regarding documents for upload to the COFINA investor relations website.
Outside PR	200	Levantis, James	8/19/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with C. Alvarez (ACG) and J. Spina (OMM) regarding restructuring documents to provide for the COFINA investor relations website.
Outside PR	202	Barrett, Dennis	8/19/2019	0.5	\$ 850.25	\$ 425.13	Reconcile documentation provided by AAFAF regarding PBA claims outstanding to Commonwealth build of PBA claims by CUSIP.
Outside PR	202	Barrett, Dennis	8/19/2019	0.3	\$ 850.25	\$ 255.08	Review documentation provided by AAFAF regarding PBA claims outstanding.
PR	210	Battle, Juan Carlos	8/19/2019	3.1	\$ 684.00	\$ 2,120.40	Review and revise the latest offer to PRIFA-Ports bondholders.
PR	210	Morrison, Jonathan	8/19/2019	0.7	\$ 850.25	\$ 595.18	Revise PRIFA-Ports Ad Hoc Group bondholder discussion materials regarding alternative settlement offers in preparation for meeting with representatives of AAFAF.
PR	210	Morrison, Jonathan	8/19/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with J. Bayne (AAFAF) regarding Ports alternative offer and potential responses from the Ad hoc group.
PR	210	Morrison, Jonathan	8/19/2019	0.3	\$ 850.25	\$ 255.08	Correspond with PRIFA-Ports Ad hoc group regarding alternative settlement offer.
Outside PR	216	Leake, Paul	8/19/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with P. Nilsen (ACG) regarding revisions of the historical headcount summary as requested by F. Battle (ACG).
Outside PR	216	Leake, Paul	8/19/2019	0.7	\$ 370.50	\$ 259.35	Review and revise historical headcount summary prepared by P. Nilsen (ACG) prior to sending to D. Barrett (ACG).
Outside PR	216	Leake, Paul	8/19/2019	0.5	\$ 370.50	\$ 185.25	Diligence historical headcount numbers from OMB at the request of P. Nilsen (ACG) prior to sending a summary to D. Barrett (ACG).
Outside PR	216	Nilsen, Patrick	8/19/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with P. Leake (ACG) regarding revisions of the historical headcount summary as requested by F. Battle (ACG).
Outside PR	216	Nilsen, Patrick	8/19/2019	0.7	\$ 418.00	\$ 292.60	Diligence historical headcount numbers from OMB for inclusion of information in the historical headcount summary.
Outside PR	216	Nilsen, Patrick	8/19/2019	0.4	\$ 418.00	\$ 167.20	Prepare historical headcount summary of OMB rosters as requested by D. Barrett (ACG).
Outside PR	216	Nilsen, Patrick	8/19/2019	0.3	\$ 418.00	\$ 125.40	Prepare and send historical headcount rosters from OMB to D. Barrett (ACG) for his review.
Outside PR	216	Nilsen, Patrick	8/19/2019	0.1	\$ 418.00	\$ 41.80	Prepare and send disaster recovery summaries to D. Barrett (ACG) in response to request by J. San Miguel (ACG).
Outside PR	2	Barrett, Dennis	8/20/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with J. Levantis (ACG) and F. Battle (ACG) regarding requests received from representatives of Ernst & Young for their Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/20/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with J. Levantis (ACG) and F. Battle (ACG) regarding an update to the TSA liquidity bridge illustrating impact Title III filing as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Battle, Fernando	8/20/2019	0.5	\$ 916.75	\$ 458.38	Participate in discussion with D. Barrett (ACG) and J. Levantis (ACG) regarding requests received from representatives of Ernst & Young for their Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Battle, Fernando	8/20/2019	0.4	\$ 916.75	\$ 366.70	Participate in discussion with D. Barrett (ACG) and J. Levantis (ACG) regarding an update to the TSA liquidity bridge illustrating impact Title III filing as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/20/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with D. Barrett (ACG) and F. Battle (ACG) regarding requests received from representatives of Ernst & Young for their Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/20/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with D. Barrett (ACG) and F. Battle (ACG) regarding an update to the TSA liquidity bridge illustrating impact Title III filing as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/20/2019	0.4	\$ 446.50	\$ 178.60	Correspond with L. Porter (ACG) regarding the PREPA working capital analysis requested by representatives of Ernst & Young for potential inclusion in the Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	2	Levantis, James	8/20/2019	0.2	\$ 446.50	\$ 89.30	Correspond with J. Battle (ACG) regarding PRIFA account statements requested by representatives of EY for potential inclusion in the Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/20/2019	0.2	\$ 446.50	\$ 89.30	Correspond with P. Garcia (EY) to provide items requested for the Commonwealth cash report as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Alvarez, Charles	8/20/2019	1.8	\$ 418.00	\$ 752.40	Prepare sensitivity analysis related to delaying disaster relief funding per the certified fiscal plan for inclusion in the fiscal plan overview presentation requested by M. Yassin (AAFAF).
Outside PR	3	Alvarez, Charles	8/20/2019	1.4	\$ 418.00	\$ 585.20	Prepare exhibit on impact of IFCU surplus contribution to the 30-year fiscal plan projection for inclusion in the fiscal plan overview presentation.
Outside PR	3	Alvarez, Charles	8/20/2019	1.4	\$ 418.00	\$ 585.20	Prepare summary of contested issues for inclusion in the fiscal plan overview presentation.
Outside PR	3	Alvarez, Charles	8/20/2019	1.2	\$ 418.00	\$ 501.60	Prepare sensitivity analysis related to delaying disaster relief funding per the government submitted 3/27/19 fiscal plan for inclusion in the fiscal plan overview presentation.
Outside PR	3	Alvarez, Charles	8/20/2019	0.7	\$ 418.00	\$ 292.60	Review fiscal plan for uniform healthcare savings related to the Department of Health.
Outside PR	3	Barrett, Dennis	8/20/2019	1.0	\$ 850.25	\$ 850.25	Participate in discussion with P. Nilsen (ACG) and F. Battle (ACG) regarding the fiscal plan and budget meeting on 8/23/19 and the preparation of related information.
Outside PR	3	Barrett, Dennis	8/20/2019	1.5	\$ 850.25	\$ 1,275.38	Review and provide comments to P. Leake (ACG) on fiscal plan overview presentation.
Outside PR	3	Battle, Fernando	8/20/2019	1.0	\$ 916.75	\$ 916.75	Participate in discussion with P. Nilsen (ACG) and D. Barrett (ACG) regarding the fiscal plan and budget meeting on 8/23/19 and the preparation of related information.
Outside PR	3	Leake, Paul	8/20/2019	1.8	\$ 370.50	\$ 666.90	Revise the fiscal plan overview presentation for additional information provided by representatives of O'Melveny and Myers.
Outside PR	3	Leake, Paul	8/20/2019	1.5	\$ 370.50	\$ 555.75	Revise the fiscal plan overview presentation for comments provided by D. Barrett (ACG).
Outside PR	3	Leake, Paul	8/20/2019	1.4	\$ 370.50	\$ 518.70	Revise the Act 154 section of the fiscal plan overview presentation at the request of D. Barrett (ACG).
Outside PR	3	Leake, Paul	8/20/2019	1.3	\$ 370.50	\$ 481.65	Revise the Medicaid section of the fiscal plan overview presentation at the request of D. Barrett (ACG).
Outside PR	3	Leake, Paul	8/20/2019	0.9	\$ 370.50	\$ 333.45	Revise the fiscal plan overview presentation for comments provided by P. Nilsen (ACG).
Outside PR	3	Leake, Paul	8/20/2019	0.6	\$ 370.50	\$ 222.30	Prepare impact of the incremental Medicaid funding summary for inclusion in the fiscal plan overview presentation.
Outside PR	3	Levantis, James	8/20/2019	0.9	\$ 446.50	\$ 401.85	Prepare fiscal plan cash flow scenario for reduction of FEMA PA funding for inclusion in the fiscal plan overview presentation.
Outside PR	3	Levantis, James	8/20/2019	0.5	\$ 446.50	\$ 223.25	Prepare summary of fiscal plan cash flow scenario for reduction of FEMA PA funding for inclusion in the fiscal plan overview presentation.
Outside PR	3	Levantis, James	8/20/2019	0.7	\$ 446.50	\$ 312.55	Prepare fiscal plan cash flow scenario for reduction of FEMA PA and CDBG funding for inclusion in the fiscal plan overview presentation.
Outside PR	3	Levantis, James	8/20/2019	0.3	\$ 446.50	\$ 133.95	Prepare summary of fiscal plan cash flow scenario for reduction of FEMA PA and CDBG funding for inclusion in the fiscal plan overview presentation.
Outside PR	3	Nilsen, Patrick	8/20/2019	1.0	\$ 418.00	\$ 418.00	Participate in discussion with F. Battle (ACG) and D. Barrett (ACG) regarding the fiscal plan and budget meeting on 8/23/19 and the preparation of related information.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	8/20/2019	2.9	\$ 418.00	\$ 1,212.20	Revise fiscal plan overview deck for comments from F. Battle (ACG) and D. Barrett (ACG) on Medicaid reform, ACT 154 and fiscal plan sensitivities on rightsizing, and disaster relief funding and timing.
Outside PR	3	Nilsen, Patrick	8/20/2019	2.5	\$ 418.00	\$ 1,045.00	Provide comments to P. Leake (ACG), C. Alvarez (ACG) and J. Levantis (ACG) regarding the requested changes by F. Battle (ACG) on the fiscal plan overview presentation.
Outside PR	3	Nilsen, Patrick	8/20/2019	0.4	\$ 418.00	\$ 167.20	Diligence uniform healthcare in the 5/9/19 rightsizing model at the request of AAFAF.
Outside PR	3	Nilsen, Patrick	8/20/2019	0.4	\$ 418.00	\$ 167.20	Correspond with P. Leake (ACG) and C. Alvarez (AAFAF) regarding changes in the Commonwealth fiscal plan overview presentation.
Outside PR	25	Parker, Christine	8/20/2019	2.0	\$ 200.00	\$ 400.00	Review and revise time descriptions for 7/14/19 - 7/31/19 for inclusion in the July 2019 monthly fee statement.
PR	56	Battle, Juan Carlos	8/20/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with J. Morrison (ACG) to discuss result of meeting with FOMB representatives in connection with PRIDCO RSA.
PR	56	Llompert, Sofia	8/20/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO asset sale assumption adjustments in the fiscal plan financial model.
PR	56	Llompert, Sofia	8/20/2019	1.6	\$ 365.75	\$ 585.20	Review DDEC budget materials provided by representatives of PRIDCO for purposes of restructuring.
PR	56	Llompert, Sofia	8/20/2019	1.5	\$ 365.75	\$ 548.63	Review and revise PRIDCO Fiscal Plan document restructuring assumptions to reflect updated information.
PR	56	Llompert, Sofia	8/20/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Fiscal Plan document baseline assumptions to reflect updated information.
PR	56	Llompert, Sofia	8/20/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated restructuring assumptions.
PR	56	Llompert, Sofia	8/20/2019	1.2	\$ 365.75	\$ 438.90	Review and revise PRIDCO Fiscal Plan financial model to incorporate revised asset sales assumptions.
PR	56	Llompert, Sofia	8/20/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO Fiscal Plan document debt sustainability analysis to reflect revised financial information.
PR	56	Llompert, Sofia	8/20/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO Fiscal Plan document to incorporate updated financial projection exhibits.
PR	56	Llompert, Sofia	8/20/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO work plan in preparation for working group call.
PR	56	Llompert, Sofia	8/20/2019	0.3	\$ 365.75	\$ 109.73	Review DDEC reorganization materials provided by representatives of PRIDCO for purposes of restructuring.
PR	56	Morrison, Jonathan	8/20/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with J. Battle (ACG) to discuss result of meeting with FOMB representatives in connection with PRIDCO RSA.
PR	56	Morrison, Jonathan	8/20/2019	1.3	\$ 850.25	\$ 1,105.33	Analyze PRIDCO Restructuring Plan as presented to PRIDCO board and compare to CFP dated 5/9/19.
PR	56	Morrison, Jonathan	8/20/2019	1.2	\$ 850.25	\$ 1,020.30	Analyze the Certified Fiscal Plan for PRIDCO as an IFUCU and embedded measures for DDEC and PRIDCO.
PR	56	Morrison, Jonathan	8/20/2019	1.0	\$ 850.25	\$ 850.25	Review PRIDCO Fiscal Plan document dated 8/20/19 in preparation for submission to the FOMB.
PR	56	Morrison, Jonathan	8/20/2019	0.9	\$ 850.25	\$ 765.23	Prepare memorandum summarizing PRIDCO's inclusion in the Certified Fiscal Plan and a comparison between the PRIDCO Board approved restructuring plan and the RSA.
PR	56	Morrison, Jonathan	8/20/2019	0.8	\$ 850.25	\$ 680.20	Review PRIDCO restructuring presentation to FOMB dated 8/19/19.
PR	56	Morrison, Jonathan	8/20/2019	0.5	\$ 850.25	\$ 425.13	Further develop PRIDCO Fiscal Plan document dated August 20, 2019.
PR	56	Morrison, Jonathan	8/20/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with M. Kremer (OMM) regarding PRIDCO Fiscal Plan FOMB submission process.
PR	56	Verdeja, Julio	8/20/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO asset sale assumption adjustments in the fiscal plan financial model.
PR	56	Verdeja, Julio	8/20/2019	2.4	\$ 318.25	\$ 763.80	Revise the PRIDCO Fiscal Plan financial model to incorporate feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	8/20/2019	2.2	\$ 318.25	\$ 700.15	Review the PRIDCO Fiscal Plan document to verify property portfolio information is consistent with the PRIDCO Fiscal Plan financial model.
PR	56	Verdeja, Julio	8/20/2019	2.1	\$ 318.25	\$ 668.33	Revise the PRIDCO Fiscal Plan document to incorporate property portfolio information per revised Trustee classifications in the financial model.
PR	56	Verdeja, Julio	8/20/2019	1.4	\$ 318.25	\$ 445.55	Revise the PRIDCO Fiscal Plan model to incorporate adjustments to the asset sales pipeline as requested by J. Morrison (ACG).
Outside PR	200	Battle, Fernando	8/20/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Rodriguez (BAML) to discuss presentation to be made to Kroll Ratings on 9/12/19.
Outside PR	200	Levantis, James	8/20/2019	0.4	\$ 446.50	\$ 178.60	Correspond with A. Scurto (BondLink) for updates to the COFINA investor relations website for documents and comments received from representatives of Pietrantonio Méndez & Alvarez and O'Melveny & Myers.
Outside PR	200	Levantis, James	8/20/2019	0.4	\$ 446.50	\$ 178.60	Correspond with A. Billoch (PMA) regarding SUT data and tax opinions to be included on the COFINA investor relations website.
PR	210	Morrison, Jonathan	8/20/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with J. Bayne (AAFAF) regarding Ports alternative offer and potential responses from the Ad hoc group.
Outside PR	215	Squiers, Jay	8/20/2019	0.8	\$ 785.00	\$ 628.00	Revise presentation for the P3 Authority committee on the Public Safety Training Center RFP and project agreement.
Outside PR	215	Squiers, Jay	8/20/2019	0.3	\$ 785.00	\$ 235.50	Correspond with B. Davis (Nossaman) on questions related to the P3 Authority committee presentation and evaluation criteria for the Public Safety Training Center project.
Outside PR	215	Squiers, Jay	8/20/2019	0.2	\$ 785.00	\$ 157.00	Review comments from B. Davis (Nossaman) on the draft presentation for the P3 Authority committee for the Public Safety Training Center.
Outside PR	215	Squiers, Jay	8/20/2019	0.2	\$ 785.00	\$ 157.00	Participate in discussion with A. Gonzalez (P3) regarding the status of the Public Safety Training Center project and the recent due diligence responses received from the DPS.
Outside PR	216	Leake, Paul	8/20/2019	0.3	\$ 370.50	\$ 111.15	Correspond with P. Nilsen (ACG) regarding information included in the HTA restructuring considerations presentation and the Commonwealth overview presentation to include in the restructuring summary requested by O. Marrero (AAFAF) prior to meeting with the FOMB.
Outside PR	216	Nilsen, Patrick	8/20/2019	3.4	\$ 418.00	\$ 1,421.20	Prepare question and answers related to the Commonwealth debt restructuring update requested by I. Caraballo (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Squiers, Jay	8/20/2019	0.2	\$ 785.00	\$ 157.00	Provide information on PRASA Federal Debt restructuring to P. Nilsen (ACG) for use in the Commonwealth overview presentation prepared for representatives of AAFAF.
Outside PR	2	Barrett, Dennis	8/21/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives from Ernst & Young and Ankura regarding the TSA bridge memorandum as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/21/2019	0.7	\$ 850.25	\$ 595.18	Prepare summary of revenues clawed back to the general fund from the onset of the moratorium act as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	2	Battle, Fernando	8/21/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives from Ernst & Young and Ankura regarding the TSA bridge memorandum as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/21/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with representatives from Ernst & Young and Ankura regarding the TSA bridge memorandum as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/21/2019	1.7	\$ 446.50	\$ 759.05	Prepare updated TSA liquidity bridge to reflect impact of debt service payments on the TSA balance over time as requested by F. Battle (ACG) as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	3	Battle, Fernando	8/21/2019	0.5	\$ 916.75	\$ 458.38	Review uniform health care analysis prepared by D. Barrett (ACG) as requested by AAFAF.
PR	3	Battle, Fernando	8/21/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with O. Marrero (AAFAF) to discuss potential alternatives to mitigate impact of Paygo payment to municipalities.
PR	3	Battle, Fernando	8/21/2019	0.4	\$ 916.75	\$ 366.70	Prepare summary of major differences between certified budget and Government proposed June 2019 budget.
PR	3	Battle, Fernando	8/21/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Cit) to discuss potential alternatives to mitigate Paygo impact to municipalities.
Outside PR	3	Leake, Paul	8/21/2019	2.6	\$ 370.50	\$ 963.30	Revise the fiscal plan overview presentation for comments provided by J. Levantis (ACG), P. Nilsen (ACG) and C. Alvarez (ACG) prior to sending to D. Barrett (ACG).
Outside PR	3	Leake, Paul	8/21/2019	0.8	\$ 370.50	\$ 296.40	Review and revise the disaster relief funding sensitivity analysis prepared by C. Alvarez (ACG) to include in the fiscal plan overview presentation.
Outside PR	3	Leake, Paul	8/21/2019	0.8	\$ 370.50	\$ 296.40	Revise the fiscal plan overview presentation for comments provided by D. Barrett (ACG).
Outside PR	3	Leake, Paul	8/21/2019	0.7	\$ 370.50	\$ 259.35	Prepare disaster relief critical issues section of the fiscal plan overview presentation.
Outside PR	3	Leake, Paul	8/21/2019	0.6	\$ 370.50	\$ 222.30	Diligence difference in disaster relief funding amounts and timing between the 10/23/18 fiscal plan, the 5/9/19 fiscal plan and the 3/27/19 fiscal plan to include language in the fiscal plan overview presentation.
Outside PR	3	Leake, Paul	8/21/2019	0.4	\$ 370.50	\$ 148.20	Revise the fiscal plan overview presentation to include additional sensitivity analysis prepared by J. Levantis (ACG).
Outside PR	3	Leake, Paul	8/21/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) regarding questions on the disaster relief funding sensitivity analysis included in the fiscal plan overview presentation.
Outside PR	3	Leake, Paul	8/21/2019	0.3	\$ 370.50	\$ 111.15	Prepare and send the fiscal plan overview presentation to F. Battle (ACG).
Outside PR	3	Levantis, James	8/21/2019	0.2	\$ 446.50	\$ 89.30	Participate in discussion with P. Nilsen (ACG) regarding the fiscal plan disaster relief scenarios.
Outside PR	3	Levantis, James	8/21/2019	0.9	\$ 446.50	\$ 401.85	Revise fiscal plan surplus disaster aid scenarios to include present value impact to be included in the fiscal plan overview presentation.
Outside PR	3	Nilsen, Patrick	8/21/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with J. Levantis (ACG) regarding the fiscal plan disaster relief scenarios.
Outside PR	3	Nilsen, Patrick	8/21/2019	3.7	\$ 418.00	\$ 1,546.60	Revise fiscal plan overview presentation for comments provided by D. Barrett (ACG) on Medicaid, fiscal plan compliance and sensitivities on disaster recovery reductions and delays.
Outside PR	3	Nilsen, Patrick	8/21/2019	1.2	\$ 418.00	\$ 501.60	Revise sensitivity analyses on disaster recovery timing prepared by C. Alvarez (ACG) for inclusion in the fiscal plan overview presentation.
Outside PR	25	Parker, Christine	8/21/2019	2.5	\$ 200.00	\$ 500.00	Reconcile meetings for 7/14/19 - 7/31/19 for inclusion in the July 2019 monthly fee statement.
Outside PR	50	Leake, Paul	8/21/2019	0.4	\$ 370.50	\$ 148.20	Perform quality check on the bi-weekly creditor update presentation for the week ending 8/23.
Outside PR	50	Levantis, James	8/21/2019	1.4	\$ 446.50	\$ 625.10	Prepare bi-weekly creditor update presentation for the week ended 8/23/19 for the review of F. Battle (ACG) and J. Battle (ACG).
Outside PR	50	Levantis, James	8/21/2019	1.3	\$ 446.50	\$ 580.45	Research recent events to be included in the bi-weekly creditor update presentation for the week ended 8/23/19.
Outside PR	50	Levantis, James	8/21/2019	0.6	\$ 446.50	\$ 267.90	Prepare bi-weekly creditor update script for the week ended 8/23/19.
Outside PR	50	Levantis, James	8/21/2019	0.4	\$ 446.50	\$ 178.60	Prepare PREPA cash flow update included in the bi-weekly creditor update presentation based on updated cash flow provided by G. Germeroth (Filsinger).
Outside PR	50	Levantis, James	8/21/2019	0.2	\$ 446.50	\$ 89.30	Correspond with G. Germeroth (Filsinger) regarding updated PREPA cash flow to be included in the bi-weekly creditor update presentation for the week ended 8/23/19.
PR	56	Battle, Fernando	8/21/2019	0.8	\$ 916.75	\$ 733.40	Review PRIDCO Fiscal Plan document prior to distribution to representatives of PRIDCO and AAFAF.
PR	56	Battle, Juan Carlos	8/21/2019	0.7	\$ 684.00	\$ 478.80	Participate on call with J. Morrison (ACG), A. Camporreal (AAFAF) and B. Fernandez (AAFAF) regarding PRIDCO restructuring and RFQ timeline.
PR	56	Battle, Juan Carlos	8/21/2019	1.6	\$ 684.00	\$ 1,094.40	Revise and revise PRIDCO Fiscal Plan document in preparation for submission to FOMB for restructuring purposes.
PR	56	Llompert, Sofia	8/21/2019	0.7	\$ 365.75	\$ 256.03	Participate on call with J. Morrison (ACG), J. Verdeja (ACG) and representatives of Vision 2 Action, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	8/21/2019	2.4	\$ 365.75	\$ 877.80	Review and revise PRIDCO Fiscal Plan model to incorporate updated revenue assumptions.
PR	56	Llompert, Sofia	8/21/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO Fiscal Plan financial model to incorporate table of contents and assumption documentation.
PR	56	Llompert, Sofia	8/21/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO Fiscal Plan document to incorporate updates to the operational restructuring narrative.
PR	56	Llompert, Sofia	8/21/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO Fiscal Plan document to incorporate updated financial projection exhibits.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	8/21/2019	0.2	\$ 365.75	\$ 73.15	Review PRIDCO work plan in preparation for working group call.
PR	56	Morrison, Jonathan	8/21/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with S. Llompert (ACG), J. Verdeja (ACG) and representatives of Vision 2 Action, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
PR	56	Morrison, Jonathan	8/21/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with J. Battle (ACG), A. Camporreale (AAFAF) and B. Fernandez (AAFAF) regarding PRIDCO restructuring and RFQ timeline.
PR	56	Morrison, Jonathan	8/21/2019	1.8	\$ 850.25	\$ 1,530.45	Review and further develop PRIDCO Fiscal Plan document dated 8/21/19.
PR	56	Morrison, Jonathan	8/21/2019	0.8	\$ 850.25	\$ 680.20	Review PRIDCO property list and development of statistics for inclusion in PRIDCO Fiscal Plan document.
PR	56	Morrison, Jonathan	8/21/2019	0.5	\$ 850.25	\$ 425.13	Revise PRIDCO Asset Manager RFQ document and announcement to incorporate date extension.
PR	56	Verdeja, Julio	8/21/2019	0.7	\$ 318.25	\$ 222.78	Participate on call with J. Morrison (ACG), S. Llompert (ACG) and representatives of Vision 2 Action, PRIDCO and AAFAF to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	8/21/2019	1.5	\$ 318.25	\$ 477.38	Revise PRIDCO portfolio summary to incorporate revised Trustee classifications for purposes of the PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	8/21/2019	1.1	\$ 318.25	\$ 350.08	Review the PRIDCO Fiscal Plan document comparison prepared by J. Morrison (ACG).
PR	210	Morrison, Jonathan	8/21/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with J. Bayne (AAFAF) regarding Ports alternative offer and potential responses from the Ad hoc group.
Outside PR	215	Squiers, Jay	8/21/2019	0.3	\$ 785.00	\$ 235.50	Participate in discussion with J. Verdeja (ACG) regarding the recent due diligence responses received from the Department of Public Safety.
Outside PR	215	Squiers, Jay	8/21/2019	0.3	\$ 785.00	\$ 235.50	Review presentation on "Courses" category under the project agreement for the Public Safety Training Center project provided by Nossaman.
Outside PR	215	Squiers, Jay	8/21/2019	1.3	\$ 785.00	\$ 1,020.50	Participate on call with representatives of CPM and Nossaman to discuss the Public Safety Training Center project scope of work and transition plan.
PR	215	Verdeja, Julio	8/21/2019	0.3	\$ 318.25	\$ 95.48	Participate in discussion with J. Squiers (ACG) regarding the recent due diligence responses received from the Department of Public Safety.
PR	215	Verdeja, Julio	8/21/2019	1.1	\$ 318.25	\$ 350.08	Review Public Safety Center RFP overview presentation as requested by J. Squiers (ACG).
PR	216	Battle, Fernando	8/21/2019	0.9	\$ 916.75	\$ 825.08	Review debt restructuring update Q&A requested by I. Caraballo (AAFAF) as part of preparation for O. Marrero (AAFAF) interview.
Outside PR	216	Nilsen, Patrick	8/21/2019	1.2	\$ 418.00	\$ 501.60	Revise the debt restructuring update requested by I. Caraballo (AAFAF) for press releases from AAFAF and comments from F. Battle (ACG) on announced transactions.
Outside PR	3	Leake, Paul	8/22/2019	0.4	\$ 370.50	\$ 148.20	Revise the fiscal plan overview presentation for comments provided by P. Nilsen (ACG).
Outside PR	3	Nilsen, Patrick	8/22/2019	3.0	\$ 418.00	\$ 1,254.00	Revise fiscal plan overview presentations for comments from D. Barrett (ACG) regarding critical issues, Medicaid and disaster recovery sensitivities.
Outside PR	3	Nilsen, Patrick	8/22/2019	2.1	\$ 418.00	\$ 877.80	Revise fiscal plan overview presentation requested by O. Marrero (AAFAF) for sensitivity analyses on structural reform reductions as requested by F. Battle (ACG).
Outside PR	25	Parker, Christine	8/22/2019	1.9	\$ 200.00	\$ 380.00	Review and revise time descriptions to be included in the July 2019 monthly fee statement.
PR	50	Battle, Juan Carlos	8/22/2019	0.8	\$ 684.00	\$ 547.20	Revise and provide comments to bi-weekly creditor group update call.
Outside PR	50	Levantis, James	8/22/2019	0.9	\$ 446.50	\$ 401.85	Revise bi-weekly creditor update presentation and script for the week ended 8/23/19 for comments provided by J. Battle (ACG).
Outside PR	50	Levantis, James	8/22/2019	0.3	\$ 446.50	\$ 133.95	Prepare final bi-weekly creditor update presentation for the week ended 8/23/19 for upload to the data room.
Outside PR	50	Levantis, James	8/22/2019	0.5	\$ 446.50	\$ 223.25	Prepare PRASA cash flow update included in the bi-weekly creditor update presentation for the week ended 8/23/19 based on updated liquidity report provided by J. Battle (ACG).
Outside PR	50	Levantis, James	8/22/2019	0.6	\$ 446.50	\$ 267.90	Revise bi-weekly creditor update presentation and script for the week ended 8/23/19 for comments provided by F. Battle (ACG).
Outside PR	50	Levantis, James	8/22/2019	0.1	\$ 446.50	\$ 44.65	Correspond with J. Battle (ACG) regarding the bi-weekly creditor update presentation for the week ended 8/23/19.
PR	56	Battle, Juan Carlos	8/22/2019	2.5	\$ 684.00	\$ 1,710.00	Review and revise PRIDCO Fiscal Plan document in preparation for FOMB submission for restructuring purposes.
PR	56	Llompert, Sofia	8/22/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO Fiscal Plan document to incorporate feedback received from J. Battle (ACG).
PR	56	Llompert, Sofia	8/22/2019	1.4	\$ 365.75	\$ 512.05	Prepare summary of PRIDCO Fiscal Plan financial model to compare to the Commonwealth Fiscal Plan model.
PR	56	Llompert, Sofia	8/22/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Fiscal Plan document to incorporate updated financial projection exhibits.
PR	56	Llompert, Sofia	8/22/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO Fiscal Plan document to incorporate latest restructuring assumptions.
PR	56	Llompert, Sofia	8/22/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO Fiscal Plan document debt sustainability analysis to reflect updated financial information.
PR	56	Llompert, Sofia	8/22/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO Fiscal Plan model prior to sharing with representatives of PRIDCO.
PR	56	Llompert, Sofia	8/22/2019	0.5	\$ 365.75	\$ 182.88	Review PRIDCO Fiscal Plan document prior to incorporating changes received from J. Battle (ACG).
PR	56	Morrison, Jonathan	8/22/2019	0.7	\$ 850.25	\$ 595.18	Review and provide comments to S. Llompert (ACG) and J. Verdeja (ACG) regarding the PRIDCO financial model.
PR	56	Verdeja, Julio	8/22/2019	1.7	\$ 318.25	\$ 541.03	Review and revise PRIDCO fiscal plan to incorporate feedback received from J. Battle (ACG).
PR	56	Verdeja, Julio	8/22/2019	2.5	\$ 318.25	\$ 795.63	Revise financial projection exhibits in the PRIDCO Fiscal Plan document to incorporate feedback received from S. Llompert (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	8/22/2019	2.3	\$ 318.25	\$ 731.98	Review and revise the PRIDCO Fiscal Plan document for consistency in the narrative as requested by S. Llompert (ACG).
PR	56	Verdeja, Julio	8/22/2019	0.8	\$ 318.25	\$ 254.60	Revise list of acronyms in the PRIDCO Fiscal Plan document as requested by J. Battle (ACG).
Outside PR	200	Alvarez, Charles	8/22/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BL) regarding updated language for the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/22/2019	0.2	\$ 418.00	\$ 83.60	Correspond with J. Spina (OMM) regarding document uploads for the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/22/2019	0.2	\$ 418.00	\$ 83.60	Correspond with A. Valencia (NP) regarding document uploads for the COFINA investor relations website.
PR	210	Morrison, Jonathan	8/22/2019	1.2	\$ 850.25	\$ 1,020.30	Participate in discussion with J. Bayne (AAFAF) regarding PRIFA-Ports transaction.
PR	210	Morrison, Jonathan	8/22/2019	0.5	\$ 850.25	\$ 425.13	Review PRIFA-Ports bondholder response to AAFAF proposal dated 8/22/19.
PR	3	Battle, Fernando	8/23/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with R. Maldonado (AAFAF) to discuss status of implementation of rightsizing measures.
Outside PR	3	Burkett, Matthew	8/23/2019	0.6	\$ 475.00	\$ 285.00	Research DPS payroll savings targets for potential updates to savings templates prior to distribution to agency.
Outside PR	3	Nilsen, Patrick	8/23/2019	2.0	\$ 418.00	\$ 836.00	Revise fiscal plan overview presentation for comments provided by F. Battle (ACG).
PR	23	Battle, Juan Carlos	8/23/2019	0.1	\$ 684.00	\$ 68.40	Participate on bi-weekly creditor advisor update call.
Outside PR	25	Parker, Christine	8/23/2019	2.3	\$ 200.00	\$ 460.00	Reconcile meetings to be included in the July 2019 monthly fee statement.
PR	50	Battle, Juan Carlos	8/23/2019	0.5	\$ 684.00	\$ 342.00	Revise materials prepared for creditor group bi-weekly update call and prepare response to potential questions related to PRASA debt restructuring.
PR	56	Battle, Juan Carlos	8/23/2019	1.2	\$ 684.00	\$ 820.80	Review and revise PRIDCO Fiscal Plan document in preparation for FOMB submission for restructuring purposes.
PR	56	Llompert, Sofia	8/23/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with R. Rivera (PRIDCO), J. Morrison (ACG) and representatives of Cedrela to discuss PRIDCO liquidity model.
PR	56	Llompert, Sofia	8/23/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO Fiscal Plan model to incorporate updated assumption documentation.
PR	56	Llompert, Sofia	8/23/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO Fiscal Plan financial model to incorporate updated property classifications.
PR	56	Morrison, Jonathan	8/23/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in meeting with R. Rivera (PRIDCO), S. Llompert (ACG) and representatives of Cedrela to discuss PRIDCO liquidity model.
PR	56	Verdeja, Julio	8/23/2019	2.5	\$ 318.25	\$ 795.63	Revise PRIDCO Trustee Property list to incorporate property registration data received from N. Perez (PRIDCO).
PR	56	Verdeja, Julio	8/23/2019	1.3	\$ 318.25	\$ 413.73	Participate in meeting with B. Fernandez (AAFAF), M. Galindo (AAFAF) and N. Perez (PRIDCO) to discuss PRIDCO property information for restructuring diligence purposes.
Outside PR	200	Alvarez, Charles	8/23/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with D. Barrett (ACG), J. Burr (EY) and M. Yassin (AAFAF) regarding amending the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/23/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with J. Levantis (ACG) regarding open items and next steps related to COFINA investor relations.
Outside PR	200	Alvarez, Charles	8/23/2019	2.1	\$ 418.00	\$ 877.80	Revise COFINA operating expense projection per the request of M. Yassin (AAFAF).
Outside PR	200	Alvarez, Charles	8/23/2019	1.6	\$ 418.00	\$ 668.80	Review and provide comments to A. Scurto (BL) regarding updated COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/23/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding updates to the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/23/2019	0.4	\$ 418.00	\$ 167.20	Correspond with I. Caraballo (AAFAF) regarding COFINA press releases for inclusion in the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/23/2019	0.3	\$ 418.00	\$ 125.40	Correspond with M. Yassin (AAFAF) regarding COFINA board descriptions for inclusion in the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/23/2019	0.3	\$ 418.00	\$ 125.40	Correspond with J. York (CM) regarding SUT FY19 collections.
Outside PR	200	Barrett, Dennis	8/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with C. Alvarez (ACG), J. Burr (EY) and M. Yassin (AAFAF) regarding amending the COFINA fiscal plan.
Outside PR	200	Levantis, James	8/23/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with C. Alvarez (ACG) regarding open items and next steps related to COFINA investor relations.
Outside PR	200	Levantis, James	8/23/2019	0.4	\$ 446.50	\$ 178.60	Correspond with A. Scurto (BondLink) regarding the restructuring filing documents to be uploaded to the COFINA investor relations website.
PR	210	Battle, Juan Carlos	8/23/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with S. Uhland (OMM), S. Pak (OMM) and J. Morrison (ACG) to discuss counterproposal received from PRIFA-Ports Ad Hoc group.
PR	210	Morrison, Jonathan	8/23/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Uhland (OMM), S. Pak (OMM) and J. Battle (ACG) to discuss counterproposal received from PRIFA-Ports Ad Hoc group.
PR	210	Morrison, Jonathan	8/23/2019	0.4	\$ 850.25	\$ 340.10	Review and revise PRIFA-Ports bondholder response to AAFAF proposal dated 8/22/19 in preparation for call with representatives of O'Melveny & Myers.
Outside PR	3	Barrett, Dennis	8/24/2019	0.4	\$ 850.25	\$ 340.10	Review and revise fiscal plan overview presentation for comments provided by F. Battle (ACG).
Outside PR	3	Battle, Fernando	8/24/2019	0.9	\$ 916.75	\$ 825.08	Review and provide comments on the fiscal plan overview materials in preparation for meeting with representatives of AAFAF, OMB and Treasury to review fiscal plan assumptions and model.
Outside PR	3	Nilsen, Patrick	8/24/2019	3.0	\$ 418.00	\$ 1,254.00	Revise fiscal plan overview presentation requested by O. Marrero (AAFAF) for comments from F. Battle (ACG) on sensitivity analysis, IFCU surplus at risk, IFCU surplus contribution and critical drivers of the fiscal plan.
Outside PR	3	Nilsen, Patrick	8/24/2019	0.8	\$ 418.00	\$ 334.40	Prepare fiscal plan sensitivity analyses over Act 154 revenues and structural reforms for inclusion in the fiscal plan overview presentation requested by O. Marrero (AAFAF).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	8/24/2019	0.8	\$ 418.00	\$ 334.40	Prepare IFCU surplus contribution analysis and comparison for inclusion in the fiscal plan overview presentation.
Outside PR	3	Nilsen, Patrick	8/24/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding his comments on the fiscal plan overview presentation requested by O. Marrero (AAFAF).
Outside PR	215	Squiers, Jay	8/24/2019	1.8	\$ 785.00	\$ 1,413.00	Review draft materials on scope of work and transition plan on the Public Safety Training Center project provided by CPM.
Outside PR	3	Alvarez, Charles	8/26/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding fiscal plan surplus impact due to delay in implementation.
Outside PR	3	Barrett, Dennis	8/26/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives from AAFAF, Hacienda and OMB regarding fiscal plan and budget.
PR	3	Battle, Fernando	8/26/2019	2.8	\$ 916.75	\$ 2,566.90	Participate in meeting with representatives of O'Melveny & Myers, Ankura, AAFAF and OMB to discuss certified fiscal plan assumptions.
PR	3	Battle, Juan Carlos	8/26/2019	2.8	\$ 684.00	\$ 1,915.20	Participate in meeting with representatives of O'Melveny & Myers, Ankura, AAFAF and OMB to discuss certified fiscal plan assumptions.
Outside PR	3	Nilsen, Patrick	8/26/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Battle (ACG) regarding the reduction to structural reforms sensitivity analysis of the fiscal plan cash flows.
PR	3	Verdeja, Julio	8/26/2019	0.8	\$ 318.25	\$ 254.60	Prepare the fiscal plan overview presentation materials for meeting with representatives of AAFAF as requested by F. Battle (ACG).
PR	56	Llompert, Sofia	8/26/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO Fiscal Plan financial model for updated assumptions and documentation.
PR	56	Llompert, Sofia	8/26/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Fiscal Plan document to incorporate feedback received from A. Billoch (PMA) and S. Uhland (OMM).
PR	56	Llompert, Sofia	8/26/2019	0.6	\$ 365.75	\$ 219.45	Review PRIDCO Fiscal Plan model documentation prior to sharing with representatives of PRIDCO.
PR	56	Llompert, Sofia	8/26/2019	0.4	\$ 365.75	\$ 146.30	Review PRIICO loan documents requested by B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	8/26/2019	0.4	\$ 365.75	\$ 146.30	Review summary of PRIDCO property recordation prepared by J. Verdeja (ACG) for purposes of restructuring diligence.
PR	56	Llompert, Sofia	8/26/2019	0.3	\$ 365.75	\$ 109.73	Correspond with B. Fernandez (AAFAF) regarding PRIICO loan documents.
Outside PR	56	Morrison, Jonathan	8/26/2019	1.0	\$ 850.25	\$ 850.25	Review and revise PRIDCO Fiscal Plan financial model for restructuring purposes.
Outside PR	56	Morrison, Jonathan	8/26/2019	0.4	\$ 850.25	\$ 340.10	Review and revise PRIDCO Fiscal Plan document in preparation for FOMB submission for restructuring purposes.
PR	56	Verdeja, Julio	8/26/2019	1.0	\$ 318.25	\$ 318.25	Prepare PRIDCO property due diligence received from representatives of PRIDCO for upload to shared data room for restructuring diligence purposes.
PR	56	Verdeja, Julio	8/26/2019	0.4	\$ 318.25	\$ 127.30	Correspond with A. Billoch (PMA) regarding PRIDCO recordation data sample.
PR	56	Verdeja, Julio	8/26/2019	0.3	\$ 318.25	\$ 95.48	Correspond with B. Fernandez (AAFAF) regarding PRIDCO recordation data sample.
Outside PR	200	Alvarez, Charles	8/26/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with J. Levantis (ACG) and representatives of BondLink to discuss status and open items on COFINA investor relations website.
Outside PR	200	Alvarez, Charles	8/26/2019	0.4	\$ 418.00	\$ 167.20	Correspond with I. Caraballo (AAFAF) regarding COFINA investor relations website design.
Outside PR	200	Alvarez, Charles	8/26/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Escudero (AAFAF) regarding the preparation of a general inbox for the COFINA investor relations website.
Outside PR	200	Levantis, James	8/26/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with C. Alvarez (ACG) and representatives of BondLink to discuss status and open items on COFINA investor relations website.
Outside PR	200	Levantis, James	8/26/2019	0.3	\$ 446.50	\$ 133.95	Review current demo website provided by BondLink for COFINA investor relations in preparation for call with representatives of BondLink.
Outside PR	200	Levantis, James	8/26/2019	0.3	\$ 446.50	\$ 133.95	Correspond with A. Scurto (BondLink) regarding the COFINA investor relations website to provide additional documents to be uploaded to site.
Outside PR	215	Squiers, Jay	8/26/2019	1.3	\$ 785.00	\$ 1,020.50	Prepare notes and comments to Public Safety Training Center project materials provided by CPM.
Outside PR	2	Barrett, Dennis	8/27/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with J. Levantis (ACG) regarding preparation of working capital reserve scenarios for Commonwealth legally separated entities as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/27/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with representatives of Ankura, Ernst & Young, Citi and PJT Partners to discuss the cash reconciliation analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/27/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with J. Morrison (ACG) regarding cash balances of various agencies for inclusion in the Commonwealth cash analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/27/2019	0.5	\$ 850.25	\$ 425.13	Review the Commonwealth cash analysis factoring in working capital needs of the various IFCU's as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	2	Battle, Fernando	8/27/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with representatives of Ankura, Ernst & Young, Citi and PJT Partners to discuss the cash reconciliation analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	2	Battle, Fernando	8/27/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with representatives of Citi and PJT Partners to discuss cash reconciliation as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
PR	2	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Review bank account monthly report as part of research related to cash reconciliation as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/27/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with D. Barrett (ACG) regarding preparation of working capital reserve scenarios for Commonwealth legally separated entities as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/27/2019	1.4	\$ 446.50	\$ 625.10	Prepare working capital reserve scenarios for Commonwealth legally separated entities using each entity's operating budget as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Morrison, Jonathan	8/27/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with D. Barrett (ACG) regarding cash balances of various agencies for inclusion in the Commonwealth cash analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Morrison, Jonathan	8/27/2019	0.3	\$ 850.25	\$ 255.08	Research cash balances at various agencies as requested by D. Barrett (ACG) as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	8/27/2019	0.8	\$ 525.00	\$ 420.00	Participate in discussion with P. Nilsen (ACG) regarding the Commonwealth fiscal plan model and potential revisions.
Outside PR	3	Feldman, Robert	8/27/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with P. Nilsen (ACG) regarding economic reforms within the Commonwealth fiscal plan.
Outside PR	3	Nilsen, Patrick	8/27/2019	0.8	\$ 418.00	\$ 334.40	Participate in discussion with R. Feldman (ACG) regarding the Commonwealth fiscal plan model and potential revisions.
Outside PR	3	Nilsen, Patrick	8/27/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with R. Feldman (ACG) regarding economic reforms within the Commonwealth fiscal plan.
Outside PR	3	Nilsen, Patrick	8/27/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding the 5/9/19 Commonwealth fiscal plan and likely scenarios within the future.
Outside PR	25	Nilsen, Patrick	8/27/2019	2.0	\$ 418.00	\$ 836.00	Revise July HTA restructuring codes for inclusion in the July fee statement.
Outside PR	25	Parker, Christine	8/27/2019	1.0	\$ 200.00	\$ 200.00	Review and revise time descriptions for inclusion in the July 2019 monthly fee statement.
PR	56	Llompert, Sofia	8/27/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan changes before sharing with representatives of PRIDCO.
PR	56	Llompert, Sofia	8/27/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Fiscal Plan financial model to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	8/27/2019	0.7	\$ 365.75	\$ 256.03	Prepare summary of PRIDCO cash balances in response to request from D. Barrett (ACG).
Outside PR	56	Morrison, Jonathan	8/27/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan changes before sharing with representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	8/27/2019	0.8	\$ 850.25	\$ 680.20	Review comments received from representatives of O'Melveny & Myers and Pietrantoni Méndez & Alvarez regarding PRIDCO Fiscal Plan document.
PR	200	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Prepare estimate of sales and use forecast for FY20 including prepared foods portion.
PR	210	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Correspond J. Morrison (ACG) to discuss next steps in negotiation process with PRIFA-Ports AdHoc group.
PR	210	Llompert, Sofia	8/27/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIFA-Ports restructuring proposal.
PR	210	Llompert, Sofia	8/27/2019	0.7	\$ 365.75	\$ 256.03	Prepare summary of Ports cash balances in response to request from D. Barrett (ACG).
Outside PR	210	Morrison, Jonathan	8/27/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIFA-Ports restructuring proposal.
Outside PR	210	Morrison, Jonathan	8/27/2019	0.4	\$ 850.25	\$ 340.10	Correspond with AAFAF regarding proposed approach with PRIFA-Ports group.
Outside PR	210	Morrison, Jonathan	8/27/2019	0.4	\$ 850.25	\$ 340.10	Correspond with PRIFA-Ports group regarding next steps in settlement discussions.
PR	210	Verdeja, Julio	8/27/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss PRIFA-Ports restructuring proposal.
PR	215	Verdeja, Julio	8/27/2019	1.4	\$ 318.25	\$ 445.55	Review Public Safety Academy P3 Operations and Maintenance Agreement as requested by J. Squiers (ACG).
PR	215	Verdeja, Julio	8/27/2019	0.9	\$ 318.25	\$ 286.43	Review Public Safety Academy P3 Transition Plan guidelines as requested by J. Squiers (ACG).
Outside PR	2	Barrett, Dennis	8/28/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Levantis (ACG) and F. Battle (ACG) regarding action items and next steps on Commonwealth working capital analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/28/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Ernst & Young, Citi and PJT Partners regarding Commonwealth working capital as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Barrett, Dennis	8/28/2019	1.0	\$ 850.25	\$ 850.25	Review FOMB working capital need presentation and reconcile to Government analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Battle, Fernando	8/28/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Levantis (ACG) and D. Barrett (ACG) regarding action items and next steps on Commonwealth working capital analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Battle, Fernando	8/28/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Ernst & Young, Citi and PJT Partners regarding Commonwealth working capital as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Battle, Fernando	8/28/2019	0.3	\$ 916.75	\$ 275.03	Review working capital analysis prepared by representatives of Ernst & Young as part of the plan of adjustment negotiation as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/28/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with D. Barrett (ACG) and F. Battle (ACG) regarding action items and next steps on Commonwealth working capital analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/28/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with representatives of Ernst & Young, Citi and PJT Partners regarding Commonwealth working capital as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/28/2019	0.8	\$ 446.50	\$ 357.20	Diligence underlying data in Pew 50 states cash on hand research report included in Ernst & Young's working capital analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/28/2019	0.3	\$ 446.50	\$ 133.95	Review operating expenditure detail and restricted cash held at PRIDCO, Ports and PRIFA provided by S. Llompert (ACG) for inclusion of information in each entities working capital reserve analysis as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	2	Levantis, James	8/28/2019	0.7	\$ 446.50	\$ 312.55	Revise Commonwealth legally separated entities' working capital reserve analysis for inclusion of information for PRIDCO, Ports and PRIFA provided by S. Llompert (ACG) as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Battle, Fernando	8/28/2019	0.4	\$ 916.75	\$ 366.70	Review Act 29 settlement proposal submitted by FOMB to AAFAF.
Outside PR	3	Nilsen, Patrick	8/28/2019	0.3	\$ 418.00	\$ 125.40	Review fiscal plan scenario analysis prepared by R. Feldman (ACG).
Outside PR	25	Parker, Christine	8/28/2019	2.3	\$ 200.00	\$ 460.00	Review and revise time descriptions for inclusion in the July 2019 monthly fee statement.
PR	56	Llompert, Sofia	8/28/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) regarding PRIDCO restructuring open issues.
PR	56	Llompert, Sofia	8/28/2019	0.4	\$ 365.75	\$ 146.30	Review and revise summary of PRIDCO cash balances in response to request from D. Barrett (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	8/28/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO work plan in preparation for working group call.
Outside PR	56	Morrison, Jonathan	8/28/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) regarding PRIDCO restructuring open issues.
Outside PR	210	Battle, Fernando	8/28/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Morrison (ACG) to discuss PRIFA-Ports call and determine alternative recommendation.
Outside PR	210	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Morrison (ACG) to discuss next steps with Ad Hoc bondholder group.
Outside PR	210	Battle, Fernando	8/28/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of Taconic and Monarch to discuss Government counteroffer for PRIFA-Ports settlement.
Outside PR	210	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Correspond with J. Morrison (ACG) to discuss alternatives to counter offer to AdHoc group.
Outside PR	210	Battle, Fernando	8/28/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with M. Kremer (OMM) to discuss termination of PRIFA-Ports RSA.
Outside PR	210	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Citi) to discuss PRIFA-Ports transaction and alternative offer.
Outside PR	210	Morrison, Jonathan	8/28/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) to discuss PRIFA-Ports call and determine alternative recommendation.
Outside PR	210	Morrison, Jonathan	8/28/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with F. Battle (ACG) to discuss next steps with Ad Hoc bondholder group.
Outside PR	210	Morrison, Jonathan	8/28/2019	0.5	\$ 850.25	\$ 425.13	Review proposals to PRIFA-Ports bondholders in preparation for call with bondholders.
Outside PR	210	Morrison, Jonathan	8/28/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with N. Kempner (Taconic) regarding PRIFA-Ports bondholder proposal received 8/22/19.
Outside PR	210	Morrison, Jonathan	8/28/2019	0.2	\$ 850.25	\$ 170.05	Correspond with representatives of PRIFA-Ports group regarding next steps in settlement discussions.
Outside PR	215	Squiers, Jay	8/28/2019	0.8	\$ 785.00	\$ 628.00	Prepare comments on transition plan drafted by CPM for the Public Safety Training Center project.
Outside PR	216	Barrett, Dennis	8/28/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with F. Battle (ACG) regarding the analysis highlighting potential sources to fund municipal Paygo and Medicaid as part of Act 29 analysis.
Outside PR	216	Barrett, Dennis	8/28/2019	1.5	\$ 850.25	\$ 1,275.38	Prepare analysis highlighting potential sources to fund municipal Paygo and Medicaid as part of Act 29 analysis.
Outside PR	216	Battle, Fernando	8/28/2019	0.5	\$ 916.75	\$ 458.38	Participate in discussion with D. Barrett (ACG) regarding the analysis highlighting potential sources to fund municipal Paygo and Medicaid as part of Act 29 analysis.
Outside PR	216	Battle, Fernando	8/28/2019	0.5	\$ 916.75	\$ 458.38	Analyze possible budget cuts to cover municipality Paygo obligations as part of Act 29 analysis.
PR	56	Llompert, Sofia	8/29/2019	0.9	\$ 365.75	\$ 329.18	Review PRIDCO financial documentation provided by R. Rivera (PRIDCO) for purposes of PRIDCO Fiscal Plan financial model.
PR	56	Llompert, Sofia	8/29/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO Fiscal Plan model to incorporate updates to assumption documentation.
PR	56	Llompert, Sofia	8/29/2019	0.4	\$ 365.75	\$ 146.30	Correspond with R. Rivera (PRIDCO) regarding PRIDCO Fiscal Plan document and financial model.
PR	56	Verdeja, Julio	8/29/2019	1.1	\$ 318.25	\$ 350.08	Prepare PRIDCO weekly RSA working group meeting memorandum.
Outside PR	200	Alvarez, Charles	8/29/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) and A. Scurto (BL) regarding COFINA investor relations website status update.
Outside PR	200	Battle, Fernando	8/29/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Wong (NP) to discuss COFINA disclosures.
Outside PR	210	Battle, Fernando	8/29/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with S. Uhland (OMM), J. Castiglioni (Citi), T. Green (Citi), J. Gavin (Citi), F. Battle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to discuss revised offer to PRIFA-Ports AHG.
Outside PR	210	Battle, Fernando	8/29/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Gavin (Citi), D. Brownstein (Citi), K. Rifkind (FOMB), S. Uhland (OMM), M. Kremer (OMM), S. Llompert (ACG), J. Morrison (ACG) and J. Battle (ACG) to discuss revised offer to PRIFA-Ports bondholders and determination on whether to proceed (partial).
Outside PR	210	Battle, Fernando	8/29/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF) to discuss PRIFA-Ports restructuring RSA amendments.
Outside PR	210	Battle, Fernando	8/29/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Kremer (OMM) to discuss PRIFA-Ports restructuring RSA amendments.
Outside PR	210	Battle, Fernando	8/29/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with S. Uhland (OMM) to discuss PRIFA-Ports restructuring alternatives.
PR	210	Battle, Juan Carlos	8/29/2019	0.9	\$ 684.00	\$ 615.60	Participate on call with S. Uhland (OMM), J. Castiglioni (Citi), T. Green (Citi), J. Gavin (Citi), F. Battle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to discuss revised offer to PRIFA-Ports AHG.
PR	210	Battle, Juan Carlos	8/29/2019	1.1	\$ 684.00	\$ 752.40	Participate on call with J. Gavin (Citi), D. Brownstein (Citi), K. Rifkind (FOMB), S. Uhland (OMM), M. Kremer (OMM), F. Battle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to discuss revised offer to PRIFA-Ports bondholders and determination on whether to proceed.
PR	210	Battle, Juan Carlos	8/29/2019	0.2	\$ 684.00	\$ 136.80	Participate in discussion with J. Morrison (ACG) regarding status of PRIFA-Ports negotiations.
PR	210	Battle, Juan Carlos	8/29/2019	0.6	\$ 684.00	\$ 410.40	Review PRIFA-Ports proposal and counter proposal in preparation for call with representatives of Citi and the FOMB.
PR	210	Llompert, Sofia	8/29/2019	0.9	\$ 365.75	\$ 329.18	Participate on call with S. Uhland (OMM), J. Castiglioni (Citi), T. Green (Citi), J. Gavin (Citi), F. Battle (ACG), J. Morrison (ACG) and J. Battle (ACG) to discuss revised offer to PRIFA-Ports AHG.
PR	210	Llompert, Sofia	8/29/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Gavin (Citi), D. Brownstein (Citi), K. Rifkind (FOMB), S. Uhland (OMM), M. Kremer (OMM), F. Battle (ACG), J. Morrison (ACG) and J. Battle (ACG) to discuss revised offer to PRIFA-Ports bondholders and determination on whether to proceed (partial).
Outside PR	210	Morrison, Jonathan	8/29/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with S. Uhland (OMM), J. Castiglioni (Citi), T. Green (Citi), J. Gavin (Citi), F. Battle (ACG), J. Battle (ACG) and S. Llompert (ACG) to discuss revised offer to PRIFA-Ports AHG.
Outside PR	210	Morrison, Jonathan	8/29/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with J. Gavin (Citi), D. Brownstein (Citi), K. Rifkind (FOMB), S. Uhland (OMM), M. Kremer (OMM), F. Battle (ACG), J. Battle (ACG) and S. Llompert (ACG) to discuss revised offer to PRIFA-Ports bondholders and determination on whether to proceed.
Outside PR	210	Morrison, Jonathan	8/29/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with J. Battle (ACG) regarding status of PRIFA-Ports negotiations.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	215	Squiers, Jay	8/29/2019	0.3	\$ 785.00	\$ 235.50	Participate on call with J. Verdeja (ACG) to discuss the latest due diligence materials received from the DPS bureaus related to the Public Safety Training Center project.
PR	215	Verdeja, Julio	8/29/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with J. Squiers (ACG) to discuss the latest due diligence materials received from the DPS bureaus related to the Public Safety Training Center project.
PR	215	Verdeja, Julio	8/29/2019	1.6	\$ 318.25	\$ 509.20	Review Public Safety Training Center P3 scope of work as requested by J. Squiers (ACG).
Outside PR	216	Barrett, Dennis	8/29/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with F. Batlle (ACG) to discuss approach to identify budget savings potentially available to cover municipality Paygo obligation as part of Act 29 analysis.
Outside PR	216	Barrett, Dennis	8/29/2019	0.6	\$ 850.25	\$ 510.15	Revise analysis highlighting potential sources to fund municipal Paygo and Medicaid based on discussion with F. Batlle (ACG) as part of Act 29 analysis.
Outside PR	216	Batlle, Fernando	8/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with D. Barrett (ACG) to discuss approach to identify budget savings potentially available to cover municipality Paygo obligation as part of Act 29 analysis.
PR	21	Batlle, Juan Carlos	8/30/2019	2.5	\$ 684.00	\$ 1,710.00	Revise AAFAF workstream list, description and responsible parties as part of transition process at AAFAF.
Outside PR	21	Nilsen, Patrick	8/30/2019	2.2	\$ 418.00	\$ 919.60	Prepare engagement workstream summary requested by M. Yassin (AAFAF) for the review of D. Barrett (ACG).
PR	56	Batlle, Juan Carlos	8/30/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan.
PR	56	Llompert, Sofia	8/30/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan in preparation for call with R. Rivera (PRIDCO).
PR	56	Llompert, Sofia	8/30/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Benitez (PRIDCO), R. Rivera (PRIDCO), J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan.
PR	56	Llompert, Sofia	8/30/2019	1.5	\$ 365.75	\$ 548.63	Review PRIDCO Fiscal Plan model in preparation for call with representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	8/30/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Batlle (ACG) to discuss PRIDCO fiscal plan.
Outside PR	56	Morrison, Jonathan	8/30/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompert (ACG) to discuss PRIDCO fiscal plan in preparation for call with R. Rivera (PRIDCO).
Outside PR	56	Morrison, Jonathan	8/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Benitez (PRIDCO), R. Rivera (PRIDCO), S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO fiscal plan.
PR	56	Verdeja, Julio	8/30/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Benitez (PRIDCO), R. Rivera (PRIDCO), J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO fiscal plan.
Outside PR	200	Levantis, James	8/30/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. Alvarez (ACG) regarding the COFINA investor relations portal open items in preparation for meeting with representatives of BondLink.
Outside PR	209	Barrett, Dennis	8/30/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with E. Arias (PMA), A. Billoch (PMA) and F. Batlle (ACG) to discuss PRIFA ban restructuring strategy.
Outside PR	209	Barrett, Dennis	8/30/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with representatives of Pietrantoni Méndez & Alvarez, O'Melveny & Myers, PJT Partners, Citi and Ankura to discuss PRIFA BAN restructuring strategy and impact on overall PRIFA strategy.
Outside PR	209	Batlle, Fernando	8/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. Arias (PMA), A. Billoch (PMA) and D. Barrett (ACG) to discuss PRIFA ban restructuring strategy.
Outside PR	209	Batlle, Fernando	8/30/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with representatives of Pietrantoni Méndez & Alvarez, O'Melveny & Myers, PJT Partners, Citi and Ankura to discuss PRIFA BAN restructuring strategy and impact on overall PRIFA strategy.
Outside PR	209	Batlle, Fernando	8/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with S. Uhlund (OMM) to discuss PRIFA restructuring strategy and implications on the Commonwealth plan of adjustment.
Outside PR	210	Batlle, Fernando	8/30/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with J. Morrison (ACG) regarding PRIFA-Ports bondholder proposal received 8/22/19.
Outside PR	210	Batlle, Fernando	8/30/2019	0.3	\$ 916.75	\$ 275.03	Participate in discussion with J. Morrison (ACG) and J. Batlle (ACG) regarding PRIFA-Ports bondholders related to proposal received 8/22/19.
Outside PR	210	Batlle, Fernando	8/30/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (CITI) to discuss PRIFA-Ports restructuring strategy and approval process with FOMB.
PR	210	Batlle, Juan Carlos	8/30/2019	0.3	\$ 684.00	\$ 205.20	Participate in discussion with F. Batlle (ACG) and J. Morrison (ACG) regarding PRIFA-Ports bondholders related to proposal received 8/22/19.
PR	210	Batlle, Juan Carlos	8/30/2019	1.1	\$ 684.00	\$ 752.40	Participate on call with M. Perez (P3A), F. Fontanes (P3A), M. Figueroa (DLA) and representatives of Macquarie to discuss the Ports P3 Authority project and treatment of debt.
Outside PR	210	Morrison, Jonathan	8/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Batlle (ACG) regarding PRIFA-Ports bondholder proposal received 8/22/19.
Outside PR	210	Morrison, Jonathan	8/30/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with F. Batlle (ACG) and J. Batlle (ACG) regarding PRIFA-Ports bondholders related to proposal received 8/22/19.
Outside PR	210	Morrison, Jonathan	8/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with N. Kempner (Taconic) regarding PRIFA-Ports bondholder proposal received 8/22/19.
Outside PR	210	Morrison, Jonathan	8/30/2019	0.3	\$ 850.25	\$ 255.08	Review communication received from the Ad hoc group legal counsel regarding PRIFA-Ports bondholder proposal.
Outside PR	215	Squiers, Jay	8/30/2019	0.4	\$ 785.00	\$ 314.00	Prepare for working group call and notes on scope of work document for the Public Safety Training Center project.
Outside PR	216	Leake, Paul	8/30/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with J. Levantis (ACG) regarding commercial paper historical rates related to request from F. Batlle (ACG).
Outside PR	216	Leake, Paul	8/30/2019	0.3	\$ 370.50	\$ 111.15	Prepare commercial paper historical rates to summary as requested by F. Batlle (ACG) as part of analysis of short term investment returns.
Outside PR	216	Levantis, James	8/30/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Leake (ACG) regarding commercial paper historical rates related to request from F. Batlle (ACG) as part of analysis of short term investment returns.
Outside PR	2	Batlle, Fernando	8/31/2019	0.3	\$ 916.75	\$ 275.03	Correspond with D. Barrett (ACG) regarding Commonwealth cash reconciliation open items as requested by AAFAF as part of cash reconciliation workstream required by the FOMB.
Outside PR	3	Leake, Paul	8/31/2019	0.3	\$ 370.50	\$ 111.15	Correspond with P. Nilsen (ACG) regarding professional fee schedule per the 5/9/19 certified fiscal plan requested by F. Batlle (ACG).
Outside PR	3	Leake, Paul	8/31/2019	0.3	\$ 370.50	\$ 111.15	Prepare professional fee schedule per the 5/9/19 certified fiscal plan for P. Nilsen (ACG) to review prior to sending to F. Batlle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Nilsen, Patrick	8/31/2019	0.2	\$ 418.00	\$ 83.60	Correspond with C. Alvarez (ACG) and J. Levantis (ACG) regarding comments from D. Barrett (ACG) on the June fee statement and expense analysis.
Total - Hourly Fees				685.3		\$ 376,656.53	
Municipal Advisory Fee						\$ 60,000.00	
Subcontractor 1 (1)						\$ 8,065.00	
Subcontractor 2 (1)						\$ 8,960.00	
Total - Fees				685.3		\$ 453,681.53	
(1) Invoices can be provided upon request							

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 2,468.20
Lodging	7,492.05
Meals	1,414.46
Other	-
Transportation	1,068.49
<b>TOTAL</b>	<b>\$ 12,443.20</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	8/6/2019	\$ 97.43	Travel taxi from home to airport (BOS).	19
Meals - PR	Fernando Batlle	8/7/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/7/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/8/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/8/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/9/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/9/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/10/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/10/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/11/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/11/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/12/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/12/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/13/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/13/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/14/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/14/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	8/15/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/15/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	8/16/2019	\$ 472.40	Roundtrip airfare from Boston, MA to San Juan, PR (8/6/19 - 8/16/19).	4
Lodging - PR	Fernando Batlle	8/16/2019	\$ 2,710.50	Lodging in San Juan, PR for 10 nights (8/6/19 - 8/16/19).	12
Meals - PR	Fernando Batlle	8/16/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/16/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	8/16/2019	\$ 86.76	Travel taxi from airport (BOS) to home.	20
Meals - US	Fernando Batlle	8/20/2019	\$ 15.22	Travel meal, lunch.	
Meals - US	Fernando Batlle	8/20/2019	\$ 9.17	Travel meal, breakfast.	
Airfare/Railway	Fernando Batlle	8/21/2019	\$ 215.70	One-way airfare from Newark, NJ to San Juan, PR (8/21/19).	5
Lodging - US	Fernando Batlle	8/21/2019	\$ 900.00	Lodging in New York, NY for 3 nights (8/18/19 - 8/21/19).	13
Meals - PR	Fernando Batlle	8/21/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/21/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	8/21/2019	\$ 100.00	Travel taxi from hotel to airport (EWR).	21
Meals - PR	Fernando Batlle	8/22/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/22/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	8/23/2019	\$ 381.70	One-way airfare from San Juan, PR to Boston, MA (8/23/19).	6
Lodging - PR	Fernando Batlle	8/23/2019	\$ 542.10	Lodging in San Juan, PR for 2 nights (8/21/19 - 8/23/19).	14
Meals - PR	Fernando Batlle	8/23/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/23/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	8/23/2019	\$ 85.11	Travel taxi from airport (BOS) to home.	22
Airfare/Railway	Fernando Batlle	8/25/2019	\$ 190.70	One-way airfare from Boston, MA to San Juan, PR (8/25/19).	7
Meals - PR	Fernando Batlle	8/25/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/25/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	8/25/2019	\$ 32.64	Travel taxi from home to airport (BOS).	23
Meals - PR	Fernando Batlle	8/26/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/26/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	8/27/2019	\$ 331.70	One-way airfare from San Juan, PR to Boston, MA (8/27/19).	8
Lodging - PR	Fernando Batlle	8/27/2019	\$ 542.10	Lodging in San Juan, PR for 2 nights (8/25/19 - 8/27/19).	15
Meals - PR	Fernando Batlle	8/27/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Fernando Batlle	8/27/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Fernando Batlle	8/27/2019	\$ 47.93	Travel taxi from airport (BOS) to home.	24
Lodging - PR	Jonathan Morrison	8/1/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (7/29/19 - 8/1/19).	10
Meals - PR	Jonathan Morrison	8/1/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/1/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	8/1/2019	\$ 30.66	Travel taxi from airport (ORD) to home.	18
Airfare/Railway	Jonathan Morrison	8/19/2019	\$ 207.70	One-way airfare from Chicago, IL to San Juan, PR (8/19/19).	2
Meals - PR	Jonathan Morrison	8/19/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/19/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	8/19/2019	\$ 14.77	Travel taxi from home to airport (ORD).	
Meals - PR	Jonathan Morrison	8/20/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/20/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	8/21/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/21/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Jonathan Morrison	8/22/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/22/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Airfare/Railway	Jonathan Morrison	8/23/2019	\$ 310.70	One-way airfare from San Juan, PR to Chicago, IL (8/23/19).	3
Lodging - PR	Jonathan Morrison	8/23/2019	\$ 1,084.20	Lodging in San Juan, PR for 4 nights (8/19/19 - 8/23/19).	11
Meals - PR	Jonathan Morrison	8/23/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	Jonathan Morrison	8/23/2019	\$ 19.48	Per Diem transportation expenses in Puerto Rico.	
Transportation - US	Jonathan Morrison	8/23/2019	\$ 12.88	Travel taxi from airport (ORD) to home.	
Meals - US	Robert Feldman	8/26/2019	\$ 19.00	Travel meal, dinner.	
Meals - US	Robert Feldman	8/26/2019	\$ 13.21	Travel meal, lunch.	
Meals - US	Robert Feldman	8/26/2019	\$ 9.53	Travel meal, breakfast.	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Robert Feldman	8/26/2019	\$ 39.26	Travel taxi from home to airport (ORD).	16
Meals - US	Robert Feldman	8/28/2019	\$ 15.02	Travel meal, lunch.	
Meals - US	Robert Feldman	8/28/2019	\$ 5.39	Travel meal, breakfast.	
Airfare/Railway	Robert Feldman	8/29/2019	\$ 357.60	Roundtrip airfare from Chicago, IL to New York, NY (8/26/19 - 8/29/19).	1
Lodging - US	Robert Feldman	8/29/2019	\$ 900.00	Lodging in New York, NY for 3 nights (8/26/19 - 8/29/19).	9
Meals - US	Robert Feldman	8/29/2019	\$ 11.92	Travel meal, lunch.	
Transportation - US	Robert Feldman	8/29/2019	\$ 56.31	Travel taxi from office (485 Lexington) to airport (JFK).	
Transportation - US	Robert Feldman	8/29/2019	\$ 36.18	Travel taxi from airport (ORD) to home.	17

**Total** \$ 12,443.20

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.





November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SEVENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2019 TO AUGUST 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-seventh monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2019 through August 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized and fluid.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO TWENTY-SEVENTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2020-000027 FOR THE PERIOD AUGUST 1, 2019 THROUGH  
AUGUST 31, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2019 through August 31, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$260,347.75

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-seventh monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-seventh monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$234,312.98 (90% of \$260,347.75 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of August 1, 2019 through August 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
20	Potential Avoidance Actions, Litigation & Information Requests	30.3	\$ 27,684.43
25	Preparation of Fee Statements and Applications	12.6	\$ 6,556.43
54	General Matters - Debt Restructuring	107.8	\$ 71,402.95
57	PREPA Debt Restructuring	36.5	\$ 29,462.83
201	GO Debt Restructuring	78.2	\$ 59,552.68
207	ERS Debt Restructuring	3.3	\$ 1,546.13
208	HTA Debt Restructuring	120.0	\$ 64,142.33
<b>TOTAL</b>		<b>388.7</b>	<b>\$ 260,347.75</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Batlle, Fernando	Senior Managing Director	\$ 916.75	117.5	\$ 107,718.13
Morrison, Jonathan	Managing Director	\$ 850.25	5.4	\$ 4,591.35
Barrett, Dennis	Managing Director	\$ 850.25	83.1	\$ 70,655.78
Batlle, Juan Carlos	Senior Managing Director	\$ 684.00	11.0	\$ 7,524.00
Feldman, Robert	Director	\$ 525.00	2.0	\$ 1,050.00
Llompart, Sofia	Director	\$ 365.75	4.5	\$ 1,645.88
Levantis, James	Senior Associate	\$ 446.50	28.1	\$ 12,546.65
Nilsen, Patrick	Senior Associate	\$ 418.00	65.6	\$ 27,420.80
Alvarez, Charles	Senior Associate	\$ 418.00	17.8	\$ 7,440.40
Verdeja, Julio	Associate	\$ 318.25	2.7	\$ 859.28
Leake, Paul	Associate	\$ 370.50	51.0	\$ 18,895.50
<b>Total</b>			<b>388.7</b>	<b>\$ 260,347.75</b>



EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	20	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with G. Gil (ACG) to discuss requirements of UCC motion to compel related to communications other than emails.
Outside PR	20	Battle, Fernando	8/1/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers to discuss motion to compel order related to document production.
Outside PR	54	Levantis, James	8/1/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Battle, Fernando	8/1/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Sonkin (National) to discuss reasons for delay in signing amendment to PREPA RSA.
Outside PR	201	Battle, Fernando	8/1/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with B. Meyers (Ducera) to discuss status of General Obligation settlement discussions.
Outside PR	20	Battle, Fernando	8/2/2019	0.2	\$ 916.75	\$ 183.35	Correspond with M. Russano (ACG) regarding PREPA 9019 deposition preparation.
Outside PR	20	Battle, Fernando	8/2/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with N. Mitchell (OMM) to review materials for preparation for PREPA 9019 order deposition.
Outside PR	54	Barrett, Dennis	8/2/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with P. Nilsen (ACG) to discuss additions to the priority action items memorandum prepared by representatives of O'Melveny & Myers.
Outside PR	54	Barrett, Dennis	8/2/2019	1.3	\$ 850.25	\$ 1,105.33	Review and provide comments on the government priority action items chart prepared by representatives of O'Melveny & Myers.
Outside PR	54	Barrett, Dennis	8/2/2019	0.9	\$ 850.25	\$ 765.23	Participate on call with M. Kremer (OMM) regarding the government priority action items chart.
Outside PR	54	Barrett, Dennis	8/2/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with J. Zujkowski (OMM) regarding the government priority action items chart.
Outside PR	54	Battle, Fernando	8/2/2019	1.0	\$ 916.75	\$ 916.75	Review and edit priority action items for new administration memorandum to be presented to Governor and AAFAF Executive Director.
Outside PR	54	Levantis, James	8/2/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	8/2/2019	0.2	\$ 418.00	\$ 83.60	Participate on call with D. Barrett (ACG) to discuss additions to the priority action items memorandum prepared by representatives of O'Melveny & Myers.
Outside PR	54	Nilsen, Patrick	8/2/2019	3.4	\$ 418.00	\$ 1,421.20	Prepare fiscal plan and budget related action items for transition of Government for inclusion in the Commonwealth action items memo.
Outside PR	54	Nilsen, Patrick	8/2/2019	0.5	\$ 418.00	\$ 209.00	Revise Ankura responses for the Commonwealth action items memo for additional information on Uniform Healthcare received from S. Cerone (ACG).
Outside PR	54	Nilsen, Patrick	8/2/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with J. Zujkowski (OMM) regarding Ankura's responses to the Commonwealth action items memo.
Outside PR	25	Battle, Fernando	8/3/2019	3.3	\$ 916.75	\$ 3,025.28	Review and provide comments to P. Leake (ACG) and D. Barrett (ACG) on the May fee statement.
Outside PR	54	Barrett, Dennis	8/3/2019	2.0	\$ 850.25	\$ 1,700.50	Continue working on transition documentation on government debt restructuring matters for O. Marrero (AAFAF).
Outside PR	54	Battle, Fernando	8/3/2019	2.0	\$ 916.75	\$ 1,833.50	Prepare transition documentation on general debt restructuring matters for AAFAF executive director O. Marrero (AAFAF).
Outside PR	54	Nilsen, Patrick	8/3/2019	0.3	\$ 418.00	\$ 125.40	Correspond with C. Alvarez (ACG) regarding the Commonwealth action items memo comments from J. Zujkowski (OMM).
Outside PR	54	Barrett, Dennis	8/4/2019	0.1	\$ 850.25	\$ 85.03	Participate in discussion with P. Nilsen (ACG) regarding the number of Governor Rossello budget submissions for inclusion in responses to Commonwealth action items memo.
Outside PR	54	Battle, Fernando	8/4/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with N. Mitchell (OMM) to discuss current events and impact on debt restructuring process.
Outside PR	54	Nilsen, Patrick	8/4/2019	0.1	\$ 418.00	\$ 41.80	Participate in discussion with D. Barrett (ACG) regarding the number of Governor Rossello budget submissions for inclusion in responses to Commonwealth action items memo.
Outside PR	54	Nilsen, Patrick	8/4/2019	0.7	\$ 418.00	\$ 292.60	Prepare summary of Governor Rossello budget submissions for M. Kremer (OMM) to include in the Commonwealth Action Items.
Outside PR	54	Nilsen, Patrick	8/4/2019	0.6	\$ 418.00	\$ 250.80	Prepare comparison of HTA 1968 and 1998 debt outstanding and key constituencies for A. Sax-Boulder (OMM) to include in the Commonwealth Action items.
Outside PR	54	Nilsen, Patrick	8/4/2019	0.2	\$ 418.00	\$ 83.60	Correspond with J. York (CM) regarding previous Governor Rossello budget submissions for inclusion in the Commonwealth Action Items.
Outside PR	208	Alvarez, Charles	8/4/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with P. Nilsen (ACG) regarding bondholders at HTA for inclusion in HTA analysis requested by A. Sax-Boulder (OMM).
Outside PR	208	Nilsen, Patrick	8/4/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with C. Alvarez (ACG) regarding bondholders at HTA for inclusion in HTA analysis requested by A. Sax-Boulder (OMM).
Outside PR	25	Leake, Paul	8/5/2019	2.7	\$ 370.50	\$ 1,000.35	Revise the Title III entries in the May fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	8/5/2019	0.8	\$ 370.50	\$ 296.40	Revise the meeting reconciliations in the May fee statement for edits made by F. Battle (ACG).
Outside PR	25	Leake, Paul	8/5/2019	0.6	\$ 370.50	\$ 222.30	Prepare the April fee statement for submission to representatives of Treasury.
Outside PR	25	Leake, Paul	8/5/2019	0.4	\$ 370.50	\$ 148.20	Revise time entries provided by F. Battle (ACG) in the April fee statement for discussion with F. Battle (ACG) and D. Barrett (ACG).
Outside PR	25	Nilsen, Patrick	8/5/2019	0.8	\$ 418.00	\$ 334.40	Review and provide comments on the May 2019 monthly fee statement.
Outside PR	25	Nilsen, Patrick	8/5/2019	0.6	\$ 418.00	\$ 250.80	Review comments on the May 2019 monthly fee statement from F. Battle (ACG) prior to reaching out to different engagement members for clarification on their time entries.
Outside PR	54	Levantis, James	8/5/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Battle, Fernando	8/5/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with R. Donner (Moody's) to provide update on PREPA RSA and transformation process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	8/5/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with F. Battle (ACG) to discuss Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	8/5/2019	0.6	\$ 850.25	\$ 510.15	Review documentation of General Obligation bearer bond claims provided by representatives of GDB.
Outside PR	201	Battle, Fernando	8/5/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with D. Barrett (ACG) to discuss Commonwealth plan of adjustment.
Outside PR	208	Levantis, James	8/5/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with J. Verdeja (ACG) regarding GDB/DRA loan portfolio for inclusion in the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/5/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Nilsen (ACG) regarding the HTA debt outstanding schedule requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/5/2019	0.8	\$ 446.50	\$ 357.20	Prepare a summary of debt and accrued interest for the HTA Teodoro Moscoso bonds, HTA bonds held by GDB, and the GDB line of credit to HTA as requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/5/2019	0.4	\$ 446.50	\$ 178.60	Review official statement for HTA bonds held by GDB for inclusion of data in the debt schedules requested by representatives of McKinsey.
PR	208	Llompert, Sofia	8/5/2019	0.6	\$ 365.75	\$ 219.45	Review Teodoro Moscoso bond amortization schedule in response to request by J. Levantis (ACG).
Outside PR	208	Nilsen, Patrick	8/5/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with J. Levantis (ACG) regarding the HTA debt outstanding schedule requested by representatives of McKinsey.
Outside PR	208	Nilsen, Patrick	8/5/2019	0.6	\$ 418.00	\$ 250.80	Review and provide comments to J. Levantis (ACG) regarding the HTA debt outstanding regarding the interest calculations for HTA loans.
PR	208	Verdeja, Julio	8/5/2019	0.3	\$ 318.25	\$ 95.48	Participate on call with J. Levantis (ACG) regarding GDB/DRA loan portfolio for inclusion in the HTA debt schedules requested by representatives of McKinsey.
Outside PR	20	Battle, Fernando	8/6/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with Ankura counsel to discuss process for providing text messages as part of PREPA 9019 discovery process.
Outside PR	54	Barrett, Dennis	8/6/2019	0.4	\$ 850.25	\$ 340.10	Review fiscal plan scenarios assuming lower right sizing savings and impact on debt restructuring prepared by P. Nilsen (ACG).
Outside PR	54	Battle, Fernando	8/6/2019	0.3	\$ 916.75	\$ 275.03	Correspond with D. Barrett (ACG) to discuss changes to priority action items memorandum prepared for review of AAFAF CEO.
Outside PR	54	Levantis, James	8/6/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	8/6/2019	0.3	\$ 418.00	\$ 125.40	Correspond with J. Levantis (ACG) regarding the HTA debt outstanding request from representatives of McKinsey.
Outside PR	57	Battle, Fernando	8/6/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with N. Mitchell (OMM) to discuss strategic options available to government related to PREPA RSA and transformation process.
Outside PR	201	Barrett, Dennis	8/6/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with P. Nilsen (ACG) regarding the cash data requests from PJT Partners.
Outside PR	201	Barrett, Dennis	8/6/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Nilsen (ACG) regarding the Commonwealth plan of adjustment trust fund scenario analysis.
Outside PR	201	Barrett, Dennis	8/6/2019	0.6	\$ 850.25	\$ 510.15	Review and provide comments on the Commonwealth trust fund scenarios analysis prepared by P. Nilsen (ACG) and requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	8/6/2019	0.3	\$ 850.25	\$ 255.08	Correspond with M. Kremer (OMM) regarding the inclusion of General Obligation bearer bonds in debt build for the Commonwealth.
Outside PR	201	Barrett, Dennis	8/6/2019	0.5	\$ 850.25	\$ 425.13	Review GSA loan documents for Commonwealth guarantee language for inclusion in the Commonwealth claims model.
Outside PR	201	Levantis, James	8/6/2019	0.4	\$ 446.50	\$ 178.60	Review GSA loan document for Commonwealth guarantee clause for inclusion in the Commonwealth claims model.
Outside PR	201	Levantis, James	8/6/2019	0.4	\$ 446.50	\$ 178.60	Revise Commonwealth claims model to include Commonwealth guaranteed claim of GSA debt per correspondence with representatives of O'Melveny & Myers.
Outside PR	201	Levantis, James	8/6/2019	0.2	\$ 446.50	\$ 89.30	Review December 2018 public debt report prepared by A. Perez (AAFAF) for current balance of GSA debt balance guaranteed by the Commonwealth.
Outside PR	201	Nilsen, Patrick	8/6/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with D. Barrett (ACG) regarding the cash data requests from PJT Partners.
Outside PR	201	Nilsen, Patrick	8/6/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with D. Barrett (ACG) regarding the Commonwealth plan of adjustment trust fund scenario analysis.
Outside PR	201	Nilsen, Patrick	8/6/2019	3.2	\$ 418.00	\$ 1,337.60	Prepare Commonwealth plan of adjustment trust fund scenario analysis requested by M. Yassin (AAFAF) factoring in reductions to rightsizing savings for the review of D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	8/6/2019	2.1	\$ 418.00	\$ 877.80	Revise Commonwealth plan of adjustment trust fund scenario analysis requested by M. Yassin (AAFAF) for inclusion of the plan of adjustment debt service and the debt sizing based on excess cash flow available for debt service after funding future deficits.
PR	20	Battle, Fernando	8/7/2019	2.5	\$ 916.75	\$ 2,291.88	Review materials prepared by representatives of O'Melveny & Myers in preparation for PREPA 9019 order deposition.
Outside PR	25	Leake, Paul	8/7/2019	1.6	\$ 370.50	\$ 592.80	Prepare exhibits on the March, April and May fee statements at the request of M. Yassin (ACG).
Outside PR	54	Barrett, Dennis	8/7/2019	0.9	\$ 850.25	\$ 765.23	Review most recent Moody's reports regarding debt metrics by state for implications for Puerto Rico.
Outside PR	54	Levantis, James	8/7/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	54	Morrison, Jonathan	8/7/2019	1.8	\$ 850.25	\$ 1,530.45	Develop restructuring update presentation materials for AAFAF leadership based on counsel feedback.
Outside PR	54	Morrison, Jonathan	8/7/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with M. Kremer (OMM) regarding restructuring update presentation materials for AAFAF leadership.
Outside PR	54	Nilsen, Patrick	8/7/2019	3.9	\$ 418.00	\$ 1,630.20	Prepare rightsizing impacts summary as requested by O. Marrero (ACG) based on the scenario analysis of 25% and 50% rightsizing reductions impact on Commonwealth surplus.
Outside PR	54	Nilsen, Patrick	8/7/2019	1.2	\$ 418.00	\$ 501.60	Revise the rightsizing impacts summary requested by O. Marrero (AAFAF) based on comments from F. Battle (ACG) on a comprehensive rightsizing savings comparison.
Outside PR	57	Leake, Paul	8/7/2019	0.3	\$ 370.50	\$ 111.15	Review and revise the PREPA weekly reporting packages for the week of 8/7/2019 for Intralinks uploaded by S. Petrocelli (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	8/7/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with P. Nilsen (ACG) regarding the Commonwealth plan of adjustment trust fund analysis.
Outside PR	201	Barrett, Dennis	8/7/2019	2.3	\$ 850.25	\$ 1,955.58	Revise debt sustainability documentation and General Obligation security structure presentations prepared by representatives of various investment banks.
Outside PR	201	Leake, Paul	8/7/2019	0.5	\$ 370.50	\$ 185.25	Review and provide comments on the Commonwealth cash flow analysis requested by F. Battle (ACG) prepared by P. Nilsen (ACG).
Outside PR	201	Levantis, James	8/7/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with P. Nilsen (ACG) regarding the impact of disaster recovery reductions on the ability of the Commonwealth to fund future debt service under the current Commonwealth plan of adjustment framework.
Outside PR	201	Levantis, James	8/7/2019	1.3	\$ 446.50	\$ 580.45	Prepare analysis of Commonwealth debt capacity inclusive of a 50% reduction in FEMA PA in the 5/9/19 certified fiscal plan.
Outside PR	201	Levantis, James	8/7/2019	0.9	\$ 446.50	\$ 401.85	Prepare analysis of Commonwealth debt capacity inclusive of a 100% reduction in FEMA PA and CDBG funding in the 5/9/19 certified fiscal plan.
Outside PR	201	Nilsen, Patrick	8/7/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with D. Barrett (ACG) regarding the Commonwealth plan of adjustment trust fund analysis.
Outside PR	201	Nilsen, Patrick	8/7/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with J. Levantis (ACG) regarding the impact of disaster recovery reductions on the ability of the Commonwealth to fund future debt service under the current Commonwealth plan of adjustment framework.
Outside PR	201	Nilsen, Patrick	8/7/2019	2.1	\$ 418.00	\$ 877.80	Revise the plan of adjustment trust fund analysis for comments provided by D. Barrett (ACG) on the debt capacities and future deficits post debt service and trust fund withdrawals.
Outside PR	208	Levantis, James	8/7/2019	0.3	\$ 446.50	\$ 133.95	Correspond with J. Battle (ACG) regarding debt schedules on the HTA bonds and loans held by the DRA in response to requests from representatives of McKinsey.
PR	20	Battle, Fernando	8/8/2019	2.5	\$ 916.75	\$ 2,291.88	Review materials prepared by representatives of O'Melveny & Myers in preparation for PREPA 9019 order deposition.
Outside PR	25	Leake, Paul	8/8/2019	0.5	\$ 370.50	\$ 185.25	Prepare the sixth interim fee application for submission to representatives of AAFAF.
Outside PR	54	Barrett, Dennis	8/8/2019	0.3	\$ 850.25	\$ 255.08	Review disaster relief reduction scenarios in the fiscal plan model prepared by P. Nilsen (ACG) and J. Levantis (ACG) and impact on debt restructuring.
Outside PR	54	Levantis, James	8/8/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Morrison, Jonathan	8/8/2019	1.0	\$ 850.25	\$ 850.25	Revise the restructuring update presentation materials for AAFAF leadership based on feedback from F. Battle (ACG).
Outside PR	54	Nilsen, Patrick	8/8/2019	1.2	\$ 418.00	\$ 501.60	Prepare plan of adjustment framework analysis on disaster recovery scenarios with 50% less federal funding and 100% less federal funding.
PR	57	Battle, Fernando	8/8/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Sonkin (National) to discuss status of negotiations and impact of current events on timing.
PR	201	Battle, Fernando	8/8/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with D. Brownstein (Citi) to discuss status of General Obligation settlement negotiations with key creditor groups.
Outside PR	201	Nilsen, Patrick	8/8/2019	0.6	\$ 418.00	\$ 250.80	Prepare plan of adjustment framework analysis on disaster recovery scenarios with Law 29 initiatives.
Outside PR	208	Barrett, Dennis	8/8/2019	1.1	\$ 850.25	\$ 935.28	Review HTA fiscal plan document to understand variances between government plan and FOMB certified plan.
Outside PR	208	Barrett, Dennis	8/8/2019	0.8	\$ 850.25	\$ 680.20	Review Moody's reports regarding toll credits comparables for inclusion on information in the HTA restructuring analysis.
PR	208	Battle, Fernando	8/8/2019	0.7	\$ 916.75	\$ 641.73	Review HTA materials provided by G. Loran (AAFAF) as part of HTA restructuring analysis.
Outside PR	54	Levantis, James	8/9/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	8/9/2019	0.3	\$ 418.00	\$ 125.40	Review bondholder summary prepared by C. Alvarez (ACG) prior to sending to D. Barrett (ACG).
Outside PR	54	Nilsen, Patrick	8/9/2019	0.2	\$ 418.00	\$ 83.60	Correspond with J. Levantis (ACG) regarding the PRIFA debt outstanding included in the Commonwealth claims model.
Outside PR	54	Nilsen, Patrick	8/10/2019	0.7	\$ 418.00	\$ 292.60	Revise Law 29 certified fiscal plan analysis for comments provided by F. Battle (ACG) on the healthcare plan contribution percentages.
PR	201	Battle, Fernando	8/10/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to discuss approach to General Obligation settlement with new administration.
PR	208	Battle, Juan Carlos	8/10/2019	2.3	\$ 684.00	\$ 1,573.20	Prepare revised analysis for HTA debt owed to GDB-DRA requested by McKinsey & Co.
Outside PR	54	Barrett, Dennis	8/11/2019	1.0	\$ 850.25	\$ 850.25	Perform quality check of debt restructuring model for differences between fiscal plan scenarios.
PR	208	Battle, Juan Carlos	8/11/2019	1.8	\$ 684.00	\$ 1,231.20	Prepare debt schedules and accrued interest analysis for HTA loans held by DRA requested by McKinsey & Co.
Outside PR	25	Leake, Paul	8/12/2019	0.8	\$ 370.50	\$ 296.40	Continue to prepare the sixth interim fee application word document for submission to representatives of AAFAF.
Outside PR	54	Barrett, Dennis	8/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with S. Martinez (Alix) regarding outstanding committee information requests.
Outside PR	54	Barrett, Dennis	8/12/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Zujkowski (OMM) regarding additional changes to the Commonwealth restructuring update presentation requested by the Governor.
Outside PR	54	Barrett, Dennis	8/12/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Leake (ACG) regarding comments on the Commonwealth restructuring update presentation requested by the Governor.
Outside PR	54	Barrett, Dennis	8/12/2019	0.2	\$ 850.25	\$ 170.05	Correspond with Ankura team regarding required changes to the Commonwealth restructuring update presentation requested by the Governor.
PR	54	Battle, Fernando	8/12/2019	2.8	\$ 916.75	\$ 2,566.90	Participate in meeting with J. Rapisardi (OMM), M. Kremer (OMM), O. Marrero (AAFAF) and J. Battle (ACG) to discuss overall debt restructuring efforts and PRIFA-Ports transaction RSA alternative options.
PR	54	Battle, Fernando	8/12/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with N. Mitchell (OMM) to discuss outline of the Commonwealth restructuring update presentation to the Governor related to key action items.
PR	54	Battle, Fernando	8/12/2019	1.5	\$ 916.75	\$ 1,375.13	Review Commonwealth debt restructuring overview presentation prepared at the request the Governor.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	54	Battle, Juan Carlos	8/12/2019	1.9	\$ 684.00	\$ 1,299.60	Participate in meeting with J. Rapisardi (OMM), M. Kremer (OMM), O. Marrero (AAFAF) and F. Battle (ACG) to discuss overall debt restructuring efforts and PRIFA-Ports transaction RSA alternative options (partial).
Outside PR	54	Leake, Paul	8/12/2019	1.4	\$ 370.50	\$ 518.70	Revise the PRIFA section of the Commonwealth restructuring update prepared for the Governor for comments provided by M. Kramer (OMM).
Outside PR	54	Leake, Paul	8/12/2019	0.9	\$ 370.50	\$ 333.45	Review and revise the Commonwealth restructuring update presentation prepared for the Governor as requested by representatives of O'Melveny & Myers.
Outside PR	54	Leake, Paul	8/12/2019	0.8	\$ 370.50	\$ 296.40	Revise the Commonwealth restructuring update presentation prepared for the Governor for comments provided by N. Mitchell (OMM).
Outside PR	54	Leake, Paul	8/12/2019	0.6	\$ 370.50	\$ 222.30	Revise the Commonwealth restructuring update presentation prepared for the Governor for comments provided by D. Barrett (ACG).
Outside PR	54	Leake, Paul	8/12/2019	0.2	\$ 370.50	\$ 74.10	Correspond with P. Nilsen (ACG) regarding questions on the revised PRIFA recoveries included in the Commonwealth restructuring update presentation prepared for the Governor.
Outside PR	54	Leake, Paul	8/12/2019	0.2	\$ 370.50	\$ 74.10	Revise the PRIDCO section of the Commonwealth restructuring update presentation prepared for the Governor for comments provided by M. Kramer (OMM).
Outside PR	54	Leake, Paul	8/12/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding comments on the Commonwealth restructuring update presentation prepared for the Governor.
Outside PR	54	Levantis, James	8/12/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
PR	57	Battle, Fernando	8/12/2019	1.2	\$ 916.75	\$ 1,100.10	Review PREPA Restructuring Key strategic issues presentation in preparation for meeting with Governor's Energy PMO to discuss status of PREPA restructuring.
Outside PR	57	Leake, Paul	8/12/2019	1.3	\$ 370.50	\$ 481.65	Review and revise the PREPA restructuring update presentation prepared for the Governor as requested by representatives of O'Melveny & Myers.
Outside PR	57	Leake, Paul	8/12/2019	0.2	\$ 370.50	\$ 74.10	Revise the PREPA restructuring update presentation prepared for the Governor for comments provided by D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	8/12/2019	2.2	\$ 850.25	\$ 1,870.55	Review and aggregate information in response to request for information received from representatives of Perella Weinberg Partners.
Outside PR	201	Barrett, Dennis	8/12/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding current status of discussions with General Obligation creditors.
PR	201	Battle, Fernando	8/12/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with J. Gavin (Cit) to discuss General Obligation settlement and HTA transaction as part of overall recoveries.
Outside PR	208	Barrett, Dennis	8/12/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Battle (ACG) and J. Levantis (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Barrett, Dennis	8/12/2019	0.5	\$ 850.25	\$ 425.13	Participate in follow-up discussion with J. Levantis (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Barrett, Dennis	8/12/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with F. Battle (ACG) regarding recoveries to the 68/98 HTA resolution bondholders based on various assumptions in the HTA model.
Outside PR	208	Barrett, Dennis	8/12/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Levantis (ACG) regarding claims against HTA requested by representatives of McKinsey.
Outside PR	208	Barrett, Dennis	8/12/2019	0.4	\$ 850.25	\$ 340.10	Review HTA fiscal plan comparison (government versus FOMB) provided to Ankura by representatives of Alvarez & Marsal.
Outside PR	208	Barrett, Dennis	8/12/2019	0.3	\$ 850.25	\$ 255.08	Review schedule of claims against HTA requested by representatives of McKinsey and prepared by J. Levantis (ACG).
Outside PR	208	Barrett, Dennis	8/12/2019	0.2	\$ 850.25	\$ 170.05	Prepare subset of HTA fiscal plan slides regarding toll increases as requested by representatives of AAFAF.
PR	208	Battle, Fernando	8/12/2019	0.5	\$ 916.75	\$ 458.38	Participate in discussion with D. Barrett (ACG) regarding recoveries to the 68/98 HTA resolution bondholders based on various assumptions in the HTA model.
PR	208	Battle, Fernando	8/12/2019	0.6	\$ 916.75	\$ 550.05	Review HTA certified fiscal plan sections related to toll increases.
PR	208	Battle, Juan Carlos	8/12/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with J. Levantis (ACG) and D. Barrett (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Leake, Paul	8/12/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with P. Nilsen (ACG) regarding HTA toll price forecasts for inclusion in the toll revenue assumptions comparison for O. Marrero (AAFAF).
Outside PR	208	Leake, Paul	8/12/2019	0.3	\$ 370.50	\$ 111.15	Perform quality check on the HTA toll revenue comparison requested by O. Marrero (AAFAF).
Outside PR	208	Leake, Paul	8/12/2019	0.3	\$ 370.50	\$ 111.15	Prepare summary of the assumptions included in the HTA toll revenue comparison requested by O. Marrero (AAFAF).
Outside PR	208	Levantis, James	8/12/2019	0.2	\$ 446.50	\$ 89.30	Participate on call with J. Battle (ACG) and D. Barrett (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/12/2019	0.5	\$ 446.50	\$ 223.25	Participate in follow-up discussion with D. Barrett (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/12/2019	1.9	\$ 446.50	\$ 848.35	Revise summary of debt for the HTA bonds held by GDB and the GDB line of credit to HTA to incorporate debt schedules provide by J. Battle (ACG) related to a request made by representatives of McKinsey.
Outside PR	208	Nilsen, Patrick	8/12/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with P. Leake (ACG) regarding HTA toll price forecasts for inclusion in the toll revenue assumptions comparison for O. Marrero (AAFAF).
Outside PR	208	Nilsen, Patrick	8/12/2019	0.8	\$ 418.00	\$ 334.40	Prepare HTA toll revenue scenarios for the FOMB certified fiscal plan and government fiscal plan for inclusion in the HTA restructuring summary for O. Marrero (AAFAF).
Outside PR	208	Nilsen, Patrick	8/12/2019	0.9	\$ 418.00	\$ 376.20	Revise the toll revenue assumptions comparisons for comments provided by D. Barrett (ACG) on the inclusion of key constituents recovery summaries.
Outside PR	20	Barrett, Dennis	8/13/2019	0.7	\$ 850.25	\$ 595.18	Aggregate and provide information related to PREPA avoidance actions as requested by S. Martinez (Alix).
Outside PR	20	Barrett, Dennis	8/13/2019	0.4	\$ 850.25	\$ 340.10	Correspond with A. Pavel (OMM), P. Friedman (OMM) and S. Uhland (OMM) regarding additional information requests made by the committee.
PR	20	Battle, Fernando	8/13/2019	0.4	\$ 916.75	\$ 366.70	Review and sign off on correspondence from A. Pavel (OMM) related to bondholder communications as part of discovery of PREPA 9019 confirmation.
Outside PR	25	Nilsen, Patrick	8/13/2019	0.3	\$ 418.00	\$ 125.40	Prepare and send the fifth interim fee application to C. Velez (MPM) and C. Schepper (Prime Clerk) for noticing and filing.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Alvarez, Charles	8/13/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding Perella Weinberg Partners data room upload inquiry.
Outside PR	54	Barrett, Dennis	8/13/2019	0.4	\$ 850.25	\$ 340.10	Correspond with C. Alvarez (ACG) regarding data room upload inquiry received from representatives of Perella Weinberg Partners.
Outside PR	54	Barrett, Dennis	8/13/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Uhland (OMM) to discuss outstanding Perella Weinberg Partners information requests and status of non-disclosure agreement.
Outside PR	54	Barrett, Dennis	8/13/2019	0.1	\$ 850.25	\$ 85.03	Correspond with P. Nilsen (ACG) regarding the data request from May 2019 received from representatives of Perella Weinberg Partners.
Outside PR	54	Levantis, James	8/13/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	8/13/2019	0.1	\$ 418.00	\$ 41.80	Correspond with D. Barrett (ACG) regarding the Perella Weinberg Partners data request from May 2019.
Outside PR	57	Barrett, Dennis	8/13/2019	0.5	\$ 850.25	\$ 425.13	Review the restructuring update presentation and the PREPA restructuring update in advance of 8/14/19 meetings with O Marrero (AAFAF).
Outside PR	57	Barrett, Dennis	8/13/2019	0.4	\$ 850.25	\$ 340.10	Correspond with F. Batlle (ACG) regarding his suggested changes to the PREPA restructuring update presentation.
PR	57	Batlle, Fernando	8/13/2019	4.0	\$ 916.75	\$ 3,667.00	Participate in meeting with O. Marrero (AAFAF) and F. Fontanes (PPP) to discuss PREPA RSA and impact on transformation.
PR	57	Batlle, Fernando	8/13/2019	2.5	\$ 916.75	\$ 2,291.88	Review demand protection term sheet and presentations to AAFAF Board of Directors in anticipation of meeting with Governor and PREPA PMO to discuss status and options of PREPA RSA.
Outside PR	57	Leake, Paul	8/13/2019	1.1	\$ 370.50	\$ 407.55	Revise the PREPA restructuring update presentation prepared for the Governor for comments provided by F. Batlle (ACG).
Outside PR	57	Leake, Paul	8/13/2019	0.2	\$ 370.50	\$ 74.10	Revise the PREPA restructuring update presentation prepared for the Governor for comments provided by D. Barrett (ACG).
Outside PR	208	Barrett, Dennis	8/13/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Levantis (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Barrett, Dennis	8/13/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Nilsen (ACG) regarding the May government HTA fiscal plan and related correspondence with representatives of Alvarez & Marsal.
Outside PR	208	Levantis, James	8/13/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) regarding the HTA debt schedules requested by representatives of McKinsey.
Outside PR	208	Nilsen, Patrick	8/13/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Barrett (ACG) regarding the May government HTA fiscal plan and related correspondence with representatives of Alvarez & Marsal.
Outside PR	20	Barrett, Dennis	8/14/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with A. Pavel (OMM) regarding Ambac production and Committee information request.
Outside PR	54	Alvarez, Charles	8/14/2019	0.6	\$ 418.00	\$ 250.80	Update Ernst & Young user access in the data room as requested by J. Burr (EY).
Outside PR	54	Barrett, Dennis	8/14/2019	0.7	\$ 850.25	\$ 595.18	Review PSA mechanics regarding bond recovery cap and sensitize scenarios in which the recovery cap is applicable.
Outside PR	54	Barrett, Dennis	8/14/2019	0.2	\$ 850.25	\$ 170.05	Review Puerto Rico credit trading update circulated by J. Levantis (ACG).
PR	54	Batlle, Fernando	8/14/2019	0.4	\$ 916.75	\$ 366.70	Review Paygo report published by AAFAF as part of working capital analysis required for the Commonwealth plan of adjustment.
PR	54	Batlle, Fernando	8/14/2019	0.9	\$ 916.75	\$ 825.08	Research and review Kobre and Kim report related to Puerto Rico debt.
PR	54	Batlle, Fernando	8/14/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with representatives of Ernst & Young to discuss status of working capital analysis as part of the Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	54	Levantis, James	8/14/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Leake, Paul	8/14/2019	0.4	\$ 370.50	\$ 148.20	Prepare the PREPA weekly reporting packages for the week of 8/7/2019 for Intralinks.
Outside PR	207	Barrett, Dennis	8/14/2019	0.2	\$ 850.25	\$ 170.05	Correspond with F. Batlle (ACG) regarding the latest ERS asset report.
Outside PR	208	Barrett, Dennis	8/14/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on schedule of select HTA claims prepared by J. Levantis (ACG) prior to sending to representatives of McKinsey.
Outside PR	208	Leake, Paul	8/14/2019	1.0	\$ 370.50	\$ 370.50	Review and revise the Teodoro Moscoso debt service analysis prepared by J. Levantis (ACG) requested by representatives of McKinsey.
Outside PR	208	Levantis, James	8/14/2019	1.2	\$ 446.50	\$ 535.80	Prepare contractual debt service for the Teodoro Moscoso bonds related to the HTA debt schedule request made by representatives of McKinsey.
Outside PR	208	Levantis, James	8/14/2019	0.8	\$ 446.50	\$ 357.20	Revise contractual debt service for the Teodoro Moscoso bonds for comments provided by P. Nilsen (ACG) related to the HTA debt schedule request made by representatives of McKinsey.
Outside PR	208	Levantis, James	8/14/2019	0.6	\$ 446.50	\$ 267.90	Revise summary of HTA claims requested by representatives of McKinsey to include annual debt service for the Teodoro Moscoso bonds.
Outside PR	208	Levantis, James	8/14/2019	0.4	\$ 446.50	\$ 178.60	Revise contractual debt service for the Teodoro Moscoso bonds for comments provided by D. Barrett (ACG) related to the HTA debt schedule request made by representatives of McKinsey.
Outside PR	208	Nilsen, Patrick	8/14/2019	0.7	\$ 418.00	\$ 292.60	Review and revise the HTA debt outstanding request prepared by J. Levantis (ACG) from representatives of McKinsey.
Outside PR	208	Nilsen, Patrick	8/14/2019	0.3	\$ 418.00	\$ 125.40	Prepare and send HTA debt outstanding comparison to representatives of McKinsey.
Outside PR	54	Alvarez, Charles	8/15/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Verdeja (ACG) regarding Ernst & Young data room access.
PR	54	Batlle, Fernando	8/15/2019	2.5	\$ 916.75	\$ 2,291.88	Participate in meeting with representatives of AAFAF and O'Melveny & Myers to discuss the Commonwealth plan of adjustment and impact of the certified fiscal plan.
PR	54	Batlle, Fernando	8/15/2019	1.0	\$ 916.75	\$ 916.75	Review and revise key strategic issues presentation related to the Commonwealth plan of adjustment and the certified fiscal plan for discussion with O. Marrero (AAFAF).
PR	54	Batlle, Juan Carlos	8/15/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with H. Reyes (JP Morgan) and E. Alarcón (JP Morgan) to discuss market update on Puerto Rico credits.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Levantis, James	8/15/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Nilsen, Patrick	8/15/2019	0.4	\$ 418.00	\$ 167.20	Prepare and send Commonwealth pro forma capitalization table to J. Verdeja (ACG) for inclusion in the Commonwealth restructuring update presentation for the Governor.
PR	54	Verdeja, Julio	8/15/2019	1.8	\$ 318.25	\$ 572.85	Revise Commonwealth restructuring update presentation for the Governor to incorporate comments from F. Batlle (ACG).
Outside PR	57	Leake, Paul	8/15/2019	0.3	\$ 370.50	\$ 111.15	Prepare the PREPA monthly reporting packages for the month of August for Intralinks.
Outside PR	208	Barrett, Dennis	8/15/2019	1.1	\$ 850.25	\$ 935.28	Review additional HTA expense detail provided by representatives of Alvarez & Marsal for inclusion of information in the HTA restructuring analysis for O. Marrero (AAFAF).
Outside PR	208	Barrett, Dennis	8/15/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with G. Loran (AAFAF) regarding Commonwealth appropriations to HTA over time and bifurcation of capital expense versus operating expense to include in the HTA restructuring analysis for O. Marrero (AAFAF).
Outside PR	208	Barrett, Dennis	8/15/2019	0.3	\$ 850.25	\$ 255.08	Correspond with P. Nilsen (ACG) regarding the HTA toll-related expenses included in the HTA restructuring analysis for O. Marrero (AAFAF).
Outside PR	208	Nilsen, Patrick	8/15/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding the HTA toll related expenses included in the HTA restructuring analysis for O. Marrero (AAFAF).
PR	20	Batlle, Fernando	8/16/2019	2.4	\$ 916.75	\$ 2,200.20	Review and analyze PREPA 9019 order and accompanying declarations in preparation for deposition related to PREPA RSA.
Outside PR	54	Barrett, Dennis	8/16/2019	0.7	\$ 850.25	\$ 595.18	Review Commonwealth DRF scenarios and impact on debt restructuring prepared by P. Nilsen (ACG).
PR	54	Batlle, Fernando	8/16/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with H. Miller (Brookfield) and J. Batlle (ACG) to discuss general debt restructuring updates on Puerto Rico credits.
PR	54	Batlle, Juan Carlos	8/16/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with H. Miller (Brookfield) and F. Batlle (ACG) to discuss general debt restructuring updates on Puerto Rico credits.
PR	54	Batlle, Juan Carlos	8/16/2019	1.3	\$ 684.00	\$ 889.20	Revise and provide comments to summary and recommendations update of Kobre & Kim public debt report requested by O. Marrero (AAFAF).
PR	54	Batlle, Juan Carlos	8/16/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with G. Kaufman (GS) to discuss status of Puerto Rico Housing bond issuance.
Outside PR	201	Nilsen, Patrick	8/16/2019	0.2	\$ 418.00	\$ 83.60	Prepare and send Commonwealth Trust fund analysis on disaster relief scenarios to F. Batlle (ACG) for his review.
Outside PR	54	Barrett, Dennis	8/17/2019	0.6	\$ 850.25	\$ 510.15	Review Commonwealth trust fund analysis related to PSA recoveries for disaster recovery funding reductions prepared by P. Nilsen (ACG).
Outside PR	54	Levantis, James	8/17/2019	0.5	\$ 446.50	\$ 223.25	Review and perform quality check on Commonwealth cash flow scenario on disaster relief scenario prepared by P. Nilsen (ACG).
Outside PR	54	Nilsen, Patrick	8/17/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with D. Barrett (ACG) regarding the comments from F. Batlle (ACG) related to incorporating a new framework for debt sizing included in the Commonwealth Trust fund analysis.
Outside PR	54	Nilsen, Patrick	8/17/2019	0.5	\$ 418.00	\$ 209.00	Revise 100% FEMA PA disaster recovery scenario for inclusion in the Commonwealth trust fund analysis.
Outside PR	54	Nilsen, Patrick	8/17/2019	2.3	\$ 418.00	\$ 961.40	Revise Commonwealth cash flow analysis for comments from F. Batlle (ACG) on the incorporation of a new framework for debt capacity and reductions to CDBG funding.
Outside PR	201	Barrett, Dennis	8/17/2019	0.4	\$ 850.25	\$ 340.10	Participate in discussion with P. Nilsen (ACG) regarding the comments provided by F. Batlle (ACG) related to incorporating a new framework for debt sizing included in the Commonwealth trust fund analysis.
Outside PR	201	Barrett, Dennis	8/17/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Nilsen (ACG) regarding the Commonwealth trust fund analysis related to PSA recoveries for disaster recovery funding reductions.
Outside PR	201	Barrett, Dennis	8/17/2019	0.4	\$ 850.25	\$ 340.10	Correspond with F. Batlle (ACG) regarding the Commonwealth trust fund analysis related to PSA recoveries for disaster recovery funding reductions.
Outside PR	201	Nilsen, Patrick	8/17/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with D. Barrett (ACG) regarding the Commonwealth trust fund analysis related to PSA recoveries for disaster recovery funding reductions.
Outside PR	20	Batlle, Fernando	8/19/2019	3.0	\$ 916.75	\$ 2,750.25	Participate in morning session with representatives of O'Melveny & Myers to prepare for upcoming PREPA deposition.
Outside PR	20	Batlle, Fernando	8/19/2019	4.0	\$ 916.75	\$ 3,667.00	Participate in afternoon session with representatives of O'Melveny & Myers to prepare for upcoming PREPA deposition.
Outside PR	54	Levantis, James	8/19/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Barrett, Dennis	8/19/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of Ankura, Cleary Gottlieb and the P3 Authority to discuss status of renegotiation of the PREPA plan of adjustment.
Outside PR	57	Batlle, Fernando	8/19/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of Ankura, Cleary Gottlieb and the P3 Authority to discuss status of renegotiation of the PREPA plan of adjustment.
Outside PR	57	Batlle, Fernando	8/19/2019	0.9	\$ 916.75	\$ 825.08	Participate on call with representatives of Ankura and O'Melveny & Myers to discuss sources and uses as well as other pending items related to the PREPA plan of adjustment.
Outside PR	201	Barrett, Dennis	8/19/2019	0.4	\$ 850.25	\$ 340.10	Correspond with representatives of PJT Partners regarding GSA loans and Commonwealth guarantee.
Outside PR	201	Barrett, Dennis	8/19/2019	0.3	\$ 850.25	\$ 255.08	Correspond with J. Levantis (ACG) regarding the Commonwealth guaranteed loans included in the PSA.
Outside PR	201	Levantis, James	8/19/2019	0.3	\$ 446.50	\$ 133.95	Correspond with D. Barrett (ACG) regarding the Commonwealth guaranteed loans included in the PSA.
Outside PR	20	Batlle, Fernando	8/20/2019	3.5	\$ 916.75	\$ 3,208.63	Participate in session with representatives of O'Melveny & Myers to prepare for F. Batlle (ACG) testimony 30 b 6.
Outside PR	54	Alvarez, Charles	8/20/2019	2.0	\$ 418.00	\$ 836.00	Participate in meeting with F. Batlle (ACG) and D. Barrett (ACG) regarding updates to the fiscal plan overview presentation as requested by AAFAF.
Outside PR	54	Barrett, Dennis	8/20/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with C. Alvarez (ACG) and F. Batlle (ACG) regarding updates to the fiscal plan overview presentation as requested by AAFAF.
Outside PR	54	Barrett, Dennis	8/20/2019	0.7	\$ 850.25	\$ 595.18	Review and provide comments on the Debt Restructuring Q&A talking points for O. Marrero (AAFAF).
Outside PR	54	Batlle, Fernando	8/20/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with C. Alvarez (ACG) and D. Barrett (ACG) regarding updates to the fiscal plan overview presentation as requested by AAFAF.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Battle, Fernando	8/20/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with J. Gavin (Citi) to discuss agenda topics for debt update meeting with representatives of FOMB and its advisors.
Outside PR	54	Battle, Fernando	8/20/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Sonkin (National) to discuss status of possible HTA restructuring as part of larger General Obligation settlement.
Outside PR	54	Leake, Paul	8/20/2019	0.2	\$ 370.50	\$ 74.10	Permission A. Panken (HL) to the data room at the request of E. Kang (HL).
Outside PR	54	Levantis, James	8/20/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Battle, Fernando	8/20/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with O. Marrero (AAFAF) to discuss PREPA transaction demand protection provisions.
Outside PR	57	Leake, Paul	8/20/2019	0.7	\$ 370.50	\$ 259.35	Diligence PREPA rate hikes and related public documents to prepare responses to be included in the Commonwealth debt restructuring update as requested by I. Caraballo (AAFAF).
Outside PR	57	Leake, Paul	8/20/2019	0.6	\$ 370.50	\$ 222.30	Prepare response regarding PREPA rate hikes to include in the Commonwealth debt restructuring update as requested by I. Caraballo (AAFAF).
Outside PR	57	Leake, Paul	8/20/2019	0.2	\$ 370.50	\$ 74.10	Revise response regarding PREPA rate hikes for comments provided by P. Nilsen (ACG) to be included in the Commonwealth debt restructuring update requested by I. Caraballo (AAFAF).
Outside PR	201	Battle, Fernando	8/20/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Rapisardi (OMM) to discuss meeting with FOMB related to status of General Obligation settlement discussions.
Outside PR	208	Barrett, Dennis	8/20/2019	0.9	\$ 850.25	\$ 765.23	Aggregate and send information related to HTA toll increase per certified plan and HTA restructuring considerations work product previously prepared by Ankura to O. Marrero (AAFAF) in advance of 8/21/19 meeting with FOMB.
Outside PR	54	Alvarez, Charles	8/21/2019	1.1	\$ 418.00	\$ 459.80	Review and prepare permissions report relative to the May 2019 Perella Weinberg diligence request.
Outside PR	54	Barrett, Dennis	8/21/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives from Ankura, PJT Partners, Citi, O'Melveny & Myers and AAFAF regarding status of Commonwealth debt restructurings.
Outside PR	54	Barrett, Dennis	8/21/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Nilsen (ACG) regarding the general unsecured claims of the Commonwealth of Puerto Rico.
PR	54	Battle, Fernando	8/21/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives from Ankura, PJT Partners, Citi, O'Melveny & Myers and AAFAF regarding status of Commonwealth debt restructurings.
PR	54	Battle, Fernando	8/21/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with O. Marrero (AAFAF), C. Saavedra (AAFAF) and M. Yassin (AAFAF) to prepare summary of meeting with FOMB for the Governor.
PR	54	Battle, Fernando	8/21/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with O. Marrero (AAFAF), M. Yassin (AAFAF) and C. Saavedra (AAFAF) to discuss materials in preparation for meeting with FOMB to discuss Commonwealth plan of adjustment status.
PR	54	Battle, Fernando	8/21/2019	1.4	\$ 916.75	\$ 1,283.45	Review plan of adjustment materials in preparation for meeting with FOMB.
Outside PR	54	Levantis, James	8/21/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Barrett, Dennis	8/21/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with representatives from Proskauer, Citi, the P3 Authority and Ankura regarding the PREPA, T&D, O&M and the RSA.
Outside PR	57	Barrett, Dennis	8/21/2019	0.3	\$ 850.25	\$ 255.08	Correspond with L. Brack (ACG) regarding potential administrative claims at PREPA.
Outside PR	57	Barrett, Dennis	8/21/2019	0.3	\$ 850.25	\$ 255.08	Correspond with P. Crisalli (ACG) regarding potential administrative claims at PREPA.
PR	57	Battle, Fernando	8/21/2019	0.4	\$ 916.75	\$ 366.70	Correspond with G. Gil (ACG) to discuss PREPA RSA extension dates.
Outside PR	57	Leake, Paul	8/21/2019	0.4	\$ 370.50	\$ 148.20	Prepare the PREPA weekly reporting packages for the week of 8/21/2019 for Intralinks.
Outside PR	201	Nilsen, Patrick	8/21/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Barrett (ACG) regarding the general unsecured claims of the Commonwealth of Puerto Rico.
Outside PR	208	Barrett, Dennis	8/21/2019	1.4	\$ 850.25	\$ 1,190.35	Reconcile CMA Engineers memorandum regarding the capital expenditure need for toll roads to the certified fiscal plan for HTA.
Outside PR	208	Barrett, Dennis	8/21/2019	0.6	\$ 850.25	\$ 510.15	Review memorandum from CMA Engineers highlighting capital expenditures need for each of the 4 toll roads and methodology.
Outside PR	208	Barrett, Dennis	8/21/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Battle (ACG) regarding the HTA DCF analysis.
PR	208	Battle, Fernando	8/21/2019	0.4	\$ 916.75	\$ 366.70	Review HTA fiscal plan comparison between Government submission and certified fiscal plan as part of HTA restructuring analysis.
Outside PR	208	Nilsen, Patrick	8/21/2019	0.2	\$ 418.00	\$ 83.60	Correspond with F. Battle (ACG) regarding HTA toll price increases in the FOMB fiscal plan relative to the Government fiscal plan.
PR	20	Battle, Fernando	8/22/2019	0.4	\$ 916.75	\$ 366.70	Prepare backup and review texts related to PREPA RSA as part of document production.
Outside PR	54	Alvarez, Charles	8/22/2019	0.6	\$ 418.00	\$ 250.80	Upload bi-weekly creditor update to creditor data room.
Outside PR	54	Levantis, James	8/22/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Barrett, Dennis	8/22/2019	3.0	\$ 850.25	\$ 2,550.75	Participate on call with representatives of O'Melveny & Myers, Ankura, Cleary Gottlieb, and Pietrantonio Méndez & Alvarez to discuss PREPA transformation and RSA issues needed to close transactions.
Outside PR	57	Barrett, Dennis	8/22/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in PREPA P3 meeting with representatives of Ankura and O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	8/22/2019	1.6	\$ 850.25	\$ 1,360.40	Review PREPA materials in advance of 8/22/19 meetings regarding PREPA P3 transaction.
PR	57	Battle, Fernando	8/22/2019	2.4	\$ 916.75	\$ 2,200.20	Participate on call with representatives of O'Melveny & Myers, Ankura, Cleary Gottlieb, and Pietrantonio Méndez & Alvarez to discuss PREPA transformation and RSA issues needed to close transactions (partial).
PR	57	Battle, Fernando	8/22/2019	1.0	\$ 916.75	\$ 916.75	Review materials related to PREPA flow of funds, and funding requirements as part of preparation for meeting with representatives of FOMB, AAFAF and the P3 Authority.
PR	57	Battle, Fernando	8/22/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with N. Mitchell (OMM) to discuss exit costs requirements as part of PREPA debt restructuring and transformation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	8/22/2019	2.3	\$ 916.75	\$ 2,108.53	Participate in meeting with M. Yassin (AAFAF) and J. Rapisardi (OMM) to discuss alternatives to pension cuts to be included by FOMB in plan of adjustment draft.
PR	201	Battle, Fernando	8/22/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (AAFAF) to discuss feedback from FOMB meeting on the Commonwealth plan of adjustment.
PR	201	Battle, Fernando	8/22/2019	0.7	\$ 916.75	\$ 641.73	Participate in meeting with E. Diaz (Rep to Oversight Board) and representatives of AAFAF and O'Melveny & Myers to prepare for meeting with representatives from Oversight Board.
Outside PR	208	Barrett, Dennis	8/22/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with E. Inclan (BH) and F. Battle (ACG) to discuss the P3 Authority model related to HTA.
PR	208	Battle, Fernando	8/22/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with E. Inclan (BH) and D. Barrett (ACG) to discuss the P3 Authority model related to HTA (partial).
PR	208	Battle, Juan Carlos	8/22/2019	1.0	\$ 684.00	\$ 684.00	Participate in meeting with G. Loran (AAFAF), S. Llopart (ACG) and J. Morrison (ACG) to discuss Teodoro Moscoso transaction.
PR	208	Battle, Juan Carlos	8/22/2019	0.8	\$ 684.00	\$ 547.20	Participate on call with representatives of Ankura and O'Melveny & Myers to discuss legal issues regarding the Teodoro Moscoso transaction.
PR	208	Llopart, Sofia	8/22/2019	1.0	\$ 365.75	\$ 365.75	Participate in meeting with G. Loran (AAFAF), J. Battle (ACG) and J. Morrison (ACG) to discuss Teodoro Moscoso transaction.
PR	208	Morrison, Jonathan	8/22/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with G. Loran (AAFAF), J. Battle (ACG) and S. Llopart (ACG) to discuss Teodoro Moscoso transaction.
PR	208	Morrison, Jonathan	8/22/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with representatives of Ankura and O'Melveny & Myers to discuss legal issues regarding the Teodoro Moscoso transaction.
PR	208	Morrison, Jonathan	8/22/2019	0.5	\$ 850.25	\$ 425.13	Participate in meeting with R. Mendez (MCV) and representatives of AAFAF regarding HTA Teodoro Moscoso bridge transaction.
Outside PR	208	Nilsen, Patrick	8/22/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Barrett (ACG) regarding HTA toll revenues by road.
Outside PR	54	Leake, Paul	8/23/2019	0.6	\$ 370.50	\$ 222.30	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers and Ankura.
Outside PR	201	Barrett, Dennis	8/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Ankura, O'Melveny & Myers and AAFAF to provide update on the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	8/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with G. Bowen (Milliman) regarding pension assumptions to make when modeling out FOMB pension cuts/freeze as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	8/23/2019	1.1	\$ 850.25	\$ 935.28	Review and draft responses questions from G. Bowen (Milliman) regarding the plan of adjustment pension cuts and freeze.
PR	201	Battle, Fernando	8/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of Ankura, O'Melveny & Myers and AAFAF to provide update on the Commonwealth plan of adjustment (partial).
PR	201	Battle, Fernando	8/23/2019	1.8	\$ 916.75	\$ 1,650.15	Prepare presentation requested by AAFAF related to alternatives to pension cuts to be included in the plan of adjustment filing.
PR	201	Battle, Fernando	8/23/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with J. Rapisardi (OMM) and M. Yassin (AAFAF) to discuss timing of filing of the plan of adjustment by FOMB and options available to the government.
PR	201	Battle, Fernando	8/23/2019	1.5	\$ 916.75	\$ 1,375.13	Review draft plan of adjustment proposed by FOMB.
Outside PR	208	Barrett, Dennis	8/23/2019	1.7	\$ 850.25	\$ 1,445.43	Diligence HTA fiscal plan model provided by representative of Bluhaus.
Outside PR	20	Battle, Fernando	8/24/2019	1.4	\$ 916.75	\$ 1,283.45	Review materials as part of PREPA 9019 order deposition.
Outside PR	54	Battle, Fernando	8/24/2019	1.0	\$ 916.75	\$ 916.75	Review the plan of adjustment prepared by FOMB to identify issues that need to be presented to AAFAF as part of negotiation.
Outside PR	201	Alvarez, Charles	8/24/2019	1.6	\$ 418.00	\$ 668.80	Prepare summary of the impact of delaying pension reform relative to the plan of adjustment for inclusion in the pension reform alternatives presentation.
Outside PR	201	Alvarez, Charles	8/24/2019	1.3	\$ 418.00	\$ 543.40	Prepare scenario of the impact to fiscal plan surplus due to delaying pension reform relative to the plan of adjustment.
Outside PR	201	Alvarez, Charles	8/24/2019	0.2	\$ 418.00	\$ 83.60	Correspond with D. Barrett (ACG) regarding the impact of delaying pension reform relative to the plan of adjustment.
Outside PR	201	Barrett, Dennis	8/24/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss the plan of adjustment issues list to be presented to M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	8/24/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments on the Commonwealth plan of adjustment issues list drafted by representatives of O'Melveny & Myers.
Outside PR	201	Battle, Fernando	8/24/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with representatives of O'Melveny & Myers and Ankura to discuss the plan of adjustment issues list to be presented to M. Yassin (AAFAF).
Outside PR	201	Battle, Fernando	8/24/2019	1.3	\$ 916.75	\$ 1,191.78	Revise pension alternatives presentation requested by AAFAF as part of the plan of adjustment analysis.
Outside PR	54	Alvarez, Charles	8/25/2019	1.6	\$ 418.00	\$ 668.80	Revise pension reform alternatives presentation for comments provided by M. Yassin (AAFAF).
Outside PR	54	Alvarez, Charles	8/25/2019	0.9	\$ 418.00	\$ 376.20	Revise pension reform alternatives presentation for comments provided by J. Rapisardi (OMM).
Outside PR	54	Alvarez, Charles	8/25/2019	0.7	\$ 418.00	\$ 292.60	Revise pension reform alternatives presentation for comments provided by M. Kremer (OMM) regarding governance.
Outside PR	54	Alvarez, Charles	8/25/2019	0.4	\$ 418.00	\$ 167.20	Revise pension reform alternatives presentation for comments provided by D. Barrett (ACG).
Outside PR	54	Alvarez, Charles	8/25/2019	0.3	\$ 418.00	\$ 125.40	Revise pension reform alternatives presentation for comments provided by J. Zujkowski (OMM).
Outside PR	54	Barrett, Dennis	8/25/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of Ankura, O'Melveny & Myers and AAFAF regarding pension treatment per the proposed Plan of Adjustment.
Outside PR	54	Barrett, Dennis	8/25/2019	0.9	\$ 850.25	\$ 765.23	Participate on follow up call with representatives of O'Melveny & Myers and AAFAF regarding pension treatment.
Outside PR	54	Barrett, Dennis	8/25/2019	1.1	\$ 850.25	\$ 935.28	Review current version of the pension reform alternatives prepared by C. Alvarez (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	8/25/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of AAFAP, O'Melveny & Myers, Ankura and Pietrantonio Méndez & Alvarez to discuss the plan of adjustment issues list in preparation for meeting with O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	8/25/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of AAFAP, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, and Ankura to discuss pension reform alternatives presentation to be made to O. Marrero (AAFAF).
PR	201	Battle, Fernando	8/25/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of AAFAP, O'Melveny & Myers, Ankura and Pietrantonio Méndez & Alvarez to discuss the plan of adjustment issues list in preparation for meeting with O. Marrero (AAFAF).
PR	201	Battle, Fernando	8/25/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with representatives of AAFAP, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, and Ankura to discuss pension reform alternatives presentation to be made to O. Marrero (AAFAF) (partial).
Outside PR	201	Leake, Paul	8/25/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding action items relating to the HTA O&M presentation for representatives of AAFAP in response to the draft plan of adjustment.
Outside PR	208	Alvarez, Charles	8/25/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with P. Nilsen (ACG), D. Barrett (ACG), J. Levantis (ACG) and P. Leake (ACG) regarding the preparation of HTA and pension presentations for representatives of AAFAP.
Outside PR	208	Alvarez, Charles	8/25/2019	0.6	\$ 418.00	\$ 250.80	Participate on call with representatives of Ankura, O'Melveny & Myers and AAFAP regarding pension treatment per the proposed Plan of Adjustment.
Outside PR	208	Alvarez, Charles	8/25/2019	1.3	\$ 418.00	\$ 543.40	Review North Texas Tollway CAFR and Official Statement to determine expense ratio for a tollway comparable analysis to be included in the HTA plan of adjustment considerations presentation.
Outside PR	208	Alvarez, Charles	8/25/2019	1.2	\$ 418.00	\$ 501.60	Review New Jersey Turnpike CAFR and Official Statement to determine expense ratio for a tollway comparable analysis to be included in the HTA plan of adjustment considerations presentation.
Outside PR	208	Barrett, Dennis	8/25/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with F. Battle (ACG) to discuss HTA restructuring approach to be included in the proposed FOMB plan of adjustment.
Outside PR	208	Barrett, Dennis	8/25/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with P. Nilsen (ACG), P. Leake (ACG), J. Levantis (ACG) and C. Alvarez (ACG) regarding the preparation of HTA and pension presentations for representatives of AAFAP.
Outside PR	208	Barrett, Dennis	8/25/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers Ankura, and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Barrett, Dennis	8/25/2019	0.5	\$ 850.25	\$ 425.13	Participate on follow-up call with representatives of O'Melveny & Myers, Ankura and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Barrett, Dennis	8/25/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of O'Melveny & Myers and AAFAP regarding HTA.
Outside PR	208	Barrett, Dennis	8/25/2019	1.7	\$ 850.25	\$ 1,445.43	Review current version of the HTA O&M concession model and presentation prepared by P. Nilsen (ACG).
PR	208	Battle, Fernando	8/25/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with D. Barrett (ACG) to discuss HTA restructuring approach to be included in the proposed FOMB plan of adjustment.
PR	208	Battle, Fernando	8/25/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with G. Loran (AAFAF) to discuss assumptions related to HTA restructuring plan.
Outside PR	208	Leake, Paul	8/25/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with P. Nilsen (ACG), D. Barrett (ACG), J. Levantis (ACG) and C. Alvarez (ACG) regarding the preparation of HTA and pension presentations for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with representatives of O'Melveny & Myers Ankura, and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Leake, Paul	8/25/2019	0.5	\$ 370.50	\$ 185.25	Participate on follow-up call with representatives of O'Melveny & Myers, Ankura and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Leake, Paul	8/25/2019	1.6	\$ 370.50	\$ 592.80	Diligence operating and capital expense structures at comparable toll roads to include in the HTA O&M concession model.
Outside PR	208	Leake, Paul	8/25/2019	1.4	\$ 370.50	\$ 518.70	Prepare summary on the HTA considerations per the draft plan of adjustment for inclusion in the HTA restructuring considerations presentation for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	1.2	\$ 370.50	\$ 444.60	Review and revise the HTA O&M concession model at the request of P. Nilsen (ACG).
Outside PR	208	Leake, Paul	8/25/2019	0.7	\$ 370.50	\$ 259.35	Diligence official statement of revenue bonds backed by toll revenues for inclusion of information in the HTA restructuring considerations presentation for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	0.6	\$ 370.50	\$ 222.30	Diligence the governments issues with the draft plan of adjustment as it pertains to HTA to include in the HTA restructuring considerations presentation for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	0.4	\$ 370.50	\$ 148.20	Prepare a revised HTA capitalization table for inclusion in the HTA restructuring considerations presentation for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	1.1	\$ 370.50	\$ 407.55	Prepare monoline exposure and expected blended recovery per the draft plan of adjustment for inclusion in the HTA restructuring considerations presentation for representatives of AAFAP.
Outside PR	208	Leake, Paul	8/25/2019	1.1	\$ 370.50	\$ 407.55	Revise HTA restructuring considerations presentation requested by representatives of AAFAP for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	8/25/2019	0.8	\$ 370.50	\$ 296.40	Draft potential benefits of an O&M concession agreement at HTA language for inclusion in the HTA restructuring considerations presentation requested by representatives of AAFAP.
Outside PR	208	Levantis, James	8/25/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with P. Nilsen (ACG), D. Barrett (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding the preparation of HTA and pension presentations for representatives of AAFAP.
Outside PR	208	Levantis, James	8/25/2019	0.2	\$ 446.50	\$ 89.30	Correspond with P. Nilsen (ACG) regarding HTA claims for inclusion of information in HTA O&M concession model.
Outside PR	208	Nilsen, Patrick	8/25/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with P. Leake (ACG), D. Barrett (ACG), J. Levantis (ACG) and C. Alvarez (ACG) regarding the preparation of HTA and pension presentations for representatives of AAFAP.
Outside PR	208	Nilsen, Patrick	8/25/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with representatives of O'Melveny & Myers Ankura, and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Nilsen, Patrick	8/25/2019	0.5	\$ 418.00	\$ 209.00	Participate on follow-up call with representatives of O'Melveny & Myers, Ankura and AAFAP to discuss a potential O&M structure at HTA prior to meeting with the FOMB regarding the draft plan of adjustment.
Outside PR	208	Nilsen, Patrick	8/25/2019	3.2	\$ 418.00	\$ 1,337.60	Prepare cash flow forecast for toll roads PR-52, PR -53, PR-66 as part of a larger operating and maintenance alternative analysis at the request of M. Yassin (AAFAF).
Outside PR	208	Nilsen, Patrick	8/25/2019	1.2	\$ 418.00	\$ 501.60	Revise the HTA restructuring alternatives presentation for comments from D. Barrett (ACG) to include summary of the Commonwealth plan of adjustment.
Outside PR	208	Nilsen, Patrick	8/25/2019	1.0	\$ 418.00	\$ 418.00	Review OHL infrastructure concession analysis for inclusion of information in the HTA O&M analysis requested by M. Yassin (AAFAF).
Outside PR	208	Nilsen, Patrick	8/25/2019	0.8	\$ 418.00	\$ 334.40	Review P-3 concession model prepared by Bluhaus for inclusion of information in the HTA O&M analysis requested by M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Nilsen, Patrick	8/25/2019	0.7	\$ 418.00	\$ 292.60	Revise the HTA restructuring alternatives presentation for comments from N. Mitchel (OMM).
Outside PR	208	Nilsen, Patrick	8/25/2019	0.6	\$ 418.00	\$ 250.80	Prepare due diligence questions for representatives of Bluhaus on the O&M concession model.
Outside PR	208	Nilsen, Patrick	8/25/2019	0.5	\$ 418.00	\$ 209.00	Prepare discounted cash flow analysis for inclusion in the HTA O&M analysis at the request of M. Yassin (AAFAF).
Outside PR	54	Barrett, Dennis	8/26/2019	2.0	\$ 850.25	\$ 1,700.50	Continue working on pension reform alternatives presentation requested by representatives of AAFAF.
Outside PR	54	Barrett, Dennis	8/26/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on pension reform alternatives presentation as requested by representatives of AAFAF.
PR	54	Battle, Fernando	8/26/2019	1.4	\$ 916.75	\$ 1,283.45	Participate in meeting with J. Gavin (Citi) to discuss key issues list as part of review of the plan of adjustment prepared by FOMB.
PR	54	Battle, Fernando	8/26/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of AAFAF and O'Melveny & Myers to discuss pension alternatives to discuss with FOMB.
Outside PR	54	Levantis, James	8/26/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
PR	54	Verdeja, Julio	8/26/2019	0.2	\$ 318.25	\$ 63.65	Prepare Commonwealth plan of adjustment presentation materials for meeting as requested by F. Battle (ACG).
PR	54	Verdeja, Julio	8/26/2019	0.2	\$ 318.25	\$ 63.65	Prepare Pension Reform Alternatives presentation materials for meeting as requested by F. Battle (ACG).
PR	57	Battle, Fernando	8/26/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with F. Fontanes (P3A) to discuss transformation process and timing of debt restructuring.
PR	201	Battle, Fernando	8/26/2019	0.5	\$ 916.75	\$ 458.38	Participate in meeting with O. Marrero (AAFAF), M. Yassin (AAFAF), C. Saavedra (AAFAF), E. Diaz (Governor's Rep on FOMB), J. Rapisardi (OMM), M. Kremer (OMM) and J. Battle (ACG) to discuss pension alternatives for the plan of adjustment.
PR	201	Battle, Fernando	8/26/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of AAFAF and O'Melveny & Myers to discuss pension alternatives negotiation strategy.
PR	201	Battle, Juan Carlos	8/26/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with O. Marrero (AAFAF), M. Yassin (AAFAF), C. Saavedra (AAFAF), E. Diaz (Governor's Rep on FOMB), J. Rapisardi (OMM), M. Kremer (OMM) and F. Battle (ACG) to discuss pension alternatives for the plan of adjustment.
Outside PR	201	Levantis, James	8/26/2019	1.3	\$ 446.50	\$ 580.45	Prepare summary of recoveries by class included in the draft plan of adjustment document for comparison to the Commonwealth claims model.
Outside PR	208	Barrett, Dennis	8/26/2019	1.2	\$ 850.25	\$ 1,020.30	Continue working on HTA plan of adjustment considerations presentations as requested by representatives of AAFAF.
Outside PR	208	Barrett, Dennis	8/26/2019	0.8	\$ 850.25	\$ 680.20	Review and provide comments on HTA plan of adjustment considerations presentation requested by representatives of AAFAF.
Outside PR	208	Barrett, Dennis	8/26/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Zujkowski (OMM) regarding the HTA restructuring considerations presentation.
Outside PR	208	Barrett, Dennis	8/26/2019	1.3	\$ 850.25	\$ 1,105.33	Review HTA unsolicited proposal from OHL in the context of an HTA restructuring.
PR	208	Battle, Fernando	8/26/2019	1.0	\$ 916.75	\$ 916.75	Review HTA restructuring considerations presentation as part of the plan of adjustment analysis to be presented to representatives of AAFAF.
Outside PR	208	Leake, Paul	8/26/2019	1.8	\$ 370.50	\$ 666.90	Diligence Puerto Rico toll road concession analysis for inclusion of assumptions in the HTA O&M model.
Outside PR	208	Leake, Paul	8/26/2019	1.7	\$ 370.50	\$ 629.85	Revise the HTA O&M model to include 40-year forecast period and extend the capital asset depreciation waterfall.
Outside PR	208	Leake, Paul	8/26/2019	1.0	\$ 370.50	\$ 370.50	Revise the HTA restructuring considerations presentation for representatives of AAFAF for comments provided by N. Mitchell (OMM).
Outside PR	208	Leake, Paul	8/26/2019	0.5	\$ 370.50	\$ 185.25	Diligence the HTA fiscal plan to find capital expenditure and federal funding breakdown for inclusion in the HTA restructuring considerations presentation to representatives of AAFAF.
Outside PR	208	Leake, Paul	8/26/2019	0.9	\$ 370.50	\$ 333.45	Revise the HTA O&M model to break out revenue by individual toll roads and include additional potential assumptions.
Outside PR	208	Leake, Paul	8/26/2019	0.6	\$ 370.50	\$ 222.30	Revise the HTA restructuring considerations presentation for representatives of AAFAF for comments provided by M. Rodriguez (PMA).
Outside PR	208	Leake, Paul	8/26/2019	0.4	\$ 370.50	\$ 148.20	Prepare tracker for outstanding items pertaining to the HTA O&M model assumptions.
Outside PR	208	Leake, Paul	8/26/2019	0.4	\$ 370.50	\$ 148.20	Diligence additional official statements of revenue bonds backed by toll revenues for inclusion of information in the HTA restructuring considerations presentation for representatives of AAFAF.
Outside PR	208	Leake, Paul	8/26/2019	0.2	\$ 370.50	\$ 74.10	Correspond with F. Battle (ACG) regarding additional official statements of revenue bonds backed by toll revenues.
Outside PR	208	Leake, Paul	8/26/2019	0.1	\$ 370.50	\$ 37.05	Correspond with J. Levantis (ACG) regarding the HTA capitalization table included in the HTA restructuring considerations presentation for representatives of AAFAF.
Outside PR	208	Leake, Paul	8/26/2019	0.1	\$ 370.50	\$ 37.05	Correspond with P. Nilsen (ACG) regarding the HTA O&M model.
Outside PR	208	Levantis, James	8/26/2019	0.4	\$ 446.50	\$ 178.60	Perform quality check on HTA capitalization table included in the HTA restructuring proposal model prepared by P. Leake (ACG).
PR	208	Llompert, Sofia	8/26/2019	0.3	\$ 365.75	\$ 109.73	Correspond with P. Nilsen (ACG) regarding Teodoro Moscoso revenue concession supporting materials.
Outside PR	208	Nilsen, Patrick	8/26/2019	2.8	\$ 418.00	\$ 1,170.40	Review and provide comments to P. Leake (ACG) on the HTA O&M analysis on the toll revenue growth rates, revenues by toll analysis, and the waterfall analysis.
Outside PR	208	Nilsen, Patrick	8/26/2019	1.3	\$ 418.00	\$ 543.40	Review Teodoro Moscoso bridge valuation analysis for inclusion of information in the O&M analysis requested M. Yassin (AAFAF).
Outside PR	208	Nilsen, Patrick	8/26/2019	0.8	\$ 418.00	\$ 334.40	Revise HTA restructuring alternatives for comments from S. Uhland (OMM) on the HTA bond structure.
Outside PR	208	Nilsen, Patrick	8/26/2019	0.6	\$ 418.00	\$ 250.80	Review the Metropistas Kroll bond credit rating analysis for inclusion of information in the HTA O&M analysis requested by M. Yassin (AAFAF).
Outside PR	208	Nilsen, Patrick	8/26/2019	0.4	\$ 418.00	\$ 167.20	Revise HTA restructuring alternatives for comments from M. Rodriguez (PMA) on the O&M strategy.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Nilsen, Patrick	8/26/2019	0.3	\$ 418.00	\$ 125.40	Correspond with C. Alvarez (ACG) regarding the comparable transactions analysis on EBITDA margins for highways within the 50 states.
Outside PR	208	Nilsen, Patrick	8/26/2019	1.7	\$ 418.00	\$ 710.60	Diligence comparable US toll road WACCs and operating assumptions for inclusion in the HTA O&M model.
PR	208	Verdeja, Julio	8/26/2019	0.2	\$ 318.25	\$ 63.65	Prepare HTA plan of adjustment presentation materials for meeting as requested by F. Battle (ACG).
PR	54	Battle, Fernando	8/27/2019	1.1	\$ 916.75	\$ 1,008.43	Review and revise talking points related to debt restructuring process and PROMESA as requested by I. Caraballo (AAFAF) in preparation for O. Marrero (AAFAF) interview.
PR	54	Battle, Fernando	8/27/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with I. Caraballo (AAFAF) to discuss talking points related to progress on debt restructuring progress.
Outside PR	54	Levantis, James	8/27/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
PR	57	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Correspond with G. Gil (ACG) to discuss sources and uses of funds for transformation and RSA transactions.
PR	57	Battle, Fernando	8/27/2019	0.3	\$ 916.75	\$ 275.03	Correspond with L. Porter (ACG) regarding changes to PREPA RSA and the P3 Authority transaction briefing.
PR	57	Battle, Fernando	8/27/2019	0.9	\$ 916.75	\$ 825.08	Review and revise PREPA RSA and transformation briefing presentation in preparation for meeting with O. Marrero (AAFAF).
PR	57	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with N. Mitchell (OMM) to discuss PREPA RSA and transformation process funding needs.
PR	57	Battle, Fernando	8/27/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with K. McClintock (Politank) to discuss PREPA RSA and coordinate meeting with AdHoc Group representatives.
PR	57	Battle, Fernando	8/27/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with F. Fontanes (P3A) to discuss meeting agenda related to transformation process with O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	8/27/2019	2.2	\$ 850.25	\$ 1,870.55	Review draft Commonwealth plan of adjustment provided by representatives of Proskauer.
Outside PR	201	Barrett, Dennis	8/27/2019	0.7	\$ 850.25	\$ 595.18	Update the Commonwealth plan of adjustment one-page summary as requested by representatives of AAFAF.
PR	201	Battle, Fernando	8/27/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF) to discuss negotiation with FOMB regarding proposed plan of adjustment.
PR	201	Battle, Fernando	8/27/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with J. Gavin (Citi) to discuss negotiations related to proposed Commonwealth plan of adjustment.
PR	201	Battle, Fernando	8/27/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with N. Mitchell (OMM) and J. Rapisardi (OMM) to discuss the plan of adjustment negotiation process and next steps.
PR	201	Battle, Fernando	8/27/2019	0.3	\$ 916.75	\$ 275.03	Review and edit one pager prepared for the Governor describing proposed plan of adjustment principal terms.
PR	201	Battle, Fernando	8/27/2019	0.8	\$ 916.75	\$ 733.40	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers to discuss pension formula alternative and language to be included in proposed plan of adjustment.
PR	201	Battle, Fernando	8/27/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with M. Yassin (AAFAF) to discuss approach to negotiations with FOMB related to Commonwealth proposed plan of adjustment based on conversation with J. Gavin (Citi).
Outside PR	201	Nilsen, Patrick	8/27/2019	0.2	\$ 418.00	\$ 83.60	Correspond with F. Battle (ACG) regarding the impact energy reform would have on the current Commonwealth plan of adjustment draft.
PR	207	Llompert, Sofia	8/27/2019	0.9	\$ 365.75	\$ 329.18	Review ERS bank balances in Commonwealth bank account report for May 2019 in response to request from D. Barrett (ACG).
PR	207	Llompert, Sofia	8/27/2019	0.3	\$ 365.75	\$ 109.73	Correspond with C. Tirado (ERS) regarding ERS bank balances in the June 2019 Commonwealth report.
Outside PR	208	Barrett, Dennis	8/27/2019	0.4	\$ 850.25	\$ 340.10	Review RFP for PR-22/PR-5 in the context of HTA restructuring alternatives.
Outside PR	208	Leake, Paul	8/27/2019	2.4	\$ 370.50	\$ 889.20	Prepare summary of revenue, expense, and debt coverage ratios of comparable toll roads at the request of D. Barrett (ACG) for inclusion in the HTA presentation for representatives of AAFAF.
Outside PR	208	Leake, Paul	8/27/2019	2.3	\$ 370.50	\$ 852.15	Prepare analysis on the Metropistas agreement based on presentation prepared by representatives of the P3 Authority.
Outside PR	208	Leake, Paul	8/27/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) regarding information included in the official statements of revenue bonds backed by toll revenues to include in the HTA presentation for representatives of AAFAF.
Outside PR	208	Nilsen, Patrick	8/27/2019	2.0	\$ 418.00	\$ 836.00	Revise the HTA concession analysis requested by M. Yassin (AAFAF) for inclusion of information from the OHL and Autopistas proposals for HTA toll road concessions.
Outside PR	208	Nilsen, Patrick	8/27/2019	0.4	\$ 418.00	\$ 167.20	Review comparable toll revenue analysis prepared by P. Leake (ACG) for inclusion of information the HTA concession analysis.
Outside PR	208	Nilsen, Patrick	8/27/2019	0.4	\$ 418.00	\$ 167.20	Revise HTA O&M analysis requested by M. Yassin (AAFAF) for inclusion of debt service coverage analysis.
Outside PR	208	Nilsen, Patrick	8/27/2019	0.6	\$ 418.00	\$ 250.80	Review OHL infrastructure concession proposal for inclusion of information on WACCs, revenue sharing and operating and maintenance expenditures within the HTA concession analysis requested by M. Yassin (AAFAF).
Outside PR	20	Battle, Fernando	8/28/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of O'Melveny & Myers to prepare for F. Battle (ACG) PREPA deposition.
Outside PR	20	Battle, Fernando	8/28/2019	1.8	\$ 916.75	\$ 1,650.15	Review materials prepared by representatives of O'Melveny & Myers in preparation for F. Battle (ACG) PREPA deposition.
Outside PR	54	Alvarez, Charles	8/28/2019	0.4	\$ 418.00	\$ 167.20	Correspond with K. Herman (EP) regarding Exigent Partners access to the data room.
Outside PR	54	Alvarez, Charles	8/28/2019	0.4	\$ 418.00	\$ 167.20	Correspond with L. Guillen (AAFAF) regarding Exigent Partners access to the data room.
Outside PR	54	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Citi) to discuss pension alternatives.
Outside PR	54	Levantis, James	8/28/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	57	Battle, Fernando	8/28/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with N. Mitchell (OMM) and M. DiConza (OMM) to discuss status of PREPA deal and available options to be recommended to AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Battle, Fernando	8/28/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Brownstein (Citi) to discuss status of PREPA RSA and key decisions needed in order to proceed or postpone signing deal.
Outside PR	57	Leake, Paul	8/28/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 8/28/2019 for Intralinks.
Outside PR	201	Barrett, Dennis	8/28/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Méndez & Alvarez, and Ankura to discuss markup of the proposed Commonwealth plan of adjustment (partial).
Outside PR	201	Barrett, Dennis	8/28/2019	1.6	\$ 850.25	\$ 1,360.40	Continue review of draft the Commonwealth plan of adjustment provided by representatives of Proskauer.
Outside PR	201	Battle, Fernando	8/28/2019	2.2	\$ 916.75	\$ 2,016.85	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Méndez & Alvarez, and Ankura to discuss markup of the proposed Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Review pension proposal submitted to FOMB for discussion as part of the plan of adjustment negotiation process.
Outside PR	201	Battle, Fernando	8/28/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss proposal to be presented to FOMB related to pension reform alternatives to be included in proposed plan of adjustment.
Outside PR	201	Battle, Fernando	8/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) to discuss changes to the proposed plan of adjustment.
Outside PR	201	Feldman, Robert	8/28/2019	0.2	\$ 525.00	\$ 105.00	Participate in discussion with P. Nilsen (ACG) regarding the Commonwealth plan of adjustment strategy and related analyses.
Outside PR	201	Nilsen, Patrick	8/28/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with R. Feldman (ACG) regarding the Commonwealth plan of adjustment strategy and related analyses.
Outside PR	208	Feldman, Robert	8/28/2019	0.6	\$ 525.00	\$ 315.00	Participate in discussion with P. Leake (ACG) and P. Nilsen (ACG) regarding the HTA O&M model.
Outside PR	208	Feldman, Robert	8/28/2019	0.8	\$ 525.00	\$ 420.00	Review and perform quality check on the HTA O&M model prepared by P. Leake (ACG).
Outside PR	208	Feldman, Robert	8/28/2019	0.4	\$ 525.00	\$ 210.00	Correspond with by P. Leake (ACG) regarding the HTA O&M model.
Outside PR	208	Leake, Paul	8/28/2019	0.6	\$ 370.50	\$ 222.30	Participate in discussion with R. Feldman (ACG) and P. Nilsen (ACG) regarding the HTA O&M model.
Outside PR	208	Leake, Paul	8/28/2019	1.5	\$ 370.50	\$ 555.75	Prepare comparable weighted average cost of capital analysis for toll road in the United States for inclusion in the HTA presentation for representatives of AAFAF.
Outside PR	208	Leake, Paul	8/28/2019	0.8	\$ 370.50	\$ 296.40	Revise the HTA O&M model for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	8/28/2019	0.8	\$ 370.50	\$ 296.40	Diligence capital expenditure requirements for each toll road in Puerto Rico and comparable mainland toll roads.
Outside PR	208	Leake, Paul	8/28/2019	0.7	\$ 370.50	\$ 259.35	Prepare summary of major assumptions used in the HTA O&M model and the HTA presentation.
Outside PR	208	Nilsen, Patrick	8/28/2019	0.6	\$ 418.00	\$ 250.80	Participate in discussion with R. Feldman (ACG) and P. Leake (ACG) regarding the HTA O&M model.
Outside PR	208	Nilsen, Patrick	8/28/2019	2.8	\$ 418.00	\$ 1,170.40	Prepare summary of HTA concession analysis and related sensitivities on disaster recovery funding for capital expenditure plan, revenue sharing, discount rates, and CPI premiums for the review of D. Barrett (ACG).
Outside PR	208	Nilsen, Patrick	8/28/2019	1.9	\$ 418.00	\$ 794.20	Revise HTA concession analysis for comments from D. Barrett (ACG) on capital expenditures, federally funded capital expenditures and revenue sharing.
Outside PR	208	Nilsen, Patrick	8/28/2019	1.6	\$ 418.00	\$ 668.80	Prepare toll road scenarios for tolls PR-52, PR-53, PR-20 and PR-66 for inclusion in the HTA toll road concession analysis.
Outside PR	208	Nilsen, Patrick	8/28/2019	0.6	\$ 418.00	\$ 250.80	Revise comparable weighted average cost of capital analysis prepared by P. Leake (ACG) for inclusion in the HTA toll road concession analysis.
Outside PR	20	Battle, Fernando	8/29/2019	1.0	\$ 916.75	\$ 916.75	Review materials prepared by representatives of O'Melveny & Myers in preparation for PREPA 9019 order deposition.
Outside PR	20	Battle, Fernando	8/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with A. Pavel (OMM) to prepare for PREPA 9019 order deposition.
Outside PR	54	Alvarez, Charles	8/29/2019	0.9	\$ 418.00	\$ 376.20	Prepare schedule of bonds insured by FGIC as requested by A. Sax-Bolder (OMM).
Outside PR	54	Barrett, Dennis	8/29/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Nilsen (ACG) regarding bond claims at the Commonwealth and the latest legal interpretation of bond claims from representatives of O'Melveny & Myers.
Outside PR	54	Battle, Fernando	8/29/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss pension alternative to current pension cut structure proposed by FOMB.
Outside PR	54	Levantis, James	8/29/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny & Myers and Ankura.
Outside PR	54	Levantis, James	8/29/2019	0.6	\$ 446.50	\$ 267.90	Prepare summary of FGIC holdings at each issuer regarding preparation of NDA for Exigent Partners.
Outside PR	57	Battle, Fernando	8/29/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF) and N. Mitchell (OMM) to discuss available options related to extension of PREPA RSA.
Outside PR	57	Battle, Fernando	8/29/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Sonkin (National) to discuss RSA extension.
Outside PR	57	Battle, Fernando	8/29/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with N. Mitchell (OMM) to discuss Proskauer response to extending RSA date.
Outside PR	201	Barrett, Dennis	8/29/2019	0.6	\$ 850.25	\$ 510.15	Participate in discussion with P. Nilsen (ACG) regarding the Vintage distributions, corporate governance, and collective bargaining agreements within the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	8/29/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Méndez & Alvarez, AAFAF and Ankura to discuss Commonwealth plan of adjustment open items.
Outside PR	201	Barrett, Dennis	8/29/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with F. Battle (ACG) to discuss pension treatment alternatives as part of the plan of adjustment discussions.
Outside PR	201	Barrett, Dennis	8/29/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with F. Battle (ACG) to discuss Commonwealth plan of adjustment mechanics.
Outside PR	201	Barrett, Dennis	8/29/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with F. Battle (ACG) to discuss the Commonwealth plan of adjustment terms as part of review of proposed plan of adjustment before filing.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	8/29/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with W. Everts (PTT) regarding current status of discussions with General Obligation creditors.
Outside PR	201	Battle, Fernando	8/29/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, Pietrantoní Méndez & Alvarez, AAFAP and Ankura to discuss Commonwealth plan of adjustment open items.
Outside PR	201	Battle, Fernando	8/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with D. Barrett (ACG) to discuss pension treatment alternatives as part of the plan of adjustment discussions.
Outside PR	201	Battle, Fernando	8/29/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with D. Barrett (ACG) to discuss Commonwealth plan of adjustment mechanics.
Outside PR	201	Battle, Fernando	8/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with D. Barrett (ACG) to discuss the Commonwealth plan of adjustment terms as part of review of proposed plan of adjustment before filing.
Outside PR	201	Battle, Fernando	8/29/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to discuss next steps related to negotiation of the proposed plan of adjustment.
Outside PR	201	Battle, Fernando	8/29/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss pension structure to be included in the proposed plan of adjustment.
Outside PR	201	Nilsen, Patrick	8/29/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with D. Barrett (ACG) regarding bond claims at the Commonwealth and the latest legal interpretation of bond claims from representatives of O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	8/29/2019	0.6	\$ 418.00	\$ 250.80	Participate in discussion with D. Barrett (ACG) regarding the Vintage distributions, corporate governance, and collective bargaining agreements within the Commonwealth plan of adjustment.
Outside PR	201	Nilsen, Patrick	8/29/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding the General Obligation 2014 issuances and Commonwealth claims.
Outside PR	207	Barrett, Dennis	8/29/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with C. Tirado (ERS) and S. Llompert (ACG) regarding most recent view on ERS assets.
PR	207	Llompert, Sofia	8/29/2019	0.5	\$ 365.75	\$ 182.88	Participate in discussion with C. Tirado (ERS) and D. Barrett (ACG) regarding most recent view on ERS assets.
PR	207	Llompert, Sofia	8/29/2019	0.2	\$ 365.75	\$ 73.15	Review ERS cash balances as of July 2019 to compare increases from prior months.
PR	207	Llompert, Sofia	8/29/2019	0.4	\$ 365.75	\$ 146.30	Prepare summary of ERS cash balances as of July 2019 in preparation for discussion with C. Tirado (ERS).
PR	207	Llompert, Sofia	8/29/2019	0.3	\$ 365.75	\$ 109.73	Correspond with C. Tirado (ERS) regarding ERS cash balance outstanding questions.
Outside PR	208	Battle, Fernando	8/29/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with G. Loran (ACG) to discuss status of HTA restructuring in the context of the Commonwealth plan of adjustment and impact in cross holdings.
Outside PR	208	Leake, Paul	8/29/2019	1.2	\$ 370.50	\$ 444.60	Prepare summary of US mainland transit asset dedicated revenue streams at the request of F. Battle (ACG).
Outside PR	208	Leake, Paul	8/29/2019	0.7	\$ 370.50	\$ 259.35	Revise the summary of US mainland transit asset dedicated revenue streams at the request of F. Battle (ACG) for comments provided by J. Levantis (ACG) and P. Nilsen (ACG).
Outside PR	208	Leake, Paul	8/29/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Levantis (ACG) and P. Nilsen (ACG) regarding transit asset summary request made by F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	8/29/2019	0.4	\$ 418.00	\$ 167.20	Review comments from T. Green (Citi) regarding the structure of toll roads and transit assets within the 50 states.
Outside PR	208	Nilsen, Patrick	8/29/2019	0.3	\$ 418.00	\$ 125.40	Review and provide comments to P. Leake (ACG) on the toll road and transit asset structure comparison for F. Battle (ACG).
Outside PR	20	Battle, Fernando	8/30/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with representatives of O'Melveny & Myers to prepare for PREPA declaration.
Outside PR	20	Battle, Fernando	8/30/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of O'Melveny & Myers to discuss materials in preparation for PREPA deposition.
Outside PR	20	Battle, Fernando	8/30/2019	1.2	\$ 916.75	\$ 1,100.10	Review materials in preparation for PREPA deposition.
Outside PR	54	Levantis, James	8/30/2019	0.9	\$ 446.50	\$ 401.85	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, O'Melveny & Myers and Ankura.
Outside PR	57	Battle, Fernando	8/30/2019	0.3	\$ 916.75	\$ 275.03	Correspond with J. Frehse (ACG), G. Gil (ACG) and J. San Miguel (ACG) to discuss PREPA work rules analysis.
Outside PR	57	Battle, Fernando	8/30/2019	0.8	\$ 916.75	\$ 733.40	Prepare summary version of key issues presentation and PREPA summary as requested by O. Marrero (AAFAF) for meeting with legislative leaders.
Outside PR	57	Battle, Fernando	8/30/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with N. Mitchell (OMM) to discuss next steps related to PREPA RSA.
Outside PR	57	Battle, Fernando	8/30/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with M. DiConza (OMM) to discuss documentation needed for PREPA work rules analysis.
Outside PR	201	Barrett, Dennis	8/30/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) to discuss plan of adjustment strategy.
Outside PR	201	Barrett, Dennis	8/30/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Zujkowski (OMM) regarding current status of the Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	8/30/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) to discuss plan of adjustment strategy.
Outside PR	201	Battle, Fernando	8/30/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with M. Yassin (AAFAF) to discuss pension reform alternative mechanism to be included in the plan of adjustment.
Outside PR	201	Battle, Fernando	8/30/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of Pietrantoní Méndez & Alvarez to discuss structural issues related to bond counsel opinion and plan of adjustment security design and plan terms.
Outside PR	201	Battle, Fernando	8/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Citi) to discuss key open items related to negotiation of the plan of adjustment.
Outside PR	201	Battle, Fernando	8/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) to discuss general plan of adjustment strategy.
Outside PR	201	Battle, Fernando	8/30/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Rapisardi (OMM) to discuss outcome of meeting between Governor and a legislative leaders.
Outside PR	208	Barrett, Dennis	8/30/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of AAFAP, the P3 Authority, Ankura and Bluhaus to discuss the P3 Authority process for HTA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Battle, Fernando	8/30/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of AAFAF, the P3 Authority, Ankura and Bluhaus to discuss the P3 Authority process for HTA.
Outside PR	208	Battle, Fernando	8/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with G. Lorán (AAFAF) to discuss issues related to O&M procurement process at HTA.
Outside PR	208	Nilsen, Patrick	8/30/2019	0.2	\$ 418.00	\$ 83.60	Review capital expenditure schedule prepared for HTA to assess the amount of capital expenditures covered by disaster federal funds.
Outside PR	25	Leake, Paul	8/31/2019	0.1	\$ 370.50	\$ 37.05	Participate in discussion with P. Nilsen (ACG) regarding comments from D. Barrett (ACG) on the June fee statement.
Outside PR	25	Nilsen, Patrick	8/31/2019	0.1	\$ 418.00	\$ 41.80	Participate in discussion with P. Leake (ACG) regarding comments from D. Barrett (ACG) on the June fee statement.
Outside PR	54	Battle, Fernando	8/31/2019	0.6	\$ 916.75	\$ 550.05	Review and edit pension cut example slides for distribution to AAFAF.
Outside PR	201	Barrett, Dennis	8/31/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Ankura, and Pietrantoni Méndez & Álvarez to discuss restructuring strategy for PRIFA in the context of the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	8/31/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with F. Battle (ACG), M. Yassin (AAFAF) and representatives of O'Melveny & Myers to review status of plan of adjustment conversations with FOMB and discuss list of documents needed to prepare the government for negotiations.
Outside PR	201	Battle, Fernando	8/31/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Ankura, and Pietrantoni Méndez & Álvarez to discuss restructuring strategy for PRIFA in the context of the Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	8/31/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with D. Barrett (ACG), M. Yassin (AAFAF) and representatives of O'Melveny & Myers to review status of plan of adjustment conversations with FOMB and discuss list of documents needed to prepare the government for negotiations.
Outside PR	201	Battle, Fernando	8/31/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (ACG) regarding the plan of adjustment strategy and pension cut example.
Outside PR	201	Battle, Fernando	8/31/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with M. Yassin (AAFAF) to discuss sequencing and items that need to be prepared for negotiations with FOMB.
Outside PR	201	Battle, Fernando	8/31/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to review strategy for plan of adjustment negotiations.
Outside PR	201	Battle, Fernando	8/31/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Gavin (Cit) to discuss next steps in plan of adjustment discussions including assessment of cash needs.
Outside PR	201	Leake, Paul	8/31/2019	0.2	\$ 370.50	\$ 74.10	Review the plan of adjustment pension cuts presentation for comments provided by F. Battle (ACG).
Subtotal - Fees				388.7	\$	260,347.75	





***Invoice Remittance***

November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SEVENTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC AUGUST 1, 2019 TO AUGUST 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-seventh (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2019 through August 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure





**Invoice Remittance**

Re: AAFAF Implementation Project

**Professional Services from August 1, 2019 to August 31, 2019**

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Professional Services	\$378,279.38
Expenses	\$31,825.41
<b>Total Amount Due</b>	<b>\$410,104.79</b>

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***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Implementation Project

### Professional Services from August 1, 2019 to August 31, 2019

Professional	Title	Rate	Hours	Total
Boo, Jason	Managing Director	\$451.25	50.00	\$22,562.50
Brickner, Stephen	Senior Director	\$380.00	70.80	\$26,904.00
Burkett, Matthew	Senior Director	\$380.00	0.70	\$266.00
Burris, Michael	Senior Director	\$380.00	80.40	\$30,552.00
Carroll, Rebekah	Director	\$332.50	2.00	\$665.00
Cowherd, Kevin	Senior Managing Director	\$522.50	11.50	\$6,008.75
Edwards, Jessica	Senior Associate	\$308.75	106.70	\$32,943.63
Estrin, Vicki	Senior Managing Director	\$522.50	11.90	\$6,217.75
Fullana, Jaime	Senior Associate	\$300.00	120.10	\$36,030.00
Jandura, Daniel	Senior Director	\$380.00	88.00	\$33,440.00
Rumel, Jake	Director	\$332.50	4.50	\$1,496.25
Schulte, Justin	Senior Associate	\$332.50	126.80	\$42,161.00
Stacy, Sean	Senior Director	\$380.00	171.70	\$65,246.00
Stough, Jeffrey	Managing Director	\$451.25	1.50	\$676.88
Tabor, Ryan	Managing Director	\$451.25	81.30	\$36,686.63
Thacker, Michael	Senior Director	\$380.00	83.60	\$31,768.00
Zotos, Chrisanthi	Director	\$332.50	14.00	\$4,655.00
<b>Total</b>			<b>1025.50</b>	<b>\$378,279.38</b>



### ***Invoice Summary***

Expense Category	Billed Amount
Airfare/Railway	\$9,006.71
Lodging - PR	\$15,876.48
Lodging - US	\$0.00
Meals - PR	\$3,388.00
Meals - US	\$646.02
Other	\$0.00
Transportation - PR	\$1,805.44
Transportation - US	\$1,102.76
Other	\$0.00
<b>TOTAL</b>	<b>\$31,825.41</b>

## Invoice Activity

### Labor Detail

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Boo, Jason	8/1/2019	1.20	\$451.25	\$541.50	Develop summary level overview of Implementation work across all agencies for AAFAF presentation (1.2)
Outside - PR	10	Boo, Jason	8/1/2019	1.90	\$451.25	\$857.38	Review of FY20 budget versus cost savings template for agency roll-out (1.9)
Outside - PR	10	Boo, Jason	8/2/2019	0.90	\$451.25	\$406.13	Review of updated FY20 budget versus cost savings template for agency roll-out
Outside - PR	10	Boo, Jason	8/6/2019	1.20	\$451.25	\$541.50	Review of key takeaways from agency consolidation meeting with DPS
Outside - PR	10	Boo, Jason	8/12/2019	1.10	\$451.25	\$496.38	Review of key takeaways from initial meeting with the Gaming Commission to understand current status of agency development (1.1)
Outside - PR	10	Boo, Jason	8/12/2019	1.30	\$451.25	\$586.63	Review of Department of State consolidation workplan prior to status update meeting with agency to understand current progress and critical milestones to consolidation completion (1.3)
Outside - PR	10	Boo, Jason	8/13/2019	2.10	\$451.25	\$947.63	Prepare for DPS consolidation status meeting to discuss and strategize on Finance workstream progress (2.1)
Outside - PR	10	Boo, Jason	8/13/2019	4.30	\$451.25	\$1,940.38	Participate in meeting with M. Burris {ACG}, C. Gonzalez {ACG}, and representatives of DPS to discuss and strategize on Finance workstream progress (4.3)
Outside - PR	10	Boo, Jason	8/13/2019	1.80	\$451.25	\$812.25	Plan for DNER consolidation status meeting to understand expected progress and identify critical needs to ensure consolidation progress is continued (1.8)
Outside - PR	10	Boo, Jason	8/13/2019	1.10	\$451.25	\$496.38	Review of updates for inclusion into the DPS Finance consolidation workplan (.8)
Outside - PR	10	Boo, Jason	8/14/2019	1.60	\$451.25	\$722.00	Prepare for PRITS agency development meeting to understand needs of new agency and critical path for development of workplan (1.6)
Outside - PR	10	Boo, Jason	8/14/2019	2.20	\$451.25	\$992.75	Participate in meeting with S. Stacy {ACG}, C. Gonzalez {ACG}, and representatives of PRITS to discuss the needs of the new agency and critical path for the agency to be self-sufficient (2.2)
Outside - PR	10	Boo, Jason	8/14/2019	1.30	\$451.25	\$586.63	Review of DPS Finance status update report as requested by M. Canino {DPS} (1.3)
Outside - PR	10	Boo, Jason	8/14/2019	1.20	\$451.25	\$541.50	Review of FY20 DPS Financial cost analysis to understand current cost savings initiatives (1.2)
Outside - PR	10	Boo, Jason	8/14/2019	1.80	\$451.25	\$812.25	Revise Ankura Implementation summary overview to include FY20 cost savings targets and identify agencies without implementation support (1.8)
Outside - PR	10	Boo, Jason	8/14/2019	0.70	\$451.25	\$315.88	Review of update DNER agency consolidation workplan (.7)
Outside - PR	10	Boo, Jason	8/20/2019	1.10	\$451.25	\$496.38	Review of update DNER agency consolidation workplan to identify critical path items prior to status update with agency (1.1)
Outside - PR	10	Boo, Jason	8/21/2019	2.60	\$451.25	\$1,173.25	Participate in strategic planning meeting with V. Estrin {ACG}, K. Cowherd {ACG}, and S. Stacy {ACG} to discuss implementation methodology and plan for upcoming agency working sessions (2.6)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Boo, Jason	8/21/2019	0.80	\$451.25	\$361.00	Review of DPS IT workplan (.8)
Outside - PR	10	Boo, Jason	8/26/2019	0.80	\$451.25	\$361.00	Review of DPS agency consolidation workplan prior to update meeting with agency
Outside - PR	10	Boo, Jason	8/27/2019	0.60	\$451.25	\$270.75	Prepare for Department of State status update meeting (.6)
Outside - PR	10	Boo, Jason	8/27/2019	0.80	\$451.25	\$361.00	Participate in meeting with S. Stacy {ACG} and representatives from the Department of State to discuss status of agency consolidation (.8)
Outside - PR	10	Boo, Jason	8/27/2019	0.80	\$451.25	\$361.00	Prepare for HTA agency organizational structure analysis meeting (.8)
Outside - PR	10	Boo, Jason	8/27/2019	1.40	\$451.25	\$631.75	Participate in meeting with S. Stacy {ACG}, C. Gonzalez {ACG}, and G. Loran {AAFAF} to discuss HTA agency organizational structure analysis (1.4)
Outside - PR	10	Boo, Jason	8/27/2019	0.90	\$451.25	\$406.13	Prepare for DPS status update meeting (.9)
Outside - PR	10	Boo, Jason	8/27/2019	1.70	\$451.25	\$767.13	Participate in meeting with S. Stacy {ACG}, C. Gonzalez {ACG}, M. Galindo {AAFAF}, and M. Canino {DPS} to discuss progress report and status update related to the agency consolidation (1.7)
Outside - PR	10	Boo, Jason	8/27/2019	1.20	\$451.25	\$541.50	Review of DPS agency consolidation workplan (1.2)
Outside - PR	10	Boo, Jason	8/27/2019	0.40	\$451.25	\$180.50	Prepare for cost savings facilitation session with Forensics bureau (.4)
Outside - PR	10	Boo, Jason	8/27/2019	1.30	\$451.25	\$586.63	Review HTA agency structure analysis documentation provided by department (1.3)
Outside - PR	10	Boo, Jason	8/27/2019	0.60	\$451.25	\$270.75	Review Department of State agency consolidation workplan to determine milestones with potential risks due to third-party dependencies (.6)
Outside - PR	10	Boo, Jason	8/28/2019	1.10	\$451.25	\$496.38	Continue revisions to July Fee Estimate Preparation (1.1)
Outside - PR	10	Boo, Jason	8/28/2019	1.80	\$451.25	\$812.25	Perform analysis on current HTA organization structure (1.8)
Outside - PR	10	Boo, Jason	8/28/2019	0.70	\$451.25	\$315.88	Review key takeaways and next steps from DPS meeting (.7)
Outside - PR	10	Boo, Jason	8/28/2019	1.90	\$451.25	\$857.38	Review organization structures for Department of Transportation from Delaware and Kansas to be incorporated with HTA analysis (1.9)
Outside - PR	10	Boo, Jason	8/28/2019	2.70	\$451.25	\$1,218.38	Review PRITS agency consolidation workplan (2.7)
Outside - PR	10	Boo, Jason	8/29/2019	1.10	\$451.25	\$496.38	Review of key takeaways from JRSP status update meeting to help expediate agency consolidation progress
Outside - PR	20	Brickner, Stephen	8/2/2019	0.80	\$380.00	\$304.00	Prepare and send email correspondence for meetings to R. Nieves (ASEM) for the upcoming week (.8)
Outside - PR	20	Brickner, Stephen	8/2/2019	0.70	\$380.00	\$266.00	Prepare and send Meditech access request email to J. Matta (ASEM) (.7)
Outside - PR	20	Brickner, Stephen	8/2/2019	2.00	\$380.00	\$760.00	Document and send meeting follow up notes to J. Matta (ASEM), D. Jandura, and R. Tabor {ACG} from 7/31/19 ASEM and UDH planning meeting (2.0)
Outside - PR	20	Brickner, Stephen	8/5/2019	1.00	\$380.00	\$380.00	Finalize travel plans to Puerto Rico for August (1.0)
Outside - PR	20	Brickner, Stephen	8/5/2019	0.70	\$380.00	\$266.00	Prepare and send email to coordinate information request and meeting schedule with R. Nieves (ASEM) regarding ASEM supply chain and procurement (.7)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Brickner, Stephen	8/5/2019	0.60	\$380.00	\$228.00	Prepare and send email to coordinate meeting schedule with C. Fuentes (UDH) regarding billing processes (.6)
Outside - PR	20	Brickner, Stephen	8/5/2019	2.20	\$380.00	\$836.00	Analyze newly signed PR GSA law and summarize key impact points for Centro Medico and ACG leadership (2.2)
PR	20	Brickner, Stephen	8/6/2019	1.00	\$380.00	\$380.00	Research supply chain system diagram for comparison to ASEM supply chain model (1.0)
PR	20	Brickner, Stephen	8/6/2019	1.00	\$380.00	\$380.00	Identify pharmacy operations assessment project and compared to ASEM Pharmacy (1.0)
PR	20	Brickner, Stephen	8/6/2019	1.00	\$380.00	\$380.00	Research item classification schema for use with ASEM spend data (1.0)
PR	20	Brickner, Stephen	8/6/2019	3.00	\$380.00	\$1,140.00	Review and extract key points in new law "General Services Administration Act for the centralization of purchasing" (3.0)
Outside - PR	20	Brickner, Stephen	8/7/2019	1.90	\$380.00	\$722.00	Analyze new General Services Administration law for centralized purchasing (1.9)
Outside - PR	20	Brickner, Stephen	8/7/2019	1.20	\$380.00	\$456.00	Create bidding and tender presentation, abstract, and key points (1.2)
Outside - PR	20	Brickner, Stephen	8/7/2019	1.90	\$380.00	\$722.00	Identify supply chain systems diagram and begin to design similar diagrams for Centro Medico (1.9)
Outside - PR	20	Brickner, Stephen	8/7/2019	0.80	\$380.00	\$304.00	Locate and share prior pharmacy assessment study (.8)
Outside - PR	20	Brickner, Stephen	8/7/2019	1.70	\$380.00	\$646.00	Research product/ item classification schema for group purchasing spend and determine application to Centro Medico (1.7)
Outside - PR	20	Brickner, Stephen	8/8/2019	0.30	\$380.00	\$114.00	Participate in DOH status update meeting with J. Schulte, D. Jandura, R. Tabor, M. Thacker, and J. Edwards {ACG} and G. VanDerdys (HURRA) to share current status updates in both RCM and Supply Chain for ASEM, UDH and HURRA. (0.3)
Outside - PR	20	Brickner, Stephen	8/8/2019	0.70	\$380.00	\$266.00	Participate in PR DOH team meeting with D. Jandura, J. Schulte, R. Tabor, M. Tacker and J. Edwards {ACG} to review and revise planned activities for the week of 08/12/2019. (0.7)
Outside - PR	20	Brickner, Stephen	8/8/2019	1.20	\$380.00	\$456.00	Finalize analysis of new GSA centralized purchasing law and sent abstract and key points out via email (1.2)
Outside - PR	20	Brickner, Stephen	8/8/2019	0.50	\$380.00	\$190.00	Review development progress on ASEM supply expense dashboards with J. Rumel and D. Jandura (.5)
Outside - PR	20	Brickner, Stephen	8/9/2019	0.50	\$380.00	\$190.00	Participate in Ankura DOH team meeting with R. Tabor, D. Jandura, J. Schulte, J. Edwards and M. Thacker {ACG} to review current activities and outcomes from current week and prepare for upcoming agency meetings the week of 8/12/19 for both RCM and Supply Chain. Time reflects my total participation time. (0.5)
Outside - PR	20	Brickner, Stephen	8/13/2019	1.80	\$380.00	\$684.00	Participate in tour of supply warehouse with N. Carmona (HOPU), J. Edwards and D. Jandura {ACG} to observe HOPU supply chain process flow and cost saving opportunities (1.8)
Outside - PR	20	Brickner, Stephen	8/13/2019	2.00	\$380.00	\$760.00	Prepare materials and information summary for 8/14/19 ASEM leadership meeting with J. Matta and P. Barreras (ASEM) (2.0)
Outside - PR	20	Brickner, Stephen	8/13/2019	0.50	\$380.00	\$190.00	Prepare for meeting with H. Berrios and C. Matta (ASEM) (.5)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Brickner, Stephen	8/13/2019	1.70	\$380.00	\$646.00	Document prior interviews and build questions for 8/14/19 meeting with C. Fuentes (UDH) around UDH charge description master improvements (1.7)
Outside - PR	20	Brickner, Stephen	8/13/2019	0.50	\$380.00	\$190.00	Analyze mockup of ASEM supply expense dashboard from J. Rumel (.5)
Outside - PR	20	Brickner, Stephen	8/14/2019	1.50	\$380.00	\$570.00	Participate in meeting with J. Matta (ASEM/UDH), R. Tabor and S. Brickner {ACG} to review high-level findings and confirm next steps (1.5)
Outside - PR	20	Brickner, Stephen	8/14/2019	0.50	\$380.00	\$190.00	Meet with J. Baez (UDH) finance director for UDH and D. Jandura on data needs from UDH (.5)
Outside - PR	20	Brickner, Stephen	8/14/2019	0.70	\$380.00	\$266.00	Meet with C. Fuentes (UDH) billing director for UDH, M. Thacker, J. Edwards, and D. Jandura on Charging and billing processes at UDH (.7)
Outside - PR	20	Brickner, Stephen	8/14/2019	1.20	\$380.00	\$456.00	Document information derived from HOPU tour and interview with N. Carmona (HOPU) (1.2)
Outside - PR	20	Brickner, Stephen	8/14/2019	1.90	\$380.00	\$722.00	Analyze supply chain system slides for applicability to Centro Medico and schedule follow up meeting with Jessica Edwards to discuss creation of systems slides for Centro Medico (1.9)
PR	20	Brickner, Stephen	8/15/2019	1.30	\$380.00	\$494.00	Participate in Hospital Transformation Leadership Bi-Monthly Face to Face meeting with J. Matta (ASEM/UDH), R. Moscoso (UDH) and E. Rivera (UDH) and Ankura DOH team to provide an update on project progress and review feedback on next steps (1.3)
PR	20	Brickner, Stephen	8/19/2019	1.60	\$380.00	\$608.00	Create and then review weekly status report on Supply Chain progress at Centro Medico (1.6)
PR	20	Brickner, Stephen	8/19/2019	1.80	\$380.00	\$684.00	Review and summarize last week's Supply Chain meetings in Puerto Rico and developed action plan for this week (1.8)
PR	20	Brickner, Stephen	8/20/2019	0.30	\$380.00	\$114.00	Prepare initial supply chain ASEM systems diagrams for meeting with J. Edwards {ACG} (.3)
Outside - PR	20	Brickner, Stephen	8/20/2019	1.00	\$380.00	\$380.00	Meet with J. Edwards {ACG} to review supply chain system diagrams and create a plan for diagramming supply chain systems at ASEM, UDH and HOPU (1.0)
Outside - PR	20	Brickner, Stephen	8/21/2019	1.80	\$380.00	\$684.00	Participate in meeting with J. Edwards and D. Jandura {ACG} to develop recommendation and areas of opportunity in Supply Chain for ASEM, UDH and HOPU to present to hospital leadership the week of 8/26/19 (1.8)
PR	20	Brickner, Stephen	8/22/2019	0.50	\$380.00	\$190.00	Review Purchased Services dashboard for additional development (.5)
PR	20	Brickner, Stephen	8/22/2019	0.70	\$380.00	\$266.00	Review and expand on draft recommendations for supply chain optimization (.7)
Outside - PR	20	Brickner, Stephen	8/23/2019	2.20	\$380.00	\$836.00	Build out Supply Chain recommendations for ASEM for J. Matta (ASEM) meeting on 8/27/19 (2.2)
Outside - PR	20	Brickner, Stephen	8/23/2019	2.50	\$380.00	\$950.00	Analyze and attempt to align multiple FOMB savings goals and plans for Centro Medico supply chain (2.5)
Outside - PR	20	Brickner, Stephen	8/23/2019	0.30	\$380.00	\$114.00	Participate in meeting with J. Schulte {ACG} to update purchase services dashboard (.3)
Outside - PR	20	Brickner, Stephen	8/23/2019	1.20	\$380.00	\$456.00	Participate in meeting with Jessica Edwards, D. Jandura, M. Thacker, R. Tabor, and J. Schulte {ACG} to finalize initial Revenue Cycle recommendations (1.2)
Outside - PR	20	Brickner, Stephen	8/23/2019	0.70	\$380.00	\$266.00	Participate in meeting with V. Estrin, D. Jandura, J. Edwards, J. Schulte, and M. Thacker {ACG} to finalize initial Supply Chain recommendations (.7)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	8/26/2019	1.50	\$380.00	\$570.00	Create and send General Services Administration centralized purchasing legislation summary to J. Matta (ASEM) (1.5)
PR	20	Brickner, Stephen	8/26/2019	0.80	\$380.00	\$304.00	Create agenda for weekly meeting with J. Matta (ASEM) (.8)
PR	20	Brickner, Stephen	8/26/2019	0.40	\$380.00	\$152.00	Participate on telephone call with J. Rumel {ACG} to expand dashboard work to include ASEM, HOPU and UDH supply expense detail dashboards (.4)
PR	20	Brickner, Stephen	8/26/2019	1.00	\$380.00	\$380.00	Prepare and send email to N. Carmona (HOPU) regarding data request and Pyxis Request for Proposal (1.0)
PR	20	Brickner, Stephen	8/26/2019	1.00	\$380.00	\$380.00	Review, expand and edit initial ASEM supply chain opportunities (1.0)
PR	20	Brickner, Stephen	8/26/2019	0.80	\$380.00	\$304.00	Participate in Revenue Cycle and Supply Chain project update with J. Edwards, R. Tabor, D. Jandura, M. Thacker, and J. Schulte {ACG} (.8)
Outside - PR	20	Brickner, Stephen	8/27/2019	1.50	\$380.00	\$570.00	Expand initial ASEM Supply Chain recommendations in preparation for review meeting (1.5)
Outside - PR	20	Brickner, Stephen	8/27/2019	1.10	\$380.00	\$418.00	Review and edit key recommendations for Key Initial Opportunities for Supply Chain work stream for upcoming meetings with J. Edwards and S. Brickner {ACG} (1.1)
Outside - PR	20	Brickner, Stephen	8/27/2019	0.80	\$380.00	\$304.00	Review and update initial draft of current supply chain systems with J. Edwards (.8)
Outside - PR	20	Brickner, Stephen	8/27/2019	1.00	\$380.00	\$380.00	Participate on telephone call with Department of Health representatives: R. Soler, M. Cabeza, C. Berrios (DOH), and representatives from ACG to discuss ASes consolidation and plan next steps (1.0)
PR	20	Brickner, Stephen	8/28/2019	1.10	\$380.00	\$418.00	Participate in meeting with D. Jandura and J. Edwards {ACG} to review and reconcile FOMB goals for Centro Medico Supply Chain (1.1)
PR	20	Brickner, Stephen	8/28/2019	1.40	\$380.00	\$532.00	Review plan for consolidating ASes and begin to summarize ASes documentation for upcoming meeting with Department of Health (1.4)
PR	20	Brickner, Stephen	8/29/2019	1.00	\$380.00	\$380.00	Expand Supply Chain recommendations to prepare for meeting on initial presentation to Centro Medico Leadership (1.0)
Outside - PR	20	Brickner, Stephen	8/29/2019	1.50	\$380.00	\$570.00	Develop initial Supply Chain work stream recommendations for Hospital Leadership meetings to improve cash acceleration and reduce costs with R. Tabor, J. Edwards and D. Jandura {ACG} in preparation for hospital leadership meetings the week of 9/2/19 (1.5)
Outside - PR	20	Brickner, Stephen	8/29/2019	1.00	\$380.00	\$380.00	Research medical Group Purchasing Office efforts as part of initial supply chain recommendations (1.0)
PR	20	Brickner, Stephen	8/30/2019	0.50	\$380.00	\$190.00	Review and update systems charts with J. Edwards {ACG} (.5)
Outside - PR	20	Brickner, Stephen	8/30/2019	1.00	\$380.00	\$380.00	Meet with D. Jandura and finalize initial supply chain findings report for J. Matta (ASEM) meeting (1.0)
Outside - PR	20	Brickner, Stephen	8/30/2019	0.50	\$380.00	\$190.00	Continue to review and summarize ASes documentation for upcoming meeting with Department of Health leadership (.5)
PR	10	Burkett, Matthew	8/15/2019	0.20	\$380.00	\$76.00	Participate in conference call with R. Tabor {ACG} to discuss Health reporting templates and implementation plan in advance of meeting with agency.



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	10	Burkett, Matthew	8/19/2019	0.20	\$380.00	\$76.00	Participate in conference call with S. Stacy {ACG} to discuss Education and DPS submissions in preparation for working group meetings.
Outside - PR	10	Burkett, Matthew	8/22/2019	0.30	\$380.00	\$114.00	Research outstanding agency submission history request by J. Fullama {ACG}.
Outside - PR	10	Burris, Michael	8/1/2019	2.10	\$380.00	\$798.00	Review of FY20 Fiscal Plan (2.1)
PR	10	Burris, Michael	8/1/2019	1.10	\$380.00	\$418.00	Participate in discussion with representatives from DPS to discuss upcoming department workshops (1.1)
PR	10	Burris, Michael	8/2/2019	1.30	\$380.00	\$494.00	Review of FY19 versus FY20 Implementation Summary report template for agency distribution (1.3)
PR	10	Burris, Michael	8/2/2019	1.20	\$380.00	\$456.00	Review of DPS FY19 versus FY20 Implementation Summary report (1.2)
PR	10	Burris, Michael	8/5/2019	1.60	\$380.00	\$608.00	Review DPS Consolidation workplan in preparation for agency workshops (1.6)
PR	10	Burris, Michael	8/5/2019	0.90	\$380.00	\$342.00	Updates to DPS Consolidation Finance department workplan (.9)
PR	10	Burris, Michael	8/6/2019	0.50	\$380.00	\$190.00	Prepare for meeting with DPS directors (.5)
PR	10	Burris, Michael	8/6/2019	3.10	\$380.00	\$1,178.00	Participate in meeting with DPS directors, R. Maldonado {AAFAF}, M. Burris {ACG}, and S. Stacy {ACG} for Ankura team introduction (3.1)
PR	10	Burris, Michael	8/6/2019	2.50	\$380.00	\$950.00	Updates to DPS Consolidation HR department workplan (2.5)
PR	10	Burris, Michael	8/6/2019	2.80	\$380.00	\$1,064.00	Document key takeaways and follow-up items from meeting with DPS (2.8)
PR	10	Burris, Michael	8/7/2019	2.30	\$380.00	\$874.00	Participate in meeting with R. Maldonado {AAFAF}, M. Burris {ACG}, and C. Torres (Consulting Firm) about status update and grants management (2.3)
PR	10	Burris, Michael	8/7/2019	1.70	\$380.00	\$646.00	Review documentation requirements for evidence of consolidation milestone completion (1.7)
PR	10	Burris, Michael	8/7/2019	3.20	\$380.00	\$1,216.00	Updates to DPS Consolidation Legal department workplan (3.2)
Outside - PR	10	Burris, Michael	8/7/2019	2.00	\$380.00	\$760.00	Updates to DPS Consolidation Facilities department workplan (2.1)
Outside - PR	10	Burris, Michael	8/8/2019	0.70	\$380.00	\$266.00	Prepare for planning meeting with DPS (.7)
Outside - PR	10	Burris, Michael	8/8/2019	2.80	\$380.00	\$1,064.00	Participate in meeting with M. Canino {DPS}, S. Stacy {ACG}, and M. Burris {ACG} on planning for consolidation project (2.8)
PR	10	Burris, Michael	8/8/2019	1.50	\$380.00	\$570.00	Prepare for DNER status review meeting (1.5)
PR	10	Burris, Michael	8/8/2019	2.70	\$380.00	\$1,026.00	Continue to develop DPS agency consolidation workplan (2.7)
PR	10	Burris, Michael	8/8/2019	1.10	\$380.00	\$418.00	Participate in discussion with M. Canino {DPS} to schedule department workshops (1.1)
PR	10	Burris, Michael	8/9/2019	1.30	\$380.00	\$494.00	Prepare for DPS Consolidation Legal department workshop (1.3)
PR	10	Burris, Michael	8/9/2019	1.00	\$380.00	\$380.00	Prepare for DPS Consolidation HR department workshop (1.0)
PR	10	Burris, Michael	8/9/2019	1.20	\$380.00	\$456.00	Prepare for DPS Consolidation Finance department workshop (1.2)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	10	Burris, Michael	8/12/2019	2.10	\$380.00	\$798.00	Review of DPS Consolidation Finance department documentation for agency consolidation (2.1)
PR	10	Burris, Michael	8/12/2019	1.00	\$380.00	\$380.00	Review of DPS Consolidation Budget department documentation for agency consolidation (1)
PR	10	Burris, Michael	8/13/2019	4.30	\$380.00	\$1,634.00	Participate in meeting with M. Burris {ACG}, C. Gonzalez {ACG}, and representatives of DPS to discuss and strategize on Finance workstream progress (4.3)
PR	10	Burris, Michael	8/13/2019	1.40	\$380.00	\$532.00	Updates to DPS Consolidation Finance department workplan as discussed in planning meeting (1.4)
PR	10	Burris, Michael	8/13/2019	1.10	\$380.00	\$418.00	Participate in discussion with M. Canino {DPS} to coordinate and schedule HR and Facilities workshops (1.1)
PR	10	Burris, Michael	8/13/2019	0.70	\$380.00	\$266.00	Prepare for meeting with representatives from DPS to discuss and strategize on Finance workstream progress (.7)
PR	10	Burris, Michael	8/14/2019	2.10	\$380.00	\$798.00	Prepare materials for DPS HR workshop (2.1)
PR	10	Burris, Michael	8/14/2019	1.80	\$380.00	\$684.00	Prepare materials for DPS Facilities workshop (1.8)
PR	10	Burris, Michael	8/14/2019	0.50	\$380.00	\$190.00	Participate in discussion with M. Canino {DPS} to coordinate and schedule additional agency workshops (.5)
PR	10	Burris, Michael	8/14/2019	1.40	\$380.00	\$532.00	Review DPS HR consolidation workplan (1.4)
PR	10	Burris, Michael	8/14/2019	1.60	\$380.00	\$608.00	Review DPS Facilities consolidation workplan (1.6)
Outside - PR	10	Burris, Michael	8/14/2019	0.80	\$380.00	\$304.00	Review DNER HR workplan (.8)
Outside - PR	10	Burris, Michael	8/15/2019	1.80	\$380.00	\$684.00	Participate in meeting with DPS HR Department with the J. Lopez {DPS} and M. Burris {ACG} for consolidation status update and introduction (3.1)
Outside - PR	10	Burris, Michael	8/15/2019	1.20	\$380.00	\$456.00	Participate in meeting with DPS Facilities Department with the director A. Perez {DPS}, W. Ocasio {DPS}, and M. Burris {ACG} to update consolidation plan and introduction (1.2)
Outside - PR	10	Burris, Michael	8/15/2019	1.30	\$380.00	\$494.00	Prepare for DPS Facilities consolidation workshop (1.3)
Outside - PR	10	Burris, Michael	8/15/2019	1.30	\$380.00	\$494.00	Updates to DPS HR consolidation workplan (1.3)
Outside - PR	10	Burris, Michael	8/15/2019	1.10	\$380.00	\$418.00	Updates to DPS Facilities consolidation workplan (1.1)
Outside - PR	10	Burris, Michael	8/15/2019	1.70	\$380.00	\$646.00	Updates to weekly status report sent to R. Maldando {AAFAF} (1.7)
Outside - PR	10	Burris, Michael	8/15/2019	0.80	\$380.00	\$304.00	Review DPS Facilities consolidation workplan (.8)
Outside - PR	10	Burris, Michael	8/20/2019	1.10	\$380.00	\$418.00	Participate in discussion with M. Canino {DPS} to plan and coordinate upcoming workshops (1.1)
Outside - PR	10	Burris, Michael	8/20/2019	1.80	\$380.00	\$684.00	Prepare for DPS IT consolidation workshop (1.8)
Outside - PR	10	Burris, Michael	8/20/2019	1.30	\$380.00	\$494.00	Prepare for DPS Legal consolidation workshop (1.3)
Outside - PR	10	Burris, Michael	8/21/2019	0.40	\$380.00	\$152.00	Participate in call with M. Burris {ACG} on DPS consolidation status update (.4)
Outside - PR	10	Burris, Michael	8/21/2019	1.20	\$380.00	\$456.00	Prepare materials for DPS Legal consolidation workshop (1.2)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Burris, Michael	8/21/2019	1.40	\$380.00	\$532.00	Prepare materials for DPS IT consolidation workshop (1.4)
Outside - PR	10	Burris, Michael	8/21/2019	0.80	\$380.00	\$304.00	Review DPS Legal consolidation workplan (.8)
Outside - PR	10	Burris, Michael	8/21/2019	1.20	\$380.00	\$456.00	Review DPS IT consolidation workplan (1.2)
Outside - PR	10	Burris, Michael	8/22/2019	3.10	\$380.00	\$1,178.00	Participate in DPS meeting with Legal team and M. Burris {ACG} for introduction and consolidation status update (3.1)
Outside - PR	10	Burris, Michael	8/22/2019	1.50	\$380.00	\$570.00	Participate in DPS meeting with IT team and M. Burris {ACG} for introduction and consolidation status update (1.5)
Outside - PR	20	Carroll, Rebekah	8/29/2019	2.00	\$332.50	\$665.00	Prepare initial recommendations for Supply Chain and Revenue Cycle for UDH and HOPU to be delivered week of 9/2/19 (2.0)
Outside - PR	10	Cowherd, Kevin	8/6/2019	1.50	\$522.50	\$783.75	Planning agency implementation and support
Outside - PR	10	Cowherd, Kevin	8/20/2019	1.00	\$522.50	\$522.50	Review agency implementation status and plan next steps.
Outside - PR	10	Cowherd, Kevin	8/21/2019	2.00	\$522.50	\$1,045.00	Review FOMB reporting requirements for agency consolidation and design reporting format (2.0)
PR	10	Cowherd, Kevin	8/21/2019	0.50	\$522.50	\$261.25	Prepare for FOMB review of agency consolidations (0.5).
PR	10	Cowherd, Kevin	8/22/2019	1.00	\$522.50	\$522.50	Develop plan for DPS agency consolidation.
PR	10	Cowherd, Kevin	8/23/2019	1.00	\$522.50	\$522.50	Review agency consolidation plans and deliverables (1.0)
PR	10	Cowherd, Kevin	8/23/2019	1.00	\$522.50	\$522.50	Prepare for DPS consolidation meetings to expedite agency consolidation (1.0).
PR	10	Cowherd, Kevin	8/26/2019	1.00	\$522.50	\$522.50	Review HTA organizational design requirements for isolation of toll function (1.0)
PR	10	Cowherd, Kevin	8/26/2019	0.50	\$522.50	\$261.25	Participate in call with HTA to understand requirements for organizational design recommendation (0.5)
PR	10	Cowherd, Kevin	8/27/2019	1.00	\$522.50	\$522.50	Review FOMB reporting requirements and consolidation status report
PR	10	Cowherd, Kevin	8/28/2019	1.00	\$522.50	\$522.50	Review consolidation work plan deliverables and prepare for DPS FOMB review (1.0)
Outside - PR	20	Edwards, Jessica	8/1/2019	0.10	\$308.75	\$30.88	Prepare questions for of meeting with D. Pagan (UDH) to discuss UDH collections process (.1)
Outside - PR	20	Edwards, Jessica	8/1/2019	0.50	\$308.75	\$154.38	Participate in meeting with D. Pagan (UDH) and J. Schulte {ACG} to discuss UDH collections process, patient billing and denials. (.5)
Outside - PR	20	Edwards, Jessica	8/2/2019	0.20	\$308.75	\$61.75	Review of denial data received from J. Media (HOPU) in order to identify any key trends in HOPU. (.2)
Outside - PR	20	Edwards, Jessica	8/5/2019	1.00	\$308.75	\$308.75	Prepare for RCM team meeting to discuss planned activities for the week of 08/05/19 and 08/12/19 (1.0)
Outside - PR	20	Edwards, Jessica	8/5/2019	1.00	\$308.75	\$308.75	Participate in RCM team meeting J. Schulte, M. Thacker and R. Tabor {ACG} to discuss planned activities for the week of 08/05/19 and discuss analysis of received HOPU denial data. (1.0)
Outside - PR	20	Edwards, Jessica	8/5/2019	3.00	\$308.75	\$926.25	Coordinate with E. Rivera and J. Baez (UDH), J. Medina (HOPU), L. Felix and L. Navedo (UDH) to discuss planned activities for the week of 08/15/19 (3.0)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Edwards, Jessica	8/6/2019	1.00	\$308.75	\$308.75	Review of meeting notes from discussion with C. Fuentes (UDH) the week of 07/29/19 to better understand the billing and collections process at UDH (1.0)
PR	20	Edwards, Jessica	8/6/2019	1.00	\$308.75	\$308.75	Review of aging and bill accounts data from Feb-June 2019 provided by D. Pagan (UDH) to note observations on UDH account receivable data. (1.0)
PR	20	Edwards, Jessica	8/6/2019	1.00	\$308.75	\$308.75	Outline UDH billing and collections department process map in order to illustrate workflow to contribute to analysis of workflow optimization (1.0)
PR	20	Edwards, Jessica	8/6/2019	1.00	\$308.75	\$308.75	Review RCM Opportunity Scale in advance of sharing preliminary savings and optimization opportunities to DOH and hospital leadership. (1.0).
Outside - PR	20	Edwards, Jessica	8/7/2019	3.00	\$308.75	\$926.25	Update UDH billing and collections Process Map to reflect workflow, processes and technology utilized (3.0)
Outside - PR	20	Edwards, Jessica	8/8/2019	0.30	\$308.75	\$92.63	Participate in DOH status update meeting with J. Schulte, D. Jandura, R. Tabor, M. Thacker, and S. Brickner {ACG} and G. VanDerdys (HURRA) to share current status updates in both RCM and Supply Chain for ASEM, UDH and HURRA. (0.3)
PR	20	Edwards, Jessica	8/8/2019	0.70	\$308.75	\$216.13	Participate in PR DOH team meeting with D. Jandura, J. Schulte, R. Tabor, M. Tacker and S. Brickner {ACG} to review and revise planned activities for the week of 08/12/2019. (0.7)
PR	20	Edwards, Jessica	8/8/2019	0.20	\$308.75	\$61.75	Coordinate with C. Lopez (HOPU) to schedule introduction and meeting with I. Baez (HOPU) to discuss billing and collections process at HOPU. (.2)
PR	20	Edwards, Jessica	8/8/2019	2.40	\$308.75	\$741.00	Review notes in preparation of meeting with M. Cabeza and DOH scheduled for week of 08/12/2019 to discuss cost savings initiatives, goals and optimization plans for DOH. (2.4)
PR	20	Edwards, Jessica	8/8/2019	1.00	\$308.75	\$308.75	Review and revise UDH Billing and Collections Department Process flow to share with C. Fuentes the week of 08/12/2019. (1.0)
PR	20	Edwards, Jessica	8/8/2019	0.20	\$308.75	\$61.75	Coordinate with I. Baez (UDH) to meet the week of 08/12/2019 to discuss billing and collections process. Emailed/coordinated with Billing and Collections Supervisor of HOPU to meet the week of August 12th (.2)
Outside - PR	20	Edwards, Jessica	8/8/2019	0.20	\$308.75	\$61.75	Communicate with G. VanDerdys (HURRA) to provide review of morning leadership meeting and provided next steps project timeline. (0.2)
Outside - PR	20	Edwards, Jessica	8/9/2019	2.00	\$308.75	\$617.50	Participate in Ankura DOH team meeting with R. Tabor, D. Jandura, J. Schulte, S. Bricker and M. Thacker {ACG} to review current activities and outcomes from current week and prepare for upcoming agency meetings the week of 8/12/19 for both RCM and Supply Chain. Time reflects my total participation time (2.0)
Outside - PR	20	Edwards, Jessica	8/9/2019	1.00	\$308.75	\$308.75	Review key activities and outcomes from current week related to UDH, HOPU, HURRA Revenue Cycle Management and ASEM Supply Chain to prepare for upcoming agency meetings and deliverables the week of 12 August (1.0)
Outside - PR	20	Edwards, Jessica	8/13/2019	1.80	\$308.75	\$555.75	Participate in tour of supply warehouse with N. Carmona (HOPU), S. Brickner and D. Jandura {ACG} to

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
							observe HOPU supply chain process flow and cost saving opportunities (1.8)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.50	\$308.75	\$154.38	Participate in meeting with V. Pagan (HOPU) to follow up on previous request of HOPU denial data. (0.5)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.60	\$308.75	\$185.25	Participate in meeting with E. Rivera (UDH) to coordinate meeting for 08/13/19 and identify additional contacts to discuss ASEM OR management (0.6)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.70	\$308.75	\$216.13	Prepare for 8/14/19 meeting with E. Rivera and J. Rodriguez on UDH bed management observations and findings to date (0.7)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.50	\$308.75	\$154.38	Refine Supply Chain Expense Measurement to be presented to J. Matta (ASEM) for 8/14/19 meeting. (.5)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.20	\$308.75	\$61.75	Revise correspondence and meeting agenda to C. Fuentes (UDH) for 8/14/19 meeting to discuss cost savings opportunities in revenue cycle management and supply chain. (.2)
Outside - PR	20	Edwards, Jessica	8/13/2019	1.50	\$308.75	\$463.13	Analyze current contracts with vendors with UDH, DOH and ASEM (1.5)
Outside - PR	20	Edwards, Jessica	8/13/2019	0.50	\$308.75	\$154.38	Review and summarize observations from warehouse tour with N. Carmona (HOPU) and identify supply chain cost saving opportunities (.5)
PR	20	Edwards, Jessica	8/14/2019	1.10	\$308.75	\$339.63	Participate in meeting with E. Rivera and J. Rodriguez (UDH) and M. Thacker {ACG} to discuss bed management observations, data, and to scheduled follow-up meetings with OR management team at ASEM (1.1)
PR	20	Edwards, Jessica	8/14/2019	1.00	\$308.75	\$308.75	Correspond with I. Baez (HOPU), P. Barreras (ASEM), E. Rivera (UDH), and J. Medina (HOPU) to coordinate follow up meetings and data requests. (1.0)
Outside - PR	20	Edwards, Jessica	8/14/2019	1.00	\$308.75	\$308.75	Participate in meeting with P. Barreras (ASEM) and M. Thacker {ACG} to discuss ASEM's current revenue cycle management project plan, Charge Master and RCM optimization opportunities (1.0)
Outside - PR	20	Edwards, Jessica	8/14/2019	0.20	\$308.75	\$61.75	Prepare for meeting with I. Baez and J. Medina to discuss the HOPU billing process (0.2)
Outside - PR	20	Edwards, Jessica	8/14/2019	1.00	\$308.75	\$308.75	Participate in meeting with I. Baez and J. Medina (HOPU) and M. Thacker and R. Tabor {ACG} to discuss HOPU billing and collections process, team design, and opportunities for improvement (1.0)
Outside - PR	20	Edwards, Jessica	8/14/2019	0.70	\$308.75	\$216.13	Participate in internal Ankura team meeting with S. Brickner, R. Tabor, M. Thacker, and D. Jandura to debrief on day's meeting discovery with (ASEM and UDH), P. Barreras (ASEM), and J. Medina (HOPU) (.7)
Outside - PR	20	Edwards, Jessica	8/14/2019	0.40	\$308.75	\$123.50	Prepare for meeting with C. Fuentes to review the UDH billing process and validate the billing and collections process flow deliverable for UDH (0.4)
Outside - PR	20	Edwards, Jessica	8/14/2019	1.00	\$308.75	\$308.75	Participate in meeting with C. Fuentes (UDH) and S. Bricker, D. Jandura and M. Thacker {ACG} to review the UDH billing process and validate the process flow document and discuss recommendations for cost savings opportunities in supply chain and patient charges (1.0)
Outside - PR	20	Edwards, Jessica	8/14/2019	0.30	\$308.75	\$92.63	Analyze ASEM and UDH vendor contracts to identify areas of opportunity (.3)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Edwards, Jessica	8/15/2019	0.50	\$308.75	\$154.38	Prepare for meeting with M. Rivera (ASEM) and ASEM OR leadership team to discuss scheduling and planning and opportunities for improvement (0.5)
PR	20	Edwards, Jessica	8/15/2019	0.50	\$308.75	\$154.38	Attend ASEM daily OR scheduling meeting to observe the daily process and learn about current challenges and opportunities (0.5)
Outside - PR	20	Edwards, Jessica	8/15/2019	1.00	\$308.75	\$308.75	Participate in meeting with M. Rivera (ASEM) and ASEM OR leadership with M. Thacker and R. Tabor {ACG} to discuss challenges, ASEM OR scheduling and opportunities for improvement (1.0)
PR	20	Edwards, Jessica	8/15/2019	0.40	\$308.75	\$123.50	Participate in Hospital Transformation Leadership Bi-Monthly Face to Face meeting with J. Matta (ASEM/UDH), R. Moscoso (UDH) and E. Rivera (UDH) and Ankura DOH team to provide an update on project progress and review feedback on next steps (0.4)
PR	20	Edwards, Jessica	8/16/2019	2.00	\$308.75	\$617.50	Revise notes and observations from meeting with M. Rivera (ASEM) and ASEM OR leadership team to identify trends and next steps (2.0)
PR	20	Edwards, Jessica	8/16/2019	1.00	\$308.75	\$308.75	Analyze HOPU denial data received from J. Medina (HOPU) to discover RCM opportunities and areas of improvement (1.0)
PR	20	Edwards, Jessica	8/16/2019	0.50	\$308.75	\$154.38	Correspond with E. Rivera (ASEM) to request and collect ASEM and UDH OR data reports (.5)
PR	20	Edwards, Jessica	8/19/2019	0.50	\$308.75	\$154.38	Participate in call meeting with M. Thacker and J. Schulte {ACG} to review meeting findings and discovery from week of 08/12/19 and discuss next steps (.5)
PR	20	Edwards, Jessica	8/19/2019	0.20	\$308.75	\$61.75	Participate in call meeting with D. Jandura, M. Thacker, J. Schulte, R. Tabor and S. Brickner {ACG} to discuss DOH next steps and preparation for upcoming meetings. Left call early and time reflects my participation. (.2)
PR	20	Edwards, Jessica	8/19/2019	1.00	\$308.75	\$308.75	Review notes from meeting with P. Barrera (ASEM) to prepare for upcoming DOH meetings for the week of 8/26/19. (1.0)
PR	20	Edwards, Jessica	8/19/2019	1.50	\$308.75	\$463.13	Review notes from ASEM Operating Room leadership meeting on 8/12/19 to prepare for upcoming DOH and hospital leadership meetings for the week of 8/26/19. (1.5)
Outside - PR	20	Edwards, Jessica	8/20/2019	1.00	\$308.75	\$308.75	Participate in meeting with S. Brickner {ACG} to review ASEM, UDH and HOPU Supply Chain Operating Systems to prepare diagrams to share with hospital leadership (1.0)
Outside - PR	20	Edwards, Jessica	8/20/2019	0.50	\$308.75	\$154.38	Participate in meeting with J. Stough, J. Schulte, R. Tabor and M. Thacker {ACG} on Operating Room Optimization to prepare questions and recommendations for hospital leadership (.5)
Outside - PR	20	Edwards, Jessica	8/20/2019	0.30	\$308.75	\$92.63	Review of ASEM RCM Request for Proposal in preparation for meeting with DOH and hospital leadership (.3)
Outside - PR	20	Edwards, Jessica	8/20/2019	1.40	\$308.75	\$432.25	Review correspondence with the DOH Secretary of Health in preparation of RCM initiatives and Request for Proposal support (1.4)
Outside - PR	20	Edwards, Jessica	8/20/2019	1.50	\$308.75	\$463.13	Review discovery and data from RCM and utilization teams to develop opportunities in financial savings to share with hospital leadership (1.5)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	8/20/2019	1.50	\$308.75	\$463.13	Develop Supply Chain Operations Process Map reflecting ASEM Supply Chain Operations in in preparation for meetings with ASEM leadership (1.5)
Outside - PR	20	Edwards, Jessica	8/20/2019	0.50	\$308.75	\$154.38	Correspond with P. Barreras (ASEM) regarding accounts data and review aging Accounts Receivable Data for ASEM to identify areas of opportunity (.5)
Outside - PR	20	Edwards, Jessica	8/21/2019	1.80	\$308.75	\$555.75	Participate in meeting with S. Bricker and D. Jandura {ACG} to develop recommendation and areas of opportunity in Supply Chain for ASEM, UDH and HOPU to present to hospital leadership the week of 8/26/19 (1.8)
Outside - PR	20	Edwards, Jessica	8/21/2019	0.30	\$308.75	\$92.63	Correspond with H. Guzman (HOPU) Admissions to schedule meeting for the week of 26 August to discuss HOPU admissions process (.3)
Outside - PR	20	Edwards, Jessica	8/21/2019	2.80	\$308.75	\$864.50	Review notes from meeting on August 14th with S. Cotte, C. Fuentes and J. Rosario (UDH) and review and prepare revisions to UDH Billing Department Process Map (2.8)
PR	20	Edwards, Jessica	8/22/2019	1.00	\$308.75	\$308.75	Participate in RCM Team meeting with R. Tabor, M. Thacker, and J. Schulte {ACG} to prepare recommendations for hospital leadership team (1.0)
PR	20	Edwards, Jessica	8/22/2019	0.20	\$308.75	\$61.75	Review notes from Supply Chain Recommendations Meeting (.2)
PR	20	Edwards, Jessica	8/22/2019	0.90	\$308.75	\$277.88	Review edits to UDH Billing Cycle Process Map to share with UDH billing and collections department (.9)
PR	20	Edwards, Jessica	8/22/2019	3.00	\$308.75	\$926.25	Review data, notes, recommendations in preparation for Revenue Cycle team meeting (3.0)
Outside - PR	20	Edwards, Jessica	8/23/2019	1.20	\$308.75	\$370.50	Participate in meeting with D. Jandura, M. Thacker, R. Tabor, and J. Schulte {ACG} to finalize initial Revenue Cycle recommendations to share with DOH and hospital leadership. (1.2)
PR	20	Edwards, Jessica	8/23/2019	0.70	\$308.75	\$216.13	Participate in meeting with V. Estrin, D. Jandura, J. Edwards, J. Schulte, and M. Thacker {ACG} to finalize initial Supply Chain recommendations to share with DOH and hospital leadership (.7)
PR	20	Edwards, Jessica	8/23/2019	4.00	\$308.75	\$1,235.00	Analyze data, notes, and reports on denials and cancelations on operating room and surgeries from UDH and ASEM hospital leadership team to present findings and make recommendations to hospital leadership. (4)
PR	20	Edwards, Jessica	8/23/2019	4.00	\$308.75	\$1,235.00	Research national benchmark data on surgeries and operating room statistics to provide benchmark and comparison data for DOH team (4)
PR	20	Edwards, Jessica	8/23/2019	1.00	\$308.75	\$308.75	Develop summary of national benchmark data on surgeries and operating room statistics to provide benchmark and comparison data for DOH team (1)
PR	20	Edwards, Jessica	8/24/2019	3.00	\$308.75	\$926.25	Analyze data, notes, and reports on denials, operating room for MCCS, ASEM leadership team and UDH to present findings and make recommendations to hospital leadership on financial impacts and opportunities in the operating room(3.0)
PR	20	Edwards, Jessica	8/24/2019	3.00	\$308.75	\$926.25	Develop recommendations for hospital leadership team on cost savings initiatives for the Operating Room (3.0)
PR	20	Edwards, Jessica	8/24/2019	2.00	\$308.75	\$617.50	Prepare data findings to present to hospital leadership meeting scheduled for 8/26/19. (2.0)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Edwards, Jessica	8/25/2019	0.50	\$308.76	\$154.38	Review process flow design for UDH billing department and prepare correspondence with Ankura regarding revenue cycle recommendations (.5)
PR	20	Edwards, Jessica	8/26/2019	1.00	\$308.75	\$308.75	Develop Supply Chain Core Operating Systems for ASEM, UDH and HOPU to share with hospital leadership and supply management teams (1.0)
PR	20	Edwards, Jessica	8/26/2019	0.40	\$308.75	\$123.50	Review billing department process flow for UDH in preparation for meetings week of 8/26/19 (0.4)
PR	20	Edwards, Jessica	8/26/2019	0.40	\$308.75	\$123.50	Correspondence with E. Rivera (UDH) regarding meetings for week of 9/2/19 (.2)
PR	20	Edwards, Jessica	8/26/2019	0.70	\$308.75	\$216.13	Participate in meeting with S. Bricker {ACG} regarding supply chain systems design and reviewal of recommendations and opportunities for ASEM, UDH and HOPU supply chain (.7)
Outside - PR	20	Edwards, Jessica	8/26/2019	0.50	\$308.75	\$154.38	Review revenue cycle recommendations for hospital leadership team. (.5)
Outside - PR	20	Edwards, Jessica	8/26/2019	1.00	\$308.75	\$308.75	Participate in meeting with J. Edwards, M. Thacker, and R. Tabor {ACG} to discuss initial UDH Revenue Cycle recommendations (1)
Outside - PR	20	Edwards, Jessica	8/27/2019	1.20	\$308.75	\$370.50	Review UDH billing department process mapping in preparation for meetings with C. Fuentes the week of 3 September (1.2)
Outside - PR	20	Edwards, Jessica	8/27/2019	1.00	\$308.75	\$308.75	Review supply chain operational systems diagram in preparation for meeting with S. Brickner {ACG} (1.0)
Outside - PR	20	Edwards, Jessica	8/27/2019	1.10	\$308.75	\$339.63	Participate in meeting to review key recommendations for Key Initial Opportunities for Supply Chain work stream for upcoming meetings with D. Jandura and S. Brickner {ACG} (1.1)
Outside - PR	20	Edwards, Jessica	8/27/2019	0.80	\$308.75	\$247.00	Participate in a meeting with S. Brickner {ACG} to review operational systems and processes for IT structure within supply chain for ASEM, HOPU, and UDH (.8)
Outside - PR	20	Edwards, Jessica	8/27/2019	1.00	\$308.75	\$308.75	Participate on telephone conference call with R. Soler (DOH), M. Cabeza (DOH), C. Berrios (DOH), and representatives from ACG to discuss DOH and ASES consolidation and plan next steps. (1.0)
Outside - PR	20	Edwards, Jessica	8/27/2019	1.00	\$308.75	\$308.75	Review ASES consolidation plan in preparation for meetings the week of 9/2/19 (1.0)
Outside - PR	20	Edwards, Jessica	8/27/2019	0.30	\$308.75	\$92.63	Review notes from FOMB meeting from the week of 8/19/19 in preparation of meetings for week of 9/2/19 (.3)
PR	20	Edwards, Jessica	8/28/2019	1.10	\$308.75	\$339.63	Participate in meeting with D. Jandura and S. Brickner {ACG} to review and reconcile FOMB goals for Supply Chain (1.1)
PR	20	Edwards, Jessica	8/28/2019	3.50	\$308.75	\$1,080.63	Develop and review supply chain IT operational systems and diagrams in preparation for meetings the week of 3 September. (3.5)
PR	20	Edwards, Jessica	8/28/2019	0.70	\$308.75	\$216.13	Review notes in preparation for revenue cycle team meeting on 8/29/19 (.7)
PR	20	Edwards, Jessica	8/28/2019	0.50	\$308.75	\$154.38	Review of consolidation implementation plans in preparation of ASES meetings the week of 9/2/19 (.5)
Outside - PR	20	Edwards, Jessica	8/29/2019	0.50	\$308.75	\$154.38	Correspond with UDH hospital leadership to schedule meetings for week of 9/2/19 (.5)
Outside - PR	20	Edwards, Jessica	8/29/2019	3.00	\$308.75	\$926.25	Review and prepare for DOH recommendations meeting for the week of 9/2/19 (3.0)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	8/29/2019	1.50	\$308.75	\$463.13	Develop initial Supply Chain recommendations for Hospital Leadership meetings to improve cash acceleration and reduce costs with R. Tabor, J. Edwards and S. Brickner {ACG} in preparation for hospital leadership meetings the week of 9/2/19 (1.5)
Outside - PR	20	Edwards, Jessica	8/29/2019	1.00	\$308.75	\$308.75	Participate in meeting with PR Health team and Rebekah Carroll {ACG} to discuss design structure of recommendations in preparation for meeting the week of 9/2/19 (1.0).
Outside - PR	20	Edwards, Jessica	8/30/2019	0.50	\$308.75	\$154.38	Review supply chain systems with S. Brickner in preparation to share with hospital leadership the week of 3 September (.5)
Outside - PR	20	Edwards, Jessica	8/30/2019	3.00	\$308.75	\$926.25	Review Supply Chain and Revenue Cycle recommendations to improve cash acceleration and reduce costs (3.0)
Outside - PR	20	Edwards, Jessica	8/30/2019	2.00	\$308.75	\$617.50	Analyze denial and operation room cancellation data for UDH in preparation for meetings for 3 September (2.0)
Outside - PR	20	Estrin, Vicki	8/2/2019	1.00	\$522.50	\$522.50	Review FOMB documents to incorporate direction and recommendations into DOH work at UDH, HOPU, HURRA and other DOH departments designated by M. Cabeza (DOH). (1.0)
Outside - PR	20	Estrin, Vicki	8/14/2019	1.00	\$522.50	\$522.50	Analyze UDH and HOPU updated revenue cycle data. (1)
PR	20	Estrin, Vicki	8/15/2019	1.00	\$522.50	\$522.50	Prepare for meeting with DOH hospital leadership to discuss assessment observations and provide initial recommendations. (1)
PR	20	Estrin, Vicki	8/19/2019	0.50	\$522.50	\$261.25	Participate on phone call with M. Cabeza (DOH) and R. Soler (DOH), R. Tabor {ACG}, and D. Jandura {ACG} to discuss progress with the DOH Hospital Transformation (.5)
PR	20	Estrin, Vicki	8/19/2019	0.20	\$522.50	\$104.50	Prepare for meetings with DOH leadership and hospital leadership the week of 2 September. (.2)
PR	20	Estrin, Vicki	8/19/2019	0.50	\$522.50	\$261.25	Provide senior oversight review to report on accomplishments and expected outcomes related to HOPU, UDH and ASEM. (.5)
Outside - PR	20	Estrin, Vicki	8/20/2019	0.90	\$522.50	\$470.25	Review planned actions to support UDH revenue cycle management recommendations. (.9)
Outside - PR	20	Estrin, Vicki	8/20/2019	1.00	\$522.50	\$522.50	Review FOMB documents to incorporate direction and recommendations into DOH work at UDH, HOPU, HURRA and other DOH departments designated by M. Cabeza (DOH). (1.0)
Outside - PR	20	Estrin, Vicki	8/21/2019	0.80	\$522.50	\$418.00	Analyze most recent FOMB report to prepare for Department of Health department consolidation workshop meeting 9/5/19. (.8)
Outside - PR	20	Estrin, Vicki	8/21/2019	1.40	\$522.50	\$731.50	Prepare for meetings with Department of Health leaders the week of 8/26/19 and week of 9/2/19. (1.4)
PR	20	Estrin, Vicki	8/23/2019	0.70	\$522.50	\$365.75	Participate in meeting with S. Brickner, D. Jandura, J. Edwards, J. Schulte, and M. Thacker {ACG} to provide senior level review and analysis of UDH revenue cycle management data focused on OR denials and billing and collections.(.7)
PR	20	Estrin, Vicki	8/23/2019	0.50	\$522.50	\$261.25	Review recommendations for supply chain and revenue cycle management improvement to present to hospital leadership. (0.5)
Outside - PR	20	Estrin, Vicki	8/27/2019	0.90	\$522.50	\$470.25	Participate on a telephone call with representatives of Department of Health, R. Soler, M. Cabeza, C.

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
							Berrios (DOH), and representatives of ACG, R. Tabor, J. Edwards, and D. Jandura to discuss progress of DOH and ASES consolidation and plan next steps. (1.0)
Outside - PR	20	Estrin, Vicki	8/27/2019	0.40	\$522.50	\$209.00	Prepare for meeting on 9/5/19 with representatives of Department of Health, M. Cabeza, R. Solera and C Berrios (DOH) to discuss DOH/ASES consolidation implementation plan (.4)
Outside - PR	20	Estrin, Vicki	8/29/2019	1.10	\$522.50	\$574.75	Senior oversight review of the revenue cycle management data and recommendations to prepare for meeting with UDH and HOPU week of 9/2/19. (1.1)
Outside - PR	10	Fullana, Jaime	8/1/2019	2.70	\$300.00	\$810.00	Create FY20 Financial Templates to be sent out to all Priority Group 4 agencies (4)
Outside - PR	10	Fullana, Jaime	8/1/2019	2.50	\$300.00	\$750.00	Participate in meeting for JRSP Project Status Review with S. Stacy {ACG} and C. Serrano (JRSP) (2.5)
Outside - PR	10	Fullana, Jaime	8/1/2019	2.00	\$300.00	\$600.00	Debrief and summary of JRSP meeting with Ankura team to update and work on consolidation workplan (2)
Outside - PR	10	Fullana, Jaime	8/2/2019	2.20	\$300.00	\$660.00	Create FY20 Financial Templates for Priority Group 1 to be send out to agencies (2.2)
Outside - PR	10	Fullana, Jaime	8/2/2019	1.90	\$300.00	\$570.00	Create FY20 Financial Templates for Priority Group 2 to be send out to agencies (1.9)
Outside - PR	10	Fullana, Jaime	8/2/2019	1.90	\$300.00	\$570.00	Create FY20 Financial Templates for Priority Group 3 to be send out to agencies (1.9)
Outside - PR	10	Fullana, Jaime	8/5/2019	4.00	\$300.00	\$1,200.00	Create draft on consolidation and implementation status report to send out to AAFAF (4)
Outside - PR	10	Fullana, Jaime	8/6/2019	3.10	\$300.00	\$930.00	Participate in meeting with DPS directors and R. Maldonado {AAFAF} for Ankura team introduction (3.1)
Outside - PR	10	Fullana, Jaime	8/6/2019	2.20	\$300.00	\$660.00	Debrief and summary of DPS meeting with Ankura team (2.2)
Outside - PR	10	Fullana, Jaime	8/6/2019	2.80	\$300.00	\$840.00	Creation of PowerPoint slides for OMB meeting (2.8)
Outside - PR	10	Fullana, Jaime	8/7/2019	2.00	\$300.00	\$600.00	Prepare for R. Maldonado {AAFAF} and C. Torres meeting on status update and grants management (2)
Outside - PR	10	Fullana, Jaime	8/7/2019	2.20	\$300.00	\$660.00	Participate in meeting with R. Maldonado {AAFAF} and C. Torres about status updates and grants management (2.3)
Outside - PR	10	Fullana, Jaime	8/7/2019	2.50	\$300.00	\$750.00	Participate in meeting with DNER team and Hacienda for DNER status on their financial consolidation (2.5)
Outside - PR	10	Fullana, Jaime	8/7/2019	1.00	\$300.00	\$300.00	Debrief and summary of notes from DNER/Hacienda meeting (1)
Outside - PR	10	Fullana, Jaime	8/8/2019	2.30	\$300.00	\$690.00	Participate in meeting with M. Canino {DPS} on planification of consolidation project (2.3)
Outside - PR	10	Fullana, Jaime	8/8/2019	0.60	\$300.00	\$180.00	Preparation for DNRA meeting (0.6)
Outside - PR	10	Fullana, Jaime	8/8/2019	2.00	\$300.00	\$600.00	Participate in meeting with A. Otero (DNER) and S. Stacy {ACG} for consolidation status update (2)
Outside - PR	10	Fullana, Jaime	8/9/2019	1.00	\$300.00	\$300.00	Create and upload files to SharePoint (1)
Outside - PR	10	Fullana, Jaime	8/9/2019	0.60	\$300.00	\$180.00	Participate in team call for recap of week and to-do for upcoming week (.6)
Outside - PR	10	Fullana, Jaime	8/9/2019	2.30	\$300.00	\$690.00	Recap of week for status update preparation (2.3)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Fullana, Jaime	8/9/2019	0.40	\$300.00	\$120.00	Create PSAC financial template to be send out to agency (.4)
Outside - PR	10	Fullana, Jaime	8/11/2019	3.00	\$300.00	\$900.00	Create Status Update draft document for R. Maldonado {AAFAF} to give a high-level recap of what was done during the week (3)
Outside - PR	10	Fullana, Jaime	8/12/2019	1.50	\$300.00	\$450.00	Prepare for State Department meeting on status consolidation update (1.5)
Outside - PR	10	Fullana, Jaime	8/13/2019	1.70	\$300.00	\$510.00	Participate in Department of State meeting with S. Stacy {ACG}, M. Varas (STATE), and M. Marciano (STATE) on Consolidation Status Update (1.7)
Outside - PR	10	Fullana, Jaime	8/13/2019	1.90	\$300.00	\$570.00	Update work on State Consolidation Workplan and the RAID log to be send out to State Department (1.5)
Outside - PR	10	Fullana, Jaime	8/13/2019	2.30	\$300.00	\$690.00	Participate in DNRA meeting with S. Stacy {ACG} and A. Otero (DNER) for Consolidation Status Update (2.3)
Outside - PR	10	Fullana, Jaime	8/14/2019	4.00	\$300.00	\$1,200.00	Review and update DNRA consolidation workplan to track and streamline consolidation progress (4)
Outside - PR	10	Fullana, Jaime	8/14/2019	2.50	\$300.00	\$750.00	Review and clean up State Department consolidation workplan to send over to agency for update (2.5)
Outside - PR	10	Fullana, Jaime	8/14/2019	3.00	\$300.00	\$900.00	Prepare for DPS meeting about HR and Facilities Consolidation Status update (3)
Outside - PR	10	Fullana, Jaime	8/15/2019	3.10	\$300.00	\$930.00	Participate in meeting with DPS HR Department with the director J. Lopez {DPS}for consolidation status update and introduction (3.1)
Outside - PR	10	Fullana, Jaime	8/15/2019	1.00	\$300.00	\$300.00	Debrief and summary of DPS HR Department meeting to update consolidation workplan (1)
Outside - PR	10	Fullana, Jaime	8/15/2019	1.20	\$300.00	\$360.00	Participate in meeting with DPS Facilities Department with the director A. Perez {DPS} and W. Ocasio {DPS} to update consolidation plan and introduction (1.2)
Outside - PR	10	Fullana, Jaime	8/15/2019	1.50	\$300.00	\$450.00	Debrief and summary of DPS Finance Department meeting to update consolidation workplan and send over to agency (1.5)
Outside - PR	10	Fullana, Jaime	8/15/2019	1.50	\$300.00	\$450.00	Create DPS Status Report for HR and Facilities to send out to M. Canino {DPS} (1.5)
Outside - PR	10	Fullana, Jaime	8/16/2019	4.50	\$300.00	\$1,350.00	Create Status Update draft document for R. Maldonado {AAFAF} to give a high-level recap of what was done during the week (4.5)
Outside - PR	10	Fullana, Jaime	8/18/2019	2.50	\$300.00	\$750.00	Create of weekly status update draft document for R. Maldonado {AAFAF} to provide updates across all workstreams (2.5)
Outside - PR	10	Fullana, Jaime	8/19/2019	4.00	\$300.00	\$1,200.00	Review of Law 75 of PRITS to add to PRITS workplan (4)
Outside - PR	10	Fullana, Jaime	8/19/2019	0.50	\$300.00	\$150.00	Create FY20 Financial Template for Diabetes Center to be send over to agency (0.5)
Outside - PR	10	Fullana, Jaime	8/19/2019	0.60	\$300.00	\$180.00	Review of RHUM System Document to gain knowledge on how it works (0.6)
Outside - PR	10	Fullana, Jaime	8/20/2019	2.00	\$300.00	\$600.00	Develop a list of participation from agencies to ensure all of them are reporting their savings and those that are not reporting (2)
Outside - PR	10	Fullana, Jaime	8/20/2019	3.00	\$300.00	\$900.00	Create breakdown of Law 75 of PRITS to add to PRITS workplan (3)
Outside - PR	10	Fullana, Jaime	8/20/2019	2.50	\$300.00	\$750.00	Update workplan for consolidation status for DPS to send out to Marla Canino (2.5)
Outside - PR	10	Fullana, Jaime	8/21/2019	1.00	\$300.00	\$300.00	Communicate with DPS HR/Facilities team to follow up on status update (1)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Fullana, Jaime	8/21/2019	0.40	\$300.00	\$120.00	Participate in call with M. Burris {ACG} on DPS consolidation status update (.4)
Outside - PR	10	Fullana, Jaime	8/21/2019	3.00	\$300.00	\$900.00	Update on DPS workplan for DPS Consolidation to be send out to Secretary Elmer {DPS} (3)
Outside - PR	10	Fullana, Jaime	8/21/2019	2.00	\$300.00	\$600.00	Review Law 122 to update PRITS workplan (2)
Outside - PR	10	Fullana, Jaime	8/22/2019	1.50	\$300.00	\$450.00	Participate in meeting with DPS Legal team and M. Burris {ACG} for introduction and consolidation status update (1.5)
Outside - PR	10	Fullana, Jaime	8/22/2019	1.50	\$300.00	\$450.00	Participate in meeting with DPS IT team and M. Burris {ACG} for introduction and consolidation status update (1.5)
Outside - PR	10	Fullana, Jaime	8/22/2019	1.00	\$300.00	\$300.00	Update DPS consolidation plan to send out to Secretary Elmer (1)
Outside - PR	10	Fullana, Jaime	8/23/2019	0.80	\$300.00	\$240.00	Participate in team call for week updates and to-do tasks for next week with S. Stacy {ACG}, C. Gonzalez {ACG}, and J. Boo {ACG} (0.7)
Outside - PR	10	Fullana, Jaime	8/24/2019	3.00	\$300.00	\$900.00	Creation of weekly status update draft document for R. Maldonado {AAFAF} to provide updates across all workstreams (3)
Outside - PR	10	Fullana, Jaime	8/26/2019	2.30	\$300.00	\$690.00	Prepare and deliver DPS updated consolidation workplan (2.3)
Outside - PR	10	Fullana, Jaime	8/27/2019	0.80	\$300.00	\$240.00	Prepare and deliver follow up email to DPS HR leader J. Lopez {DPS} on Analysis (.8)
Outside - PR	10	Fullana, Jaime	8/28/2019	0.50	\$300.00	\$150.00	Prepare and deliver follow up email to J. Serrano (Land Admin) for follow up meeting (0.5)
Outside - PR	10	Fullana, Jaime	8/28/2019	4.00	\$300.00	\$1,200.00	Develop and create Families and Children Rightsizing Model chart to be delivered (4)
Outside - PR	10	Fullana, Jaime	8/28/2019	4.00	\$300.00	\$1,200.00	Creation of FY20 Priority Group 2 & 3 Active Savings Initiatives to track down agencies (4)
Outside - PR	10	Fullana, Jaime	8/29/2019	0.60	\$300.00	\$180.00	Confirm and create invitation for Land Administration meeting with team (0.6)
Outside - PR	10	Fullana, Jaime	8/29/2019	0.70	\$300.00	\$210.00	Participate in call to coordinate DPI meeting (0.7)
Outside - PR	10	Fullana, Jaime	8/29/2019	3.00	\$300.00	\$900.00	Conducted research on JRSP NET building (3)
Outside - PR	20	Jandura, Daniel	8/2/2019	1.50	\$380.00	\$570.00	Review key activities and outcomes from week of 7/29/19 related to DOH Supply Chain work stream to prepare for upcoming Supply Chain meetings and deliverables (1.5)
Outside - PR	20	Jandura, Daniel	8/5/2019	2.50	\$380.00	\$950.00	Prepare for meetings with DOH Supply Chain ASEM Finance, Purchasing, Warehouse and UDH Finance for week of 8/12/19 (2.5)
Outside - PR	20	Jandura, Daniel	8/5/2019	2.40	\$380.00	\$912.00	Link Shared Service categories with ASEM financial spend to document opportunities of cost reductions (2.4)
PR	20	Jandura, Daniel	8/6/2019	1.30	\$380.00	\$494.00	Analyze data provided by H. Berrios (ASEM) for assignment with items purchased into group for comparison to benchmark hospital spend (1.3)
Outside - PR	20	Jandura, Daniel	8/6/2019	2.30	\$380.00	\$874.00	Prepared ASEM Supply Chain current status summary presentation for review with hospital leadership (2.3)
Outside - PR	20	Jandura, Daniel	8/7/2019	2.30	\$380.00	\$874.00	Perform data analysis on ASEM Goods spending provided by H. Berrios (ASEM) to identify opportunities to reduce unit costs (2.3)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Jandura, Daniel	8/7/2019	1.00	\$380.00	\$380.00	Review key activities and outcomes from week of 8/12/19 related to DOH Supply Chain work stream to prepare for upcoming Supply Chain meetings and deliverables (1.0)
Outside - PR	20	Jandura, Daniel	8/8/2019	0.30	\$380.00	\$114.00	Participate in DOH status update meeting with J. Schulte, J. Edwards, R. Tabor, M. Thacker, and S. Brickner {ACG} and G. VanDerdys (HURRA) to share current status updates in both RCM and Supply Chain for ASEM, UDH and HURRA. (0.3)
Outside - PR	20	Jandura, Daniel	8/8/2019	0.70	\$380.00	\$266.00	Participate in PR DOH team meeting with J. Edwards, J. Schulte, R. Tabor, M. Tacker and S. Brickner {ACG} to review and revise planned activities for the week of 08/12/19. (0.7)
Outside - PR	20	Jandura, Daniel	8/8/2019	2.30	\$380.00	\$874.00	Prepare ASEM Supply Chain current status process flows and data summary grids for review with hospital leadership (2.3)
Outside - PR	20	Jandura, Daniel	8/8/2019	1.50	\$380.00	\$570.00	Perform data analysis on ASEM Goods spending provided by H. Berrios (ASEM) to identify opportunities to reduce unit costs (1.5):
Outside - PR	20	Jandura, Daniel	8/8/2019	0.40	\$380.00	\$152.00	Review draft DOH Supply Chain metric scoreboard views with S. Brickner and J. Rumel {ACG} (0.5)
Outside - PR	20	Jandura, Daniel	8/9/2019	2.00	\$380.00	\$760.00	Participate in Ankura DOH team meeting with R. Tabor, J. Edwards, J. Schulte, S. Bricker and M. Thacker {ACG} to review current activities and outcomes from current week and prepare for upcoming agency meetings the week of 8/12/19 for both RCM and Supply Chain. Time reflects my total participation time (2.0)
Outside - PR	20	Jandura, Daniel	8/9/2019	2.20	\$380.00	\$836.00	Develop initial Supply Chain work stream status report for ASEM leadership including communication and status of key activities (2.2)
Outside - PR	20	Jandura, Daniel	8/13/2019	0.70	\$380.00	\$266.00	Prepare questions and agenda for upcoming review of Supply Chain activities in HOPU with N. Camona (0.7)
Outside - PR	20	Jandura, Daniel	8/13/2019	1.80	\$380.00	\$684.00	Participate in tour of supply warehouse with N. Carmona (HOPU) J. Edwards and S. Brickner {ACG} to observe HOPU supply chain process flow and cost saving opportunities (1.8)
Outside - PR	20	Jandura, Daniel	8/13/2019	0.80	\$380.00	\$304.00	Review key activities and outcomes from previous week related to ASEM Supply Chain to prepare for upcoming J. Matta (ASEM) meeting (0.8)
Outside - PR	20	Jandura, Daniel	8/13/2019	2.50	\$380.00	\$950.00	Develop ASEM Supply Chain justification plan to expediate next steps in cost reductions and services combination (2.5)
Outside - PR	20	Jandura, Daniel	8/14/2019	1.00	\$380.00	\$380.00	Prepare questions, data and agenda for upcoming review of Supply Chain activities in ASEM with J. Matta (ASEM) (1)
Outside - PR	20	Jandura, Daniel	8/14/2019	1.50	\$380.00	\$570.00	Participate in meeting with (ASEM/UDH), R. Tabor and S. Brickner {ACG} to review high-level findings and confirm next steps (1.5)
Outside - PR	20	Jandura, Daniel	8/14/2019	0.50	\$380.00	\$190.00	Participate in UDH Finance & Supply Chain data request meeting to understand additional DOH Goods and Service spend (0.5)
Outside - PR	20	Jandura, Daniel	8/14/2019	0.70	\$380.00	\$266.00	Interview C. Fuentes (UDH) about Charging UDH Charging Process with S. Brickner {ACG} to learn about existing Charge Master conditions (0.7)
Outside - PR	20	Jandura, Daniel	8/14/2019	0.80	\$380.00	\$304.00	Update notes and observations from day's activities (0.8)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	8/15/2019	1.10	\$380.00	\$418.00	Prepare for and conducted Bi-Monthly Hospital Leadership meeting (1.1)
PR	20	Jandura, Daniel	8/15/2019	0.30	\$380.00	\$114.00	Review Revenue Cycle feedback on Sterilization process with R. Tabor (0.3)
PR	20	Jandura, Daniel	8/15/2019	0.60	\$380.00	\$228.00	Prepare for M. Cabeza, Chief of Staff, Department of Health Meeting (0.6)
PR	20	Jandura, Daniel	8/15/2019	0.40	\$380.00	\$152.00	Participate in discovery meeting with J. Baez UDH Finance to understand UDH goods and services spend (0.4)
PR	20	Jandura, Daniel	8/15/2019	3.70	\$380.00	\$1,406.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming activities, meetings and deliverables (3.7)
PR	20	Jandura, Daniel	8/19/2019	1.10	\$380.00	\$418.00	Prepare weekly summary to DOH Supply Chain work stream team highlighting key activities and outcomes (1.1)
PR	20	Jandura, Daniel	8/19/2019	0.50	\$380.00	\$190.00	Participate in call meeting with J. Edwards, M. Thacker, J. Schulte, R. Tabor and S. Brickner {ACG} to discuss DOH next steps and preparation for upcoming meetings. Left call early and time reflects my participation. (.5)
PR	20	Jandura, Daniel	8/19/2019	1.20	\$380.00	\$456.00	Participate with DOH Status Update call with M. Cabeza, R. Soler, R. Tabor and V. Estrin to discuss DOH Supply Chain activities (1.2)
PR	20	Jandura, Daniel	8/19/2019	1.80	\$380.00	\$684.00	Analyze findings and observations from UDH Goods spend from ASEM to develop approach for cash optimization (1.8)
Outside - PR	20	Jandura, Daniel	8/20/2019	0.90	\$380.00	\$342.00	Analyze OR and Sterilization processes for opportunities to improve performance and accuracy (0.9)
Outside - PR	20	Jandura, Daniel	8/20/2019	1.00	\$380.00	\$380.00	Review ASEM Bid process (1.0)
Outside - PR	20	Jandura, Daniel	8/20/2019	2.50	\$380.00	\$950.00	Analyze UDH spend with ASEM for cash optimization opportunities (2.5)
Outside - PR	20	Jandura, Daniel	8/20/2019	0.50	\$380.00	\$190.00	Prepare for FOMB meeting with update of Opportunity Scale form (0.5)
Outside - PR	20	Jandura, Daniel	8/21/2019	2.80	\$380.00	\$1,064.00	Analyze UDH Goods spend from ASEM to develop additional questions for cash optimization (2.8)
Outside - PR	20	Jandura, Daniel	8/21/2019	1.80	\$380.00	\$684.00	Participate in meeting with J. Edwards and D. Jandura {ACG} to develop recommendation and areas of opportunity in Supply Chain for ASEM, UDH and HOPU to present to hospital leadership the week of 8/26/19 (1.8)
PR	20	Jandura, Daniel	8/22/2019	2.30	\$380.00	\$874.00	Prepare data from previous week collection of UDH Goods spend and compare to ASEM goods related to additional scope of spend for lower unit costs (2.3)
PR	20	Jandura, Daniel	8/22/2019	2.50	\$380.00	\$950.00	Analyze findings and observations from UDH Goods spend into Supply Chain groups to compare against benchmark data (2.5)
PR	20	Jandura, Daniel	8/23/2019	1.20	\$380.00	\$456.00	Develop initial Supply Chain recommendations for DOH and Centro Medico (1.2)
PR	20	Jandura, Daniel	8/23/2019	1.20	\$380.00	\$456.00	Participate in meeting with J. Edwards, M. Thacker, R. Tabor and J. Schulte {ACG} to finalize DOH Revenue Cycle recommendations (1.2)
PR	20	Jandura, Daniel	8/23/2019	0.70	\$380.00	\$266.00	Participate in meeting with V. Estrin, D. Jandura, J. Edwards, J. Schulte and M. Thacker {ACG} to finalize initial DOH Supply Chain recommendations (0.7)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	8/23/2019	1.80	\$380.00	\$684.00	Prepare key activities for meetings next week related to DOH Supply Chain work stream (1.8)
Outside - PR	20	Jandura, Daniel	8/26/2019	0.50	\$380.00	\$190.00	Participate in DOH team meeting to review project status with R. Tabor, J. Edwards, M. Thacker and J. Schulte for hospital leadership updates (0.5)
Outside - PR	20	Jandura, Daniel	8/26/2019	1.90	\$380.00	\$722.00	Prepare for DOH ASEM leadership meetings for week of 9/4/19 (1.9)
Outside - PR	20	Jandura, Daniel	8/26/2019	2.30	\$380.00	\$874.00	Develop work plan for UDH Supply Chain consolidation for cost reductions (2.3)
Outside - PR	20	Jandura, Daniel	8/27/2019	1.10	\$380.00	\$418.00	Review key recommendations for Key Initial Opportunities for DOH Supply Chain work stream upcoming meetings with J. Edwards and S. Brickner (1.1)
Outside - PR	20	Jandura, Daniel	8/27/2019	2.20	\$380.00	\$836.00	Review key activities for week of 9/3/19 related to the DOH Supply Chain work stream to prepare for upcoming meetings and deliverables (2.2)
Outside - PR	20	Jandura, Daniel	8/27/2019	1.00	\$380.00	\$380.00	Participate on a telephone call with representatives of Department of Health, R. Soler, M. Cabeza, C. Berrios (DOH), and representatives of ACG, R. Tabor, J. Edwards, and V. Estrin to discuss progress of DOH and ASES consolidation and plan next steps. (1.0)
PR	20	Jandura, Daniel	8/28/2019	1.10	\$380.00	\$418.00	Analyze and reconcile financial FOMB goals with Supply Chain deliverables with S. Brickner and J. Edwards {ACG} (1.1)
PR	20	Jandura, Daniel	8/28/2019	2.70	\$380.00	\$1,026.00	Analyze UDH Good and Materials spend details to prepare for DOH meetings (2.7)
PR	20	Jandura, Daniel	8/28/2019	0.60	\$380.00	\$228.00	Prepare for report out meeting for upcoming ASEM Finance meeting covering budget and spend topics (0.6)
Outside - PR	20	Jandura, Daniel	8/29/2019	1.50	\$380.00	\$570.00	Develop initial Supply Chain work stream recommendations for Hospital Leadership meetings to improve cash acceleration and reduce costs with R. Tabor, J. Edwards and S. Brickner {ACG} in preparation for hospital leadership meetings the week of 9/2/19 (1.5)
Outside - PR	20	Jandura, Daniel	8/29/2019	2.60	\$380.00	\$988.00	Finalize initial Supply Chain opportunities, impacts, background, assumptions and potential value for ASEM data (2.6)
Outside - PR	20	Jandura, Daniel	8/29/2019	1.50	\$380.00	\$570.00	Prepare for key activities and meetings for next week with DOH and Hospital leadership (1.5)
Outside - PR	20	Jandura, Daniel	8/29/2019	1.50	\$380.00	\$570.00	Analyze UDH Good and Materials spend details to prepare for DOH meetings (1.5)
Outside - PR	20	Jandura, Daniel	8/30/2019	3.20	\$380.00	\$1,216.00	Develop initial meeting of Supply Chain work stream findings presentation for DOH with cash optimization and cost reduction topics (3.2)
Outside - PR	20	Jandura, Daniel	8/30/2019	1.40	\$380.00	\$532.00	Prepare for initial meeting next steps for Supply Chain findings for J. Matta (ASEM) DOH with S. Brickner {ACG} (1.4)
Outside - PR	20	Rumel, Jake	8/6/2019	1.50	\$332.50	\$498.75	Develop supply expense dashboard prototype for ASEM supply expense reporting (1.5)
Outside - PR	20	Rumel, Jake	8/7/2019	1.50	\$332.50	\$498.75	Develop supply expense dashboard prototype for ASEM supply expense reporting (1.5)
Outside - PR	20	Rumel, Jake	8/8/2019	0.50	\$332.50	\$166.25	Review development progress on ASEM supply expense dashboards with S. Brickner and D. Jandura {ACG} (.5)
Outside - PR	20	Rumel, Jake	8/12/2019	0.50	\$332.50	\$166.25	Develop supply expense dashboard prototype for ASEM supply expense reporting (0.5)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Rumel, Jake	8/22/2019	0.50	\$332.50	\$166.25	Revise supply expense dashboard prototype for ASEM supply expense reporting with input from S. Brickner {ACG} (0.5)
Outside - PR	20	Schulte, Justin	8/1/2019	0.50	\$332.50	\$166.25	Prepare initial questions list for 8/1/19 collections meeting with D. Pagan (UDH). (0.5)
Outside - PR	20	Schulte, Justin	8/1/2019	0.60	\$332.50	\$199.50	Attend introductory meeting with D. Pagan (UDH). Discuss collections (cobro) process flow, people, issues and challenges. (0.6)
Outside - PR	20	Schulte, Justin	8/1/2019	0.50	\$332.50	\$166.25	Review key activities and outcomes for 7/29-7/31/19 (0.5)
Outside - PR	20	Schulte, Justin	8/1/2019	0.60	\$332.50	\$199.50	Debrief collections meeting and capture relevant dialogue notes to formulate follow-up questions and next steps. (0.6)
Outside - PR	20	Schulte, Justin	8/1/2019	0.30	\$332.50	\$99.75	Initial analysis of billing and collections data from UDH, received on 8/1/19, to understand source of historic denials (0.3)
Outside - PR	20	Schulte, Justin	8/2/2019	1.70	\$332.50	\$565.25	Review key outcomes to compile, organize, and review notes from the past week to create next steps for the following week. (1.7)
Outside - PR	20	Schulte, Justin	8/2/2019	0.80	\$332.50	\$266.00	Conduct initial summary review of HOPU denials information which were received on morning of 8/2 via J. Medina (HOPU) (0.8)
Outside - PR	20	Schulte, Justin	8/2/2019	0.30	\$332.50	\$99.75	Summarize raw notes to allow the revenue cycle team to be debriefed on all relevant information and to understand the data received through the week of 8/2 (0.3)
Outside - PR	20	Schulte, Justin	8/5/2019	0.20	\$332.50	\$66.50	Complete follow-up request of A/R information from discussion on 8/1/19 with D. Pagan (UDH). (0.2)
Outside - PR	20	Schulte, Justin	8/5/2019	0.70	\$332.50	\$232.75	Review key activities and outcomes from current week related to Department of Health RCM work stream to prepare for upcoming agency meetings and deliverables. (0.7)
Outside - PR	20	Schulte, Justin	8/5/2019	0.80	\$332.50	\$266.00	Review of Revenue cycle vendor RFP documentation for UDH and ASEM (0.8)
Outside - PR	20	Schulte, Justin	8/5/2019	1.70	\$332.50	\$565.25	Participate in internal ACG RCM meeting to recap week ending 8/2/19 meetings, address follow-up items, and coordinate meeting schedule/next steps for week of 8/12/19 (1.7)
Outside - PR	20	Schulte, Justin	8/5/2019	2.90	\$332.50	\$964.25	Review key activities and outcomes from previous week related to UDH billing/denials/collections to prepare for upcoming DOH related meetings (2.9)
Outside - PR	20	Schulte, Justin	8/5/2019	1.70	\$332.50	\$565.25	Review and analyze collections data from fiscal year 2012-2013 to fiscal year 2018-2019 provided by D. Pagan (UDH) to understand current account receivables (1.7)
Outside - PR	20	Schulte, Justin	8/6/2019	3.10	\$332.50	\$1,030.75	Complete review of UDH Account receivable data. Complete early analysis by aged A/R and noted observations. Develop analytic table to observe trends by payer/payer groups in aging of A/R by time segments. These analyses are to be used to formulate observations and record areas of opportunity and next steps. (3.1)
Outside - PR	20	Schulte, Justin	8/6/2019	0.70	\$332.50	\$232.75	Review billing process flow drafts for understanding and added input from previously recorded notes from 7.30 meeting with C. Fuentes (UDH) (0.7)
Outside - PR	20	Schulte, Justin	8/6/2019	1.20	\$332.50	\$399.00	Compile, format, and upload notes from UDH collections meeting with D. Pagan (UDH) on 8/1/19 (1.2)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	8/6/2019	1.40	\$332.50	\$465.50	Review and update working opportunity scale for DOH RCM, and continue towards tracking opportunity area, next steps, and required data/information (1.4)
Outside - PR	20	Schulte, Justin	8/6/2019	1.30	\$332.50	\$432.25	Collaborate on supply chain category data entry in services tracker. Document allows for accurate assessment of all medical devices, commodities, and pharmaceuticals (1.3)
Outside - PR	20	Schulte, Justin	8/7/2019	0.80	\$332.50	\$266.00	Review version iteration of UDH billing process flow to map current state workflow (0.8)
Outside - PR	20	Schulte, Justin	8/7/2019	0.60	\$332.50	\$199.50	Review Hospital Transformation Status Update presentation to prepare for 8/8/19 DOH meeting and next steps (0.6)
Outside - PR	20	Schulte, Justin	8/7/2019	1.20	\$332.50	\$399.00	Develop next steps and follow-up questions list related to UDH A/R provided from D. Pagan (UDH) (1.2)
Outside - PR	20	Schulte, Justin	8/7/2019	2.00	\$332.50	\$665.00	Review key activities and outcomes from current week related to DOH Revenue cycle to prepare for upcoming agency meetings and deliverables (2)
Outside - PR	20	Schulte, Justin	8/7/2019	1.50	\$332.50	\$498.75	Review and respond to UDH A/R FEB-JUN 2019 data follow-up and work through go-forward plan to address areas of interest (1.5)
Outside - PR	20	Schulte, Justin	8/7/2019	1.20	\$332.50	\$399.00	Review AAFAF Certified Fiscal Plan Fiscal Measures document to understand agency proposed right-sizing plan (1.2)
Outside - PR	20	Schulte, Justin	8/7/2019	0.70	\$332.50	\$232.75	Collaborate on supply chain category data entry in services tracker. Ensuring accurate assessment of all medical devices, commodities, and pharmaceuticals (0.7)
Outside - PR	20	Schulte, Justin	8/8/2019	0.30	\$332.50	\$99.75	Participate in DOH status update meeting with J. Edwards, D. Jandura, R. Tabor, M. Thacker, and S. Brickner {ACG} and G. VanDerdys (HURRA) to share current status updates in both RCM and Supply Chain for ASEM, UDH and HURRA. (0.3)
Outside - PR	20	Schulte, Justin	8/8/2019	0.70	\$332.50	\$232.75	Participate in PR DOH team meeting with D. Jandura, J. Edwards, R. Tabor, M. Tacker and S. Brickner {ACG} to review and revise planned activities for the week of 08/12/19. (0.7)
Outside - PR	20	Schulte, Justin	8/8/2019	1.50	\$332.50	\$498.75	Debrief DOH status meeting to develop next steps and to divide work items for the week of 8/8/19. (1.5)
Outside - PR	20	Schulte, Justin	8/8/2019	1.20	\$332.50	\$399.00	Review meeting minutes and additional notes from J. Matta (UDH) meeting from 7/31/19. (1.2)
Outside - PR	20	Schulte, Justin	8/8/2019	0.80	\$332.50	\$266.00	Review meeting requests and agenda for following weeks meeting with associated DOH team members at UDH and HOPU (0.8)
Outside - PR	20	Schulte, Justin	8/8/2019	2.00	\$332.50	\$665.00	Review financial statement information from ASEM, available statement of cash flow, income statements, and balance sheet information to ensure that information will be referenced in future analysis. (2)
Outside - PR	20	Schulte, Justin	8/8/2019	0.50	\$332.50	\$166.25	Review recommendations document provided by MC&CS billing supervisor, C. Fuentes (UDH). (0.5)
Outside - PR	20	Schulte, Justin	8/9/2019	2.00	\$332.50	\$665.00	Participate in Ankura DOH team meeting with R. Tabor, J. Edwards, J. Schulte, S. Bricker and M. Thacker {ACG} to review current activities and outcomes from current week and prepare for upcoming agency meetings the week of 8/12/19 for both RCM and Supply Chain. Time reflects my total participation time (2.0)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	8/9/2019	1.10	\$332.50	\$365.75	Debrief internal RCM & SC calls with team members to develop next steps & meeting requests for following on-site week at UDH. (1.1)
Outside - PR	20	Schulte, Justin	8/9/2019	2.20	\$332.50	\$731.50	Develop initial version of ASEM supply chain services dashboard deliverable to begin a budget tracking mechanism for the agency. (2.2)
Outside - PR	20	Schulte, Justin	8/9/2019	2.00	\$332.50	\$665.00	Collaborate on supply chain category data entry in services tracker. Ensuring accurate assessment of all medical devices, commodities, and pharmaceuticals (2)
Outside - PR	20	Schulte, Justin	8/9/2019	0.70	\$332.50	\$232.75	Create questions list for HOPU billing/collections meeting with I. Baez (HOPU) on 8/13/19 (0.7)
Outside - PR	20	Schulte, Justin	8/12/2019	1.00	\$332.50	\$332.50	Prepare initial questions list for 8/14/19 HOPU collections/billing meeting with I. Baez (HOPU). (1)
Outside - PR	20	Schulte, Justin	8/12/2019	1.00	\$332.50	\$332.50	Review key activities and outcomes from current week related to DOH Hospital Revenue Cycle Management work stream to prepare for upcoming agency meetings and deliverables. (1)
PR	20	Schulte, Justin	8/15/2019	0.70	\$332.50	\$232.75	Review UDH Utilization Management Follow-up Items document from 8.13 meeting. (0.7)
PR	20	Schulte, Justin	8/15/2019	1.30	\$332.50	\$432.25	Review meeting notes for HOPU Billing & Collections with I. Baez (HOPU) on 8.14. (1.3)
PR	20	Schulte, Justin	8/15/2019	1.00	\$332.50	\$332.50	Review key activities and meeting presentation for M. Rivera (ASEM) meeting on 8.16 (1.0)
PR	20	Schulte, Justin	8/15/2019	2.00	\$332.50	\$665.00	Review key activities and current opportunity log to plan for other areas for discovery and accompanying next steps (2.0)
PR	20	Schulte, Justin	8/16/2019	3.40	\$332.50	\$1,130.50	Complete initial review & analysis of reason for denials document sent by J. Medina (HOPU) for HOPU denials. Identification of denial reasons and summary level statistics (3.4)
PR	20	Schulte, Justin	8/16/2019	2.30	\$332.50	\$764.75	Review monthly operating room statistics for months Jan 2018 through June 2019 (2.3)
PR	20	Schulte, Justin	8/16/2019	2.10	\$332.50	\$698.25	Review meeting notes from key activities of the past week to prepare and organize next steps for following week. (2.1)
PR	20	Schulte, Justin	8/16/2019	0.20	\$332.50	\$66.50	Review key activities and outcomes from current week related to RCM work stream to prepare for following week's UDH meetings. (0.2)
PR	20	Schulte, Justin	8/19/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes from previous week related to UDH/HOPU Revenue Cycle Management work stream to prepare for upcoming agency meetings and deliverables. (2.5)
PR	20	Schulte, Justin	8/19/2019	1.20	\$332.50	\$399.00	Participate in call meeting with D. Jandura, M. Thacker, J. Edwards, R. Tabor and S. Brickner {ACG} to discuss DOH next steps and preparation for upcoming meetings. (1.2)
PR	20	Schulte, Justin	8/19/2019	1.10	\$332.50	\$365.75	Review Hospital Transformation Status Update document for week ending 8/15/19 to prepare for upcoming milestone and objective meetings throughout the week of 8/19/19. (1.1)
PR	20	Schulte, Justin	8/19/2019	1.40	\$332.50	\$465.50	Review updates to UDH billing process flow and compare meeting notes from billing department at HOPU with I. Baez (HOPU) to identify process similarities and generate follow-up questions. (1.4)
PR	20	Schulte, Justin	8/19/2019	1.80	\$332.50	\$598.50	Collaborate on supply chain category data entry in services tracker. Ensuring accurate assessment of all

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
							medical devices, commodities, and pharmaceuticals. (1.8)
Outside - PR	20	Schulte, Justin	8/20/2019	1.10	\$332.50	\$365.75	Review ASEM Operating Room throughput process with M. Thacker, , and J. Stough {ACG} to prepare for meeting with ASEM and UDH hospital leadership (1.1)
Outside - PR	20	Schulte, Justin	8/20/2019	2.40	\$332.50	\$798.00	Complete data manipulation and formatting for HOPU denials files. Data was contained in various sources and required extensive modification to allow for analysis. (2.4)
Outside - PR	20	Schulte, Justin	8/20/2019	4.00	\$332.50	\$1,330.00	Conduct initial summary review and multi-level analysis of HOPU denials information for time period July 2018 to May 2019. Denials data files were sent by J. Medina (HOPU). (4.0)
Outside - PR	20	Schulte, Justin	8/20/2019	0.90	\$332.50	\$299.25	Review & revisit notes relating to AAFAF RCM RFP for ASEM and UDH. Using information to prepare for upcoming milestones and better understand progress. (0.9)
Outside - PR	20	Schulte, Justin	8/21/2019	2.20	\$332.50	\$731.50	Review key activities, notes and outcomes from FOMB meeting of 8/21. Develop list of follow-up items as it relates to the broader RCM work and to ensure that objectives for the current week are prioritized. (2.2)
PR	20	Schulte, Justin	8/21/2019	0.80	\$332.50	\$266.00	Complete initial review of HOPU aged account receivable data to understand the level of data configuration/manipulation required to conduct appropriate analysis. (0.8)
PR	20	Schulte, Justin	8/21/2019	2.70	\$332.50	\$897.75	Review current data and analysis inventory to develop follow-up questions list regarding UDH denials reasons for future meeting with J. Medina (HOPU) (2.7)
PR	20	Schulte, Justin	8/21/2019	1.80	\$332.50	\$598.50	Review of OR optimization presentation shared by J. Stough {ACG}. Use documentation to better understand industry best practices and formulate follow-up questions in to assist in ongoing discovery objectives for UDH OR scheduling (1.8)
PR	20	Schulte, Justin	8/21/2019	0.60	\$332.50	\$199.50	Review additions to comprehensive contact list across multiple facilities to understand roles and relationships to prepare next steps for meeting invitations. (0.6)
PR	20	Schulte, Justin	8/22/2019	1.50	\$332.50	\$498.75	Review updated FOMB Fiscal Plan Measures document from 8/21 meetings to understand reporting metrics and financial indicators. (1.5)
PR	20	Schulte, Justin	8/22/2019	1.10	\$332.50	\$365.75	Participate in meeting with D. Jandura, R. Tabor, M. Thacker, J. Edwards {ACG} to preview DOH RCM recommendations and ongoing expectations for upcoming agency meetings during week of 8/26/19. (1.1)
PR	20	Schulte, Justin	8/22/2019	1.20	\$332.50	\$399.00	Review and document suggestions to format and presentation flow of DOH recommendations deliverable. (1.2)
PR	20	Schulte, Justin	8/22/2019	1.80	\$332.50	\$598.50	Review FOMB DOH Implementation Working Group Meeting Recap notes. Review follow-up notes to locate next steps and how to address for future DOH meetings. (1.8)
PR	20	Schulte, Justin	8/22/2019	0.70	\$332.50	\$232.75	Review project plans, progress, & other agency documents in an effort standardize deliverable formats going forward. (0.7)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	8/22/2019	0.60	\$332.50	\$199.50	Complete secondary review and updates to DOH recommendation deliverable, including updates observations, and analysis figures. (0.6)
Outside - PR	20	Schulte, Justin	8/22/2019	1.10	\$332.50	\$365.75	Review key activities and outcomes from current week related to UDH RCM workstream to prepare for upcoming agency meetings and deliverables. (1.1)
PR	20	Schulte, Justin	8/23/2019	0.30	\$332.50	\$99.75	Participate in development meeting with S. Brickner {ACG} to discuss and update purchase services dashboard. (0.3)
PR	20	Schulte, Justin	8/23/2019	1.20	\$332.50	\$399.00	Participate in meeting with J. Edwards, D. Jandura, M. Thacker, R. Tabor {ACG} to finalize initial DOH RCM recommendations for week of 8/26/19 meetings. (1.2)
PR	20	Schulte, Justin	8/23/2019	0.70	\$332.50	\$232.75	Participate in meeting with V. Estrin, D. Jandura, J. Edwards, and M. Thacker {ACG} to finalize initial Supply Chain recommendations. (0.7)
PR	20	Schulte, Justin	8/23/2019	4.30	\$332.50	\$1,429.75	Develop and refine consolidated recommendations document for DOH meetings during the week of 8/26/19. (4.3)
PR	20	Schulte, Justin	8/23/2019	2.10	\$332.50	\$698.25	Complete aged Accounts Receivable analysis for ASEM using data provided by P. Diaz (ASEM). Develop aged comparison tiers and recommendations for next steps in addressing aged balances and billing workflow. (2.1)
PR	20	Schulte, Justin	8/24/2019	0.30	\$332.50	\$99.75	Complete updates and share recommendations deliverable for DOH meetings during week of 8/26/19. (0.3)
Outside - PR	20	Schulte, Justin	8/26/2019	1.00	\$332.50	\$332.50	Participate in meeting with M. Thacker, and R. Tabor {ACG} to discuss initial UDH Revenue Cycle recommendations (1)
Outside - PR	20	Schulte, Justin	8/26/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
PR	20	Schulte, Justin	8/28/2019	0.60	\$332.50	\$199.50	Review new agency implementation plans to ensure documentation compatibility across multiple agencies (0.6)
PR	20	Schulte, Justin	8/28/2019	1.30	\$332.50	\$432.25	Review upcoming meeting schedule and data element requests to begin planning for week of 9.2.19 (1.3)
PR	20	Schulte, Justin	8/28/2019	1.70	\$332.50	\$565.25	Complete aged Accounts Receivable analysis for ASEM using data provided by P. Diaz (ASEM). Develop aged comparison tiers and recommendations for next steps in addressing aged balances and workflow. (1.7)
PR	20	Schulte, Justin	8/28/2019	2.10	\$332.50	\$698.25	Review meeting notes from previous week's discovery meetings, discussed outcomes with Ankura RCM team, and set plan for follow-up meetings, questions, and activities. (2.1)
PR	20	Schulte, Justin	8/28/2019	0.90	\$332.50	\$299.25	Maintain updates to HOPU denial analysis including document questions for upcoming follow-up meeting with HOPU staff (0.9)
PR	20	Schulte, Justin	8/28/2019	1.20	\$332.50	\$399.00	Prepare questions list and review agenda for upcoming meeting with J. Medina (HOPU) regarding HOPU data and analysis (1.2)
Outside - PR	20	Schulte, Justin	8/29/2019	0.60	\$332.50	\$199.50	Participate in weekly internal DOH team meeting with J. Edwards, M. Thacker, R. Tabor {ACG}, to finalize initial Revenue Cycle recommendations for DOH recommendations deliverable (0.6)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Schulte, Justin	8/29/2019	0.70	\$332.50	\$232.75	Participate in weekly internal DOH Supply Chain team meeting with J. Edwards, M. Thacker, R. Tabor, D. Jandura, S. Brickner {ACG} to finalize initial Revenue Cycle recommendations for agency deliverable (0.7)
Outside - PR	20	Schulte, Justin	8/29/2019	1.20	\$332.50	\$399.00	Participate in DOH presentation huddle with J. Edwards, M. Thacker, R. Tabor, R. Carroll {ACG} to collaborate on deliverable content and edit presenting format. (1.2)
Outside - PR	20	Schulte, Justin	8/29/2019	3.10	\$332.50	\$1,030.75	Continue review and creation of Revenue Cycle and Supply Chain agency deliverable. (3.1)
Outside - PR	20	Schulte, Justin	8/29/2019	1.30	\$332.50	\$432.25	Review DOH RCM upcoming meetings (re-scheduled/confirmed) to prepare for following week schedule. (1.3)
Outside - PR	20	Schulte, Justin	8/30/2019	1.30	\$332.50	\$432.25	Review current inventory of UDH/HOPU/ASEM received data, create plan on for future data element requests through upcoming agency meetings. (1.3)
Outside - PR	20	Schulte, Justin	8/30/2019	0.80	\$332.50	\$266.00	Coordinate travel logistics for week of 9/2/19 (0.8)
Outside - PR	20	Schulte, Justin	8/30/2019	3.20	\$332.50	\$1,064.00	Complete updates to Revenue Cycle and Supply Chain DOH recommendations deliverable. Manage formatting, labels, and figures. (3.2)
Outside - PR	20	Schulte, Justin	8/30/2019	2.10	\$332.50	\$698.25	Review key activities and outcomes from current week related to work RCM stream to prepare for upcoming agency meetings and deliverables. (2.1)
Outside - PR	20	Schulte, Justin	8/30/2019	0.80	\$332.50	\$266.00	Prepare for discovery meeting with A. Reyes (UDH) to understand nursing staff hiring and recruitment (0.8)
PR	10	Stacy, Sean	8/1/2019	1.20	\$380.00	\$456.00	Develop detailed agenda for JRSP project status meeting and review consolidation plan to evaluate progress against plan baseline (1.2)
PR	10	Stacy, Sean	8/1/2019	2.50	\$380.00	\$950.00	Participate in meeting for JRSP Project Status Review with J. Fullana {ACG} and C. Serrano (JRSP) (2.5)
PR	10	Stacy, Sean	8/1/2019	1.20	\$380.00	\$456.00	Debrief from JRSP status meeting to document outcomes, next steps and action items (1.2)
Outside - PR	10	Stacy, Sean	8/1/2019	1.40	\$380.00	\$532.00	Analyze DNER FIMAS project plan and supporting documentation to prepare for 8/2 DNER Finance and Budget planning meeting with AAFAF (1.4)
Outside - PR	10	Stacy, Sean	8/1/2019	2.20	\$380.00	\$836.00	Develop enhanced FIMAS plan outline for review in 8/2 DNER Finance and Budget planning meeting (2.2).
Outside - PR	10	Stacy, Sean	8/2/2019	0.30	\$380.00	\$114.00	Review FY20 implementation documents in support of new fiscal year reporting kickoff (.3).
Outside - PR	10	Stacy, Sean	8/2/2019	0.80	\$380.00	\$304.00	Review JRSP issue log and consolidation plan to prepare for consolidation status review (.8)
Outside - PR	10	Stacy, Sean	8/2/2019	0.90	\$380.00	\$342.00	Review DNER consolidation plan to prepare for consolidation status review (.9)
Outside - PR	10	Stacy, Sean	8/2/2019	1.10	\$380.00	\$418.00	Review FY20 Implementation Kickoff Documents prior to agency distribution to communicate FY20 right sizing goals to engaged agencies (1.1)
Outside - PR	10	Stacy, Sean	8/2/2019	1.20	\$380.00	\$456.00	Review FOMB Annual Report to gather background for DPS engagement (1.2),
Outside - PR	10	Stacy, Sean	8/2/2019	0.40	\$380.00	\$152.00	Develop preliminary agenda and process for DPS kick off meeting (.4)
Outside - PR	10	Stacy, Sean	8/2/2019	1.40	\$380.00	\$532.00	Review and update FOMB Implementation Reporting Process presentation to communicate FY20 reporting process to agencies (1.4)
Outside - PR	10	Stacy, Sean	8/2/2019	1.80	\$380.00	\$684.00	Develop recommendations for OGP, AAFAF alignment meeting to accelerate agency consolidation and

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
							improve interagency coordination (1.8).
Outside - PR	10	Stacy, Sean	8/3/2019	1.40	\$380.00	\$532.00	Review FOMB annual report and agency efficiency model to identify compliance initiatives for engaged agencies in support of FY20 implementation reporting kickoff (1.4).
Outside - PR	10	Stacy, Sean	8/5/2019	0.90	\$380.00	\$342.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 8/2 (.9)
Outside - PR	10	Stacy, Sean	8/5/2019	0.60	\$380.00	\$228.00	Develop and send communications to plan coordinate meetings for week of 8/5(.6)
Outside - PR	10	Stacy, Sean	8/5/2019	0.90	\$380.00	\$342.00	Review DPS background material to prepare for consolidation review meeting (.9).
Outside - PR	10	Stacy, Sean	8/5/2019	1.20	\$380.00	\$456.00	Review agency efficiency right sizing model to identify compliance initiatives for engaged agencies in support of FY20 implementation reporting kickoff (1.2).
Outside - PR	10	Stacy, Sean	8/6/2019	0.60	\$380.00	\$228.00	Prepare for DPS meeting (.6)
Outside - PR	10	Stacy, Sean	8/6/2019	0.30	\$380.00	\$114.00	Prepare follow up communication to DNER to provide list of recon accounts for 8/7 meeting with Hacienda (.3)
Outside - PR	10	Stacy, Sean	8/6/2019	3.10	\$380.00	\$1,178.00	Participate in meeting with DPS directors, R. Maldonado {AAFAF}, M. Burris {ACG}, and J. Fullana {ACG} for Ankura team introduction (3.1)
Outside - PR	10	Stacy, Sean	8/6/2019	0.80	\$380.00	\$304.00	Debrief from DPS meeting to capture planning and action items (.8)
Outside - PR	10	Stacy, Sean	8/6/2019	2.80	\$380.00	\$1,064.00	Prepare OGP issues list and presentation for OMB Director meeting to review critical issues impacting agency consolidations (2.8)
Outside - PR	10	Stacy, Sean	8/6/2019	0.80	\$380.00	\$304.00	Create DPS Project plan workspace in Smartsheet (.8)
Outside - PR	10	Stacy, Sean	8/6/2019	1.20	\$380.00	\$456.00	Finalize OGP presentation to communicate critical issues impacting agency consolidations (1.2).
Outside - PR	10	Stacy, Sean	8/7/2019	2.50	\$380.00	\$950.00	Participate in meeting with representatives from DNER, representatives from Hacienda, and J. Fullana {ACG} for DNER status on their financial consolidation (2.5)
Outside - PR	10	Stacy, Sean	8/7/2019	1.30	\$380.00	\$494.00	Review FY20 Implementation Data template (1.3),
Outside - PR	10	Stacy, Sean	8/7/2019	0.40	\$380.00	\$152.00	Develop communication to schedule JRSP consolidation status meetings and distribute issues log (.4)
Outside - PR	10	Stacy, Sean	8/7/2019	2.00	\$380.00	\$760.00	Participate in meeting with I. Santos (OGP), J. Aponte {ACG}, F. Batlle ACG), C. Gonzalez {ACG} to review agency consolidation plans and discuss OGP dependencies (2)
Outside - PR	10	Stacy, Sean	8/7/2019	0.80	\$380.00	\$304.00	Debrief from OMB Alignment meeting (.8)
Outside - PR	10	Stacy, Sean	8/7/2019	0.90	\$380.00	\$342.00	Analyze implementation reporting metrics to provide update to O. Marrero {AAFAF} (.9)
Outside - PR	10	Stacy, Sean	8/7/2019	0.90	\$380.00	\$342.00	Debrief from DNER/Hacienda reconciliation planning meeting (.9),
Outside - PR	10	Stacy, Sean	8/7/2019	0.80	\$380.00	\$304.00	Finalize implementation stats presentation for O. Marrero {AAFAF} (.8)
Outside - PR	10	Stacy, Sean	8/7/2019	0.40	\$380.00	\$152.00	Develop communications to engaged agencies to confirm meetings for week of 8/12 (.4).



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	8/8/2019	0.80	\$380.00	\$304.00	Prepare for DPS PMO Planning Meeting (.8)
Outside - PR	10	Stacy, Sean	8/8/2019	2.80	\$380.00	\$1,064.00	Participate in meeting with M. Canino {DPS}, J. Fullana {ACG}, and M. Burris {ACG} on planification for consolidation project (2.8)
Outside - PR	10	Stacy, Sean	8/8/2019	0.90	\$380.00	\$342.00	Prepare for DNER consolidation status meeting und update issues log (.9)
Outside - PR	10	Stacy, Sean	8/8/2019	1.80	\$380.00	\$684.00	Participate in meeting with J. Octaviani (DNER), R. Rivera (DNER), A. Otero (DNER), and J. Fullana {ACG} for consolidation status update (1.8)
Outside - PR	10	Stacy, Sean	8/8/2019	0.70	\$380.00	\$266.00	Revise DPS Smartsheet consolidation plan to incorporate latest inputs and update project duration (.7)
Outside - PR	10	Stacy, Sean	8/8/2019	0.60	\$380.00	\$228.00	Develop DPS status report format for review by M. Canino {DPS} (.6)
Outside - PR	10	Stacy, Sean	8/8/2019	0.90	\$380.00	\$342.00	Develop agency communications to schedule meetings for week of 8/12 and week of 8/19 (.9).
Outside - PR	10	Stacy, Sean	8/9/2019	1.30	\$380.00	\$494.00	Review and update DPS Consolidation Plan (1.3)
Outside - PR	10	Stacy, Sean	8/9/2019	1.60	\$380.00	\$608.00	Review notes from week and document action items to develop agendas for week of 8/12 8/12 (State, DPS, PRITS, DNER) (1.9).
Outside - PR	10	Stacy, Sean	8/10/2019	1.30	\$380.00	\$494.00	Develop outline of agency implementation plan based on M&A model for PRITS and Gaming Commission (1.3)
Outside - PR	10	Stacy, Sean	8/10/2019	0.80	\$380.00	\$304.00	Develop agendas for PRITS and Gaming Commission agency implementation meetings (.8)
Outside - PR	10	Stacy, Sean	8/10/2019	1.50	\$380.00	\$570.00	Analyze Law 81 to gather background on required deliverables for Gaming Commission (1.5).
Outside - PR	10	Stacy, Sean	8/11/2019	0.50	\$380.00	\$190.00	Participate on call with C. Gonzalez {ACG}, and J. Fullana {ACG} to prepare for Gaming Commission meeting (.5).
Outside - PR	10	Stacy, Sean	8/12/2019	1.00	\$380.00	\$380.00	Participate in meeting with C. Gonzalez {ACG}, R. Maldonado {AAFAF}, and representatives from Gaming Commission to discuss needs of the new agency and identify critical path to implement self-sufficient agency (1)
Outside - PR	10	Stacy, Sean	8/12/2019	0.80	\$380.00	\$304.00	Debrief from Gaming Commission meeting with R. Maldonado to confirm outputs, next steps, and action items (.8)
Outside - PR	10	Stacy, Sean	8/12/2019	1.60	\$380.00	\$608.00	Participate in discussion with C. Gonzalez {ACG} to review implementation plan for Gaming Commission and review outstanding DNER RHUM system issues (1.6)
Outside - PR	10	Stacy, Sean	8/12/2019	0.60	\$380.00	\$228.00	Participate on call with J. Boo {ACG} to develop Ankura implementation overview presentation (.6)
Outside - PR	10	Stacy, Sean	8/12/2019	0.90	\$380.00	\$342.00	Prepare Ankura Implementation overview presentation for review by O. Marrero {AAFAF} (.9).
Outside - PR	10	Stacy, Sean	8/12/2019	1.90	\$380.00	\$722.00	Analyze DPS Consolidation plan to identify missing tasks related to required consolidation deliverables and validate work stream durations (1.9).
Outside - PR	10	Stacy, Sean	8/13/2019	0.50	\$380.00	\$190.00	Review and update State Department consolidation plan and Issues log (.5)
Outside - PR	10	Stacy, Sean	8/13/2019	0.90	\$380.00	\$342.00	Participate in meeting with J. Boo {ACG} to review agency consolidation critical workstreams (.9)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	8/13/2019	1.10	\$380.00	\$418.00	Revise Ankura Implementation Overview FY20 presentation for review with O. Marrero {AAFAF} (1.1)
Outside - PR	10	Stacy, Sean	8/13/2019	0.70	\$380.00	\$266.00	Develop 8/14 Consolidation Status Report (.7)
Outside - PR	10	Stacy, Sean	8/13/2019	0.60	\$380.00	\$228.00	Debrief on DPS meeting to prioritize next steps and develop implementation approach (.6)
Outside - PR	10	Stacy, Sean	8/13/2019	1.70	\$380.00	\$646.00	Participate in Department of State meeting with J. Fullana {ACG}, M. Varas (STATE), and M. Marcano (STATE) on Consolidation Status Update (1.7)
Outside - PR	10	Stacy, Sean	8/13/2019	2.20	\$380.00	\$836.00	Participate in DNER meeting with A. Otero (DNER), R. Rivera (DNER), and J. Fullana {ACG} to review consolidation project status (2.2)
Outside - PR	10	Stacy, Sean	8/13/2019	0.80	\$380.00	\$304.00	Review of updates with J. Fullana {ACG} for inclusion into DPS Finance consolidation workplan (0.8).
Outside - PR	10	Stacy, Sean	8/14/2019	1.20	\$380.00	\$456.00	Review law 75 to prepare for PRITS Agency kickoff meeting (1.2)
Outside - PR	10	Stacy, Sean	8/14/2019	2.20	\$380.00	\$836.00	Participate in meeting with J. Fullana {ACG}, C. Gonzalez {ACG}, Jason Boo {ACG} and representatives of PRITS to discuss the needs of the new agency and critical path for the agency to be self-sufficient (2.2)
Outside - PR	10	Stacy, Sean	8/14/2019	0.80	\$380.00	\$304.00	Debrief from PRITS kickoff meeting to confirm next steps and plan for activity week of 8/22 (.8)
Outside - PR	10	Stacy, Sean	8/14/2019	0.80	\$380.00	\$304.00	Review JRSP consolidation plan to confirm status for bi-weekly update to New Government PMO (.8)
Outside - PR	10	Stacy, Sean	8/14/2019	1.20	\$380.00	\$456.00	Review DNER consolidation plan to confirm status for bi-weekly update to New Government PMO (1.2)
Outside - PR	10	Stacy, Sean	8/14/2019	1.30	\$380.00	\$494.00	Prepare bi-weekly consolidation status report for New Government PMO (1.3)
Outside - PR	10	Stacy, Sean	8/14/2019	1.40	\$380.00	\$532.00	Continue review of Law 75 to gather inputs for PRITS Consolidation plan development (1.4).
Outside - PR	10	Stacy, Sean	8/15/2019	1.30	\$380.00	\$494.00	Prepare detailed agenda for 8/15, DNER/Hacienda/OGP meeting to focus meeting on key deliverables to finalize legacy account reconciliation by 9/30/2019(1.3)
Outside - PR	10	Stacy, Sean	8/15/2019	1.80	\$380.00	\$684.00	Participate in meeting with C. Gonzalez {ACG}, G. Reyes (Hacienda), and representatives from DPS to discuss process to consolidate payroll in RHUM system (1.8)
Outside - PR	10	Stacy, Sean	8/15/2019	0.80	\$380.00	\$304.00	Debrief from DPS RHUM meeting to identify action items for inclusion in DPS workplan (.8)
Outside - PR	10	Stacy, Sean	8/15/2019	2.40	\$380.00	\$912.00	Revise Ankura Implementation Summary Overview for O. Marrero {AAFAF} (2.4)
Outside - PR	10	Stacy, Sean	8/15/2019	2.30	\$380.00	\$874.00	Participate in meeting with Carlos Gonzalez {ACG}, and representatives from DNER, Hacienda, and OGP to develop reconciliation plan in support of FIMMAS migration and agency consolidation (2.3)
Outside - PR	10	Stacy, Sean	8/15/2019	0.40	\$380.00	\$152.00	Participate in meeting with R. Maldonado {AAFAF} to review progress from current week and align on priorities for week of 8/19 (.4).
Outside - PR	10	Stacy, Sean	8/16/2019	1.60	\$380.00	\$608.00	Finalize Ankura Implementation Overview FY20 presentation for O. Marrero {AAFAF} (1.6)
Outside - PR	10	Stacy, Sean	8/16/2019	0.70	\$380.00	\$266.00	Participate on call with R. Maldonado {ACG} to review current week and align on priorities for week of 8/22 (.7).



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	8/17/2019	1.80	\$380.00	\$684.00	Translate laws 122, 75, and 81 to gather consolidation plan inputs for Gaming Commission and PRITS (1.8)
Outside - PR	10	Stacy, Sean	8/17/2019	0.70	\$380.00	\$266.00	Develop and review draft implementation/consolidation status report for week ending 8/16 (.7).
Outside - PR	10	Stacy, Sean	8/19/2019	0.70	\$380.00	\$266.00	Participate on call with C. Gonzalez {ACG} to review structure of new DNER Issue tracker log and improve project governance processes (.7)
Outside - PR	10	Stacy, Sean	8/19/2019	1.40	\$380.00	\$532.00	Review and update 8/12 Consolidation Implementation Status Activity Report and distribute to R. Maldonado {AAFAF} (1.4)
Outside - PR	10	Stacy, Sean	8/19/2019	1.40	\$380.00	\$532.00	Prepare detailed follow up communication with itemized next steps for development of Gaming Commission implementation plan and distribute to J. Maymo (Gaming Commission) (1.4)
Outside - PR	10	Stacy, Sean	8/19/2019	0.90	\$380.00	\$342.00	Prepare detailed follow up communication with itemized next steps for development of PRITS implementation plan and distribute to G. Ripoll (PRITS) (.9)
Outside - PR	10	Stacy, Sean	8/19/2019	0.70	\$380.00	\$266.00	Review DNER finance issues identified through project status meeting (.7)
Outside - PR	10	Stacy, Sean	8/19/2019	0.50	\$380.00	\$190.00	Develop action items and prepare agenda for discussion with Agency Sub secretary A. Otero (DNER) (.5)
Outside - PR	10	Stacy, Sean	8/19/2019	0.80	\$380.00	\$304.00	Participate in discussion with C. Gonzalez {ACG} related to scheduling and agenda development for meetings on 8/20 (.8).
Outside - PR	10	Stacy, Sean	8/20/2019	1.60	\$380.00	\$608.00	Prepare analysis to determine cost savings opportunities based upon FY20 vs. FY19 implementation plan initiatives (1.6)
Outside - PR	10	Stacy, Sean	8/20/2019	0.40	\$380.00	\$152.00	Prepare analysis to identify agencies that did not submit year end FY19 cost savings (.4)
Outside - PR	10	Stacy, Sean	8/20/2019	2.40	\$380.00	\$912.00	Review Puerto Rico Laws 75 and 122 to gather agency requirements and deliverables for PRITS implementation plan (2.4)
Outside - PR	10	Stacy, Sean	8/20/2019	0.30	\$380.00	\$114.00	Participate in discussion with C. Gonzalez {ACG} to debrief from 8/20 DPS Hacienda meeting (.3)
Outside - PR	10	Stacy, Sean	8/20/2019	2.80	\$380.00	\$1,064.00	Develop PRITS Agency Implementation Plan to expedite the new agency implementation process (2.8)
Outside - PR	10	Stacy, Sean	8/20/2019	1.50	\$380.00	\$570.00	Participate in review of FOMB, OCFO working session presentation (8/16) with Ankura Leadership Team (V. Estrin, J. Boo, K. Cowherd, F. Battle) to align implementation priorities, improve reporting practices and drive enhanced insight into agency priorities (1.5).
Outside - PR	10	Stacy, Sean	8/21/2019	1.90	\$380.00	\$722.00	Continue to develop PRITS Agency Implementation Plan to expedite the new agency implementation process (1.9)
Outside - PR	10	Stacy, Sean	8/21/2019	0.70	\$380.00	\$266.00	Participate in discussion with C. Gonzalez {ACG}, and J. Boo {ACG} to review action items for DPS and Hacienda related to PRIFAS accounting system setup and DNER FIMMAS accounting system conversion and account reconciliation (.7)
Outside - PR	10	Stacy, Sean	8/21/2019	0.90	\$380.00	\$342.00	Develop and distribute agenda for 8/22 JRSP project consolidation status meeting (.9)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	8/21/2019	1.20	\$380.00	\$456.00	Review and approve communication to Tier 1 agencies not reporting implementation savings for July FY20 (Land Administration, Traffic Safety Commission, Infrastructure Financing Authority) (1.2)
Outside - PR	10	Stacy, Sean	8/21/2019	0.50	\$380.00	\$190.00	Participate in discussion with C. Gonzalez {ACG} to review JRSP meeting agenda and prepare for consolidation status review (.5)
Outside - PR	10	Stacy, Sean	8/21/2019	2.40	\$380.00	\$912.00	Participate in internal meeting with J. Boo {ACG}, K. Cowherd {ACG}, V. Estrin {ACG}, and R. Tabor {ACG} to review consolidation status, delivery plans, and reporting processes for State Department, DNER, DPS and JRSP (2.4).
Outside - PR	10	Stacy, Sean	8/22/2019	0.60	\$380.00	\$228.00	Develop communication to coordinate consolidation working meetings with PRITS and DPI for week of 8/26 (.6)
Outside - PR	10	Stacy, Sean	8/22/2019	0.20	\$380.00	\$76.00	Evaluate consolidation status report template to determine applicability for use by Retirement Plan 106 workstream and provide documentation to A. Yoshimura {ACG} (.2)
PR	10	Stacy, Sean	8/22/2019	2.20	\$380.00	\$836.00	Continue development of PRITS Agency Implementation Plan to expedite the new agency implementation process (2.2)
PR	10	Stacy, Sean	8/22/2019	0.80	\$380.00	\$304.00	Participate in discussion with J. Boo {ACG} to review meeting schedule and agendas for week of 8/26 (DNER, JRSP, PRITS, and DPI) (.8)
Outside - PR	10	Stacy, Sean	8/22/2019	1.20	\$380.00	\$456.00	Participate in discussion with C. Gonzales {ACG} and M. Burkett {ACG} to review Agency savings templates to communicate FY20 right sizing objectives to agencies (1.2)
Outside - PR	10	Stacy, Sean	8/22/2019	1.40	\$380.00	\$532.00	Analyze FY19 agency reporting data and develop list of agency initiatives to review for possible implementation in FY20 and update agency right sizing templates with agency specific initiatives (1.4)
Outside - PR	10	Stacy, Sean	8/22/2019	1.30	\$380.00	\$494.00	Develop PRITS organization design and process area core responsibility descriptions for submission to Puerto Rico Office of Management and Budget (1.3).
Outside - PR	10	Stacy, Sean	8/23/2019	1.50	\$380.00	\$570.00	Complete PRITS organization design and process area core responsibility descriptions (Solutions, Architecture, Process, Digital) for submission to Puerto Rico Office of Management and Budget (1.5)
Outside - PR	10	Stacy, Sean	8/23/2019	1.60	\$380.00	\$608.00	Complete PRITS organization design and process area core responsibility descriptions (Data, Cybersecurity, Operations) for submission to Puerto Rico Office of Management and Budget (1.6)
Outside - PR	10	Stacy, Sean	8/23/2019	0.90	\$380.00	\$342.00	Analyze DPS rightsizing model to isolate personnel savings initiatives for inclusion in FY20 implementation plan (.9)
Outside - PR	10	Stacy, Sean	8/23/2019	0.60	\$380.00	\$228.00	Participate in discussion with M. Burkett {ACG} and C. Gonzalez to review DPS personnel right sizing initiatives and develop data template to communicate savings details in an actionable format (.6)
Outside - PR	10	Stacy, Sean	8/23/2019	0.90	\$380.00	\$342.00	Review Puerto Rico Law 81 to gather and itemize agency requirements and deliverables for Gaming Commission implementation plan (.9)
Outside - PR	10	Stacy, Sean	8/23/2019	0.30	\$380.00	\$114.00	Document items for Ankura implementation/consolidation status report, week ending 8/23 (.3)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	8/23/2019	0.50	\$380.00	\$190.00	Continue development of PRITS Agency Implementation Plan to expedite the new agency implementation process (.5)
Outside - PR	10	Stacy, Sean	8/23/2019	0.70	\$380.00	\$266.00	Participate in team call for week updates and to-do tasks for next week with J. Fullana {ACG}, C. Gonzalez {ACG}, and J. Boo {ACG} (0.7).
Outside - PR	10	Stacy, Sean	8/24/2019	1.90	\$380.00	\$722.00	Continue development of PRITS Agency Implementation Plan to expedite the new agency implementation process. (1.9).
Outside - PR	10	Stacy, Sean	8/25/2019	0.20	\$380.00	\$76.00	Participate in discussion with C. Gonzalez {ACG} related to schedule for week of 8/25, confirm Hacienda meetings with DPS and JRSP to resolve payroll account mapping and security configurations (.2)
Outside - PR	10	Stacy, Sean	8/25/2019	0.80	\$380.00	\$304.00	Update and distribute Ankura Implementation & Consolidation status report for week ending 8/23(.8).
Outside - PR	10	Stacy, Sean	8/26/2019	2.20	\$380.00	\$836.00	Review DPS consolidation plan and develop status report metrics specific to DPS for inclusion in bi-weekly AAFAF consolidation status report (2.2)
Outside - PR	10	Stacy, Sean	8/26/2019	1.60	\$380.00	\$608.00	Develop Gaming Commission HR and Finance Implementation plan to expedite the new agency implementation process (1.6).
Outside - PR	10	Stacy, Sean	8/26/2019	0.80	\$380.00	\$304.00	Complete review of Puerto Rico Law 81 to gather inputs for Gaming implementation plan (.8)
Outside - PR	10	Stacy, Sean	8/26/2019	1.80	\$380.00	\$684.00	Continue development of PRITS Implementation Plan to expedite the new agency implementation process (1.8).
PR	10	Stacy, Sean	8/27/2019	0.80	\$380.00	\$304.00	Prepare for State Department Consolidation Status review meeting (.8)
PR	10	Stacy, Sean	8/27/2019	0.70	\$380.00	\$266.00	Review HTA agency structure analysis documentation provided by department (.7)
PR	10	Stacy, Sean	8/27/2019	1.40	\$380.00	\$532.00	Participate in meeting with J. Boo {ACG}, C. Gonzalez {ACG}, and G. Loran {AAFAF} to discuss HTA agency organizational structure analysis (1.4)
PR	10	Stacy, Sean	8/27/2019	0.80	\$380.00	\$304.00	Participate in meeting with J. Boo {ACG} and representatives from the Department of State to discuss current status of agency consolidation (.8)
PR	10	Stacy, Sean	8/27/2019	1.70	\$380.00	\$646.00	Participate in meeting with J. Boo {ACG}, C. Gonzalez {ACG}, M. Galindo {AAFAF}, and M. Canino {DPS} to discuss progress report and status update related to the agency consolidation (1.7)
PR	10	Stacy, Sean	8/27/2019	0.60	\$380.00	\$228.00	Prepare for DPS status update meeting (.6)
PR	10	Stacy, Sean	8/27/2019	1.80	\$380.00	\$684.00	Analyze DPS FY20 Sabana budget data to prepare for Forensics and Fire cost reduction implementation workshop (1.8)
PR	10	Stacy, Sean	8/27/2019	2.80	\$380.00	\$1,064.00	Complete development of PRITS Implementation Plan to expedite the new agency implementation process (2.8).
PR	10	Stacy, Sean	8/28/2019	1.90	\$380.00	\$722.00	Continue development of Gaming Commission Implementation plan (General Services, Legal, and Technology) to expedite the new agency implementation process (1.9)
PR	10	Stacy, Sean	8/28/2019	0.60	\$380.00	\$228.00	Prepare and distribute instructions for PRITS to review Implementation plan and continue preparation for creation of new Agency in accordance with AAFAF timeline (.6)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	8/28/2019	0.70	\$380.00	\$266.00	Extract real estate consolidation plan detail from existing consolidation plans for review by Ankura Health implementation team (.7)
PR	10	Stacy, Sean	8/28/2019	0.60	\$380.00	\$228.00	Analyze right sizing savings targets and FY20 certified budget for Family and Social Welfare agencies to prepare for agency implementation meeting (.6)
PR	10	Stacy, Sean	8/28/2019	0.70	\$380.00	\$266.00	Analyze right sizing savings targets and FY20 certified budget for DPI to prepare for agency implementation meeting (.7)
PR	10	Stacy, Sean	8/28/2019	0.20	\$380.00	\$76.00	Participate on telephone call with R. Maldonado {AAFAF} to discuss objectives for engaging with Family and Social Welfare agencies (.2)
PR	10	Stacy, Sean	8/28/2019	2.60	\$380.00	\$988.00	Prepare bi-weekly consolidation status report for R. Maldonado {AAFAF} (2.6)
PR	10	Stacy, Sean	8/28/2019	0.20	\$380.00	\$76.00	Participate on telephone call C. Gonzalez {ACG} to review status report prior to distribution (.2).
PR	10	Stacy, Sean	8/29/2019	0.60	\$380.00	\$228.00	Review meeting documentation from past week to document critical issues list for AAFAF follow up (.6)
PR	10	Stacy, Sean	8/29/2019	1.20	\$380.00	\$456.00	Prepare for JRSP Consolidation Review Meeting (1.2)
PR	10	Stacy, Sean	8/29/2019	2.30	\$380.00	\$874.00	Participate in JRSP Consolidation Review Meeting with C. Serrano (JRSP), R. Maldonado {AAFAF}, M. Galindo {AAFAF} to review project status, resolve issues, and prioritize action items (2.3)
PR	10	Stacy, Sean	8/29/2019	0.70	\$380.00	\$266.00	Review outcomes from 8/29 JRSP consolidation status meeting to prioritize follow up actions (.7)
PR	10	Stacy, Sean	8/29/2019	0.90	\$380.00	\$342.00	Document critical consolidation issues for R. Maldonado {AAFAF} and distribute bi-weekly consolidation status report (.9)
Outside - PR	10	Stacy, Sean	8/29/2019	1.80	\$380.00	\$684.00	Develop right sizing analysis for Family and Social Welfare agencies to prepare for agency implementation meeting (1.8)
Outside - PR	10	Stacy, Sean	8/29/2019	0.50	\$380.00	\$190.00	Review JRSP consolidation plan to update task due dates dependent on external agencies and sale of the NET building (.5).
Outside - PR	10	Stacy, Sean	8/30/2019	2.60	\$380.00	\$988.00	Complete development of Gaming Commission implementation plan to expedite the new agency implementation process (2.6)
Outside - PR	10	Stacy, Sean	8/30/2019	0.60	\$380.00	\$228.00	Review HTA comparative state toll agency research to gather background for HTA future state organization design (.6).
Outside - PR	10	Stacy, Sean	8/31/2019	0.90	\$380.00	\$342.00	Prepare Ankura Implementation & Consolidation status report for week ending 8/30 (.9).
Outside - PR	20	Stough, Jeffrey	8/20/2019	1.00	\$451.25	\$451.25	Review ASEM Operating Room throughput process with M. Thacker, , and J. Schulte {ACG} to prepare for meeting with ASEM and UDH hospital leadership (1)
Outside - PR	20	Stough, Jeffrey	8/20/2019	0.50	\$451.25	\$225.63	Research Operating Room procedures (cancellation codes, sterilization procedures, benchmarks) to provide benchmark information for ASEM and UDH analysis (.5)
Outside - PR	20	Tabor, Ryan	8/1/2019	0.40	\$451.25	\$180.50	Prepare meeting summaries and follow-up actions from the 7/30/19 N. Carmona (HOPU) meeting regarding the DOH Hospital optimization workstreams (0.4)
Outside - PR	20	Tabor, Ryan	8/1/2019	0.30	\$451.25	\$135.38	Prepare and send email to N. Carmona (HOPU) with a summary of key outcomes and actions from the

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
							7/31/19 meeting regarding the DOH Hospital optimization workstreams (0.3)
Outside - PR	20	Tabor, Ryan	8/1/2019	0.40	\$451.25	\$180.50	Prepare meeting summaries and follow-up actions from the 7/31/19 J. Matta and R. Nieves (ASEM) meeting regarding the DOH Hospital optimization workstreams (0.4)
Outside - PR	20	Tabor, Ryan	8/1/2019	0.50	\$451.25	\$225.63	Review the active Revenue Cycle RFP for ASEM to understand timeline, services requested, and vendor evaluation criteria (0.5)
PR	20	Tabor, Ryan	8/5/2019	2.90	\$451.25	\$1,308.63	Provide senior level oversight to review team revenue cycle assessment progress and planned revenue cycle meeting schedule for the week of 8/12/19 (2.9)
PR	20	Tabor, Ryan	8/5/2019	0.30	\$451.25	\$135.38	Coordinate logistics with M. Cabeza (DOH) to review the DOH Hospital assessment progress (0.3)
Outside - PR	20	Tabor, Ryan	8/6/2019	2.50	\$451.25	\$1,128.13	Conduct research to identify best practice product categorization standards for ASEM supply chain assessment (2.5)
Outside - PR	20	Tabor, Ryan	8/7/2019	1.20	\$451.25	\$541.50	Review and conduct final edits to the UDH billing process flow in preparation for review with MC&CS the week of 8/12/19 (1.2)
Outside - PR	20	Tabor, Ryan	8/8/2019	3.40	\$451.25	\$1,534.25	Develop DOH initiative overview presentation for planned reviewed with M. Cabeza (DOH) on 8/13/19. (3.4)
Outside - PR	20	Tabor, Ryan	8/9/2019	2.00	\$451.25	\$902.50	Participate in Ankura DOH team meeting with D. Jandura, J. Edwards, J. Schulte, S. Bricker and M. Thacker {ACG} to review current activities and outcomes from current week and prepare for upcoming agency meetings the week of 8/12/19 for both RCM and Supply Chain. Time reflects my total participation time (2.0)
Outside - PR	20	Tabor, Ryan	8/13/2019	1.40	\$451.25	\$631.75	Prepare engagement progress overview presentation for OCFO (1.4)
Outside - PR	20	Tabor, Ryan	8/13/2019	0.60	\$451.25	\$270.75	Coordinate with R. Soler (DOH) to reschedule M. Cabeza (DOH), review schedule changes and reschedule day's activities (.6)
Outside - PR	20	Tabor, Ryan	8/13/2019	2.00	\$451.25	\$902.50	Conduct senior level oversight and review of team activities in preparation for meetings to be held 8/13-8/14/19 (2)
Outside - PR	20	Tabor, Ryan	8/13/2019	1.00	\$451.25	\$451.25	Prepare questions and analysis for ASEM/UDH leadership meeting with (ASEM) on 8/14/19 (1)
Outside - PR	20	Tabor, Ryan	8/13/2019	0.40	\$451.25	\$180.50	Conduct quality review of UDH billing process flow in advance of meeting with C. Fuentes (UDH) on 8/14/19 (0.4)
Outside - PR	20	Tabor, Ryan	8/14/2019	1.50	\$451.25	\$676.88	Participate in meeting with (ASEM/UDH), D. Jandura and S. Brickner {ACG} to review high-level findings and confirm next steps (1.5)
Outside - PR	20	Tabor, Ryan	8/14/2019	0.50	\$451.25	\$225.63	Prepare questions for meeting with J. Baez and J. Medina (HOPU) to define the HOPU billing and collections process, team design, and opportunities for improvement (0.5)
Outside - PR	20	Tabor, Ryan	8/14/2019	1.00	\$451.25	\$451.25	Participate in meeting with and to define the HOPU billing and collections process, team design, and opportunities for improvement (1)
PR	20	Tabor, Ryan	8/14/2019	2.00	\$451.25	\$902.50	Conduct research on best practices and prepare questions for meeting with M. Rivera (ASEM) on ASEM OR scheduling and planning and opportunities for improvement (2)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Tabor, Ryan	8/14/2019	1.30	\$451.25	\$586.63	Senior oversight and review of key takeaways from analysis of UDH denials data provided by E. Rivera (UDH) (1.3)
PR	20	Tabor, Ryan	8/15/2019	0.50	\$451.25	\$225.63	Attend ASEM daily OR scheduling meeting to observe the daily process and learn about current challenges and opportunities (0.5)
PR	20	Tabor, Ryan	8/15/2019	1.00	\$451.25	\$451.25	Participate in meeting with M. Rivera on ASEM OR scheduling and planning and opportunities for improvement (1)
PR	20	Tabor, Ryan	8/15/2019	0.40	\$451.25	\$180.50	Participate in Hospital Transformation Leadership Bi-Monthly Face to Face meeting with J. Matta (ASEM/UDH), R. Moscoso (UDH) and E. Rivera (UDH) and Ankura DOH team to provide an update on project progress and review feedback on next steps (0.4)
PR	20	Tabor, Ryan	8/15/2019	0.70	\$451.25	\$315.88	Senior oversight and review of key takeaways from Hospital Transformation Leadership Bi-Monthly Face to Face Meeting (0.7)
PR	20	Tabor, Ryan	8/15/2019	1.00	\$451.25	\$451.25	Senior oversight and review of key takeaways from UDH bed management discussion with E. Rivera and J. Rodriguez (1)
PR	20	Tabor, Ryan	8/15/2019	1.00	\$451.25	\$451.25	Review OR scheduling findings with D. Jandura to connect supply chain findings with patient flow challenges identified (1)
PR	20	Tabor, Ryan	8/15/2019	1.60	\$451.25	\$722.00	Revise materials, findings, and questions in preparation for meeting on 16 August with M. Cabeza (DOH) (1.6)
Outside - PR	20	Tabor, Ryan	8/16/2019	2.20	\$451.25	\$992.75	Develop strategy and revise and update summary level overview of Implementation work across all agencies for AAFAF presentation (2.2)
PR	20	Tabor, Ryan	8/19/2019	2.00	\$451.25	\$902.50	Review FOMB Annual Report published 31 July 2019 to identify impacts on DOH cash acceleration and procurement work streams (2)
PR	20	Tabor, Ryan	8/19/2019	1.70	\$451.25	\$767.13	Participate in meeting with M. Cabeza (DOH) and R. Soler (DOH) to review Ankura team work plans and obtain guidance on future activities (1.7)
PR	20	Tabor, Ryan	8/19/2019	0.50	\$451.25	\$225.63	Develop work plan to prepare for 21 August FOMB DOH Implementation Working Group meeting (0.5)
PR	20	Tabor, Ryan	8/19/2019	0.90	\$451.25	\$406.13	Correspond with M. Cabeza (DOH) on outcomes and follow-up activities developed from 19 August DOH overview meeting (0.9)
PR	20	Tabor, Ryan	8/19/2019	1.50	\$451.25	\$676.88	Review Ankura DOH team overview materials in preparation for meeting on 19 August with M. Cabeza (DOH) (1.5)
PR	20	Tabor, Ryan	8/19/2019	1.10	\$451.25	\$496.38	Senior oversight and review of Ankura team activities and plans for week of 19 August (1.1)
Outside - PR	20	Tabor, Ryan	8/20/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives from Ankura to discuss ASEM operating room process flow as compared to leading practices (1)
Outside - PR	20	Tabor, Ryan	8/20/2019	1.50	\$451.25	\$676.88	Prepare revenue enhancement and procurement fiscal measure progress update requested by (DOH) to be included in FOMB DOH Implementation Working Group report (1.5)
Outside - PR	20	Tabor, Ryan	8/20/2019	0.50	\$451.25	\$225.63	Correspond with (DOH) on revenue enhancement and procurement fiscal measure progress update materials (0.5)
Outside - PR	20	Tabor, Ryan	8/20/2019	1.20	\$451.25	\$541.50	Develop letter requested by M. Cabeza (DOH) that addresses Ankura involvement in the ASEM Revenue Cycle Management RFP process (1.2)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Tabor, Ryan	8/20/2019	0.40	\$451.25	\$180.50	Correspond with M. Cabeza (DOH) and (DOH) on letter requested by M. Cabeza (DOH) that addresses Ankura involvement in the ASEM Revenue Cycle Management RFP process (0.4)
PR	20	Tabor, Ryan	8/21/2019	2.00	\$451.25	\$902.50	Prepare materials and talking points for FOMB DOH Implementation Working Group meeting (2)
PR	20	Tabor, Ryan	8/21/2019	1.00	\$451.25	\$451.25	Participate in FOMB DOH Implementation Working Group meeting with representatives from FOMB and DOH to discuss DOH Fiscal Plan implementation progress (1)
PR	20	Tabor, Ryan	8/21/2019	1.30	\$451.25	\$586.63	Participate in meeting with R. Maldonado and M. Galindo {AAFAF} to discuss work plan and strategy for DOH Fiscal Plan implementation activities (1.3)
PR	20	Tabor, Ryan	8/21/2019	1.00	\$451.25	\$451.25	Participate in meeting with K. Cowherd, S. Stacy, {ACG} to discuss outcomes and observations from FOMB DOH Implementation Working Group meeting (1)
PR	20	Tabor, Ryan	8/21/2019	1.50	\$451.25	\$676.88	Participate in meeting with to develop revised work plan strategy resulting from the current day's FOMB and AAFAF meetings (1.5)
PR	20	Tabor, Ryan	8/21/2019	1.20	\$451.25	\$541.50	Review materials provided by DOH for FOMB DOH Implementation Working Group meeting to identify work stream synergies and conflicts (1.2)
Outside - PR	20	Tabor, Ryan	8/22/2019	2.00	\$451.25	\$902.50	Document actions and outcomes from the FOMB and AAFAF DOH Implementation Working Group meeting (2)
PR	20	Tabor, Ryan	8/22/2019	1.00	\$451.25	\$451.25	Participate in meeting with D. Jandura, J. Schulte, M. Thacker, J. Edwards {ACG} to preview DOH RCM recommendations and ongoing expectations for upcoming agency meetings during week of 8/26/19 (1.0)
PR	20	Tabor, Ryan	8/23/2019	1.00	\$451.25	\$451.25	Senior oversight and guidance to Ankura team regarding presentation strategy of ASEM Supply Chain and UDH Revenue Cycle recommendations (1)
PR	20	Tabor, Ryan	8/23/2019	1.20	\$451.25	\$541.50	Participate in meeting with D. Jandura, M. Thacker, and J. Schulte {ACG} to finalize initial UDH Revenue Cycle recommendations (1.2)
Outside - PR	20	Tabor, Ryan	8/26/2019	1.50	\$451.25	\$676.88	Review key activities and outcomes from previous week related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables (1.5)
Outside - PR	20	Tabor, Ryan	8/26/2019	1.00	\$451.25	\$451.25	Participate in meeting with M. Thacker, and J. Schulte {ACG} to discuss initial UDH Revenue Cycle recommendations (1)
Outside - PR	20	Tabor, Ryan	8/26/2019	1.90	\$451.25	\$857.38	Prepare presentation focused on ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (1.9)
Outside - PR	20	Tabor, Ryan	8/27/2019	0.50	\$451.25	\$225.63	Prepare for telephone call with R. Soler, M. Cabeza, and C. Berrios (DOH) to discuss ASES consolidation (0.5)
Outside - PR	20	Tabor, Ryan	8/27/2019	1.00	\$451.25	\$451.25	Participate on a telephone call with representatives of Department of Health, R. Soler, M. Cabeza, C. Berrios (DOH), and representatives of ACG, V. Estrin, J. Edwards, and D. Jandura to discuss progress of DOH and ASES consolidation and plan next steps. (1.0)
Outside - PR	20	Tabor, Ryan	8/27/2019	0.30	\$451.25	\$135.38	Prepare and send email to R. Soler (DOH) regarding the UDH Revenue Cycle RFP status (0.3)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Tabor, Ryan	8/27/2019	2.00	\$451.25	\$902.50	Prepare presentation focused on ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (2)
Outside - PR	20	Tabor, Ryan	8/27/2019	1.80	\$451.25	\$812.25	Identify industry denial standards to compare against UDH denial data (1.8)
Outside - PR	20	Tabor, Ryan	8/27/2019	3.10	\$451.25	\$1,398.88	Prepare analysis of UDH denial data to compare against industry standards (3.1)
Outside - PR	20	Tabor, Ryan	8/29/2019	0.30	\$451.25	\$135.38	Prepare and send email to R. Soler (DOH) regarding the ASES consolidation follow-up items from 27 August telephone call (0.3)
Outside - PR	20	Tabor, Ryan	8/29/2019	1.70	\$451.25	\$767.13	Review UDH denial analysis and incorporate findings into presentation focused on ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (1.7)
Outside - PR	20	Tabor, Ryan	8/29/2019	1.50	\$451.25	\$676.88	Review UDH A/R aging analysis and incorporate findings into presentation focused on ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (1.5)
Outside - PR	20	Tabor, Ryan	8/29/2019	2.60	\$451.25	\$1,173.25	Prepare presentation focused on ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (2.6)
Outside - PR	20	Tabor, Ryan	8/29/2019	1.00	\$451.25	\$451.25	Participate in meeting with M. Thacker, and J. Schulte {ACG} to discuss initial UDH Revenue Cycle recommendations (1)
Outside - PR	20	Tabor, Ryan	8/30/2019	1.60	\$451.25	\$722.00	Senior oversight and final review of ASEM Supply Chain and UDH Revenue Cycle workstreams preliminary recommendations (1.6)
PR	20	Thacker, Michael	8/5/2019	1.50	\$380.00	\$570.00	Analyze HOPU denials data received from J. Medina (HOPU) to identify trends opportunities to reduce future denials (Casos Pendientes por Auditoria 2018-2019, Casos Pendientes por Servir 2018-2019, Detalle de Casos Auditados 2018-2019) (1.5)
PR	20	Thacker, Michael	8/5/2019	1.50	\$380.00	\$570.00	Participate in Ankura team meeting with J. Schulte, J. Edwards, and R. Tabor {ACG} to discuss analysis of HOPU denials data, team progress, and plans for the coming week (1.5)
PR	20	Thacker, Michael	8/5/2019	1.00	\$380.00	\$380.00	Conduct personal work time to modify the improvement opportunities tracking document and adding identified DOH Hospital Revenue Cycle opportunities (1.0)
Outside - PR	20	Thacker, Michael	8/6/2019	1.00	\$380.00	\$380.00	Conduct personal work time adding additional opportunities to the Revenue Cycle Management opportunities tracking document (1.0)
Outside - PR	20	Thacker, Michael	8/6/2019	1.50	\$380.00	\$570.00	Review and update the UDH billing process flow document in Visio (1.5)
Outside - PR	20	Thacker, Michael	8/6/2019	1.00	\$380.00	\$380.00	Review and analyze UDH financial information from D. Pagan (UDH) and identify trends and calculate totals for accounts receivable aging balances (1.0)
Outside - PR	20	Thacker, Michael	8/7/2019	0.60	\$380.00	\$228.00	Review and analyze meeting notes from the prior week's meetings and posted to team site (0.6)
Outside - PR	20	Thacker, Michael	8/7/2019	1.30	\$380.00	\$494.00	Update the UDH Billing Process Flow document in Visio. Add additional swim lanes for Collections and added system boxes to each process step (1.3)
Outside - PR	20	Thacker, Michael	8/7/2019	1.40	\$380.00	\$532.00	Conduct analysis of Accounts receivable and calculated cost of capital for current state at UDH vs. industry benchmark (1.4)



Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Michael	8/8/2019	0.60	\$380.00	\$228.00	Prepare for hospital transformation leadership meeting with J. Matta (ASEM), prepare talking points on Revenue Cycle work stream progress and plan for the coming weeks (0.6)
Outside - PR	20	Thacker, Michael	8/8/2019	0.20	\$380.00	\$76.00	Participate in Ankura team call with G. Vanderdys (HURRA) to discuss project progress and plans for working with HURRA in the coming weeks (0.2)
Outside - PR	20	Thacker, Michael	8/8/2019	0.80	\$380.00	\$304.00	Participate in Ankura internal team meeting following Hospital Transformation Leadership Meeting to discuss project progress and plans for the coming week (0.8)
Outside - PR	20	Thacker, Michael	8/8/2019	0.70	\$380.00	\$266.00	Conduct analysis of UDH AR data in report Admisiones - Healthcare Operating Dashboard Template 21 JUNIO 19 UDH and compared data to previously received reports (0.7)
Outside - PR	20	Thacker, Michael	8/8/2019	1.00	\$380.00	\$380.00	Conduct personal work time modifying the improvement opportunities tracking document for Revenue Cycle Management and add identified Revenue Cycle opportunities (1.0)
Outside - PR	20	Thacker, Michael	8/9/2019	2.00	\$380.00	\$760.00	Review key activities and outcomes from current week related to UDH, HOPU, HURRA Revenue Cycle Management to prepare for upcoming agency meetings and deliverables (2.0)
Outside - PR	20	Thacker, Michael	8/9/2019	1.00	\$380.00	\$380.00	Participate in internal Ankura team meeting with full Revenue Cycle Management and Supply Chain team to share what was accomplished over the prior week and planning and priorities for the coming week (1.0)
Outside - PR	20	Thacker, Michael	8/9/2019	1.00	\$380.00	\$380.00	Conduct preparation time developing and documenting questions for meeting with C. Fuentes on UDH billing process (1.0)
Outside - PR	20	Thacker, Michael	8/12/2019	0.50	\$380.00	\$190.00	Review key activities and outcomes from current week related to DOH Hospital Revenue Cycle Management and Supply Chain work streams to prepare for upcoming agency meetings and deliverables. (0.5)
Outside - PR	20	Thacker, Michael	8/12/2019	0.40	\$380.00	\$152.00	Coordinate identification of a contact in ASEM Admissions and set-up an initial meeting with H. Guzman (ASEM) (0.4)
Outside - PR	20	Thacker, Michael	8/13/2019	0.50	\$380.00	\$190.00	Participate in meeting with V. Pagan (HOPU) to request data on HOPU denials and confirm the details of prior HOPU data requests (0.5)
Outside - PR	20	Thacker, Michael	8/13/2019	1.50	\$380.00	\$570.00	Review and analyze reports from E. Rivera on UDH admissions, discharges, and transfers (Gestiones Departamento Cobros 08-05-19-08-09-19, Reporte Semanal 08-09-19, Informe Facturacion Semanal 9 de agosto de 2019) (1.5)
Outside - PR	20	Thacker, Michael	8/13/2019	0.60	\$380.00	\$228.00	Participate in meet with E. Rivera to coordinate meeting on 8/13/19 and identify additional contacts for meeting with ASEM OR (0.6)
Outside - PR	20	Thacker, Michael	8/13/2019	0.80	\$380.00	\$304.00	Prepare for 8/14/19 meeting with E. Rivera and J. Rodriguez (UDH) on UDH bed management observations and findings to date (0.8)
PR	20	Thacker, Michael	8/14/2019	1.10	\$380.00	\$418.00	Participate in meeting with E. Rivera and J. Rodriguez (UDH) to discuss bed management observations, findings, and to scheduled follow-up meetings with OR management at ASEM (1.1)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Michael	8/14/2019	0.50	\$380.00	\$190.00	Conduct personal work time to prepare for meeting with P. Barreras (ASEM) on Revenue Cycle Management at ASEM (0.5)
PR	20	Thacker, Michael	8/14/2019	1.00	\$380.00	\$380.00	Participate in meeting with the P. Barreras (ASEM) to discuss ASEM finance, Charge Master, and opportunities to Ankura to support his organization (1.0)
PR	20	Thacker, Michael	8/14/2019	0.40	\$380.00	\$152.00	Prepare for meeting with I. Baez and J. Medina (HOPU) to discuss the HOPU billing process (0.4)
PR	20	Thacker, Michael	8/14/2019	1.00	\$380.00	\$380.00	Participate in meeting with I. Baez and J. Medina (HOPU) regarding the HOPU billing and collections process, team design, and opportunities for improvement (1.0)
PR	20	Thacker, Michael	8/14/2019	0.70	\$380.00	\$266.00	Participate in internal Ankura team debrief on meetings with J. Matta and P. Barreras (ASEM), and J. Medina (HOPU) (.7)
PR	20	Thacker, Michael	8/14/2019	0.40	\$380.00	\$152.00	Preparation for meeting with C. Fuentes to review the UDH billing process and validate the process flow document (0.4) (UDH)
PR	20	Thacker, Michael	8/14/2019	1.00	\$380.00	\$380.00	Participate in meeting with C. Fuentes (UDH) to review the UDH billing process and validate the process flow document (1.0)
PR	20	Thacker, Michael	8/15/2019	0.60	\$380.00	\$228.00	Prepare for meeting with M. Rivera on ASEM OR scheduling and planning and opportunities for improvement (0.6)
PR	20	Thacker, Michael	8/15/2019	0.50	\$380.00	\$190.00	Attend ASEM daily OR scheduling meeting to observe the daily process and learn about current challenges and opportunities (0.5)
PR	20	Thacker, Michael	8/15/2019	1.00	\$380.00	\$380.00	Participate in meeting with M. Rivera on ASEM OR scheduling and planning and opportunities for improvement (1.0)
PR	20	Thacker, Michael	8/15/2019	0.40	\$380.00	\$152.00	Attend Hospital Transformation Leadership Bi-Monthly Face to Face Meeting with J. Matta and his team to provide an update on project progress and receive feedback on next steps (0.4)
Outside - PR	20	Thacker, Michael	8/16/2019	1.20	\$380.00	\$456.00	Review key activities and outcomes from current week related to DOH Hospital Revenue Cycle Management work stream to prepare for upcoming agency meetings and deliverables (1.2)
Outside - PR	20	Thacker, Michael	8/16/2019	2.50	\$380.00	\$950.00	Review and analyze HOPU denials data (Razones de Denegacion 2018-2019) received from J. Medina (HOPU) (2.5)
Outside - PR	20	Thacker, Michael	8/16/2019	1.50	\$380.00	\$570.00	Develop and summarize themes and recommendations for the DOH Hospital Revenue Cycle work stream (1.5)
PR	20	Thacker, Michael	8/19/2019	1.30	\$380.00	\$494.00	Develop Ankura bi-weekly RCM status report for 8/2 to 8/15 (1.3)
PR	20	Thacker, Michael	8/19/2019	1.20	\$380.00	\$456.00	Update the UDH Billing Process Flow based on feedback from C. Fuentes (1.2)
PR	20	Thacker, Michael	8/19/2019	1.30	\$380.00	\$494.00	Participate in call meeting with D. Jandura, J. Edwards, J. Schulte, R. Tabor and S. Brickner {ACG} to discuss DOH next steps and preparation for upcoming meetings. Left call early and time reflects my participation. (1.3)
PR	20	Thacker, Michael	8/19/2019	1.70	\$380.00	\$646.00	Update PowerPoint slides documenting Revenue Cycle Management observations to date and recommendations for short term and long-term improvements (1.7)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Michael	8/20/2019	1.00	\$380.00	\$380.00	Review ASEM Operating Room throughput process with and {ACG} to prepare for meeting with ASEM and UDH hospital leadership (1)
Outside - PR	20	Thacker, Michael	8/20/2019	1.00	\$380.00	\$380.00	Review OR analysis documents received from M. Rivera for ASEM OR measures (1.0)
Outside - PR	20	Thacker, Michael	8/20/2019	0.70	\$380.00	\$266.00	Review, analyze, and post notes and comments from interviews for the prior week. Consolidate common themes across interviews related to Revenue Cycle Management (0.7)
Outside - PR	20	Thacker, Michael	8/20/2019	1.00	\$380.00	\$380.00	Revise and add to recommendations list for RCM initiative and develop plan for presenting recommendations to UDH and HOPU hospital leadership (1.0)
Outside - PR	20	Thacker, Michael	8/20/2019	1.80	\$380.00	\$684.00	Review key activities and outcomes from current week related to Revenue Cycle Management work stream to prepare for upcoming agency meetings and deliverables (1.8)
PR	20	Thacker, Michael	8/21/2019	1.40	\$380.00	\$532.00	Analyze HOPU denials data received from J. Medina (HOPU). Develop list of questions to ask J. Medina (HOPU) based on trends in the data (1.4)
PR	20	Thacker, Michael	8/21/2019	0.20	\$380.00	\$76.00	Discuss with J. Schulte {ACG} priorities for the week and approach to developing and presenting recommendations (0.2)
PR	20	Thacker, Michael	8/21/2019	0.60	\$380.00	\$228.00	Review and update the UDH Billing Process Flow (0.6)
PR	20	Thacker, Michael	8/21/2019	0.80	\$380.00	\$304.00	Analyze the ASEM Accounts Receivable report and develop follow-up questions for P. Barreras (ASEM) (0.8)
PR	20	Thacker, Michael	8/21/2019	2.60	\$380.00	\$988.00	Conduct analysis on ASEM/UDH Operating Room data. Data spread across 13+ reports which were consolidated and analyzed (2.6)
PR	20	Thacker, Michael	8/22/2019	1.40	\$380.00	\$532.00	Conduct analysis on ASEM OR data and calculate the percentage of surgeries cancelled and identify the leading causes of cancellation (1.4)
PR	20	Thacker, Michael	8/22/2019	2.60	\$380.00	\$988.00	Develop materials to be presented to hospital leadership including J. Matta (ASEM) with findings and recommendations to date related to Revenue Cycle Management (2.6)
PR	20	Thacker, Michael	8/22/2019	1.00	\$380.00	\$380.00	Participate in meeting with D. Jandura, R. Tabor, J. Schulte, J. Edwards {ACG} to preview DOH RCM recommendations and ongoing expectations for upcoming agency meetings during week of 8/26/19 (1.0)
PR	20	Thacker, Michael	8/23/2019	3.00	\$380.00	\$1,140.00	Develop materials to be presented to hospital leadership with Revenue Cycle Management findings and recommendations (3.0)
PR	20	Thacker, Michael	8/23/2019	1.20	\$380.00	\$456.00	Participate in Ankura team meeting to discuss updates to Revenue Cycle Management materials to be presented to hospital leadership on 8/27/19 (1.2)
PR	20	Thacker, Michael	8/23/2019	1.00	\$380.00	\$380.00	Participate in internal Team Meeting with Revenue Cycle Management and Supply Chain to discuss materials developed and plan for presenting to hospital leadership (1.2)
PR	20	Thacker, Michael	8/23/2019	1.00	\$380.00	\$380.00	Create updates to materials on revenue cycle management to be presented on 8/27/19 (1.0)
PR	20	Thacker, Michael	8/23/2019	0.60	\$380.00	\$228.00	Coordinate meetings for the week of 8/26/19 on Revenue Cycle Management (0.6)

Location	Code	Professional	Date	Hours Billed	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Michael	8/26/2019	1.10	\$380.00	\$418.00	Participate in meeting with J. Schulte, and R. Tabor {ACG} to discuss initial UDH Revenue Cycle recommendations (1.1)
Outside - PR	20	Thacker, Michael	8/27/2019	1.60	\$380.00	\$608.00	Review key activities and outcomes from current week related to Revenue Cycle Management work stream to prepare for upcoming agency meetings and deliverables (1.6)
PR	20	Thacker, Michael	8/28/2019	0.60	\$380.00	\$228.00	Participate in meeting with R. Tabor {ACG} to review opportunity with ASES assessment and discuss approach and existing materials (0.6)
PR	20	Thacker, Michael	8/28/2019	2.40	\$380.00	\$912.00	Review ASES materials (PLAN DE CONSOLIDACION - TASK FORCE SALUD) and develop plan for meeting the week of 9/2/19 (2.4)
Outside - PR	20	Thacker, Michael	8/29/2019	1.10	\$380.00	\$418.00	Meet with Revenue Cycle Management team and Supply Chain Management Ankura team members to review progress from the week, align on priorities, and discuss next steps (1.1)
Outside - PR	20	Thacker, Michael	8/29/2019	1.50	\$380.00	\$570.00	Review materials for 9/4/19 meeting with J. Matta {ACG}. Develop new slides and modify existing materials (1.5)
Outside - PR	20	Thacker, Michael	8/29/2019	1.20	\$380.00	\$456.00	Participate on telephone call meeting with R. Tabor, and J. Schulte {ACG} to discuss initial UDH Revenue Cycle recommendations (1.2)
PR	20	Thacker, Michael	8/29/2019	2.00	\$380.00	\$760.00	Review materials for ASES meeting the week of 9/2/19 and plan for working meeting (2.0)
Outside - PR	20	Thacker, Michael	8/30/2019	4.90	\$380.00	\$1,862.00	Review existing slides for 9/4/19 meeting with J. Matta (ASEM). Revise existing slides and develop new materials to be presented (4.9)
Outside - PR	20	Thacker, Michael	8/30/2019	1.60	\$380.00	\$608.00	Analyze denials data and develop calculations to be included in materials for 9/4/19 J. Matta (ASEM) meeting (1.6)
Outside - PR	20	Thacker, Michael	8/30/2019	1.00	\$380.00	\$380.00	Review materials for ASES meeting the week of 9/2/19 and plan for working meeting (1.0)
Outside - PR	10	Zotos, Chrisanthi	8/22/2019	2.00	\$332.50	\$665.00	Revise phase 20 labor codes in July fee estimate
Outside - PR	10	Zotos, Chrisanthi	8/23/2019	4.00	\$332.50	\$1,330.00	Revise phase 10 labor codes in July fee estimate
Outside - PR	10	Zotos, Chrisanthi	8/26/2019	1.00	\$332.50	\$332.50	Revise Retirement Planning phase 10 labor codes in July fee estimate
Outside - PR	10	Zotos, Chrisanthi	8/29/2019	2.10	\$332.50	\$698.25	Prepare July phase 20 expenses for inclusion in the July fee estimate (2.1)
Outside - PR	10	Zotos, Chrisanthi	8/29/2019	1.80	\$332.50	\$598.50	Prepare July phase 10 expenses for inclusion in the July fee estimate (1.8)
Outside - PR	10	Zotos, Chrisanthi	8/29/2019	2.10	\$332.50	\$698.25	Prepare July Retirement Planning expenses for inclusion in the July fee estimate (2.1)
Outside - PR	10	Zotos, Chrisanthi	8/30/2019	1.00	\$332.50	\$332.50	Continue to revise Retirement Planning phase 10 labor codes in July fee estimate

<b>Total Fees</b>	<b>1,025.50</b>	<b>\$378,279.38</b>
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## Expenses Detail

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	Boo, Jason	8/1/2019	\$813.15	Lodging in San Juan, PR from 07/29/19 to 08/01/19 (3 nights)	11
Transportation - US	Boo, Jason	8/1/2019	\$83.25	Transportation service from Chicago O'Hare airport to home	12
Meals - PR	Boo, Jason	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Airfare/Railway	Boo, Jason	8/12/2019	\$499.40	Round trip airfare from Chicago O'Hare to San Juan, PR from 08/12/19 to 08/15/2019	14
Transportation - US	Boo, Jason	8/12/2019	\$75.79	Transportation service from home in Chicago to Chicago O'Hare airport	18
Meals - PR	Boo, Jason	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Boo, Jason	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Boo, Jason	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Boo, Jason	8/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Boo, Jason	8/15/2019	\$78.57	Transportation service from Chicago O'Hare airport to home	16
Lodging - PR	Boo, Jason	8/26/2019	\$271.05	Lodging in San Juan, PR (1 night) from 08/26/19 - 08/27/19	23
Airfare/Railway	Boo, Jason	8/26/2019	\$467.40	Round trip airfare from Chicago O'Hare to San Juan, PR from 08/26/19 to 08/29/2019	20
Transportation - US	Boo, Jason	8/26/2019	\$78.25	Transportation service from home to Chicago O'Hare airport	19
Meals - PR	Boo, Jason	8/26/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	8/26/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Boo, Jason	8/27/2019	\$542.10	Boo, Jason / Condado Vanderbilt (Lodging in San Juan, PR 08/27/19 to 08/29/19 (2 nights)	21
Meals - PR	Boo, Jason	8/27/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	8/27/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Boo, Jason	8/28/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	8/28/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Boo, Jason	8/29/2019	\$87.82	Transportation service from Chicago O'Hare airport to home	22

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Boo, Jason	8/29/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Boo, Jason	8/29/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Brickner, Stephen	8/1/2019	\$813.15	Lodging in San Juan, PR from 07/29/19 to 08/01/19 (3 nights)	100
Meals - US	Brickner, Stephen	8/1/2019	\$1.91	Travel meal	101
Airfare/Railway	Brickner, Stephen	8/1/2019	\$207.20	One-way flight from San Juan, PR to Nashville, TN 08/01/19	94
Transportation - US	Brickner, Stephen	8/1/2019	\$72.71	BNA airport parking from 07/29/19 to 08/1/19	101
Meals - PR	Brickner, Stephen	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Brickner, Stephen	8/12/2019	\$9.26	Travel meal	98
Airfare/Railway	Brickner, Stephen	8/12/2019	\$741.40	Roundtrip airfare from Nashville, TN to San Juan, PR 08/12/19 to 08/15/19	97
Meals - PR	Brickner, Stephen	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Brickner, Stephen	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Brickner, Stephen	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Brickner, Stephen	8/15/2019	\$813.15	Lodging in San Juan, PR from 08/12/19 to 08/15/19 (3 nights)	95
Meals - US	Brickner, Stephen	8/15/2019	\$72.71	Travel meal	99
Meals - US	Brickner, Stephen	8/15/2019	\$2.55	Travel meal	99
Meals - PR	Brickner, Stephen	8/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Brickner, Stephen	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Brickner, Stephen	8/15/2019	\$64.84	BNA airport parking 08/12/19 to 08/15/19	98
Lodging - PR	Edwards, Jessica	8/1/2019	\$813.15	Lodging in San Juan, PR 3 nights (07/29/19 - 08/01/19)	1
Meals - PR	Edwards, Jessica	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Edwards, Jessica	8/2/2019	\$20.08	Edwards, Jessica / Uber from Nashville International Airport home (day later due to flight cancelation in Orlando on 08/01/2019)	2
Airfare/Railway	Edwards, Jessica	8/12/2019	\$700.40	Round trip flight from BNA to SJU 08/12-08/15/19	4
Meals - US	Edwards, Jessica	8/12/2019	\$4.24	Travel meal	7



Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - US	Edwards, Jessica	8/12/2019	\$4.99	Travel meal	8
Transportation - US	Edwards, Jessica	8/12/2019	\$15.04	Edwards, Jessica / Uber to Nashville International Airport from home	6
Meals - PR	Edwards, Jessica	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Edwards, Jessica	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Edwards, Jessica	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Edwards, Jessica	8/15/2019	\$813.15	Lodging in San Juan, PR (3 nights) 08/12/19-08/15/2019	9
Meals - PR	Edwards, Jessica	8/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Edwards, Jessica	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Edwards, Jessica	8/15/2019	\$20.69	Transportation from BNA airport BNA to home	10
Meals - US	Jandura, Daniel	8/1/2019	\$63.25	Travel meal	85
Airfare/Railway	Jandura, Daniel	8/1/2019	\$566.40	Roundtrip airfare Southwest BNA to San Juan 08/26/19- 08/29/19	87
Airfare/Railway	Jandura, Daniel	8/1/2019	\$303.40	Jandura, Daniel / Airfare from Nashville to PR 08/12/19-08/15/19.	89
Transportation - US	Jandura, Daniel	8/1/2019	\$72.71	Jandura, Daniel / Parking at BNA airport from 07/29/19 to 08/01/19	85
Meals - PR	Jandura, Daniel	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Jandura, Daniel	8/12/2019	\$260.65	Jandura, Daniel / Hotel in San Juan. Night of 08/12/19 (1 night)	90
Meals - US	Jandura, Daniel	8/12/2019	\$15.50	Travel meal	91
Meals - US	Jandura, Daniel	8/12/2019	\$71.51	Travel meal	91
Meals - PR	Jandura, Daniel	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Jandura, Daniel	8/13/2019	\$260.65	Jandura, Daniel / Hotel in San Juan. Night of 08/13/19 (1 night)	90
Meals - PR	Jandura, Daniel	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Jandura, Daniel	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Jandura, Daniel	8/14/2019	\$260.65	Jandura, Daniel / Hotel in San Juan. Night of 08/14/19 (1 night)	90
Meals - PR	Jandura, Daniel	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Jandura, Daniel	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	Jandura, Daniel	8/15/2019	\$260.65	Jandura, Daniel / Hotel in San Juan. Night of 08/15/19 (1 night)	90
Meals - PR	Jandura, Daniel	8/15/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Jandura, Daniel	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Jandura, Daniel	8/16/2019	\$159.31	Travel meal	92
Meals - PR	Jandura, Daniel	8/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Jandura, Daniel	8/16/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Jandura, Daniel	8/16/2019	\$80.73	Jandura, Daniel / Parking at BNA airport	84
Lodging - PR	Schulte, Justin	8/1/2019	\$813.15	Lodging in San Juan, PR 3 nights (07/29-08/01)	59
Meals - PR	Schulte, Justin	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Schulte, Justin	8/26/2019	\$271.05	Lodging in San Juan PR 08/26/19 to 08/27/2019 (1 night)	60
Meals - US	Schulte, Justin	8/26/2019	\$9.80	Travel meal	61
Airfare/Railway	Schulte, Justin	8/26/2019	\$153.32	One-way flight from Nashville, TN to San Juan, PR on 08/26/19	68
Transportation - US	Schulte, Justin	8/26/2019	\$39.02	Home to Nashville BNA airport	62
Meals - PR	Schulte, Justin	8/26/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	8/26/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Schulte, Justin	8/27/2019	\$8.04	Travel meal	64
Airfare/Railway	Schulte, Justin	8/27/2019	\$287.70	One-way flight from San Juan, PR to Dallas, TX on 08/27/19	67
Meals - PR	Schulte, Justin	8/27/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Schulte, Justin	8/27/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Schulte, Justin	8/27/2019	\$16.20	Uber from Dallas airport	65
Meals - PR	Stacy, Sean	8/1/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Stacy, Sean	8/2/2019	\$1,084.20	Lodging in San Juan, PR 07/29/19- 08/02/2019 (4 nights)	24
Airfare/Railway	Stacy, Sean	8/2/2019	\$481.64	Stacy, Sean / Southwest Airlines Round trip flight from BNA to San Juan 07/29/19 to 08/02/19	25
Meals - PR	Stacy, Sean	8/2/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	8/2/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Stacy, Sean	8/5/2019	\$2.88	Travel meal	28
Meals - US	Stacy, Sean	8/5/2019	\$8.73	Travel meal	26



Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Stacy, Sean	8/5/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	27
Meals - US	Stacy, Sean	8/2/2019	\$7.41	Travel meal	
Transportation - PR	Stacy, Sean	8/5/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/6/2019	\$70.00	Standard day per diem meal expenses in PR	35
Transportation - PR	Stacy, Sean	8/6/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/7/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/7/2019	\$29.12	Per diem transportation expenses in Puerto Rico	28
Lodging - PR	Stacy, Sean	8/8/2019	\$1,084.20	Lodging in San Juan, PR from 08/05/19 to 08/09/2019 (4 nights)	
Meals - PR	Stacy, Sean	8/8/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/8/2019	\$29.12	Per diem transportation expenses in Puerto Rico	31
Meals - US	Stacy, Sean	8/9/2019	\$19.17	Travel meal	
Airfare/Railway	Stacy, Sean	8/9/2019	\$518.40	Stacy, Sean / Southwest Airlines Round trip flight from BNA to San Juan 08/05/19 to 08/09/19	
Meals - PR	Stacy, Sean	8/9/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	34
Transportation - PR	Stacy, Sean	8/9/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Stacy, Sean	8/12/2019	\$3.00	Travel meal	
Meals - PR	Stacy, Sean	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	36
Transportation - PR	Stacy, Sean	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	34
Meals - PR	Stacy, Sean	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Stacy, Sean	8/15/2019	\$1,084.20	Lodging in San Juan, PR from 08/12/19 to 08/16/19 (4 nights)	33
Meals - PR	Stacy, Sean	8/15/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Stacy, Sean	8/16/2019	\$17.23	Travel meal	29
Airfare/Railway	Stacy, Sean	8/16/2019	\$599.28	Stacy, Sean / Southwest Airlines Round trip flight from BNA to San Juan 08/12/19 to 08/16/19	
Meals - PR	Stacy, Sean	8/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	8/16/2019	\$29.12	Per diem transportation expenses in Puerto Rico	29
Meals - US	Stacy, Sean	8/26/2019	\$3.00	Travel meal	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Stacy, Sean	8/26/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	8/26/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/27/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/27/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/28/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/28/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Stacy, Sean	8/29/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	8/29/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Stacy, Sean	8/30/2019	\$1,084.20	Lodging in San Juan, PR from 08/26/19 to 08/30/19 (4 nights)	37
Meals - US	Stacy, Sean	8/30/2019	\$6.50	Travel meal	30
Airfare/Railway	Stacy, Sean	8/30/2019	\$446.40	Stacy, Sean / Southwest Airlines Round trip flight from BNA to San Juan 08/26/19 to 08/30/19	32
Meals - PR	Stacy, Sean	8/30/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Stacy, Sean	8/30/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Tabor, Ryan	8/1/2019	\$813.15	Lodging in San Juan, PR from 07/29/19 to 08/01/19 (3 nights)	38
Meals - US	Tabor, Ryan	8/1/2019	\$12.97	Travel meal	39
Meals - PR	Tabor, Ryan	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Airfare/Railway	Tabor, Ryan	8/5/2019	\$604.40	Roundtrip airfare Southwest BNA to San Juan 08/05/19 to 08/09/19	41
Meals - US	Tabor, Ryan	8/12/2019	\$3.93	Travel meal	42
Meals - PR	Tabor, Ryan	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Tabor, Ryan	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Tabor, Ryan	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Tabor, Ryan	8/15/2019	\$54.26	Park N Fly. Airport car garage from 08/12/19 to 08/15/19.	45
Meals - PR	Tabor, Ryan	8/15/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	Tabor, Ryan	8/16/2019	\$1,062.33	Lodging in San Juan, PR from 08/12/19 to 08/16/19 (4 nights)	43
Airfare/Railway	Tabor, Ryan	8/16/2019	\$45.00	Difference to cover charge to change return flight from San Juan to BNA to 08/16/19. Change due to client request.	53
Transportation - US	Tabor, Ryan	8/16/2019	\$16.80	Airport parking in BNA airport 08/15/19 to 08/16/19	44
Meals - PR	Tabor, Ryan	8/16/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	8/16/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Tabor, Ryan	8/19/2019	\$19.53	Travel meal	54
Airfare/Railway	Tabor, Ryan	8/19/2019	\$622.77	Roundtrip airfare southwest from BNA to San Juan 08/19/2019 to 08/20/2019	47
Meals - PR	Tabor, Ryan	8/19/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	8/19/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Tabor, Ryan	8/20/2019	\$260.65	Lodging in San Juan, PR from 08/19/19 to 08/20/2019 (1 night)	58
Meals - PR	Tabor, Ryan	8/20/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	8/20/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Tabor, Ryan	8/21/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	8/21/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Tabor, Ryan	8/22/2019	\$542.10	Lodging in San Juan, PR from 08/20/19 to 08/22/19 (2 nights)	57
Meals - US	Tabor, Ryan	8/22/2019	\$11.34	Travel meal	55
Transportation - US	Tabor, Ryan	8/22/2019	\$96.00	Parking in Nashville Airport Garage 08/19-08/22/19	56
Meals - PR	Tabor, Ryan	8/22/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	8/22/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Airfare/Railway	Tabor, Ryan	8/26/2019	\$588.40	Tabor, Ryan / Southwest round trip from BNA Nashville to San, Juan, PR 08/26/19 to 08/29/19; receipt is updated version including additional \$46 charge	51
Meals - US	Tabor, Ryan	8/27/2019	\$67.71	Travel meal	102
Airfare/Railway	Tabor, Ryan	8/12/2019	\$185.00	Roundtrip airfare Southwest BNA to San Juan 08/12/19 to 08/15/2019. Difference is from previous trip of 08/05/19 to 08/09/19 that was rescheduled due to Dorian.	49
Lodging - PR	Thacker, Michael	8/1/2019	\$813.15	Lodging in San Juan, PR 07/29/19 to 08/01/19 (3 nights).	69
Meals - US	Thacker, Michael	8/1/2019	\$9.06	Travel meal	75
Transportation - US	Thacker, Michael	8/1/2019	\$52.00	Thacker, Michael / Indy Airport Parking from 07/29/19 to 08/01/19	74
Meals - PR	Thacker, Michael	8/1/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Thacker, Michael	8/1/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - US	Thacker, Michael	8/12/2019	\$7.36	Travel meal	77
Airfare/Railway	Thacker, Michael	8/12/2019	\$627.40	Round trip airfare from Indianapolis, IN to San Juan, PR 08/12/19 to 08/15/19	73
Meals - PR	Thacker, Michael	8/12/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	8/12/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Thacker, Michael	8/13/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Thacker, Michael	8/13/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Meals - PR	Thacker, Michael	8/14/2019	\$70.00	Standard day per diem meal expenses in PR	
Transportation - PR	Thacker, Michael	8/14/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Thacker, Michael	8/15/2019	\$781.95	Lodging in San Juan, PR from 08/12/19 to 08/15/19 (3 nights)	76
Meals - US	Thacker, Michael	8/15/2019	\$9.23	Travel meal	77
Meals - PR	Thacker, Michael	8/15/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	8/15/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Thacker, Michael	8/15/2019	\$52.00	Thacker, Michael / Indianapolis, IN Airport Parking	80
Meals - US	Thacker, Michael	8/26/2019	\$13.90	Travel meal	93
Airfare/Railway	Thacker, Michael	8/26/2019	\$361.40	Round trip flight from Indianapolis, IN to San Juan, PR 08/26/19 to 08/29/19	79
Meals - PR	Thacker, Michael	8/26/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	8/26/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Lodging - PR	Thacker, Michael	8/27/2019	\$260.65	Lodging in San Juan, PR from 08/26/19 to 08/27/19 (1 night)	81
Meals - PR	Thacker, Michael	8/27/2019	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Thacker, Michael	8/27/2019	\$29.12	Per diem transportation expenses in Puerto Rico	
Transportation - US	Thacker, Michael	8/27/2019	\$26.00	Thacker, Michael / Indianapolis, IN Airport Parking	83

**Total**

**\$31,825.41**

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.



***Invoice Remittance***

November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-SEVENTH (B) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC AUGUST 1, 2019 TO AUGUST 31, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-seventh (b) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2019 through August 31, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: DC Retirement Plan Execution

**Professional Services from August 1, 2019 to August 31, 2019**

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Professional Services	\$287,170.00
Expenses	\$34,773.48
<b>Total Amount Due</b>	<b>\$321,943.48</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: DC Retirement Plan Execution

### Professional Services from August 1, 2019 to August 31, 2019

Professional	Title	Rate	Hours	Total
Ahsan, Faraz	Senior Associate	\$308.75	96.5	\$29,794.38
Alvarez, Javier	Managing Director	\$451.25	43.9	\$19,809.88
Boo, Jason	Managing Director	\$451.25	2.1	\$947.63
Ferry, Jason	Associate	\$285.00	133.4	\$38,019.00
Gupta, Komal	Analyst	\$260.00	4	\$1,040.00
Ha, Lauren	Analyst	\$260.00	15.6	\$4,056.00
Harvey, Christopher	Senior Managing Director	\$522.50	8	\$4,180.00
Kennedy, Patrick	Associate	\$285.00	17.8	\$5,073.00
Khoury, Mya	Associate	\$285.00	14.9	\$4,246.50
Padilla, Victor	Managing Director	\$451.25	121.9	\$55,007.38
Radis, Cameron	Director	\$308.75	128	\$39,520.00
Rivera, Alexandra	Senior Associate	\$308.75	123.6	\$38,161.50
Yoshimura, Arren	Director	\$332.50	142.3	\$47,314.75
<b>Total</b>				<b>852.00 \$287,170.00</b>



## ***Invoice Summary***

Expense Category	Billed Amount
Airfare/Railway	\$9,990.90
Lodging - PR	\$17,011.33
Lodging - US	\$0.00
Meals - PR	\$3,794.00
Meals - US	\$52.71
Transportation - PR	\$1,951.04
Transportation - US	\$1,973.50
Other	\$0.00
<b>TOTAL</b>	<b>\$34,773.48</b>



## Invoice Activity

### Labor Detail

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Ahsan, Faraz	8/1/2019	1.10	\$308.75	\$339.63	Revise Corporations and Municipalities reconciliation file to aggregate trust transfers by month for multiple transfers per agency in a month.
PR	10	Ahsan, Faraz	8/1/2019	3.10	\$308.75	\$957.13	Review Oracle stored procedures and TRS deduction code mapping to develop query for analyzing raw central government RHUM data.
PR	10	Ahsan, Faraz	8/1/2019	2.00	\$308.75	\$617.50	Develop query to aggregate central government contribution data by agency and by participant.
PR	10	Ahsan, Faraz	8/1/2019	0.50	\$308.75	\$154.38	Analyze contributions and number of participants for one month of TRS data in SABI and in reconciliation sheet.
PR	10	Ahsan, Faraz	8/1/2019	1.00	\$308.75	\$308.75	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
PR	10	Ahsan, Faraz	8/1/2019	0.50	\$308.75	\$154.38	Participate in internal discussion with C. Radis (Ankura) to discuss next week's meeting plan with ERS and TRS personnel.
Outside - PR	10	Ahsan, Faraz	8/2/2019	0.80	\$308.75	\$247.00	Participate in call with A. Yoshimura and A. Rivera (Ankura) to update meeting agenda, discuss outstanding requests and questions for ERS.
Outside - PR	10	Ahsan, Faraz	8/2/2019	3.40	\$308.75	\$1,049.75	Analyze reimbursement files received from ERS to create aggregated reimbursement by payment date and agency code.
PR	10	Ahsan, Faraz	8/5/2019	1.20	\$308.75	\$370.50	Participate in meeting with representatives of Ankura to discuss current status, pending items and plans for upcoming week.
PR	10	Ahsan, Faraz	8/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss data process status for reconciliation analysis.
PR	10	Ahsan, Faraz	8/5/2019	2.00	\$308.75	\$617.50	Review central government deduction code analysis and began developing script to isolate codes in raw RHUM data.
Outside - PR	10	Ahsan, Faraz	8/6/2019	0.40	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to walk through contribution adjustments tables for both ERS and TRS in SQL.
Outside - PR	10	Ahsan, Faraz	8/6/2019	2.20	\$308.75	\$679.25	Analyze full TRS reconciliation for May 2019 and compare to SABI data, perform second analysis on population not common to both and sent to team.
Outside - PR	10	Ahsan, Faraz	8/6/2019	2.20	\$308.75	\$679.25	Continue to analyze full TRS reconciliation for May 2019 and compare to SABI data, perform second analysis on population not common to both and sent to team.
Outside - PR	10	Ahsan, Faraz	8/6/2019	1.80	\$308.75	\$555.75	Review previous analyses to compile file list of questions during end of day call with team.
Outside - PR	10	Ahsan, Faraz	8/6/2019	1.00	\$308.75	\$308.75	Review previous analyses to compile file list of questions during end of day call with team.
Outside - PR	10	Ahsan, Faraz	8/7/2019	3.90	\$308.75	\$1,204.13	Import and stage all central government monthly draft and final reconciliation files.
Outside - PR	10	Ahsan, Faraz	8/7/2019	3.20	\$308.75	\$988.00	Review duplicate records in central government RHUM data and developed script to identify and remove duplicate records.
Outside - PR	10	Ahsan, Faraz	8/8/2019	2.50	\$308.75	\$771.88	Identify Oracle stored procedures related to TRS balance calculation.
Outside - PR	10	Ahsan, Faraz	8/8/2019	2.60	\$308.75	\$802.75	Develop scripts to test stored procedure output to unreconciled balances.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Ahsan, Faraz	8/8/2019	3.20	\$308.75	\$988.00	Validate previous central government duplicate removal by comparing to all agency monthly amounts.
Outside - PR	10	Ahsan, Faraz	8/9/2019	2.10	\$308.75	\$648.38	Develop script to validate and consolidate TRS by agency payments received from TRS.
Outside - PR	10	Ahsan, Faraz	8/9/2019	2.30	\$308.75	\$710.13	Import and stage 108 TRS by agency payment files into database for review.
PR	10	Ahsan, Faraz	8/12/2019	3.40	\$308.75	\$1,049.75	Analyze and test TRS specific tables from information gathered in previous meeting to recreate participant balance information.
PR	10	Ahsan, Faraz	8/12/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to review current monthly Hacienda Excel report data and adjustment reconciliation process.
PR	10	Ahsan, Faraz	8/12/2019	2.70	\$308.75	\$833.63	Expand analysis to compare Hacienda data to monthly bank deposit data globally, across all months and agencies.
Outside - PR	10	Ahsan, Faraz	8/13/2019	3.80	\$308.75	\$1,173.25	Develop and verify scripts on queries developed to recreate TRS balance information.
Outside - PR	10	Ahsan, Faraz	8/13/2019	2.40	\$308.75	\$741.00	Compare central government monthly Hacienda Excel files and perform global check across all months and agencies and compared to data in SABI.
Outside - PR	10	Ahsan, Faraz	8/13/2019	2.20	\$308.75	\$679.25	Recreate full reconciliation for July 2017 for all TRS participants using various SABI data.
PR	10	Ahsan, Faraz	8/14/2019	1.40	\$308.75	\$432.25	Participate in call with C. Radis and V. Padilla (Ankura) to review May 2019 and July 2017 individual reconciliations and documented example of discrepancy to review with TRS team.
PR	10	Ahsan, Faraz	8/14/2019	1.20	\$308.75	\$370.50	Analyze reconciled balances to identify relevant transaction codes to include/exclude from analysis.
PR	10	Ahsan, Faraz	8/14/2019	3.70	\$308.75	\$1,142.38	Develop logic to recreate Central Government balance analysis table using logic derived from TRS meetings and analysis.
PR	10	Ahsan, Faraz	8/14/2019	0.50	\$308.75	\$154.38	Participate in discussion with C. Radis and J. Ferry (Ankura) about TRS reconciliation status and action items.
Outside - PR	10	Ahsan, Faraz	8/15/2019	0.60	\$308.75	\$185.25	Review ERS balance data sent to Alight with J. Alvarez (Ankura) to determine if data met requirements of request.
Outside - PR	10	Ahsan, Faraz	8/15/2019	2.80	\$308.75	\$864.50	Develop updated scripts to create next steps in Central Government balance analysis table.
Outside - PR	10	Ahsan, Faraz	8/15/2019	1.00	\$308.75	\$308.75	Participate in call with representatives of Ankura to review status of reconciliation.
Outside - PR	10	Ahsan, Faraz	8/15/2019	2.00	\$308.75	\$617.50	Finalize current version of Central Government analysis table and review initial findings with C. Radis (Ankura).
PR	10	Ahsan, Faraz	8/16/2019	0.80	\$308.75	\$247.00	Analyze documentation and developed script to parse ERS balances file sent to Alight.
PR	10	Ahsan, Faraz	8/16/2019	0.60	\$308.75	\$185.25	Prepare balances file for analysis by loading into database environment for parsing and review.
PR	10	Ahsan, Faraz	8/16/2019	2.30	\$308.75	\$710.13	Revise previous script to create Central Government balances analysis file by incorporating balances from ERS balances file into full comparison table.
PR	10	Ahsan, Faraz	8/16/2019	0.40	\$308.75	\$123.50	Finalize results of initial balance analysis and sent summary to team.
Outside - PR	10	Ahsan, Faraz	8/19/2019	1.60	\$308.75	\$494.00	Analyze stored procedures received from I. De Jesus to identify potential business rules and data filters to reconcile population of unreconciled TRS balances.
Outside - PR	10	Ahsan, Faraz	8/19/2019	2.20	\$308.75	\$679.25	Review Central Government reimbursement files and compare to corresponding database table to verify reimbursements are being aggregated correctly.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Ahsan, Faraz	8/20/2019	1.20	\$308.75	\$370.50	Analyze Corrida files provided by ERS team and verify sums tie out to reimbursements in SABI system.
PR	10	Ahsan, Faraz	8/20/2019	3.10	\$308.75	\$957.13	Review TRS stored procedures and test various filters and methods outlined in procedures to further reconcile remaining TRS balances.
PR	10	Ahsan, Faraz	8/20/2019	1.10	\$308.75	\$339.63	Develop new scripts to test alternate balance calculation methodology and test script on population of unreconciled balances.
PR	10	Ahsan, Faraz	8/21/2019	2.10	\$308.75	\$648.38	Revise Central Government aggregated balances analysis table using a newly identified population of participants.
Outside - PR	10	Ahsan, Faraz	8/21/2019	2.40	\$308.75	\$741.00	Review participants whose balances do not reconcile between final balances information sent to Alight and ERS Final Reconciliation files.
Outside - PR	10	Ahsan, Faraz	8/22/2019	2.20	\$308.75	\$679.25	Revise TRS aggregated balances analysis table using modified ranges of dates to coincide with Ley 160 and Ley 106 implementations and measure effect on all participant balances.
PR	10	Ahsan, Faraz	8/23/2019	0.20	\$308.75	\$61.75	Participate in call with C. Radis (Ankura) to review newly received TRS reimbursement detail and develop plan for import and analysis.
Outside - PR	10	Ahsan, Faraz	8/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with C. Radis and V. Padilla (Ankura) to review the current status of Central Government participant balance reconciliation and identify next steps in analysis.
Outside - PR	10	Ahsan, Faraz	8/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABI Data Transformation.
Outside - PR	10	Ahsan, Faraz	8/23/2019	1.60	\$308.75	\$494.00	Prepare scripts and counts for Central Government analysis to date to review with team on call.
PR	10	Alvarez, Javier	8/1/2019	1.00	\$451.25	\$451.25	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
PR	10	Alvarez, Javier	8/1/2019	2.10	\$451.25	\$947.63	Analyze the external Sabi report to DDA bank statement.
Outside - PR	10	Alvarez, Javier	8/2/2019	0.80	\$451.25	\$361.00	Prepare summary of weekly status email.
PR	10	Alvarez, Javier	8/5/2019	1.20	\$451.25	\$541.50	Participate in meeting with representatives of Ankura to discuss current status, pending items and plans for upcoming week.
PR	10	Alvarez, Javier	8/5/2019	0.60	\$451.25	\$270.75	Review of team tasks for next trip to Puerto Rico regarding the reconciliation process.
Outside - PR	10	Alvarez, Javier	8/6/2019	1.80	\$451.25	\$812.25	Review notes and files provided by TRS.
Outside - PR	10	Alvarez, Javier	8/6/2019	1.00	\$451.25	\$451.25	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Alvarez, Javier	8/6/2019	1.10	\$451.25	\$496.38	Review of bank account transaction related to TRS.
Outside - PR	10	Alvarez, Javier	8/7/2019	2.50	\$451.25	\$1,128.13	Review transaction detail and cash disbursement data for TRS continued.
Outside - PR	10	Alvarez, Javier	8/7/2019	2.20	\$451.25	\$992.75	Review transaction detail and cash disbursement data for TRS.
Outside - PR	10	Alvarez, Javier	8/8/2019	2.00	\$451.25	\$902.50	Participate in meetings with K. Ayala and E. Garay (ERS Accounting).
Outside - PR	10	Alvarez, Javier	8/8/2019	1.70	\$451.25	\$767.13	Participate in meeting with I. Gonzalez (TRS Finance & IT) regarding TRS Reconciliation and discrepancy examples.
Outside - PR	10	Alvarez, Javier	8/9/2019	2.60	\$451.25	\$1,173.25	Review files provided from Hacienda related to participant data.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Alvarez, Javier	8/12/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura to review current monthly Hacienda Excel report data and adjustment reconciliation process.
PR	10	Alvarez, Javier	8/12/2019	1.30	\$451.25	\$586.63	Review of TRS reports from the RHUM system.
PR	10	Alvarez, Javier	8/12/2019	0.50	\$451.25	\$225.63	Participate in call with A. Rivera (Ankura) to discuss differences in trust to SABI reconciliation.
Outside - PR	10	Alvarez, Javier	8/13/2019	1.00	\$451.25	\$451.25	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and Sabi systems.
Outside - PR	10	Alvarez, Javier	8/13/2019	1.50	\$451.25	\$676.88	Participate in meeting with representatives of TRS to discuss question regarding TRS reconciliation.
Outside - PR	10	Alvarez, Javier	8/13/2019	0.20	\$451.25	\$90.25	Participate in meeting with A. Rivera (Ankura) to go through TRS monthly contribution files.
PR	10	Alvarez, Javier	8/14/2019	1.10	\$451.25	\$496.38	Perform testing of Agency Payment to TRS Reconciliation.
PR	10	Alvarez, Javier	8/14/2019	1.50	\$451.25	\$676.88	Participate in call with V. Padilla & A. Rivera (Ankura) to discuss TRS & municipalities & corps reconciliation.
Outside - PR	10	Alvarez, Javier	8/15/2019	1.00	\$451.25	\$451.25	Review files provided from Hacienda related to participant data.
Outside - PR	10	Alvarez, Javier	8/15/2019	1.30	\$451.25	\$586.63	Review of presentation slide for TRS.
PR	10	Alvarez, Javier	8/16/2019	1.80	\$451.25	\$812.25	Review additional files provided from Hacienda related to participant data.
Outside - PR	10	Alvarez, Javier	8/19/2019	1.60	\$451.25	\$722.00	Document a list of Corp/Municipalities.
Outside - PR	10	Alvarez, Javier	8/19/2019	1.70	\$451.25	\$767.13	Create compilation of all agencies for TRS.
PR	10	Alvarez, Javier	8/20/2019	0.50	\$451.25	\$225.63	Participate in meeting with representatives of Aixa regarding agencies not included in the reconciliation for Central Govt.
PR	10	Alvarez, Javier	8/20/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Corp Municipalities.
PR	10	Alvarez, Javier	8/20/2019	1.00	\$451.25	\$451.25	Prepare questions for meeting with ERS for Central Gov and Corps/Munis.
Outside - PR	10	Alvarez, Javier	8/21/2019	0.50	\$451.25	\$225.63	Participate in meeting with C. Soto (ERS) about outstanding items.
Outside - PR	10	Alvarez, Javier	8/21/2019	1.50	\$451.25	\$676.88	Participate in meeting with I. Gonzalez (TRS) to review TRS Reconciliation discrepancies between TRS Reconciliation File and SABI tables.
Outside - PR	10	Alvarez, Javier	8/21/2019	1.50	\$451.25	\$676.88	Participate in meeting with J. Reyes (TRS) regarding the updated monthly bank account reconciliation.
Outside - PR	10	Alvarez, Javier	8/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABI Data Transformation.
Outside - PR	10	Alvarez, Javier		0.80	\$451.25	\$361.00	Participate in internal meeting with V. Padilla and C. Radis (Ankura) to discuss additional information learned during TRS IT and Finance meetings.
Outside - PR	10	Boo, Jason	8/15/2019	1.30	\$451.25	\$586.63	Review of current status on retirement contracts to analyze impact on Oct. 14, 2019 go-live.
Outside - PR	10	Boo, Jason	8/15/2019	0.80	\$451.25	\$361.00	Review of current progress on retirement contributions by agency reconciliation.
Outside - PR	10	Ferry, Jason	8/1/2019	0.60	\$285.00	\$171.00	Log additional files received in tracker for transparency.
Outside - PR	10	Ferry, Jason	8/1/2019	1.50	\$285.00	\$427.50	Investigate procedure documentation scripts and translate process documentation to identify important fields and how they map to different tables.
Outside - PR	10	Ferry, Jason	8/1/2019	2.60	\$285.00	\$741.00	Analyze adjustment tables in order to match provided adjustment control amounts.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Ferry, Jason	8/1/2019	0.90	\$285.00	\$256.50	Perform quality control on different TRS stage tables to test relationships between load files with different naming conventions.
Outside - PR	10	Ferry, Jason	8/2/2019	1.80	\$285.00	\$513.00	Perform quality control on different TRS stage tables to test relationships between load files with different naming conventions.
PR	10	Ferry, Jason	8/5/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura to discuss data process status for reconciliation analysis.
PR	10	Ferry, Jason	8/5/2019	1.20	\$285.00	\$342.00	Participate in meeting with representatives of Ankura to discuss current status, pending items and plans for upcoming week.
PR	10	Ferry, Jason	8/5/2019	1.30	\$285.00	\$370.50	Create consolidated table of no web remesa agency data for analysis and comparison to web remesa agency data.
Outside - PR	10	Ferry, Jason	8/5/2019	2.40	\$285.00	\$684.00	Analyze and perform quality control between web remesa and no web remesa tables to identify any data gaps and proceed with analysis.
Outside - PR	10	Ferry, Jason	8/6/2019	2.00	\$285.00	\$570.00	Create schedule to match and run quality control between web remesa and no web remesa tables to identify any data gaps.
Outside - PR	10	Ferry, Jason	8/6/2019	0.50	\$285.00	\$142.50	Compare control totals for ATM no web remesa files to SABI totals.
Outside - PR	10	Ferry, Jason	8/6/2019	0.60	\$285.00	\$171.00	Compare control totals for RHUM-002 final output to SABI amounts as preliminary test.
Outside - PR	10	Ferry, Jason	8/6/2019	1.00	\$285.00	\$285.00	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Ferry, Jason	8/6/2019	0.40	\$285.00	\$114.00	Participate in meeting with representatives of Ankura to walk through contribution adjustments tables for both ERS and TRS in SQL.
Outside - PR	10	Ferry, Jason	8/6/2019	3.80	\$285.00	\$1,083.00	Develop script to link RHUM TRS contributions to final output table that initially involves reading and translating stored procedures provided to us both from Spanish into English and from PL-SQL into T-SQL.
Outside - PR	10	Ferry, Jason	8/7/2019	2.80	\$285.00	\$798.00	Develop script to link RHUM TRS contributions to final output table - focus on PRC_CONV_NOMPS_SRM procedure step.
Outside - PR	10	Ferry, Jason	8/7/2019	3.40	\$285.00	\$969.00	Create script to link RHUM TRS contributions to final output table - focus on PRC_CONV_NOMPS_ANULA procedure step.
Outside - PR	10	Ferry, Jason	8/7/2019	0.30	\$285.00	\$85.50	Compare control totals for ATM no web remesa files to SABI totals.
Outside - PR	10	Ferry, Jason	8/7/2019	1.90	\$285.00	\$541.50	Develop script to link RHUM TRS contributions to final output table - focus on PRC_CONV_NOMPS_TRANSF_SRM procedure step.
Outside - PR	10	Ferry, Jason	8/7/2019	0.40	\$285.00	\$114.00	Review and translate PRC_GEN_REMESA_GOB_SRM stored procedure for next steps on script.
Outside - PR	10	Ferry, Jason	8/7/2019	0.30	\$285.00	\$85.50	Create summary of progress from day for other team members to seek feedback and prepare for next steps.
Outside - PR	10	Ferry, Jason	8/8/2019	0.60	\$285.00	\$171.00	Review RHUM to TRS output process documentation to better understand next steps.
Outside - PR	10	Ferry, Jason	8/8/2019	1.40	\$285.00	\$399.00	Develop script to link RHUM TRS contributions to final output table.
Outside - PR	10	Ferry, Jason	8/8/2019	0.40	\$285.00	\$114.00	Participate in call with Cameron Radis and Victor Padilla to get feedback on current exercise and results from meetings.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Ferry, Jason	8/8/2019	2.80	\$285.00	\$798.00	Construct stage table from raw RHUM data that we can use to match biweekly contribution totals with consolidated TRS reconciliation totals.
Outside - PR	10	Ferry, Jason	8/8/2019	0.90	\$285.00	\$256.50	Create query new stage table to attempt to match biweekly contribution totals to consolidated TRS reconciliation totals.
Outside - PR	10	Ferry, Jason	8/9/2019	2.90	\$285.00	\$826.50	Stage and validate table of newly received TRS Hacienda Files.
Outside - PR	10	Ferry, Jason	8/9/2019	1.70	\$285.00	\$484.50	Perform query raw RHUM table and newly staged TRS Hacienda table to find matches between them.
PR	10	Ferry, Jason	8/12/2019	2.10	\$285.00	\$598.50	Query raw RHUM table and staged TRS Hacienda table to find matches between them.
PR	10	Ferry, Jason	8/12/2019	2.90	\$285.00	\$826.50	Query SABI TRS balances table to try to match balances with T_HISTORIA_REMESA table.
PR	10	Ferry, Jason	8/12/2019	1.80	\$285.00	\$513.00	Identify common criteria among balances that do and do not match to determine what is causing these matches and nonmatches.
PR	10	Ferry, Jason	8/12/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura to review current monthly Hacienda Excel report data and adjustment reconciliation process.
PR	10	Ferry, Jason	8/13/2019	1.00	\$285.00	\$285.00	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and SABI systems.
PR	10	Ferry, Jason	8/13/2019	2.10	\$285.00	\$598.50	Investigate participants whose contributions balances do not match the totals from contributions tables, focusing on finding common criteria that could be causing these mismatches.
PR	10	Ferry, Jason	8/13/2019	1.60	\$285.00	\$456.00	Investigate participants whose contributions balances do not match the totals from contributions tables, focusing on finding common criteria that could be causing these mismatches.
PR	10	Ferry, Jason	8/13/2019	0.60	\$285.00	\$171.00	Participate in meeting with representatives of Ankura to review files of payment contribution reports sent by each TRS agency to Hacienda received from C. Soto (ERS).
PR	10	Ferry, Jason	8/13/2019	0.50	\$285.00	\$142.50	Participate in call with representatives of Ankura to discuss TRS municipalities & corps reconciliation status.
PR	10	Ferry, Jason	8/13/2019	3.10	\$285.00	\$883.50	Review stored procedure process to match raw RHUM data to T_HISTNOMAJUS table.
Outside - PR	10	Ferry, Jason	8/14/2019	1.00	\$285.00	\$285.00	Participate in call with V. Padilla (Ankura) to discuss TRS reconciliation status.
Outside - PR	10	Ferry, Jason	8/14/2019	1.50	\$285.00	\$427.50	Review stored procedure process to match raw RHUM data to T_HISTNOMAJUS table.
PR	10	Ferry, Jason	8/14/2019	3.60	\$285.00	\$1,026.00	Investigate specific lines that do not reconcile in search of patterns to provide additional criteria for reconciliation.
PR	10	Ferry, Jason	8/14/2019	0.80	\$285.00	\$228.00	Summarize finding of day and prepare an email for the team.
PR	10	Ferry, Jason	8/14/2019	0.50	\$285.00	\$142.50	Participate in touchpoint call with representatives of Ankura to discuss reconciliation status.
PR	10	Ferry, Jason	8/14/2019	0.50	\$285.00	\$142.50	Participate in discussion with C. Radis and F. Ahsan (Ankura) about TRS reconciliation status and action items.
Outside - PR	10	Ferry, Jason	8/15/2019	2.90	\$285.00	\$826.50	Expand TRS RHUM to SABI reconciliation from example month to encompass full monthly range of reconciliation.
Outside - PR	10	Ferry, Jason	8/15/2019	2.80	\$285.00	\$798.00	Investigate specific lines that do not reconcile in search of patterns to provide additional criteria for reconciliation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Ferry, Jason	8/15/2019	1.90	\$285.00	\$541.50	Explore TRS RHUM to SABI reconciliation at participant level.
Outside - PR	10	Ferry, Jason	8/16/2019	3.50	\$285.00	\$997.50	Analyze TRS RHUM to SABI reconciliation at participant level.
Outside - PR	10	Ferry, Jason	8/19/2019	3.10	\$285.00	\$883.50	Review RHUM to SABI conversion stored procedures, focusing on date conversion methodology.
Outside - PR	10	Ferry, Jason	8/19/2019	1.60	\$285.00	\$456.00	Analyze additional stored procedures to find criteria to incorporate into analysis.
Outside - PR	10	Ferry, Jason	8/19/2019	3.50	\$285.00	\$997.50	Analyze specific lines that do not reconcile in search of patterns to provide additional criteria for reconciliation.
PR	10	Ferry, Jason	8/20/2019	2.50	\$285.00	\$712.50	Investigate specific lines that do not reconcile between RHUM and SABI, determining what questions we have for TRS.
PR	10	Ferry, Jason	8/20/2019	2.60	\$285.00	\$741.00	Continue to investigate specific lines that do not reconcile between RHUM and SABI, determining what questions we have for TRS.
PR	10	Ferry, Jason	8/20/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura to discuss status of TRS Reconciliation and finalize questions for TRS IT.
PR	10	Ferry, Jason	8/20/2019	1.00	\$285.00	\$285.00	Prepare and summarize process-based questions for TRS.
Outside - PR	10	Ferry, Jason	8/21/2019	2.80	\$285.00	\$798.00	Review previous ERS balance reconciliation script to look at example rows that do not reconcile.
Outside - PR	10	Ferry, Jason	8/21/2019	3.90	\$285.00	\$1,111.50	Construct script to tie Alight balances back to ERS corporation and municipality detalle nomina detail.
PR	10	Ferry, Jason	8/22/2019	3.80	\$285.00	\$1,083.00	Summarize TRS RHUM to SABI contribution reconciliation process in preparation of team call.
Outside - PR	10	Ferry, Jason	8/23/2019	1.30	\$285.00	\$370.50	Perform quality control on TRS Reimbursements Table in preparation of import, including manually mapping SSNs.
Outside - PR	10	Ferry, Jason	8/23/2019	1.50	\$285.00	\$427.50	Import and stage TRS Reimbursement table in SQL for analysis.
Outside - PR	10	Ferry, Jason	8/23/2019	1.90	\$285.00	\$541.50	Prepare May 2019 TRS RHUM to SABI script and table for call with team.
Outside - PR	10	Ferry, Jason	8/23/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABI Data Transformation.
Outside - PR	10	Ferry, Jason	8/23/2019	1.90	\$285.00	\$541.50	Create summary file of May 2019 RHUM to SABI contribution reconciliation with participant level metrics.
PR	10	Ferry, Jason	8/23/2019	0.80	\$285.00	\$228.00	Query list of agencies and deduction codes, searching for additional descriptive criteria to further map or bucket these codes.
Outside - PR	10	Ferry, Jason	8/26/2019	0.90	\$285.00	\$256.50	Query list of agencies and deduction codes, searching for additional descriptive criteria to further map or bucket these codes.
Outside - PR	10	Ferry, Jason	8/26/2019	3.20	\$285.00	\$912.00	Review ERS documentation to determine process to reconcile RHUM to SABI for Central Government.
Outside - PR	10	Ferry, Jason	8/26/2019	2.40	\$285.00	\$684.00	Test stored procedure logic for matching RHUM to SABI for ERS Central Government.
Outside - PR	10	Ferry, Jason	8/26/2019	1.70	\$285.00	\$484.50	Review and test script to investigate central government Alight balances that do not fully reconcile.
PR	10	Ferry, Jason	8/27/2019	1.90	\$285.00	\$541.50	Review and test script to investigate central government Alight balances that do not fully reconcile.
PR	10	Ferry, Jason	8/27/2019	0.50	\$285.00	\$142.50	Investigate SSNs from agency missing from RHUM to SABI reconciliation to try to find criteria leading to reconciliation.
PR	10	Ferry, Jason	8/27/2019	0.30	\$285.00	\$85.50	Participate in call with V. Padilla (Ankura) to discuss discrepancy in TRS RHUM to SABI reconciliation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Ferry, Jason	8/27/2019	2.70	\$285.00	\$769.50	Summarize metrics for agency with discrepancy in TRS RHUM to SABI reconciliation, investigating SSNs missing from the system and amounts off.
PR	10	Ferry, Jason	8/28/2019	2.40	\$285.00	\$684.00	Investigate SSNs from agency missing from RHUM to SABI reconciliation to see if data is missing.
PR	10	Ferry, Jason	8/28/2019	0.90	\$285.00	\$256.50	Perform quality control on RHUM to SABI script, comparing to another generated output to search for additional discrepancies.
PR	10	Ferry, Jason	8/28/2019	1.80	\$285.00	\$513.00	Create additional summary with metrics for agency with discrepancy in TRS RHUM to SABI reconciliation, investigating SSNs missing from the system and amounts off.
PR	10	Ferry, Jason	8/29/2019	3.40	\$285.00	\$969.00	Create additional summary with metrics for agency with discrepancy in TRS RHUM to SABI reconciliation, investigating SSNs missing from the system and amounts off.
Outside - PR	10	Gupta, Komal	8/1/2019	1.00	\$260.00	\$260.00	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Gupta, Komal	8/5/2019	1.00	\$260.00	\$260.00	Review and analyze deduction code numbers to deduction code names over a variety of tables.
Outside - PR	10	Gupta, Komal	8/8/2019	2.00	\$260.00	\$520.00	Perform quality control procedure on newly received central government files to prepare for SQL import.
Outside - PR	10	Ha, Lauren	8/1/2019	1.00	\$260.00	\$260.00	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Ha, Lauren	8/1/2019	0.30	\$260.00	\$78.00	Revise documentation and file tracker for Transferencia and H372 files received and parced.
Outside - PR	10	Ha, Lauren	8/5/2019	1.00	\$260.00	\$260.00	Review the relationship between the deduction codes in Hacienda Monthly files.
Outside - PR	10	Ha, Lauren	8/5/2019	0.50	\$260.00	\$130.00	Participate in call with representatives of Ankura to discuss reconciliation status and next steps for each workstream (ERS Central Gov., ERS Corp/Muni, TRS).
Outside - PR	10	Ha, Lauren	8/5/2019	1.00	\$260.00	\$260.00	Participate in meeting with representatives of Ankura to discuss data process status for reconciliation analysis.
Outside - PR	10	Ha, Lauren	8/6/2019	1.60	\$260.00	\$416.00	Consolidate New DC Program Contribution Bank Transfer files to prepare for SQL entry.
Outside - PR	10	Ha, Lauren	8/6/2019	1.00	\$260.00	\$260.00	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Ha, Lauren	8/6/2019	0.40	\$260.00	\$104.00	Prepare TRS data for consolidation in SQL by comparing column and total formats.
Outside - PR	10	Ha, Lauren	8/7/2019	2.00	\$260.00	\$520.00	Perform quality control procedures and consolidating Central Government data to prepare for SQL entry.
Outside - PR	10	Ha, Lauren	8/7/2019	0.50	\$260.00	\$130.00	Prepare Central Government data for consolidation in SQL by comparing column and total formats.
Outside - PR	10	Ha, Lauren	8/7/2019	0.50	\$260.00	\$130.00	Prepare and import consolidated Central Government data for data analysis.
Outside - PR	10	Ha, Lauren	8/8/2019	3.50	\$260.00	\$910.00	Compare subtotals of all consolidated Central Government files against the original files and ensure that social security numbers are correct for quality control.
Outside - PR	10	Ha, Lauren	8/9/2019	0.30	\$260.00	\$78.00	Log Alight Data files for consistency and transparency of work status.
Outside - PR	10	Ha, Lauren	8/21/2019	0.50	\$260.00	\$130.00	Perform quality control procedures and consolidating TRS data to prepare for SQL entry.
PR	10	Ha, Lauren	8/22/2019	0.50	\$260.00	\$130.00	Perform quality control procedures and consolidating TRS data using VBA to prepare for SQL entry.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Ha, Lauren	8/22/2019	1.00	\$260.00	\$260.00	Stage and import P408consolidated TRS data for data analysis.
Outside - PR	10	Harvey, Christopher	8/6/2019	1.00	\$522.50	\$522.50	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Harvey, Christopher	8/8/2019	1.00	\$522.50	\$522.50	Participate in debrief meeting with representatives of Ankura on information learned from meetings with TRS and discuss information required.
Outside - PR	10	Harvey, Christopher	8/9/2019	0.50	\$522.50	\$261.25	Review of team update and the status of workstreams.
PR	10	Harvey, Christopher	8/13/2019	1.00	\$522.50	\$522.50	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and Sabi systems.
PR	10	Harvey, Christopher	8/13/2019	0.30	\$522.50	\$156.75	Prepare for call with representatives of Ankura.
PR	10	Harvey, Christopher	8/14/2019	0.50	\$522.50	\$261.25	Participate in touchpoint call with representatives of Ankura to discuss reconciliation status.
Outside - PR	10	Harvey, Christopher	8/15/2019	1.00	\$522.50	\$522.50	Participate in call with representatives of Ankura to review status of reconciliation.
Outside - PR	10	Harvey, Christopher	8/15/2019	1.00	\$522.50	\$522.50	Participate in meeting with representatives of Ankura to discuss adjusted focus on participant balances instead of bank (DDA and Trust) cash activity.
PR	10	Harvey, Christopher	8/23/2019	0.50	\$522.50	\$261.25	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABDI Data Transformation.
PR	10	Harvey, Christopher	8/23/2019	0.50	\$522.50	\$261.25	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABDI Data Transformation.
Outside - PR	10	Harvey, Christopher	8/27/2019	0.70	\$522.50	\$365.75	Participate in conference call with representatives of Ankura regarding deliverables and timeline for balance validation exercise for participants of Plan 106.
Outside - PR	10	Kennedy, Patrick	8/8/2019	0.50	\$285.00	\$142.50	Participate in meeting with J. Boo (Ankura) about task pertaining to fixing formats of excel time sheet data for project.
Outside - PR	10	Kennedy, Patrick	8/9/2019	3.40	\$285.00	\$969.00	Prepare March, April and May fee estimates at the request of J. Boo for Project.
Outside - PR	10	Kennedy, Patrick	8/9/2019	3.50	\$285.00	\$997.50	Continue to prepare March, April and May fee estimates at the request of J. Boo for Project.
PR	10	Kennedy, Patrick	8/12/2019	3.60	\$285.00	\$1,026.00	Prepare June 03 and June 04 fee estimates at the request of J. Boo for project.
Outside - PR	10	Kennedy, Patrick	8/12/2019	3.60	\$285.00	\$1,026.00	Continue to prepare June 03 and June 04 fee estimates at the request of J. Boo for project.
PR	10	Kennedy, Patrick	8/13/2019	3.20	\$285.00	\$912.00	Prepare the corrected May fee estimates at the request of J. Boo for project.
Outside - PR	10	Khoury, Mya	8/1/2019	0.90	\$285.00	\$256.50	Participate in meeting with representatives of Ankura to discuss status of project, outstanding queries and analysis.
Outside - PR	10	Khoury, Mya	8/5/2019	0.50	\$285.00	\$142.50	Participate in call with representatives of Ankura to discuss reconciliation status and next steps for each workstream (ERS Central Gov., ERS Corp/Muni, TRS).
Outside - PR	10	Khoury, Mya	8/5/2019	0.30	\$285.00	\$85.50	Convert unstructured Non-Web Remesa agency contribution files into structured data and consolidating them by agency for database load.
Outside - PR	10	Khoury, Mya	8/5/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura to discuss data process status for reconciliation analysis.
Outside - PR	10	Khoury, Mya	8/6/2019	0.90	\$285.00	\$256.50	Convert unstructured Non-Web Remesa agency contribution files into structured data and consolidating them by agency for database load.
Outside - PR	10	Khoury, Mya	8/6/2019	1.20	\$285.00	\$342.00	Stage Non-Web Remesa structured data and perform quality control.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Khoury, Mya	8/7/2019	1.80	\$285.00	\$513.00	Convert unstructured Gov Central Draft Details files into structured data and consolidate them by agency for database load. Perform quality control on subtotals.
Outside - PR	10	Khoury, Mya	8/7/2019	1.10	\$285.00	\$313.50	Convert unstructured Non-Web Remesa agency contribution files into structured data and consolidating them by agency for database load. Compare ATM Non-Web Remesa files to Web Remesa details.
Outside - PR	10	Khoury, Mya	8/8/2019	2.90	\$285.00	\$826.50	Convert unstructured Gov Central Draft Details files into structured data and consolidate them by agency for database load. Perform quality control on subtotals. Validate consolidated staged table.
Outside - PR	10	Khoury, Mya	8/9/2019	0.50	\$285.00	\$142.50	Finalize consolidation of Gov Central Draft Details files in structured database.
Outside - PR	10	Khoury, Mya	8/21/2019	1.20	\$285.00	\$342.00	Convert PDF file of TRS disbursement check into structured data.
PR	10	Khoury, Mya	8/22/2019	1.40	\$285.00	\$399.00	Consolidate unstructured TRS Reconciliation data file by month for database load.
PR	10	Khoury, Mya	8/22/2019	0.70	\$285.00	\$199.50	Load, stage, and validate TRS Disbursement Check file and TRS Reconciliation file into database.
PR	10	Khoury, Mya	8/23/2019	0.50	\$285.00	\$142.50	Conversion of unstructured PDF TRS Reconciliation file into structured data for database load.
Outside - PR	10	Padilla, Victor	8/1/2019	0.90	\$451.25	\$406.13	Participate in meeting with representatives of Ankura to discuss status of project, outstanding queries and analysis.
Outside - PR	10	Padilla, Victor	8/1/2019	3.30	\$451.25	\$1,489.13	Reconcile monthly balances and overall balances by participant.
Outside - PR	10	Padilla, Victor	8/1/2019	3.30	\$451.25	\$1,489.13	Develop query on various historical SABI tables. to reconcile to April and May 2019 payroll balances.
Outside - PR	10	Padilla, Victor	8/1/2019	1.00	\$451.25	\$451.25	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Padilla, Victor	8/2/2019	3.00	\$451.25	\$1,353.75	Document queries and result set of initial reconciliation of balances with SABI tables and analyze of TRS reconciliation excel file.
Outside - PR	10	Padilla, Victor	8/5/2019	2.40	\$451.25	\$1,083.00	Analyze narratives of reconciliation of TRS, Central Gov and Municipalities. Preliminary analysis of Oracle tables.
Outside - PR	10	Padilla, Victor	8/6/2019	3.60	\$451.25	\$1,624.50	Perform and review analysis of TRS reconciliation tables prepared by the team.
Outside - PR	10	Padilla, Victor	8/6/2019	3.60	\$451.25	\$1,624.50	Continue to perform and review analysis of TRS reconciliation tables prepared by the team.
Outside - PR	10	Padilla, Victor	8/6/2019	1.00	\$451.25	\$451.25	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Padilla, Victor	8/7/2019	3.95	\$451.25	\$1,782.44	Perform and review analysis of TRS reconciliation tables prepared by the team.
Outside - PR	10	Padilla, Victor	8/7/2019	3.95	\$451.25	\$1,782.44	Analyze and review bank transfers reconciliation files.
Outside - PR	10	Padilla, Victor	8/8/2019	1.00	\$451.25	\$451.25	Participated in meeting with client to discuss Oracle backend tables related to TRS recon.
Outside - PR	10	Padilla, Victor	8/8/2019	3.30	\$451.25	\$1,489.13	Perform and review analysis of TRS reconciliation tables prepared by the team.
Outside - PR	10	Padilla, Victor	8/8/2019	3.30	\$451.25	\$1,489.13	Analyze and review bank transfers reconciliation files.
Outside - PR	10	Padilla, Victor	8/8/2019	1.00	\$451.25	\$451.25	Participate in representatives of Ankura debrief meeting on information learned from meetings with TRS and discuss information required.
Outside - PR	10	Padilla, Victor	8/12/2019	2.10	\$451.25	\$947.63	Review and analyze SQL queries to recreate examples of historical reports by participant.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Padilla, Victor	8/12/2019	2.00	\$451.25	\$902.50	Request status update slide with TRS status of balance reconciliation for review.
Outside - PR	10	Padilla, Victor	8/12/2019	2.10	\$451.25	\$947.63	Continue to review and analyze SQL queries to recreate examples of historical reports by participant.
PR	10	Padilla, Victor	8/13/2019	2.10	\$451.25	\$947.63	Review TRS transactional historical tables and calculation of interests.
PR	10	Padilla, Victor	8/13/2019	1.00	\$451.25	\$451.25	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and Sabi systems.
PR	10	Padilla, Victor	8/13/2019	1.50	\$451.25	\$676.88	Participate in meeting with representatives of TRS to discuss question regarding TRS reconciliation.
PR	10	Padilla, Victor	8/13/2019	0.50	\$451.25	\$225.63	Participate in call with representatives of Ankura to discuss TRS municipalities & corps reconciliation status.
PR	10	Padilla, Victor	8/14/2019	2.20	\$451.25	\$992.75	Analyze backend tables and Oracle stored procedures required to reverse engineer the calculation of balances by participant.
PR	10	Padilla, Victor	8/14/2019	2.20	\$451.25	\$992.75	Continue to analyze backend tables and Oracle stored procedures required to reverse engineer the calculation of balances by participant.
PR	10	Padilla, Victor	8/14/2019	1.00	\$451.25	\$451.25	Participate in call with J. Ferry (Ankura) to discuss TRS reconciliation status.
PR	10	Padilla, Victor	8/14/2019	1.50	\$451.25	\$676.88	Participate in call with J. Alvarez & A. Rivera (Ankura) to discuss TRS & municipalities & corps reconciliation.
PR	10	Padilla, Victor	8/14/2019	0.50	\$451.25	\$225.63	Participate in touchpoint call with representatives of Ankura to discuss reconciliation status.
Outside - PR	10	Padilla, Victor	8/15/2019	3.10	\$451.25	\$1,398.88	Review reconciliation gaps, Corps and Municipalities, overall priorities and prepare for meetings.
Outside - PR	10	Padilla, Victor	8/15/2019	1.00	\$451.25	\$451.25	Participate in call with representatives of Ankura to review status of reconciliation.
Outside - PR	10	Padilla, Victor	8/15/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura to discuss adjusted focus on participant balances instead of bank (DDA and Trust) cash activity.
Outside - PR	10	Padilla, Victor	8/16/2019	1.50	\$451.25	\$676.88	Review status of various activities for TRS, muni and corps, etc. including the loading of the balances table for Munis.
Outside - PR	10	Padilla, Victor	8/19/2019	2.10	\$451.25	\$947.63	Analyze agency mapping of Central Government and Municipalities and Corps.
Outside - PR	10	Padilla, Victor	8/19/2019	1.90	\$451.25	\$857.38	Analyze stored procedures to calculate balances.
Outside - PR	10	Padilla, Victor	8/19/2019	3.10	\$451.25	\$1,398.88	Review of various source files with contributions data for central government.
PR	10	Padilla, Victor	8/20/2019	1.90	\$451.25	\$857.38	Review and prepare for discussion on TRS status of RHUM to Sabi recon and progress on participants balances.
PR	10	Padilla, Victor	8/20/2019	1.50	\$451.25	\$676.88	Participate in meeting with M. Guzman (Retiro) regarding relevant reports in SABI front interface relevant to reconciliation process and the individual participant balance differences.
PR	10	Padilla, Victor	8/20/2019	3.90	\$451.25	\$1,759.88	Perform analysis of agencies breakdown for Central Government and Corporations and Municipalities.
Outside - PR	10	Padilla, Victor	8/21/2019	0.30	\$451.25	\$135.38	Prepare for meeting with I. Gonzalez (Retiro/TRS) to discuss examples of participants with balances that did not tie to Excel reconciliation file.
Outside - PR	10	Padilla, Victor	8/21/2019	1.50	\$451.25	\$676.88	Participate in meeting with I. Gonzalez (TRS) to review TRS Reconciliation discrepancies between TRS Reconciliation File and SABI tables.
Outside - PR	10	Padilla, Victor	8/21/2019	1.50	\$451.25	\$676.88	Participate in meeting with J. Reyes (TRS) regarding the updated monthly bank account reconciliation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Padilla, Victor	8/21/2019	1.60	\$451.25	\$722.00	Analyze Central Government Results of comparing SABI data, source balance recon files and alight file with participants balances as of 5/30/2019.
Outside - PR	10	Padilla, Victor	8/21/2019	1.60	\$451.25	\$722.00	Create preliminary analysis of Municipalities and Corporations source files.
Outside - PR	10	Padilla, Victor	8/21/2019	1.80	\$451.25	\$812.25	Analyze reimbursement file provide by TRS and compare of amounts to SABI tables in the database.
Outside - PR	10	Padilla, Victor	8/21/2019	0.80	\$451.25	\$361.00	Participate in internal meeting with J. Alvarez and C. Radis (Ankura) to discuss additional information learned during TRS IT and Finance meetings.
PR	10	Padilla, Victor	8/22/2019	3.40	\$451.25	\$1,534.25	Perform detailed analysis and comparison of certain elements of law 160 vs. law 106 to determine eligibility of certain participants with 10 years of service as of August 1, 2014.
PR	10	Padilla, Victor	8/22/2019	3.40	\$451.25	\$1,534.25	Determine appropriate date filters and starting balances for TRS participants.
PR	10	Padilla, Victor	8/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with F. Ahsan and C. Radis (Ankura) to review the current status of Central Government participant balance reconciliation and identify next steps in analysis.
PR	10	Padilla, Victor	8/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABI Data Transformation.
PR	10	Padilla, Victor	8/23/2019	0.60	\$451.25	\$270.75	Create message to C. Soto (ERS) to request meeting to discuss a subset of participants with balances with discrepancies.
Outside - PR	10	Padilla, Victor	8/26/2019	1.60	\$451.25	\$722.00	Respond to H. Rivera (Sistema de Retiros) with the questions in preparation to the meeting to discuss potential differences with 232 participants and response to representatives of Ankura behind the rationale to request SABI front end application access.
Outside - PR	10	Padilla, Victor	8/26/2019	2.10	\$451.25	\$947.63	Analyze and provide input to representatives of Ankura in connection with reimbursement files provided by the client.
Outside - PR	10	Padilla, Victor	8/27/2019	1.50	\$451.25	\$676.88	Participate in meeting with J. Reyes (TRS) to discuss reconciliation differences, disbursements, and TRS reconciliation files.
Outside - PR	10	Padilla, Victor	8/27/2019	0.70	\$451.25	\$315.88	Participate in conference call with representatives of Ankura regarding deliverables and timeline for balance validation exercise for participants of Plan 106.
Outside - PR	10	Padilla, Victor	8/27/2019	1.90	\$451.25	\$857.38	Analyze RHUM to SABI reconciliation in TRS, requested additional analysis to quantify extent of differences of file.
Outside - PR	10	Padilla, Victor	8/27/2019	0.40	\$451.25	\$180.50	Prepare e-mail to schedule follow-up meeting with J. Reyes (Retiro) with action items.
Outside - PR	10	Padilla, Victor	8/27/2019	2.00	\$451.25	\$902.50	Prepare and share actions items for representatives of Ankura for the week of 8/26.
Outside - PR	10	Padilla, Victor	8/27/2019	0.30	\$451.25	\$135.38	Participate in call with J. Ferry (Ankura) to discuss discrepancy in TRS RHUM to SABI reconciliation.
PR	10	Padilla, Victor	8/28/2019	3.10	\$451.25	\$1,398.88	Review of summary of law 106 and 160 to provide input related to the testing the population of participants, review of RHUM to SABI exceptions for May 2019, review of team priorities.
PR	10	Padilla, Victor	8/29/2019	1.50	\$451.25	\$676.88	Participate in meeting with representatives of Ankura and C. Tirado Soto (ERS) to discuss Central Government/Corps and Municipalities data sources, exception cases of the Teacher's Retirement System, and the reconciliation plan for the Employee's Retirement System.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Padilla, Victor	8/29/2019	2.10	\$451.25	\$947.63	Define workstreams for Central Government and Corporations and Municipalities for the next three weeks.
PR	10	Padilla, Victor	8/29/2019	0.50	\$451.25	\$225.63	Analyze reimbursement files obtained from People Soft.
PR	10	Padilla, Victor	8/29/2019	2.40	\$451.25	\$1,083.00	Create and share overall extension of the timeline to produce files with potentially inconclusive balances by participant.
PR	10	Padilla, Victor	8/29/2019	2.30	\$451.25	\$1,037.88	Prepare for meeting and create a written record of key take away as for the meeting with C. Soto (ERS).
Outside - PR	10	Padilla, Victor	8/30/2019	1.60	\$451.25	\$722.00	Analyze projected hours for the next 3 to 4 to identify inconclusive balances.
Outside - PR	10	Padilla, Victor	8/30/2019	1.10	\$451.25	\$496.38	Revise and provide input to status update sent to client.
Outside - PR	10	Radis, Cameron	8/1/2019	0.50	\$308.75	\$154.38	Participate in internal discussion with F. Ahsan (Ankura) to discuss next week's meeting plan with ERS and TRS personnel.
Outside - PR	10	Radis, Cameron	8/1/2019	1.00	\$308.75	\$308.75	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Radis, Cameron	8/5/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to discuss reconciliation status and next steps for each workstream (ERS Central Gov., ERS Corp/Muni, TRS).
Outside - PR	10	Radis, Cameron	8/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss data process status for reconciliation analysis.
Outside - PR	10	Radis, Cameron	8/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to review current status of central government reconciliation and discuss SQL queries & SABI tables.
PR	10	Radis, Cameron	8/5/2019	1.10	\$308.75	\$339.63	Review adjustments table testing scripts. Review tables and flags from TRS stored procedures and testing them on SABI tables for both TRS and ERS with team.
PR	10	Radis, Cameron	8/5/2019	1.10	\$308.75	\$339.63	Review through Corporation and Municipality reconciliation agency examples that don't currently reconcile (114 and 115).
Outside - PR	10	Radis, Cameron	8/6/2019	3.00	\$308.75	\$926.25	Create systematic analysis to reconcile TRS participant balances from TRS reconciliation to SABI balances and SABI contribution detail.
Outside - PR	10	Radis, Cameron	8/6/2019	3.00	\$308.75	\$926.25	Continue to create systematic analysis to reconcile TRS participant balances from TRS reconciliation to SABI balances and SABI contribution detail.
Outside - PR	10	Radis, Cameron	8/6/2019	1.30	\$308.75	\$401.38	Drafting questions and prepping for Wednesday meeting at TRS with I. Gonzalez (TRS).
Outside - PR	10	Radis, Cameron	8/6/2019	0.40	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to walk through contribution adjustments tables for both ERS and TRS in SQL.
Outside - PR	10	Radis, Cameron	8/6/2019	1.00	\$308.75	\$308.75	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Radis, Cameron	8/7/2019	2.20	\$308.75	\$679.25	Analyze disbursements SABI table in TRS participant balance reconciliation exercise to tie out remaining 5% of participant balances that don't reconcile.
Outside - PR	10	Radis, Cameron	8/7/2019	2.40	\$308.75	\$741.00	Document discrepancies of 5% of participant balances for TRS that we couldn't reconcile and create examples to walk through with I. Gonzalez (TRS).
Outside - PR	10	Radis, Cameron	8/7/2019	1.30	\$308.75	\$401.38	Review data received on TRS participant balances prior to July 2017.
Outside - PR	10	Radis, Cameron	8/7/2019	1.80	\$308.75	\$555.75	Review mapping of ERS Central Government draft monthly reconciliations to finalize reconciliation workbooks and compare to current SABI tables.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Radis, Cameron	8/8/2019	2.00	\$308.75	\$617.50	Incorporate new tables and flags learned from discussion with I. Gonzalez (TRS) into the current TRS reconciliation to tie out additional 5% of participant balances.
Outside - PR	10	Radis, Cameron	8/8/2019	1.00	\$308.75	\$308.75	Participate in representatives of Ankura debrief meeting on information learned from meetings with TRS and discuss information required.
Outside - PR	10	Radis, Cameron	8/8/2019	1.70	\$308.75	\$524.88	Participate in meeting with I. Gonzalez (TRS Finance & IT) regarding TRS Reconciliation and discrepancy examples.
Outside - PR	10	Radis, Cameron	8/8/2019	2.00	\$308.75	\$617.50	Participate in meetings with K. Ayala and E. Garay (ERS Accounting).
Outside - PR	10	Radis, Cameron	8/8/2019	0.60	\$308.75	\$185.25	Prepare for meeting with I. Gonzalez (TRS) by reviewing questions and examples.
Outside - PR	10	Radis, Cameron	8/8/2019	0.60	\$308.75	\$185.25	Prepare for meeting with ERS Finance team.
Outside - PR	10	Radis, Cameron	8/9/2019	1.60	\$308.75	\$494.00	Compile weekend summary including accomplishments and next steps for each of the reconciliation workstreams.
Outside - PR	10	Radis, Cameron	8/9/2019	2.10	\$308.75	\$648.38	Incorporate new tables and flags learned from discussion with I. Gonzalez (TRS) into the current TRS reconciliation to tie out additional 5% of participant balances.
Outside - PR	10	Radis, Cameron	8/12/2019	3.30	\$308.75	\$1,018.88	Incorporate additional tables, filters, and logic received from I. Gonzalez (TRS) into the TRS reconciliation effort to remediate additional discrepancies.
Outside - PR	10	Radis, Cameron	8/12/2019	3.20	\$308.75	\$988.00	Test and verify TRS front-end system reports (for contributions, adjustments, and balances) to back end SABI data for example participant provided by TRS finance team.
PR	10	Radis, Cameron	8/13/2019	2.90	\$308.75	\$895.38	Incorporate additional tables, filters, and logic received from I. Gonzalez (TRS) into the TRS reconciliation effort to remediate additional discrepancies.
PR	10	Radis, Cameron	8/13/2019	1.00	\$308.75	\$308.75	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and Sabi systems.
Outside - PR	10	Radis, Cameron	8/13/2019	0.60	\$308.75	\$185.25	Participate in meeting with representatives of Ankura to review files of payment contribution reports sent by each TRS agency to Hacienda received from C. Soto (ERS).
Outside - PR	10	Radis, Cameron	8/13/2019	1.80	\$308.75	\$555.75	Review stored procedures that filter data from TRS RHUM files to SABI contribution tables.
Outside - PR	10	Radis, Cameron	8/13/2019	1.30	\$308.75	\$401.38	Review files received from C. Soto (ERS), believed to be payment contribution files sent by TRS agencies to Hacienda.
PR	10	Radis, Cameron	8/14/2019	2.70	\$308.75	\$833.63	Create TRS workflow status presentation to document and track current status of multiple workstreams being worked on for TRS reconciliation effort.
PR	10	Radis, Cameron	8/14/2019	1.40	\$308.75	\$432.25	Participate in meeting with V. Padilla and F. Ahsan (Ankura) to discuss TRS Participant Level Balance Matching from reconciliation files to SABI.
PR	10	Radis, Cameron	8/14/2019	0.50	\$308.75	\$154.38	Participate in discussion with J. Ferry and F. Ahsan (Ankura) about TRS reconciliation status and action items.
PR	10	Radis, Cameron	8/14/2019	2.10	\$308.75	\$648.38	Review analysis mapping participant contributions from raw RHUM files, through TRS stored procedures, to SABI contribution table for sample month of July 2017.
PR	10	Radis, Cameron	8/14/2019	1.40	\$308.75	\$432.25	Review stored procedures that filter data from TRS RHUM files to SABI contribution tables.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Radis, Cameron	8/15/2019	2.30	\$308.75	\$710.13	Document questions and create example workbook to walk through with TRS IT and Finance during meeting the week of 8/19.
PR	10	Radis, Cameron	8/15/2019	1.00	\$308.75	\$308.75	Participate in call with representatives of Ankura to review status of reconciliation.
PR	10	Radis, Cameron	8/15/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss adjusted focus on participant balances instead of bank (DDA and Trust) cash activity.
PR	10	Radis, Cameron	8/15/2019	1.80	\$308.75	\$555.75	Review participant balances file that ERS IT sent aight for ERS balances as of May 31, 2019 and incorporate this file into current reconciliation effort.
Outside - PR	10	Radis, Cameron	8/16/2019	1.80	\$308.75	\$555.75	Document weekly accomplishments by workstream and planning out next week's tasks and activities.
Outside - PR	10	Radis, Cameron	8/16/2019	2.20	\$308.75	\$679.25	Prepare questions and creating example workbook to walk through with TRS IT and Finance during meeting the week of 8/19.
Outside - PR	10	Radis, Cameron	8/16/2019	2.60	\$308.75	\$802.75	Finalize TRS workstream status slide to share with AAFAF.
PR	10	Radis, Cameron	8/19/2019	1.10	\$308.75	\$339.63	Prepare weekly tasks for data team for ERS Central Government reconciliation and TRS reconciliation.
PR	10	Radis, Cameron	8/19/2019	1.80	\$308.75	\$555.75	Update TRS question workbook for meetings with both TRS Finance and TRS IT teams to review discrepancies in TRS Reconciliation to SABI tables with additional questions.
PR	10	Radis, Cameron	8/19/2019	1.90	\$308.75	\$586.63	Review additional TRS IT Stored Procedures received to verify how data flows from raw RHUM files to SABI tables.
PR	10	Radis, Cameron	8/20/2019	2.40	\$308.75	\$741.00	Update ERS Corporation and Municipality reconciliation analysis using SABI tables used for TRS Reconciliation analysis to verify accuracy and results.
PR	10	Radis, Cameron	8/20/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss status of TRS Reconciliation and finalize questions for TRS IT.
PR	10	Radis, Cameron	8/20/2019	1.60	\$308.75	\$494.00	Finalize TRS question workbook for meetings with both TRS Finance and TRS IT teams to review discrepancies in TRS Reconciliation to SABI tables.
PR	10	Radis, Cameron	8/20/2019	1.10	\$308.75	\$339.63	Review list of agencies from ERS SABI tables to compare to current list of agencies in ERS Corporation and Municipality reconciliation.
PR	10	Radis, Cameron	8/20/2019	2.10	\$308.75	\$648.38	Perform quality control review of SABI tables participants in TRS cashing out entire balance when a reimbursement is requested.
Outside - PR	10	Radis, Cameron	8/21/2019	1.50	\$308.75	\$463.13	Participate in meeting with I. Gonzalez (TRS) to review TRS Reconciliation discrepancies between TRS Reconciliation File and SABI tables.
Outside - PR	10	Radis, Cameron	8/21/2019	1.50	\$308.75	\$463.13	Participate in meeting with J. Reyes (TRS) regarding the updated monthly bank account reconciliation.
Outside - PR	10	Radis, Cameron	8/21/2019	1.10	\$308.75	\$339.63	Review TRS disbursement check data provided by J. Reyes (TRS).
PR	10	Radis, Cameron	8/21/2019	1.40	\$308.75	\$432.25	Perform quality control review of ERS Central Government reconciliation analysis initially drafted by F. Ahsan.
PR	10	Radis, Cameron	8/21/2019	1.90	\$308.75	\$586.63	Test sample TRS participant balances to verify information learned from TRS IT meeting regarding timing of contributions and disbursements.
PR	10	Radis, Cameron	8/21/2019	0.80	\$308.75	\$247.00	Participate in internal meeting with J. Alvarez and V. Padilla (Ankura) to discuss additional information learned during TRS IT and Finance meetings.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Radis, Cameron	8/22/2019	2.20	\$308.75	\$679.25	Test filters on TRS Reconciliation analysis by altering date ranges to be limited to contributions, adjustments, and disbursements from August 2014 through May 2019.
PR	10	Radis, Cameron	8/22/2019	1.80	\$308.75	\$555.75	Review TRS Reconciliation file as of end of July 2019.
PR	10	Radis, Cameron	8/23/2019	1.40	\$308.75	\$432.25	Finalize TRS Reconciliation discrepancy workbook (identifying anomalies in TRS Reconciliation to SABl tables) to share with TRS team.
PR	10	Radis, Cameron	8/23/2019	0.80	\$308.75	\$247.00	Review TRS Reconciliation discrepancy workbook with C. Harvey prior to sending to RETIRO team.
PR	10	Radis, Cameron	8/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with F. Ahsan and V. Padilla (Ankura) to review the current status of Central Government participant balance reconciliation and identify next steps in analysis.
PR	10	Radis, Cameron	8/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABl Data Transformation.
PR	10	Radis, Cameron	8/23/2019	1.20	\$308.75	\$370.50	Prepare week summary report and next steps for weekly communication update email with AAFAF stakeholders.
PR	10	Radis, Cameron	8/23/2019	0.60	\$308.75	\$185.25	Update TRS Reconciliation status slide to share with AAFAF stakeholders.
PR	10	Radis, Cameron	8/23/2019	0.80	\$308.75	\$247.00	Review TRS Disbursement ACH transfer data received and plan strategy for incorporating into TRS Reconciliation effort.
PR	10	Radis, Cameron	8/23/2019	0.20	\$308.75	\$61.75	Participate in call with F. Ahsan (Ankura) to review newly received TRS reimbursement detail and develop plan for import and analysis.
Outside - PR	10	Radis, Cameron	8/26/2019	2.40	\$308.75	\$741.00	Prepare TRS reconciliation status summary report and correspondence to share with TRS leadership and IT.
Outside - PR	10	Radis, Cameron	8/27/2019	0.70	\$308.75	\$216.13	Participate in conference call with representatives of Ankura regarding deliverables and timeline for balance validation exercise for participants of Plan 106.
Outside - PR	10	Radis, Cameron	8/27/2019	1.50	\$308.75	\$463.13	Participate in meeting with J. Reyes (TRS) to discuss reconciliation differences, disbursements, and TRS reconciliation files.
Outside - PR	10	Radis, Cameron	8/27/2019	1.00	\$308.75	\$308.75	Review additional Nomina Central data provided by J. Reyes.
PR	10	Radis, Cameron	8/27/2019	1.80	\$308.75	\$555.75	Review analysis comparing TRS RHUM files to SABl data for month of May 2019.
PR	10	Radis, Cameron	8/27/2019	1.10	\$308.75	\$339.63	Review key facts and dependencies of both Ley 160 and 106 to define data specific tests for reconciliation.
PR	10	Radis, Cameron	8/28/2019	2.10	\$308.75	\$648.38	Perform quality control exercise and review analysis comparing TRS RHUM files to SABl data for month of May 2019.
PR	10	Radis, Cameron	8/28/2019	3.10	\$308.75	\$957.13	Prepare analysis comparing TRS RHUM files to SABl data for other months (apart from May 2019), and document questions and observations for follow up meeting with TRS IT.
PR	10	Radis, Cameron	8/28/2019	2.10	\$308.75	\$648.38	Analyze participant population in TRS Reconciliation file to test for additional participants not included in current analysis.
PR	10	Radis, Cameron	8/29/2019	1.20	\$308.75	\$370.50	Prepare for meeting with C. Soto (ERS) to discuss data sources of Central Government and Corps and Municipalities.
PR	10	Radis, Cameron	8/29/2019	1.50	\$308.75	\$463.13	Participate in meeting with representatives of Ankura and C. Tirado Soto (ERS) to discuss Central Government/Corps and Municipalities data sources, exception cases of the Teacher's Retirement System,



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
							and the reconciliation plan for the Employee's Retirement System.
PR	10	Radis, Cameron	8/29/2019	1.80	\$308.75	\$555.75	Analyze participant population in TRS Reconciliation file to test for additional participants not included in current analysis.
PR	10	Radis, Cameron	8/29/2019	2.10	\$308.75	\$648.38	Review additional disbursement file received from C. Soto during ERS meeting.
Outside - PR	10	Radis, Cameron	8/30/2019	1.80	\$308.75	\$555.75	Prepare budget and timeline modifications for finalizing RETIRO reconciliations for Central Government, Corporations & Municipalities, and TRS.
Outside - PR	10	Radis, Cameron	8/30/2019	1.40	\$308.75	\$432.25	Develop and update weekly milestones slide and email to share with AAFAF.
Outside - PR	10	Radis, Cameron	8/30/2019	1.10	\$308.75	\$339.63	Develop reconciliation plan and activities for next week on site.
Outside - PR	10	Rivera, Alexandra	8/1/2019	1.50	\$308.75	\$463.13	Develop central government reconciliation by agency.
Outside - PR	10	Rivera, Alexandra	8/1/2019	1.30	\$308.75	\$401.38	Compile outstanding questions & meeting topics for ERS/TRS week of 8/5.
Outside - PR	10	Rivera, Alexandra	8/1/2019	0.60	\$308.75	\$185.25	Continue to reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/1/2019	2.30	\$308.75	\$710.13	Develop queries to reconcile central government.
Outside - PR	10	Rivera, Alexandra	8/1/2019	1.10	\$308.75	\$339.63	Develop testing template for central government.
Outside - PR	10	Rivera, Alexandra	8/1/2019	0.90	\$308.75	\$277.88	Participate in meeting with representatives of Ankura to discuss status of project, outstanding queries and analysis.
Outside - PR	10	Rivera, Alexandra	8/1/2019	0.20	\$308.75	\$61.75	Reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/1/2019	1.10	\$308.75	\$339.63	Reconcile corporations by agency & investigate differences.
Outside - PR	10	Rivera, Alexandra	8/1/2019	1.00	\$308.75	\$308.75	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Rivera, Alexandra	8/1/2019	0.50	\$308.75	\$154.38	Update municipality & corporation reconciliation by agency.
Outside - PR	10	Rivera, Alexandra	8/2/2019	0.60	\$308.75	\$185.25	Reconcile trust transfers to SABI, DDA, and Web Remesa data.
Outside - PR	10	Rivera, Alexandra	8/2/2019	0.80	\$308.75	\$247.00	Participate in call with F. Ahsan and A. Yoshimura (Ankura) to update meeting agenda, discuss outstanding requests and questions for ERS.
Outside - PR	10	Rivera, Alexandra	8/2/2019	0.80	\$308.75	\$247.00	Continue to reconcile trust transfers to SABI, DDA, and Web Remesa data.
Outside - PR	10	Rivera, Alexandra	8/2/2019	0.60	\$308.75	\$185.25	Prepare correspondence regarding progress week of 7/29 and plan week of 8/5.
Outside - PR	10	Rivera, Alexandra	8/2/2019	1.80	\$308.75	\$555.75	Perform reconciliation of trust transfers to SABI, DDA, and Web Remesa.
PR	10	Rivera, Alexandra	8/5/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to discuss reconciliation status and next steps for each workstream (ERS Central Gov., ERS Corp/Muni, TRS).
PR	10	Rivera, Alexandra	8/5/2019	1.20	\$308.75	\$370.50	Investigate differences in central government reconciliation.
PR	10	Rivera, Alexandra	8/5/2019	0.70	\$308.75	\$216.13	Reconcile participant data to SABI balances as of May 2019 for central government.
PR	10	Rivera, Alexandra	8/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to review current status of central government reconciliation and discuss SQL queries & SABI tables.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Rivera, Alexandra	8/5/2019	0.60	\$308.75	\$185.25	Review trust to DDA/SABI/Web Remesa reconciliation.
Outside - PR	10	Rivera, Alexandra	8/6/2019	1.00	\$308.75	\$308.75	Reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/6/2019	1.10	\$308.75	\$339.63	Update SQL tables for trust transfers received.
Outside - PR	10	Rivera, Alexandra	8/6/2019	0.60	\$308.75	\$185.25	Load, stage, and validate June 2019 DDA bank statements into SQL.
Outside - PR	10	Rivera, Alexandra	8/6/2019	0.40	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to walk through contribution adjustments tables for both ERS and TRS in SQL.
Outside - PR	10	Rivera, Alexandra	8/6/2019	1.00	\$308.75	\$308.75	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Rivera, Alexandra	8/6/2019	1.80	\$308.75	\$555.75	Update DDA bank statement reconciliation with June 2019 data.
Outside - PR	10	Rivera, Alexandra	8/6/2019	1.30	\$308.75	\$401.38	Update SQL queries for trust to contribution data reconciliation.
Outside - PR	10	Rivera, Alexandra	8/6/2019	0.90	\$308.75	\$277.88	Update SQL tables for trust transfers received.
Outside - PR	10	Rivera, Alexandra	8/7/2019	0.80	\$308.75	\$247.00	Analyze TRS participant balances prior to July 2017.
Outside - PR	10	Rivera, Alexandra	8/7/2019	1.90	\$308.75	\$586.63	Continue to reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/7/2019	1.40	\$308.75	\$432.25	Reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/7/2019	1.60	\$308.75	\$494.00	Continue to reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/7/2019	1.40	\$308.75	\$432.25	Review TRS monthly reconciliation data in preparation for meeting.
Outside - PR	10	Rivera, Alexandra	8/7/2019	0.70	\$308.75	\$216.13	Reconcile participant data to SABI balances as of May 2019 for central government by creating query with updated tables.
Outside - PR	10	Rivera, Alexandra	8/8/2019	1.00	\$308.75	\$308.75	Participate in representatives of Ankura debrief meeting on information learned from meetings with TRS and discuss information required.
Outside - PR	10	Rivera, Alexandra	8/8/2019	2.00	\$308.75	\$617.50	Participate in meetings with K. Ayala and E. Garay (ERS Accounting).
Outside - PR	10	Rivera, Alexandra	8/8/2019	1.70	\$308.75	\$524.88	Participate in meeting with I. Gonzalez (TRS Finance & IT) regarding TRS Reconciliation and discrepancy examples.
Outside - PR	10	Rivera, Alexandra	8/8/2019	1.20	\$308.75	\$370.50	Prepare for meeting with ERS Accounting.
Outside - PR	10	Rivera, Alexandra	8/8/2019	0.50	\$308.75	\$154.38	Prepare for meeting with TRS Finance.
Outside - PR	10	Rivera, Alexandra	8/8/2019	1.70	\$308.75	\$524.88	Review new documents received from ERS & prepare debrief with team.
Outside - PR	10	Rivera, Alexandra	8/9/2019	1.00	\$308.75	\$308.75	Prepare summary of reconciliation status; compile progress week of 8/5 and next steps.
Outside - PR	10	Rivera, Alexandra	8/9/2019	1.00	\$308.75	\$308.75	Reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra	8/12/2019	0.50	\$308.75	\$154.38	Participate in call with J. Alvarez (Ankura) to discuss differences in trust to SABI reconciliation.
PR	10	Rivera, Alexandra	8/13/2019	1.00	\$308.75	\$308.75	Participate in call with representatives of Ankura to discuss the reconciliation between DDA, Trust account and SABI systems.
PR	10	Rivera, Alexandra	8/13/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to discuss TRS municipalities & corps reconciliation status.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Rivera, Alexandra	8/13/2019	2.10	\$308.75	\$648.38	Investigate differences in municipality and corporation reconciliation by agency.
PR	10	Rivera, Alexandra	8/13/2019	0.20	\$308.75	\$61.75	Participate in meeting with J. Alvarez (Ankura) to go through TRS monthly contribution files.
PR	10	Rivera, Alexandra	8/13/2019	0.40	\$308.75	\$123.50	Review and reconcile participant data to SABI balances as of May 2019 for central government.
PR	10	Rivera, Alexandra	8/13/2019	1.50	\$308.75	\$463.13	Participate in meeting with representatives of TRS to discuss question regarding TRS reconciliation.
PR	10	Rivera, Alexandra	8/14/2019	1.50	\$308.75	\$463.13	Participate in call with V. Padilla & J. Alvarez (Ankura) to discuss TRS & municipalities & corps reconciliation.
PR	10	Rivera, Alexandra	8/14/2019	2.70	\$308.75	\$833.63	Continue to investigate differences in municipality and corporation reconciliation by agency.
PR	10	Rivera, Alexandra	8/14/2019	1.30	\$308.75	\$401.38	Investigate differences in municipality and corporation reconciliation by agency.
PR	10	Rivera, Alexandra	8/14/2019	0.50	\$308.75	\$154.38	Participate in touchpoint call with representatives of Ankura to discuss reconciliation status.
PR	10	Rivera, Alexandra	8/15/2019	1.80	\$308.75	\$555.75	Develop query to reconcile municipalities and corporations by participant.
PR	10	Rivera, Alexandra	8/15/2019	2.00	\$308.75	\$617.50	Continue developing queries to reconcile municipalities and corporations by participant.
PR	10	Rivera, Alexandra	8/15/2019	2.60	\$308.75	\$802.75	Investigate differences in municipality and corporation reconciliation by agency.
PR	10	Rivera, Alexandra	8/15/2019	1.00	\$308.75	\$308.75	Participate in call with representatives of Ankura to review status of reconciliation.
Outside - PR	10	Rivera, Alexandra	8/16/2019	2.10	\$308.75	\$648.38	Investigate differences in municipality and corporation by participant reconciliation.
Outside - PR	10	Rivera, Alexandra	8/16/2019	3.40	\$308.75	\$1,049.75	Continue investigating differences in municipality and corporation by participant reconciliation.
Outside - PR	10	Rivera, Alexandra	8/16/2019	2.40	\$308.75	\$741.00	Update queries for by participant reconciliation.
Outside - PR	10	Rivera, Alexandra	8/17/2019	3.10	\$308.75	\$957.13	Continue investigating differences in municipality and corporation by participant reconciliation.
PR	10	Rivera, Alexandra	8/19/2019	2.80	\$308.75	\$864.50	Continue to develop SQL queries for by participant reconciliation for municipalities & corporations.
PR	10	Rivera, Alexandra	8/19/2019	2.50	\$308.75	\$771.88	Develop SQL queries for by participant reconciliation for municipality & corporations.
PR	10	Rivera, Alexandra	8/19/2019	2.00	\$308.75	\$617.50	Investigate differences in municipality & corporation by participant reconciliation.
PR	10	Rivera, Alexandra	8/19/2019	0.50	\$308.75	\$154.38	Update municipality & corporation reconciliation by participant.
PR	10	Rivera, Alexandra	8/20/2019	1.40	\$308.75	\$432.25	Investigate differences in municipality & corporation by participant reconciliation.
PR	10	Rivera, Alexandra	8/20/2019	1.50	\$308.75	\$463.13	Participate in meeting with M. Guzman (Retiro) regarding relevant reports in SABI front interface relevant to reconciliation process and the individual participant balance differences.
PR	10	Rivera, Alexandra	8/20/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss status of TRS Reconciliation and finalize questions for TRS IT.
PR	10	Rivera, Alexandra	8/20/2019	0.70	\$308.75	\$216.13	Prepare for ERS meeting by reviewing municipality & corporation reconciliation.
PR	10	Rivera, Alexandra	8/20/2019	0.40	\$308.75	\$123.50	Update queries for by participant reconciliation.
PR	10	Rivera, Alexandra	8/21/2019	0.70	\$308.75	\$216.13	Investigate differences in updated muni. & corp. by participant reconciliation.
PR	10	Rivera, Alexandra	8/21/2019	1.60	\$308.75	\$494.00	Meeting with TRS Information Technology personnel to address questions on reconciliation differences.
PR	10	Rivera, Alexandra	8/21/2019	1.30	\$308.75	\$401.38	Prepare summary of reconciliation status.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Rivera, Alexandra	8/22/2019	1.20	\$308.75	\$370.50	Investigate participants not included in SABI Ley 106 balances table.
PR	10	Rivera, Alexandra	8/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura regarding TRS RHUM to SABI Data Transformation.
Outside - PR	10	Rivera, Alexandra	8/26/2019	3.80	\$308.75	\$1,173.25	Investigate contribution data and reimbursements for participants not included in the Balance Ley 106 SABI table.
PR	10	Rivera, Alexandra	8/27/2019	1.50	\$308.75	\$463.13	Participate in meeting with J. Reyes (TRS) to discuss reconciliation differences, disbursements, and TRS reconciliation files.
PR	10	Rivera, Alexandra	8/27/2019	0.70	\$308.75	\$216.13	Participate in conference call with representatives of Ankura regarding deliverables and timeline for balance validation exercise for participants of Plan 106.
PR	10	Rivera, Alexandra	8/27/2019	1.50	\$308.75	\$463.13	Review Law 106 for TRS and ERS; create timeline and summary of and law requirements.
PR	10	Rivera, Alexandra	8/27/2019	1.00	\$308.75	\$308.75	Review Law 160 requirements for TRS participants.
PR	10	Rivera, Alexandra	8/27/2019	1.30	\$308.75	\$401.38	Review Law 160 and create timeline and summary of and law requirements.
PR	10	Rivera, Alexandra	8/28/2019	1.80	\$308.75	\$555.75	Begin testing participants populations for TRS against Laws 160 & 106.
PR	10	Rivera, Alexandra	8/28/2019	3.40	\$308.75	\$1,049.75	Develop testing procedures for TRS participant populations.
PR	10	Rivera, Alexandra	8/28/2019	1.40	\$308.75	\$432.25	Review population of participants included in ERS reconciliation.
PR	10	Rivera, Alexandra	8/28/2019	2.40	\$308.75	\$741.00	Update and expand summary of Law 160 & 106.
PR	10	Rivera, Alexandra	8/29/2019	0.20	\$308.75	\$61.75	Analyze ERS population in Web Remesa.
PR	10	Rivera, Alexandra	8/29/2019	0.90	\$308.75	\$277.88	Test participants populations for ERS against Law 106; Test completion of population.
PR	10	Rivera, Alexandra	8/29/2019	0.50	\$308.75	\$154.38	Develop testing procedures for ERS participant populations.
PR	10	Rivera, Alexandra	8/29/2019	1.10	\$308.75	\$339.63	Prepare for meetings and review deliverables.
PR	10	Rivera, Alexandra	8/29/2019	1.50	\$308.75	\$463.13	Participate in meeting with representatives of Ankura and C. Tirado Soto (ERS) to discuss Central Government/Corps and Municipalities data sources, exception cases of the Teacher's Retirement System, and the reconciliation plan for the Employee's Retirement System.
Outside - PR	10	Rivera, Alexandra	8/29/2019	0.40	\$308.75	\$123.50	Prepare correspondence detailing background, accomplishments, and next steps for Municipalities & Corporations.
Outside - PR	10	Rivera, Alexandra	8/29/2019	1.00	\$308.75	\$308.75	Review new Ley 106 reimbursements file received and load into SQL.
Outside - PR	10	Rivera, Alexandra	8/29/2019	1.00	\$308.75	\$308.75	Update by participant reconciliation queries based on testing.
Outside - PR	10	Rivera, Alexandra	8/29/2019	0.60	\$308.75	\$185.25	Update municipality & corporation queries by participant with new reimbursements file.
Outside - PR	10	Rivera, Alexandra	8/30/2019	1.60	\$308.75	\$494.00	Analyze differences between SABI reimbursements table and PeopleSoft reimbursements table.
Outside - PR	10	Rivera, Alexandra	8/30/2019	0.20	\$308.75	\$61.75	Compile summary of accomplishments week of 8/26 and email to the team.
Outside - PR	10	Rivera, Alexandra	8/30/2019	1.50	\$308.75	\$463.13	Review and reconcile participant data to SABI balances as of May 2019 for central government.
Outside - PR	10	Rivera, Alexandra			\$308.75	\$0.00	

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Yoshimura, Arren	8/1/2019	2.30	\$332.50	\$764.75	Prepare FOMB package for BPPR contracts including contract submission questionnaire, agency and contractor certifications, and 204 FOMB contract review policy research.
Outside - PR	10	Yoshimura, Arren	8/1/2019	2.30	\$332.50	\$764.75	Continue to prepare FOMB package for BPPR contracts including contract submission questionnaire, agency and contractor certifications, and 204 FOMB contract review policy research.
Outside - PR	10	Yoshimura, Arren	8/1/2019	1.90	\$332.50	\$631.75	Perform additional EIN research for W-8 documentation and required party to fill out BNY KYC documentation.
Outside - PR	10	Yoshimura, Arren	8/1/2019	0.40	\$332.50	\$133.00	Participate in call with representatives of O&B to discuss W-8 and who should be the party to complete the documentation.
Outside - PR	10	Yoshimura, Arren	8/1/2019	1.00	\$332.50	\$332.50	Participate in call with representatives of BNY to complete accounting questionnaire.
Outside - PR	10	Yoshimura, Arren	8/1/2019	1.00	\$332.50	\$332.50	Participate in weekly call with representatives of Alight and representatives with RETIRO to discuss reconciliation and technology items.
Outside - PR	10	Yoshimura, Arren	8/1/2019	1.00	\$332.50	\$332.50	Perform admin tasks including follow up on pending BPPR contract submission items, research into how T. Rowe Price 2005, 2010 funds and old tickers getting into fund lineup.
Outside - PR	10	Yoshimura, Arren	8/1/2019	1.00	\$332.50	\$332.50	Participate in conference call with representatives of Ankura to discuss progress, status of data loading and next steps.
Outside - PR	10	Yoshimura, Arren	8/2/2019	1.00	\$332.50	\$332.50	Participate in meeting with representatives of Anais to discuss W-8 and EIN acquisition for the Retirement Board.
Outside - PR	10	Yoshimura, Arren	8/2/2019	0.60	\$332.50	\$199.50	Participate in meeting with C. Soto (ERS) to discuss ERS and TRS meetings for next week.
Outside - PR	10	Yoshimura, Arren	8/2/2019	0.50	\$332.50	\$166.25	Participate in meeting with Z. Martinez (ERS) to discuss pending items for BPPR document submission to FOMB and BNY Custody Agreement items.
Outside - PR	10	Yoshimura, Arren	8/2/2019	0.60	\$332.50	\$199.50	Participate in calls with K. May (Alight) to discuss change order process and Spanish translation of microsite.
Outside - PR	10	Yoshimura, Arren	8/2/2019	1.80	\$332.50	\$598.50	Perform admin tasks including scheduling meetings for next week, follow up on Alight change order process and cost implications, follow up on W-8 with O&B, updating FOMB questionnaire for BPPR documents, and scheduling meeting for BNY and BPPR counsel to discuss Custody Agreement.
Outside - PR	10	Yoshimura, Arren	8/2/2019	0.50	\$332.50	\$166.25	Update weekly status report.
PR	10	Yoshimura, Arren	8/2/2019	0.80	\$332.50	\$266.00	Participate in call with F. Ahsan and A. Rivera (Ankura) to update meeting agenda, discuss outstanding requests and questions for ERS.
PR	10	Yoshimura, Arren	8/5/2019	1.30	\$332.50	\$432.25	Perform admin tasks including follow up on scheduling BNY/BPPR contract negotiation call, follow up on Microsite for Maria (PROMESA), follow up with Cecile (ERS) for TRS meeting Wednesday, and follow up on pending BNY documents.
Outside - PR	10	Yoshimura, Arren	8/5/2019	1.20	\$332.50	\$399.00	Participate in meeting with representatives of Ankura to discuss current status, pending items and plans for upcoming week.
Outside - PR	10	Yoshimura, Arren	8/5/2019	0.70	\$332.50	\$232.75	Prepare and review BNY Custody Agreement FOMB Package for the Retiro team.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Yoshimura, Arren	8/5/2019	1.20	\$332.50	\$399.00	Review of updated Plan doc sent by Ferraiouli.
Outside - PR	10	Yoshimura, Arren	8/6/2019	3.90	\$332.50	\$1,296.75	Perform admin tasks including follow up on data requests from Cecile (ERS), soliciting opinions on BNY accounting questionnaire from Alight and Cecile, soliciting opinions on BNY Mutual Fund Transaction Services Letter and BNY Connect T&C from PMA, update BNY account mapping with new BPAS CUSIP, follow up for BNY for implementation meeting, and update project plan tasks.
Outside - PR	10	Yoshimura, Arren	8/6/2019	0.60	\$332.50	\$199.50	Participate in call with representatives of Alight to discuss open items and live date risks.
Outside - PR	10	Yoshimura, Arren	8/6/2019	1.00	\$332.50	\$332.50	Participate in call with representatives of BPAS, representatives of Alight, and representatives of Gavion to discuss PR registration status, CUSIP change, and BPAS fund B.
Outside - PR	10	Yoshimura, Arren	8/6/2019	1.00	\$332.50	\$332.50	Participate in status call with representatives of Ankura to discuss updates and action items with each workstream (ERS Central Gov, ERS Corp/Muni, TRS).
Outside - PR	10	Yoshimura, Arren	8/6/2019	0.40	\$332.50	\$133.00	Participate in follow up call with representatives of Gavion to discuss BPAS fund A shares and B shares and registration timeline.
Outside - PR	10	Yoshimura, Arren	8/6/2019	1.30	\$332.50	\$432.25	Review of BNY documents including Mutual Fund Transaction Services Letter, and BNY Connect terms and conditions.
Outside - PR	10	Yoshimura, Arren	8/7/2019	2.30	\$332.50	\$764.75	Perform admin tasks including rescheduling meetings due to TRS rescheduling, follow up with BNY regarding implementation plan, updating project plan tasks, and finding Alight EIN for contract registration.
Outside - PR	10	Yoshimura, Arren	8/7/2019	2.30	\$332.50	\$764.75	Perform admin tasks including incorporating Alight feedback to accounting questionnaire, follow up on legal opinions necessary for BPPR contracts, and follow up on Alight questions for Retirement Board.
Outside - PR	10	Yoshimura, Arren	8/7/2019	0.40	\$332.50	\$133.00	Participate in call with representatives of BNY and representatives of BPPR to discuss pending items on Custody Agreement items.
Outside - PR	10	Yoshimura, Arren	8/7/2019	0.40	\$332.50	\$133.00	Participate in call with representatives of BNY to discuss pending documents for account opening and overall implementation.
Outside - PR	10	Yoshimura, Arren	8/7/2019	1.10	\$332.50	\$365.75	Review of BPPR legal opinion requirements from Omar for Deed of Trust and Additional Services Agreement execution.
Outside - PR	10	Yoshimura, Arren	8/7/2019	1.90	\$332.50	\$631.75	Perform admin tasks to address pending BNY Custody Agreement items including aligning contract term with Alight and BPPR, call with Roberto to discuss how they handled previous client relationships with this structure, and meeting with Z. Martinez (ERS) to discuss contract term and potential FOMB review implications.
Outside - PR	10	Yoshimura, Arren	8/8/2019	3.10	\$332.50	\$1,030.75	Perform admin tasks including completion of accounting questionnaire for BNY, follow up on legal opinions necessary for BPPR contracts, completion of Mutual Fund Transaction Processing Services Letter for BNY, and follow up on BNY custody agreement pending items.
Outside - PR	10	Yoshimura, Arren	8/8/2019	0.60	\$332.50	\$199.50	Participate in bi-weekly vendor alignment call with representatives of BNY, representatives of BPPR, and representatives of Alight to discuss upcoming milestones and tasks.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Yoshimura, Arren	8/8/2019	3.20	\$332.50	\$1,064.00	Develop estimated fee schedule for FOMB budget re-appropriation.
Outside - PR	10	Yoshimura, Arren	8/8/2019	1.50	\$332.50	\$498.75	Participate in meeting with C. Soto (ERS) to discuss questions arising from reconciliation analysis, police department mandatory withholding, and state of ERS IT contractors.
Outside - PR	10	Yoshimura, Arren	8/8/2019	1.70	\$332.50	\$565.25	Participate in meeting with I. Gonzalez (TRS Finance & IT) regarding TRS Reconciliation and discrepancy examples.
Outside - PR	10	Yoshimura, Arren	8/8/2019	1.20	\$332.50	\$399.00	Participate in weekly technology meeting representatives of Alight to discuss state of demographic file, TRS/ERS duplicates, and state of reconciliation.
PR	10	Yoshimura, Arren	8/9/2019	2.20	\$332.50	\$731.50	Perform admin tasks including follow up on OMM legal opinion for BPPR contract, follow up on plan Sponsor/Administrator entity question, follow up on pending BNY Custody Agreement items, touch base with Z. Martinez (ERS) to discuss tasks completed for the week and tasks for next week, and request to O&B to align current RETIRO claims policy to comply with Act 106.
PR	10	Yoshimura, Arren	8/9/2019	1.60	\$332.50	\$532.00	Participate in meeting with representatives of Anais to discuss state of Hacienda MOU, Budget re-appropriation for FOMB and BPPR contract, Alight contract certification, Alight plan doc, and contract amendment procedure.
PR	10	Yoshimura, Arren	8/9/2019	0.30	\$332.50	\$99.75	Participate in meeting with H. Santiago (ERS) to discuss ERS IT contractor status, ERS/TRS duplicate entries, and data sent to Alight.
PR	10	Yoshimura, Arren	8/9/2019	0.50	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	8/12/2019	1.20	\$332.50	\$399.00	Create memo for Hacienda MOU requesting demographic data.
Outside - PR	10	Yoshimura, Arren	8/12/2019	0.50	\$332.50	\$166.25	Participate in call with representatives of Alight, representatives of BPPR, and representatives RETIRO to discuss loan garnishments against former DC plans.
Outside - PR	10	Yoshimura, Arren	8/12/2019	1.40	\$332.50	\$465.50	Perform admin tasks including follow up on pending BNY contract items, follow up on OMM legal opinion, finalizing and sending BNY mutual fund letter, and accounting questionnaire.
PR	10	Yoshimura, Arren	8/13/2019	1.80	\$332.50	\$598.50	Review of legal opinions from OMM, PMA, and PMA on behalf of the Retirement Board.
PR	10	Yoshimura, Arren	8/13/2019	3.90	\$332.50	\$1,296.75	Perform admin tasks including follow up with PMA and OMM on missing opinions for BPPR contracts, meetings with Z. Martinez (ERS) to discuss BPPR opinions and FOMB budget re-appropriation and state of BNY/BPPR contracts, updating priority task tracker, review of Act 106 amendments, and follow up on Price and BPAS appointment letter contracts.
PR	10	Yoshimura, Arren	8/13/2019	1.00	\$332.50	\$332.50	Participate in follow up meeting with representatives of Alight, representatives of BPPR, and representatives of RETIRO to discuss loans taken against previous retirement plans and other agencies and how to handle disbursements from plan 106.
PR	10	Yoshimura, Arren	8/13/2019	1.20	\$332.50	\$399.00	Participate in meeting with representatives of Ankura to review Municipality reconciliation and anomaly identification walk through.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Yoshimura, Arren	8/14/2019	2.10	\$332.50	\$698.25	Perform admin tasks including review pending items, follow up with BNY about submitted documents, talk with agency implementation team to identify potential areas of overlap and synergies, and follow up on legal opinions with PMA.
PR	10	Yoshimura, Arren	8/14/2019	2.10	\$332.50	\$698.25	Perform admin tasks including follow up with H. Santiago (ERS) on BNY connect terms and conditions, submission of signed terms and conditions, follow up on w-8 potential timeline delays, discussion with Z. Martinez (ERS) regarding BNY Custody Agreement cancelation term, and follow up on important Act 106 amendments with priority order.
PR	10	Yoshimura, Arren	8/14/2019	1.10	\$332.50	\$365.75	Review of Alight contract amendment document and procedure.
Outside - PR	10	Yoshimura, Arren	8/14/2019	1.60	\$332.50	\$532.00	Participate in meeting with representatives of RETIRO, representatives of Alight, and representatives of the Police Department to discuss new social security law and impact on the mandatory contribution for the police.
Outside - PR	10	Yoshimura, Arren	8/14/2019	0.80	\$332.50	\$266.00	Participate in follow up meetings with representatives of RETIRO regarding FOMB budget re-apportionment, reconciliation meetings for next week, legal opinions for BPPR, Police social security discussion, and heads up mailing for Alight.
Outside - PR	10	Yoshimura, Arren	8/14/2019	0.50	\$332.50	\$166.25	Participate in touchpoint call with representatives of Ankura to discuss reconciliation status.
PR	10	Yoshimura, Arren	8/15/2019	1.00	\$332.50	\$332.50	Participate in meeting with F. Batlle and J. Boo (Ankura) to discuss status, key issues, and mitigation tactics for the reconciliation and retirement implementation workstreams.
PR	10	Yoshimura, Arren	8/15/2019	3.60	\$332.50	\$1,197.00	Perform admin tasks including follow ups and calls with BNY about W-8 and potential delays, follow up with F. Batlle about critical issues impacting the retirement work stream, follow up with PMA on opinion regarding tax status of the trust, follow up and call with OMM on ERIS opinion, inquiry into BPAS and T. Rowe Price contracts to see if they need additional approval, follow up and call with BNY regarding pending custody agreement items, and scheduling meetings with ERS and TRS for Ankura reconciliation team.
PR	10	Yoshimura, Arren	8/15/2019	3.70	\$332.50	\$1,230.25	Participate in meetings with representatives of RETIRO and representatives of AAFAF to discuss and mitigate contract issues including, extra review necessary from OMB and Fortaleza, possibility of Alight contract being null and void, and discussing strategies on how to move forward and ways accelerate contracts through additional review cycles.
Outside - PR	10	Yoshimura, Arren	8/16/2019	1.30	\$332.50	\$432.25	Participate in meeting with representatives of Anais to discuss contract approval process for OMB and Fortaleza and which contracts need to go in front of which organization for approval.
Outside - PR	10	Yoshimura, Arren	8/16/2019	0.40	\$332.50	\$133.00	Participate in meeting with H. Santiago (ERS) to discuss ERS IT status and questions about accessing front end SABI reports for Ankura reconciliation team.
Outside - PR	10	Yoshimura, Arren	8/16/2019	0.80	\$332.50	\$266.00	Participate in follow-up calls with representatives of Gavion and representatives of Price to discuss contracts and necessary documentation for target date comingled funds.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Yoshimura, Arren	8/16/2019	0.40	\$332.50	\$133.00	Correspond follow ups with various legal counsels on BNY contract and plan Administrator/Sponsor designations.
Outside - PR	10	Yoshimura, Arren	8/16/2019	0.50	\$332.50	\$166.25	Update weekly status report.
PR	10	Yoshimura, Arren	8/19/2019	0.70	\$332.50	\$232.75	Participate in meeting with A. Rodriguez (Retirement Board) to review OMB contract submissions and assess how to handle perpetual contracts.
PR	10	Yoshimura, Arren	8/19/2019	0.50	\$332.50	\$166.25	Participate in meeting with C. Yamin (AAFAF) to review potential Act 106 amendments.
PR	10	Yoshimura, Arren	8/19/2019	0.60	\$332.50	\$199.50	Participate in meeting with Z. Martinez (AAFAF) to review status of vendor contracts, budget re-apportionment, and align on tasks for the week.
PR	10	Yoshimura, Arren	8/19/2019	1.30	\$332.50	\$432.25	Correspond with Z. Martinez (AAFAF) regarding ACT 106 amendments, with C. Pacheco (Bank of New York Mellon) regarding contractor certification and aggregate government contract value, with A. Cuesta (PMA) regarding participation agreements and custody agreement, and I. Colon (Banco Popular) regarding legal opinions for the Deed of Trust and pending litigation questions.
PR	10	Yoshimura, Arren	8/20/2019	2.30	\$332.50	\$764.75	Analyze mutual fund fees and create expense ratio model for budget re-apportionment exhibit.
PR	10	Yoshimura, Arren	8/20/2019	1.10	\$332.50	\$365.75	Participate in meeting with B. Fernandez (AAFAF) regarding ACT106 implementation status, key milestones, dependencies, and potential risks.
PR	10	Yoshimura, Arren	8/20/2019	0.70	\$332.50	\$232.75	Participate in discussion with K. May (Alight) regarding contract status and potential live day implications.
PR	10	Yoshimura, Arren	8/20/2019	1.50	\$332.50	\$498.75	Participate in meeting with M. Guzman (Retiro) regarding relevant reports in SABI front interface relevant to reconciliation process and the individual participant balance differences.
PR	10	Yoshimura, Arren	8/20/2019	1.30	\$332.50	\$432.25	Review BPAS participation agreement for the retirement plan default fund.
PR	10	Yoshimura, Arren	8/20/2019	1.00	\$332.50	\$332.50	Participate in conference call with representatives from Alight regarding change order process, contract status, and plan document status.
PR	10	Yoshimura, Arren	8/20/2019	0.70	\$332.50	\$232.75	Participate in meeting with Z. Martinez (AAFAF) to discuss status of Alight contract, FOMB budget re-apportionment, and Banco Popular Deed of trust submission requirements.
PR	10	Yoshimura, Arren	8/21/2019	1.50	\$332.50	\$498.75	Participate in meeting with I. Gonzalez (TRS) to review TRS Reconciliation discrepancies between TRS Reconciliation File and SABI tables.
PR	10	Yoshimura, Arren	8/21/2019	1.90	\$332.50	\$631.75	Participate in discussion with R. Longfield and M. Fortas (Gavion) regarding security and asset protection of BPAS investment and T. Rowe Price participation agreement terms.
PR	10	Yoshimura, Arren	8/21/2019	0.70	\$332.50	\$232.75	Participate in meeting with C. Tirado (Retiro) and J. Reyes (TRS) to discuss garnishments from disbursements and contract redaction process for the comptroller.
PR	10	Yoshimura, Arren	8/21/2019	1.90	\$332.50	\$631.75	Review of Price Participation Agreement for target date fund line up.
PR	10	Yoshimura, Arren	8/21/2019	1.30	\$332.50	\$432.25	Compile and process necessary documentation for Bank of New York Mellon Custody Agreement FOMB review.
PR	10	Yoshimura, Arren	8/21/2019	0.80	\$332.50	\$266.00	Review Alight contract redaction requests submitted by M. Congalton (Alight).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
Outside - PR	10	Yoshimura, Arren	8/21/2019	0.40	\$332.50	\$133.00	Participate in meeting with Z. Martinez (ERS) to discuss Alight contract redaction requests.
PR	10	Yoshimura, Arren	8/22/2019	1.30	\$332.50	\$432.25	Analyze TRS cases that do not match Retiro reconciliation.
PR	10	Yoshimura, Arren	8/22/2019	0.70	\$332.50	\$232.75	Participate in conference call with representatives from Alight, representatives from Bank of New York Mellon and R. Cabrera (Banco Popular) to align on key deliverables and timelines.
PR	10	Yoshimura, Arren	8/22/2019	1.70	\$332.50	\$565.25	Research law 106 and law 160 to understand accurate account inception date for Teacher's defined contribution plan and if defined benefit roll overs were allowed.
PR	10	Yoshimura, Arren	8/22/2019	0.60	\$332.50	\$199.50	Correspond with I. Colon and R. Cabrera (Banco Popular), A. Sax-Bolder (OMM), and D. Hutton (Alight) on pending items to complete legal contracts.
PR	10	Yoshimura, Arren	8/22/2019	0.60	\$332.50	\$199.50	Prepare for meeting with A. Rodriguez and L. Collazo (Retirement Board) to discuss Alight contract amendment process, potential garnishments against distributions, pending contract submissions, and submission reference numbers for Alight contract submission.
PR	10	Yoshimura, Arren	8/22/2019	1.00	\$332.50	\$332.50	Participate in meeting with A. Rodriguez (Retirement Board) to discuss and complete Alight contract certification requirements, discuss status of Banco Popular submission to Fortaleza, and discuss status of Bank of New York Mellon submission to Fortaleza.
PR	10	Yoshimura, Arren	8/22/2019	2.00	\$332.50	\$665.00	Participate in conference call with representatives from Alight, C. Tirado and H. Rivera (Retiro) to discuss Alight providing services to verify garnishments and ongoing demographic data change files.
PR	10	Yoshimura, Arren	8/22/2019	0.60	\$332.50	\$199.50	Participate in discussion with A. Sax-Border (OMM) regarding OMM ERISA and PROMESA legal opinions needed for Banco Popular contract execution.
PR	10	Yoshimura, Arren	8/22/2019	1.00	\$332.50	\$332.50	Participate in meeting with L. Collazo (Retirement Board) to discuss potential Act 106 amendments, law 160 starting balances, and board resolution regarding plan fees.
PR	10	Yoshimura, Arren	8/22/2019	0.40	\$332.50	\$133.00	Correspond with L. Collazo (Retirement Board) regarding confirmation from meeting decisions on distribution garnishments, plan fees, and frontend system access for the Ankura reconciliation team.
PR	10	Yoshimura, Arren	8/23/2019	0.70	\$332.50	\$232.75	Participate in meeting with B. Fernandez (AAFAF) to discuss key upcoming implementation milestones, and account structure for the retirement plan.
PR	10	Yoshimura, Arren	8/23/2019	0.60	\$332.50	\$199.50	Participate in discussion with D. Hutton (Alight) regarding educational campaign roll out plan.
Outside - PR	10	Yoshimura, Arren	8/23/2019	1.00	\$332.50	\$332.50	Review tasks and accomplishments for the week and plan meetings and tasks for next week.
Outside - PR	10	Yoshimura, Arren	8/23/2019	0.50	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	8/23/2019	0.40	\$332.50	\$133.00	Review Alight contract for redaction/schedule exclusion requests.
Outside - PR	10	Yoshimura, Arren	8/26/2019	1.70	\$332.50	\$565.25	Create implementation report and supporting spreadsheet for upcoming status meetings.
PR	10	Yoshimura, Arren	8/26/2019	0.30	\$332.50	\$99.75	Participate in conference call with B. Fernandez (AAFAF) to discuss pressing issues and W8 causing potential delays.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
PR	10	Yoshimura, Arren	8/26/2019	0.70	\$332.50	\$232.75	Participate in discussions with I. Colon (Banco Popular) regarding legal opinions required to execute Banco Popular agreements.
PR	10	Yoshimura, Arren	8/26/2019	0.30	\$332.50	\$99.75	Schedule meetings with representatives of representatives of Ankura and J. Omar from the Teacher's Retirement System and C. Tirado from the Retirement Board to discuss 232 cases that do not reconcile.
PR	10	Yoshimura, Arren	8/27/2019	2.90	\$332.50	\$964.25	Participate in meeting with R. Cabrera (Banco Popular), representatives from Alight, C. Tirado (Retirement Board) and H. Rivera (Retiro) to discuss paying agent services Banco Popular will be taking over from Retiro prior to the live date, how to handle garnishments, how the transition will work for payment instructions to come from the Alight system post live date, and how operations will look in the future state of the plan.
PR	10	Yoshimura, Arren	8/27/2019	0.90	\$332.50	\$299.25	Participate in meeting with Z. Martinez (AAFAF) to discuss status of Banco Popular documents in the FOMB review process, Alight contract in the OMB review process, ways to effectively work with the Retirement Board for contracts, and AAFAF representation at Alight meeting on 8/28.
PR	10	Yoshimura, Arren	8/27/2019	0.90	\$332.50	\$299.25	Correspond with A. Cuesta (PMA), I. Colon (Banco Popular), and A. Sax-Bolder (OMM) regarding pending legal opinions necessary for execution of the Deed of Trust.
PR	10	Yoshimura, Arren	8/27/2019	0.30	\$332.50	\$99.75	Correspond with C. Pacheco and S. Kovach to get clarity on live date implications of W8 completion delay.
PR	10	Yoshimura, Arren	8/27/2019	0.70	\$332.50	\$232.75	Participate in telephone meeting with representatives of the Retirement Board to discuss garnishments from distributions and status Alight and Banco Popular contracts.
PR	10	Yoshimura, Arren	8/27/2019	0.70	\$332.50	\$232.75	Participate in conference call with representatives of Ankura regarding deliverables and timeline for balance validation exercise for participants of Plan 106.
PR	10	Yoshimura, Arren	8/27/2019	0.60	\$332.50	\$199.50	Correspond with H. Rivera (Retiro) and C. Tirado (Retirement Board) to obtain necessary data and information for Ankura reconciliation team.
PR	10	Yoshimura, Arren	8/28/2019	0.60	\$332.50	\$199.50	Participate in telephone meeting with representatives from BPAS, representatives from Alight, and R. Longfield and M. Fortas (Gavion) to discuss status of Puerto Rico private letter ruling for BPAS default investment.
PR	10	Yoshimura, Arren	8/28/2019	0.50	\$332.50	\$166.25	Participate in telephone meeting with D. Hutton (Alight) to discuss key dependencies for live date.
PR	10	Yoshimura, Arren	8/28/2019	0.40	\$332.50	\$133.00	Participate in telephone meeting with B. Fernandez (AAFAF) to discuss time sensitive deliverables and to provide an update for Ankura reconciliation team timeline.
PR	10	Yoshimura, Arren	8/28/2019	0.50	\$332.50	\$166.25	Correspond with A. Sax-Bolder (OMM) and A. Cuesta (PMA) regarding pending items for legal opinions necessary to execute Banco Popular agreements.
PR	10	Yoshimura, Arren	8/28/2019	0.50	\$332.50	\$166.25	Correspond with representatives of Alight regarding garnishments from participant disbursements and scheduling for Thursday and Friday meetings with potential hurricane hitting Puerto Rico.
Outside - PR	10	Yoshimura, Arren	8/29/2019	2.70	\$332.50	\$897.75	Participate in meeting with representatives of Alight, C. Soto (Retirement Board), and H. Rivera (Retiro) to review open technology items, demographic change

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Comment
							files, loan types, garnishments, and reconciliation efforts.
Outside - PR	10	Yoshimura, Arren	8/29/2019	0.40	\$332.50	\$133.00	Participate in phone meeting with representatives from Banco Popular, representatives of Bank of New York Mellon, and representatives of Alight to discuss pending items and live date implications regarding W8 completion.
Outside - PR	10	Yoshimura, Arren	8/29/2019	0.70	\$332.50	\$232.75	Participate in meeting with representatives of Ankura and C. Tirado Soto (ERS) to discuss Central Government/Corps and Municipalities data sources, exception cases of the Teacher's Retirement System, and the reconciliation plan for the Employee's Retirement System (Partial attendance).
Outside - PR	10	Yoshimura, Arren	8/30/2019	0.50	\$332.50	\$166.25	Correspond with M. Del Valle (PMA) and Z. Martinez (AAFAF) to discuss legal opinions and resolutions necessary for Banco popular document execution.
Outside - PR	10	Yoshimura, Arren	8/30/2019	0.50	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	8/30/2019	1.20	\$332.50	\$399.00	Revise timeline and scope presentation for Ankura reconciliation workstream.
Outside - PR	10	Yoshimura, Arren	8/30/2019	1.00	\$332.50	\$332.50	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
Outside - PR	10	Yoshimura, Arren	8/30/2019	1.80	\$332.50	\$598.50	Participate in meeting with representatives from Alight, representatives of Retirement Board, and Z. Martinez and B. Fernandez (AAFAF) to discuss key dependencies for the 10/14 live date, delays, critical bottleneck tasks, and go forward plan given pending contract status.
Outside - PR	10	Yoshimura, Arren	8/30/2019	3.20	\$332.50	\$1,064.00	Participate in meeting with representatives from Alight and representatives of Retirement Board to preview and test the participant facing "Upoint" portal and discuss education campaign rollout.

<b>Total Fees</b>	<b>852.0</b>	<b>\$287,170.00</b>
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## Expenses Detail

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Ahsan, Faraz	8/1/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	8/1/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Ahsan, Faraz	8/2/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	8/2/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Ahsan, Faraz	8/2/2019	\$84.00	Parking at Airport (7/29 - 8/2)	150
Airfare/Railway	Alvarez, Javier	8/3/2019	\$911.40	Roundtrip Airfare from New York (JFK) to San Juan (SJU) (8/5/2019-8/9/2019)	93
Meals - PR	Alvarez, Javier	8/5/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alvarez, Javier	8/6/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alvarez, Javier	8/7/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/7/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Alvarez, Javier	8/8/2019	\$813.15	Lodging in San Juan, PR (3 nights 08/05/2019-08/09/2019)	94
Transportation - US	Alvarez, Javier	8/8/2019	\$98.43	Uber from JFK to home	95
Transportation - US	Alvarez, Javier	8/8/2019	\$56.43	Uber from home to JFK	96
Meals - PR	Alvarez, Javier	8/8/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/8/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Alvarez, Javier	8/18/2019	\$576.40	Roundtrip Airfare from New York (JFK) to San Juan (SJU) (8/18/2019-8/22/2019)	97
Meals - PR	Alvarez, Javier	8/18/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/18/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alvarez, Javier	8/19/2019	\$58.43	Uber to Airport	98
Meals - PR	Alvarez, Javier	8/19/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Alvarez, Javier	8/20/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Alvarez, Javier	8/21/2019	\$813.15	Lodging in San Juan, PR (3 nights 08/18/2019-08/22/2019)	99
Meals - PR	Alvarez, Javier	8/21/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/21/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Alvarez, Javier	8/22/2019	\$51.12	Uber from JFK to Home	100
Meals - PR	Alvarez, Javier	8/22/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Alvarez, Javier	8/22/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Padilla, Victor	8/1/2019	\$956.40	Roundtrip Airfare from Dallas (DFW) to San Juan (SJU) (8/5/2019-8/9/2019)	101
Meals - PR	Padilla, Victor	8/1/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/1/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Padilla, Victor	8/2/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 07/29/2019-08/02/2019)	105
Meals - PR	Padilla, Victor	8/2/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/2/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - US	Padilla, Victor	8/5/2019	\$2.71	Travel meals	106
Transportation - US	Padilla, Victor	8/5/2019	\$39.98	Uber from DFW to home	107
Transportation - US	Padilla, Victor	8/5/2019	\$44.90	Uber from home to DFW	109
Meals - PR	Padilla, Victor	8/5/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Padilla, Victor	8/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/6/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/7/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/7/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/8/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/8/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Padilla, Victor	8/9/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 08/05/2019-08/09/2019)	111
Transportation - US	Padilla, Victor	8/9/2019	\$42.66	Uber from DFW to home	112
Meals - PR	Padilla, Victor	8/9/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/9/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Padilla, Victor	8/18/2019	\$43.64	Uber from home to DFW	115
Meals - PR	Padilla, Victor	8/18/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/18/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Padilla, Victor	8/19/2019	\$271.05	Lodging in San Juan, PR (1 nights 08/18/2019-08/22/2019)	117
Meals - PR	Padilla, Victor	8/19/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/20/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/21/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/21/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Padilla, Victor	8/22/2019	\$1,072.82	Lodging in San Juan, PR (4 nights 08/18/2019-08/22/2019)	118
Transportation - US	Padilla, Victor	8/22/2019	\$42.06	Uber from DFW to home	119
Meals - PR	Padilla, Victor	8/22/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/22/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Padilla, Victor	8/26/2019	\$37.67	Uber from home to DFW	121
Meals - PR	Padilla, Victor	8/26/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/26/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/27/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/27/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Padilla, Victor	8/28/2019	\$615.40	Roundtrip Airfare from Dallas (DFW) to San Juan (SJU) (8/18/2019-8/22/2019)	123
Airfare/Railway	Padilla, Victor	8/28/2019	\$1,049.30	Roundtrip Airfare from Dallas (DFW) to San Juan (SJU) (8/18/2019-8/22/2019)	149
Meals - PR	Padilla, Victor	8/28/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/28/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	8/29/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/29/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Padilla, Victor	8/30/2019	\$813.15	Lodging in San Juan, PR (3 nights 08/26/2019-08/29/2019)	135
Airfare/Railway	Padilla, Victor	8/30/2019	\$845.40	Airfare from San Juan (SJU) to Dallas (DFW) (8/30/2019)	136
Transportation - US	Padilla, Victor	8/30/2019	\$39.90	Uber from DFW to home	140
Meals - PR	Padilla, Victor	8/30/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	8/30/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Radis, Cameron	8/5/2019	\$84.00	Cab from apartment to ORD for	72
Meals - PR	Radis, Cameron	8/5/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Radis, Cameron	8/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	8/6/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	8/7/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/7/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	8/8/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/8/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Radis, Cameron	8/9/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 08/05/2019-08/09/2019)	78
Airfare/Railway	Radis, Cameron	8/9/2019	\$578.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/5/2019-8/9/2019)	79
Transportation - US	Radis, Cameron	8/9/2019	\$120.00	Cab from ORD to Ankura Office	83
Meals - PR	Radis, Cameron	8/9/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/9/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Radis, Cameron	8/19/2019	\$501.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/19/2019-8/22/2019)	85
Transportation - US	Radis, Cameron	8/19/2019	\$84.00	Cab from ORD to Apartment	88
Transportation - US	Radis, Cameron	8/19/2019	\$84.00	Cab from Apartment to ORD	90
Meals - PR	Radis, Cameron	8/19/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	8/20/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	8/21/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/21/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Radis, Cameron	8/22/2019	\$813.15	Lodging in San Juan, PR (3 nights 08/19/2019-08/22/2019)	92
Meals - PR	Radis, Cameron	8/22/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	8/22/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/1/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/1/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Rivera, Alexandra	8/2/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 07/29/2019-08/02/2019)	1
Meals - US	Rivera, Alexandra	8/2/2019	\$3.39	Travel meals	3
Airfare/Railway	Rivera, Alexandra	8/2/2019	\$296.70	Flight from San Juan (SJU) to Newark (EWR) (8/2/2019)	4
Transportation - US	Rivera, Alexandra	8/2/2019	\$59.96	Uber from EWR to home	9
Meals - PR	Rivera, Alexandra	8/2/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/2/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Rivera, Alexandra	8/5/2019	\$281.70	Flight from Newark (EWR) to San Juan (SJU) (8/5/2019)	12
Transportation - US	Rivera, Alexandra	8/5/2019	\$97.21	Uber from home to EWR	17
Meals - PR	Rivera, Alexandra	8/5/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/6/2019	\$70.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/7/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/7/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/8/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/8/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Rivera, Alexandra	8/9/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 08/05/2019-08/09/2019)	20

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Rivera, Alexandra	8/9/2019	\$215.70	Flight from San Juan (SJU) to Newark (EWR) (8/9/2019)	21
Transportation - US	Rivera, Alexandra	8/9/2019	\$67.10	Uber from EWR to home	26
Meals - PR	Rivera, Alexandra	8/9/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/9/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - US	Rivera, Alexandra	8/19/2019	\$24.93	Travel meals	29
Meals - US	Rivera, Alexandra	8/19/2019	\$12.16	Travel meals	30
Airfare/Railway	Rivera, Alexandra	8/19/2019	\$685.40	Roundtrip airfare from Newark (EWR) to San Juan (SJU) (8/19/2019-8/21/2019)	31
Transportation - US	Rivera, Alexandra	8/19/2019	\$94.87	Uber from EWR to home	36
Meals - PR	Rivera, Alexandra	8/19/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/20/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Rivera, Alexandra	8/21/2019	\$542.10	Lodging in San Juan, PR (2 nights 08/19/2019-08/21/2019)	39
Meals - US	Rivera, Alexandra	8/21/2019	\$3.39	Travel meals	40
Transportation - US	Rivera, Alexandra	8/21/2019	\$63.38	Uber from EWR to home	41
Meals - PR	Rivera, Alexandra	8/21/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/21/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - US	Rivera, Alexandra	8/26/2019	\$6.13	Travel meals	44
Airfare/Railway	Rivera, Alexandra	8/26/2019	\$256.70	Flight from New York (JFK) to San Juan (SJU) (8/26/2019)	45
Transportation - US	Rivera, Alexandra	8/26/2019	\$88.01	Uber from home to JFK	46
Meals - PR	Rivera, Alexandra	8/26/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/26/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/27/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/27/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/28/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/28/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/29/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/29/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	8/30/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	8/30/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Rivera, Alexandra	8/31/2019	\$1,355.25	Lodging in San Juan, PR (5 nights 08/26/2019-08/30/2019)	142
Lodging	Yoshimura, Arren	8/2/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 07/29/2019-08/02/2019)	49
Transportation - US	Yoshimura, Arren	8/2/2019	\$34.89	Uber from ORD to home	51
Meals - PR	Yoshimura, Arren	8/2/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/2/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	8/5/2019	\$578.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/05/2019-8/09/2019)	52
Transportation - US	Yoshimura, Arren	8/5/2019	\$86.96	Uber from home to ORD	54
Meals - PR	Yoshimura, Arren	8/5/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	8/6/2019	\$499.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/12/2019-8/16/2019)	55
Meals - PR	Yoshimura, Arren	8/6/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Yoshimura, Arren	8/9/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 08/05/2019-08/09/2019)	57



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Yoshimura, Arren	8/9/2019	\$22.10	Uber from ORD to home	58
Meals - PR	Yoshimura, Arren	8/9/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/9/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Yoshimura, Arren	8/12/2019	\$84.24	Uber from home to ORD	59
Meals - PR	Yoshimura, Arren	8/12/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/12/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	8/15/2019	\$576.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/19/2019-8/23/2019)	60
Meals - PR	Yoshimura, Arren	8/15/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/15/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Yoshimura, Arren	8/16/2019	\$1,072.36	Lodging in San Juan, PR (4 nights 08/12/2019-08/16/2019)	62
Transportation - US	Yoshimura, Arren	8/16/2019	\$22.30	Uber from ORD to home	63
Meals - PR	Yoshimura, Arren	8/16/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/16/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Yoshimura, Arren	8/19/2019	\$86.14	Uber from home to ORD	64
Meals - PR	Yoshimura, Arren	8/19/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	8/20/2019	\$566.40	Roundtrip airfare from Chicago (ORD) to San Juan (SJU) (8/26/2019-8/30/2019)	65
Meals - PR	Yoshimura, Arren	8/20/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	8/21/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/21/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	8/22/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/22/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	8/22/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/22/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Yoshimura, Arren	8/23/2019	\$1,042.60	Lodging in San Juan, PR (4 nights 08/19/2019-08/23/2019)	67
Transportation - US	Yoshimura, Arren	8/23/2019	\$29.83	Uber from ORD to home	68
Meals - PR	Yoshimura, Arren	8/23/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/23/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Yoshimura, Arren	8/26/2019	\$87.91	Uber from home to ORD	69
Meals - PR	Yoshimura, Arren	8/26/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/26/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	8/26/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	8/26/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging	Yoshimura, Arren	8/29/2019	\$813.15	Lodging in San Juan, PR (3 nights 08/26/2019-08/30/2019)	70
Transportation - US	Yoshimura, Arren	8/29/2019	\$37.38	Uber from ORD to home	71

**Total**

**\$34,773.48**

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.

EXHIBIT H

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
SEPTEMBER 1, 2019 THROUGH SEPTEMBER 30, 2019



November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-EIGHTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2019 TO SEPTEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-eighth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2019 through September 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first and last names being clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
 ) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
 )  
as representative of ) Case No. 17 BK 3283-LTS  
 )  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
 )  
Debtor.<sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO TWENTY-EIGHTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2020-000040 FOR THE PERIOD SEPTEMBER 1, 2019 THROUGH  
SEPTEMBER 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2019 through September 30, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$469,087.08

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$19,716.41

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-eighth monthly fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-eighth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$422,178.37 (90% of \$469,087.08 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$19,716.41 incurred by Ankura during the period of August 1, 2019 through August 31, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$29,004.31 and Ankura has written off \$9,287.90 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.



EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
2	Cash and Liquidity Analysis	88.1	\$ 51,363.93
3	Fiscal Plan Related Matters	61.2	\$ 29,110.85
21	General Case Management	9.2	\$ 5,002.70
23	Meetings with Other Parties	0.2	\$ 136.80
25	Preparation of Fee Statements and Applications	44.8	\$ 17,682.58
50	General Meetings with FOMB, UCC and/or Advisors	9.7	\$ 4,434.60
55	PRASA Restructuring - Non-Title III	7.2	\$ 3,864.13
56	PRIDCO Debt Restructuring	234.4	\$ 109,115.10
200	COFINA Debt Restructuring	136.1	\$ 64,291.40
202	PBA Debt Restructuring	14.0	\$ 8,273.43
209	PRIFA Debt Restructuring	32.9	\$ 22,063.13
210	PORTS Debt Restructuring	50.0	\$ 29,554.33
215	P-3 Authority: Public Safety	17.3	\$ 12,574.93
216	Non Title 3 Financial & Strategic Analysis	69.5	\$ 33,674.20
Total - Hourly Fees		774.6	\$ 391,142.08
Municipal Advisory Fee			\$ 60,000.00
Subcontractor 1 <sup>(1)</sup>			\$ 8,065.00
Subcontractor 2 <sup>(1)</sup>			\$ 9,880.00
<b>Total - Fees</b>		<b>774.6</b>	<b>\$ 469,087.08</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 916.75	36.8	\$ 33,736.40
Morrison, Jonathan	Managing Director	\$ 850.25	46.5	\$ 39,536.63
Squiers, Jay	Managing Director	\$ 785.00	14.1	\$ 11,068.50
Barrett, Dennis	Managing Director	\$ 850.25	41.2	\$ 35,030.30
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	62.2	\$ 42,544.80
Burkett, Matthew	Senior Director	\$ 475.00	18.3	\$ 8,692.50
Feldman, Robert	Director	\$ 525.00	24.4	\$ 12,810.00
Llompart, Sofia	Director	\$ 365.75	110.2	\$ 40,305.65
Levantis, James	Senior Associate	\$ 446.50	135.1	\$ 60,322.15
Nilsen, Patrick	Senior Associate	\$ 418.00	48.2	\$ 20,147.60
Alvarez, Charles	Senior Associate	\$ 418.00	92.0	\$ 38,456.00
Leake, Paul	Associate	\$ 370.50	44.4	\$ 16,450.20
Verdeja, Julio	Associate	\$ 318.25	99.8	\$ 31,761.35
Parker, Christine	Analyst	\$ 200.00	1.4	\$ 280.00
Total - Hourly Fees			774.6	\$ 391,142.08
Municipal Advisory Fee				\$ 60,000.00
Subcontractor 1 <sup>(1)</sup>				\$ 8,065.00
Subcontractor 2 <sup>(1)</sup>				\$ 9,880.00
<b>Total - Fees</b>			<b>774.6</b>	<b>\$ 469,087.08</b>

(1) Invoices can be provided upon request

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Alvarez, Charles	9/2/2019	2.6	\$ 418.00	\$ 1,086.80	Review and finalize Exhibit D hardcode for the June expense file for inclusion in the June Fee Statement.
Outside PR	25	Alvarez, Charles	9/2/2019	1.4	\$ 418.00	\$ 585.20	Prepare per diems for the June Expense File for inclusion in the June Fee Statement.
Outside PR	25	Alvarez, Charles	9/2/2019	1.4	\$ 418.00	\$ 585.20	Review and finalize receipt backup for June expense file for inclusion in the June fee statement.
Outside PR	25	Leake, Paul	9/2/2019	2.0	\$ 370.50	\$ 741.00	Revise the June Non-Title III fee statement for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	9/2/2019	1.9	\$ 446.50	\$ 848.35	Review and revise meeting reconciliations included in the June Non-Title III fee statement.
Outside PR	25	Levantis, James	9/2/2019	2.2	\$ 446.50	\$ 982.30	Revise the June Non-Title III fee statement for comments provided by D. Barrett (ACG) and F. Batlle (ACG).
Outside PR	209	Barrett, Dennis	9/2/2019	0.5	\$ 850.25	\$ 425.13	Participate on call regarding PRIFA Ports and PRIFA BAN's with representatives from Proskauer, O'Melveny, and PJT.
Outside PR	2	Alvarez, Charles	9/3/2019	3.4	\$ 418.00	\$ 1,421.20	Prepare summary of monthly cash reports published by AAFAF for the Commonwealth and legally separated entities from July 2018 through November 2018.
Outside PR	2	Alvarez, Charles	9/3/2019	2.8	\$ 418.00	\$ 1,170.40	Prepare summary of monthly cash reports published by AAFAF for the Commonwealth and legally separated entities from January 2019 through March 2019.
Outside PR	2	Barrett, Dennis	9/3/2019	0.6	\$ 850.25	\$ 510.15	Prepare summary of estimated Federal Funds received in the TSA but not yet disbursed as requested by M. Yassin (AAFAF).
Outside PR	2	Barrett, Dennis	9/3/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. York (CM) regarding cash balances in the AAFAF monthly cash balances report and the unrestricted cash analysis.
Outside PR	2	Barrett, Dennis	9/3/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments to cash balances analysis prepared by J. Levantis (ACG).
Outside PR	2	Barrett, Dennis	9/3/2019	0.3	\$ 850.25	\$ 255.08	Correspond with M. Alvarez (AAFAF) regarding cash balances in the AAFAF monthly cash balances report.
Outside PR	2	Battle, Fernando	9/3/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Yassin (AAFAF) to review strategy related to cash reconciliation as part of negotiations of the Commonwealth plan of adjustment.
Outside PR	2	Battle, Fernando	9/3/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (AAFAF) to discuss open items related to cash reconciliation analysis as part of Commonwealth plan of adjustment negotiation process.
Outside PR	2	Battle, Fernando	9/3/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with C. Yamin (AAFAF) and B. Fernandez (AAFAF) related to investment analysis of TSA funds.
Outside PR	2	Battle, Fernando	9/3/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) to discuss cash reconciliation process in anticipation of meeting with mediation panel and FOMB advisors.
Outside PR	2	Battle, Fernando	9/3/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with M. Alvarez (ACG) to discuss PRIFA account balances and use of funds as part of cash reconciliation process.
Outside PR	2	Battle, Fernando	9/3/2019	0.1	\$ 916.75	\$ 91.68	Correspond with D. Barrett (ACG) to discuss federal funds working capital need estimate as part of cash reconciliation process.
Outside PR	2	Levantis, James	9/3/2019	1.2	\$ 446.50	\$ 535.80	Prepare summary of monthly cash reports published by AAFAF for the Commonwealth and legally separated entities from FY17.
Outside PR	2	Levantis, James	9/3/2019	0.9	\$ 446.50	\$ 401.85	Revise analysis of changes in cash balances over FY19 for the Commonwealth and its instrumentalities for comments provided by F. Batlle (ACG).
Outside PR	2	Levantis, James	9/3/2019	0.3	\$ 446.50	\$ 133.95	Correspond with D. Barrett (ACG) regarding aggregating the monthly cash reports for the Commonwealth and its instrumentalities from November 2017 to June 2019 to highlight trends over this time period.
Outside PR	2	Levantis, James	9/3/2019	3.2	\$ 446.50	\$ 1,428.80	Prepare summary of monthly cash reports published by AAFAF for the Commonwealth and legally separated entities from FY18.
Outside PR	2	Levantis, James	9/3/2019	2.9	\$ 446.50	\$ 1,294.85	Prepare summary of monthly cash reports published by AAFAF for the Commonwealth and legally separated entities from FY19.
Outside PR	2	Levantis, James	9/3/2019	0.7	\$ 446.50	\$ 312.55	Prepare analysis of changes in cash balances over FY19 for the Commonwealth and its instrumentalities as requested by F. Batlle (ACG).
Outside PR	21	Battle, Fernando	9/3/2019	1.0	\$ 916.75	\$ 916.75	Prepare AAFAF workstream list, description and responsible parties as part of the AAFAF leadership transition process as requested by representatives of AAFAF.
Outside PR	21	Leake, Paul	9/3/2019	0.5	\$ 370.50	\$ 185.25	Quality check the Ankura workstream summary prior to sending to F. Batlle (ACG).
Outside PR	21	Leake, Paul	9/3/2019	0.2	\$ 370.50	\$ 74.10	Correspond with P. Nilsen (ACG) regarding changes to the Ankura workstream summary requested by F. Batlle (ACG).
Outside PR	21	Nilsen, Patrick	9/3/2019	3.4	\$ 418.00	\$ 1,421.20	Prepare AAFAF workstream list, description and responsible parties as part of transition process at AAFAF at the request of representatives of AAFAF.
Outside PR	21	Nilsen, Patrick	9/3/2019	0.4	\$ 418.00	\$ 167.20	Prepare and send workstream list, description and responsible parties to B. Fernandez (AAFAF).
Outside PR	25	Alvarez, Charles	9/3/2019	2.0	\$ 418.00	\$ 836.00	Finalize June expense file for inclusion in the June fee statement.
Outside PR	25	Barrett, Dennis	9/3/2019	0.6	\$ 850.25	\$ 510.15	Review and provide comments to C. Alvarez (ACG) on the June fee statement expense detail.
Outside PR	25	Nilsen, Patrick	9/3/2019	0.5	\$ 418.00	\$ 209.00	Review and provide comments to C. Alvarez (ACG) regarding the June expense analysis prior to submission to AAFAF.
PR	56	Llompert, Sofia	9/3/2019	1.1	\$ 365.75	\$ 402.33	Review PRIDCO fiscal plan in preparation for discussions with representatives of PRIDCO.
PR	56	Llompert, Sofia	9/3/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 9/4/2019.
PR	56	Verdeja, Julio	9/3/2019	1.4	\$ 318.25	\$ 445.55	Revise PRIDCO Fiscal Plan exhibits to reflect latest adjustments to fiscal plan financial model.
PR	56	Verdeja, Julio	9/3/2019	1.2	\$ 318.25	\$ 381.90	Revise PRIDCO Fiscal Plan financial model to incorporate PayGo Payment Plan with ERS as of August 20, 2019.
Outside PR	200	Alvarez, Charles	9/3/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with A. Scurto (BondLink), F. Batlle (ACG), and J. Levantis (ACG) regarding updates to be made on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/3/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with F. Batlle (ACG), J. Levantis (ACG), and A. Billoch (PMA) regarding daily SUT reports for the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/3/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG) regarding the preparation of the FAQ section on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/3/2019	0.4	\$ 418.00	\$ 167.20	Correspond with M. Yassin (AAFAF) regarding governance on the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/3/2019	0.4	\$ 418.00	\$ 167.20	Correspond with I. Caraballo (AAFAF) regarding comments to the COFINA investor relations website.
Outside PR	200	Battle, Fernando	9/3/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with A. Scurto (BondLink), C. Alvarez (ACG), and J. Levantis (ACG) regarding updates to be made on the COFINA investor relations website.
Outside PR	200	Battle, Fernando	9/3/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with C. Alvarez (ACG), J. Levantis (ACG), and A. Billoch (PMA) regarding daily SUT reports for the COFINA investor relations website.
Outside PR	200	Levantis, James	9/3/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with A. Scurto (BondLink), F. Batlle (ACG), and C. Alvarez (ACG) regarding updates to be made on the COFINA investor relations website.
Outside PR	200	Levantis, James	9/3/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with F. Batlle (ACG), C. Alvarez (ACG), and A. Billoch (PMA) regarding daily SUT reports for the COFINA investor relations website.
Outside PR	200	Levantis, James	9/3/2019	0.4	\$ 446.50	\$ 178.60	Correspond with representatives of Ankura, O'Melveny & Myers, Nixon Peabody, and Pietrantonio Mendez & Alvarez regarding the construction of a frequently asked questions section in the COFINA investor relations website.
Outside PR	200	Levantis, James	9/3/2019	0.3	\$ 446.50	\$ 133.95	Correspond with F. Batlle (ACG) regarding the construction of a frequently asked questions section on the COFINA investor relations website.
Outside PR	209	Barrett, Dennis	9/3/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with S. Uhland (OMM), M. Kremer (OMM), and representatives of Ankura to discuss strategy for PRIFA Ports transaction.
Outside PR	209	Battle, Fernando	9/3/2019	0.4	\$ 916.75	\$ 366.70	Participate on conference call with representatives from PJT, Citi, Proskauer, and O'Melveny & Myers to discuss strategy for restructuring of PRIFA BAN and overall PRIFA credits restructuring.
Outside PR	210	Battle, Fernando	9/3/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with S. Uhland (OMM), M. Kremer (OMM), and representatives of Ankura to discuss strategy for PRIFA Ports transaction.
Outside PR	210	Battle, Fernando	9/3/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss status of internal FOMB deliberation of PRIFA Ports transaction with Ad-Hoc group.
PR	210	Battle, Juan Carlos	9/3/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with S. Uhland (OMM), M. Kremer (OMM), and representatives of Ankura to discuss strategy for PRIFA Ports transaction.
PR	210	Llompert, Sofia	9/3/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with S. Uhland (OMM), M. Kremer (OMM), and representatives of Ankura to discuss strategy for PRIFA Ports transaction.
Outside PR	210	Morrison, Jonathan	9/3/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with S. Uhland (OMM), M. Kremer (OMM), and representatives of Ankura to discuss strategy for PRIFA Ports transaction.
Outside PR	215	Squiers, Jay	9/3/2019	2.2	\$ 785.00	\$ 1,727.00	Prepare draft presentation for conference call with the P3 Authority on the projected costs of the public safety training center project.
Outside PR	215	Squiers, Jay	9/3/2019	0.4	\$ 785.00	\$ 314.00	Review and revise projected cost tables on the public safety training center project prior to call with the P3 Authority.
PR	215	Verdeja, Julio	9/3/2019	0.9	\$ 318.25	\$ 286.43	Review past Public Safety Center P3 meeting notes to identify training cost estimates provided by PRPD for purposes of the Public Safety Center P3.
PR	215	Verdeja, Julio	9/3/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Squiers (ACG) regarding PRPD training cost estimates for purposes of the Public Safety Center P3.
Outside PR	216	Leake, Paul	9/3/2019	0.7	\$ 370.50	\$ 259.35	Revise the historical money market yield summary for comments provided by F. Batlle (ACG).
Outside PR	216	Leake, Paul	9/3/2019	0.4	\$ 370.50	\$ 148.20	Diligence historical money market yields at the request of F. Batlle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	9/3/2019	0.3	\$ 370.50	\$ 111.15	Prepare and send historical money market yield summary to F. Battle (ACG).
Outside PR	216	Leake, Paul	9/3/2019	0.1	\$ 370.50	\$ 37.05	Correspond with J. Levantis (ACG) regarding the preparation of the historical money market yield summary requested by F. Battle (ACG).
Outside PR	2	Levantis, James	9/4/2019	0.7	\$ 446.50	\$ 312.55	Revise cash memo for updated monthly cash report published by AAFAP as requested by F. Battle (ACG).
Outside PR	2	Levantis, James	9/4/2019	0.3	\$ 446.50	\$ 133.95	Correspond with J. York (CM) regarding questions on the cash memo on monthly cash report published by AAFAP.
Outside PR	3	Burkett, Matthew	9/4/2019	0.8	\$ 475.00	\$ 380.00	Update the Implementation Tracker to reflect August savings reports from agencies for and prepare the tracker submission to FOMB.
Outside PR	3	Burkett, Matthew	9/4/2019	0.6	\$ 475.00	\$ 285.00	Participate in discussion with C. Gonzalez (ACG) to discuss action items and schedule for agency communications related to September reporting cycle.
Outside PR	3	Burkett, Matthew	9/4/2019	0.4	\$ 475.00	\$ 190.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	50	Levantis, James	9/4/2019	0.9	\$ 446.50	\$ 401.85	Prepare draft of the bi-weekly creditor presentation for the week ending 9/6/19 for the review of J. Battle (ACG).
PR	56	Battle, Juan Carlos	9/4/2019	1.7	\$ 684.00	\$ 1,162.80	Participate on call with R. Rivera (PRIDCO) and representatives of Cedrela and Ankura to discuss PRIDCO fiscal plan draft and corresponding financial projections (partial).
PR	56	Battle, Juan Carlos	9/4/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with J. Verdeja (ACG) and S. Llompert (ACG) to discuss changes to PRIDCO fiscal plan.
PR	56	Llompert, Sofia	9/4/2019	0.6	\$ 365.75	\$ 219.45	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO fiscal plan updates.
PR	56	Llompert, Sofia	9/4/2019	3.8	\$ 365.75	\$ 1,389.85	Participate in meeting with R. Rivera (PRIDCO) and representatives of Cedrela and Ankura to discuss PRIDCO fiscal plan draft and corresponding financial projections.
PR	56	Llompert, Sofia	9/4/2019	0.8	\$ 365.75	\$ 292.60	Participate on call with J. Verdeja (ACG) and representatives of PRIDCO, AAFAP and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	9/4/2019	0.5	\$ 365.75	\$ 182.88	Participate in meeting with J. Verdeja (ACG) and J. Battle (ACG) to discuss changes to PRIDCO fiscal plan.
PR	56	Llompert, Sofia	9/4/2019	2.0	\$ 365.75	\$ 731.50	Review and revise PRIDCO fiscal plan document to incorporate feedback received from representatives of PRIDCO.
PR	56	Llompert, Sofia	9/4/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO fiscal plan model to incorporate changes related to PRIICO received from representatives of PRIDCO.
PR	56	Llompert, Sofia	9/4/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO fiscal plan model to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompert, Sofia	9/4/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO fiscal plan to incorporate feedback received from representatives of PRIDCO and Cedrela.
Outside PR	56	Morrison, Jonathan	9/4/2019	0.8	\$ 850.25	\$ 680.20	Participate on call with R. Rivera (PRIDCO) and representatives of Cedrela and Ankura to discuss PRIDCO fiscal plan draft and corresponding financial projections (partial).
PR	56	Verdeja, Julio	9/4/2019	0.6	\$ 318.25	\$ 190.95	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO fiscal plan updates.
PR	56	Verdeja, Julio	9/4/2019	3.8	\$ 318.25	\$ 1,209.35	Participate in meeting with R. Rivera (PRIDCO) and representatives of Cedrela and Ankura to discuss PRIDCO fiscal plan draft and corresponding financial projections.
PR	56	Verdeja, Julio	9/4/2019	0.8	\$ 318.25	\$ 254.60	Participate on call with S. Llompert (ACG) and representatives of PRIDCO, AAFAP and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	9/4/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with J. Battle (ACG) and S. Llompert (ACG) to discuss changes to PRIDCO fiscal plan.
PR	56	Verdeja, Julio	9/4/2019	1.8	\$ 318.25	\$ 572.85	Revise PRIDCO asset summary to reflect the inventory segregation per the PRIDCO PRODIS report for purposes of the PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	9/4/2019	1.3	\$ 318.25	\$ 413.73	Revise PRIICO property classification in PRIDCO Fiscal Plan financial model to reflect comments from R. Rivera (PRIDCO).
PR	56	Verdeja, Julio	9/4/2019	1.0	\$ 318.25	\$ 318.25	Revise PRIDCO real estate portfolio summary to incorporate comments from S. Llompert (ACG).
Outside PR	200	Alvarez, Charles	9/4/2019	0.2	\$ 418.00	\$ 83.60	Correspond with M. Yassin (AAFAF) regarding access to the COFINA investor relations website.
PR	210	Battle, Juan Carlos	9/4/2019	0.5	\$ 684.00	\$ 342.00	Participate in meeting with B. Fernandez (AAFAF) to discuss PRIFA-Ports transaction and general update on AAFAP non-Title III matters.
PR	210	Battle, Juan Carlos	9/4/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with J. Bayne and O. Marrero (AAFAF) to discuss strategy for PRIFA-Ports negotiation with Ad Hoc Group.
Outside PR	210	Morrison, Jonathan	9/4/2019	0.6	\$ 850.25	\$ 510.15	Review negotiations with PRIFA-Ports transaction and implications of alternative settlements.
Outside PR	210	Morrison, Jonathan	9/4/2019	0.5	\$ 850.25	\$ 425.13	Review and provide feedback to draft press release from AAFAP regarding of PRIFA-Ports transaction.
Outside PR	210	Morrison, Jonathan	9/4/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Uhlund (OMM) regarding negotiations of PRIFA-Ports transaction and implications to termination.
Outside PR	210	Morrison, Jonathan	9/4/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura regarding PRIFA-Ports negotiations and alternative settlements.
Outside PR	215	Squiers, Jay	9/4/2019	0.2	\$ 785.00	\$ 157.00	Correspond with J. Battle (ACG) regarding the preparation of materials for Thursday's call with the P3 Authority on the public safety training center project.
Outside PR	215	Squiers, Jay	9/4/2019	0.2	\$ 785.00	\$ 157.00	Prepare and send a summary presentation on the financial overview of the P3 project to representatives of the public safety training center.
Outside PR	216	Alvarez, Charles	9/4/2019	4.0	\$ 418.00	\$ 1,672.00	Prepare Puerto Rico critical issues presentation to include summaries of the major issues the government may face as requested by K. Fraguada (AAFAF).
Outside PR	216	Alvarez, Charles	9/4/2019	0.8	\$ 418.00	\$ 334.40	Revise the critical issues presentation as requested by K. Fraguada (AAFAF) for comments provided by F. Battle (ACG) to include a summary of Puerto Rico cash balances.
PR	216	Battle, Juan Carlos	9/4/2019	0.9	\$ 684.00	\$ 615.60	Revise and incorporate comments to Request for Proposals for Treasury cash management.
Outside PR	216	Leake, Paul	9/4/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with J. Levantis (ACG) regarding uniform healthcare and Christmas bonus measures included in the FY20 budget request by F. Battle (ACG).
Outside PR	216	Leake, Paul	9/4/2019	0.4	\$ 370.50	\$ 148.20	Correspond with C. Alvarez (ACG) regarding the preparation of materials for a presentation to the US treasury as part of the visit to DC for representatives of the Government.
Outside PR	216	Levantis, James	9/4/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with P. Leake (ACG) regarding uniform healthcare and Christmas bonus measures included in the FY20 budget request by F. Battle (ACG).
Outside PR	216	Levantis, James	9/4/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. Alvarez (ACG) regarding the tourism tax incentive presentation for inclusion of information in the Puerto Rico critical issues presentation requested by K. Fraguada (AAFAF).
Outside PR	216	Nilsen, Patrick	9/4/2019	2.5	\$ 418.00	\$ 1,045.00	Prepare Medicaid and act 154 comparisons for inclusion in the Puerto Rico critical issues presentation requested by K. Fraguada (AAFAF).
Outside PR	2	Squiers, Jay	9/5/2019	0.6	\$ 785.00	\$ 471.00	Diligence RFP for investment management services provided to J. Battle (ACG).
Outside PR	3	Burkett, Matthew	9/5/2019	0.6	\$ 475.00	\$ 285.00	Update and prepare Implementation Tracker to reflect August savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	9/5/2019	0.4	\$ 475.00	\$ 190.00	Create summary of agency submission history at the request of J. Boo (ACG) and R. Maldonado (AAFAF).
Outside PR	3	Burkett, Matthew	9/5/2019	0.3	\$ 475.00	\$ 142.50	Participate in conversation with C. Gonzalez (ACG) to discuss National Guard and National Guard Trust savings submissions.
Outside PR	3	Burkett, Matthew	9/5/2019	0.3	\$ 475.00	\$ 142.50	Collect and prepare agency submissions of monthly savings for submission to FOMB as part of monthly reporting process.
PR	21	Battle, Juan Carlos	9/5/2019	1.6	\$ 684.00	\$ 1,094.40	Participate in meeting with C. Yamin (AAFAF) and B. Fernandez (AAFAF) to discuss status of Ankura workstreams.
PR	21	Battle, Juan Carlos	9/5/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with B. Fernandez (AAFAF) to discuss status of Ankura workstreams.
Outside PR	25	Parker, Christine	9/5/2019	1.4	\$ 200.00	\$ 280.00	Review and revise time descriptions for the July 2019 monthly fee statement.
Outside PR	50	Alvarez, Charles	9/5/2019	0.6	\$ 418.00	\$ 250.80	Upload the bi-weekly creditor update presentation to the creditor dataroom.
PR	50	Battle, Juan Carlos	9/5/2019	0.3	\$ 684.00	\$ 205.20	Review and provide comments to J. Levantis (ACG) on the bi-weekly creditor update presentation.
Outside PR	50	Leake, Paul	9/5/2019	0.5	\$ 370.50	\$ 185.25	Review and provide comments on the bi-weekly creditor update prepared by J. Levantis (ACG).
Outside PR	50	Levantis, James	9/5/2019	1.8	\$ 446.50	\$ 803.70	Prepare and send updated bi-weekly creditor update presentation and script for the week ending 9/6/19 to representatives of AAFAP, Ankura, PRASA, O'Melveny & Myers.
Outside PR	50	Levantis, James	9/5/2019	1.1	\$ 446.50	\$ 491.15	Research recent events for inclusion in the bi-weekly creditor update presentation for the week ending 9/6/19.
Outside PR	50	Levantis, James	9/5/2019	0.7	\$ 446.50	\$ 312.55	Revise the bi-weekly creditor update presentation for the week ending 9/6/19 to incorporate PREPA cash flows provided by G. Germeth (Filsinger).
Outside PR	50	Levantis, James	9/5/2019	0.6	\$ 446.50	\$ 267.90	Prepare final bi-weekly creditor update presentation for the week ending 9/6/19 to be uploaded to the dataroom.
Outside PR	56	Barrett, Dennis	9/5/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Rivera (PRIDCO), J. Battle (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring questions from representatives of Ernst & Young.
PR	56	Battle, Juan Carlos	9/5/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with R. Rivera (PRIDCO), S. Llompert (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring questions from representatives of Ernst & Young.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Juan Carlos	9/5/2019	0.2	\$ 684.00	\$ 136.80	Participate on call with S. Llompарт (ACG) and J. Morrison (ACG) to discuss PRIDCO fiscal plan and RFQ for asset manager status.
PR	56	Battle, Juan Carlos	9/5/2019	1.1	\$ 684.00	\$ 752.40	Participate in meeting with R. Jimenez (V2A) to discuss overall status of PRIDCO fiscal plan and RSA implementation.
PR	56	Battle, Juan Carlos	9/5/2019	0.6	\$ 684.00	\$ 410.40	Participate on conference call with A. Bielenberg (McK) to discuss PRIDCO RSA and fiscal plan.
PR	56	Llompарт, Sofia	9/5/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with R. Rivera (PRIDCO), J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO restructuring questions from representatives of Ernst & Young.
PR	56	Llompарт, Sofia	9/5/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO fiscal plan and RFQ for asset manager status.
PR	56	Llompарт, Sofia	9/5/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO fiscal plan document to incorporate additional narrative updates.
PR	56	Llompарт, Sofia	9/5/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO fiscal plan model to incorporate feedback received from J. Morrison (ACG).
PR	56	Llompарт, Sofia	9/5/2019	1.2	\$ 365.75	\$ 438.90	Review and revise the PRIDCO Fiscal Plan document to incorporate the latest assumptions for PRIDCO restructuring purposes.
PR	56	Llompарт, Sofia	9/5/2019	0.8	\$ 365.75	\$ 292.60	Review PRIDCO Fiscal Plan model to ensure consistency in assumptions for PRIDCO restructuring purposes.
PR	56	Llompарт, Sofia	9/5/2019	0.2	\$ 365.75	\$ 73.15	Coordinate meeting with R. Rivera (PRIDCO) to discuss questions received from representatives of Ernst & Young regarding PRIDCO restructuring.
Outside PR	56	Morrison, Jonathan	9/5/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with R. Rivera (PRIDCO), J. Battle (ACG) and S. Llompарт (ACG) to discuss PRIDCO restructuring questions from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	9/5/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with J. Battle (ACG) and S. Llompарт (ACG) to discuss PRIDCO fiscal plan and RFQ for asset manager status.
Outside PR	56	Morrison, Jonathan	9/5/2019	1.8	\$ 850.25	\$ 1,530.45	Review and provide comments to PRIDCO Fiscal Plan model for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	9/5/2019	2.5	\$ 318.25	\$ 795.63	Revise PRIDCO Trustee property list to incorporate property registration data received from N. Perez (PRIDCO) for restructuring diligence purposes.
PR	56	Verdeja, Julio	9/5/2019	1.7	\$ 318.25	\$ 541.03	Revise PRIDCO Fiscal Plan document to incorporate comments from S. Llompарт (ACG).
PR	56	Verdeja, Julio	9/5/2019	1.5	\$ 318.25	\$ 477.38	Review PRIDCO Fiscal Plan document to ensure comments from representatives of PRIDCO are incorporated.
PR	56	Verdeja, Julio	9/5/2019	1.2	\$ 318.25	\$ 381.90	Participate in meeting with N. Perez (PRIDCO) to discuss status of PRIDCO legal property diligence for restructuring purposes.
PR	56	Verdeja, Julio	9/5/2019	1.0	\$ 318.25	\$ 318.25	Revise PRIDCO Fiscal Plan document to incorporate PRIDCO asset summary adjustments.
Outside PR	200	Levantis, James	9/5/2019	0.4	\$ 446.50	\$ 178.60	Correspond with representatives of Ankura, O'Melveny & Myers, Nixon Peabody, and Pietrantoni Mendez & Alvarez regarding comments on the frequently asked questions section in the COFINA investor relations website.
Outside PR	210	Barrett, Dennis	9/5/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussions with representatives of Ankura, O'Melveny & Myers, AAFAP, PJT Partners to discuss PORTS.
Outside PR	210	Feldman, Robert	9/5/2019	0.5	\$ 525.00	\$ 262.50	Participate in discussions with representatives of Ankura, O'Melveny & Myers, AAFAP, PJT Partners to discuss PORTS.
PR	215	Battle, Juan Carlos	9/5/2019	0.8	\$ 684.00	\$ 547.20	Revise and incorporate comments to memo prepared by J. Squiers (ACG) pursuant to request from representatives of the P3 authority regarding Public Safety Academy.
Outside PR	215	Squiers, Jay	9/5/2019	0.5	\$ 785.00	\$ 392.50	Participate on call with J. Verdeja (ACG) and representatives of the P3 Authority to discuss status of the Public Safety Center P3.
Outside PR	215	Squiers, Jay	9/5/2019	0.9	\$ 785.00	\$ 706.50	Prepare memo on the financial implications of public safety training center project for representatives of the P3 Authority.
Outside PR	215	Squiers, Jay	9/5/2019	0.3	\$ 785.00	\$ 235.50	Prepare for call with representatives of the P3 Authority regarding the public safety training center project.
Outside PR	215	Squiers, Jay	9/5/2019	0.3	\$ 785.00	\$ 235.50	Correspond with J. Battle (ACG) regarding the memo on the financial implications of the public safety training center.
PR	215	Verdeja, Julio	9/5/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Squiers (ACG) and representatives of the P3 Authority to discuss status of the Public Safety Center P3.
Outside PR	216	Alvarez, Charles	9/5/2019	2.7	\$ 418.00	\$ 1,128.60	Revise the Medicaid section of the critical issues presentation requested by K. Fraguada (AAFAF) for comments provided by F. Battle (ACG).
Outside PR	216	Alvarez, Charles	9/5/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Battle (ACG) regarding comments to the critical issues presentation requested by K. Fraguada (AAFAF).
Outside PR	216	Battle, Fernando	9/5/2019	0.5	\$ 916.75	\$ 458.38	Review and sign off on presentation related to issues to be discussed by AAFAP Director in DC meeting.
Outside PR	216	Nilsen, Patrick	9/5/2019	2.8	\$ 418.00	\$ 1,170.40	Review and provide comments to C. Alvarez (ACG) on the critical issues presentation requested by K. Fraguada (AAFAF).
Outside PR	216	Nilsen, Patrick	9/5/2019	1.1	\$ 418.00	\$ 459.80	Revise the Puerto Rico critical issues presentation requested by K. Fraguada (AAFAF) to include a disaster recovery funding analysis for comments provided by F. Battle (ACG).
Outside PR	2	Levantis, James	9/6/2019	2.6	\$ 446.50	\$ 1,160.90	Map personnel and non-personnel spend from the Commonwealth certified fiscal plan to the AAFAP monthly cash report to prepare a days cash on hand analysis as part of working capital needs determination to be used in plan of adjustment.
Outside PR	2	Levantis, James	9/6/2019	1.1	\$ 446.50	\$ 491.15	Revise days cash on hand analysis for the Commonwealth legally separate entities for comments provided by F. Battle (ACG).
Outside PR	2	Levantis, James	9/6/2019	0.8	\$ 446.50	\$ 357.20	Revise cash report summary to include days cash on hand analysis for the Commonwealth legally separate entities included in the AAFAP monthly cash report as requested by F. Battle (ACG).
Outside PR	3	Alvarez, Charles	9/6/2019	0.5	\$ 418.00	\$ 209.00	Prepare summary of uniform healthcare and Christmas bonus savings and spend by agency and year at the request of F. Battle (ACG) for presentation to AAFAP.
Outside PR	3	Barrett, Dennis	9/6/2019	0.6	\$ 850.25	\$ 510.15	Prepare and send schedule of uniform healthcare savings by agency and year as requested by AAFAP.
Outside PR	3	Burkett, Matthew	9/6/2019	0.7	\$ 475.00	\$ 332.50	Research and respond to request from R. Maldonado (AAFAF) regarding Implementation Plan templates and agency implementation plan status report.
Outside PR	3	Burkett, Matthew	9/6/2019	0.3	\$ 475.00	\$ 142.50	Create agency savings report submission history summary at the request of M. Galindo (AAFAF).
Outside PR	3	Burkett, Matthew	9/6/2019	0.3	\$ 475.00	\$ 142.50	Update and prepare the Implementation Tracker to reflect August savings reports from agencies for submission to FOMB.
Outside PR	3	Burkett, Matthew	9/6/2019	0.2	\$ 475.00	\$ 95.00	Participate on conference call with J. Boo (ACG) to discuss implementation plan status request from R. Maldonado (AAFAF).
PR	23	Battle, Juan Carlos	9/6/2019	0.2	\$ 684.00	\$ 136.80	Participate on the bi-weekly creditor group call.
Outside PR	25	Leake, Paul	9/6/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) and J. Levantis (ACG) regarding the preparation of the July fee statement.
PR	56	Battle, Juan Carlos	9/6/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with S. Llompарт (ACG), J. Verdeja (ACG) and J. Morrison (ACG), T. Green (Citi), R. Rivera (PRIDCO) and representatives of Ernst & Young to discuss status of PRIDCO fiscal plan and other PRIDCO obligations.
PR	56	Battle, Juan Carlos	9/6/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with R. Tennenbaum (GTAM) to discuss status of PRIDCO RSA implementation.
PR	56	Llompарт, Sofia	9/6/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with J. Battle (ACG), J. Verdeja (ACG) and J. Morrison (ACG), T. Green (Citi), R. Rivera (PRIDCO) and representatives of Ernst & Young to discuss status of PRIDCO fiscal plan and other PRIDCO obligations.
PR	56	Llompарт, Sofia	9/6/2019	1.4	\$ 365.75	\$ 512.05	Review and revise DDEC VTP model prepared by representatives of Vision 2 Action for PRIDCO restructuring purposes.
PR	56	Llompарт, Sofia	9/6/2019	1.3	\$ 365.75	\$ 475.48	Prepare comparison of PRIDCO fiscal plan projections to Commonwealth fiscal plan projections.
PR	56	Llompарт, Sofia	9/6/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO fiscal plan document to incorporate additional narrative updates.
PR	56	Llompарт, Sofia	9/6/2019	0.7	\$ 365.75	\$ 256.03	Review Puerto Rico Act 141 of 2018 for purposes of PRIDCO Fiscal Plan.
Outside PR	56	Morrison, Jonathan	9/6/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with S. Llompарт (ACG), J. Verdeja (ACG) and J. Battle (ACG), T. Green (Citi), R. Rivera (PRIDCO) and representatives of Ernst & Young to discuss status of PRIDCO fiscal plan and other PRIDCO obligations.
PR	56	Verdeja, Julio	9/6/2019	0.6	\$ 318.25	\$ 190.95	Participate on call with S. Llompарт (ACG), J. Battle (ACG) and J. Morrison (ACG), T. Green (Citi), R. Rivera (PRIDCO) and representatives of Ernst & Young to discuss status of PRIDCO fiscal plan and other PRIDCO obligations.
PR	56	Verdeja, Julio	9/6/2019	2.6	\$ 318.25	\$ 827.45	Revise PRIDCO Trustee property list to incorporate property registration data received from N. Perez (PRIDCO) for restructuring diligence purposes.
Outside PR	209	Barrett, Dennis	9/6/2019	0.2	\$ 850.25	\$ 170.05	Review and provide comments to PJT's analysis of PRIFA Ban's accrued and unpaid interest.
Outside PR	215	Squiers, Jay	9/6/2019	0.2	\$ 785.00	\$ 157.00	Revise and circulate to the P3 Authority the memo discussing the financial implications of the public safety training center project.
Outside PR	25	Leake, Paul	9/7/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Verdeja (ACG) and S. Llompарт (ACG) regarding time revisions for inclusion in the July invoice.
Outside PR	25	Levantis, James	9/7/2019	0.4	\$ 446.50	\$ 178.60	Correspond with representatives of Ankura regarding workstream coding on the July invoice.
PR	25	Llompарт, Sofia	9/7/2019	2.6	\$ 365.75	\$ 950.95	Review and revise PRIFA time detail for July 2019 fee statement.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	25	Llompарт, Sofia	9/7/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO time detail for July 2019 fee statement.
PR	25	Verdeja, Julio	9/7/2019	2.4	\$ 318.25	\$ 763.80	Revise meeting reconciliations for the PRIFA-Ports work stream for inclusion in the July Fee Statement.
Outside PR	210	Morrison, Jonathan	9/7/2019	1.5	\$ 850.25	\$ 1,275.38	Review proposals received by the DRA advisors regarding Ports Authority restructuring and settlement negotiations.
Outside PR	210	Morrison, Jonathan	9/7/2019	1.0	\$ 850.25	\$ 850.25	Prepare comparison of recoveries in DRA proposals relative to Ports Authority transaction.
Outside PR	2	Battle, Fernando	9/8/2019	1.0	\$ 916.75	\$ 916.75	Review pending account resolution from EY report as part of account reconciliation process.
Outside PR	25	Alvarez, Charles	9/8/2019	2.9	\$ 418.00	\$ 1,212.20	Assign codes to individual expense receipts for the July expense report.
Outside PR	25	Battle, Fernando	9/8/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with P. Leake (ACG) regarding comments on the July fee statement.
Outside PR	25	Leake, Paul	9/8/2019	0.2	\$ 370.50	\$ 74.10	Participate on call with F. Battle (ACG) regarding comments on the July fee statement.
Outside PR	25	Nilsen, Patrick	9/8/2019	0.3	\$ 418.00	\$ 125.40	Correspond with C. Alvarez (ACG) regarding the submission of the July fee statement.
Outside PR	25	Nilsen, Patrick	9/8/2019	0.1	\$ 418.00	\$ 41.80	Correspond with C. Alvarez (ACG) regarding status of the July expense file.
Outside PR	202	Levantis, James	9/8/2019	2.3	\$ 446.50	\$ 1,026.95	Prepare a summary of PBA claims as of the Commonwealth Petition Date and as of 9/30/2019 as requested by S. Uhlund (OMM).
PR	210	Battle, Juan Carlos	9/8/2019	0.5	\$ 684.00	\$ 342.00	Prepare response to A. Bielenberg (McK) regarding revised proposal to PRIFA-Ports Ad Hoc Group.
PR	210	Battle, Juan Carlos	9/8/2019	0.4	\$ 684.00	\$ 273.60	Correspond with A. Bielenberg (McK) regarding revised proposal to PRIFA-Ports Ad Hoc Group.
PR	2	Battle, Juan Carlos	9/9/2019	0.9	\$ 684.00	\$ 615.60	Review and provide comments to RFP for investment of funds held by the Commonwealth.
Outside PR	3	Burkett, Matthew	9/9/2019	1.4	\$ 475.00	\$ 665.00	Collect agency submissions of monthly savings and prepare for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	9/9/2019	0.6	\$ 475.00	\$ 285.00	Update the Implementation Tracker to reflect August savings reports from agencies and prepare the tracker for submission to FOMB.
Outside PR	3	Burkett, Matthew	9/9/2019	0.2	\$ 475.00	\$ 95.00	Participate in conversation with C. Gonzalez (ACG) to discuss status of agency savings submissions in September reporting cycle.
Outside PR	21	Nilsen, Patrick	9/9/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Battle (ACG) regarding the engagement summary analysis.
Outside PR	21	Nilsen, Patrick	9/9/2019	0.8	\$ 418.00	\$ 334.40	Prepare exhibit of AAFAP engagement workstreams at the request of B. Fernandez (AAFAF).
Outside PR	25	Leake, Paul	9/9/2019	2.4	\$ 370.50	\$ 889.20	Prepare and send summaries of the July fee statement to F. Battle (ACG) for review.
Outside PR	25	Leake, Paul	9/9/2019	1.9	\$ 370.50	\$ 703.95	Revise the July fee statement for comments provided by D. Barrett (ACG).
Outside PR	25	Levantis, James	9/9/2019	0.8	\$ 446.50	\$ 357.20	Review July invoice prepared by P. Leake (ACG) prior to sending to F. Battle (ACG) for review.
Outside PR	25	Nilsen, Patrick	9/9/2019	2.5	\$ 418.00	\$ 1,045.00	Review and provide comments to P. Leake (ACG) regarding the July fee statement prior to submitting to F. Battle (ACG).
PR	56	Llompарт, Sofia	9/9/2019	1.3	\$ 365.75	\$ 475.48	Review and revise comparison of PRIDCO fiscal plan projections to Commonwealth fiscal plan projections.
PR	56	Llompарт, Sofia	9/9/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO Fiscal Plan model to incorporate assumption updates.
PR	56	Llompарт, Sofia	9/9/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO fiscal plan document to incorporate additional citations and definitions.
PR	56	Llompарт, Sofia	9/9/2019	0.8	\$ 365.75	\$ 292.60	Review Puerto Rico Act 141 of 2018 for PRIDCO Fiscal Plan purposes.
PR	56	Llompарт, Sofia	9/9/2019	0.7	\$ 365.75	\$ 256.03	Review PRIDCO emergency repairs cost estimates provided by R. Rivera (PRIDCO) for PRIDCO fiscal plan purposes.
PR	56	Llompарт, Sofia	9/9/2019	0.4	\$ 365.75	\$ 146.30	Correspond with R. Rivera (PRIDCO) regarding PRIDCO estimated costs for emergency repairs.
PR	56	Llompарт, Sofia	9/9/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO legal diligence tracker notes provided by representatives of Reichard & Escalera for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	9/9/2019	2.4	\$ 318.25	\$ 763.80	Prepare second sample of PRIDCO property recordation data for upload to data room for restructuring purposes.
PR	56	Verdeja, Julio	9/9/2019	1.3	\$ 318.25	\$ 413.73	Revise PRIDCO due diligence tracker to incorporate latest documents received from representatives of PRIDCO.
PR	56	Verdeja, Julio	9/9/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Morrison (ACG) regarding legal property due diligence for PRIDCO restructuring purposes.
Outside PR	209	Barrett, Dennis	9/9/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with J. Levantis (ACG) regarding the preparation of an amortization schedule of actual principal payments on the PRIFA BANs as requested by representatives of PJT Partners.
Outside PR	209	Barrett, Dennis	9/9/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Levantis (ACG) regarding the application of optional redemption payments to the PRIFA BANs principal balance.
Outside PR	209	Leake, Paul	9/9/2019	0.7	\$ 370.50	\$ 259.35	Diligence the official statement of PRIFA BANs to understand optional and mandatory redemptions to calculate PRIFA BANs OID.
Outside PR	209	Leake, Paul	9/9/2019	0.3	\$ 370.50	\$ 111.15	Correspond with J. Levantis (ACG) regarding PRIFA BANs OID calculation relating to request by representatives of Citi.
Outside PR	209	Levantis, James	9/9/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Nilsen (ACG) regarding the PRIFA BANs default interest provision and historical cash sweeps.
Outside PR	209	Levantis, James	9/9/2019	0.2	\$ 446.50	\$ 89.30	Participate in discussion with D. Barrett (ACG) regarding the preparation of an amortization schedule of actual principal payments on the PRIFA BANs as requested by representatives of PJT Partners.
Outside PR	209	Levantis, James	9/9/2019	1.4	\$ 446.50	\$ 625.10	Diligence PRIFA BANs mandatory and optional redemptions since 2015 for the preparation of an amortization schedule as requested by representatives of PJT Partners.
Outside PR	209	Levantis, James	9/9/2019	1.2	\$ 446.50	\$ 535.80	Diligence official statements of PRIFA BANs for application of optional redemptions to principal balance as it related to the amortization of the original issue discount.
Outside PR	209	Levantis, James	9/9/2019	1.1	\$ 446.50	\$ 491.15	Prepare schedule of PRIFA BANs amortization payments as requested by representatives of PJT Partners.
Outside PR	209	Levantis, James	9/9/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) regarding the application of optional redemption payments to the PRIFA BANs principal balance.
Outside PR	209	Nilsen, Patrick	9/9/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with J. Levantis (ACG) regarding the PRIFA BANs default interest provision and historical cash sweeps.
Outside PR	210	Battle, Fernando	9/9/2019	0.3	\$ 916.75	\$ 275.03	Correspond with representatives of O'Melveny & Myers and Ankura regarding PRIFA Ports transaction including approval process with FOMB.
Outside PR	210	Battle, Fernando	9/9/2019	0.2	\$ 916.75	\$ 183.35	Correspond with representatives of McKinsey regarding PRIFA Ports transaction.
Outside PR	2	Barrett, Dennis	9/10/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Levantis (ACG) and F. Battle (ACG) regarding the TSA liquidity bridge and impact on the cash balance.
Outside PR	2	Barrett, Dennis	9/10/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with representatives from Conway Mackenzie to discuss universe of accounts for restriction/unrestricted analysis.
Outside PR	2	Barrett, Dennis	9/10/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives from PJT, O'Melveny, EY, Conway Mackenzie, Pietrantonio Mendez & Alvarez and O&B regarding cash restriction analysis.
Outside PR	2	Barrett, Dennis	9/10/2019	0.4	\$ 850.25	\$ 340.10	Review and provide feedback on TSA liquidity bridge analysis prepared by J. Levantis (ACG).
Outside PR	2	Barrett, Dennis	9/10/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives from AAFAP EY, COR3, Deloitte and FOMB regarding establishing a DRF revolving fund.
Outside PR	2	Levantis, James	9/10/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding the TSA liquidity bridge requested by M. Yassin (AAFAF) and its impact on the cash balance.
Outside PR	2	Levantis, James	9/10/2019	1.6	\$ 446.50	\$ 714.40	Prepare TSA liquidity bridge as of 6/30/2019 to illustrate pro-forma cash had the Commonwealth paid debt service and not retained moratorium revenues as requested by M. Yassin (AAFAF).
Outside PR	2	Levantis, James	9/10/2019	0.2	\$ 446.50	\$ 89.30	Revise days cash on hand analysis for the Commonwealth legally separate entities to include bifurcation of general fund, special revenue fund, and federal fund as requested by D. Barrett (ACG).
Outside PR	2	Levantis, James	9/10/2019	0.4	\$ 446.50	\$ 178.60	Revise TSA liquidity bridge requested by M. Yassin (AAFAF) to incorporate summary of moratorium revenues retained by the Central Government provided by T. Ahlberg (CM).
Outside PR	2	Levantis, James	9/10/2019	1.4	\$ 446.50	\$ 625.10	Map spend by agency and cost concept from the fiscal year 2020 Sabana budget to the AAFAP monthly cash report to prepare a days cash on hand analysis.
Outside PR	2	Nilsen, Patrick	9/10/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with T. Ahlberg (ACG) on the moratorium revenues of the Commonwealth for inclusion of information in the TSA liquidity bridge requested by M. Yassin (AAFAF).
Outside PR	2	Nilsen, Patrick	9/10/2019	0.4	\$ 418.00	\$ 167.20	Review and provide comments to J. Levantis (ACG) on the TSA liquidity bridge requested by M. Yassin (AAFAF) to factor in the impact of moratorium revenues.
Outside PR	3	Barrett, Dennis	9/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Santambrogio (EY) regarding revised Paygo forecast and bridge to 5/9 certified fiscal plan.
Outside PR	3	Burkett, Matthew	9/10/2019	0.2	\$ 475.00	\$ 95.00	Collect and prepare agency submissions of monthly savings for submission to FOMB as part of monthly reporting process.
Outside PR	3	Burkett, Matthew	9/10/2019	0.2	\$ 475.00	\$ 95.00	Update Implementation Tracker to reflect August savings reports from agencies, collect and format submissions for submission to FOMB.
Outside PR	3	Burkett, Matthew	9/10/2019	0.2	\$ 475.00	\$ 95.00	Participate in conversation with C. Gonzalez (ACG) to discuss status of agency savings submissions in September reporting cycle.
Outside PR	3	Nilsen, Patrick	9/10/2019	0.3	\$ 418.00	\$ 125.40	Correspond with J. Battle (ACG) regarding the UPR scholarship and government appropriations in the 5/9 Commonwealth fiscal plan.
Outside PR	3	Nilsen, Patrick	9/10/2019	0.3	\$ 418.00	\$ 125.40	Correspond with J. Battle (ACG) regarding the economic indicators in the 5/9 Commonwealth fiscal plan.
Outside PR	3	Nilsen, Patrick	9/10/2019	0.3	\$ 418.00	\$ 125.40	Correspond with P. Leake (ACG) regarding deobligation risk assessments for inclusion in the deobligation risk presentation requested by M. Yassin (AAFAF).
PR	21	Battle, Juan Carlos	9/10/2019	0.2	\$ 684.00	\$ 136.80	Prepare and send Ankura workstreams summary requested by B. Fernandez (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Leake, Paul	9/10/2019	0.5	\$ 370.50	\$ 185.25	Prepare the July fee statement for the review of F. Battle (ACG).
Outside PR	25	Leake, Paul	9/10/2019	2.4	\$ 370.50	\$ 889.20	Revise the July fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	9/10/2019	0.4	\$ 370.50	\$ 148.20	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding comments to coding in the July fee statement.
Outside PR	25	Leake, Paul	9/10/2019	0.4	\$ 370.50	\$ 148.20	Revise the July fee statement for revised time entries provided by C. Alvarez (ACG).
Outside PR	25	Leake, Paul	9/10/2019	0.4	\$ 370.50	\$ 148.20	Revise the July fee statement to include work performed by subcontractors.
Outside PR	25	Leake, Paul	9/10/2019	0.3	\$ 370.50	\$ 111.15	Revise the July fee statement for revised time entries provided by S. Llompart (ACG).
Outside PR	25	Nilsen, Patrick	9/10/2019	0.4	\$ 418.00	\$ 167.20	Review July monthly fee statement prior to submission to AAFAF.
PR	56	Llompart, Sofia	9/10/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Llompart, Sofia	9/10/2019	0.5	\$ 365.75	\$ 182.88	Participate in meeting with J. Verdeja (ACG) to discuss status of PRIDCO combined due diligence tracker.
PR	56	Llompart, Sofia	9/10/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO property recordation summary prior to data room upload for restructuring purposes.
PR	56	Llompart, Sofia	9/10/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO diligence tracker to incorporate feedback received from representatives of Reichard & Escalera.
PR	56	Llompart, Sofia	9/10/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO diligence tracker to incorporate latest information received from representatives of PRIDCO.
PR	56	Llompart, Sofia	9/10/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO Fiscal Plan model to reflect updated assumptions in preparation for FOMB submission.
PR	56	Llompart, Sofia	9/10/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 9/11/2019.
PR	56	Llompart, Sofia	9/10/2019	0.4	\$ 365.75	\$ 146.30	Correspond with A. Billoch (PMA) regarding PRIDCO property recordation summary upload to data room.
Outside PR	56	Morrison, Jonathan	9/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompart (ACG) and J. Verdeja (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Verdeja, Julio	9/10/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with J. Morrison (ACG) and S. Llompart (ACG) to discuss status of PRIDCO restructuring due diligence.
PR	56	Verdeja, Julio	9/10/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with S. Llompart (ACG) to discuss status of PRIDCO combined due diligence tracker.
PR	56	Verdeja, Julio	9/10/2019	2.6	\$ 318.25	\$ 827.45	Prepare a tracker for PRIDCO legal property due diligence as requested by J. Morrison (ACG) for restructuring purposes.
PR	56	Verdeja, Julio	9/10/2019	1.9	\$ 318.25	\$ 604.68	Prepare PRIDCO property due diligence dashboard to determine progress in restructuring diligence.
PR	56	Verdeja, Julio	9/10/2019	1.8	\$ 318.25	\$ 572.85	Revise PRIDCO legal property due diligence tracker to incorporate documentation receipt date.
PR	56	Verdeja, Julio	9/10/2019	1.5	\$ 318.25	\$ 477.38	Revise PRIDCO due diligence tracker to incorporate comments provided by representatives of Reichard & Escalera for restructuring purposes.
PR	56	Verdeja, Julio	9/10/2019	0.6	\$ 318.25	\$ 190.95	Review PRIDCO Fiscal Plan document to ensure the asset summary is consistent with the latest analysis.
Outside PR	200	Alvarez, Charles	9/10/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BondLink) regarding updates to the COFINA investor relations website as requested by M. Yassin (AAFAF).
PR	210	Battle, Juan Carlos	9/10/2019	0.5	\$ 684.00	\$ 342.00	Participate on conference call with J. Morrison (ACG) to discuss alternative proposals for PRIFA-Ports transaction.
Outside PR	210	Morrison, Jonathan	9/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on conference call with J. Battle (ACG) to discuss alternative proposals for PRIFA-Ports transaction.
PR	215	Battle, Juan Carlos	9/10/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with Nelson Perez (P3A), Angie Gonzalez (P3A) and J. Squiers (ACG) to discuss future of Public Safety Academy P3 project.
Outside PR	215	Squiers, Jay	9/10/2019	1.3	\$ 785.00	\$ 1,020.50	Participate in meeting with Nelson Perez (P3A), Angie Gonzalez (P3A) and J. Battle (ACG) to discuss future of Public Safety Academy P3 project.
Outside PR	215	Squiers, Jay	9/10/2019	0.8	\$ 785.00	\$ 628.00	Calculate the total PRPB spending on the police academy for FY2020 based on various due diligence responses.
Outside PR	215	Squiers, Jay	9/10/2019	0.2	\$ 785.00	\$ 157.00	Correspond with representatives of the P3 Authority on estimated savings on cadet training and costs of continuing education under the public safety training center project.
Outside PR	216	Barrett, Dennis	9/10/2019	0.6	\$ 850.25	\$ 510.15	Prepare summary of ACT 154 revenues and risks as requested by O. Marrero (AAFAF).
Outside PR	216	Leake, Paul	9/10/2019	1.8	\$ 370.50	\$ 666.90	Diligence the deobligation of disaster relief funding for inclusion in the deobligation risk presentation as requested by M. Yassin (AAFAF).
Outside PR	216	Leake, Paul	9/10/2019	0.7	\$ 370.50	\$ 259.35	Prepare the disaster relief funding deobligation risk presentation for F. Battle (ACG) to review as requested by M. Yassin (AAFAF).
Outside PR	216	Levantis, James	9/10/2019	0.5	\$ 446.50	\$ 223.25	Research revenues retained by the Commonwealth for each clawback entity since the passing of the moratorium act for the preparation of the TSA liquidity bridge as requested by M. Yassin (AAFAF).
Outside PR	2	Battle, Fernando	9/11/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with D. Barrett (ACG) to discuss cash reconciliation open items as part of mediation preparation.
Outside PR	2	Levantis, James	9/11/2019	1.8	\$ 446.50	\$ 803.70	Review fiscal plan submissions since 2017 for information on the budgetary reserves and liquidity reserve included in the budget resolutions as it relates to the Commonwealth cash in the plan of adjustment.
Outside PR	2	Levantis, James	9/11/2019	0.4	\$ 446.50	\$ 178.60	Correspond with E. Arias (PMA) and M. Rodriguez (PMA) regarding the budgetary reserves included in the joint budget resolutions as it relates to the Commonwealth cash in the plan of adjustment.
Outside PR	2	Levantis, James	9/11/2019	1.1	\$ 446.50	\$ 491.15	Prepare summary of account balances and working capital needs for Commonwealth legally separate entities as requested by F. Battle (ACG).
Outside PR	2	Levantis, James	9/11/2019	0.5	\$ 446.50	\$ 223.25	Analyze Commonwealth working capital analysis to assess impact of removing outlier states on the cash reserve analysis.
Outside PR	3	Burkett, Matthew	9/11/2019	0.2	\$ 475.00	\$ 95.00	Participate in conversation with C. Gonzalez (ACG) to discuss status of agency savings submissions in September reporting cycle.
Outside PR	3	Feldman, Robert	9/11/2019	0.6	\$ 525.00	\$ 315.00	Prepare analysis to measure the impact of the removal of energy reform on surplus and nominal GDP in the 5/9 certified fiscal plan as requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	9/11/2019	0.5	\$ 525.00	\$ 262.50	Prepare summary presentation on the impact of the removal of energy reform on surplus and nominal GDP in the 5/9 certified fiscal plan for F. Battle (ACG) to review.
Outside PR	25	Leake, Paul	9/11/2019	2.6	\$ 370.50	\$ 963.30	Revise the July fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	9/11/2019	0.7	\$ 370.50	\$ 259.35	Prepare the July fee statement for submission to representatives of AAFAF.
Outside PR	25	Leake, Paul	9/11/2019	0.6	\$ 370.50	\$ 222.30	Review and submit the July fee statement and the outstanding invoice tracker to representatives of AAFAF.
Outside PR	25	Leake, Paul	9/11/2019	0.6	\$ 370.50	\$ 222.30	Review and write off entries in the July fee statement prior to submission to representatives of AAFAF.
Outside PR	25	Leake, Paul	9/11/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) regarding expenses to be included in the July fee statement.
PR	56	Battle, Juan Carlos	9/11/2019	0.6	\$ 684.00	\$ 410.40	Participate on call with S. Llompart (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Battle, Juan Carlos	9/11/2019	3.8	\$ 684.00	\$ 2,599.20	Review and revise PRIDCO Fiscal Plan document for restructuring purposes.
PR	56	Llompart, Sofia	9/11/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with J. Battle (ACG), J. Verdeja (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompart, Sofia	9/11/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) regarding PRIDCO fiscal plan and adjustments to the restructuring scenario.
PR	56	Llompart, Sofia	9/11/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO fiscal plan to incorporate feedback received from representatives of PRIDCO.
PR	56	Llompart, Sofia	9/11/2019	1.7	\$ 365.75	\$ 621.78	Review and revise PRIDCO fiscal plan to incorporate feedback received from representatives of Vision 2 Action.
PR	56	Llompart, Sofia	9/11/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO fiscal plan to incorporate feedback received from M. Kremer (OMM).
PR	56	Llompart, Sofia	9/11/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO fiscal plan to incorporate updated property portfolio statistics.
PR	56	Llompart, Sofia	9/11/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO fiscal plan to incorporate feedback received from M. Rodriguez (OMM).
PR	56	Llompart, Sofia	9/11/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO fiscal plan to incorporate feedback received from J. Battle (ACG).
PR	56	Llompart, Sofia	9/11/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO fiscal plan to incorporate changes to the general narrative.
Outside PR	56	Morrison, Jonathan	9/11/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompart (ACG) regarding PRIDCO fiscal plan and adjustments to the restructuring scenario.
PR	56	Verdeja, Julio	9/11/2019	0.6	\$ 318.25	\$ 190.95	Participate on call with J. Battle (ACG), S. Llompart (ACG) and representatives of PRIDCO, AAFAF and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	9/11/2019	2.5	\$ 318.25	\$ 795.63	Revise PRIDCO property due diligence dashboard to incorporate progress metrics for restructuring diligence purposes.
PR	56	Verdeja, Julio	9/11/2019	2.4	\$ 318.25	\$ 763.80	Reconcile PRIDCO property due diligence dashboard to the asset summary in the PRIDCO Fiscal Plan document for restructuring purposes.
PR	56	Verdeja, Julio	9/11/2019	1.5	\$ 318.25	\$ 477.38	Review PRIDCO Fiscal Plan document ahead of submission as requested by S. Llompart (ACG).
PR	56	Verdeja, Julio	9/11/2019	0.5	\$ 318.25	\$ 159.13	Review and ensure consistency in macroeconomic and demographic trajectories between PRIDCO Fiscal Plan to the Commonwealth May 2019 Fiscal Plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	9/11/2019	0.4	\$ 318.25	\$ 127.30	Correspond with J. Morrison (ACG) regarding PRIDCO property due diligence tracker for restructuring purposes.
Outside PR	200	Alvarez, Charles	9/11/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Cruz (Hacienda) regarding final B2B collections in FY19 for incorporation in the COFINA Kroll presentation prior to sending to F. Batlle (ACG) for review.
Outside PR	200	Battle, Fernando	9/11/2019	1.5	\$ 916.75	\$ 1,375.13	Review and provide comments to C. Alvarez (ACG) on the COFINA presentation to Kroll related to ratings process.
Outside PR	209	Morrison, Jonathan	9/11/2019	0.4	\$ 850.25	\$ 340.10	Correspond with D. Barrett (ACG) in response to request regarding PRIFA cash needs related to restructuring transactions.
PR	210	Battle, Juan Carlos	9/11/2019	1.2	\$ 684.00	\$ 820.80	Participate in meeting with J. Bayne (AAFAF), Nelson Perez (P3A), Melissa Marchany (P3A), and M. Figueroa (DLA) to discuss information requested by McKinsey in connection with impact of PRIFA-Ports restructuring on Ports Cruise Ships P3.
PR	210	Llompert, Sofia	9/11/2019	0.5	\$ 365.75	\$ 182.88	Participate in meeting with J. Vazquez (Ports) to discuss Puerto Nuevo appraisal due diligence questions.
PR	210	Llompert, Sofia	9/11/2019	0.4	\$ 365.75	\$ 146.30	Review Ports financial documentation available in response to request from representatives of McKinsey regarding PRIFA-Ports transaction.
PR	210	Verdeja, Julio	9/11/2019	1.3	\$ 318.25	\$ 413.73	Prepare access reports for PRIFA-Ports shared data rooms to identify documents requested by representatives of FOMB for purposes of Ports restructuring.
Outside PR	2	Barrett, Dennis	9/12/2019	1.8	\$ 850.25	\$ 1,530.45	Participate on call with representatives from Conway Mackenzie regarding cash restriction analysis and account walkthrough.
Outside PR	3	Burkett, Matthew	9/12/2019	0.6	\$ 475.00	\$ 285.00	Prepare summary of agency savings submission history at the request of R. Maldonado (AAFAF).
Outside PR	3	Burkett, Matthew	9/12/2019	0.6	\$ 475.00	\$ 285.00	Prepare and send responses regarding inquiries about agency reporting status to K. Fraguada (AAFAF).
Outside PR	3	Burkett, Matthew	9/12/2019	0.4	\$ 475.00	\$ 190.00	Participate in conference call with C. Gonzalez (ACG) and J. Boo (ACG) to discuss agency submission status question from F. Batlle (ACG).
Outside PR	3	Burkett, Matthew	9/12/2019	0.2	\$ 475.00	\$ 95.00	Participate in conversation with C. Gonzalez (ACG) to discuss status of agency savings submissions in September reporting cycle and outstanding Implementation action items.
PR	56	Battle, Juan Carlos	9/12/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO fiscal plan comments received from R. Rivera (PRIDCO).
PR	56	Battle, Juan Carlos	9/12/2019	3.0	\$ 684.00	\$ 2,052.00	Review and revise PRIDCO Fiscal Plan document for restructuring purposes.
PR	56	Llompert, Sofia	9/12/2019	0.8	\$ 365.75	\$ 292.60	Participate in meeting with J. Battle (ACG) to discuss PRIDCO fiscal plan comments received from R. Rivera (PRIDCO).
PR	56	Llompert, Sofia	9/12/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with J. Morrison (ACG) to discuss status of the PRIDCO fiscal plan.
PR	56	Llompert, Sofia	9/12/2019	1.9	\$ 365.75	\$ 694.93	Review and revise PRIDCO fiscal plan to incorporate changes to the general narrative.
PR	56	Llompert, Sofia	9/12/2019	1.4	\$ 365.75	\$ 512.05	Review and revise PRIDCO Fiscal Plan to incorporate comments from J. Battle (ACG).
PR	56	Llompert, Sofia	9/12/2019	1.1	\$ 365.75	\$ 402.33	Review and revise PRIDCO fiscal plan to incorporate feedback received from representatives of PRIDCO.
PR	56	Llompert, Sofia	9/12/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO fiscal plan to incorporate comments received from R. Rivera (PRIDCO).
PR	56	Llompert, Sofia	9/12/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIDCO fiscal plan to incorporate updated property portfolio statistics.
PR	56	Llompert, Sofia	9/12/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO fiscal plan model to incorporate revised expenditure assumptions.
PR	56	Llompert, Sofia	9/12/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIDCO fiscal plan exhibits to reflect revised expenditure assumptions.
PR	56	Llompert, Sofia	9/12/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO fiscal plan for consistency in narrative and projection assumptions.
Outside PR	56	Morrison, Jonathan	9/12/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Llompert (ACG) to discuss status of the PRIDCO fiscal plan.
Outside PR	56	Morrison, Jonathan	9/12/2019	1.2	\$ 850.25	\$ 1,020.30	Review and development of draft PRIDCO fiscal plan dated 9/12/2019.
Outside PR	56	Morrison, Jonathan	9/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with J. Battle (ACG) and representatives of GoldenTree regarding PRIDCO transaction.
PR	56	Verdeja, Julio	9/12/2019	1.8	\$ 318.25	\$ 572.85	Review and revise PRIDCO Fiscal Plan document incorporating comments received from representatives of Ankura, O'Melveny & Myers and Pietrantoni Mendez & Alvarez as requested by S. Llompert (ACG).
PR	56	Verdeja, Julio	9/12/2019	1.5	\$ 318.25	\$ 477.38	Revise PRIDCO property due diligence dashboard to incorporate revised progress calculations for restructuring due diligence purposes.
PR	56	Verdeja, Julio	9/12/2019	1.2	\$ 318.25	\$ 381.90	Review and revise PRIDCO Fiscal Plan document incorporating comments received from representatives of PRIDCO as requested by S. Llompert (ACG).
PR	56	Verdeja, Julio	9/12/2019	1.0	\$ 318.25	\$ 318.25	Revise PRIDCO asset summary to incorporate lot segregation as confirmed by representatives of PRIDCO for Fiscal Plan purposes.
Outside PR	200	Alvarez, Charles	9/12/2019	1.8	\$ 418.00	\$ 752.40	Review and provide comments to A. Scurto (BondLink) on language to be included on the COFINA investor relations website as requested by M. Yassin (AAFAF).
Outside PR	200	Alvarez, Charles	9/12/2019	1.2	\$ 418.00	\$ 501.60	Revise the COFINA Kroll presentation for FY19 SUT collections as requested by G. Hoyes (BAML).
Outside PR	200	Battle, Fernando	9/12/2019	1.0	\$ 916.75	\$ 916.75	Review and revise the COFINA Kroll presentation prepared by J. Levantis (ACG) and C. Alvarez (ACG) in preparation for second Kroll meeting as part of the COFINA ratings process.
Outside PR	200	Levantis, James	9/12/2019	1.7	\$ 446.50	\$ 759.05	Review and provide comments on the COFINA investor relations website to representatives of BondLink.
Outside PR	209	Barrett, Dennis	9/12/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives from PJT and O'Melveny & Myers regarding treatment of the PRIFA BAN's.
Outside PR	209	Morrison, Jonathan	9/12/2019	0.4	\$ 850.25	\$ 340.10	Review of analysis of PRIFA cash needs related to restructuring transactions.
PR	210	Battle, Juan Carlos	9/12/2019	0.4	\$ 684.00	\$ 273.60	Participate on conference call with J. Morrison (ACG) and A. Bielenberg (McK) to discuss Ports P3 and overall Ports operations.
Outside PR	210	Morrison, Jonathan	9/12/2019	0.4	\$ 850.25	\$ 340.10	Participate on conference call with J. Battle (ACG) and A. Bielenberg (McK) to discuss Ports P3 and overall Ports operations.
PR	210	Verdeja, Julio	9/12/2019	1.7	\$ 318.25	\$ 541.03	Review and revise Puerto Nuevo appraisal due diligence tracker to incorporate feedback received from S. Llompert (ACG) regarding information provided by J. Vazquez (Ports).
PR	210	Verdeja, Julio	9/12/2019	0.8	\$ 318.25	\$ 254.60	Review and revise Puerto Nuevo appraisal due diligence tracker to incorporate information received from J. Vazquez (Ports).
PR	210	Verdeja, Julio	9/12/2019	0.7	\$ 318.25	\$ 222.78	Prepare response to latest due diligence requests from R. Bonnin (MMB) in relation to Puerto Nuevo appraisal.
Outside PR	215	Squiers, Jay	9/12/2019	0.6	\$ 785.00	\$ 471.00	Prepare revised table comparing current internal cost estimates for savings verses external costs of the public safety training center project for P3 Authority.
Outside PR	216	Leake, Paul	9/12/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Levantis (ACG) regarding the preparation of the reduction to ACT 154 revenues scenarios as requested by F. Batlle (ACG).
Outside PR	216	Levantis, James	9/12/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Nilsen (ACG) regarding the Act 154 phase out scenarios impact on the 5/9 certified fiscal plan revenues.
Outside PR	216	Levantis, James	9/12/2019	2.1	\$ 446.50	\$ 937.65	Prepare fiscal plan scenario to assess impact of a phasing out of Act 154 in 5 years on the 5/9 certified fiscal plan revenues as requested by F. Batlle (ACG).
Outside PR	216	Levantis, James	9/12/2019	0.9	\$ 446.50	\$ 401.85	Prepare fiscal plan scenario to assess impact of a phasing out of Act 154 in 15 years on the 5/9 certified fiscal plan revenues as requested by F. Batlle (ACG).
Outside PR	216	Levantis, James	9/12/2019	0.8	\$ 446.50	\$ 357.20	Prepare fiscal plan scenario to assess impact of a phasing out of Act 154 in 10 years on the 5/9 certified fiscal plan revenues as requested by F. Batlle (ACG).
Outside PR	216	Levantis, James	9/12/2019	0.6	\$ 446.50	\$ 267.90	Prepare one page summary of the impact of phasing out Act 154 scenarios on 5/9 certified fiscal plan revenues as requested by F. Batlle (ACG).
Outside PR	216	Nilsen, Patrick	9/12/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with J. Levantis (ACG) regarding the Act 154 phase out scenarios impact the 5/9 certified fiscal plan revenues.
Outside PR	2	Battle, Fernando	9/13/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Rossy (Hacienda) to discuss cash reconciliation analysis prepared by PJT Partners.
Outside PR	3	Battle, Fernando	9/13/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss impact of Act 154 phase out on the 5/9 certified fiscal plan revenues.
Outside PR	3	Burkett, Matthew	9/13/2019	1.1	\$ 475.00	\$ 522.50	Compile and distribute agency-specific savings materials to agencies in third tier priority groups for use in monthly reporting and budgeting.
Outside PR	3	Burkett, Matthew	9/13/2019	0.9	\$ 475.00	\$ 427.50	Compile and distribute agency-specific savings materials to agencies in second tier priority groups for use in monthly reporting and budgeting.
Outside PR	3	Burkett, Matthew	9/13/2019	0.7	\$ 475.00	\$ 332.50	Compile and distribute agency-specific savings materials to agencies in top tier priority groups for use in monthly reporting and budgeting.
Outside PR	3	Burkett, Matthew	9/13/2019	0.4	\$ 475.00	\$ 190.00	Participate on call with S. Stacy (ACG) to discuss details of reporting template distribution to agencies.
Outside PR	3	Burkett, Matthew	9/13/2019	0.4	\$ 475.00	\$ 190.00	Research and prepare questions concerning the distribution of agency-specific savings materials to agencies at the request of M. Galindo (AAFAF).
Outside PR	3	Nilsen, Patrick	9/13/2019	0.3	\$ 418.00	\$ 125.40	Prepare and send fiscal plan training summary presentation to D. Barrett (ACG) for review prior to sending to F. Batlle (ACG).
Outside PR	56	Battle, Fernando	9/13/2019	0.5	\$ 916.75	\$ 458.38	Review and revise PRIDCO Fiscal Plan submitted as part of debt restructuring approval process with FOMB.
PR	56	Llompert, Sofia	9/13/2019	1.3	\$ 365.75	\$ 475.48	Prepare summary of PRIDCO revenue bonds collateral coverage in preparation for discussion with representatives of Citi.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Morrison, Jonathan	9/13/2019	1.1	\$ 850.25	\$ 935.28	Prepare discussion materials for meeting with FOMB advisors regarding PRIDCO transaction details and restructuring plan.
Outside PR	200	Alvarez, Charles	9/13/2019	2.0	\$ 418.00	\$ 836.00	Participate in working session with J. Levantis (ACG) to walkthrough the COFINA fiscal plan model, fiscal plan, and budget model in preparation for COFINA fiscal plan submission.
Outside PR	200	Battle, Fernando	9/13/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in meeting with representatives from Kroll Ratings, O'Melveny & Myers, Proskauer, BAML, Citi, Pietrantoni Mendez & Alvarez and Nixon Peabody to prepare Kroll presentation on legislative provisions as part of ratings process for COFINA bonds.
Outside PR	200	Battle, Fernando	9/13/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with representatives from Nixon Peabody, Pietrantoni Mendez & Alvarez and BAML to prepare for meeting with Kroll related to rating of COFINA bonds.
Outside PR	200	Battle, Fernando	9/13/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss unallocated SUT process and impact on flow of funds.
Outside PR	200	Battle, Fernando	9/13/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with A. Cruz (Hacienda) to discuss unallocated amounts of SUT collections.
Outside PR	200	Levantis, James	9/13/2019	2.0	\$ 446.50	\$ 893.00	Participate in working session with C. Alvarez (ACG) to walkthrough the COFINA fiscal plan model, fiscal plan, and budget model in preparation for COFINA fiscal plan submission.
Outside PR	200	Levantis, James	9/13/2019	1.4	\$ 446.50	\$ 625.10	Prepare the long-term economic trends section of the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/13/2019	1.2	\$ 446.50	\$ 535.80	Prepare the macroeconomic update section of the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/13/2019	0.9	\$ 446.50	\$ 401.85	Update the COFINA fiscal plan model for updated macroeconomic forecast included in the 5/9 certified fiscal plan.
Outside PR	200	Levantis, James	9/13/2019	0.8	\$ 446.50	\$ 357.20	Update the COFINA budget model for FY19 and FY20 budget submitted by AAFAF.
Outside PR	200	Levantis, James	9/13/2019	0.7	\$ 446.50	\$ 312.55	Review the COFINA certified fiscal plan in preparation for updating the COFINA fiscal plan.
Outside PR	209	Barrett, Dennis	9/13/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Morrison (ACG) regarding PRIFA restructuring and available cash balances to implement proposed transactions.
Outside PR	209	Barrett, Dennis	9/13/2019	1.4	\$ 850.25	\$ 1,190.35	Create PRIFA sources and uses for inclusion in the PRIFA comprehensive restructuring memo prepared for the AAFAF board.
Outside PR	209	Barrett, Dennis	9/13/2019	0.3	\$ 850.25	\$ 255.08	Correspond with M. Alvarez (AAFAF) regarding current cash balances at PRIFA.
PR	209	Llompert, Sofia	9/13/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) regarding PRIFA restructuring and available cash balances to implement proposed transactions.
PR	209	Llompert, Sofia	9/13/2019	1.7	\$ 365.75	\$ 621.78	Prepare summary of PRIFA bank account balances for purposes of cash reconciliation requested by D. Barrett (ACG).
Outside PR	209	Morrison, Jonathan	9/13/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with D. Barrett (ACG) regarding PRIFA restructuring and available cash balances to implement proposed transactions.
Outside PR	209	Morrison, Jonathan	9/13/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompert (ACG) regarding PRIFA restructuring and available cash balances to implement proposed transactions.
Outside PR	209	Morrison, Jonathan	9/13/2019	0.4	\$ 850.25	\$ 340.10	Prepare analysis of PRIFA cash balances to determine availability to implement proposed restructuring transactions.
Outside PR	210	Battle, Fernando	9/13/2019	0.2	\$ 916.75	\$ 183.35	Review summary table updated with amounts of potential new settlement regarding PRIFA Ports transaction.
PR	210	Llompert, Sofia	9/13/2019	0.5	\$ 365.75	\$ 182.88	Review and provide feedback to J. Verdeja (ACG) regarding the Puerto Nuevo appraiser diligence tracker.
PR	210	Llompert, Sofia	9/13/2019	0.3	\$ 365.75	\$ 109.73	Revise Puerto Nuevo appraiser diligence tracker incorporating additional updates in preparation for distribution to J. Morrison (ACG).
Outside PR	215	Squiers, Jay	9/13/2019	0.7	\$ 785.00	\$ 549.50	Revise financial impact presentation on the public safety training center project for the P3 Authority to prepare for meeting with Governor.
Outside PR	215	Squiers, Jay	9/13/2019	0.2	\$ 785.00	\$ 157.00	Correspond with A. Gonzalez (P3 Authority) on the financial impact presentation on the public safety training center for representatives of the P3 Authority prior to meeting with the Governor.
Outside PR	216	Barrett, Dennis	9/13/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with J. Levantis (ACG) regarding the Act 154 phase out scenarios.
Outside PR	216	Barrett, Dennis	9/13/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on Act 154 phase out scenarios prepared by J. Levantis (ACG).
Outside PR	216	Feldman, Robert	9/13/2019	0.7	\$ 525.00	\$ 367.50	Participate on call with J. Levantis (ACG) regarding the Act 154 phase out scenarios impact on debt consideration in the plan of adjustment recovery model.
Outside PR	216	Leake, Paul	9/13/2019	0.5	\$ 370.50	\$ 185.25	Review and provide comments on the reductions to ACT 154 revenues scenarios requested by F. Battle (ACG) to J. Levantis (ACG).
Outside PR	216	Levantis, James	9/13/2019	0.7	\$ 446.50	\$ 312.55	Participate on call with R. Feldman (ACG) regarding the Act 154 phase out scenarios impact on debt consideration in the plan of adjustment recovery model.
Outside PR	216	Levantis, James	9/13/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with D. Barrett (ACG) regarding the Act 154 phase out scenarios.
Outside PR	216	Levantis, James	9/13/2019	0.8	\$ 446.50	\$ 357.20	Revise fiscal plan scenarios for Act 154 phase out and with non-resident tax withholding impact.
Outside PR	216	Levantis, James	9/13/2019	0.5	\$ 446.50	\$ 223.25	Revise the Act 154 phase out scenarios for comments provided by D. Barrett (ACG).
Outside PR	216	Levantis, James	9/13/2019	0.2	\$ 446.50	\$ 89.30	Correspond with F. Battle (ACG) regarding Act 154 phase out impact on non-resident withholding tax revenues.
Outside PR	2	Barrett, Dennis	9/15/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with J. Levantis (ACG) and F. Battle (ACG) to discuss action items based on cash call with AAFAF.
Outside PR	2	Battle, Fernando	9/15/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with D. Barrett (ACG) and J. Levantis (ACG) to discuss action items based on cash call with AAFAF.
Outside PR	2	Battle, Fernando	9/15/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to review pending items related to working capital analysis of non TSA component units.
Outside PR	2	Levantis, James	9/15/2019	1.5	\$ 446.50	\$ 669.75	Participate on call with M. Yassin (AAFAF) and representatives of Ankura and Pietrantoni Mendez & Alvarez to discuss cash as it relates to the Commonwealth plan of adjustment.
Outside PR	2	Levantis, James	9/15/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss action items based on cash call with AAFAF.
Outside PR	2	Levantis, James	9/15/2019	2.8	\$ 446.50	\$ 1,250.20	Prepare schedule of cash balances over 18 month period and liquidity summary for the Commonwealth component units as requested by F. Battle (ACG).
Outside PR	209	Barrett, Dennis	9/15/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives from Ankura and O'Melveny regarding approach to deal with PRIFA BAN's.
Outside PR	209	Battle, Fernando	9/15/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives from Ankura and O'Melveny regarding approach to deal with PRIFA BAN's.
Outside PR	209	Feldman, Robert	9/15/2019	0.7	\$ 525.00	\$ 367.50	Participate on call with representatives from Ankura and O'Melveny regarding approach to deal with PRIFA BAN's.
Outside PR	209	Morrison, Jonathan	9/15/2019	0.3	\$ 850.25	\$ 255.08	Correspond with D. Barrett regarding PRIFA restructuring and cash amounts available.
Outside PR	2	Barrett, Dennis	9/16/2019	0.9	\$ 850.25	\$ 765.23	Review component unit cash analysis and working capital need analysis prepared by J. Levantis (ACG).
Outside PR	2	Battle, Fernando	9/16/2019	1.8	\$ 916.75	\$ 1,650.15	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment (partial).
Outside PR	2	Leake, Paul	9/16/2019	0.7	\$ 370.50	\$ 259.35	Review cash presentation impact on the plan of adjustment prepared by the FOMB.
Outside PR	2	Levantis, James	9/16/2019	3.5	\$ 446.50	\$ 1,562.75	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment.
Outside PR	2	Levantis, James	9/16/2019	0.9	\$ 446.50	\$ 401.85	Prepare analysis of cash balance of the TSA and Commonwealth component units since the PSA execution date as requested by F. Battle (ACG).
Outside PR	2	Levantis, James	9/16/2019	1.6	\$ 446.50	\$ 714.40	Revise schedule of cash balances over 18 month period and liquidity summary for the Commonwealth independent component units for comments provided by F. Battle (ACG).
Outside PR	2	Nilsen, Patrick	9/16/2019	3.5	\$ 418.00	\$ 1,463.00	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment.
Outside PR	2	Nilsen, Patrick	9/16/2019	1.5	\$ 418.00	\$ 627.00	Review the plan of adjustment cash presentation prepared by the FOMB.
Outside PR	3	Burkett, Matthew	9/16/2019	1.3	\$ 475.00	\$ 617.50	Collect and summarize the personnel and non-personnel reported savings from agencies as part August reporting cycle to provide as part of reporting status updates.
Outside PR	3	Burkett, Matthew	9/16/2019	0.4	\$ 475.00	\$ 190.00	Aggregate agency savings report to FOMB as part of September reporting cycle.
Outside PR	3	Feldman, Robert	9/16/2019	0.4	\$ 525.00	\$ 210.00	Review of disaster relief funding section included in the Commonwealth fiscal plan to prepare fiscal plan scenario analyses.
Outside PR	3	Leake, Paul	9/16/2019	0.6	\$ 370.50	\$ 222.30	Revise and send the fiscal plan deobligation risk presentation to F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	9/16/2019	0.4	\$ 418.00	\$ 167.20	Review and provide comments on the deobligation risk analysis prepared by P. Leake (ACG).
Outside PR	3	Nilsen, Patrick	9/16/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding execution risk in the Commonwealth fiscal plan.
Outside PR	3	Nilsen, Patrick	9/16/2019	0.3	\$ 418.00	\$ 125.40	Correspond with P. Leake (ACG) regarding deobligation risk analysis requested by F. Battle (ACG).
Outside PR	56	Battle, Fernando	9/16/2019	0.6	\$ 916.75	\$ 550.05	Review and provide comments to PRIDCO presentation to be made to FOMB advisors as part of approval process of debt restructuring transaction.
PR	56	Battle, Juan Carlos	9/16/2019	0.4	\$ 684.00	\$ 273.60	Participate on conference call with D. Salem (GTAM), Jan-Michael Guerra (GTAM) and R. Tennenbaum (GTAM), S. Llompert (ACG) and J. Morrison (ACG) to discuss general status of PRIDCO RSA.
PR	56	Battle, Juan Carlos	9/16/2019	1.5	\$ 684.00	\$ 1,026.00	Review and revise PRIDCO restructuring presentation prepared for representatives of Citi and the FOMB.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Llompert, Sofia	9/16/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) to review open items in PRIDCO restructuring and prepare for call with representatives of GoldenTree.
PR	56	Llompert, Sofia	9/16/2019	0.4	\$ 365.75	\$ 146.30	Participate on conference call with D. Salem (GTAM), Jan-Michael Guerra (GTAM) and R. Tennenbaum (GTAM), J. Battle (ACG) and J. Morrison (ACG) to discuss general status of PRIDCO RSA.
PR	56	Llompert, Sofia	9/16/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Verdeja (ACG) to discuss PRIDCO legal property diligence progress.
PR	56	Llompert, Sofia	9/16/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO restructuring presentation for representatives of Citi to incorporate comments received from J. Battle (ACG).
PR	56	Llompert, Sofia	9/16/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO legal property diligence progress dashboard prepared by J. Verdeja (ACG) and provide feedback.
PR	56	Llompert, Sofia	9/16/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO restructuring presentation for representatives of Citi to incorporate benefits of the transaction.
PR	56	Llompert, Sofia	9/16/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO restructuring presentation for representatives of Citi to incorporate comments received from F. Battle (ACG).
Outside PR	56	Morrison, Jonathan	9/16/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompert (ACG) to review open items in PRIDCO restructuring and prepare for call with representatives of GoldenTree.
Outside PR	56	Morrison, Jonathan	9/16/2019	0.4	\$ 850.25	\$ 340.10	Participate on conference call with D. Salem (GTAM), Jan-Michael Guerra (GTAM) and R. Tennenbaum (GTAM), S. Llompert (ACG) and J. Battle (ACG) to discuss general status of PRIDCO RSA.
PR	56	Verdeja, Julio	9/16/2019	0.4	\$ 318.25	\$ 127.30	Participate in meeting with S. Llompert (ACG) to discuss PRIDCO legal property diligence progress.
Outside PR	200	Alvarez, Charles	9/16/2019	4.0	\$ 418.00	\$ 1,672.00	Review and provide comments to J. Levantis (ACG) regarding the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/16/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG) regarding comments on the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/16/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BondLink) regarding the walkthrough of the COFINA Investor Relations website.
Outside PR	200	Alvarez, Charles	9/16/2019	0.3	\$ 418.00	\$ 125.40	Correspond with I. Caraballo (AAFAF) regarding coordinating a walkthrough of the COFINA Investor Relations website.
Outside PR	200	Levantis, James	9/16/2019	0.2	\$ 446.50	\$ 89.30	Correspond with F. Battle (ACG) regarding the status of the COFINA investor relations website.
Outside PR	200	Levantis, James	9/16/2019	0.2	\$ 446.50	\$ 89.30	Correspond with D. Heimowitz (COFINA) regarding the COFINA investor relations website.
Outside PR	202	Barrett, Dennis	9/16/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with J. Zujkowski (OMM) regarding treatment of PBA bondholders in plan of adjustment and calculation of claim.
Outside PR	202	Barrett, Dennis	9/16/2019	0.2	\$ 850.25	\$ 170.05	Correspond with R. Feldman (ACG) regarding PBA recovery scenarios request from J. Zujkowski (OMM).
PR	202	Battle, Juan Carlos	9/16/2019	0.7	\$ 684.00	\$ 478.80	Participate in meeting with E. Inclan (BH), A. Toro (BH), I. Garau (AAFAF) and G. Loran (AAFAF) to discuss PBA schedules necessary for plan of adjustment process.
Outside PR	202	Feldman, Robert	9/16/2019	1.1	\$ 525.00	\$ 577.50	Prepare PBA scenario analysis showing impact on recoveries of depending on claim amount including post-petition interest as part of PBA request from J. Zujkowski (OMM).
Outside PR	202	Feldman, Robert	9/16/2019	0.7	\$ 525.00	\$ 367.50	Review and finalize PBA plan of adjustment recovery scenarios requested by J. Zujkowski (OMM).
Outside PR	202	Feldman, Robert	9/16/2019	0.5	\$ 525.00	\$ 262.50	Prepare PBA claims analysis of overlapping claim classes based on discussions with D. Barrett (ACG) and F. Battle (ACG).
Outside PR	202	Feldman, Robert	9/16/2019	0.5	\$ 525.00	\$ 262.50	Prepare PBA plan of adjustment recovery scenarios requested by J. Zujkowski (OMM).
Outside PR	202	Feldman, Robert	9/16/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding PBA plan of adjustment recovery scenarios requested by J. Zujkowski (OMM).
PR	210	Llompert, Sofia	9/16/2019	1.0	\$ 365.75	\$ 365.75	Participate on call with J. Verdeja (ACG) to discuss status of Puerto Nuevo appraisal due diligence.
PR	210	Llompert, Sofia	9/16/2019	1.6	\$ 365.75	\$ 585.20	Review and revise Puerto Nuevo appraisal diligence tracker to incorporate feedback received from J. Morrison (ACG).
PR	210	Verdeja, Julio	9/16/2019	1.0	\$ 318.25	\$ 318.25	Participate on call with S. Llompert (ACG) to discuss status of Puerto Nuevo appraisal due diligence.
PR	210	Verdeja, Julio	9/16/2019	1.1	\$ 318.25	\$ 350.08	Prepare Ports diligence information requested by representatives of McKinsey for purposes of PRIFA-Ports restructuring.
PR	210	Verdeja, Julio	9/16/2019	0.8	\$ 318.25	\$ 254.60	Revise Puerto Nuevo appraisal due diligence tracker to incorporate comments from J. Morrison (ACG) and S. Llompert (ACG).
PR	210	Verdeja, Julio	9/16/2019	0.6	\$ 318.25	\$ 190.95	Prepare list of documents for J. Bayne (AAFAF) to request from representatives of Ports for purposes of Puerto Nuevo appraisal.
Outside PR	216	Leake, Paul	9/16/2019	0.4	\$ 370.50	\$ 148.20	Participate in discussion with J. Levantis (ACG) regarding the reduction to ACT 154 revenue scenarios requested by F. Battle (ACG).
Outside PR	216	Leantis, James	9/16/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with P. Leake (ACG) regarding the reduction to ACT 154 revenue scenarios requested by F. Battle (ACG).
Outside PR	216	Leantis, James	9/16/2019	0.8	\$ 446.50	\$ 357.20	Revise Act 154 scenarios based on comments provided by F. Battle (ACG).
Outside PR	216	Leantis, James	9/16/2019	0.3	\$ 446.50	\$ 133.95	Correspond with F. Battle (ACG) regarding comments on the Act 154 phase out scenarios.
Outside PR	2	Leantis, James	9/17/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send schedule of debt service payments for the Commonwealth credits as it relates to the TSA cash balance requested by J. York (CM).
PR	56	Battle, Juan Carlos	9/17/2019	1.4	\$ 684.00	\$ 957.60	Participate in meeting with B. Fernandez (AAFAF), A. Guerra (AAFAF) and S. Llompert (ACG) to discuss PRIDCO asset manager RFQ.
PR	56	Battle, Juan Carlos	9/17/2019	1.8	\$ 684.00	\$ 1,231.20	Review PRIDCO Asset Manager evaluation matrix prepared by representatives of Bluhaus for restructuring purposes.
PR	56	Llompert, Sofia	9/17/2019	1.4	\$ 365.75	\$ 512.05	Participate in meeting with B. Fernandez (AAFAF), A. Guerra (AAFAF) and J. Battle (ACG) to discuss PRIDCO asset manager RFQ.
PR	56	Llompert, Sofia	9/17/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 9/18/2019.
PR	56	Llompert, Sofia	9/17/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with A. Guerra (AAFAF) to obtain PRIDCO asset manager RFQ responses.
Outside PR	56	Morrison, Jonathan	9/17/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Battle (ACG) regarding open items on PRIDCO.
Outside PR	56	Morrison, Jonathan	9/17/2019	1.0	\$ 850.25	\$ 850.25	Prepare presentation materials for meeting with FOMB advisors regarding PRIDCO restructuring.
PR	56	Verdeja, Julio	9/17/2019	2.3	\$ 318.25	\$ 731.98	Revise PRIDCO legal property due diligence dashboard to ensure consistency with the PRIDCO Fiscal Plan document submitted to FOMB.
PR	56	Verdeja, Julio	9/17/2019	1.8	\$ 318.25	\$ 572.85	Revise PRIDCO legal property due diligence tracker to incorporate feedback from S. Llompert (ACG).
PR	56	Verdeja, Julio	9/17/2019	0.3	\$ 318.25	\$ 95.48	Correspond with N. Perez (PRIDCO) regarding status of PRIDCO legal property due diligence.
Outside PR	200	Alvarez, Charles	9/17/2019	0.6	\$ 418.00	\$ 250.80	Participate on call with A. Scurto (BondLink), D. Heimowitz (COFINA), and J. Levantis (ACG) regarding updates to the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/17/2019	0.4	\$ 418.00	\$ 167.20	Correspond with F. Battle (ACG) regarding outstanding items related to the COFINA Investor Relations website.
Outside PR	200	Alvarez, Charles	9/17/2019	0.4	\$ 418.00	\$ 167.20	Correspond with M. Yassin (AAFAF) regarding SUT daily collections for potential inclusion in the COFINA Investor Relations website.
Outside PR	200	Alvarez, Charles	9/17/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with A. Scurto (BondLink) regarding the SUT exhibit included on the COFINA investor relations website.
Outside PR	200	Leantis, James	9/17/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with A. Scurto (BondLink), D. Heimowitz (COFINA), and C. Alvarez (ACG) regarding updates to the COFINA investor relations website (partial).
Outside PR	202	Feldman, Robert	9/17/2019	0.5	\$ 525.00	\$ 262.50	Review and revise PBA recovery analysis to add analysis of litigation/settlement impact on the total recovery including and excluding the administrative rent claim at the Commonwealth.
PR	210	Llompert, Sofia	9/17/2019	0.4	\$ 365.75	\$ 146.30	Review Ports financial information requested by representatives of McKinsey for purposes of PRIFA-Ports transaction.
Outside PR	210	Morrison, Jonathan	9/17/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Battle (ACG) regarding open items on Ports.
PR	210	Verdeja, Julio	9/17/2019	0.7	\$ 318.25	\$ 222.78	Review and revise available documents in response to request by representatives of McKinsey for purposes of PRIFA-Ports restructuring.
PR	216	Verdeja, Julio	9/17/2019	2.4	\$ 318.25	\$ 763.80	Revise fiscal plan training presentation as requested by F. Battle (ACG) prior to submission to representatives of AAFAF.
Outside PR	2	Barrett, Dennis	9/18/2019	1.0	\$ 850.25	\$ 850.25	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O'Neill, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	2	Battle, Fernando	9/18/2019	1.0	\$ 916.75	\$ 916.75	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O'Neill, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	2	Leantis, James	9/18/2019	1.0	\$ 446.50	\$ 446.50	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O'Neill, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	3	Alvarez, Charles	9/18/2019	0.4	\$ 418.00	\$ 167.20	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Independent Agencies as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Courts and Legislatures as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Closures as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the Department of Land as requested by representatives of AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the Department of State as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the Utilities Commission as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Culture as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Environmental as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.3	\$ 418.00	\$ 125.40	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the Department of Labor as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.2	\$ 418.00	\$ 83.60	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the FOMB as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.2	\$ 418.00	\$ 83.60	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Universities as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.2	\$ 418.00	\$ 83.60	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for the Finance Commission as requested by representatives of AAFAF.
Outside PR	3	Alvarez, Charles	9/18/2019	0.2	\$ 418.00	\$ 83.60	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Ombudsman as requested by representatives of AAFAF.
Outside PR	3	Feldman, Robert	9/18/2019	0.8	\$ 525.00	\$ 420.00	Participate on call with E. Forrest (ACG) and representatives of Ankura regarding population assumptions and output in the 5/9 certified fiscal plan.
Outside PR	3	Feldman, Robert	9/18/2019	1.4	\$ 525.00	\$ 735.00	Participate in working session with J. Levantis (ACG) to update the Commonwealth fiscal plan for actual revenues.
Outside PR	3	Feldman, Robert	9/18/2019	1.3	\$ 525.00	\$ 682.50	Prepare fiscal plan update to capture FY 19 general fund actual revenue to assess impact on cash flows.
Outside PR	3	Feldman, Robert	9/18/2019	1.0	\$ 525.00	\$ 525.00	Create workplan identifying potential changes in the fiscal plan update for macroeconomic assumptions, structural reforms, revenue actuals and other key assumptions.
Outside PR	3	Feldman, Robert	9/18/2019	0.8	\$ 525.00	\$ 420.00	Gather actual FY19 revenue data points from Hacienda Website, by detailed line item, in effort to update fiscal plan and understand impact.
Outside PR	3	Feldman, Robert	9/18/2019	0.5	\$ 525.00	\$ 262.50	Diligence FY18 revenue used in the certified fiscal plan to FY18 reported by Hacienda for fiscal plan update.
Outside PR	3	Feldman, Robert	9/18/2019	0.5	\$ 525.00	\$ 262.50	Model toggle to show impact between prior certified fiscal plan and updated fiscal plan for FY19 actual revenues.
Outside PR	3	Feldman, Robert	9/18/2019	0.4	\$ 525.00	\$ 210.00	Correspond with J. Levantis (ACG) regarding the workplan of fiscal plan update for FY19 revenues.
Outside PR	3	Feldman, Robert	9/18/2019	0.4	\$ 525.00	\$ 210.00	Prepare bridge between actual FY19 revenues reported by Hacienda and line items included in Plan to assess impact on cash flows.
Outside PR	3	Feldman, Robert	9/18/2019	0.3	\$ 525.00	\$ 157.50	Correspond with J. Levantis (ACG) regarding updating Claims Analysis to reflect accrued interest through 9/30.
Outside PR	3	Leake, Paul	9/18/2019	0.4	\$ 370.50	\$ 148.20	Correspond with P. Nilsen (ACG) and J. Levantis (ACG) regarding ICFU savings request by F. Battle (ACG).
Outside PR	3	Leake, Paul	9/18/2019	0.2	\$ 370.50	\$ 74.10	Prepare and send IFCU savings chart at the request of F. Battle (ACG).
Outside PR	3	Leake, Paul	9/18/2019	0.8	\$ 370.50	\$ 296.40	Participate on call with E. Forrest (ACG) and representatives of Ankura regarding population assumptions and output in the 5/9 certified fiscal plan.
Outside PR	3	Leake, Paul	9/18/2019	0.5	\$ 370.50	\$ 185.25	Diligence total disaster relief funding received by the Commonwealth at the request of F. Battle (ACG).
Outside PR	3	Leake, Paul	9/18/2019	0.2	\$ 370.50	\$ 74.10	Diligence fiscal year 2019 actual federal funding received by the Commonwealth for the fiscal plan update for FY19 actuals.
Outside PR	3	Levantis, James	9/18/2019	0.8	\$ 446.50	\$ 357.20	Participate on call with E. Forrest (ACG) and representatives of Ankura regarding population assumptions and output in the 5/9 certified fiscal plan.
Outside PR	3	Levantis, James	9/18/2019	1.4	\$ 446.50	\$ 625.10	Participate in working session with R. Feldman (ACG) to update the Commonwealth fiscal plan for actual revenues.
Outside PR	3	Levantis, James	9/18/2019	1.3	\$ 446.50	\$ 580.45	Update the SUT build included in the Commonwealth fiscal plan model for inclusion of revised SUT forecast in the fiscal plan update prepared by R. Feldman (ACG).
Outside PR	3	Levantis, James	9/18/2019	0.8	\$ 446.50	\$ 357.20	Diligence revenue sources in the Commonwealth fiscal plan model to assess impact of fiscal year 2019 general fund revenues added to the fiscal plan update prepared by R. Feldman (ACG).
Outside PR	3	Levantis, James	9/18/2019	0.6	\$ 446.50	\$ 267.90	Research fiscal year 2019 SUT revenues for inclusion of data in fiscal plan update prepared by R. Feldman (ACG).
Outside PR	3	Levantis, James	9/18/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with R. Feldman (ACG) on revenue projections in the certified fiscal plan in preparation for fiscal plan update requested by F. Battle (ACG).
Outside PR	3	Levantis, James	9/18/2019	0.2	\$ 446.50	\$ 89.30	Correspond with R. Feldman (ACG) regarding 2019 general fund revenues to be included in the Commonwealth fiscal plan update.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.8	\$ 418.00	\$ 334.40	Participate on call with E. Forrest (ACG) and representatives of Ankura regarding population assumptions and output in the 5/9 certified fiscal plan.
Outside PR	3	Nilsen, Patrick	9/18/2019	2.0	\$ 418.00	\$ 836.00	Aggregate and summarize the non-personnel saving bifurcations for the 29 reorganized agencies as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.6	\$ 418.00	\$ 250.80	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Health as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.6	\$ 418.00	\$ 250.80	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Corrections as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.6	\$ 418.00	\$ 250.80	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Public Works as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.6	\$ 418.00	\$ 250.80	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Public Safety as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.6	\$ 418.00	\$ 250.80	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Families and Children as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.4	\$ 418.00	\$ 167.20	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Housing as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.4	\$ 418.00	\$ 167.20	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for OCFO as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.4	\$ 418.00	\$ 167.20	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Economic Development as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	0.4	\$ 418.00	\$ 167.20	Prepare summary of non-personnel savings bifurcated by procurement, shared services efficiencies, and eliminations for Department of Justice as requested by representatives of AAFAF.
Outside PR	3	Nilsen, Patrick	9/18/2019	1.1	\$ 418.00	\$ 459.80	Prepare comparison of procurement, shared services and efficiencies savings from FY18 to FY24 for the review of F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	9/18/2019	1.0	\$ 418.00	\$ 418.00	Review and provide comments to R. Feldman (ACG) regarding the Commonwealth fiscal plan revenue forecast update for actuals.
PR	3	Verdeja, Julio	9/18/2019	2.6	\$ 318.25	\$ 827.45	Prepare revised fiscal plan training presentation as requested by F. Battle (ACG) to provide to representatives of AAFAF.
Outside PR	50	Alvarez, Charles	9/18/2019	1.6	\$ 418.00	\$ 668.80	Update the bi-weekly creditor update presentation and script for recent events.
Outside PR	50	Levantis, James	9/18/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. Alvarez (ACG) regarding the bi-weekly credit update presentation for the week ended 9/20/19.
PR	56	Llompert, Sofia	9/18/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Llompert, Sofia	9/18/2019	0.3	\$ 365.75	\$ 109.73	Review PRIDCO restructuring solicitation statement draft prepared by representatives of O'Melveny & Myers for restructuring purposes.
Outside PR	56	Morrison, Jonathan	9/18/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	9/18/2019	0.5	\$ 318.25	\$ 159.13	Participate on call with representatives of PRIDCO, AAFAF, Vision 2 Action and Ankura to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	9/18/2019	1.6	\$ 318.25	\$ 509.20	Revise PRIDCO legal property due diligence tracker to incorporate feedback from S. Llompert (ACG).
Outside PR	200	Alvarez, Charles	9/18/2019	3.8	\$ 418.00	\$ 1,588.40	Prepare presentation of daily SUT collections from July to September 2019.
Outside PR	200	Alvarez, Charles	9/18/2019	1.2	\$ 418.00	\$ 501.60	Revise COFINA daily SUT collection presentation to incorporate an exhibit on fiscal year 2019 to date collections for FY19.
Outside PR	200	Alvarez, Charles	9/18/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Escudero (AAFAF) regarding COFINA Investor Relations website URL and general inbox for investor inquiry.
Outside PR	200	Alvarez, Charles	9/18/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG) regarding SUT collections to be included in the COFINA fiscal plan.
Outside PR	200	Leake, Paul	9/18/2019	1.3	\$ 370.50	\$ 481.65	Consolidate and prepare summary on daily COFINA collections at the request of M. Yassin (ACG).
Outside PR	200	Leake, Paul	9/18/2019	0.4	\$ 370.50	\$ 148.20	Review and revise the daily COFINA collections presentation prepared by C. Alvarez (ACG) at the request of M. Yassin (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Levantis, James	9/18/2019	0.5	\$ 446.50	\$ 223.25	Prepare summary on daily COFINA collections at the request of M. Yassin (ACG) for inclusion in the SUT collections presentation prepared by C. Alvarez (ACG).
PR	210	Llompert, Sofia	9/18/2019	0.8	\$ 365.75	\$ 292.60	Review Ports financial information requested by representatives of McKinsey for purposes of PRIFA-Ports transaction.
PR	210	Llompert, Sofia	9/18/2019	0.4	\$ 365.75	\$ 146.30	Correspond with J. Morrison (ACG) to discuss PRIFA-Ports transaction open items.
PR	210	Llompert, Sofia	9/18/2019	0.4	\$ 365.75	\$ 146.30	Correspond with representatives of McKinsey regarding requested information related to the Ports Authority.
PR	210	Llompert, Sofia	9/18/2019	0.3	\$ 365.75	\$ 109.73	Review and revise Ports information requested by representatives of McKinsey to incorporate relevant disclaimers.
PR	210	Llompert, Sofia	9/18/2019	0.3	\$ 365.75	\$ 109.73	Review PRIFA-Ports transaction timeline in preparation for response to representatives of the Debt Recovery Authority.
Outside PR	216	Battle, Fernando	9/18/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Lopez (DLA) to review options available to address potential elimination of federal creditability of Act 154 tax.
Outside PR	2	Barrett, Dennis	9/19/2019	1.0	\$ 850.25	\$ 850.25	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O&B, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	2	Levantis, James	9/19/2019	1.0	\$ 446.50	\$ 446.50	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O&B, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	3	Barrett, Dennis	9/19/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments to comparison of procurement, shared services and efficiencies savings prepared by P. Nilsen (ACG).
Outside PR	3	Feldman, Robert	9/19/2019	0.6	\$ 525.00	\$ 315.00	Revise fiscal plan workplan to add additional categories for potential changes to the fiscal plan.
Outside PR	3	Leake, Paul	9/19/2019	0.1	\$ 370.50	\$ 37.05	Prepare and send right-sizing savings by measure to F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	9/19/2019	1.0	\$ 418.00	\$ 418.00	Revise 5/9 rightsizing savings summary by reorganized agency for comments from D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	9/19/2019	0.9	\$ 418.00	\$ 376.20	Revise FY20 comparison of procurement, shared services and efficiencies savings for comments from F. Battle (ACG) and D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	9/19/2019	0.3	\$ 418.00	\$ 125.40	Correspond with E. Forrest (ACG) regarding structural reforms literature included in the fiscal plan.
Outside PR	50	Alvarez, Charles	9/19/2019	0.6	\$ 418.00	\$ 250.80	Update the bi-weekly creditor update presentation and script for PREPA cash flows.
Outside PR	50	Alvarez, Charles	9/19/2019	0.4	\$ 418.00	\$ 167.20	Upload the biweekly creditor presentation to the creditor data room.
Outside PR	50	Barrett, Dennis	9/19/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments to the bi-weekly creditor presentation.
PR	56	Battle, Juan Carlos	9/19/2019	0.7	\$ 684.00	\$ 478.80	Participate on call with B. Fernandez (AAFAF) and representatives of Proskauer, Citi, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA.
PR	56	Battle, Juan Carlos	9/19/2019	1.2	\$ 684.00	\$ 820.80	Review presentation and questions received from FOMB advisors in relation to PRIDCO restructuring.
PR	56	Battle, Juan Carlos	9/19/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with B. Fernandez (AAFAF) to discuss open issues and challenges of PRIDCO RSA.
PR	56	Llompert, Sofia	9/19/2019	0.7	\$ 365.75	\$ 256.03	Participate on call with B. Fernandez (AAFAF) and representatives of Proskauer, Citi, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA.
PR	56	Llompert, Sofia	9/19/2019	1.2	\$ 365.75	\$ 438.90	Prepare preliminary PRIDCO restructuring update presentation for B. Fernandez (AAFAF).
Outside PR	56	Morrison, Jonathan	9/19/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with B. Fernandez (AAFAF) and representatives of Proskauer, Citi, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura to discuss PRIDCO RSA.
Outside PR	56	Morrison, Jonathan	9/19/2019	0.6	\$ 850.25	\$ 510.15	Review PRIDCO RSA presentation materials in preparation for call with FOMB advisors regarding PRIDCO RSA.
PR	56	Verdeja, Julio	9/19/2019	1.4	\$ 318.25	\$ 445.55	Participate in meeting with J. Melendez (PRIDCO) and C. Vergara (PRIDCO) to search for property recordation information in the PRIDCO archives for restructuring diligence purposes.
PR	56	Verdeja, Julio	9/19/2019	1.2	\$ 318.25	\$ 381.90	Revise PRIDCO legal property due diligence tracker to incorporate environmental issues data received from PRIDCO for restructuring diligence purposes.
PR	56	Verdeja, Julio	9/19/2019	1.0	\$ 318.25	\$ 318.25	Participate in meeting with J. Melendez (PRIDCO) to discuss status of PRIDCO legal property due diligence.
PR	56	Verdeja, Julio	9/19/2019	0.9	\$ 318.25	\$ 286.43	Revise PRIDCO property due diligence tracker to incorporate documentation receipt date for restructuring diligence purposes.
PR	56	Verdeja, Julio	9/19/2019	0.4	\$ 318.25	\$ 127.30	Correspond with J. Morrison (ACG) to provide status of PRIDCO legal property due diligence.
PR	56	Verdeja, Julio	9/19/2019	0.3	\$ 318.25	\$ 95.48	Correspond with C. Vergara (PRIDCO) to coordinate PRIDCO site visit and receive property recordation data for restructuring diligence purposes.
Outside PR	200	Alvarez, Charles	9/19/2019	0.6	\$ 418.00	\$ 250.80	Participate on call with J. Levantis (ACG) and M. Yassin (AAFAF) regarding updates to the COFINA investor relations site.
Outside PR	200	Alvarez, Charles	9/19/2019	2.2	\$ 418.00	\$ 919.60	Revise COFINA daily SUT collection presentation to incorporate comments from M. Yassin (ACG).
Outside PR	200	Alvarez, Charles	9/19/2019	1.1	\$ 418.00	\$ 459.80	Prepare additional CUSIP listing template for A. Scurto (BondLink) for inclusion in the COFINA investor relations website.
Outside PR	200	Alvarez, Charles	9/19/2019	0.4	\$ 418.00	\$ 167.20	Correspond with A. Scurto (BondLink) regarding comments provided by M. Yassin (AAFAF) to the COFINA investor relations site.
Outside PR	200	Alvarez, Charles	9/19/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Torres (BNYM) regarding Trustee information to include on the COFINA investor relations site.
Outside PR	200	Levantis, James	9/19/2019	0.6	\$ 446.50	\$ 267.90	Participate on call with C. Alvarez (ACG) and M. Yassin (AAFAF) regarding updates to the COFINA investor relations site.
Outside PR	200	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Correspond with C. Alvarez (ACG) regarding action items on the COFINA investor relations website after the call with M. Yassin (AAFAF).
Outside PR	200	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Correspond with A. Scurto (BondLink) regarding updating the COFINA investor relations website for comments provided by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Correspond with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Nixon Peabody regarding the frequently asked questions section of the COFINA investor relations website.
Outside PR	200	Levantis, James	9/19/2019	0.2	\$ 446.50	\$ 89.30	Correspond with M. Rodriguez (PMA) regarding providing all relevant laws and regulations to include on the COFINA investor relations website.
Outside PR	202	Barrett, Dennis	9/19/2019	0.3	\$ 850.25	\$ 255.08	Correspond with S. Uhlend (OMM) regarding PBA claims at the Commonwealth.
Outside PR	202	Feldman, Robert	9/19/2019	0.6	\$ 525.00	\$ 315.00	Prepare PBA claims analysis for S. Uhlend (OMM) identifying Claim as of Commonwealth Petition Date, Claim as of PBA petition Date and Claim Net of Admin Rent for 2012, Vintage and Total.
Outside PR	202	Levantis, James	9/19/2019	0.6	\$ 446.50	\$ 267.90	Diligence the PBA 2011 series bonds to assess claim amounts net of redemptions as it relates to the UCC motion to invalidate series.
Outside PR	202	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Prepare summary of PBA claims by class net of the PBA administrative rent claim as requested by representatives of O'Melveny and Myers.
Outside PR	209	Barrett, Dennis	9/19/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding PRIFA BANs settlement.
Outside PR	209	Barrett, Dennis	9/19/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with M. Kremer (OMM) to discuss comprehensive PRIFA strategy.
Outside PR	2	Barrett, Dennis	9/20/2019	1.0	\$ 850.25	\$ 850.25	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, Ankura, PJT, O'Melveny & Myers, O&B, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	56	Barrett, Dennis	9/20/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J.C. Battle (ACG) and J. Morrison (ACG) regarding PRIDCO fiscal plan model.
PR	56	Battle, Juan Carlos	9/20/2019	1.3	\$ 684.00	\$ 889.20	Review and revise PRIDCO restructuring presentation materials prepared for C. Yamin (AAFAF) and G. Oliveras (AAFAF).
PR	56	Llompert, Sofia	9/20/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Morrison (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring diligence tracker.
PR	56	Llompert, Sofia	9/20/2019	1.6	\$ 365.75	\$ 585.20	Review and revise PRIDCO restructuring update presentation prepared for B. Fernandez (AAFAF).
PR	56	Llompert, Sofia	9/20/2019	0.6	\$ 365.75	\$ 219.45	Prepare correspondence to B. Fernandez (AAFAF) regarding status of PRIDCO property diligence for purposes of restructuring.
PR	56	Llompert, Sofia	9/20/2019	0.4	\$ 365.75	\$ 146.30	Review PRIDCO property diligence tracker prepared by J. Verdeja (ACG) in preparation for call with J. Morrison (ACG).
Outside PR	56	Morrison, Jonathan	9/20/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with S. Llompert (ACG) and J. Verdeja (ACG) to discuss PRIDCO restructuring diligence tracker.
Outside PR	56	Morrison, Jonathan	9/20/2019	0.5	\$ 850.25	\$ 425.13	Review PRIDCO due diligence process and communication to AAFAF regarding PRIDCO restructuring diligence.
PR	56	Verdeja, Julio	9/20/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with J. Morrison (ACG) and S. Llompert (ACG) to discuss PRIDCO restructuring diligence tracker.
PR	56	Verdeja, Julio	9/20/2019	1.9	\$ 318.25	\$ 604.68	Revise PRIDCO property due diligence tracker to incorporate recordation information received from representatives of PRIDCO.
Outside PR	200	Alvarez, Charles	9/20/2019	1.2	\$ 418.00	\$ 501.60	Prepare agenda and timeline to submit the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/20/2019	3.2	\$ 446.50	\$ 1,428.80	Review and revise the COFINA fiscal plan prior to sending for review.
Outside PR	200	Levantis, James	9/20/2019	1.4	\$ 446.50	\$ 625.10	Quality check the COFINA fiscal plan model prior to sending for review.
Outside PR	200	Levantis, James	9/20/2019	0.4	\$ 446.50	\$ 178.60	Review and update open items tracker for the COFINA investor relations website.
Outside PR	200	Nilsen, Patrick	9/20/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG) regarding the COFINA FY20 budget to be included in the fiscal plan model.
Outside PR	216	Alvarez, Charles	9/20/2019	2.1	\$ 418.00	\$ 877.80	Revise debt reduction by transaction exhibit for comments provided by F. Battle (ACG).
Outside PR	216	Leake, Paul	9/20/2019	0.4	\$ 370.50	\$ 148.20	Correspond with C. Alvarez (ACG) regarding changes to the debt reduction summary requested by F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Leake, Paul	9/20/2019	0.3	\$ 370.50	\$ 111.15	Diligence and send historical budget summary to F. Batlle (ACG).
PR	56	Battle, Juan Carlos	9/21/2019	2.0	\$ 684.00	\$ 1,368.00	Review and revise PRIDCO restructuring presentation materials prepared for representatives of AAFAF and PRIDCO.
PR	56	Llompert, Sofia	9/21/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO restructuring update presentation to incorporate comments received from J. Batlle (ACG).
PR	56	Verdeja, Julio	9/21/2019	0.5	\$ 318.25	\$ 159.13	Prepare PRIDCO Asset Manager RFQ responses for upload to data room as requested by S. Llompert (ACG).
Outside PR	209	Barrett, Dennis	9/21/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of AAFAF, Ankura and O'Melveny to discuss the PRIFA comprehensive restructuring strategy.
Outside PR	209	Barrett, Dennis	9/21/2019	1.2	\$ 850.25	\$ 1,020.30	Prepare presentation highlighting the benefit of the PRIFA BAN's transactions with respect to more broad support for the Commonwealth plan of adjustment.
Outside PR	209	Barrett, Dennis	9/21/2019	0.4	\$ 850.25	\$ 340.10	Review PRIFA BAN's memo prepared by representatives of O'Melveny & Myers.
Outside PR	209	Morrison, Jonathan	9/21/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with D. Barrett (ACG) and representatives of O'Melveny & Myers and AAFAF regarding PRIFA restructuring items and development of materials for AAFAF Board.
Outside PR	209	Morrison, Jonathan	9/21/2019	0.6	\$ 850.25	\$ 510.15	Review materials regarding PRIFA restructuring items and development of materials for AAFAF Board.
Outside PR	2	Battle, Fernando	9/22/2019	0.4	\$ 916.75	\$ 366.70	Correspond with D. Barrett (ACG) regarding cash reconciliation process open items.
Outside PR	56	Battle, Fernando	9/22/2019	1.6	\$ 916.75	\$ 1,466.80	Review and edit PRIDCO restructuring status update presentation for meeting with representatives of PRIDCO and AAFAF.
PR	56	Llompert, Sofia	9/22/2019	0.9	\$ 365.75	\$ 329.18	Review and revise PRIDCO restructuring update presentation to incorporate revised capital structure information.
Outside PR	56	Morrison, Jonathan	9/22/2019	0.4	\$ 850.25	\$ 340.10	Review PRIDCO Fiscal Plan financial model prior to sharing with FOMB advisors.
Outside PR	209	Barrett, Dennis	9/22/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with P. Leake (ACG) regarding comments provided by representatives of O'Melveny & Myers to the PRIFA BANS presentation requested by M. Yassin (AAFAF).
Outside PR	209	Battle, Fernando	9/22/2019	0.7	\$ 916.75	\$ 641.73	Review and edit presentation to AAFAF and PRIFA boards of directors as part of seeking approvals related to settlement of PRIFA BANS.
Outside PR	209	Leake, Paul	9/22/2019	0.4	\$ 370.50	\$ 148.20	Participate on call with D. Barrett (ACG) regarding comments provided by representatives of O'Melveny & Myers to the PRIFA BANS presentation requested by M. Yassin (AAFAF).
Outside PR	209	Leake, Paul	9/22/2019	0.6	\$ 370.50	\$ 222.30	Revise the PRIFA BANs presentation requested by M. Yassin (AAFAF) for comments provided by F. Batlle (ACG).
Outside PR	209	Leake, Paul	9/22/2019	0.6	\$ 370.50	\$ 222.30	Diligence the PRIFA BANs takings claim complaint for information to include in the PRIFA BANs presentation requested by M. Yassin (AAFAF).
Outside PR	209	Leake, Paul	9/22/2019	0.5	\$ 370.50	\$ 185.25	Diligence Primeclerk filings for responses to questions provided by F. Batlle (ACG) on the PRIFA BANs presentation requested by M. Yassin (AAFAF).
Outside PR	209	Leake, Paul	9/22/2019	0.5	\$ 370.50	\$ 185.25	Review and send the PRIFA BANs presentation requested by M. Yassin (AAFAF) to D. Barrett (AAFAF) for review.
Outside PR	209	Leake, Paul	9/22/2019	0.4	\$ 370.50	\$ 148.20	Revise the PRIFA BANs presentation requested by M. Yassin (AAFAF) for comments provided by representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	209	Leake, Paul	9/22/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Levantis (ACG) regarding PRIFA BANs principal and interest figures included the PRIFA BANs presentation requested by M. Yassin (AAFAF).
Outside PR	209	Leake, Paul	9/22/2019	0.1	\$ 370.50	\$ 37.05	Revise the PRIFA BANs presentation requested by M. Yassin (AAFAF) for comments provided by M. Yassin (AAFAF).
Outside PR	210	Morrison, Jonathan	9/22/2019	2.5	\$ 850.25	\$ 2,125.63	Review and analyze DRA proposals for Ports restructuring for the development of materials for representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	9/22/2019	1.5	\$ 850.25	\$ 1,275.38	Develop analysis of DRA negotiations related to Ports Authority restructuring for representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	9/22/2019	0.9	\$ 850.25	\$ 765.23	Prepare proposal for DRA related to Ports Authority restructuring for discussions with representatives of AAFAF.
Outside PR	2	Barrett, Dennis	9/23/2019	0.7	\$ 850.25	\$ 595.18	Participate on daily update call regarding cash restriction analysis with representatives of AAFAF, PIT Partners, O'Melveny & Myers, O'Neill, Pietrantonio Mendez & Alvarez, Proskauer and EY.
Outside PR	3	Burkett, Matthew	9/23/2019	0.3	\$ 475.00	\$ 142.50	Create summary of savings reported by agencies at the request of M. Alvarez (AAFAF).
PR	55	Battle, Juan Carlos	9/23/2019	0.5	\$ 684.00	\$ 342.00	Prepare PRASA CIP summary and adjusted financial gap analysis requested by O. Marrero (AAFAF).
PR	56	Battle, Juan Carlos	9/23/2019	1.3	\$ 684.00	\$ 889.20	Participate in meeting with G. Oliveras (PRIDCO and AAFAF BOD), C. Yamin (AAFAF) and B. Fernandez (AAFAF) and S. Llompert (ACG) to discuss status of PRIDCO RSA.
PR	56	Battle, Juan Carlos	9/23/2019	0.7	\$ 684.00	\$ 478.80	Review PRIDCO restructuring materials in preparation for meeting with representatives of PRIDCO, G. Oliveras (AAFAF), C. Yamin (AAFAF) and B. Fernandez (AAFAF).
PR	56	Battle, Juan Carlos	9/23/2019	0.5	\$ 684.00	\$ 342.00	Revise PRIDCO presentation materials for discussion with B. Fernandez (AAFAF) and C. Yamin (AAFAF) regarding PRIDCO restructuring.
PR	56	Llompert, Sofia	9/23/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with G. Oliveras (PRIDCO and AAFAF BOD), C. Yamin (AAFAF) and B. Fernandez (AAFAF) and J. Batlle (ACG) to discuss status of PRIDCO RSA.
PR	56	Llompert, Sofia	9/23/2019	2.1	\$ 365.75	\$ 768.08	Review and revise PRIDCO restructuring update presentation to incorporate revised restructuring assumptions.
PR	56	Llompert, Sofia	9/23/2019	1.3	\$ 365.75	\$ 475.48	Review and revise PRIDCO restructuring update presentation to incorporate feedback received from F. Batlle (ACG).
PR	56	Llompert, Sofia	9/23/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIDCO restructuring update presentation to incorporate changes to overall narrative.
Outside PR	56	Morrison, Jonathan	9/23/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with R. Tennenbaum (GTAM) regarding selection of asset manager in PRIDCO restructuring.
PR	56	Verdeja, Julio	9/23/2019	0.8	\$ 318.25	\$ 254.60	Prepare summary of DDEC VTP proposal in preparation for discussion with representatives of Ankura and AAFAF.
PR	56	Verdeja, Julio	9/23/2019	0.6	\$ 318.25	\$ 190.95	Review DDEC VTP proposal prepared and submitted by representatives of Vision 2 Action for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	9/23/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Batlle (ACG), J. Morrison (ACG) and S. Llompert (ACG) to provide summary of VTP program submitted by PRIDCO.
Outside PR	200	Alvarez, Charles	9/23/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with F. Batlle (ACG) and J. Levantis (ACG) regarding COFINA fiscal plan status.
Outside PR	200	Alvarez, Charles	9/23/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with A. Cruz (Hacienda) regarding the COFINA SUT revenues.
Outside PR	200	Alvarez, Charles	9/23/2019	0.4	\$ 418.00	\$ 167.20	Correspond with M. Yassin (AAFAF) regarding status update to the COFINA investor relations website.
Outside PR	200	Battle, Fernando	9/23/2019	0.3	\$ 916.75	\$ 275.03	Participate in discussion with J. Levantis (ACG) and C. Alvarez (ACG) regarding COFINA fiscal plan status.
Outside PR	200	Levantis, James	9/23/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with F. Batlle (ACG) and C. Alvarez (ACG) regarding COFINA fiscal plan status.
Outside PR	200	Levantis, James	9/23/2019	1.1	\$ 446.50	\$ 491.15	Prepare SUT projections comparison to from the current draft of the COFINA fiscal plan to the previous submissions as requested by F. Batlle (ACG).
Outside PR	200	Levantis, James	9/23/2019	1.0	\$ 446.50	\$ 446.50	Review and revise the COFINA fiscal plan model for comments provided by C. Alvarez (ACG).
Outside PR	200	Levantis, James	9/23/2019	0.7	\$ 446.50	\$ 312.55	Revise the COFINA fiscal plan to reflect the revised COFINA fiscal plan model.
Outside PR	200	Levantis, James	9/23/2019	0.6	\$ 446.50	\$ 267.90	Review the general fund SUT projections in the Commonwealth fiscal plan to respond to questions from J. York (CM) on the SUT projections in the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/23/2019	0.4	\$ 446.50	\$ 178.60	Correspond with representatives of Pietrantonio Mendez & Alvarez regarding relevant laws and regulations to be added to the COFINA investor relations website.
Outside PR	200	Levantis, James	9/23/2019	0.4	\$ 446.50	\$ 178.60	Correspond with A. Billoch (PMA) regarding updating the disclaimer on the COFINA investor relations website.
Outside PR	200	Levantis, James	9/23/2019	0.3	\$ 446.50	\$ 133.95	Correspond with J. York (CM) regarding the SUT revenue measures included in the fiscal plan model.
Outside PR	200	Levantis, James	9/23/2019	0.3	\$ 446.50	\$ 133.95	Correspond with A. Scurto (BondLink) to provide the Puerto Rico tax code documents and language changes to the disclaimer.
Outside PR	200	Levantis, James	9/23/2019	0.2	\$ 446.50	\$ 89.30	Correspond with representatives of Pietrantonio Mendez & Alvarez, Nixon Peabody and O'Melveny & Myers regarding the frequently asked questions section of the COFINA investor relations website.
Outside PR	202	Barrett, Dennis	9/23/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) regarding status of PBA Title III filing.
Outside PR	202	Battle, Fernando	9/23/2019	0.6	\$ 916.75	\$ 550.05	Review and provide comments to PBA filing agreement between Government and FOMB.
Outside PR	202	Battle, Fernando	9/23/2019	0.5	\$ 916.75	\$ 458.38	Review and provide comments to PBA filing decision presentation to be made to Governor prepared at the request of AAFAF.
Outside PR	202	Feldman, Robert	9/23/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding status of PBA filing.
Outside PR	202	Leake, Paul	9/23/2019	0.4	\$ 370.50	\$ 148.20	Correspond with C. Alvarez (ACG) and J. Levantis (ACG) regarding the preparation of a PBA summary requested by A. Sax-Bolder (OMM).
Outside PR	202	Leake, Paul	9/23/2019	0.2	\$ 370.50	\$ 74.10	Diligence and prepare response to PBA request by A. Sax-Bolder (OMM).
Outside PR	202	Levantis, James	9/23/2019	0.8	\$ 446.50	\$ 357.20	Prepare summary of PBA claims in the plan of adjustment as requested by A. Sax-Bolder (OMM).
Outside PR	210	Battle, Fernando	9/23/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with M. Kremmer (OMM) to discuss PRIFA Ports restructuring documentation status update.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	9/23/2019	0.2	\$ 684.00	\$ 136.80	Participate on conference call with J. Morrison (ACG) and S. Llompart (ACG) to discuss presentation for AAFAF Board in connection with revised proposal for PRIFA-Ports bonds restructuring.
PR	210	Battle, Juan Carlos	9/23/2019	0.3	\$ 684.00	\$ 205.20	Participate in meeting with B. Fernandez (AAFAF) to provide overview and update on PRIFA-Ports transaction.
PR	210	Llompart, Sofia	9/23/2019	0.2	\$ 365.75	\$ 73.15	Participate on conference call with J. Morrison (ACG) and J. Battle (ACG) to discuss presentation for AAFAF Board in connection with revised proposal for PRIFA-Ports bonds restructuring.
PR	210	Llompart, Sofia	9/23/2019	0.7	\$ 365.75	\$ 256.03	Prepare summary comparison of PRIFA-Ports settlement offers for purposes of meeting with O. Marrero (AAFAF).
PR	210	Llompart, Sofia	9/23/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIFA-Ports transaction presentation prepared for O. Marrero (AAFAF) to incorporate comparison of settlement offers.
PR	210	Llompart, Sofia	9/23/2019	0.4	\$ 365.75	\$ 146.30	Review and revise PRIFA-Ports transaction memorandum prepared for representatives of AAFAF to incorporate revised recovery summary.
Outside PR	210	Morrison, Jonathan	9/23/2019	0.2	\$ 850.25	\$ 170.05	Participate on conference call with J. Battle (ACG) and S. Llompart (ACG) to discuss presentation for AAFAF Board in connection with revised proposal for PRIFA-Ports bonds restructuring.
Outside PR	210	Morrison, Jonathan	9/23/2019	1.8	\$ 850.25	\$ 1,530.45	Prepare presentation for representatives of AAFAF related to latest offer to PRIFA-Ports bondholders.
Outside PR	210	Morrison, Jonathan	9/23/2019	0.3	\$ 850.25	\$ 255.08	Review materials prepared for representatives of AAFAF regarding latest offer of the PRIFA-Ports transaction.
Outside PR	216	Alvarez, Charles	9/23/2019	3.8	\$ 418.00	\$ 1,588.40	Prepare Puerto Rico FY17 Tax Expenditure Report summary presentation as requested by F. Battle (ACG).
Outside PR	216	Leake, Paul	9/23/2019	0.5	\$ 370.50	\$ 185.25	Prepare summary of tax incentives report for D. Barrett (ACG).
Outside PR	2	Leake, Paul	9/24/2019	3.3	\$ 370.50	\$ 1,222.65	Diligence Puerto Rico consent decrees for inclusion of information in the Commonwealth cash analysis.
Outside PR	2	Nilsen, Patrick	9/24/2019	3.3	\$ 418.00	\$ 1,379.40	Diligence Puerto Rico consent decrees for inclusion of information in the Commonwealth cash analysis.
Outside PR	3	Nilsen, Patrick	9/24/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding Commonwealth fiscal plan reforms.
Outside PR	3	Nilsen, Patrick	9/24/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with E. Forrest (Devtech) regarding Commonwealth population forecast included in the certified fiscal plan.
PR	55	Battle, Juan Carlos	9/24/2019	1.0	\$ 684.00	\$ 684.00	Participate in meeting with J. Verdeja (ACG) to discuss PRASA fiscal plan adjustments in preparation for meeting with O. Marrero (AAFAF).
PR	55	Battle, Juan Carlos	9/24/2019	2.3	\$ 684.00	\$ 1,573.20	Prepare presentation for O. Marrero (AAFAF) regarding PRASA CIP and adjusted financial need.
PR	55	Verdeja, Julio	9/24/2019	1.0	\$ 318.25	\$ 318.25	Participate in meeting with J. Battle (ACG) to discuss PRASA fiscal plan adjustments in preparation for meeting with O. Marrero (AAFAF).
PR	55	Verdeja, Julio	9/24/2019	1.9	\$ 318.25	\$ 604.68	Prepare table of PRASA adjusted financial needs to incorporate in presentation for O. Marrero (AAFAF).
Outside PR	56	Barrett, Dennis	9/24/2019	0.5	\$ 850.25	\$ 425.13	Prepare summary of PRIDCO budget as requested by J. Battle (ACG).
Outside PR	56	Morrison, Jonathan	9/24/2019	2.0	\$ 850.25	\$ 1,700.50	Analyze PRIDCO Fiscal Plan model relative to May 2019 Certified Fiscal Plan in preparation for call with FOMB advisors.
Outside PR	56	Morrison, Jonathan	9/24/2019	0.6	\$ 850.25	\$ 510.15	Analyze PRIDCO VTP program dated September 20, 2019 for PRIDCO restructuring purposes.
Outside PR	200	Alvarez, Charles	9/24/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with S. Torres (Nixon), M. Rodriguez (PMA), J. Rodriguez (BAML), J. Spina (OMM) and J. Levantis (ACG) regarding COFINA fiscal plan timeline.
Outside PR	200	Alvarez, Charles	9/24/2019	3.2	\$ 418.00	\$ 1,337.60	Review and provide comments to J. Levantis (ACG) regarding the COFINA fiscal plan model.
Outside PR	200	Alvarez, Charles	9/24/2019	2.8	\$ 418.00	\$ 1,170.40	Review and provide comments to J. Levantis (ACG) regarding the COFINA fiscal plan document.
Outside PR	200	Leake, Paul	9/24/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with J. Levantis (ACG) regarding the preparation of frequently asked questions for inclusion on the COFINA investor relations website.
Outside PR	200	Leake, Paul	9/24/2019	1.0	\$ 370.50	\$ 370.50	Diligence and prepare list of frequently asked questions for inclusion on the COFINA investor relations website.
Outside PR	200	Levantis, James	9/24/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with S. Torres (Nixon), M. Rodriguez (PMA), J. Rodriguez (BAML), J. Spina (OMM) and C. Alvarez (ACG) regarding COFINA fiscal plan timeline.
Outside PR	200	Levantis, James	9/24/2019	0.3	\$ 446.50	\$ 133.95	Participate in discussion with P. Leake (ACG) regarding the preparation of frequently asked questions for inclusion on the COFINA investor relations website.
Outside PR	200	Levantis, James	9/24/2019	1.3	\$ 446.50	\$ 580.45	Revise SUT forecast to reflect impact of disaster related revenues in the COFINA fiscal plan model based on discussion with J. York (CM).
Outside PR	200	Levantis, James	9/24/2019	0.8	\$ 446.50	\$ 357.20	Revise the revenue measures forecast included in the COFINA fiscal plan model based on discussion with J. York (CM).
Outside PR	200	Levantis, James	9/24/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with J. York (CM) regarding updating revenue measures, the SUT actuals for FY19 and projections included in the COFINA fiscal plan model.
Outside PR	200	Levantis, James	9/24/2019	0.9	\$ 446.50	\$ 401.85	Revise the SUT revenue measures included in the COFINA fiscal plan model based on discussion with J. York (CM).
Outside PR	200	Levantis, James	9/24/2019	0.8	\$ 446.50	\$ 357.20	Revise the revenue projections section of the COFINA fiscal plan to reflect revisions made to the COFINA fiscal plan model.
Outside PR	200	Levantis, James	9/24/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the SUT description section of the COFINA fiscal plan to representatives of Pietrantonio Mendez & Alvarez.
Outside PR	200	Levantis, James	9/24/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the plan of adjustment section of the COFINA fiscal plan to representatives of Nixon Peabody for review.
Outside PR	200	Levantis, James	9/24/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the executive summary and COFINA settlement section of the COFINA fiscal plan to representatives of O'Melveny and Myers for review.
Outside PR	200	Levantis, James	9/24/2019	0.4	\$ 446.50	\$ 178.60	Correspond with G. Hoyes (BAML) regarding the debt sustainability analysis charts to be included in the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/24/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send the debt sustainability analysis section of the COFINA fiscal plan to representatives of Bank of America for review.
Outside PR	202	Barrett, Dennis	9/24/2019	0.1	\$ 850.25	\$ 85.03	Correspond with P. Leake (ACG) regarding a response to questions asked by A. Sax-Boulder (OMM) on PBA expenses.
PR	202	Battle, Fernando	9/24/2019	0.7	\$ 916.75	\$ 641.73	Review PBA/AAFAF Boards filing of title 3 authorization memorandum requested by AAFAF.
PR	209	Battle, Fernando	9/24/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with S. Uhlund (OMM) to discuss PRIFA debt restructuring strategy to be discussed with FOMB advisors.
PR	210	Battle, Juan Carlos	9/24/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with S. Llompart (ACG) to discuss PRIFA-Ports restructuring presentation for AAFAF Board.
PR	210	Battle, Juan Carlos	9/24/2019	0.4	\$ 684.00	\$ 273.60	Prepare presentation materials for representatives of AAFAF Board of Directors regarding revised PRIFA-Ports restructuring transaction.
PR	210	Battle, Juan Carlos	9/24/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Bayne (AAFAF) to discuss PRIFA-Ports transaction presentation for AAFAF Board.
PR	210	Llompart, Sofia	9/24/2019	0.4	\$ 365.75	\$ 146.30	Participate in meeting with J. Battle (ACG) to discuss PRIFA-Ports restructuring presentation for AAFAF Board.
PR	210	Llompart, Sofia	9/24/2019	0.6	\$ 365.75	\$ 219.45	Review and revise PRIFA-Ports restructuring presentation for O. Marrero (AAFAF) to incorporate feedback received from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	9/24/2019	0.8	\$ 850.25	\$ 680.20	Review and revise presentation for AAFAF board meeting related to Ports restructuring and current offer from bondholders.
Outside PR	215	Squiers, Jay	9/24/2019	0.7	\$ 785.00	\$ 549.50	Prepare memo on the financial implications on the public safety training center project.
Outside PR	215	Squiers, Jay	9/24/2019	0.3	\$ 785.00	\$ 235.50	Participate on call with representatives of P3 Authority and Pietrantonio Mendez & Alvarez on the status of the public safety training center project.
Outside PR	216	Barrett, Dennis	9/24/2019	1.2	\$ 850.25	\$ 1,020.30	Review and diligence list of federal consent decrees between the Federal Government and various Puerto Rico agencies.
Outside PR	216	Barrett, Dennis	9/24/2019	0.1	\$ 850.25	\$ 85.03	Correspond with P. Nilsen (ACG) regarding the comparison between the economies of Ireland and Greece.
Outside PR	216	Leake, Paul	9/24/2019	0.2	\$ 370.50	\$ 74.10	Prepare and send the summary of consent decrees to P. Nilsen (ACG).
Outside PR	216	Nilsen, Patrick	9/24/2019	0.2	\$ 418.00	\$ 83.60	Review and revise the summary of consent decrees prepared by P. Leake (ACG).
Outside PR	216	Nilsen, Patrick	9/24/2019	3.7	\$ 418.00	\$ 1,546.60	Prepare presentation on the comparison between the economies of Ireland and Greece at the request of the Governor.
Outside PR	216	Nilsen, Patrick	9/24/2019	0.1	\$ 418.00	\$ 41.80	Correspond with D. Barrett (ACG) regarding the preparation of a comparison between the economies of Ireland and Greece.
Outside PR	2	Barrett, Dennis	9/25/2019	1.7	\$ 850.25	\$ 1,445.43	Participate in meeting with representatives of Ankura, E&Y, COR3 and AAFAF to discuss revolving fund need for disaster recovery funding.
PR	2	Battle, Fernando	9/25/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of Ankura, E&Y, COR3 and AAFAF to discuss revolving fund need for disaster recovery funding.
Outside PR	3	Burkett, Matthew	9/25/2019	1.6	\$ 475.00	\$ 760.00	Reconcile submission results of agency savings reports with documentation provided by FOMB at request of M. Alvarez (AAFAF).
Outside PR	3	Burkett, Matthew	9/25/2019	0.7	\$ 475.00	\$ 332.50	Prepare summary of agency savings reporting reconciliation for distribution and discussion with FOMB.
Outside PR	3	Burkett, Matthew	9/25/2019	0.2	\$ 475.00	\$ 95.00	Correspond with M. Alvarez (AAFAF) regarding reconciliation of agency savings report.
PR	55	Battle, Juan Carlos	9/25/2019	0.5	\$ 684.00	\$ 342.00	Revise PRASA CIP summary presentation requested by O. Marrero (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Battle, Juan Carlos	9/25/2019	1.2	\$ 684.00	\$ 820.80	Participate on conference call with representatives of Ernst & Young, and J. Morrison (ACG) and S. Llompart (ACG) regarding PRIDCO fiscal plan and financial projections.
PR	56	Battle, Juan Carlos	9/25/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) and S. Llompart (ACG) to discuss PRIDCO fiscal plan model in preparation for call with representatives of Ernst & Young.
PR	56	Battle, Juan Carlos	9/25/2019	0.6	\$ 684.00	\$ 410.40	Review response to PRIDCO diligence requested by representatives of Ernst & Young regarding PRIDCO Fiscal Plan and financial projections.
PR	56	Llompart, Sofia	9/25/2019	0.6	\$ 365.75	\$ 219.45	Participate on call with J. Morrison (ACG) to prepare for PRIDCO fiscal plan call with representatives of Ernst & Young.
PR	56	Llompart, Sofia	9/25/2019	1.2	\$ 365.75	\$ 438.90	Participate on conference call with representatives of Ernst & Young, and J. Morrison (ACG) and J. Battle (ACG) regarding PRIDCO fiscal plan and financial projections.
PR	56	Llompart, Sofia	9/25/2019	0.3	\$ 365.75	\$ 109.73	Participate on call with J. Morrison (ACG) and J. Battle (ACG) to discuss PRIDCO fiscal plan model in preparation for call with representatives of Ernst & Young.
PR	56	Llompart, Sofia	9/25/2019	0.4	\$ 365.75	\$ 146.30	Participate on call with J. Verdeja (ACG) and representatives of PRIDCO, AAFAP and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Llompart, Sofia	9/25/2019	0.2	\$ 365.75	\$ 73.15	Participate in meeting with B. Fernandez (AAFAF) and J. Verdeja (ACG) to discuss status of restructuring due diligence.
PR	56	Llompart, Sofia	9/25/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO fiscal plan comparison prepared by J. Morrison (ACG) in preparation for call with representatives of Ernst & Young.
PR	56	Llompart, Sofia	9/25/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO work plan in preparation for PRIDCO working group call on 9/25/2019.
Outside PR	56	Morrison, Jonathan	9/25/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with S. Llompart (ACG) to prepare for PRIDCO fiscal plan call with representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	9/25/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on conference call with representatives of Ernst & Young, and J. Battle (ACG) and S. Llompart (ACG) regarding PRIDCO fiscal plan and financial projections.
Outside PR	56	Morrison, Jonathan	9/25/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with S. Llompart (ACG) and J. Battle (ACG) to discuss PRIDCO fiscal plan model in preparation for call with representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	9/25/2019	1.6	\$ 850.25	\$ 1,360.40	Develop presentation materials for call with FOMB advisors regarding PRIDCO Fiscal Plan.
Outside PR	56	Morrison, Jonathan	9/25/2019	0.9	\$ 850.25	\$ 765.23	Review Ernst & Young questions list and relevant PRIDCO restructuring materials in preparation for call with representatives of Ernst & Young and McKinsey, the FOMB advisors.
Outside PR	56	Nilsen, Patrick	9/25/2019	0.1	\$ 418.00	\$ 41.80	Correspond with representatives of E&Y regarding PRIDCO request for information.
PR	56	Verdeja, Julio	9/25/2019	0.4	\$ 318.25	\$ 127.30	Participate on call with S. Llompart (ACG) and representatives of PRIDCO, AAFAP and Vision 2 Action to discuss PRIDCO restructuring work plan.
PR	56	Verdeja, Julio	9/25/2019	0.2	\$ 318.25	\$ 63.65	Participate in meeting with B. Fernandez (AAFAF) and S. Llompart (ACG) to discuss status of restructuring due diligence.
Outside PR	200	Alvarez, Charles	9/25/2019	1.2	\$ 418.00	\$ 501.60	Review COFINA fiscal plan updates prepared by representatives of Nixon Peabody.
Outside PR	200	Alvarez, Charles	9/25/2019	0.8	\$ 418.00	\$ 334.40	Review COFINA fiscal plan updates prepared by representatives of O'Melveny & Myers.
Outside PR	200	Alvarez, Charles	9/25/2019	0.6	\$ 418.00	\$ 250.80	Review COFINA fiscal plan updates prepared by representatives of Pietrantonio Mendez & Alvarez.
Outside PR	200	Alvarez, Charles	9/25/2019	0.6	\$ 418.00	\$ 250.80	Review COFINA fiscal plan updates prepared by representatives of Bank of America Merrill Lynch.
Outside PR	200	Alvarez, Charles	9/25/2019	0.3	\$ 418.00	\$ 125.40	Participate on call with A. Escudero (AAFAF) regarding COFINA investor relations website logistics.
Outside PR	200	Leake, Paul	9/25/2019	2.8	\$ 370.50	\$ 1,037.40	Participate in working session with J. Levantis (ACG) to review and revise the COFINA fiscal plan.
Outside PR	200	Leake, Paul	9/25/2019	1.7	\$ 370.50	\$ 629.85	Review and provide comments to J. Levantis (ACG) on the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/25/2019	2.8	\$ 446.50	\$ 1,250.20	Participate in working session with P. Leake (ACG) to review and revise the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/25/2019	1.1	\$ 446.50	\$ 491.15	Revise the COFINA fiscal plan for comments provided by S. Torres (NP) on the plan of adjustment section.
Outside PR	200	Levantis, James	9/25/2019	0.9	\$ 446.50	\$ 401.85	Revise the COFINA fiscal plan for comments provided by P. Leake (ACG).
Outside PR	200	Levantis, James	9/25/2019	0.8	\$ 446.50	\$ 357.20	Revise the COFINA fiscal plan for comments provided by M. Rodriguez (PMA) on the disclaimer.
Outside PR	200	Levantis, James	9/25/2019	0.7	\$ 446.50	\$ 312.55	Prepare bridge the SUT related revenues from the Commonwealth fiscal plan model to the COFINA fiscal plan model in response to questions from J. York (CM).
Outside PR	200	Levantis, James	9/25/2019	0.5	\$ 446.50	\$ 223.25	Revise the COFINA fiscal plan for comments provided by J. Spina (OMM) on the executive summary and the COFINA settlement sections.
Outside PR	200	Levantis, James	9/25/2019	0.4	\$ 446.50	\$ 178.60	Correspond with J. York (CM) regarding bridging the SUT related revenues from the Commonwealth fiscal plan model to the COFINA fiscal plan model.
Outside PR	200	Levantis, James	9/25/2019	0.4	\$ 446.50	\$ 178.60	Revise the COFINA fiscal plan for comments provided by M. Rodriguez (PMA) on the SUT description section.
Outside PR	200	Levantis, James	9/25/2019	0.4	\$ 446.50	\$ 178.60	Revise the COFINA fiscal plan for comments provided by G. Hoyes (BAML) on the debt sustainability analysis section.
Outside PR	200	Levantis, James	9/25/2019	0.3	\$ 446.50	\$ 133.95	Review and edit frequently asked questions to be included on the COFINA investor relations website.
Outside PR	200	Levantis, James	9/25/2019	0.3	\$ 446.50	\$ 133.95	Correspond with representatives of Pietrantonio Mendez & Alvarez, Nixon Peabody and O'Melveny & Myers regarding revised frequently asked questions section of the COFINA investor relations website.
Outside PR	200	Levantis, James	9/25/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send the COFINA fiscal plan to representatives of O'Melveny & Myers, Ankura, Nixon Peabody, and Pietrantonio Mendez & Alvarez for review.
Outside PR	200	Levantis, James	9/25/2019	0.2	\$ 446.50	\$ 89.30	Correspond with C. Alvarez (ACG) regarding status of COFINA fiscal plan.
PR	210	Battle, Juan Carlos	9/25/2019	1.1	\$ 684.00	\$ 752.40	Participate in AAFAP Board meeting to discuss new transaction proposal for PRIFA-Ports Ad Hoc Group.
Outside PR	215	Squiers, Jay	9/25/2019	1.1	\$ 785.00	\$ 863.50	Prepare memo for P3 Authority on the financial impact of the public safety training center project as requested by A. Gonzalez (P3 Authority).
Outside PR	216	Barrett, Dennis	9/25/2019	2.1	\$ 850.25	\$ 1,785.53	Work on aggregating information related to Puerto Rico / Federal Government consent decrees and related costs.
Outside PR	216	Barrett, Dennis	9/25/2019	0.4	\$ 850.25	\$ 340.10	Correspond with A. Chepnik (EY) regarding Commonwealth consent decrees.
Outside PR	216	Barrett, Dennis	9/25/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of the Department of Health regarding the DOH consent decree and to request information related to the working capital requirements.
Outside PR	216	Feldman, Robert	9/25/2019	0.8	\$ 525.00	\$ 420.00	Prepare analysis of historical debt per capita and debt to GNP of the Commonwealth as requested by F. Battle (ACG).
PR	216	Verdeja, Julio	9/25/2019	0.5	\$ 318.25	\$ 159.13	Review and revise the presentation materials comparing Ireland and Greece as requested by AAFAP.
Outside PR	2	Barrett, Dennis	9/26/2019	0.5	\$ 850.25	\$ 425.13	Participate on daily update call regarding cash restriction analysis with representatives of AAFAP, Ankura, PJT, O'Melveny & Myers, O&B, Pietrantonio Mendez & Alvarez, Proskauer and EY.
PR	3	Battle, Fernando	9/26/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with E. Diaz (Governor Representative) to review presentation to be made by DDEC Secretary at FOMB meeting related to ease of doing business reforms.
PR	56	Battle, Juan Carlos	9/26/2019	0.3	\$ 684.00	\$ 205.20	Review PRIDCO diligence tracker prepared for diligence from representatives of Ernst & Young relating to PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	9/26/2019	1.4	\$ 318.25	\$ 445.55	Prepare due diligence tracker with information requests from representatives of Ernst & Young with respect to PRIDCO Fiscal Plan.
PR	56	Verdeja, Julio	9/26/2019	0.3	\$ 318.25	\$ 95.48	Correspond with J. Battle (ACG) and J. Morrison (ACG) regarding status of PRIDCO diligence requested by representatives of FOMB.
Outside PR	200	Alvarez, Charles	9/26/2019	0.5	\$ 418.00	\$ 209.00	Participate in discussion with J. Levantis (ACG) regarding COFINA fiscal plan comments and revisions.
Outside PR	200	Alvarez, Charles	9/26/2019	2.9	\$ 418.00	\$ 1,212.20	Review and provide comments to J. Levantis (ACG) regarding COFINA fiscal plan draft.
Outside PR	200	Alvarez, Charles	9/26/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Spina (OMM) regarding revisions to the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/26/2019	0.3	\$ 418.00	\$ 125.40	Correspond with A. Scurto (BondLink) regarding updates to contact information for the COFINA investor relations website.
PR	200	Battle, Fernando	9/26/2019	0.3	\$ 916.75	\$ 275.03	Participate in meeting with M. Yassin (AAFAF) to discuss unallocated amounts explanation related to SUT collections.
Outside PR	200	Levantis, James	9/26/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with C. Alvarez (ACG) regarding COFINA fiscal plan comments and revisions.
Outside PR	200	Levantis, James	9/26/2019	1.6	\$ 446.50	\$ 714.40	Revise the COFINA fiscal plan for comments provided by S. Uhlund (OMM).
Outside PR	200	Levantis, James	9/26/2019	0.4	\$ 446.50	\$ 178.60	Revise the COFINA fiscal plan for comments provided by S. Torres (NP) regarding the new COFINA bonds.
Outside PR	202	Barrett, Dennis	9/26/2019	0.2	\$ 850.25	\$ 170.05	Correspond with J. Battle (ACG) to understand DRA loan portfolio detail and which PBA loan is secured.
Outside PR	202	Levantis, James	9/26/2019	0.4	\$ 446.50	\$ 178.60	Correspond with D. Barrett (ACG) to provide schedule of unsecured and secured PBA loans held by the DRA.
PR	210	Battle, Juan Carlos	9/26/2019	0.5	\$ 684.00	\$ 342.00	Prepare responses to questions received from A. Bielenberg (McK) regarding PRIFA-Ports transaction.
Outside PR	215	Squiers, Jay	9/26/2019	0.8	\$ 785.00	\$ 628.00	Revise memo on financial implications of the public safety training center project to incorporate comments provided by J. Battle (ACG).
Outside PR	215	Squiers, Jay	9/26/2019	0.4	\$ 785.00	\$ 314.00	Revise memo for P3 Authority on the financial implications of the public safety training center project.
Outside PR	216	Barrett, Dennis	9/26/2019	1.2	\$ 850.25	\$ 1,020.30	Continue working on aggregating information related to Puerto Rico / Federal Government consent decrees and related costs.
Outside PR	216	Feldman, Robert	9/26/2019	2.4	\$ 525.00	\$ 1,260.00	Revise on historical debt to nominal GNP and debt per capita analysis for comments provided by F. Battle (ACG).
Outside PR	216	Levantis, James	9/26/2019	1.5	\$ 446.50	\$ 669.75	Review and provide comments on the Governor's speech on the plan of adjustment filing.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nilsen, Patrick	9/26/2019	3.6	\$ 418.00	\$ 1,504.80	Review and fact check the governor's speech on 9/27/2019 to ensure accuracy of statements and consistency throughout the speech as requested by F. Batlle (ACG).
PR	216	Verdeja, Julio	9/26/2019	1.9	\$ 318.25	\$ 604.68	Review and revise the Governor's speech regarding the plan of adjustment prepared by representatives of O'Melveny & Myers as requested by F. Batlle (ACG).
PR	56	Battle, Juan Carlos	9/27/2019	1.4	\$ 684.00	\$ 957.60	Participate in meeting with R. Maldonado (AAFAF), B. Fernandez (AAFAF), S. Llompart (ACG) and J. Verdeja (ACG) to discuss PRIDCO VTP proposal for purposes of restructuring (partial).
PR	56	Llompart, Sofia	9/27/2019	0.7	\$ 365.75	\$ 256.03	Participate on call with J. Morrison (ACG) to discuss PRIDCO fiscal plan information requests received from representatives of Ernst & Young.
PR	56	Llompart, Sofia	9/27/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with J. Morrison (ACG) to discuss PRIDCO VTP proposal next steps.
PR	56	Llompart, Sofia	9/27/2019	1.9	\$ 365.75	\$ 694.93	Participate in meeting with R. Maldonado (AAFAF), B. Fernandez (AAFAF), J. Batlle (ACG) and J. Verdeja (ACG) to discuss PRIDCO VTP proposal for purposes of restructuring.
PR	56	Llompart, Sofia	9/27/2019	0.5	\$ 365.75	\$ 182.88	Review and revise PRIDCO VTP proposal in preparation for meeting with representatives of AAFAF.
PR	56	Llompart, Sofia	9/27/2019	0.3	\$ 365.75	\$ 109.73	Correspond with B. Fernandez (AAFAF) regarding PRIDCO property diligence documents available.
PR	56	Llompart, Sofia	9/27/2019	0.3	\$ 365.75	\$ 109.73	Correspond with J. Morrison (ACG) regarding PRIDCO data room and information sharing with counsel.
Outside PR	56	Morrison, Jonathan	9/27/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with S. Llompart (ACG) to discuss PRIDCO fiscal plan information requests received from representatives of Ernst & Young.
Outside PR	56	Morrison, Jonathan	9/27/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with S. Llompart (ACG) to discuss PRIDCO VTP proposal next steps.
Outside PR	56	Morrison, Jonathan	9/27/2019	1.4	\$ 850.25	\$ 1,190.35	Develop presentation materials in preparation for discussion with representatives of AAFAF regarding PRIDCO workplan and milestones.
Outside PR	56	Morrison, Jonathan	9/27/2019	0.5	\$ 850.25	\$ 425.13	Review PRIDCO RSA and amendments in preparation for discussions with representatives of AAFAF.
Outside PR	56	Morrison, Jonathan	9/27/2019	0.4	\$ 850.25	\$ 340.10	Analyze PRIDCO VTP program dated September 20, 2019 for PRIDCO restructuring purposes.
PR	56	Verdeja, Julio	9/27/2019	1.9	\$ 318.25	\$ 604.68	Participate in meeting with R. Maldonado (AAFAF), B. Fernandez (AAFAF), J. Batlle (ACG) and S. Llompart (ACG) to discuss PRIDCO VTP proposal for purposes of restructuring.
Outside PR	200	Levantis, James	9/27/2019	1.8	\$ 446.50	\$ 803.70	Review and revise the COFINA fiscal plan prior to sending to F. Batlle (ACG) for review.
Outside PR	200	Levantis, James	9/27/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the current draft of the COFINA fiscal plan to M. Yassin (AAFAF) for review.
Outside PR	200	Levantis, James	9/27/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the current draft of the COFINA fiscal plan to F. Batlle (ACG) for review.
Outside PR	200	Levantis, James	9/27/2019	0.3	\$ 446.50	\$ 133.95	Revise the COFINA fiscal plan for comments provided by V. Wong (NP).
Outside PR	209	Barrett, Dennis	9/27/2019	0.4	\$ 850.25	\$ 340.10	Revise PRIFA recoveries analysis and send J. Morrison (ACG) and J. Batlle (ACG).
PR	209	Battle, Juan Carlos	9/27/2019	2.8	\$ 684.00	\$ 1,915.20	Prepare memorandum for representatives of AAFAF Board of Directors regarding PRIFA global restructuring strategy.
PR	210	Llompart, Sofia	9/27/2019	0.8	\$ 365.75	\$ 292.60	Review and revise PRIFA-Ports bondholder settlement recoveries for purposes of AAFAF Board memo.
Outside PR	215	Squiers, Jay	9/27/2019	0.4	\$ 785.00	\$ 314.00	Revise and circulate memo on the financial impact of the public safety training center project.
Outside PR	216	Barrett, Dennis	9/27/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of the DOH regarding calculating the cash need from the DOH to comply with their Federal consent decree.
Outside PR	216	Barrett, Dennis	9/27/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of AAFAF, FOMB and EY regarding consent decree information available.
Outside PR	216	Feldman, Robert	9/27/2019	0.9	\$ 525.00	\$ 472.50	Perform research on debt sustainability of U.S. municipalities in preparation of meeting with creditors.
Outside PR	216	Feldman, Robert	9/27/2019	0.8	\$ 525.00	\$ 420.00	Perform research on labor participation as it relates to debt sustainability of U.S. municipalities in preparation of meeting with creditors.
Outside PR	216	Feldman, Robert	9/27/2019	0.7	\$ 525.00	\$ 367.50	Perform research on Federal funding support as it relates to debt sustainability of U.S. municipalities in preparation of meeting with creditors.
Outside PR	56	Morrison, Jonathan	9/28/2019	0.7	\$ 850.25	\$ 595.18	Analyze PRIDCO fiscal plan in preparation for meeting with FOMB advisors.
Outside PR	200	Alvarez, Charles	9/28/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, and Pietrantoni Mendez & Alvarez regarding the plan of adjustment and the COFINA fiscal plan (partial).
Outside PR	200	Alvarez, Charles	9/28/2019	0.4	\$ 418.00	\$ 167.20	Participate on call with J. Levantis (ACG) regarding COFINA interest generation and budget.
Outside PR	200	Alvarez, Charles	9/28/2019	2.2	\$ 418.00	\$ 919.60	Prepare interest generation analysis for inclusion in the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/28/2019	1.4	\$ 418.00	\$ 585.20	Prepare comparison of SUT projections between the October 2018 certified fiscal plan and the May 2019 fiscal plan.
Outside PR	200	Barrett, Dennis	9/28/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, and Pietrantoni Mendez & Alvarez regarding the plan of adjustment and the COFINA fiscal plan (partial).
Outside PR	200	Battle, Fernando	9/28/2019	1.2	\$ 916.75	\$ 1,100.10	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, and Pietrantoni Mendez & Alvarez regarding the plan of adjustment and the COFINA fiscal plan.
Outside PR	200	Feldman, Robert	9/28/2019	1.2	\$ 525.00	\$ 630.00	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, and Pietrantoni Mendez & Alvarez regarding the plan of adjustment and the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/28/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with representatives of Ankura, AAFAF, O'Melveny & Myers, and Pietrantoni Mendez & Alvarez regarding the plan of adjustment and the COFINA fiscal plan (partial).
Outside PR	200	Levantis, James	9/28/2019	0.4	\$ 446.50	\$ 178.60	Participate on call with C. Alvarez (ACG) regarding COFINA interest generation and budget.
Outside PR	200	Levantis, James	9/28/2019	1.0	\$ 446.50	\$ 446.50	Research various money market accounts historical monthly yields for inclusion of information in the interest generation calculation included in the COFINA fiscal plan model.
Outside PR	200	Levantis, James	9/28/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send redline of the current draft of the COFINA plan to the previous certified plan and government submission as requested by M. Yassin (AAFAF).
Outside PR	200	Levantis, James	9/28/2019	0.3	\$ 446.50	\$ 133.95	Prepare and send summary of historical yields for various money market funds to C. Alvarez (ACG).
Outside PR	209	Battle, Fernando	9/28/2019	0.9	\$ 916.75	\$ 825.08	Review and edit memo to AAFAF Board of Directors related to PRIFA restructuring strategy.
Outside PR	209	Battle, Fernando	9/28/2019	0.3	\$ 916.75	\$ 275.03	Correspond with J. Batlle (ACG) regarding memo to AAFAF Board related to PRIFA restructuring.
PR	209	Battle, Juan Carlos	9/28/2019	2.3	\$ 684.00	\$ 1,573.20	Review and revise memorandum for representatives of AAFAF Board of Directors regarding PRIFA global restructuring strategy.
PR	210	Llompart, Sofia	9/28/2019	0.9	\$ 365.75	\$ 329.18	Review and revise Ports-DRA presentation to incorporate feedback received from J. Batlle (ACG) for purposes of discussions with representatives of AAFAF.
Outside PR	210	Morrison, Jonathan	9/28/2019	2.0	\$ 850.25	\$ 1,700.50	Review and revise memo to representatives of AAFAF regarding Ports transaction with PRIFA-Ports bondholders.
Outside PR	215	Squiers, Jay	9/28/2019	0.8	\$ 785.00	\$ 628.00	Revise and circulate memo on the financial impact of the public safety training center project incorporating comments from A. Gonzalez (P3 Authority).
Outside PR	216	Feldman, Robert	9/28/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with P. Nilsen (ACG) regarding debt sustainability analysis and creditor criticisms.
Outside PR	216	Feldman, Robert	9/28/2019	0.7	\$ 525.00	\$ 367.50	Continue preparing presentation on creditor responses to include Puerto Rico wealth for U.S. Census Bureau updated data.
Outside PR	216	Feldman, Robert	9/28/2019	0.4	\$ 525.00	\$ 210.00	Perform research on disposable income in Puerto Rico and US States for inclusion of information in the creditor response presentation.
Outside PR	2	Battle, Fernando	9/29/2019	0.2	\$ 916.75	\$ 183.35	Review request for information regarding Commonwealth Bank accounts submitted by investor group as preparation for mediation session related to cash reconciliation.
Outside PR	200	Alvarez, Charles	9/29/2019	1.0	\$ 418.00	\$ 418.00	Participate on call with J. Levantis (ACG) regarding COFINA fiscal plan updates and the interest projections.
Outside PR	200	Alvarez, Charles	9/29/2019	0.6	\$ 418.00	\$ 250.80	Participate on call with F. Batlle (ACG) and J. Levantis (ACG) regarding comments to the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/29/2019	1.3	\$ 418.00	\$ 543.40	Revise the comparison of SUT projections between the October 2018 certified COFINA fiscal plan and the May 2019 Commonwealth fiscal plan for comments provided by F. Batlle (ACG).
Outside PR	200	Alvarez, Charles	9/29/2019	1.1	\$ 418.00	\$ 459.80	Update the COFINA interest generation analysis for comments provided by F. Batlle (ACG) regarding the bucketing of undistributed funds.
Outside PR	200	Battle, Fernando	9/29/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with J. Levantis (ACG) and C. Alvarez (ACG) regarding comments to the COFINA fiscal plan.
Outside PR	200	Battle, Fernando	9/29/2019	0.2	\$ 916.75	\$ 183.35	Review comparative SUT projections prepared as part of COFINA fiscal plan submission requested by the FOMB.
Outside PR	200	Levantis, James	9/29/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with C. Alvarez (ACG) regarding COFINA fiscal plan updates and the interest projections.
Outside PR	200	Levantis, James	9/29/2019	0.6	\$ 446.50	\$ 267.90	Participate on call with F. Batlle (ACG) and C. Alvarez (ACG) regarding comments to the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/29/2019	1.1	\$ 446.50	\$ 491.15	Revise the COFINA fiscal plan for comments provided by F. Batlle (ACG).
Outside PR	200	Levantis, James	9/29/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the current draft of the COFINA fiscal plan to representatives of Nixon Peabody, O'Melveny & Myers, Pietrantoni Mendez & Alvarez and Ankura.
Outside PR	200	Levantis, James	9/29/2019	0.5	\$ 446.50	\$ 223.25	Revise COFINA interest generation analysis to bifurcate interest earnings on unallocated SUT funds held at a lower yield account.
Outside PR	200	Levantis, James	9/29/2019	0.3	\$ 446.50	\$ 133.95	Correspond with F. Batlle (ACG) regarding the current yield on the Dreyfus money market funds as it relates to the COFINA fiscal plan.
Outside PR	2	Barrett, Dennis	9/30/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with representatives of Citi, PJT, Pietrantoni Mendez & Alvarez, O'Melveny & Myers and AAFAF to discuss cash reconciliation presentation to be made to creditors as part of mediation process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	2	Battle, Fernando	9/30/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of Citi, PJT, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and AAFAF to discuss cash reconciliation presentation to be made to creditors as part of mediation process.
Outside PR	2	Battle, Fernando	9/30/2019	0.2	\$ 916.75	\$ 183.35	Review correspondence from A. Billoch (PMA) related to accounts being reviewed as part of cash reconciliation process being performed by FOMB.
Outside PR	2	Leake, Paul	9/30/2019	0.4	\$ 370.50	\$ 148.20	Review latest plan of adjustment cash analysis from the FOMB.
Outside PR	2	Levantis, James	9/30/2019	0.4	\$ 446.50	\$ 178.60	Review Commonwealth cash analysis prepared by representatives of EY and PJT Partners.
Outside PR	2	Levantis, James	9/30/2019	1.0	\$ 446.50	\$ 446.50	Participate in meeting with representatives of Citi, PJT, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and AAFAF to discuss cash reconciliation presentation to be made to creditors as part of mediation process.
Outside PR	2	Nilsen, Patrick	9/30/2019	0.6	\$ 418.00	\$ 250.80	Review latest bank account balance analysis from the FOMB.
Outside PR	3	Burkett, Matthew	9/30/2019	0.6	\$ 475.00	\$ 285.00	Prepare summary exhibits of agencies for use in conference call with FOMB to discuss reporting reconciliation.
PR	56	Battle, Juan Carlos	9/30/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with S. Llompart (ACG), J. Verdeja (ACG), representatives of AAFAF and PRIDCO to discuss status of DDEC VTP program.
PR	56	Battle, Juan Carlos	9/30/2019	1.7	\$ 684.00	\$ 1,162.80	Participate in meeting with representatives of AAFAF, PRIDCO and DDEC, and S. Llompart (ACG) and J. Verdeja (ACG) to discuss PRIDCO RSA.
PR	56	Battle, Juan Carlos	9/30/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with representatives of AAFAF and S. Llompart (ACG) to discuss issues with PRIDCO RSA in preparation for meeting with PRIDCO and DDEC leadership.
PR	56	Battle, Juan Carlos	9/30/2019	2.5	\$ 684.00	\$ 1,710.00	Review and revise PRIDCO restructuring presentation prepared for meeting between representatives of AAFAF and DDEC leadership.
PR	56	Battle, Juan Carlos	9/30/2019	0.4	\$ 684.00	\$ 273.60	Participate in meeting with C. Yamin, B. Fernandez and G. Oliveras (AAFAF) to discuss next steps with PRIDCO RSA.
PR	56	Llompart, Sofia	9/30/2019	0.6	\$ 365.75	\$ 219.45	Participate in meeting with J. Battle (ACG), J. Verdeja (ACG), representatives of AAFAF and PRIDCO to discuss status of DDEC VTP program.
PR	56	Llompart, Sofia	9/30/2019	1.7	\$ 365.75	\$ 621.78	Participate in meeting with representatives of AAFAF, PRIDCO and DDEC, and J. Battle (ACG) and J. Verdeja (ACG) to discuss PRIDCO RSA.
PR	56	Llompart, Sofia	9/30/2019	0.3	\$ 365.75	\$ 109.73	Participate in meeting with J. Verdeja (ACG) to discuss updates to PRIDCO management forecast in preparation for meeting with representatives of PRIDCO.
PR	56	Llompart, Sofia	9/30/2019	0.8	\$ 365.75	\$ 292.60	Participate in meeting with representatives of AAFAF and J. Battle (ACG) to discuss issues with PRIDCO RSA in preparation for meeting with PRIDCO and DDEC leadership.
PR	56	Llompart, Sofia	9/30/2019	1.8	\$ 365.75	\$ 658.35	Review and revise PRIDCO restructuring presentation to incorporate feedback received from J. Battle (ACG).
PR	56	Llompart, Sofia	9/30/2019	0.7	\$ 365.75	\$ 256.03	Review and revise PRIDCO diligence tracker to incorporate latest information in preparation for distribution to representatives of PRIDCO.
PR	56	Llompart, Sofia	9/30/2019	0.3	\$ 365.75	\$ 109.73	Correspond with J. Battle (ACG) regarding PRIDCO regulatory framework concerns related to the restructuring.
PR	56	Llompart, Sofia	9/30/2019	0.3	\$ 365.75	\$ 109.73	Review and revise PRIDCO management forecast scenario in preparation for meeting with representatives of PRIDCO.
Outside PR	56	Morrison, Jonathan	9/30/2019	1.1	\$ 850.25	\$ 935.28	Review due diligence materials requested by Ernst & Young regarding analysis of proposed PRIDCO Fiscal Plan.
Outside PR	56	Morrison, Jonathan	9/30/2019	0.8	\$ 850.25	\$ 680.20	Review and comment on presentation for representatives of AAFAF regarding PRIDCO operational restructuring, progress to date and actions needed.
PR	56	Verdeja, Julio	9/30/2019	0.6	\$ 318.25	\$ 190.95	Participate in meeting with S. Llompart (ACG), J. Battle (ACG), representatives of AAFAF and PRIDCO to discuss status of DDEC VTP program.
PR	56	Verdeja, Julio	9/30/2019	1.7	\$ 318.25	\$ 541.03	Participate in meeting with representatives of AAFAF, PRIDCO and DDEC, and S. Llompart (ACG) and J. Battle (ACG) to discuss PRIDCO RSA.
PR	56	Verdeja, Julio	9/30/2019	0.3	\$ 318.25	\$ 95.48	Participate in meeting with S. Llompart (ACG) to discuss updates to PRIDCO management forecast in preparation for meeting with representatives of PRIDCO.
PR	56	Verdeja, Julio	9/30/2019	1.6	\$ 318.25	\$ 509.20	Revise PRIDCO management case based on comments from S. Llompart (ACG) in preparation for meeting with representatives of DDEC.
Outside PR	200	Alvarez, Charles	9/30/2019	2.1	\$ 418.00	\$ 877.80	Perform quality check and provide comments to J. Levantis (ACG) regarding the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/30/2019	1.0	\$ 418.00	\$ 418.00	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding revisions to the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/30/2019	0.4	\$ 418.00	\$ 167.20	Revise interest generation analysis to include for bucketing assumptions for inclusion in the COFINA fiscal plan model.
Outside PR	200	Alvarez, Charles	9/30/2019	0.4	\$ 418.00	\$ 167.20	Correspond with E. Forrest (Devtech) regarding comments to the macroeconomic section of the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	9/30/2019	0.2	\$ 418.00	\$ 83.60	Prepare summary exhibit of the PSTBA for inclusion in the COFINA fiscal plan.
Outside PR	200	Battle, Fernando	9/30/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with J. Levantis (ACG) to discuss open items related to submission of COFINA fiscal plan as requested by FOMB.
Outside PR	200	Battle, Fernando	9/30/2019	1.2	\$ 916.75	\$ 1,100.10	Review and edit draft of COFINA fiscal plan to be submitted to FOMB.
Outside PR	200	Battle, Fernando	9/30/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with representatives of FOMB and M. Yassin (AAFAF) to discuss COFINA fiscal plan submission.
Outside PR	200	Levantis, James	9/30/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding revisions to the COFINA fiscal plan.
Outside PR	200	Levantis, James	9/30/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with F. Battle (ACG) to discuss open items related to submission of COFINA fiscal plan as requested by FOMB.
Outside PR	200	Levantis, James	9/30/2019	2.4	\$ 446.50	\$ 1,071.60	Revise the COFINA fiscal plan for comments provided by working group.
Outside PR	200	Levantis, James	9/30/2019	1.8	\$ 446.50	\$ 803.70	Review and finalize the COFINA fiscal plan for submission to the FOMB.
Outside PR	200	Levantis, James	9/30/2019	0.8	\$ 446.50	\$ 357.20	Revise COFINA fiscal plan for comments provided by F. Battle (ACG).
Outside PR	200	Levantis, James	9/30/2019	0.4	\$ 446.50	\$ 178.60	Prepare and send the COFINA fiscal plan and redlines to previous draft to M. Yassin (AAFAF) for review.
PR	210	Llompart, Sofia	9/30/2019	1.1	\$ 365.75	\$ 402.33	Review and revise Ports-DRA presentation to incorporate feedback received from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	9/30/2019	1.2	\$ 850.25	\$ 1,020.30	Review and revise presentation to representatives of AAFAF regarding Ports and DRA negotiations to date and proposed response.
PR	210	Verdeja, Julio	9/30/2019	1.4	\$ 318.25	\$ 445.55	Review documentation provided by J. Bayne (AAFAF) on behalf of representatives of Ports for Puerto Nuevo appraisal purposes.
Outside PR	216	Battle, Fernando	9/30/2019	0.2	\$ 916.75	\$ 183.35	Correspond with J. San Miguel (ACG) to discuss progress of labor terms analysis requested by P3 Authority.
Total - Hourly Fees				774.6		\$ 391,142.08	
Municipal Advisory Fee						\$ 60,000.00	
Subcontractor 1 <sup>(1)</sup>						\$ 8,065.00	
Subcontractor 2 <sup>(1)</sup>						\$ 9,880.00	
Total - Fees				774.6		\$ 469,087.08	

(1) Invoices can be provided upon request

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 7,281.91
Lodging	8,584.11
Meals	1,122.85
Other	-
Transportation	2,727.54
<b>TOTAL</b>	<b>\$ 19,716.41</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Fernando Batlle	9/3/2019	\$ 219.00	One-way railfare from Boston, MA to New York, NY (9/3/19).	
Meals - US	Fernando Batlle	9/3/2019	\$ 50.00	Travel meal, dinner.	22
Transportation - US	Fernando Batlle	9/3/2019	\$ 21.20	Travel taxi from home to train station (BOS).	
Transportation - US	Fernando Batlle	9/3/2019	\$ 17.16	Travel taxi from train station (NYC) to hotel.	
Transportation - US	James Leventis	9/3/2019	\$ 26.76	Travel taxi from office (485 Lexington) to home.	37
Airfare/Railway	Robert Feldman	9/3/2019	\$ 358.30	One-way airfare from Chicago, IL to New York, NY (9/3/19).	1
Transportation - US	Robert Feldman	9/3/2019	\$ 54.86	Travel taxi from home to airport (ORD).	24
Transportation - US	Robert Feldman	9/3/2019	\$ 53.91	Travel taxi from airport (LGA) to office (485 Lexington).	21
Meals - US	Robert Feldman	9/3/2019	\$ 11.92	Travel meal, lunch.	
Transportation - US	James Leventis	9/4/2019	\$ 24.30	Travel taxi from office (485 Lexington) to home.	
Meals - US	Robert Feldman	9/4/2019	\$ 19.49	Travel meal, dinner.	
Transportation - US	Robert Feldman	9/4/2019	\$ 14.56	Travel taxi from hotel to meetings.	
Lodging - US	Fernando Batlle	9/6/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/3/19 - 9/6/19).	72
Airfare/Railway	Fernando Batlle	9/6/2019	\$ 286.70	One-way airfare from Newark, NJ to San Juan, PR (9/6/19).	6
Transportation - US	Fernando Batlle	9/6/2019	\$ 81.45	Travel taxi from hotel to airport (EWR)	30
Transportation - PR	Fernando Batlle	9/6/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/6/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Lodging - US	Robert Feldman	9/6/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/3/19 - 9/6/19).	11
Transportation - US	Robert Feldman	9/6/2019	\$ 93.42	Travel taxi from office (485 Lexington) to airport (EWR).	25
Airfare/Railway	Fernando Batlle	9/7/2019	\$ 303.00	One-way airfare from San Juan, PR to Boston, MA (9/7/19).	74
Lodging - PR	Fernando Batlle	9/7/2019	\$ 163.72	Lodging in San Juan, PR for 1 night (9/6/19 - 9/7/19).	73
Transportation - US	Fernando Batlle	9/7/2019	\$ 46.08	Travel taxi from airport (BOS) to home.	31
Transportation - PR	Fernando Batlle	9/7/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/7/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	James Leventis	9/7/2019	\$ 32.39	Travel taxi from office (485 Lexington) to home.	38
Transportation - US	Patrick Nilsen	9/7/2019	\$ 14.92	Travel taxi from office (485 Lexington) to home.	
Transportation - US	Paul Leake	9/7/2019	\$ 13.38	Travel taxi from office (485 Lexington) to home.	
Airfare/Railway	Robert Feldman	9/8/2019	\$ 347.73	One-way airfare from Montreal, CA to Chicago, IL (9/8/19).	3
Transportation - US	Robert Feldman	9/9/2019	\$ 51.21	Travel taxi from airport to office (485 Lexington).	26
Transportation - US	Robert Feldman	9/9/2019	\$ 39.26	Travel taxi from home to airport (ORD).	14
Airfare/Railway	Fernando Batlle	9/10/2019	\$ 308.30	One-way airfare from Boston, MA to New York, NY (9/10/19).	7
Transportation - US	Fernando Batlle	9/10/2019	\$ 100.00	Travel taxi from home to airport (BOS).	33
Transportation - US	Fernando Batlle	9/10/2019	\$ 62.87	Travel taxi from airport (LGA) to meeting.	32
Meals - US	Fernando Batlle	9/10/2019	\$ 50.00	Travel meal, dinner.	23
Transportation - US	Fernando Batlle	9/10/2019	\$ 11.76	Travel taxi from meeting to hotel.	
Meals - US	Fernando Batlle	9/10/2019	\$ 8.17	Travel meal, lunch.	
Meals - US	Robert Feldman	9/10/2019	\$ 18.51	Travel meal, dinner.	
Meals - US	Robert Feldman	9/10/2019	\$ 8.71	Travel meal, lunch.	
Meals - US	Fernando Batlle	9/11/2019	\$ 8.47	Travel meal, lunch.	
Transportation - US	Patrick Nilsen	9/11/2019	\$ 13.01	Travel taxi from office (485 Lexington) to home.	
Meals - US	Robert Feldman	9/11/2019	\$ 28.30	Travel meal, dinner.	16
Meals - US	Robert Feldman	9/11/2019	\$ 16.06	Travel meal, lunch.	
Airfare/Railway	Fernando Batlle	9/12/2019	\$ 503.30	One-way airfare from New York, NY to Washington, DC (9/12/19).	9
Airfare/Railway	Fernando Batlle	9/12/2019	\$ 125.00	One-way railfare from Washington, DC to New York, NY (9/12/19).	8
Transportation - US	Fernando Batlle	9/12/2019	\$ 36.75	Travel taxi from meeting to airport (LGA).	34
Meals - US	Fernando Batlle	9/12/2019	\$ 11.53	Travel meal, lunch.	
Transportation - US	James Leventis	9/12/2019	\$ 23.28	Travel taxi from office (485 Lexington) to home.	
Lodging - US	Robert Feldman	9/12/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/9/19 - 9/12/19).	12
Airfare/Railway	Robert Feldman	9/12/2019	\$ 541.60	Roundtrip airfare from Chicago, IL to New York, NY (9/9/19 - 9/12/19).	2
Transportation - US	Robert Feldman	9/12/2019	\$ 59.82	Travel taxi from office (485 Lexington) to airport (LGA).	27
Transportation - US	Robert Feldman	9/12/2019	\$ 51.75	Travel taxi from airport (ORD) to home.	17
Meals - US	Robert Feldman	9/12/2019	\$ 28.31	Travel meal, dinner.	18
Meals - US	Robert Feldman	9/12/2019	\$ 9.25	Travel meal, lunch.	
Lodging - US	Fernando Batlle	9/13/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/10/19 - 9/13/19).	15
Airfare/Railway	Fernando Batlle	9/13/2019	\$ 169.00	One-way railfare from New York, NY to Boston, MA (9/13/19).	10
Transportation - US	Fernando Batlle	9/13/2019	\$ 43.24	Travel taxi from train station (BOS) to home.	36
Transportation - US	Fernando Batlle	9/13/2019	\$ 27.96	Travel taxi from meeting to train station (NYC).	35
Meals - US	Fernando Batlle	9/13/2019	\$ 11.25	Travel meal, lunch.	
Airfare/Railway	Fernando Batlle	9/16/2019	\$ 308.30	One-way airfare from Boston, MA to New York, NY (9/16/19).	44
Transportation - US	Fernando Batlle	9/16/2019	\$ 85.45	Travel taxi from home to airport (BOS).	46
Transportation - US	Fernando Batlle	9/16/2019	\$ 60.78	Travel taxi from airport (LGA) to office.	48
Meals - US	Fernando Batlle	9/16/2019	\$ 23.41	Travel meal, dinner.	
Meals - US	Fernando Batlle	9/16/2019	\$ 15.22	Travel meal, lunch.	
Transportation - US	Patrick Nilsen	9/16/2019	\$ 21.80	Travel taxi from office (485 Lexington) to home.	
Transportation - US	Robert Feldman	9/16/2019	\$ 65.57	Travel taxi from home to airport (ORD).	53
Transportation - US	Robert Feldman	9/16/2019	\$ 49.37	Travel taxi from airport (LGA) to office (485 Lexington).	57
Meals - US	Robert Feldman	9/16/2019	\$ 13.01	Travel meal, lunch.	
Meals - US	Fernando Batlle	9/17/2019	\$ 8.17	Travel meal, lunch.	
Transportation - US	James Leventis	9/17/2019	\$ 39.20	Travel taxi from office (485 Lexington) to home.	39
Transportation - US	Paul Leake	9/17/2019	\$ 20.58	Travel taxi from office (485 Lexington) to home.	
Meals - US	Robert Feldman	9/17/2019	\$ 50.00	Travel meal, dinner.	20
Lodging - US	Fernando Batlle	9/18/2019	\$ 600.00	Lodging in New York, NY for 2 nights (9/16/19 - 9/18/19).	42
Airfare/Railway	Fernando Batlle	9/18/2019	\$ 380.31	One-way airfare from New York, NY to Boston, MA (9/18/19).	43
Transportation - US	Fernando Batlle	9/18/2019	\$ 100.00	Travel taxi from meeting to airport (LGA).	45
Transportation - US	Fernando Batlle	9/18/2019	\$ 73.21	Travel taxi from airport (BOS) to home.	78



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	James Levantis	9/18/2019	\$ 33.38	Travel taxi from office (485 Lexington) to home.	40
Transportation - US	Patrick Nilsen	9/18/2019	\$ 12.00	Travel taxi from office (485 Lexington) to home.	
Meals - US	Robert Feldman	9/18/2019	\$ 11.75	Travel meal, lunch.	
Lodging - US	Robert Feldman	9/20/2019	\$ 1,200.00	Lodging in New York, NY for 4 nights (9/16/19 - 9/20/19).	13
Airfare/Railway	Robert Feldman	9/20/2019	\$ 541.60	Roundtrip airfare from Chicago, IL to New York, NY (9/16/19 - 9/20/19).	4
Transportation - US	Robert Feldman	9/20/2019	\$ 58.33	Travel taxi from office (485 Lexington) to airport (LGA).	28
Transportation - US	Robert Feldman	9/20/2019	\$ 35.12	Travel taxi from airport (ORD) to home.	29
Meals - US	Robert Feldman	9/20/2019	\$ 15.79	Travel meal, lunch.	
Airfare/Railway	Fernando Batlle	9/23/2019	\$ 248.30	One-way airfare from Boston, MA to New York, NY (9/23/19).	79
Meals - US	Fernando Batlle	9/23/2019	\$ 50.00	Travel meal, dinner.	69
Transportation - US	Fernando Batlle	9/23/2019	\$ 48.08	Travel taxi from airport (LGA) to office.	77
Transportation - US	Fernando Batlle	9/23/2019	\$ 41.25	Travel taxi from home to airport (BOS).	71
Meals - US	Fernando Batlle	9/23/2019	\$ 20.00	Travel meal, lunch.	
Transportation - US	James Levantis	9/23/2019	\$ 41.27	Travel taxi from office (485 Lexington) to home.	41
Transportation - US	John Frehse	9/23/2019	\$ 67.77	Travel taxi from home to airport (EWR).	83
Transportation - PR	John Frehse	9/23/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	9/23/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - US	Patrick Nilsen	9/23/2019	\$ 13.03	Travel taxi from office (485 Lexington) to home.	
Airfare/Railway	Robert Feldman	9/23/2019	\$ 455.99	One-way airfare from Chicago, IL to New York, NY (9/23/19).	63
Transportation - US	Robert Feldman	9/23/2019	\$ 53.57	Travel taxi from airport (LGA) to office (485 Lexington).	54
Transportation - US	Robert Feldman	9/23/2019	\$ 39.29	Travel taxi from home to airport (MDW).	59
Airfare/Railway	Charles Alvarez	9/24/2019	\$ 256.70	One-way airfare from New York, NY to San Juan, PR (9/24/19).	47
Transportation - US	Charles Alvarez	9/24/2019	\$ 74.94	Travel taxi from office (485 Lexington) to airport (JFK).	52
Lodging - US	Fernando Batlle	9/24/2019	\$ 300.00	Lodging in New York, NY for 1 night (9/23/19 - 9/24/19).	65
Airfare/Railway	Fernando Batlle	9/24/2019	\$ 256.70	One-way airfare from New York, NY to San Juan, PR (9/24/19).	66
Transportation - US	Fernando Batlle	9/24/2019	\$ 60.42	Travel taxi from hotel to airport (JFK).	70
Transportation - PR	Fernando Batlle	9/24/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/24/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	John Frehse	9/24/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	9/24/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Meals - US	Robert Feldman	9/24/2019	\$ 30.49	Travel meal, dinner.	61
Meals - US	Robert Feldman	9/24/2019	\$ 12.52	Travel meal, lunch.	
Airfare/Railway	Charles Alvarez	9/25/2019	\$ 256.70	One-way airfare from San Juan, PR to New York, NY (9/25/19).	49
Lodging - PR	Charles Alvarez	9/25/2019	\$ 225.29	Lodging in San Juan, PR for 1 night (9/24/19 - 9/25/19).	51
Transportation - US	Charles Alvarez	9/25/2019	\$ 49.37	Travel taxi from airport (JFK) to home.	58
Transportation - PR	Fernando Batlle	9/25/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/25/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Transportation - PR	John Frehse	9/25/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	9/25/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Meals - US	Robert Feldman	9/25/2019	\$ 12.50	Travel meal, lunch.	
Transportation - PR	Fernando Batlle	9/26/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/26/2019	\$ 70.00	Per Diem meal expenses in Puerto Rico.	
Airfare/Railway	John Frehse	9/26/2019	\$ 407.40	Roundtrip airfare from Newark, NJ to San Juan, PR (9/23/19 - 9/26/19).	82
Lodging - PR	John Frehse	9/26/2019	\$ 781.95	Lodging in San Juan, PR for 3 nights (9/23/19 - 9/26/19).	81
Transportation - US	John Frehse	9/26/2019	\$ 73.57	Travel taxi from airport (EWR) to home.	19
Transportation - PR	John Frehse	9/26/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	John Frehse	9/26/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Lodging - US	Robert Feldman	9/26/2019	\$ 900.00	Lodging in New York, NY for 3 nights (9/23/19 - 9/26/19).	50
Airfare/Railway	Robert Feldman	9/26/2019	\$ 400.98	One-way airfare from New York, NY to Chicago, IL (9/26/19).	64
Transportation - US	Robert Feldman	9/26/2019	\$ 50.27	Travel taxi from office (485 Lexington) to airport (LGA).	55
Transportation - US	Robert Feldman	9/26/2019	\$ 49.85	Travel taxi from airport (ORD) to home.	56
Meals - US	Robert Feldman	9/26/2019	\$ 31.67	Travel meal, dinner.	60
Lodging - PR	Fernando Batlle	9/27/2019	\$ 813.15	Lodging in San Juan, PR for 3 nights (9/24/19 - 9/27/19).	75
Airfare/Railway	Fernando Batlle	9/27/2019	\$ 281.70	One-way airfare from San Juan, PR to Boston, MA (9/27/19).	76
Transportation - US	Fernando Batlle	9/27/2019	\$ 87.47	Travel taxi from airport (BOS) to home.	68
Transportation - PR	Fernando Batlle	9/27/2019	\$ 23.71	Per Diem transportation expenses in Puerto Rico.	
Meals - PR	Fernando Batlle	9/27/2019	\$ 42.00	Per Diem meal expenses in Puerto Rico.	
Airfare/Railway	Fernando Batlle	9/30/2019	\$ 151.00	One-way railfare from Boston, MA to New York, NY (9/30/19).	67
Transportation - US	Fernando Batlle	9/30/2019	\$ 23.48	Travel taxi from home to train station (BOS).	
Transportation - US	Fernando Batlle	9/30/2019	\$ 12.96	Travel taxi from train station (NYC) to meeting.	
Airfare/Railway	Robert Feldman	9/30/2019	\$ 174.30	One-way airfare from Chicago, IL to New York, NY (9/30/19).	80
Transportation - US	Robert Feldman	9/30/2019	\$ 33.76	Travel taxi from home to airport (ORD).	62
Meals - US	Robert Feldman	9/30/2019	\$ 16.35	Travel meal, dinner.	

**Total** \$ 19,716.41

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-EIGHTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2019 TO SEPTEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-eighth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2019 through September 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority, Puerto Rico Treasury Department and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized with a large, sweeping "F" and a cursive "Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO TWENTY-EIGHTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2020-000027 FOR THE PERIOD SEPTEMBER 1, 2019 THROUGH  
SEPTEMBER 30, 2019**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2019 through September 30, 2019

Amount of compensation sought  
as actual, reasonable and necessary: \$514,988.18

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's twenty-eighth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twenty-eighth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$463,489.36 (90% of \$514,988.18 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of September 1, 2019 through September 30, 2019 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
20	Potential Avoidance Actions, Litigation & Information Requests	23.3	\$ 19,924.35
25	Preparation of Fee Statements and Applications	42.4	\$ 17,635.88
54	General Matters - Debt Restructuring	31.7	\$ 18,104.63
57	PREPA Debt Restructuring	30.0	\$ 20,109.98
201	GO Debt Restructuring	571.1	\$ 367,312.58
207	ERS Debt Restructuring	13.8	\$ 7,428.05
208	HTA Debt Restructuring	58.5	\$ 32,203.13
218	PREPA Labor Strategy and CBA Analysis	35.2	\$ 32,269.60
<b>TOTAL</b>		<b>806.0</b>	<b>\$ 514,988.18</b>



EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Batlle, Fernando	Senior Managing Director	\$ 916.75	141.0	\$ 129,261.75
Frehse, John	Senior Managing Director	\$ 916.75	35.1	\$ 32,177.93
Batlle, Juan Carlos	Senior Managing Director	\$ 684.00	13.8	\$ 9,439.20
Barrett, Dennis	Managing Director	\$ 850.25	178.5	\$ 151,769.63
Feldman, Robert	Director	\$ 525.00	151.9	\$ 79,747.50
Llompert, Sofia	Director	\$ 365.75	29.5	\$ 10,789.63
Levantis, James	Senior Associate	\$ 446.50	48.4	\$ 21,610.60
Nilsen, Patrick	Senior Associate	\$ 418.00	92.2	\$ 38,539.60
Alvarez, Charles	Senior Associate	\$ 418.00	14.8	\$ 6,186.40
Verdeja, Julio	Associate	\$ 318.25	13.8	\$ 4,391.85
Leake, Paul	Associate	\$ 370.50	80.2	\$ 29,714.10
Parker, Christine	Analyst	\$ 200.00	6.8	\$ 1,360.00
<b>Total</b>			<b>806.0</b>	<b>\$ 514,988.18</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Barrett, Dennis	9/1/2019	2.5	\$ 850.25	\$ 2,125.63	Review and provide comments on the June fee statement time descriptions.
Outside PR	201	Barrett, Dennis	9/1/2019	1.1	\$ 850.25	\$ 935.28	Review and provide comments to the Commonwealth plan of adjustment issues list presentation prepared by representatives of O'Melveny & Myers at the request of M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of O'Melveny & Myers and AAFAF to discuss comments provided by M. Yassin (AAFAF) to the Commonwealth plan of adjustment issues list presentation.
Outside PR	201	Barrett, Dennis	9/1/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on pension reform presentation requested by O. Marrero (AAFAF) and prepared by P. Nilsen (ACG).
Outside PR	201	Barrett, Dennis	9/1/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with P. Nilsen (ACG) to discuss revisions to the pension reform presentation requested by M. Yassin (AAFAF) and O. Marrero (AAFAF).
Outside PR	201	Nilsen, Patrick	9/1/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with D. Barrett (ACG) to discuss revisions to the pension reform presentation requested by O. Marrero (AAFAF).
Outside PR	201	Nilsen, Patrick	9/1/2019	1.5	\$ 418.00	\$ 627.00	Revise the pension reform presentation requested by O. Marrero (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/1/2019	1.0	\$ 418.00	\$ 418.00	Revise the pension reform presentation requested by O. Marrero (AAFAF) for comments provided by M. Yassin (AAFAF).
Outside PR	20	Battle, Fernando	9/2/2019	1.5	\$ 916.75	\$ 1,375.13	Review materials as part of preparation for PREPA deposition.
Outside PR	25	Barrett, Dennis	9/2/2019	0.3	\$ 850.25	\$ 255.08	Correspond with Ankura team regarding edits to the June time detail in the June fee statement.
Outside PR	25	Battle, Fernando	9/2/2019	1.5	\$ 916.75	\$ 1,375.13	Review and revise entries in June fee statement.
Outside PR	25	Leake, Paul	9/2/2019	2.2	\$ 370.50	\$ 815.10	Revise the June Title III fee statement for comments provided by D. Barrett (ACG).
Outside PR	25	Leake, Paul	9/2/2019	1.0	\$ 370.50	\$ 370.50	Prepare and send the June fee statement to F. Battle (ACG) for review.
Outside PR	25	Leake, Paul	9/2/2019	0.8	\$ 370.50	\$ 296.40	Review and revise meeting reconciliations on the June fee statement.
Outside PR	25	Levantis, James	9/2/2019	2.1	\$ 446.50	\$ 937.65	Review and revise meeting reconciliations included in the June Title III fee statement.
Outside PR	25	Levantis, James	9/2/2019	1.8	\$ 446.50	\$ 803.70	Revise the June Title III fee statement for comments provided by D. Barrett (ACG) and F. Battle (ACG).
Outside PR	25	Nilsen, Patrick	9/2/2019	1.6	\$ 418.00	\$ 668.80	Revise debt restructuring and HTA restructuring codes for comments provided by D. Barrett (ACG) for inclusion in the June fee statement.
Outside PR	25	Nilsen, Patrick	9/2/2019	1.3	\$ 418.00	\$ 543.40	Revise fiscal plan and ERS restructuring codes for comments provided by D. Barrett (ACG) for inclusion in the June fee statement.
Outside PR	25	Nilsen, Patrick	9/2/2019	1.7	\$ 418.00	\$ 710.60	Review and revise June fee statement time entries prior to submission to D. Barrett (ACG).
Outside PR	25	Nilsen, Patrick	9/2/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding status of the fee statements.
Outside PR	201	Barrett, Dennis	9/2/2019	0.2	\$ 850.25	\$ 170.05	Participate in discussion with P. Nilsen (ACG) regarding the status of the pension reform presentation requested by O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	9/2/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with F. Battle (ACG) regarding the pension reform presentation requested by O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	9/2/2019	0.7	\$ 850.25	\$ 595.18	Revise pension reform presentation requested by O. Marrero (AAFAF) to reflect comments provided by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/2/2019	0.4	\$ 850.25	\$ 340.10	Prepare summary of Puerto Rico pension liabilities by year and system (TRS/JRS/ERS) as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/2/2019	0.3	\$ 850.25	\$ 255.08	Correspond with F. Battle (ACG) regarding the creation of additional pension reform scenarios as requested by O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	9/2/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on TRS/JRS/PBA filing document prepared by representatives from O'Melveny & Myers.
Outside PR	201	Battle, Fernando	9/2/2019	0.5	\$ 916.75	\$ 458.38	Participate in discussion with D. Barrett (ACG) regarding the pension reform presentation requested by O. Marrero (AAFAF).
Outside PR	201	Battle, Fernando	9/2/2019	1.0	\$ 916.75	\$ 916.75	Participate in conference call with O. Marrero (AAFAF), C. Yamin (AAFAF), C. Saavedra (AAFAF) and M. Yassin (AAFAF) to discuss plan of adjustment issues list in preparation for meeting with Governor and FOMB.
Outside PR	201	Battle, Fernando	9/2/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. Arias (PMA) to discuss Commonwealth plan of adjustment meetings.
Outside PR	201	Nilsen, Patrick	9/2/2019	0.2	\$ 418.00	\$ 83.60	Participate in discussion with D. Barrett (ACG) regarding the status of the pension reform presentation requested by O. Marrero (AAFAF).
Outside PR	20	Battle, Fernando	9/3/2019	1.5	\$ 916.75	\$ 1,375.13	Review materials as part of preparation for PREPA deposition.
Outside PR	20	Battle, Fernando	9/3/2019	1.3	\$ 916.75	\$ 1,191.78	Review materials prepared by representatives of O'Melveny & Myers as part of the PREPA declaration by F. Battle (ACG).
Outside PR	25	Leake, Paul	9/3/2019	2.9	\$ 370.50	\$ 1,074.45	Prepare the June fee statement for the review of F. Battle (ACG) and D. Barrett (ACG) prior to submission.
Outside PR	25	Leake, Paul	9/3/2019	1.8	\$ 370.50	\$ 666.90	Revise the June fee statement for additional comments provided by F. Battle (ACG) prior to submission.
Outside PR	25	Leake, Paul	9/3/2019	0.8	\$ 370.50	\$ 296.40	Revise the June fee statement for additional comments provided by D. Barrett (ACG) prior to submission.
Outside PR	25	Leake, Paul	9/3/2019	0.6	\$ 370.50	\$ 222.30	Prepare summary of work done in and outside of Puerto Rico for inclusion in the June fee statement.
Outside PR	25	Leake, Paul	9/3/2019	0.5	\$ 370.50	\$ 185.25	Finalize and submit the June fee statement to representatives of AAFAF.
Outside PR	25	Leake, Paul	9/3/2019	0.4	\$ 370.50	\$ 148.20	Correspond with J. Verdeja (ACG) regarding comments on the June fee statement provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	9/3/2019	0.4	\$ 370.50	\$ 148.20	Correspond with F. Battle (ACG) regarding comments on the June fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Leake, Paul	9/3/2019	0.3	\$ 370.50	\$ 111.15	Correspond with P. Nilsen (ACG) regarding comments on the June fee statement provided by F. Battle (ACG).
Outside PR	25	Leake, Paul	9/3/2019	0.2	\$ 370.50	\$ 74.10	Correspond with J. Verdeja (ACG) and S. Llompert (ACG) regarding time worked by the Puerto Rico Ankura team outside of Puerto Rico for inclusion in the June fee statement.
Outside PR	25	Nilsen, Patrick	9/3/2019	2.0	\$ 418.00	\$ 836.00	Review and provide comments to P. Leake (ACG) on the June fee statement prior to submission to F. Battle (ACG).
Outside PR	25	Nilsen, Patrick	9/3/2019	0.4	\$ 418.00	\$ 167.20	Correspond with P. Leake (ACG) regarding the comments provided by F. Battle (ACG) to the June fee statement.
Outside PR	54	Alvarez, Charles	9/3/2019	0.6	\$ 418.00	\$ 250.80	Prepare the Puerto Rico trading update for the review of J. Levantis (ACG).
Outside PR	54	Levantis, James	9/3/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	9/3/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on summaries to highlight how the PREPA transaction impact the Puerto Rico economy.
Outside PR	57	Battle, Fernando	9/3/2019	0.5	\$ 916.75	\$ 458.38	Review and revise the summary of the impact of Energy Reform on economic growth and government financial performance prepared by P. Nilsen (ACG).
Outside PR	57	Nilsen, Patrick	9/3/2019	2.0	\$ 418.00	\$ 836.00	Revise analysis of the impact of PREPA RSA on the economic performance on the Commonwealth as requested by O. Marrero (AAFAF).
Outside PR	57	Nilsen, Patrick	9/3/2019	1.9	\$ 418.00	\$ 794.20	Revise analysis of impact of PREPA RSA on the economic performance of the Commonwealth as requested by O. Marrero (AAFAF) for comments from D. Barrett (ACG) on Nominal GNP and surplus impact.
Outside PR	201	Barrett, Dennis	9/3/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with G. Bowen (Milliman), F. Battle (ACG) and M. Yassin (AAFAF) to discuss assumptions to be used in modeling the impact of FOMB pension reform.
Outside PR	201	Barrett, Dennis	9/3/2019	2.2	\$ 850.25	\$ 1,870.55	Review current turn of the Commonwealth Plan of Adjustment provided by Proskauer.
Outside PR	201	Barrett, Dennis	9/3/2019	2.2	\$ 850.25	\$ 1,870.55	Begin mapping out Commonwealth Plan of Adjustment mechanics to ensure total consideration is correctly accounted for.
Outside PR	201	Barrett, Dennis	9/3/2019	1.3	\$ 850.25	\$ 1,105.33	Participate on call with representatives from O'Melveny & Myers and AAFAF to discuss collective issues to the draft Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/3/2019	0.6	\$ 850.25	\$ 510.15	Review Commonwealth plan of adjustment claims summary and distribution amounts analysis prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	9/3/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with G. Bowen (Citi) regarding pension reform included in the draft Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/3/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding current draft of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/3/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with G. Bowen (Milliman), D. Barrett (ACG) and M. Yassin (AAFAF) to discuss assumptions to be used in modeling the impact of FOMB pension reform.
Outside PR	201	Battle, Fernando	9/3/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with representatives of O'Melveny & Myers and M. Yassin (AAFAF) to provide status update of Commonwealth plan of adjustment negotiations.
Outside PR	201	Feldman, Robert	9/3/2019	1.8	\$ 525.00	\$ 945.00	Build Consideration and Distribution calculations as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/3/2019	1.3	\$ 525.00	\$ 682.50	Calculate CW Pari Passu Recovery Percentage as part of the Commonwealth plan of adjustment model and prepare Supporting Schedule building up to Pari Recovery Percentage.
Outside PR	201	Feldman, Robert	9/3/2019	1.2	\$ 525.00	\$ 630.00	Prepare allowed claims calculations as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/3/2019	1.0	\$ 525.00	\$ 525.00	Prepare claims and classes summary to include language, mapping of Treatment, Page/Section reference and Consideration Bucket from the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/3/2019	0.9	\$ 525.00	\$ 472.50	Prepare Allowed Fees, Costs, and PBA Cash calculations as part of the Commonwealth plan of adjustment model.
Outside PR	207	Barrett, Dennis	9/3/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with C. Tirado (ERS) and S. Llompert (ACG) to discuss ERS cash balance changes through July 2019.
PR	207	Llompert, Sofia	9/3/2019	0.5	\$ 365.75	\$ 182.88	Participate on call with C. Tirado (ERS) and D. Barrett (ACG) to discuss ERS cash balance changes through July 2019.
PR	207	Llompert, Sofia	9/3/2019	0.8	\$ 365.75	\$ 292.60	Review and revise ERS portfolio summary presentation in preparation for update with July 2019 financial information.
Outside PR	208	Battle, Fernando	9/3/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with T. Green (Citi) to discuss HTA restructuring assumptions as part of potential HTA settlement.
Outside PR	25	Nilsen, Patrick	9/4/2019	0.4	\$ 418.00	\$ 167.20	Correspond with P. Leake (ACG) regarding the submission of the June fee statement.
Outside PR	54	Levantis, James	9/4/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	57	Leake, Paul	9/4/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 9/4/2019 for Intralinks.
Outside PR	57	Nilsen, Patrick	9/4/2019	0.5	\$ 418.00	\$ 209.00	Revise the summary of the impact of Energy Reform on economic growth and government financial performance for comments provided by F. Battle (ACG).
Outside PR	201	Barrett, Dennis	9/4/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, FOMB, PJT Partners, and Citi to discuss various workstreams on the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/4/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, PJT Partners, EY, FOMB, O'Neill Borges Citi and creditors to discuss cash considerations included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/4/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss agenda and action items for upcoming mediation meetings with representatives of the FOMB and its advisers.
Outside PR	201	Barrett, Dennis	9/4/2019	1.0	\$ 850.25	\$ 850.25	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to debrief from morning session and action items to discuss with representatives of the FOMB and its advisers.
Outside PR	201	Barrett, Dennis	9/4/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, FOMB, and Citi to discuss HTA consideration included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/4/2019	3.0	\$ 850.25	\$ 2,550.75	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, FOMB, Proskauer, PJT Partners, and Citi to discuss the current version and strategy of the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	9/4/2019	0.4	\$ 850.25	\$ 340.10	Review analysis of Assured/Aurelius/Autonomy recoveries per the latest Commonwealth draft plan of adjustment assuming 21/14's are valid and invalid.
Outside PR	201	Battle, Fernando	9/4/2019	3.0	\$ 916.75	\$ 2,750.25	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, FOMB, Proskauer, PJT Partners, and Citi to discuss the current version and strategy of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/4/2019	1.2	\$ 916.75	\$ 1,100.10	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, FOMB, PJT Partners, and Citi to discuss various workstreams on the Commonwealth Plan of Adjustment (partial).
Outside PR	201	Battle, Fernando	9/4/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, PJT Partners, EY, FOMB, O'Neill Borges Citi and creditors to discuss cash considerations included in the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/4/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss agenda and action items for upcoming mediation meetings with representatives of the FOMB and its advisors.
Outside PR	201	Battle, Fernando	9/4/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to debrief from morning session and action items to discuss with representatives of the FOMB and its advisors.
Outside PR	201	Battle, Fernando	9/4/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, FOMB, and Citi to discuss HTA consideration included in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/4/2019	3.0	\$ 525.00	\$ 1,575.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, FOMB, Proskauer, PJT Partners, and Citi to discuss the current version and strategy of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/4/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, FOMB, PJT Partners, and Citi to discuss various workstreams on the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/4/2019	1.5	\$ 525.00	\$ 787.50	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, PJT Partners, EY, FOMB, O'Neill Borges Citi and creditors to discuss cash considerations included in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/4/2019	1.5	\$ 525.00	\$ 787.50	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss agenda and action items for upcoming mediation meetings with representatives of the FOMB and its advisors.
Outside PR	201	Feldman, Robert	9/4/2019	1.0	\$ 525.00	\$ 525.00	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to debrief from morning session and action items to discuss with representatives of the FOMB and its advisors.
Outside PR	201	Feldman, Robert	9/4/2019	0.4	\$ 525.00	\$ 210.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, FOMB, and Citi to discuss HTA consideration included in the Commonwealth Plan of Adjustment.
Outside PR	201	Levantis, James	9/4/2019	3.0	\$ 446.50	\$ 1,339.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, FOMB, Proskauer, PJT Partners, and Citi to discuss the current version and strategy of the Commonwealth Plan of Adjustment.
Outside PR	201	Levantis, James	9/4/2019	1.5	\$ 446.50	\$ 669.75	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, FOMB, PJT Partners, and Citi to discuss various workstreams on the Commonwealth Plan of Adjustment.
Outside PR	201	Levantis, James	9/4/2019	1.5	\$ 446.50	\$ 669.75	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, AAFAF, Proskauer, PJT Partners, EY, FOMB, O'Neill Borges Citi and creditors to discuss cash considerations included in the Commonwealth Plan of Adjustment.
Outside PR	201	Levantis, James	9/4/2019	1.5	\$ 446.50	\$ 669.75	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to discuss agenda and action items for upcoming mediation meetings with representatives of the FOMB and its advisors.
Outside PR	201	Levantis, James	9/4/2019	1.0	\$ 446.50	\$ 446.50	Participate in meeting with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and Ankura to debrief from morning session and action items to discuss with representatives of the FOMB and its advisors.
Outside PR	201	Levantis, James	9/4/2019	0.4	\$ 446.50	\$ 178.60	Participate in meeting with representatives of Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, PJT Partners, FOMB, and Citi to discuss HTA consideration included in the Commonwealth Plan of Adjustment.
Outside PR	201	Nilsen, Patrick	9/4/2019	2.1	\$ 418.00	\$ 877.80	Prepare select creditor recovery analysis using the Commonwealth plan of adjustment assumptions for the review of D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/4/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding the preparation of the select creditor recovery analysis using the Commonwealth plan of adjustment assumptions.
Outside PR	208	Barrett, Dennis	9/4/2019	0.9	\$ 850.25	\$ 765.23	Review Moody's government owned toll median report for data points to include in HTA recovery scenarios analysis.
PR	208	Battle, Juan Carlos	9/4/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with G. Lorán (AAFAF) to discuss HTA financial statement notes and obligation with DRA.
PR	208	Battle, Juan Carlos	9/4/2019	0.5	\$ 684.00	\$ 342.00	Participate on call with R. Mendez (McV) to discuss a potential HTA Teodoro Moscoso transaction and legal opinions.
Outside PR	208	Nilsen, Patrick	9/4/2019	0.8	\$ 418.00	\$ 334.40	Revise the HTA recovery scenarios model for additional information on capital expenditures and term of revenue bonds as requested by F. Battle (ACG).
Outside PR	20	Battle, Fernando	9/5/2019	5.5	\$ 916.75	\$ 5,042.13	Participate in preparation for PREPA deposition with representatives from O'Melveny & Myers.
Outside PR	20	Battle, Fernando	9/5/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of O'Melveny & Myers, Ankura and PREPA to discuss current expense accounting as part of PREPA deposition preparation.
Outside PR	54	Levantis, James	9/5/2019	0.8	\$ 446.50	\$ 357.20	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/5/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in discussions with representatives of Ankura and O'Melveny & Myers to discuss Commonwealth Plan of Adjustment and key gating issues in preparation of mediation discussions.
Outside PR	201	Barrett, Dennis	9/5/2019	0.5	\$ 850.25	\$ 425.13	Participate in mediation session with representatives of Ankura and O'Melveny & Myers to discuss Commonwealth Plan of Adjustment status, including HTA inclusion and treatment of pension.
Outside PR	201	Barrett, Dennis	9/5/2019	1.7	\$ 850.25	\$ 1,445.43	Participate in meeting with representatives of Ankura, O'Melveny & Myers, AAFAF, Proskauer, PJT Partners, FOMB and Citi to discuss, among other items, PRIFA Rum, CCDA, HTA and PRIFA Bans.
Outside PR	201	Barrett, Dennis	9/5/2019	1.0	\$ 850.25	\$ 850.25	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, AAFAF, Proskauer, PJT Partners, FOMB and Citi to perform page flip on latest draft of Commonwealth plan of adjustment for comments.
Outside PR	201	Barrett, Dennis	9/5/2019	1.6	\$ 850.25	\$ 1,360.40	Participate in meeting with representatives of Ankura, O'Melveny & Myers, AAFAF, Proskauer, PJT Partners, FOMB and Citi to discuss, among other items, Appropriation Debt, Validity Fight, Priority Fight, Debt Limit Issue.
Outside PR	201	Barrett, Dennis	9/5/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in discussion with government advisors to develop a strategy and items to include in the debt management policy in the Commonwealth plan of adjustment as a result of meeting with representatives of PJT Partners and Citi.
Outside PR	201	Barrett, Dennis	9/5/2019	0.9	\$ 850.25	\$ 765.23	Participate in meeting with W. Evarts (PJT) to walk through mechanical concerns in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/5/2019	1.0	\$ 916.75	\$ 916.75	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, AAFAF, Proskauer, PJT Partners, FOMB and Citi to perform page flip on latest draft of Commonwealth plan of adjustment for comments.
Outside PR	201	Battle, Fernando	9/5/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in discussion with government advisors to develop a strategy and items to include in the debt management policy in the Commonwealth plan of adjustment as a result of meeting with representatives of PJT Partners and Citi.
Outside PR	201	Feldman, Robert	9/5/2019	1.5	\$ 525.00	\$ 787.50	Participate in discussions with representatives of Ankura and O'Melveny & Myers to discuss Commonwealth Plan of Adjustment and key gating issues in preparation of mediation discussions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/5/2019	0.5	\$ 525.00	\$ 262.50	Participate in mediation session with representatives of Ankura and O'Melveny & Myers to discuss Commonwealth Plan of Adjustment status, including HTA inclusion and treatment of pension.
Outside PR	201	Feldman, Robert	9/5/2019	1.7	\$ 525.00	\$ 892.50	Participate in meeting with representatives of Ankura, O'Melveny & Myers, AAFAP, Proskauer, PJT Partners, FOMB and Citi to discuss, among other items, PRIFA Rum, CCDA, HTA and PRIFA Bans.
Outside PR	201	Feldman, Robert	9/5/2019	1.0	\$ 525.00	\$ 525.00	Participate in mediation session with representatives of Ankura, O'Melveny & Myers, AAFAP, Proskauer, PJT Partners, FOMB and Citi to perform page flip on latest draft of Commonwealth plan of adjustment for comments.
Outside PR	201	Feldman, Robert	9/5/2019	1.6	\$ 525.00	\$ 840.00	Participate in meeting with representatives of Ankura, O'Melveny & Myers, AAFAP, Proskauer, PJT Partners, FOMB and Citi to discuss, among other items, Appropriation Debt, Validity Fight, Priority Fight, Debt Limit Issue.
Outside PR	201	Feldman, Robert	9/5/2019	1.5	\$ 525.00	\$ 787.50	Participate in discussion with government advisors to develop a strategy and items to include in the debt management policy in the Commonwealth plan of adjustment as a result of meeting with representatives of PJT Partners and Citi.
Outside PR	201	Feldman, Robert	9/5/2019	0.9	\$ 525.00	\$ 472.50	Revise the distribution calculations in the Commonwealth plan of adjustment model to include GUC Distributions, Clawback Distribution and Consummation Costs.
Outside PR	201	Feldman, Robert	9/5/2019	0.7	\$ 525.00	\$ 367.50	Prepare summary of HTA Claims and Recoveries in the Commonwealth plan of adjustment model to better understand impact of excluding HTA for the plan of adjustment.
PR	208	Battle, Juan Carlos	9/5/2019	0.8	\$ 684.00	\$ 547.20	Participate in meeting with G. Loran (AAFAF) and representatives of HTA to discuss deposit setoffs, Siemens transaction and HTA financial statements.
PR	208	Battle, Juan Carlos	9/5/2019	0.6	\$ 684.00	\$ 410.40	Participate in meeting with G. Loran (AAFAF) to discuss HTA obligations with DRA.
PR	208	Battle, Juan Carlos	9/5/2019	0.3	\$ 684.00	\$ 205.20	Participate on call with C. Saavedra (AAFAF), G. Loran (AAFAF) and R. Mendez (McV) to discuss HTA Teodoro Moscoso potential transaction.
Outside PR	25	Leake, Paul	9/6/2019	0.4	\$ 370.50	\$ 148.20	Correspond with P. Nilsen (ACG) regarding status of the July fee statement.
Outside PR	25	Leake, Paul	9/6/2019	0.2	\$ 370.50	\$ 74.10	Correspond with C. Parker (ACG) regarding meeting reconciliations in the July fee statement.
Outside PR	25	Nilsen, Patrick	9/6/2019	0.4	\$ 418.00	\$ 167.20	Correspond with J. Levantis (ACG), P. Leake (ACG) and C. Alvarez (ACG) regarding status of the July fee statement.
PR	54	Battle, Fernando	9/6/2019	0.4	\$ 916.75	\$ 366.70	Participate in meeting with J. Rapisardi (OMM) and E. Diaz (Rep to FOMB) to discuss general strategic matters related to debt restructuring.
PR	54	Battle, Fernando	9/6/2019	0.2	\$ 916.75	\$ 183.35	Participate in meeting with B. Fernandez (AAFAF) to discuss treatment of Scotia GSA and MBA loans.
Outside PR	54	Levantis, James	9/6/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, Ankura, and O'Melveny & Myers.
PR	57	Battle, Fernando	9/6/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Feliciano (ABC) to discuss terms of the PREPA RSA terms.
Outside PR	201	Barrett, Dennis	9/6/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives from Ankura, O'Melveny and AAFAP regarding status update of Commonwealth Plan of Adjustment issues.
Outside PR	201	Barrett, Dennis	9/6/2019	2.5	\$ 850.25	\$ 2,125.63	Participate in meeting with representatives from Proskauer, Ankura, O'Melveny, Pietrantonio Mendez & Alvarez, PJT, Citi and M. Yassin (AAFAF) regarding open items between the Commonwealth and FOMB in regards to the latest Commonwealth draft plan of adjustment.
Outside PR	201	Barrett, Dennis	9/6/2019	3.2	\$ 850.25	\$ 2,720.80	Review and provide comments on latest Proskauer turn of the Commonwealth draft Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/6/2019	1.5	\$ 850.25	\$ 1,275.38	Prepare pension trust cash flow analysis based on current draft of the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/6/2019	1.1	\$ 850.25	\$ 935.28	Review Debtor's Cash Management section of draft disclosure statement as requested by representatives of O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/6/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Santambrogio (EY) to discuss pension trust analysis and findings.
Outside PR	201	Barrett, Dennis	9/6/2019	0.3	\$ 850.25	\$ 255.08	Review email from M. Kremer (OMM) regarding pension trust mechanics in the Commonwealth draft plan of adjustment.
PR	201	Battle, Fernando	9/6/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives from Ankura, O'Melveny and AAFAP regarding status update of Commonwealth Plan of Adjustment issues.
PR	201	Battle, Fernando	9/6/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives from Proskauer, Ankura, O'Melveny, Pietrantonio Mendez & Alvarez, PJT, Citi and M. Yassin (AAFAF) regarding open items between the Commonwealth and FOMB in regards to the latest Commonwealth draft plan of adjustment (partial).
PR	201	Battle, Fernando	9/6/2019	0.8	\$ 916.75	\$ 733.40	Participate in meeting with representatives of the LCDG Group and Quinn Emmanuel and O. Marrero (AAFAF) and J. Rapisardi (OMM) to discuss the PSA and pending items to address as part of Commonwealth plan of adjustment.
PR	201	Battle, Fernando	9/6/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Citi, PJT Partners, FOMB and AAFAP to review possible contingent value instrument structure to be incorporated in the Commonwealth plan of adjustment.
Outside PR	208	Barrett, Dennis	9/6/2019	0.6	\$ 850.25	\$ 510.15	Aggregate and distribute toll credit Official Statements for the review of government advisors prior to meetings about HTA restructuring.
Outside PR	208	Barrett, Dennis	9/6/2019	0.4	\$ 850.25	\$ 340.10	Review HTA restructuring scenarios analysis prepared by P. Leake (ACG).
Outside PR	208	Leake, Paul	9/6/2019	1.6	\$ 370.50	\$ 592.80	Prepare summary of HTA recoveries by class under various operating and capital expense scenarios as requested by F. Battle (ACG).
Outside PR	208	Leake, Paul	9/6/2019	1.2	\$ 370.50	\$ 444.60	Revise the HTA recovery scenarios model to include various operating and capital expense scenarios for information provided by D. Barrett (ACG).
Outside PR	208	Leake, Paul	9/6/2019	1.1	\$ 370.50	\$ 407.55	Revise the summary of HTA recoveries by class under various operating and capital expense scenarios as requested by F. Battle (ACG) for comments provided by P. Nilsen (ACG) and J. Levantis (ACG).
Outside PR	208	Leake, Paul	9/6/2019	0.5	\$ 370.50	\$ 185.25	Review the Moody's highway report circulated by D. Barrett (ACG) for inclusion of information in the HTA recovery scenarios presentation.
Outside PR	208	Leake, Paul	9/6/2019	0.3	\$ 370.50	\$ 111.15	Consolidate and provide credit reports on tollways to P. Nilsen (ACG) prior to sending to D. Barrett (ACG) for his review.
Outside PR	208	Levantis, James	9/6/2019	1.1	\$ 446.50	\$ 491.15	Quality check and provide comments on the HTA recovery scenarios prepared by P. Leake (ACG).
Outside PR	208	Nilsen, Patrick	9/6/2019	1.0	\$ 418.00	\$ 418.00	Diligence Moody's research on medians for US state tolls for inclusion of operating expense metrics in the HTA recovery scenarios model at the request of F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	9/6/2019	1.2	\$ 418.00	\$ 501.60	Diligence official statements for operating metrics to assess reasonability of metrics in the HTA scenarios.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Nilsen, Patrick	9/6/2019	1.7	\$ 418.00	\$ 710.60	Prepare HTA operational scenarios based on comments from F. Batlle (ACG) and D. Barrett (ACG) for the use of P. Leake (ACG).
Outside PR	208	Nilsen, Patrick	9/6/2019	0.5	\$ 418.00	\$ 209.00	Sensitize capital expenditures and operating expenditure assumptions for HTA.
Outside PR	208	Nilsen, Patrick	9/6/2019	0.8	\$ 418.00	\$ 334.40	Review and provide comments to P. Leake (ACG) on the HTA operational restructuring scenarios request by D. Barrett (ACG).
Outside PR	208	Nilsen, Patrick	9/6/2019	0.4	\$ 418.00	\$ 167.20	Consolidate and send D. Barrett (ACG) comparable toll credit official statements and financials.
PR	218	Batlle, Fernando	9/6/2019	0.1	\$ 916.75	\$ 91.68	Correspond with J. Frehse (ACG) to discuss collective PREPA bargaining agreement analysis.
Outside PR	25	Leake, Paul	9/7/2019	0.6	\$ 370.50	\$ 222.30	Consolidate and review time revisions provided by P. Nilsen (ACG) and J. Levantis (ACG) for inclusion in the July invoice.
Outside PR	25	Leake, Paul	9/7/2019	0.4	\$ 370.50	\$ 148.20	Consolidate and review time revisions provided by J. Verdeja (ACG) and S. Llompert (ACG) for inclusion in the July invoice.
Outside PR	25	Leake, Paul	9/7/2019	0.2	\$ 370.50	\$ 74.10	Prepare and send the July fee statement to D. Barrett (ACG) for review.
Outside PR	25	Nilsen, Patrick	9/7/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding the July fee statement comments from F. Batlle (ACG).
Outside PR	25	Leake, Paul	9/8/2019	0.3	\$ 370.50	\$ 111.15	Consolidate and review time revisions provided by P. Nilsen (ACG) and J. Levantis (ACG) for comments provided by F. Batlle (ACG).
Outside PR	25	Leake, Paul	9/8/2019	0.3	\$ 370.50	\$ 111.15	Prepare and send the revised July fee statement to D. Barrett (ACG) for review.
Outside PR	25	Leake, Paul	9/8/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding his comments on the July fee statement.
Outside PR	25	Levantis, James	9/8/2019	2.5	\$ 446.50	\$ 1,116.25	Review and revise exhibit C in the July invoice for comments provided by F. Batlle (ACG).
Outside PR	25	Nilsen, Patrick	9/8/2019	0.4	\$ 418.00	\$ 167.20	Consolidate and review time revisions provided by P. Leake (ACG) and J. Levantis (ACG) for comments provided by F. Batlle (ACG).
Outside PR	25	Nilsen, Patrick	9/8/2019	0.3	\$ 418.00	\$ 125.40	Correspond with D. Barrett (ACG) regarding the July fee statement comments from F. Batlle (ACG).
Outside PR	54	Batlle, Fernando	9/8/2019	1.5	\$ 916.75	\$ 1,375.13	Review Commonwealth plan of adjustment draft prepared by representatives of Proskauer in preparation for drafting session with O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/8/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives from O'Melveny and AAFAF regarding Pension trust/board revisions in the draft Commonwealth plan of adjustment.
Outside PR	20	Barrett, Dennis	9/9/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with A. Sax-Bolder (OMM) to discuss outstanding vendor avoidance action issues.
Outside PR	25	Leake, Paul	9/9/2019	0.3	\$ 370.50	\$ 111.15	Correspond with and provide summary of Ankura engagement billed hours and fees by month to F. Batlle (ACG).
Outside PR	25	Leake, Paul	9/9/2019	0.3	\$ 370.50	\$ 111.15	Correspond with C. Alvarez (ACG) and J. Levantis (ACG) regarding fee statements submitted to AAFAF and the fee examiner.
Outside PR	25	Parker, Christine	9/9/2019	1.4	\$ 200.00	\$ 280.00	Compile and review time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Batlle, Fernando	9/9/2019	1.1	\$ 916.75	\$ 1,008.43	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF with focus on PBA recovery treatment and litigation around 2012's and 2014's.
Outside PR	54	Batlle, Fernando	9/9/2019	1.6	\$ 916.75	\$ 1,466.80	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF to perform page flip of latest draft of Commonwealth plan of adjustment for mechanical corrections.
Outside PR	54	Batlle, Fernando	9/9/2019	0.2	\$ 916.75	\$ 183.35	Correspond with B. Fernandez (AAFAF) related to treatment of GSA/MBA loans made by Scotiabank.
PR	54	Batlle, Juan Carlos	9/9/2019	3.5	\$ 684.00	\$ 2,394.00	Prepare materials requested by A. Billoch (PMA) and M. Rodriguez (PMA) in connection with appropriation debt held by GDB, PET and DRA for the Commonwealth Plan of Adjustment.
PR	54	Batlle, Juan Carlos	9/9/2019	2.4	\$ 684.00	\$ 1,641.60	Prepare analysis of appropriation debt held by GDB Public Entity Trust and Debt Recovery Authority for the Commonwealth Plan of Adjustment documentation pursuant to request from A. Billoch (PMA) and M. Rodriguez (PMA).
Outside PR	57	Batlle, Fernando	9/9/2019	0.8	\$ 916.75	\$ 733.40	Prepare summary of the PREPA RSA for O. Marrero (AAFAF) prior to his press interview as requested by representatives of AAFAF.
Outside PR	57	Batlle, Fernando	9/9/2019	0.6	\$ 916.75	\$ 550.05	Review and edit press release related to PREPA RSA amendment.
Outside PR	57	Batlle, Fernando	9/9/2019	0.3	\$ 916.75	\$ 275.03	Revise the impact of PREPA transformation on economic growth and government financial performance summary prepared by P. Nilsen (ACG).
Outside PR	57	Batlle, Fernando	9/9/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with R. Donner (Moody's) to discuss RSA amendment relating to the inclusion of National and Syncora.
Outside PR	201	Barrett, Dennis	9/9/2019	1.1	\$ 850.25	\$ 935.28	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF with focus on PBA recovery treatment and litigation around 2012's and 2014's.
Outside PR	201	Barrett, Dennis	9/9/2019	1.0	\$ 850.25	\$ 850.25	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF with focus on ERS recovery treatment and ongoing litigation.
Outside PR	201	Barrett, Dennis	9/9/2019	0.8	\$ 850.25	\$ 680.20	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF with focus on Late Vintage Reserve in currently written Commonwealth plan of adjustment and functionality of Settlement Savings/Excess Cash/Litigation Trust.
Outside PR	201	Barrett, Dennis	9/9/2019	1.6	\$ 850.25	\$ 1,360.40	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAF to perform page flip of latest draft of Commonwealth plan of adjustment for mechanical corrections.
Outside PR	201	Barrett, Dennis	9/9/2019	0.9	\$ 850.25	\$ 765.23	Participate in discussion with R. Feldman (ACG) regarding the latest draft of the Commonwealth plan of adjustment model and open questions around day's discussions with counsel regarding PBA and ERS treatment.
Outside PR	201	Barrett, Dennis	9/9/2019	2.5	\$ 850.25	\$ 2,125.63	Continued review of draft disclosure statement prepared by representatives of Proskauer.
Outside PR	201	Barrett, Dennis	9/9/2019	0.6	\$ 850.25	\$ 510.15	Prepare and send analysis of PBA treatment in Commonwealth plan of adjustment as requested by S. Uhland (OMM).
Outside PR	201	Barrett, Dennis	9/9/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with J. Santambrogio (EY) to discuss alternative pension trust analysis and findings.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/9/2019	1.1	\$ 525.00	\$ 577.50	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAP with focus on PBA recovery treatment and litigation around 2012's and 2014's.
Outside PR	201	Feldman, Robert	9/9/2019	1.0	\$ 525.00	\$ 525.00	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAP with focus on ERS recovery treatment and ongoing litigation.
Outside PR	201	Feldman, Robert	9/9/2019	0.8	\$ 525.00	\$ 420.00	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAP with focus on Late Vintage Reserve in currently written Commonwealth plan of adjustment and functionality of Settlement Savings/Excess Cash/Litigation Trust.
Outside PR	201	Feldman, Robert	9/9/2019	1.6	\$ 525.00	\$ 840.00	Participate in discussion with representatives of Ankura, O'Melveny & Myers, AAFAP to perform page flip of latest draft of Commonwealth plan of adjustment for mechanical corrections.
Outside PR	201	Feldman, Robert	9/9/2019	0.9	\$ 525.00	\$ 472.50	Participate in discussion with D. Barrett (ACG) regarding the latest draft of the Commonwealth plan of adjustment model and open questions around day's discussions with counsel regarding PBA and ERS treatment.
Outside PR	201	Feldman, Robert	9/9/2019	1.2	\$ 525.00	\$ 630.00	Model initial recoveries for PBA (2012 and Vintage) Holders as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/9/2019	1.1	\$ 525.00	\$ 577.50	Create one page summary of Claims by relevant Class as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/9/2019	0.9	\$ 525.00	\$ 472.50	Model initial recoveries for Vintage Commonwealth holders in the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/9/2019	0.8	\$ 525.00	\$ 420.00	Revise the Commonwealth plan of adjustment model to include refined PBA and Excess Cash assumptions / scenarios for conversation with representatives of O'Melveny & Myers and AAFAP.
Outside PR	201	Feldman, Robert	9/9/2019	0.7	\$ 525.00	\$ 367.50	Create list of assumptions around Total Distributable Funds, Consumption Costs, Other Claims, Fixed Recoveries and ERS as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/9/2019	0.4	\$ 525.00	\$ 210.00	Model base / initial recoveries for GUC holders (CW, PBA and ERS) as part of the Commonwealth plan of adjustment model.
Outside PR	201	Nilsen, Patrick	9/9/2019	0.9	\$ 418.00	\$ 376.20	Review and provide comments to R. Feldman (ACG) regarding the Commonwealth plan of adjustment model.
Outside PR	201	Nilsen, Patrick	9/9/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding Commonwealth plan of adjustment recoveries and the broader Commonwealth draft plan of adjustment.
Outside PR	207	Battle, Fernando	9/9/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with D. Brownstein (Citi) to discuss ERS POB claims and approach to resolution in Commonwealth plan of adjustment.
Outside PR	207	Battle, Fernando	9/9/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with M. Yassin (AAFAF) to discuss possible settlement strategies related to ERS POB claims.
Outside PR	207	Levantis, James	9/9/2019	1.8	\$ 446.50	\$ 803.70	Prepare schedule of ERS pension obligation bonds daily trading history by CUSIP since 2017 as requested by F. Battle (ACG).
PR	208	Battle, Juan Carlos	9/9/2019	0.8	\$ 684.00	\$ 547.20	Prepare and provide summary of Siemens Settlement Agreement between GDB and Siemens as requested by representatives of HTA to J. Hernández (HTA) and G. Lorán (AAFAF).
Outside PR	20	Battle, Fernando	9/10/2019	4.0	\$ 916.75	\$ 3,667.00	Participate in morning session with representatives from O'Melveny & Myers to prepare for PREPA deposition.
Outside PR	20	Battle, Fernando	9/10/2019	4.0	\$ 916.75	\$ 3,667.00	Participate in afternoon session with representatives from O'Melveny & Myers to prepare for PREPA deposition.
Outside PR	25	Leake, Paul	9/10/2019	0.6	\$ 370.50	\$ 222.30	Prepare and send the June fee statement by code to representatives of AAFAP.
Outside PR	25	Parker, Christine	9/10/2019	2.3	\$ 200.00	\$ 460.00	Compile and review time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	54	Alvarez, Charles	9/10/2019	1.1	\$ 418.00	\$ 459.80	Update cross-holder summary for latest rule 2019 filings as requested by F. Battle (ACG).
Outside PR	54	Levantis, James	9/10/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAP, Ankura, and O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	9/10/2019	0.4	\$ 850.25	\$ 340.10	Revise the impact of PREPA transformation on economic growth and government financial performance summary provided by F. Battle (ACG).
Outside PR	201	Barrett, Dennis	9/10/2019	1.3	\$ 850.25	\$ 1,105.33	Aggregate impact of various pension reform measures and prepare a paygo forecast pre/post measures and bridge to the 5/9 certified fiscal plan.
Outside PR	201	Barrett, Dennis	9/10/2019	0.6	\$ 850.25	\$ 510.15	Prepare build of Own Source Revenue per the 5/9 certified fiscal plan to guide discussion surrounding debt management policy included in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with A. Billoch (PMA), E. Arias (PMA) and M. Rodriguez (PMA) regarding debt management policy revenues in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/10/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding status of turning the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/10/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding understanding of PBA recoveries from Litigation Pools based on Claims including/excluding Accrued Interest and Admin Rent.
Outside PR	201	Barrett, Dennis	9/10/2019	0.4	\$ 850.25	\$ 340.10	Correspond with representatives from Pietrantonio Mendez & Alvarez regarding the calculation of sustainable debt used to size debt service under the GO creditor negotiations.
Outside PR	201	Feldman, Robert	9/10/2019	0.6	\$ 525.00	\$ 315.00	Participate in discussion with P. Nilsen (ACG) regarding the settlement savings and litigation upside sharing in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/10/2019	1.9	\$ 525.00	\$ 997.50	Perform modeling around Litigation Trust sources of distributable recovery, reflecting pool build from Non-Settling classes as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	1.7	\$ 525.00	\$ 892.50	Perform modeling around Settlement Savings, sources of distributable recovery, reflecting pool build from settling classes as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	1.3	\$ 525.00	\$ 682.50	Bifurcate and summarize recoveries into like groups to better understand recovery percentage across similar holder types and review resulting outputs under various assumptions as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	1.1	\$ 525.00	\$ 577.50	Identify and review HTA and ERS Creditor Matrices from respective docket to include in the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	1.1	\$ 525.00	\$ 577.50	Continue to prepare core assumptions summary to include source of assumption, notes around calculation, and any references to latest plan of adjustment as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	0.9	\$ 525.00	\$ 472.50	Revise the Commonwealth plan of adjustment model to further build out pari recovery percentage sub-schedule.
Outside PR	201	Feldman, Robert	9/10/2019	0.8	\$ 525.00	\$ 420.00	Model Litigation scenario for 2012/2014 bonds as base assumption on active version of the Commonwealth plan of adjustment model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/10/2019	0.8	\$ 525.00	\$ 420.00	Revise each of the classes and respective section numbers to model outputs in the Commonwealth plan of adjustment model based on latest draft of the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/10/2019	0.6	\$ 525.00	\$ 315.00	Perform modeling around excess cash sources of distributable recovery as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/10/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) to discuss assumptions around PBA recoveries from Litigation Pools based on Claims including/excluding Accrued Interest and Admin Rent.
Outside PR	201	Nilsen, Patrick	9/10/2019	0.6	\$ 418.00	\$ 250.80	Participate in discussion with R. Feldman (ACG) regarding the settlement savings and litigation upside sharing in the Commonwealth Plan of Adjustment.
Outside PR	201	Nilsen, Patrick	9/10/2019	1.5	\$ 418.00	\$ 627.00	Review the latest Commonwealth Plan of Adjustment excluding HTA.
Outside PR	207	Barrett, Dennis	9/10/2019	1.1	\$ 850.25	\$ 935.28	Prepare hypothetical ERS POB settlement matrix based on O'Melveny & Myers's conceptual framework.
Outside PR	20	Barrett, Dennis	9/11/2019	0.4	\$ 850.25	\$ 340.10	Correspond with A. Sax-Boulder regarding outstanding avoidance actions issues.
Outside PR	25	Parker, Christine	9/11/2019	2.0	\$ 200.00	\$ 400.00	Review and revise time descriptions for inclusion in the August 2019 monthly fee statement.
Outside PR	57	Barrett, Dennis	9/11/2019	1.1	\$ 850.25	\$ 935.28	Participate in discussion with F. Battle (ACG), P. Nilsen (ACG) and R. Feldman (ACG) regarding the PREPA RSA and related information on the transition charge.
Outside PR	57	Battle, Fernando	9/11/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss Ramon Cao report analyzing PREPA RSA.
Outside PR	57	Battle, Fernando	9/11/2019	1.1	\$ 916.75	\$ 1,008.43	Participate in discussion with P. Nilsen (ACG), D. Barrett (ACG) and R. Feldman (ACG) regarding the PREPA RSA and related information on the transition charge.
Outside PR	57	Feldman, Robert	9/11/2019	1.1	\$ 525.00	\$ 577.50	Participate in discussion with F. Battle (ACG), D. Barrett (ACG) and P. Nilsen (ACG) regarding the PREPA RSA and related information on the transition charge.
Outside PR	57	Leake, Paul	9/11/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 9/11/2019 for Intralinks.
Outside PR	57	Nilsen, Patrick	9/11/2019	1.1	\$ 418.00	\$ 459.80	Participate in discussion with F. Battle (ACG), D. Barrett (ACG) and R. Feldman (ACG) regarding the PREPA RSA and related information on the transition charge.
Outside PR	57	Nilsen, Patrick	9/11/2019	0.6	\$ 418.00	\$ 250.80	Revise PREPA transformation impact on economic growth and financial performance based on conversations with F. Battle (ACG).
Outside PR	57	Nilsen, Patrick	9/11/2019	0.3	\$ 418.00	\$ 125.40	Revise PREPA transformation impact on economic growth and financial performance based on comments provided by F. Battle (ACG) prior to circulating to N Mitchel (OMM).
Outside PR	201	Barrett, Dennis	9/11/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with F. Battle (ACG) to discuss cash reconciliation open items as part of mediation preparation.
Outside PR	201	Barrett, Dennis	9/11/2019	1.6	\$ 850.25	\$ 1,360.40	Participate in meeting with representatives from O'Melveny & Myers regarding the pension treatment/mechanisms in the Commonwealth draft plan of adjustment.
Outside PR	201	Barrett, Dennis	9/11/2019	1.1	\$ 850.25	\$ 935.28	Diligence amounts of prepetition accounts payable still outstanding for HTA/PBA/ERS/CW for purposes of the disclosure statement.
Outside PR	201	Barrett, Dennis	9/11/2019	0.5	\$ 850.25	\$ 425.13	Participate in discussion with representatives from PJT regarding estimate of GUC claims for each of the Title III debtors.
Outside PR	201	Battle, Fernando	9/11/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with B. Meyers (Ducen) to discuss open items to be discussed as part of Commonwealth negotiations with creditors.
Outside PR	201	Feldman, Robert	9/11/2019	1.8	\$ 525.00	\$ 945.00	Perform modeling around Settlement Savings uses of distributable cash, including breakout by Litigation Scenario between "Win" and "Lose" 2012/2014 scenarios as part of the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/11/2019	1.3	\$ 525.00	\$ 682.50	Perform base modeling around ERS as part of the Commonwealth plan of adjustment model, including the breakout between the total Commonwealth cash and the own source recoveries at ERS.
Outside PR	201	Feldman, Robert	9/11/2019	1.2	\$ 525.00	\$ 630.00	Revise the Commonwealth plan of adjustment model to build in checks between Pari Recovery, Inputs/Model, Claims and Pools tabs in the to tie out between various assumption, recovery and output pages.
Outside PR	201	Feldman, Robert	9/11/2019	0.9	\$ 525.00	\$ 472.50	Prepare initial calculation of Bond Recovery Cap based on the definition in the latest draft of the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/11/2019	0.4	\$ 525.00	\$ 210.00	Revise the Commonwealth plan of adjustment model to build ERS recoveries as percentage of total claim as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/11/2019	0.4	\$ 525.00	\$ 210.00	Perform modeling around Excess Cash uses of distributable cash, including breakout by Litigation Scenario between "Win" and "Lose" 2012/2014 scenarios (using Settlement Savings as guide) as part of the Commonwealth plan of adjustment model.
PR	207	Llompert, Sofia	9/11/2019	1.2	\$ 365.75	\$ 438.90	Review and revise ERS portfolio summary presentation to incorporate information for June 2019 received from C. Tirado (ERS).
PR	207	Llompert, Sofia	9/11/2019	0.6	\$ 365.75	\$ 219.45	Review ERS financial information as of June 2019 provided by C. Tirado (ERS) to analyze accounts receivable amounts.
PR	207	Llompert, Sofia	9/11/2019	0.4	\$ 365.75	\$ 146.30	Correspond with C. Tirado (ERS) regarding June 2019 accounts receivable balance changes.
Outside PR	208	Barrett, Dennis	9/11/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in discussion with representatives of Ankura regarding the HTA model to review data sources utilized for revenue and expense assumptions and walkthrough assumed HTA P&L under various scenarios.
Outside PR	208	Battle, Fernando	9/11/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in discussion with representatives of Ankura regarding the HTA model to review data sources utilized for revenue and expense assumptions and walkthrough assumed HTA P&L under various scenarios.
Outside PR	208	Feldman, Robert	9/11/2019	1.5	\$ 525.00	\$ 787.50	Participate in discussion with representatives of Ankura regarding the HTA model to review data sources utilized for revenue and expense assumptions and walkthrough assumed HTA P&L under various scenarios.
Outside PR	208	Feldman, Robert	9/11/2019	0.6	\$ 525.00	\$ 315.00	Prepare comparison matrix of the 5/9 certified fiscal plan, the 3/27 fiscal plan, HTA recovery scenarios model and Moody's Report to compare revenue and expense assumptions to better understand HTA key inputs.
Outside PR	208	Leake, Paul	9/11/2019	1.5	\$ 370.50	\$ 555.75	Participate in discussion with representatives of Ankura regarding the HTA model to review data sources utilized for revenue and expense assumptions and walkthrough assumed HTA P&L under various scenarios.
Outside PR	208	Leake, Paul	9/11/2019	0.9	\$ 370.50	\$ 333.45	Revise the HTA recovery scenarios model for comments provided by representatives of Ankura.
Outside PR	208	Leake, Paul	9/11/2019	0.5	\$ 370.50	\$ 185.25	Diligence the HTA fiscal plan to find information pertaining to free roads and capital expenditures for inclusion in the HTA recovery scenarios model as requested by D. Barrett (ACG) and F. Battle (ACG).
Outside PR	208	Leake, Paul	9/11/2019	0.4	\$ 370.50	\$ 148.20	Prepare the HTA recovery scenarios model for the review of R. Feldman (ACG) and P. Nilsen (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Nilsen, Patrick	9/11/2019	1.5	\$ 418.00	\$ 627.00	Participate in discussion with representatives of Ankura regarding the HTA model to review data sources utilized for revenue and expense assumptions and walkthrough assumed HTA P&L under various scenarios.
Outside PR	208	Nilsen, Patrick	9/11/2019	2.9	\$ 418.00	\$ 1,212.20	Prepare scenario analysis on HTA toll revenue restructurings based on comments from F. Batlle (ACG).
Outside PR	25	Parker, Christine	9/12/2019	1.1	\$ 200.00	\$ 220.00	Reconcile meetings for inclusion in the August 2019 monthly fee statement.
PR	54	Batlle, Juan Carlos	9/12/2019	2.2	\$ 684.00	\$ 1,504.80	Participate in meeting with J. Bayne (AAFAF), M. Yassin (AAFAF), C. Yamin (AAFAF), B. Fernandez (AAFAF), J. Henn (Barclays), R. Hillman (Barclays) and L. Alfaro (Barclays) to discuss restructuring ideas for GO, HTA and overall market update.
Outside PR	54	Nilsen, Patrick	9/12/2019	1.0	\$ 418.00	\$ 418.00	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding the treatment of pensions in the Commonwealth draft Plan of Adjustment.
Outside PR	57	Batlle, Fernando	9/12/2019	3.5	\$ 916.75	\$ 3,208.63	Participate in meeting with N. Mitchell (OMM), J. Castiglioni (Citi) and D. Brownstein (Citi) to review and revise presentation related to PREPA RSA.
Outside PR	57	Batlle, Fernando	9/12/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with F. Fontanes (P3A), O. Marrero (AAFAF), K. Rifkind (FOMB) and representatives from O'Melveny & Myers, Proskauer and Citi to discuss open items related to PREPA RSA and the Commonwealth plan of adjustment.
Outside PR	57	Batlle, Fernando	9/12/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss R. Cao independent study of PREPA RSA.
Outside PR	201	Barrett, Dennis	9/12/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding the treatment of pensions in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/12/2019	0.6	\$ 850.25	\$ 510.15	Participate in meeting with R. Feldman (ACG) to walk through PBA Admin Rent Claim and PBA Accrued Interest as it relates to PBA assumptions included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/12/2019	2.5	\$ 850.25	\$ 2,125.63	Re-draft the CW Pari-Passu recovery % and bond recovery cap language in draft Plan of Adjustment so mechanics work correctly and model out to ensure new language works.
Outside PR	201	Barrett, Dennis	9/12/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with J. Santambrogio (EY) regarding pension trust analysis using the revise paygo forecast.
Outside PR	201	Barrett, Dennis	9/12/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) to walk through recovery percentages at the Commonwealth.
Outside PR	201	Barrett, Dennis	9/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with W. Everts (PJT) regarding executing the Fir Tree joinder.
Outside PR	201	Barrett, Dennis	9/12/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives from O'Melveny & Myers and Nixon Peabody regarding the tax implications of creating a pension reserve trust.
Outside PR	201	Batlle, Fernando	9/12/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding the treatment of pensions in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/12/2019	0.6	\$ 525.00	\$ 315.00	Participate in meeting with D. Barrett (ACG) to walk through PBA Admin Rent Claim and PBA Accrued Interest as it relates to PBA assumptions included in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/12/2019	1.0	\$ 525.00	\$ 525.00	Revise the Commonwealth plan of adjustment model to create mechanism to allocate excess recoveries over the recovery cap to different stakeholders.
Outside PR	201	Feldman, Robert	9/12/2019	0.6	\$ 525.00	\$ 315.00	Revised the Commonwealth plan of adjustment model to increase flexibility in order to allocate funds to the Commonwealth as part of the Settlement Savings and Excess Cash using the 1/3 and 2/3 breakout stipulated in Draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/12/2019	0.5	\$ 525.00	\$ 262.50	Apply bond recovery cap into recoveries outputs to illustrate impact of cap on stakeholders pre-and-post Bond Cap in the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/12/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) to walk through recovery percentages at the Commonwealth in the draft Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/12/2019	1.0	\$ 525.00	\$ 525.00	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding the treatment of pensions in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Leake, Paul	9/12/2019	0.8	\$ 370.50	\$ 296.40	Review the Commonwealth disclosure statement prepared by representatives of Proskauer and provided by representatives of O'Melveny & Myers.
Outside PR	201	Levantis, James	9/12/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with E. Arias (PMA) regarding the budgetary reserves included in the joint budget resolutions as it relates to the Commonwealth cash in the plan of adjustment.
Outside PR	201	Levantis, James	9/12/2019	1.0	\$ 446.50	\$ 446.50	Participate on call with representatives of Ankura, O'Melveny & Myers, and AAFAF regarding the treatment of pensions in the Commonwealth draft Plan of Adjustment.
Outside PR	201	Nilsen, Patrick	9/12/2019	2.5	\$ 418.00	\$ 1,045.00	Review Commonwealth disclosure statement prepared by representatives of Proskauer and provided by M. DiConza (OMM).
Outside PR	208	Barrett, Dennis	9/12/2019	0.3	\$ 850.25	\$ 255.08	Correspond with P. Leake (ACG) regarding differences in toll road pricing within the HTA budget and the HTA Certified Fiscal plan.
Outside PR	208	Batlle, Fernando	9/12/2019	0.6	\$ 916.75	\$ 550.05	Participate in meeting with D. Brownstein (Citi) to discuss HTA restructuring assumptions of potential offer to be made to bondholders.
Outside PR	208	Leake, Paul	9/12/2019	0.5	\$ 370.50	\$ 185.25	Participate in discussion with P. Nilsen (ACG) and J. Levantis (ACG) regarding differences in toll road pricing in the HTA budget and the HTA Certified Fiscal plan.
Outside PR	208	Leake, Paul	9/12/2019	1.4	\$ 370.50	\$ 518.70	Diligence capital expenditures by toll road in the HTA fiscal plan and the supplemental information provided by representatives of Alvarez and Marsal for inclusion in the HTA recovery scenarios model.
Outside PR	208	Leake, Paul	9/12/2019	1.3	\$ 370.50	\$ 481.65	Diligence differences in toll road pricing in the HTA budget provided by representatives of Alvarez and Marsal and the HTA Certified Fiscal plan for inclusion of information in the HTA recovery scenarios model.
Outside PR	208	Leake, Paul	9/12/2019	0.9	\$ 370.50	\$ 333.45	Diligence toll road price increases for PR-66 and revise the HTA recovery scenarios model to include no toll price increase scenarios for PR-66.
Outside PR	208	Leake, Paul	9/12/2019	0.5	\$ 370.50	\$ 185.25	Revise the HTA recovery scenarios model to include average toll prices under each scenario for comments provided by P. Nilsen (ACG).
Outside PR	208	Leake, Paul	9/12/2019	0.3	\$ 370.50	\$ 111.15	Correspond with D. Barrett (ACG) regarding differences in toll road pricing in the HTA budget provided by representatives of Alvarez and Marsal and the HTA Certified Fiscal plan.
Outside PR	208	Levantis, James	9/12/2019	0.5	\$ 446.50	\$ 223.25	Participate in discussion with P. Nilsen (ACG) and P. Leake (ACG) regarding differences in toll road pricing within the HTA budget and the HTA Certified Fiscal plan.
Outside PR	208	Nilsen, Patrick	9/12/2019	0.5	\$ 418.00	\$ 209.00	Participate in discussion with J. Levantis (ACG) and P. Leake (ACG) regarding differences in toll road pricing within the HTA budget and the HTA Certified Fiscal plan.
Outside PR	208	Nilsen, Patrick	9/12/2019	0.2	\$ 418.00	\$ 83.60	Correspond with P. Leake (ACG) regarding the illustrative toll prices summary for the different HTA restructuring scenarios.
Outside PR	57	Batlle, Fernando	9/13/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with V. Feliciano (ABC) to discuss analysis of Dr. Cao report on PREPA RSA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Battle, Fernando	9/13/2019	0.1	\$ 916.75	\$ 91.68	Correspond with J. Verdeja (ACG) to discuss the preparation of solar installations materials for the PREPA RSA presentation.
PR	57	Verdeja, Julio	9/13/2019	2.2	\$ 318.25	\$ 700.15	Prepare presentation materials of Puerto Rico solar power generation as requested by F. Battle (ACG) for PREPA restructuring purposes.
PR	57	Verdeja, Julio	9/13/2019	0.8	\$ 318.25	\$ 254.60	Review the solar power generation analysis provided by F. Battle (ACG) to prepare the requested presentation materials for PREPA restructuring purposes.
Outside PR	201	Alvarez, Charles	9/13/2019	3.8	\$ 418.00	\$ 1,588.40	Review and provide comments on the fiscal plan timeline included in the disclosure statement as requested by representatives of O'Melveny & Myers.
Outside PR	201	Alvarez, Charles	9/13/2019	2.2	\$ 418.00	\$ 919.60	Review and provide comments on the budget submission timeline included in the disclosure statement as requested by representatives of O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/13/2019	1.3	\$ 850.25	\$ 1,105.33	Participate in Commonwealth plan of adjustment page flip discussion with representatives of Ankura, O'Melveny & Myers and AAFAF.
Outside PR	201	Barrett, Dennis	9/13/2019	1.8	\$ 850.25	\$ 1,530.45	Review latest Commonwealth draft plan of adjustment and redline prepared by representatives of Proskauer.
Outside PR	201	Barrett, Dennis	9/13/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with A. Perez (AAFAF) regarding the GSA helicopter loan accrued and unpaid interest and principal balance.
Outside PR	201	Battle, Fernando	9/13/2019	1.6	\$ 916.75	\$ 1,466.80	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Mendez & Alvarez, and AAFAF to review draft of changes to the Commonwealth plan of adjustment before submission to FOMB.
Outside PR	201	Feldman, Robert	9/13/2019	1.3	\$ 525.00	\$ 682.50	Participate in Commonwealth plan of adjustment page flip discussion with representatives of Ankura, O'Melveny & Myers and AAFAF.
Outside PR	201	Feldman, Robert	9/13/2019	2.6	\$ 525.00	\$ 1,365.00	Revise Commonwealth plan of adjustment model to include total and percent recoveries for each Claim Class for timing, including: Initial Variable Recoveries, Initial Fixed Recoveries, Settlement Savings, Excess Cash, Litigation Trust.
Outside PR	201	Feldman, Robert	9/13/2019	1.3	\$ 525.00	\$ 682.50	Revise the Commonwealth plan of adjustment model to increase the flexibility in assuming the Settling vs. Non-Settling Classes for 2012 CW Bondholders and 2014 CW Bondholders.
Outside PR	201	Feldman, Robert	9/13/2019	0.8	\$ 525.00	\$ 420.00	Remove 'PBA Bond Claims' class, in respect to recoveries, and collapse into Guaranteed Claims for purposes of measuring against Bond Recovery Cap in the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/13/2019	0.8	\$ 525.00	\$ 420.00	Prepare lower Settling Percentage scenarios to review and better understand the impact on recoveries for different creditor groups in the latest Commonwealth draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/13/2019	0.8	\$ 525.00	\$ 420.00	Prepare output package for the plan of adjustment presentation, inclusive of dates, scenario call outs, footnotes, etc. for distribution purposes of Commonwealth plan of adjustment Model internally and externally.
Outside PR	201	Feldman, Robert	9/13/2019	0.7	\$ 525.00	\$ 367.50	Revise PBA assumptions in the Commonwealth plan of adjustment model in regards to Admin Rent Claim to model in conjunction with PBA Bond Claims and Guaranteed Bond Claims.
Outside PR	201	Feldman, Robert	9/13/2019	0.7	\$ 525.00	\$ 367.50	Revise the Commonwealth plan of adjustment model to increase the flexibility in assuming the Settling vs. Non-Settling Classes for 2012 PBA bondholders.
Outside PR	201	Feldman, Robert	9/13/2019	0.6	\$ 525.00	\$ 315.00	Split out overarching Litigation assumption throughout model between 2012's and 2014's, such that the two could have different underlying assumption on Litigation outcome.
Outside PR	201	Leake, Paul	9/13/2019	0.5	\$ 370.50	\$ 185.25	Participate in discussion with P. Nilsen (ACG) regarding revisions to the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Leake, Paul	9/13/2019	3.3	\$ 370.50	\$ 1,222.65	Review and provide comments on the general information - ERS section of the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Leake, Paul	9/13/2019	1.9	\$ 370.50	\$ 703.95	Review and provide comments on the general information - HTA section of the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Leake, Paul	9/13/2019	1.6	\$ 370.50	\$ 592.80	Review and provide comments on the general information - commonwealth section of the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Leake, Paul	9/13/2019	1.2	\$ 370.50	\$ 444.60	Review and provide comments on the general information - PBA section of the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Nilsen, Patrick	9/13/2019	0.5	\$ 418.00	\$ 209.00	Participate in discussion with P. Leake (ACG) regarding revisions to the disclosure statement for representatives of O'Melveny & Myers to review.
Outside PR	201	Nilsen, Patrick	9/13/2019	3.0	\$ 418.00	\$ 1,254.00	Review and provide comments on the Debtor Financial obligations section of the disclosure statement as requested by representatives of O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	9/13/2019	2.2	\$ 418.00	\$ 919.60	Review and provide comments on the Debtor overview section of the disclosure statement for representatives of O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	9/13/2019	2.0	\$ 418.00	\$ 836.00	Review and provide comments on the Commonwealth operating and financial decline section of the disclosure statement as requested by representatives of O'Melveny & Myers.
Outside PR	208	Barrett, Dennis	9/13/2019	2.2	\$ 850.25	\$ 1,870.55	Diligence HTA audited financials and fiscal plan for data points to use in HTA toll revenue bond restructuring.
Outside PR	208	Barrett, Dennis	9/13/2019	1.3	\$ 850.25	\$ 1,105.33	Review HTA capex need/forecast per certified fiscal plan and 3rd party assessment.
Outside PR	20	Barrett, Dennis	9/14/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Martinez (Alix) and I. Sadovnic (GJB) regarding Walmart avoidance action.
Outside PR	57	Battle, Fernando	9/14/2019	0.7	\$ 916.75	\$ 641.73	Review and prepare a summary on demand protection materials for O. Marrero (AAFAF) in preparation for meeting with Legislative Leaders.
Outside PR	201	Barrett, Dennis	9/14/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss changes to the debt management policy to be included in Commonwealth plan of adjustment (partial).
Outside PR	201	Barrett, Dennis	9/14/2019	1.6	\$ 850.25	\$ 1,360.40	Review Commonwealth plan of adjustment model and outputs prepared by R. Feldman (ACG) to confirm Commonwealth plan of adjustment mechanics work as intended as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/14/2019	1.4	\$ 850.25	\$ 1,190.35	Review current turn of the Plan of Adjustment and associated redline circulated by representatives of O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/14/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) to discuss next steps, open items, and client request on the Commonwealth plan of adjustment model.
Outside PR	201	Battle, Fernando	9/14/2019	1.8	\$ 916.75	\$ 1,650.15	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss changes to the debt management policy to be included in Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/14/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of the FOMB, AAFAF, O'Melveny & Myers, Proskauer, Citi, PJT Partners and Pietrantonio Mendez & Alvarez to discuss changes to Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/14/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with E. Arias (PMA) to discuss debt management policy to be included in Commonwealth Plan of adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/14/2019	1.0	\$ 525.00	\$ 525.00	Revise the Commonwealth plan of adjustment model to allocate 1/3 of the distributions to the Commonwealth from Settlement Savings/Litigation Trust in applicable situations.
Outside PR	201	Feldman, Robert	9/14/2019	0.8	\$ 525.00	\$ 420.00	Revise the Commonwealth plan of adjustment model to include scenario on 80/20 Non-Settle vs. Settle split and prepare summary on the recoveries by different classes.
Outside PR	201	Feldman, Robert	9/14/2019	0.7	\$ 525.00	\$ 367.50	Revise the Commonwealth plan of adjustment model to include a definition of outputs for latest Commonwealth draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/14/2019	0.6	\$ 525.00	\$ 315.00	Prepare summary and memo of the recoveries for the ERS Bond Claim at both ERS and at the Commonwealth for the latest Commonwealth draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/14/2019	0.6	\$ 525.00	\$ 315.00	Finalize and prepare the Commonwealth plan of adjustment model outputs under 4 scenarios for F. Batlle (ACG) to review.
Outside PR	201	Feldman, Robert	9/14/2019	0.5	\$ 525.00	\$ 262.50	Revise the recovery definitions section of the Commonwealth plan of adjustment model for the latest Commonwealth draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/14/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) to discuss next steps, open items, and client request on the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/14/2019	0.4	\$ 525.00	\$ 210.00	Prepare list of simplifying assumptions used in the Commonwealth plan of adjustment model to share internally as caveat to model.
Outside PR	201	Feldman, Robert	9/14/2019	0.4	\$ 525.00	\$ 210.00	Revise the Commonwealth plan of adjustment model to add standalone build up and sense check to ERS claims and recoveries.
Outside PR	201	Feldman, Robert	9/14/2019	0.3	\$ 525.00	\$ 157.50	Revise the definition of outputs section of the Commonwealth plan of adjustment model for updated allowed claims definitions for latest Commonwealth draft plan of adjustment.
Outside PR	201	Leake, Paul	9/14/2019	1.0	\$ 370.50	\$ 370.50	Revise and send the comments on the disclosure statement to D. Barrett (ACG) prior to sending to representatives of O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	9/14/2019	0.4	\$ 418.00	\$ 167.20	Correspond with P. Leake (ACG) and C. Alvarez (ACG) regarding the finalization of Ankura comments for the Commonwealth disclosure statement.
Outside PR	57	Batlle, Fernando	9/15/2019	1.8	\$ 916.75	\$ 1,650.15	Prepare briefing book for O. Marrero (AAFAF) related to PREPA RSA for preparation for meeting with representatives from legislature to discuss RSA terms and legislative action needed.
Outside PR	57	Leake, Paul	9/15/2019	1.3	\$ 370.50	\$ 481.65	Revise and send the PREPA overview deck to F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/15/2019	1.5	\$ 850.25	\$ 1,275.38	Participate on call with M. Yassin (AAFAF) and representatives of Ankura and Pietrantonio Mendez & Alvarez to discuss cash as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/15/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives from O'Melveny & Myers, AAFAF and FOMB regarding treatment of pensioners in the draft Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/15/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with W. Everts (PJT) regarding executing the Fir Tree joinder.
Outside PR	201	Batlle, Fernando	9/15/2019	1.5	\$ 916.75	\$ 1,375.13	Participate on call with M. Yassin (AAFAF) and representatives of Ankura and Pietrantonio Mendez & Alvarez to discuss cash as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Batlle, Fernando	9/15/2019	0.6	\$ 916.75	\$ 550.05	Review debt management policy components presentation requested by AAFAF prepared by Pietrantonio Mendez & Alvarez to be presented to O. Marrero (AAFAF) for approval.
Outside PR	201	Feldman, Robert	9/15/2019	1.5	\$ 525.00	\$ 787.50	Participate on call with M. Yassin (AAFAF) and representatives of Ankura and Pietrantonio Mendez & Alvarez to discuss cash as it relates to the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/15/2019	1.0	\$ 525.00	\$ 525.00	Revised ERS assumptions and resulting recoveries in the Commonwealth plan of adjustment model based on discussion with D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/15/2019	0.7	\$ 525.00	\$ 367.50	Include build-up of initial recoveries from the Commonwealth and Own Source Components for PBA and ERS to show breakout of Admin Rent and ERS components in Own Source recoveries.
Outside PR	201	Feldman, Robert	9/15/2019	0.7	\$ 525.00	\$ 367.50	Review of PBA assumptions in respect to Gross vs. Net Claim in the Commonwealth plan of adjustment model per discussion with D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/15/2019	0.6	\$ 525.00	\$ 315.00	Revised the Commonwealth plan of adjustment model to break out the GUC Claims into 3 separate classes of recoveries across the assumptions and outputs.
Outside PR	201	Feldman, Robert	9/15/2019	0.4	\$ 525.00	\$ 210.00	Update assumption in the Commonwealth plan of adjustment model per discussion with D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/15/2019	0.3	\$ 525.00	\$ 157.50	Include sub-totals and commentary on Stipulated Amounts vs. amounts per 7/1/2019 Claims Analysis on Claims Output page of the Commonwealth plan of adjustment model.
Outside PR	201	Leake, Paul	9/15/2019	1.4	\$ 370.50	\$ 518.70	Revise and send the debt management policy presentation regarding the issues and potential solutions to the debt management policy included in the latest Commonwealth draft plan of adjustment to F. Batlle (ACG).
Outside PR	20	Barrett, Dennis	9/16/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with M. Alvarez (AAFAF) regarding Empresa avoidance actions.
Outside PR	20	Barrett, Dennis	9/16/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with A. Sax-Boulder (AAFAF) regarding Empresa avoidance actions.
Outside PR	54	Leake, Paul	9/16/2019	0.7	\$ 370.50	\$ 259.35	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers, and Ankura.
Outside PR	54	Levantis, James	9/16/2019	0.3	\$ 446.50	\$ 133.95	Review and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	57	Leake, Paul	9/16/2019	0.4	\$ 370.50	\$ 148.20	Prepare the PREPA monthly reporting packages for the September to be uploaded to the data room.
Outside PR	201	Barrett, Dennis	9/16/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in meeting with representatives of Ankura to prepare for Commonwealth mediation session.
Outside PR	201	Barrett, Dennis	9/16/2019	3.5	\$ 850.25	\$ 2,975.88	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment.
Outside PR	201	Barrett, Dennis	9/16/2019	1.1	\$ 850.25	\$ 935.28	Prepare illustrative recovery analysis for PBA bondholders depending on allowed claim at that Commonwealth.
Outside PR	201	Barrett, Dennis	9/16/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding Commonwealth plan of adjustment model scenarios.
Outside PR	201	Batlle, Fernando	9/16/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of Ankura to prepare for Commonwealth mediation session.
Outside PR	201	Batlle, Fernando	9/16/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in meeting with representatives of Ankura to prepare for Commonwealth mediation session.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	9/16/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of O'Melveny & Myers, Proskauer, Citi, PJT Partners and the FOMB to discuss mediation schedule and proposed schedules.
Outside PR	201	Feldman, Robert	9/16/2019	1.0	\$ 525.00	\$ 525.00	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment (partial).
Outside PR	201	Feldman, Robert	9/16/2019	0.8	\$ 525.00	\$ 420.00	Participate in meeting with representatives of Ankura to walk through the plan of adjustment summary model.
Outside PR	201	Feldman, Robert	9/16/2019	1.1	\$ 525.00	\$ 577.50	Prepare summary of various plan of adjustment scenarios assuming litigation win/loss and settling percentages scenarios.
Outside PR	201	Feldman, Robert	9/16/2019	0.8	\$ 525.00	\$ 420.00	Prepare and circulate summary of impact of update made to plan of adjustment.
Outside PR	201	Feldman, Robert	9/16/2019	0.6	\$ 525.00	\$ 315.00	Revise ERS recovery analysis included in the Commonwealth plan of adjustment model based on discussions with D. Barrett (ACG) and F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/16/2019	0.6	\$ 525.00	\$ 315.00	Update litigation trust mechanism included in the Commonwealth plan of adjustment model based on discussions with D. Barrett (ACG) and F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/16/2019	0.4	\$ 525.00	\$ 210.00	Perform quality check the Commonwealth plan of adjustment model.
Outside PR	201	Feldman, Robert	9/16/2019	0.4	\$ 525.00	\$ 210.00	Correspond with M. Yassin (AAFAF) regarding plan of adjustment scenarios and voting assumptions included in the model.
Outside PR	201	Feldman, Robert	9/16/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) and F. Battle (ACG) regarding Commonwealth plan of adjustment model under various scenarios.
Outside PR	201	Leake, Paul	9/16/2019	3.5	\$ 370.50	\$ 1,296.75	Participate on conference call with representatives of Ankura PJT Partners, Citi, O'Melveny and Myers, Ernst and Young, and Proskauer regarding the available cash included in the plan of adjustment.
Outside PR	201	Leake, Paul	9/16/2019	0.8	\$ 370.50	\$ 296.40	Participate in meeting with representatives of Ankura to walk through the plan of adjustment summary model.
Outside PR	201	Leake, Paul	9/16/2019	1.7	\$ 370.50	\$ 629.85	Revise the Commonwealth plan of adjustment debt management policy presentation for comments provided by F. Battle (ACG).
Outside PR	201	Leake, Paul	9/16/2019	0.4	\$ 370.50	\$ 148.20	Correspond with F. Battle (ACG) regarding comments on the plan of adjustment debt management policy presentation.
Outside PR	201	Levantis, James	9/16/2019	0.8	\$ 446.50	\$ 357.20	Participate in meeting with representatives of Ankura to walk through the plan of adjustment summary model.
Outside PR	201	Levantis, James	9/16/2019	1.5	\$ 446.50	\$ 669.75	Participate in meeting with representatives of Ankura to prepare for Commonwealth mediation session.
Outside PR	201	Nilsen, Patrick	9/16/2019	0.8	\$ 418.00	\$ 334.40	Participate in meeting with representatives of Ankura to walk through the plan of adjustment summary model.
Outside PR	201	Nilsen, Patrick	9/16/2019	0.2	\$ 418.00	\$ 83.60	Correspond with P. Leake (ACG) regarding the debt management policy included in the Commonwealth plan of adjustment.
Outside PR	201	Nilsen, Patrick	9/16/2019	1.5	\$ 418.00	\$ 627.00	Participate in meeting with representatives of Ankura to prepare for Commonwealth mediation session.
Outside PR	207	Leake, Paul	9/16/2019	0.4	\$ 370.50	\$ 148.20	Diligence the ERS docket to validate assurance payments for inclusion in the plan of adjustment summary model.
PR	207	Llompert, Sofia	9/16/2019	0.4	\$ 365.75	\$ 146.30	Review ERS portfolio summary as of June 2019 in preparation for call with C. Tirado (ERS).
PR	207	Llompert, Sofia	9/16/2019	0.2	\$ 365.75	\$ 73.15	Participate on call with C. Tirado (ERS) to discuss ERS accounts receivable provisions as of June 2019.
PR	208	Battle, Juan Carlos	9/16/2019	1.3	\$ 684.00	\$ 889.20	Participate in conference call with J. Hernandez (HTA), G. Loran (AAFAF) and representatives of McKinsey to discuss financials and waterfall of revenue share to HTA.
PR	208	Llompert, Sofia	9/16/2019	0.4	\$ 365.75	\$ 146.30	Review Teodoro Moscoso concession agreement and financial statements in response to request from J. Battle (ACG).
Outside PR	218	Frehe, John	9/16/2019	6.3	\$ 916.75	\$ 5,775.53	Review documentation related to labor contracts to evaluate labor matters in connection with the T&D transaction as requested by representatives of AAFAF and the P3 Authority.
Outside PR	20	Barrett, Dennis	9/17/2019	0.2	\$ 850.25	\$ 170.05	Correspond with P. Leake (ACG) regarding the preparation of the Walmart-PR tax dispute summary.
Outside PR	20	Leake, Paul	9/17/2019	0.2	\$ 370.50	\$ 74.10	Correspond with D. Barrett (ACG) regarding the preparation of a summary of the Walmart-Puerto Rico tax dispute.
Outside PR	54	Alvarez, Charles	9/17/2019	0.4	\$ 418.00	\$ 167.20	Correspond with P. Nilsen (ACG) regarding the Commonwealth cross holder summary.
Outside PR	54	Leake, Paul	9/17/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with P. Nilsen (ACG) and representatives of O'Melveny & Myers regarding revisions to the Commonwealth disclosure statement.
Outside PR	201	Barrett, Dennis	9/17/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in mediation preparation meeting with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Barrett, Dennis	9/17/2019	1.0	\$ 850.25	\$ 850.25	Participate in Commonwealth mediation strategy session with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Barrett, Dennis	9/17/2019	2.5	\$ 850.25	\$ 2,125.63	Participate in mediation session one with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Barrett, Dennis	9/17/2019	2.5	\$ 850.25	\$ 2,125.63	Participate in mediation session two with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Barrett, Dennis	9/17/2019	1.5	\$ 850.25	\$ 1,275.38	Participate in discussion with representatives of Ankura and PJT Partners regarding the Commonwealth cash balances as it relates to the plan of adjustment.
Outside PR	201	Battle, Fernando	9/17/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in mediation preparation meeting with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Battle, Fernando	9/17/2019	1.0	\$ 916.75	\$ 916.75	Participate in Commonwealth mediation strategy session with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Battle, Fernando	9/17/2019	2.5	\$ 916.75	\$ 2,291.88	Participate in mediation session one with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Battle, Fernando	9/17/2019	2.5	\$ 916.75	\$ 2,291.88	Participate in mediation session two with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	9/17/2019	1.5	\$ 916.75	\$ 1,375.13	Participate in discussion with representatives of Ankura and PJT Partners regarding the Commonwealth cash balances as it relates to the plan of adjustment.
Outside PR	201	Feldman, Robert	9/17/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in mediation preparation meeting with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Feldman, Robert	9/17/2019	1.0	\$ 525.00	\$ 525.00	Participate in Commonwealth mediation strategy session with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Feldman, Robert	9/17/2019	2.5	\$ 525.00	\$ 1,312.50	Participate in mediation session one with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Feldman, Robert	9/17/2019	2.5	\$ 525.00	\$ 1,312.50	Participate in mediation session two with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Feldman, Robert	9/17/2019	1.5	\$ 525.00	\$ 787.50	Participate in discussion with representatives of Ankura and PJT Partners regarding the Commonwealth cash balances as it relates to the plan of adjustment.
Outside PR	201	Leake, Paul	9/17/2019	0.3	\$ 370.50	\$ 111.15	Review and incorporate changes to the revisions to the disclosure statement provided by P. Nilsen (ACG).
Outside PR	201	Levantis, James	9/17/2019	2.0	\$ 446.50	\$ 893.00	Participate in mediation preparation meeting with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Levantis, James	9/17/2019	1.0	\$ 446.50	\$ 446.50	Participate in Commonwealth mediation strategy session with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Levantis, James	9/17/2019	0.4	\$ 446.50	\$ 178.60	Correspond with P. Leake (ACG) regarding mediation notes and action items.
Outside PR	201	Levantis, James	9/17/2019	2.5	\$ 446.50	\$ 1,116.25	Participate in mediation session one with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Levantis, James	9/17/2019	2.5	\$ 446.50	\$ 1,116.25	Participate in mediation session two with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Levantis, James	9/17/2019	1.5	\$ 446.50	\$ 669.75	Participate in discussion with representatives of Ankura and PJT Partners regarding the Commonwealth cash balances as it relates to the plan of adjustment.
Outside PR	201	Nilsen, Patrick	9/17/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with P. Leake (ACG) and representatives of O'Melveny & Myers regarding revisions to the Commonwealth disclosure statement.
Outside PR	201	Nilsen, Patrick	9/17/2019	2.0	\$ 418.00	\$ 836.00	Participate in mediation preparation meeting with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Nilsen, Patrick	9/17/2019	1.0	\$ 418.00	\$ 418.00	Participate in Commonwealth mediation strategy session with representatives of O'Melveny & Myers and Ankura.
Outside PR	201	Nilsen, Patrick	9/17/2019	1.2	\$ 418.00	\$ 501.60	Review and provide comments to the Commonwealth disclosure statement prior to submitting to O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	9/17/2019	2.5	\$ 418.00	\$ 1,045.00	Participate in mediation session one with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Nilsen, Patrick	9/17/2019	2.5	\$ 418.00	\$ 1,045.00	Participate in mediation session two with creditors, M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers, the Board, and Ankura.
Outside PR	201	Nilsen, Patrick	9/17/2019	1.5	\$ 418.00	\$ 627.00	Participate in discussion with representatives of Ankura and PJT Partners regarding the Commonwealth cash balances as it relates to the plan of adjustment.
Outside PR	207	Barrett, Dennis	9/17/2019	1.2	\$ 850.25	\$ 1,020.30	Review ERS portfolio summary and provide comments to S. Llompert (ACG).
Outside PR	207	Barrett, Dennis	9/17/2019	0.2	\$ 850.25	\$ 170.05	Correspond with D. Cajigas (PJT) regarding ERS portfolio summary.
PR	207	Llompert, Sofia	9/17/2019	0.8	\$ 365.75	\$ 292.60	Review and revise ERS summary presentation for June 2019 to incorporate feedback received from D. Barrett (ACG).
PR	207	Llompert, Sofia	9/17/2019	0.3	\$ 365.75	\$ 109.73	Correspond with C. Tirado (ERS) regarding June 2019 accounts receivable provision for uncollectible accounts.
PR	208	Battle, Juan Carlos	9/17/2019	0.8	\$ 684.00	\$ 547.20	Revise responses to questions received from representatives of the FOMB and McKinsey in connection with HTA-Teodoro Moscoso Bridge operations.
PR	208	Llompert, Sofia	9/17/2019	1.3	\$ 365.75	\$ 475.48	Prepare responses regarding Teodoro Moscoso concession agreement requested by representatives of McKinsey.
PR	208	Llompert, Sofia	9/17/2019	1.1	\$ 365.75	\$ 402.33	Review Teodoro Moscoso concession agreement and financial statements in response to request from representatives of McKinsey.
Outside PR	218	Frehe, John	9/17/2019	2.6	\$ 916.75	\$ 2,383.55	Review documentation and prepare data request for a deeper review of historical labor practices in relation to contract language.
Outside PR	20	Leake, Paul	9/18/2019	2.1	\$ 370.50	\$ 778.05	Diligence and prepare timeline of the Walmart-Puerto Rico tax dispute at the request of D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	9/18/2019	1.5	\$ 850.25	\$ 1,275.38	Participate on call with representatives of AAFAF, Ankura, Pietrantonio Mendez & Alvarez, and Citi regarding the debt management policy included in the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/18/2019	1.8	\$ 850.25	\$ 1,530.45	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura Nixon and AAFAF and mediation panel to discuss mediation process.
Outside PR	201	Barrett, Dennis	9/18/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura, Nixon and AAFAF to debrief after meeting with mediation panel to discuss strategy.
Outside PR	201	Barrett, Dennis	9/18/2019	1.1	\$ 850.25	\$ 935.28	Participate in meeting with representatives of O'Melveny & Myers, Ankura, AAFAF, Pietrantonio Mendez & Alvarez and Nixon to review points to discuss in meeting with mediation panel.
Outside PR	201	Barrett, Dennis	9/18/2019	0.5	\$ 850.25	\$ 425.13	Aggregate and distribute prior work product on CVTs to representatives of AAFAF, Pietrantonio Mendez & Alvarez, O'Melveny & Myers, Ankura and Nixon.
Outside PR	201	Battle, Fernando	9/18/2019	1.5	\$ 916.75	\$ 1,375.13	Participate on call with representatives of AAFAF, Ankura, Pietrantonio Mendez & Alvarez, and Citi regarding the debt management policy included in the Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/18/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura Nixon and AAFAF and mediation panel to discuss mediation process.
Outside PR	201	Battle, Fernando	9/18/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Ankura, Nixon and AAFAF to debrief after meeting with mediation panel to discuss strategy.
Outside PR	201	Battle, Fernando	9/18/2019	1.1	\$ 916.75	\$ 1,008.43	Participate in meeting with representatives of O'Melveny & Myers, Ankura, AAFAF, Pietrantonio Mendez & Alvarez and Nixon to review points to discuss in meeting with mediation panel.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/18/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of AAFAF, Ankura, Pietrantonio Mendez & Alvarez, and Citi regarding the debt management policy included in the Commonwealth plan of adjustment (partial).
Outside PR	201	Feldman, Robert	9/18/2019	1.1	\$ 525.00	\$ 577.50	Prepare debt sustainability memo showing illustrative standalone impact on debt sustainability for fiscal plan for Revenue Actuals.
Outside PR	201	Feldman, Robert	9/18/2019	0.7	\$ 525.00	\$ 367.50	Update Commonwealth plan of adjustment model for post-petition interest accrued through 9/30/19.
Outside PR	201	Feldman, Robert	9/18/2019	0.3	\$ 525.00	\$ 157.50	Correspond with P. Nilsen (ACG) regarding debt sustainability historical analysis.
Outside PR	201	Leake, Paul	9/18/2019	1.5	\$ 370.50	\$ 555.75	Participate on call with representatives of AAFAF, Ankura, Pietrantonio Mendez & Alvarez, and Citi regarding the debt management policy included in the Commonwealth plan of adjustment.
Outside PR	201	Leake, Paul	9/18/2019	0.7	\$ 370.50	\$ 259.35	Review PEW research report on debt management policy in preparation of call with representatives of Ankura, Citi, AAFAF, and Pietrantonio Mendez & Alvarez.
Outside PR	201	Leake, Paul	9/18/2019	0.3	\$ 370.50	\$ 111.15	Correspond with P. Nilsen (ACG) regarding the revisions to the disclosure statement prior to sending to representatives of O'Melveny & Myers.
Outside PR	201	Nilsen, Patrick	9/18/2019	1.1	\$ 418.00	\$ 459.80	Consolidate and review comments received from representatives of Ankura on the Commonwealth Disclosure Statement prior to sending to J. Beiswenger (OMM).
Outside PR	208	Barrett, Dennis	9/18/2019	1.0	\$ 850.25	\$ 850.25	Participate in discussion with M. Rodriguez (PMA) regarding Metropistas transaction as a comparable for a potential O&M contract for the HTA toll roads.
Outside PR	208	Battle, Fernando	9/18/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss HTA restructuring strategy as part of mediation process.
Outside PR	20	Barrett, Dennis	9/19/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with S. Martinez (Alix) and I. Sadovnic (GJB) regarding Walmart avoidance action information and info related to the dispute we were able to find.
Outside PR	57	Battle, Fernando	9/19/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with N. Mitchell (OMM) to discuss PREPA action items list presentation.
Outside PR	57	Battle, Fernando	9/19/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with N. Mitchell (OMM) and C. Saavedra (AAFAF) to discuss professionals role involved in PREPA debt restructuring.
Outside PR	201	Barrett, Dennis	9/19/2019	1.3	\$ 850.25	\$ 1,105.33	Review and provide feedback on FOMB best interests scenario assumptions to be included in the disclosure statement.
Outside PR	201	Barrett, Dennis	9/19/2019	0.8	\$ 850.25	\$ 680.20	Review best interest presentation and economic analysis prepared by E. Forrest (Devtech) as it relates to the plan of adjustment disclosure statement.
Outside PR	201	Barrett, Dennis	9/19/2019	0.7	\$ 850.25	\$ 595.18	Review O'Melveny confirmation standards memo.
Outside PR	201	Barrett, Dennis	9/19/2019	0.7	\$ 850.25	\$ 595.18	Participate in meeting with C. Song (MB) regarding Commonwealth plan of adjustment and path forward.
Outside PR	201	Barrett, Dennis	9/19/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with M. Kremer (OMM) regarding the definition of Commonwealth Pari Passu Recovery % on the draft plan of adjustment and how to correct it.
Outside PR	201	Barrett, Dennis	9/19/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) regarding pari recovery percentage in respect to Commonwealth cash.
Outside PR	201	Barrett, Dennis	9/19/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding Commonwealth 1/3 split and relationship to litigation trust included in the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/19/2019	0.2	\$ 850.25	\$ 170.05	Correspond with A. Perez (AAFAF) regarding the GSA helicopter loan balance.
Outside PR	201	Barrett, Dennis	9/19/2019	0.7	\$ 850.25	\$ 595.18	Review and provide comments to debt management policy presentation for the governor.
Outside PR	201	Battle, Fernando	9/19/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with A. Billoch (PMA) to discuss language included in debt management policy as part of Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/19/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss open items in Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/19/2019	1.3	\$ 525.00	\$ 682.50	Prepare detailed claim breakout of General Obligation and PBA claims as of Commonwealth Petition Date and through 9/30/2019.
Outside PR	201	Feldman, Robert	9/19/2019	0.7	\$ 525.00	\$ 367.50	Revise debt sustainability of consideration for purposes of understanding relationship to fiscal plan FY'19 surplus.
Outside PR	201	Feldman, Robert	9/19/2019	0.7	\$ 525.00	\$ 367.50	Review language in prior version of plan of adjustment as compared to latest blackline regarding pari recovery percentage with respect to Commonwealth cash.
Outside PR	201	Feldman, Robert	9/19/2019	0.6	\$ 525.00	\$ 315.00	Prepare and circulate list of outstanding items in the plan of adjustment to M. Kremer (OMM).
Outside PR	201	Feldman, Robert	9/19/2019	0.6	\$ 525.00	\$ 315.00	Update plan of adjustment model for Commonwealth 1/3 Litigation Trust under differing future Litigation outcome scenarios.
Outside PR	201	Feldman, Robert	9/19/2019	0.4	\$ 525.00	\$ 210.00	Revise debt sustainability memo to include figures from the FOMB proposal prepared by representatives of PJT Partners.
Outside PR	201	Feldman, Robert	9/19/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding pari recovery percentage in respect to Commonwealth cash.
Outside PR	201	Feldman, Robert	9/19/2019	0.4	\$ 525.00	\$ 210.00	Correspond with S. Uhland (OMM) regarding the Commonwealth aggregate claims as of the petition date and breakout of General Obligation/PBA 2011, 2012 and 2014 Bonds.
Outside PR	201	Feldman, Robert	9/19/2019	0.3	\$ 525.00	\$ 157.50	Correspond with P. Nilsen (ACG) regarding present value of revenue streams related to the commonwealth debt sustainability analysis.
Outside PR	201	Feldman, Robert	9/19/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding Commonwealth 1/3 split and relationship to litigation trust included in the Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/19/2019	0.4	\$ 525.00	\$ 210.00	Participate in discussion with J. Levantis (ACG) regarding General Obligation and PBA claims broken out by 2011, 2012, and 2014 series as of the Commonwealth petition date as requested by S. Uhland (OMM).
Outside PR	201	Leake, Paul	9/19/2019	1.4	\$ 370.50	\$ 518.70	Review PEW research report on debt management policy as it relates to the plan of adjustment.
Outside PR	201	Leake, Paul	9/19/2019	1.2	\$ 370.50	\$ 444.60	Review IMF research report on debt management policy as it relates to the plan of adjustment.
Outside PR	201	Leake, Paul	9/19/2019	0.5	\$ 370.50	\$ 185.25	Review the revised debt management policy summary prepared by T. Green (Citi).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Levantis, James	9/19/2019	1.5	\$ 446.50	\$ 669.75	Revise the Commonwealth claims model to reflect summary of General Obligation and PBA claims broken out by 2011, 2012, and 2014 series as of the Commonwealth petition date as requested by S. Uhland (OMM).
Outside PR	201	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Review the PBA 2011 contested claims motion submitted by the UCC for inclusion of information in summary of PBA and General Obligation claims.
Outside PR	201	Levantis, James	9/19/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regrading the PBA administrative rent claim distribution by PBA class in the Commonwealth plan of adjustment.
Outside PR	201	Levantis, James	9/19/2019	0.4	\$ 446.50	\$ 178.60	Participate in discussion with R. Feldman (ACG) regrading General Obligation and PBA claims broken out by 2011, 2012, and 2014 series as of the Commonwealth petition date as requested by S. Uhland (OMM).
Outside PR	201	Nilsen, Patrick	9/19/2019	2.7	\$ 418.00	\$ 1,128.60	Review best interest analysis on the Commonwealth.
Outside PR	201	Nilsen, Patrick	9/19/2019	1.6	\$ 418.00	\$ 668.80	Revise Commonwealth restructuring proposals comparison for inclusion of the DUCERA and CVI proposals.
Outside PR	201	Nilsen, Patrick	9/19/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding comments on the Commonwealth plan of adjustment model.
Outside PR	201	Nilsen, Patrick	9/19/2019	0.4	\$ 418.00	\$ 167.20	Review Commonwealth distribution of funds for inclusion of information in the Commonwealth plan of adjustment model.
Outside PR	201	Nilsen, Patrick	9/19/2019	0.4	\$ 418.00	\$ 167.20	Correspond with R. Feldman (ACG) regarding Commonwealth plan adjustment deal consideration.
Outside PR	201	Nilsen, Patrick	9/19/2019	0.3	\$ 418.00	\$ 125.40	Correspond with C. Alvarez (ACG) regarding the Commonwealth debt outstanding.
Outside PR	207	Barrett, Dennis	9/19/2019	0.3	\$ 850.25	\$ 255.08	Correspond with D. Cajigas (PJT) regarding ERS portfolio summary questions outstanding.
PR	207	Llompert, Sofia	9/19/2019	0.4	\$ 365.75	\$ 146.30	Correspond with C. Tirado (ERS) regarding ERS questions from representatives of PJT Partners.
PR	207	Llompert, Sofia	9/19/2019	0.4	\$ 365.75	\$ 146.30	Review ERS June 2019 financial information in response to questions from representatives of PJT Partners.
Outside PR	201	Barrett, Dennis	9/20/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Proskauer, PJT Partners and Citi to perform page flip on latest plan of adjustment.
Outside PR	201	Barrett, Dennis	9/20/2019	2.7	\$ 850.25	\$ 2,295.68	Review latest plan of adjustment model mechanics to make sure current definitions and mechanics reflect the PSA deal.
Outside PR	201	Barrett, Dennis	9/20/2019	2.6	\$ 850.25	\$ 2,210.65	Review in detail the revised plan of adjustment and associated redline shared by Proskauer.
Outside PR	201	Barrett, Dennis	9/20/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) regarding plan of adjustment modeling per the most recent turn of the draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/20/2019	2.0	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Proskauer, PJT Partners and Citi to perform page flip on latest plan of adjustment.
Outside PR	201	Feldman, Robert	9/20/2019	0.6	\$ 525.00	\$ 315.00	Prepare plan of adjustment scenarios for 2012/2014 Litigation Win vs. Lose and Settling Percentage of 50/50% vs. 20/5%.
Outside PR	201	Feldman, Robert	9/20/2019	0.4	\$ 525.00	\$ 210.00	Prepare for plan of adjustment meeting page flip with Government and Board Advisors by creating list of items for discussion per Ankura definitions analysis.
Outside PR	201	Feldman, Robert	9/20/2019	0.2	\$ 525.00	\$ 105.00	Aggregate and consolidate various plan of adjustment model scenarios prepared.
Outside PR	201	Feldman, Robert	9/20/2019	0.2	\$ 525.00	\$ 105.00	Review updated definitions in the Commonwealth plan of adjustment model prepared by P. Leake (ACG) based on refresh for latest draft of plan of adjustment.
Outside PR	201	Leake, Paul	9/20/2019	1.6	\$ 370.50	\$ 592.80	Revise the claim definitions in the plan of adjustment recovery model to reflect revised plan of adjustment.
Outside PR	54	Alvarez, Charles	9/22/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding Fir Tree cross holdings.
Outside PR	201	Barrett, Dennis	9/22/2019	0.7	\$ 850.25	\$ 595.18	Participate on call with representatives of O'Melveny & Myers, Ankura, Pietrantonio Mendez & Alvarez and AAFAF regarding the debt management policy to be included in the draft Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/22/2019	1.7	\$ 850.25	\$ 1,445.43	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss open items related to plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/22/2019	0.7	\$ 916.75	\$ 641.73	Participate on call with representatives of O'Melveny & Myers, Ankura, Pietrantonio Mendez & Alvarez and AAFAF regarding the debt management policy to be included in the draft Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/22/2019	1.7	\$ 916.75	\$ 1,558.48	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss open items related to plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/22/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and AAFAF to discuss open items on Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/22/2019	1.5	\$ 916.75	\$ 1,375.13	Participate on call with M. Yassin (AAFAF) to discuss debt management policy and terms of Commonwealth plan of adjustment to be presented by FOMB.
Outside PR	201	Battle, Fernando	9/22/2019	0.3	\$ 916.75	\$ 275.03	Participate on call with D. Brownstein (Citi) to discuss Commonwealth plan of adjustment and debt management policy.
Outside PR	201	Battle, Fernando	9/22/2019	0.3	\$ 916.75	\$ 275.03	Review retiree classification and treatment sections of Commonwealth plan of adjustment to be presented to Proskauer for inclusion in Commonwealth Plan of adjustment.
Outside PR	201	Battle, Fernando	9/22/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with E. Arias (PMA) to discuss debt management policy to be included as part of Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Feldman, Robert	9/22/2019	1.2	\$ 525.00	\$ 630.00	Model cash vs. bonds consideration between classes based on plan of adjustment language and known economics of currency breakout.
Outside PR	201	Feldman, Robert	9/22/2019	0.8	\$ 525.00	\$ 420.00	Prepare memo of item Commonwealth cash breakouts and distribution by class.
Outside PR	201	Feldman, Robert	9/22/2019	0.7	\$ 525.00	\$ 367.50	Prepare plan of adjustment new consideration definition page comparing bond distribution definitions between latest and prior turn of plan of adjustment for purposes of breaking out cash vs. bonds consideration.
Outside PR	201	Feldman, Robert	9/22/2019	0.6	\$ 525.00	\$ 315.00	Prepare plan of adjustment new consideration summary page showing 11 New Bonds, Commonwealth cash and Commonwealth Excess cash.
Outside PR	54	Alvarez, Charles	9/23/2019	0.4	\$ 418.00	\$ 167.20	Participate on call with A. Sax-Bolder (OMM) regarding creditor data room inquiries.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Leake, Paul	9/23/2019	2.4	\$ 370.50	\$ 889.20	Prepare historical pension cuts comparison presentation requested by M. Yassin (AAFAF).
Outside PR	54	Leake, Paul	9/23/2019	1.4	\$ 370.50	\$ 518.70	Revise the historical pension cuts comparison presentation requested by M. Yassin (AAFAF) for comments provided by D. Barrett (ACG).
Outside PR	54	Leake, Paul	9/23/2019	0.5	\$ 370.50	\$ 185.25	Diligence historical pension cuts for inclusion in the historical cuts comparison presentation requested by M. Yassin (AAFAF).
Outside PR	54	Levantis, James	9/23/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	201	Alvarez, Charles	9/23/2019	0.9	\$ 418.00	\$ 376.20	Review and provide comments to the fiscal risks section of the disclosure statement at the request of J. Zujkowski (OMM).
Outside PR	201	Alvarez, Charles	9/23/2019	0.3	\$ 418.00	\$ 125.40	Correspond with E. Forrest (Devtech) regarding fiscal plan projections risk to be included in the disclosure statement.
Outside PR	201	Barrett, Dennis	9/23/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers and Ankura to review changes to Commonwealth plan of adjustment presentation.
Outside PR	201	Barrett, Dennis	9/23/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez and Ankura to follow up on comments provided by M. Yassin (AAFAF) on the Commonwealth plan of adjustment presentation.
Outside PR	201	Barrett, Dennis	9/23/2019	1.0	\$ 850.25	\$ 850.25	Participate on call with representatives of AAFAF, O'Melveny & Myers, Ankura and Pietrantonio Mendez & Alvarez to discuss status and required updates to the draft Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/23/2019	2.0	\$ 850.25	\$ 1,700.50	Participate in meeting with representatives of National/MBIA and Ankura to discuss potential settlement options for General Obligation and HTA.
Outside PR	201	Barrett, Dennis	9/23/2019	3.1	\$ 850.25	\$ 2,635.78	Review and provide comments on various iterations of the plan of adjustment overview presentation requested by AAFAF.
Outside PR	201	Barrett, Dennis	9/23/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers regarding creation of presentation for governor, PBA filing/priority, PRIFA Bans, Debt Management Policy.
Outside PR	201	Barrett, Dennis	9/23/2019	0.3	\$ 850.25	\$ 255.08	Correspond with R. Feldman (ACG) regarding cash vs. bond breakout analysis performed.
Outside PR	201	Barrett, Dennis	9/23/2019	0.4	\$ 850.25	\$ 340.10	Correspond with R. Feldman (ACG) regarding percentage reduction in debt based on claims analysis.
Outside PR	201	Barrett, Dennis	9/23/2019	1.1	\$ 850.25	\$ 935.28	Prepare presentation highlighting the history of pension reform negotiations as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/23/2019	0.7	\$ 850.25	\$ 595.18	Prepare chart of annual savings from pension cuts at various cut percentages and assuming a \$1,200 threshold.
Outside PR	201	Barrett, Dennis	9/23/2019	0.6	\$ 850.25	\$ 510.15	Review and edit plan of adjustment talking points prepared by O'Melveny for the Governor.
Outside PR	201	Barrett, Dennis	9/23/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss the plan of adjustment summary presentation.
Outside PR	201	Barrett, Dennis	9/23/2019	1.1	\$ 850.25	\$ 935.28	Participate on call with F. Battle (ACG) to discuss Commonwealth plan of adjustment terms.
Outside PR	201	Barrett, Dennis	9/23/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on the plan support agreement and general background section of the plan of adjustment overview presentation.
Outside PR	201	Barrett, Dennis	9/23/2019	0.4	\$ 850.25	\$ 340.10	Review and provide comments on the stakeholder treatment and recoveries section of the plan of adjustment overview presentation.
Outside PR	201	Barrett, Dennis	9/23/2019	0.3	\$ 850.25	\$ 255.08	Review and provide comments on the consideration and reduction in debt section of the plan of adjustment overview presentation.
Outside PR	201	Battle, Fernando	9/23/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers and Ankura to review changes to plan of adjustment presentation.
Outside PR	201	Battle, Fernando	9/23/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of AAFAF, O'Melveny & Myers, Ankura and Pietrantonio Mendez & Alvarez to discuss status and required updates to the draft Commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/23/2019	2.0	\$ 916.75	\$ 1,833.50	Participate in meeting with representatives of National/MBIA and Ankura to discuss potential settlement options for General Obligation and HTA.
Outside PR	201	Battle, Fernando	9/23/2019	0.6	\$ 916.75	\$ 550.05	Participate on call with M. Yassin (AAFAF) to discuss plan of adjustment open items and cash reconciliation status update.
Outside PR	201	Battle, Fernando	9/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss debt management policy terms to be included in Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with E. Arias (PMA) to discuss language to be included in debt management policy as part of Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with J. Gavin (Citi) to discuss pension language to be included in Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/23/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Sonkin (National) to discuss HTA and Commonwealth plan of adjustment filing.
Outside PR	201	Battle, Fernando	9/23/2019	0.1	\$ 916.75	\$ 91.68	Review and provide comments to change to rejection/assumption of contracts language proposed by Pietrantonio Mendez & Alvarez to be included in Commonwealth plan of adjustment to be filed by FOMB.
Outside PR	201	Battle, Fernando	9/23/2019	0.4	\$ 916.75	\$ 366.70	Review and edit pension reform negotiation timeline requested by AAFAF for presentation to Governor.
Outside PR	201	Battle, Fernando	9/23/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss the plan of adjustment summary presentation.
Outside PR	201	Battle, Fernando	9/23/2019	0.8	\$ 916.75	\$ 733.40	Participate in discussion with representatives of Ankura regarding the plan of adjustment overview presentation for the legislature of Puerto Rico and HTA toll price increases.
Outside PR	201	Battle, Fernando	9/23/2019	1.1	\$ 916.75	\$ 1,008.43	Participate on call with D. Barrett (ACG) to discuss Commonwealth plan of adjustment terms.
Outside PR	201	Battle, Fernando	9/23/2019	3.0	\$ 916.75	\$ 2,750.25	Review and provide comments to plan of adjustment overview presentation.
Outside PR	201	Battle, Fernando	9/23/2019	1.4	\$ 916.75	\$ 1,283.45	Review and provide comments to plan of adjustment overview presentation requested by AAFAF.
Outside PR	201	Feldman, Robert	9/23/2019	0.8	\$ 525.00	\$ 420.00	Participate in discussion with representatives of Ankura regarding the plan of adjustment overview presentation for the legislature of Puerto Rico and HTA toll price increases.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	9/23/2019	0.3	\$ 525.00	\$ 157.50	Participate on call with M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez and Ankura to follow up on comments provided by M. Yassin (AAFAF) on the plan of adjustment presentation.
Outside PR	201	Feldman, Robert	9/23/2019	1.2	\$ 525.00	\$ 630.00	Revise plan of adjustment overview presentation to incorporate comments provided by F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/23/2019	1.0	\$ 525.00	\$ 525.00	Prepare summary of stakeholder treatment and recoveries in the plan of adjustment to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.9	\$ 525.00	\$ 472.50	Adjust cash vs. bonds consideration breakout in the plan of adjustment model for scenarios in which bond recovery cap is exceeded.
Outside PR	201	Feldman, Robert	9/23/2019	0.9	\$ 525.00	\$ 472.50	Prepare summary of percentage of reduction in debt based on claim amounts to be included in the plan of adjustment overview presentation.
Outside PR	201	Feldman, Robert	9/23/2019	0.8	\$ 525.00	\$ 420.00	Prepare general background and role of government section to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.8	\$ 525.00	\$ 420.00	Prepare summary of reduction in Commonwealth debt in the plan of adjustment to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.8	\$ 525.00	\$ 420.00	Revise commonwealth consideration section of the plan of adjustment overview presentation for the Governor to incorporate comments provided by F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/23/2019	0.7	\$ 525.00	\$ 367.50	Revise plan of adjustment overview for comments provided by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	9/23/2019	0.6	\$ 525.00	\$ 315.00	Prepare plan support agreement section to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.6	\$ 525.00	\$ 315.00	Prepare treatment of pensioners section to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.5	\$ 525.00	\$ 262.50	Review talking points prepared by representatives of O'Melveny and Myers to be provided for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.5	\$ 525.00	\$ 262.50	Prepare section on PBA to be included in the as plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.5	\$ 525.00	\$ 262.50	Revise plan of adjustment overview presentation to incorporate comments provided by representatives of O'Melveny & Myers and Pietrantonio Mendez & Alvarez.
Outside PR	201	Feldman, Robert	9/23/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding highlights of cash vs. bonds breakout language in the plan of adjustment.
Outside PR	201	Feldman, Robert	9/23/2019	0.4	\$ 525.00	\$ 210.00	Correspond with D. Barrett (ACG) regarding percentage reduction in debt based on claims analysis.
Outside PR	201	Feldman, Robert	9/23/2019	0.4	\$ 525.00	\$ 210.00	Prepare section on HTA to be included in the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.4	\$ 525.00	\$ 210.00	Review and revise the plan of adjustment overview presentation for the Governor.
Outside PR	201	Feldman, Robert	9/23/2019	0.3	\$ 525.00	\$ 157.50	Correspond with D. Barrett (ACG) regarding cash vs. bonds breakout analysis.
Outside PR	201	Feldman, Robert	9/23/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding comments on the plan of adjustment overview presentation provided by M. Yassin (AAFAF).
Outside PR	201	Feldman, Robert	9/23/2019	0.2	\$ 525.00	\$ 105.00	Revise debt management policy section of the plan of adjustment overview presentation for the Governor to incorporate comments provided by F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/23/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss the plan of adjustment summary presentation.
Outside PR	201	Leake, Paul	9/23/2019	0.8	\$ 370.50	\$ 296.40	Participate in discussion with representatives of Ankura regarding the plan of adjustment overview presentation for the legislature of Puerto Rico and HTA toll price increases.
Outside PR	201	Leake, Paul	9/23/2019	0.2	\$ 370.50	\$ 74.10	Review disaster relief section of the disclosure statement prior to sending to representatives of O'Melveny & Myers.
Outside PR	201	Leake, Paul	9/23/2019	0.2	\$ 370.50	\$ 74.10	Revise the historical pension cuts comparison at the request of R. Feldman (ACG) to include in the plan of adjustment summary presentation.
Outside PR	201	Leake, Paul	9/23/2019	0.1	\$ 370.50	\$ 37.05	Prepare AAFAF presentation template for preparation of the plan of adjustment overview presentation.
Outside PR	201	Levantis, James	9/23/2019	0.8	\$ 446.50	\$ 357.20	Participate in discussion with representatives of Ankura regarding the plan of adjustment overview presentation for the legislature of Puerto Rico and HTA toll price increases.
Outside PR	201	Levantis, James	9/23/2019	0.4	\$ 446.50	\$ 178.60	Provide comments to R. Feldman (ACG) on the plan of adjustment overview presentation based on the call with M. Yassin (AAFAF).
Outside PR	201	Levantis, James	9/23/2019	0.3	\$ 446.50	\$ 133.95	Participate on call with M. Yassin (AAFAF) and representatives of Pietrantonio Mendez & Alvarez and Ankura to follow up on comments provided by M. Yassin (AAFAF) on the plan of adjustment presentation.
Outside PR	201	Levantis, James	9/23/2019	0.5	\$ 446.50	\$ 223.25	Participate on call with representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss the plan of adjustment summary presentation.
Outside PR	201	Nilsen, Patrick	9/23/2019	0.8	\$ 418.00	\$ 334.40	Participate in discussion with representatives of Ankura regarding the plan of adjustment overview presentation for the legislature of Puerto Rico and HTA toll price increases.
Outside PR	201	Nilsen, Patrick	9/23/2019	3.0	\$ 418.00	\$ 1,254.00	Prepare executive overview and comparison of key debt reductions for inclusion in the plan of adjustment overview presentation.
Outside PR	201	Nilsen, Patrick	9/23/2019	1.9	\$ 418.00	\$ 794.20	Revise plan of adjustment overview presentation for comments from F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/23/2019	1.5	\$ 418.00	\$ 627.00	Review and provide comments to R. Feldman (ACG) on the plan of adjustment overview presentation.
Outside PR	201	Nilsen, Patrick	9/23/2019	0.5	\$ 418.00	\$ 209.00	Participate on call with representatives of Pietrantonio Mendez & Alvarez, O'Melveny & Myers and Ankura to discuss the plan of adjustment summary presentation.
Outside PR	208	Leake, Paul	9/23/2019	0.3	\$ 370.50	\$ 111.15	Participate in discussion with P. Nilsen (ACG) regarding HTA toll and toll fine price increases.
Outside PR	208	Leake, Paul	9/23/2019	0.9	\$ 370.50	\$ 333.45	Revise the HTA recovery scenarios model to include additional capex scenarios as requested by F. Batlle (ACG).
Outside PR	208	Leake, Paul	9/23/2019	0.6	\$ 370.50	\$ 222.30	Revise the HTA recovery scenarios model for comments provided by F. Batlle (ACG) and to include toll fines.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Leake, Paul	9/23/2019	0.4	\$ 370.50	\$ 148.20	Prepare and send HTA recovery scenarios summary to F. Battle (ACG) and D. Barrett (ACG).
Outside PR	208	Leake, Paul	9/23/2019	0.2	\$ 370.50	\$ 74.10	Correspond with C. Alvarez (ACG) regarding the potential HTA plan prior to meeting with advisors of HTA.
Outside PR	208	Levantis, James	9/23/2019	0.6	\$ 446.50	\$ 267.90	Review and provide comments to P. Leake (ACG) on the HTA recovery scenarios requested by F. Battle (ACG).
Outside PR	208	Nilsen, Patrick	9/23/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with P. Leake (ACG) regarding HTA toll and toll fine price increases.
PR	218	Frehe, John	9/23/2019	4.0	\$ 916.75	\$ 3,667.00	Review documentation of contracts for UTIER to better understand risks associated with transition and stability concerns through transition.
PR	218	Frehe, John	9/23/2019	3.3	\$ 916.75	\$ 3,025.28	Document review of UTIER court rulings as well as previous analysis of areas of concern from other firms as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehe, John	9/23/2019	1.3	\$ 916.75	\$ 1,191.78	Participate in meeting with M. Thys (PREPA) to review current status of labor and contracts at PREPA.
Outside PR	54	Leake, Paul	9/24/2019	0.6	\$ 370.50	\$ 222.30	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, O'Melveny and Myers, and Ankura.
Outside PR	54	Leake, Paul	9/24/2019	0.1	\$ 370.50	\$ 37.05	Correspond with D. Barrett (ACG) regarding a response to questions asked by A. Sax-Boulder (OMM) on PBA expenses.
Outside PR	54	Levantis, James	9/24/2019	0.4	\$ 446.50	\$ 178.60	Review and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/24/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura regarding general status, plan of adjustment overview presentation and talking points for the Governor.
Outside PR	201	Barrett, Dennis	9/24/2019	0.4	\$ 850.25	\$ 340.10	Participate in meeting with R. Feldman (ACG) regarding vintage distribution language and potential double counting of Commonwealth cash included in the draft plan of adjustment.
Outside PR	201	Barrett, Dennis	9/24/2019	0.2	\$ 850.25	\$ 170.05	Participate on call with R. Feldman (ACG) and representatives of PJT Partners to discuss potential double counting of Commonwealth cash in the plan of adjustment.
Outside PR	201	Barrett, Dennis	9/24/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with F. Battle (ACG) to discuss Commonwealth plan of adjustment open items.
Outside PR	201	Barrett, Dennis	9/24/2019	0.4	\$ 850.25	\$ 340.10	Participate on call with representatives of O'Melveny & Myers, Ankura and AAFAF regarding pension payment priority language in plan of adjustment.
Outside PR	201	Barrett, Dennis	9/24/2019	1.2	\$ 850.25	\$ 1,020.30	Participate on call with representatives of O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez and Ankura to discuss Commonwealth plan of adjustment open items including pension priority language.
Outside PR	201	Barrett, Dennis	9/24/2019	1.4	\$ 850.25	\$ 1,190.35	Prepare plan of adjustment pension cuts slides and benefit restoration mechanism as requested by M. Yassin (AAFAF).
Outside PR	201	Barrett, Dennis	9/24/2019	1.3	\$ 850.25	\$ 1,105.33	Review fiscal plan risks section of the disclosure statement to ensure the Government is comfortable with statements included.
Outside PR	201	Barrett, Dennis	9/24/2019	1.2	\$ 850.25	\$ 1,020.30	Diligence treatment of pensioners in Detroit bankruptcy cases for comparison to the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/24/2019	0.8	\$ 850.25	\$ 680.20	Prepare summary of pension cuts per plan of adjustment as compared to the treatment of pensioners in Detroit as requested by AAFAF.
Outside PR	201	Barrett, Dennis	9/24/2019	0.2	\$ 850.25	\$ 170.05	Correspond with R. Feldman (ACG) regarding the plan of adjustment overview presentation.
PR	201	Battle, Fernando	9/24/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with D. Barrett (ACG) to discuss Commonwealth plan of adjustment open items.
PR	201	Battle, Fernando	9/24/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with representatives of O'Melveny & Myers, Ankura and AAFAF regarding pension payment priority language in plan of adjustment.
PR	201	Battle, Fernando	9/24/2019	1.2	\$ 916.75	\$ 1,100.10	Participate on call with representatives of O'Melveny & Myers, AAFAF, Pietrantonio Mendez & Alvarez and Ankura to discuss Commonwealth plan of adjustment open items including pension priority language.
PR	201	Battle, Fernando	9/24/2019	1.7	\$ 916.75	\$ 1,558.48	Prepare materials for presentation to Legislative leaders related to plan of adjustment.
PR	201	Battle, Fernando	9/24/2019	1.5	\$ 916.75	\$ 1,375.13	Review disclosure statement to be included as part of Commonwealth plan of adjustment to be filed by FOMB.
PR	201	Battle, Fernando	9/24/2019	1.2	\$ 916.75	\$ 1,100.10	Participate on call with M. Yassin (AAFAF) to discuss Commonwealth plan of adjustment open items including debt management policy terms and pension priority language.
PR	201	Battle, Fernando	9/24/2019	0.5	\$ 916.75	\$ 458.38	Participate on call with M. Yassin (AAFAF) to discuss pension priority language to be included in Commonwealth plan of adjustment.
PR	201	Battle, Fernando	9/24/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with E. Arias (PMA) to discuss debt management policy terms to be included in Commonwealth plan of adjustment to be filed by FOMB.
PR	201	Battle, Fernando	9/24/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (AAFAF) regarding debt reduction calculation to be included in plan of adjustment presentation to Legislative leaders.
PR	201	Battle, Fernando	9/24/2019	0.5	\$ 916.75	\$ 458.38	Review and research Ireland versus Greece comparison to include in presentation to Legislative leaders regarding plan of adjustment.
Outside PR	201	Feldman, Robert	9/24/2019	0.6	\$ 525.00	\$ 315.00	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Ankura regarding general status, plan of adjustment overview presentation and talking points for the Governor.
Outside PR	201	Feldman, Robert	9/24/2019	0.4	\$ 525.00	\$ 210.00	Participate in meeting with D. Barrett (ACG) regarding vintage distribution language and potential double counting of Commonwealth cash included in the draft plan of adjustment.
Outside PR	201	Feldman, Robert	9/24/2019	0.2	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) and representatives of PJT Partners to discuss potential double counting of Commonwealth cash in the plan of adjustment.
Outside PR	201	Feldman, Robert	9/24/2019	1.2	\$ 525.00	\$ 630.00	Prepare memo for bond recovery calculation and pari passu recovery percentage, across scenarios included in the plan of adjustment model.
Outside PR	201	Feldman, Robert	9/24/2019	1.1	\$ 525.00	\$ 577.50	Prepare summary of General Obligation and General Obligation guaranteed recoveries for base case, 2012/2014 series valid scenario and 2012/2014 invalid including breakout for opt in and opt out holders.
Outside PR	201	Feldman, Robert	9/24/2019	1.1	\$ 525.00	\$ 577.50	Prepare summary of risks to not adopting plan of adjustment for inclusion in presentation requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/24/2019	0.8	\$ 525.00	\$ 420.00	Revise recovery scenarios in the plan of adjustment model to add recoveries for base case, 2012/2014 series valid scenario and 2012/2014 invalid scenario.



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Outside PR	201	Feldman, Robert	9/24/2019	0.8	\$ 525.00	\$ 420.00	Revise the plan of adjustment model to add flexibility for flow bond recovery cap for specific classes to allowed claims depending on scenario.
Outside PR	201	Feldman, Robert	9/24/2019	0.7	\$ 525.00	\$ 367.50	Revise talking points prepare by representatives of O'Melveny & Myers to correspond with plan of adjustment overview presentation.
Outside PR	201	Feldman, Robert	9/24/2019	0.4	\$ 525.00	\$ 210.00	Revise bond recovery cap included in the plan of adjustment model to exclude non-settling party in the event of losing in litigation.
Outside PR	201	Feldman, Robert	9/24/2019	0.3	\$ 525.00	\$ 157.50	Quality check the plan of adjustment model for creditors recoveries based on various scenarios included in the plan of adjustment.
Outside PR	201	Feldman, Robert	9/24/2019	0.2	\$ 525.00	\$ 105.00	Prepare ERS aggregate recovery breakout as requested by D. Barrett (ACG).
PR	201	Llompert, Sofia	9/24/2019	2.2	\$ 365.75	\$ 804.65	Review and revise Commonwealth plan of adjustment pension presentation requested by D. Barrett (ACG).
PR	201	Llompert, Sofia	9/24/2019	1.8	\$ 365.75	\$ 658.35	Review and revise Commonwealth plan of adjustment presentation requested by D. Barrett (ACG).
PR	201	Llompert, Sofia	9/24/2019	1.3	\$ 365.75	\$ 475.48	Review and revise Commonwealth plan of adjustment pension reform summary requested by D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/24/2019	0.3	\$ 418.00	\$ 125.40	Correspond with R. Feldman (ACG) regarding plan of adjustment recoveries.
Outside PR	208	Barrett, Dennis	9/24/2019	1.4	\$ 850.25	\$ 1,190.35	Review toll increases and implied recoveries for 68 and 98 resolution bonds in the HTA model.
Outside PR	208	Barrett, Dennis	9/24/2019	0.4	\$ 850.25	\$ 340.10	Review FOMB diligence list to HTA in advance of meeting with HTA and FOMB.
PR	208	Battle, Fernando	9/24/2019	0.5	\$ 916.75	\$ 458.38	Review and provide comments on HTA recovery analysis with different levels of capital expenditures as part of HTA restructuring alternatives scenario.
PR	218	Frehse, John	9/24/2019	2.4	\$ 916.75	\$ 2,200.20	Review potential levers of PREPA labor contracts in connection with the transaction phase as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/24/2019	1.6	\$ 916.75	\$ 1,466.80	Review categories included the current imbalance of PREPA contracts and employee PTO categories combined with pay structure in connection with the transaction phase as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/24/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with representatives of MariWildy Toro (PREPA PMO / Labor lead) regarding current state of labor including call center and labor shortage.
Outside PR	54	Levantis, James	9/25/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	57	Leake, Paul	9/25/2019	0.5	\$ 370.50	\$ 185.25	Prepare the PREPA weekly reporting packages for the week of 9/25/2019 for data room.
Outside PR	57	Nilsen, Patrick	9/25/2019	0.2	\$ 418.00	\$ 83.60	Correspond with L. Porter (ACG) regarding planning board economic data related to the PREPA fiscal plan.
Outside PR	201	Barrett, Dennis	9/25/2019	1.6	\$ 850.25	\$ 1,360.40	Review redline of the latest version of the Commonwealth plan of adjustment distributed by Proskauer.
Outside PR	201	Barrett, Dennis	9/25/2019	1.1	\$ 850.25	\$ 935.28	Review cash management section of disclosure statement at the request of O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/25/2019	0.4	\$ 850.25	\$ 340.10	Correspond with J. Castiglioni (Citi) regarding request for Scotia bank loan documents.
PR	201	Battle, Fernando	9/25/2019	3.5	\$ 916.75	\$ 3,208.63	Review and prepare presentation materials for meetings with Legislative leaders to explain plan of adjustment presented by FOMB.
PR	201	Battle, Fernando	9/25/2019	1.5	\$ 916.75	\$ 1,375.13	Prepare materials for presentation to Legislative leaders related to plan of adjustment.
PR	201	Battle, Fernando	9/25/2019	0.3	\$ 916.75	\$ 275.03	Review and provide comments to risks and guarantees provided by plan of adjustment one pager for distribution to legislative leaders.
PR	201	Battle, Fernando	9/25/2019	1.0	\$ 916.75	\$ 916.75	Prepare list of accomplishments to be included in Governor's speech related to plan of adjustment.
PR	201	Battle, Fernando	9/25/2019	0.5	\$ 916.75	\$ 458.38	Review and edit talking points explaining Government position on plan of adjustment to be filed by FOMB.
Outside PR	201	Feldman, Robert	9/25/2019	1.6	\$ 525.00	\$ 840.00	Prepare bond recovery cap and excess cash distribution by creditor class in the plan of adjustment model.
Outside PR	201	Feldman, Robert	9/25/2019	1.0	\$ 525.00	\$ 525.00	Revise the plan of adjustment model to break out 2012 vs. 2014 General Obligation with respect to litigation trust and settlement savings.
Outside PR	201	Feldman, Robert	9/25/2019	0.5	\$ 525.00	\$ 262.50	Prepare variance analysis on the plan of adjustment model for various scenarios to assess impact of changes.
Outside PR	201	Levantis, James	9/25/2019	0.5	\$ 446.50	\$ 223.25	Prepare and send summary of Ports of the America claims and supporting loan documents to D. Barrett (ACG).
PR	201	Llompert, Sofia	9/25/2019	2.1	\$ 365.75	\$ 768.08	Review and revise Commonwealth plan of adjustment pension talking points to incorporate comments from representatives of O'Melveny & Myers.
PR	201	Llompert, Sofia	9/25/2019	1.9	\$ 365.75	\$ 694.93	Review and revise Commonwealth plan of adjustment pension presentation to incorporate comments provided by F. Battle (ACG).
PR	201	Llompert, Sofia	9/25/2019	1.6	\$ 365.75	\$ 585.20	Review and revise Commonwealth plan of adjustment pension presentation to incorporate new introductory section prepared by C. Yamin (AAFAF).
Outside PR	201	Nilsen, Patrick	9/25/2019	0.6	\$ 418.00	\$ 250.80	Participate in discussion with R. Feldman (ACG) regarding plan of adjustment comparison of scenarios.
PR	207	Llompert, Sofia	9/25/2019	0.2	\$ 365.75	\$ 73.15	Review ERS accounts receivable information in response to request from representatives of PJT Partners.
Outside PR	208	Alvarez, Charles	9/25/2019	2.0	\$ 418.00	\$ 836.00	Participate in meeting with representatives of McKinsey, PJT Partners, FOMB, and DTOP to understand accounting related to revenue recognition and expenses.
Outside PR	208	Alvarez, Charles	9/25/2019	1.3	\$ 418.00	\$ 543.40	Review and diligence HTA meeting agenda in preparation of meeting with representatives of McKinsey and DTOP.
Outside PR	208	Barrett, Dennis	9/25/2019	1.6	\$ 850.25	\$ 1,360.40	Participate on call with representatives of Ankura, PJT, McKinsey, A&M and HTA regarding toll revenue projections and accounting.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Barrett, Dennis	9/25/2019	0.3	\$ 850.25	\$ 255.08	Participate on call with G. Loran (AAFAF) regarding HTA due diligence questions.
Outside PR	208	Barrett, Dennis	9/25/2019	0.3	\$ 850.25	\$ 255.08	Correspond with representatives of PJT regarding HTA financial statements.
PR	218	Frehse, John	9/25/2019	4.0	\$ 916.75	\$ 3,667.00	Review historical compensation strategies in connection with the T&D transaction as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/25/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of Pietrantonio Mendez & Alvarez regarding historical knowledge on labor contracts in connection with the T&D transaction as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/25/2019	1.0	\$ 916.75	\$ 916.75	Work on data collection of Kronos data in connection with the T&D transaction as requested by representatives of AAFAF and the P3 Authority.
Outside PR	54	Alvarez, Charles	9/26/2019	1.4	\$ 418.00	\$ 585.20	Review and fact check Governor script regarding the message about the Commonwealth plan of adjustment.
Outside PR	54	Levantis, James	9/26/2019	0.7	\$ 446.50	\$ 312.55	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/26/2019	3.5	\$ 850.25	\$ 2,975.88	Participate in meeting with Ankura and O'Melveny and Myers to do a page flip of the current version of the plan of adjustment.
Outside PR	201	Barrett, Dennis	9/26/2019	1.3	\$ 850.25	\$ 1,105.33	Review and fact check the various FOMB fact sheets prior to plan of adjustment being made public.
Outside PR	201	Barrett, Dennis	9/26/2019	1.2	\$ 850.25	\$ 1,020.30	Review revised plan of adjustment model outputs after being updated for current version of the plan of adjustment.
Outside PR	201	Barrett, Dennis	9/26/2019	0.6	\$ 850.25	\$ 510.15	Participate on call with representatives of PJT to discuss calculation of recoveries for clawback creditors.
Outside PR	201	Barrett, Dennis	9/26/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of PJT to discuss the calculation of Commonwealth Bond Distribution and revise so it does not double count cash.
Outside PR	201	Barrett, Dennis	9/26/2019	0.5	\$ 850.25	\$ 425.13	Participate on call with representatives of PJT to provide detail on DRA loan portfolio.
Outside PR	201	Barrett, Dennis	9/26/2019	0.3	\$ 850.25	\$ 255.08	Prepare DRA loan portfolio information and detailing secured vs. unsecured.
Outside PR	201	Barrett, Dennis	9/26/2019	0.6	\$ 850.25	\$ 510.15	Review and fact check Governor script regarding the message about the Commonwealth plan of adjustment.
PR	201	Battle, Fernando	9/26/2019	1.8	\$ 916.75	\$ 1,650.15	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers to discuss the Governor's speech regarding the Commonwealth plan of adjustment.
PR	201	Battle, Fernando	9/26/2019	2.2	\$ 916.75	\$ 2,016.85	Prepare materials related to Commonwealth plan of adjustment filing.
PR	201	Battle, Fernando	9/26/2019	2.0	\$ 916.75	\$ 1,833.50	Review and edit Governor speech related to plan of adjustment filing.
Outside PR	201	Feldman, Robert	9/26/2019	3.5	\$ 525.00	\$ 1,837.50	Participate in meeting with Ankura and O'Melveny and Myers to do a page flip of the current version of the plan of adjustment.
Outside PR	201	Feldman, Robert	9/26/2019	1.4	\$ 525.00	\$ 735.00	Prepare minimum excess non-distributed summary bridge to prior version of the plan of adjustment.
Outside PR	201	Feldman, Robert	9/26/2019	1.3	\$ 525.00	\$ 682.50	Revise plan of adjustment model to incorporate changes in latest draft of plan of adjustment provided by representatives of the FOMB.
Outside PR	201	Feldman, Robert	9/26/2019	0.8	\$ 525.00	\$ 420.00	Reviewed redline of plan of adjustment drafts received from FOMB in preparation for meeting with representatives of O'Melveny & Myers.
Outside PR	201	Feldman, Robert	9/26/2019	0.5	\$ 525.00	\$ 262.50	Revise plan of adjustment model to incorporate MBA and GSA loan claims at the Commonwealth.
Outside PR	201	Feldman, Robert	9/26/2019	0.4	\$ 525.00	\$ 210.00	Correspond with P. Nilsen (ACG) regarding presentation for government on Debt per Capita, Debt to GNP, Monthly impact of Pensions, Pre-Post debt service and claims and recoveries.
Outside PR	201	Leake, Paul	9/26/2019	2.5	\$ 370.50	\$ 926.25	Revise the claim definitions and classes in the plan of adjustment recovery model for the latest plan of adjustment edited on 9/26/19 at the request of R. Feldman (ACG).
Outside PR	201	Leake, Paul	9/26/2019	1.3	\$ 370.50	\$ 481.65	Revise the plan of adjustment summary impact as requested by F. Battle (ACG) for comments provided by J. Levantis (ACG) and P Nilsen (ACG).
Outside PR	201	Leake, Paul	9/26/2019	1.2	\$ 370.50	\$ 444.60	Prepare debt principal and total debt service reduction summaries for inclusion in the plan of adjustment impact presentation as requested by F. Battle (ACG).
Outside PR	201	Leake, Paul	9/26/2019	1.1	\$ 370.50	\$ 407.55	Review and validate plan of adjustment summaries prepared by the FOMB as requested by F. Battle (ACG).
Outside PR	201	Leake, Paul	9/26/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with J. Sierra (Deloitte) regarding disaster relief funding estimates included in the governor's speech on 9/27/2019.
Outside PR	201	Leake, Paul	9/26/2019	1.4	\$ 370.50	\$ 518.70	Review and provide comments on the governor's speech on 9/27/2019.
Outside PR	201	Levantis, James	9/26/2019	1.0	\$ 446.50	\$ 446.50	Review and fact check the Commonwealth plan of adjustment fact sheets prepared by the FOMB.
Outside PR	201	Levantis, James	9/26/2019	0.6	\$ 446.50	\$ 267.90	Prepare debt service post-restructuring for the Commonwealth for inclusion in the plan of adjustment impact presentation.
Outside PR	201	Levantis, James	9/26/2019	0.5	\$ 446.50	\$ 223.25	Review and provide comments on the plan of adjustment impacts presentation.
Outside PR	201	Levantis, James	9/26/2019	0.3	\$ 446.50	\$ 133.95	Correspond with R. Feldman (ACG) regarding the MBA and GSA loans balance guaranteed by the Commonwealth as it relates to the Commonwealth plan of adjustment.
PR	201	Llompert, Sofia	9/26/2019	1.3	\$ 365.75	\$ 475.48	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers to discuss the Governor's speech regarding the Commonwealth plan of adjustment (partial).
PR	201	Llompert, Sofia	9/26/2019	1.7	\$ 365.75	\$ 621.78	Review and revise the Governor's speech regarding the plan of adjustment prepared by representatives of O'Melveny & Myers to incorporate revised statistics.
PR	201	Llompert, Sofia	9/26/2019	1.6	\$ 365.75	\$ 585.20	Review and revise Commonwealth plan of adjustment summary presentation to incorporate comments received from F. Battle (ACG).
PR	201	Llompert, Sofia	9/26/2019	0.3	\$ 365.75	\$ 109.73	Correspond with J. Verdeja (ACG) regarding Commonwealth plan of adjustment materials that need to be prepared for various Government representatives.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Llompert, Sofia	9/26/2019	0.2	\$ 365.75	\$ 73.15	Review and provide comments to J. Verdeja (ACG) regarding updates to the Commonwealth plan of adjustment graphs.
Outside PR	201	Nilsen, Patrick	9/26/2019	2.4	\$ 418.00	\$ 1,003.20	Revise Commonwealth plan of adjustment impact presentation for comments provided by F. Batlle (ACG).
Outside PR	201	Nilsen, Patrick	9/26/2019	1.7	\$ 418.00	\$ 710.60	Prepare Commonwealth plan of adjustment impact presentation for the review of F. Batlle (ACG).
Outside PR	201	Nilsen, Patrick	9/26/2019	0.3	\$ 418.00	\$ 125.40	Correspond with F. Batlle (ACG) regarding the Commonwealth plan of adjustment summary.
PR	201	Verdeja, Julio	9/26/2019	1.8	\$ 318.25	\$ 572.85	Participate in meeting with representatives of AAFAF, Ankura and O'Melveny & Myers to discuss the Governor's speech regarding the Commonwealth plan of adjustment.
PR	201	Verdeja, Julio	9/26/2019	1.7	\$ 318.25	\$ 541.03	Revise plan of adjustment impact graphs to incorporate comments from F. Batlle (ACG).
PR	201	Verdeja, Julio	9/26/2019	1.5	\$ 318.25	\$ 477.38	Review and revise plan of adjustment impact presentation as requested by F. Batlle (ACG).
PR	201	Verdeja, Julio	9/26/2019	1.3	\$ 318.25	\$ 413.73	Revise the plan of adjustment talking points based on comments provided by F. Batlle (ACG).
PR	201	Verdeja, Julio	9/26/2019	0.7	\$ 318.25	\$ 222.78	Participate in meeting with C. Yamin (AAFAF) discuss order of presentation materials regarding the plan of adjustment for the Governor and representatives of Legislature.
PR	207	Llompert, Sofia	9/26/2019	0.9	\$ 365.75	\$ 329.18	Review and revise ERS portfolio summary to reflect information as of the petition date on May 2017 as requested by D. Barrett (ACG).
PR	218	Frehse, John	9/26/2019	2.7	\$ 916.75	\$ 2,475.23	Review historical labor contracts to better understand staffing and retention efforts in connection with the T&D transaction and the transition phase as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/26/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with representatives of Citi to better understand current proponent positions in connection with the T&D transaction as requested by representatives of AAFAF and the P3 Authority.
PR	218	Frehse, John	9/26/2019	1.0	\$ 916.75	\$ 916.75	Participate in meeting with N. Figueroa (PREPA) in connection in connection with the T&D transaction and the transition phase as requested by representatives of AAFAF and the P3 Authority.
Outside PR	54	Levantis, James	9/27/2019	0.6	\$ 446.50	\$ 267.90	Prepare and send the Puerto Rico credits trading update to representatives of AAFAF, Ankura, and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/27/2019	1.5	\$ 850.25	\$ 1,275.38	Listen to the public hearing on the Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/27/2019	0.2	\$ 850.25	\$ 170.05	Correspond with R. Feldman (ACG) regarding creditor view of debt sustainability analysis.
PR	201	Batlle, Fernando	9/27/2019	3.5	\$ 916.75	\$ 3,208.63	Participate in FOMB public meeting related to presentation of plan of adjustment.
PR	201	Batlle, Fernando	9/27/2019	0.7	\$ 916.75	\$ 641.73	Prepare materials including graphs highlighting recoveries by issuer related to plan of adjustment.
PR	201	Batlle, Fernando	9/27/2019	1.5	\$ 916.75	\$ 1,375.13	Review banker memos and literature related to General Obligation security design and statutory lien.
Outside PR	201	Feldman, Robert	9/27/2019	0.8	\$ 525.00	\$ 420.00	Participate in discussion with P. Nilsen (ACG) regarding debt sustainability analysis for the Commonwealth.
Outside PR	201	Feldman, Robert	9/27/2019	1.0	\$ 525.00	\$ 525.00	Prepare presentation on the Commonwealth debt sustainability in response to creditor arguments to plan of adjustment.
Outside PR	201	Feldman, Robert	9/27/2019	0.8	\$ 525.00	\$ 420.00	Review comments on the plan of adjustment provided by representatives of O'Melveny & Myers redline with focus on bond recovery cap and pari recovery language.
Outside PR	201	Feldman, Robert	9/27/2019	0.6	\$ 525.00	\$ 315.00	Create bond recovery cap summary outlining potential revisions based on latest language in the plan of adjustment.
Outside PR	201	Feldman, Robert	9/27/2019	0.4	\$ 525.00	\$ 210.00	Correspond with P. Nilsen (ACG) regarding the debt sustainability analysis in the Commonwealth fiscal plan.
Outside PR	201	Feldman, Robert	9/27/2019	0.2	\$ 525.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding creditor presentation of debt sustainability analysis in the Commonwealth fiscal plan.
Outside PR	201	Leake, Paul	9/27/2019	0.3	\$ 370.50	\$ 111.15	Prepare redline from the submitted plan of adjustment to the plan of adjustment prepared by government advisors at the request of R. Feldman (ACG).
PR	201	Llompert, Sofia	9/27/2019	0.5	\$ 365.75	\$ 182.88	Participate in meeting with J. Verdeja (ACG) and C. Yamin (AAFAF) to discuss final plan of adjustment materials for the Governor and representatives of Legislature.
PR	201	Llompert, Sofia	9/27/2019	2.8	\$ 365.75	\$ 1,024.10	Prepare Commonwealth plan of adjustment materials for Government representatives in preparation for FOMB public hearing.
PR	201	Llompert, Sofia	9/27/2019	0.3	\$ 365.75	\$ 109.73	Review and revise Commonwealth plan of adjustment materials for Government representatives in preparation for FOMB public hearing.
Outside PR	201	Nilsen, Patrick	9/27/2019	0.8	\$ 418.00	\$ 334.40	Participate in discussion with R. Feldman (ACG) regarding debt sustainability analysis for the Commonwealth.
Outside PR	201	Nilsen, Patrick	9/27/2019	0.4	\$ 418.00	\$ 167.20	Prepare and send debt sustainability analyses to R. Feldman (ACG) for his review.
PR	201	Verdeja, Julio	9/27/2019	0.5	\$ 318.25	\$ 159.13	Participate in meeting with S. Llompert (ACG) and C. Yamin (AAFAF) to discuss final plan of adjustment materials for the Governor and representatives of Legislature.
PR	201	Verdeja, Julio	9/27/2019	3.3	\$ 318.25	\$ 1,050.23	Prepare plan of adjustment presentation materials for Governor and representatives of legislature as requested by C. Yamin (AAFAF).
Outside PR	207	Barrett, Dennis	9/27/2019	0.4	\$ 850.25	\$ 340.10	Prepare summary of System 2000 / Act 3 participants as requested by F. Batlle (ACG).
Outside PR	54	Barrett, Dennis	9/28/2019	0.7	\$ 850.25	\$ 595.18	Prepare summary of pension cuts per plan of adjustment by system including count of those impacted, dollar value of cut in the aggregate and dollar impact per person.
Outside PR	57	Batlle, Fernando	9/28/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with O. Marrero (AAFAF) to discuss next steps related to PREPA debt restructuring and transformation process.
Outside PR	57	Batlle, Fernando	9/28/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with N. Mitchell (OMM) to discuss next steps related to PREPA RSA implementation.
Outside PR	57	Batlle, Fernando	9/28/2019	0.1	\$ 916.75	\$ 91.68	Participate on call with J. Gavin (Citi) to discuss PREPA action items presentation next steps.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	9/28/2019	0.3	\$ 850.25	\$ 255.08	Participate in discussion with P. Nilsen (ACG) regarding pension reform in the plan of adjustment.
Outside PR	201	Barrett, Dennis	9/28/2019	0.1	\$ 850.25	\$ 85.03	Correspond with R. Feldman (ACG) and F. Batlle (ACG) regarding plan of adjustment call and next steps.
Outside PR	201	Batlle, Fernando	9/28/2019	1.0	\$ 916.75	\$ 916.75	Participate on call with M. Yassin (AAFAF) and representatives of O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody to discuss plan of adjustment workstreams including legislation and cash reconciliation.
Outside PR	201	Batlle, Fernando	9/28/2019	0.3	\$ 916.75	\$ 275.03	Correspond with R. Feldman (ACG) regarding pension presentation requested by AAFAF.
Outside PR	201	Batlle, Fernando	9/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Sonkin (National) to discuss Commonwealth plan of adjustment filed by FOMB.
Outside PR	201	Batlle, Fernando	9/28/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with M. Yassin (AAFAF) to discuss plan of adjustment and pension reform impact.
Outside PR	201	Feldman, Robert	9/28/2019	0.9	\$ 525.00	\$ 472.50	Revise plan of adjustment one-pager of creditor recoveries under the base scenarios for filed plan of adjustment economics.
Outside PR	201	Feldman, Robert	9/28/2019	0.1	\$ 525.00	\$ 52.50	Correspond with D. Barrett (ACG) and F. Batlle (ACG) regarding plan of adjustment call and next steps to prepare for call.
Outside PR	201	Nilsen, Patrick	9/28/2019	0.4	\$ 418.00	\$ 167.20	Participate in discussion with R. Feldman (ACG) regarding debt sustainability analysis and creditor criticisms.
Outside PR	201	Nilsen, Patrick	9/28/2019	0.3	\$ 418.00	\$ 125.40	Participate in discussion with D. Barrett (ACG) regarding pension reform in the plan of adjustment.
Outside PR	201	Nilsen, Patrick	9/28/2019	1.5	\$ 418.00	\$ 627.00	Prepare comparison of pension reform from the Commonwealth plan of adjustment to the 5/9 certified fiscal plan as requested by D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/28/2019	0.6	\$ 418.00	\$ 250.80	Review and provide comments to R. Feldman (ACG) regarding the creditor response debt sustainability analysis presentation.
Outside PR	201	Barrett, Dennis	9/29/2019	0.8	\$ 850.25	\$ 680.20	Prepare analysis of estimate of potential convenience class claims.
Outside PR	201	Barrett, Dennis	9/29/2019	0.4	\$ 850.25	\$ 340.10	Review analysis of pre-petition accounts payable still outstanding prepared by Conway Mackenzie.
Outside PR	201	Batlle, Fernando	9/29/2019	0.5	\$ 916.75	\$ 458.38	Review summary of pension reform included in plan of adjustment requested by AAFAF.
Outside PR	201	Feldman, Robert	9/29/2019	0.2	\$ 525.00	\$ 105.00	Prepare summary of general unsecured claims by line item used as part of plan of adjustment as requested by D. Barrett (ACG).
Outside PR	201	Nilsen, Patrick	9/29/2019	0.8	\$ 418.00	\$ 334.40	Revise plan of adjustment comparison of pension cuts for O. Marrero (AAFAF) for comments from F. Batlle (ACG) and D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	9/30/2019	1.7	\$ 850.25	\$ 1,445.43	Participate in meeting with M. Yassin (AAFAF) and representatives of Ankura, PJT Partners, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Citi and Proskauer regarding the LCDC latest proposal.
Outside PR	201	Barrett, Dennis	9/30/2019	1.7	\$ 850.25	\$ 1,445.43	Prepare talking points regarding general unsecured claims and treatment per the plan of adjustment as requested by AAFAF.
Outside PR	201	Barrett, Dennis	9/30/2019	0.4	\$ 850.25	\$ 340.10	Correspond with P. Nilsen (ACG) regarding the plan of adjustment summary for the legislation.
Outside PR	201	Batlle, Fernando	9/30/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with M. Yassin (AAFAF) and representatives of Ankura, PJT Partners, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Citi and Proskauer regarding the LCDC latest proposal.
Outside PR	201	Batlle, Fernando	9/30/2019	1.7	\$ 916.75	\$ 1,558.48	Participate in meeting with representatives of Citi, PJT, Pietrantonio Mendez & Alvarez, O'Melveny & Myers and AAFAF to discuss general debt restructuring matters including PREPA RSA status.
Outside PR	201	Batlle, Fernando	9/30/2019	0.6	\$ 916.75	\$ 550.05	Review State debt analysis prepared by Citi in preparation for meeting with creditor groups to discuss debt sustainability analysis included in certified fiscal plan as part of mediation sessions.
Outside PR	201	Batlle, Fernando	9/30/2019	0.4	\$ 916.75	\$ 366.70	Participate on call with M. Yassin (AAFAF) to discuss terms of counter offer received from investor group as part of Commonwealth plan of adjustment mediation process.
Outside PR	201	Batlle, Fernando	9/30/2019	0.3	\$ 916.75	\$ 275.03	Review and edit general unsecured claims talking points prepared at the request of AAFAF.
Outside PR	201	Batlle, Fernando	9/30/2019	0.2	\$ 916.75	\$ 183.35	Correspond with D. Barrett (ACG) regarding counteroffer received from investor group as part of Commonwealth plan of adjustment mediation process.
Outside PR	201	Batlle, Fernando	9/30/2019	0.2	\$ 916.75	\$ 183.35	Participate on call with D. Brownstein (Citi) to discuss counter offer received from investor group related to Commonwealth plan of adjustment.
Outside PR	201	Feldman, Robert	9/30/2019	0.5	\$ 525.00	\$ 262.50	Participate on call with P. Leake (ACG) regarding the revenues and debt service figures to be included in the debt management policy stress test.
Outside PR	201	Feldman, Robert	9/30/2019	0.7	\$ 525.00	\$ 367.50	Prepare base case scenario for debt management policy to include annual data points on debt Service and revenues.
Outside PR	201	Feldman, Robert	9/30/2019	0.7	\$ 525.00	\$ 367.50	Prepare scenario analysis around revenues including percentage revenue haircuts for debt management policy analysis.
Outside PR	201	Feldman, Robert	9/30/2019	0.6	\$ 525.00	\$ 315.00	Review New England "Assessing the Affordability of State Debt" and "An Approach to Measuring the Affordability of State Debt" academic articles on debt sustainability.
Outside PR	201	Feldman, Robert	9/30/2019	0.5	\$ 525.00	\$ 262.50	Review detailed revenue line items in fiscal plan for inclusion of information in the debt management analysis.
Outside PR	201	Feldman, Robert	9/30/2019	0.3	\$ 525.00	\$ 157.50	Correspond with P. Nilsen (ACG) regarding revenue streams in fiscal plan and relationship to own source revenues.
Outside PR	201	Feldman, Robert	9/30/2019	0.3	\$ 525.00	\$ 157.50	Prepare summary schedule of plan of adjustment base case and revenue haircut scenarios.
Outside PR	201	Leake, Paul	9/30/2019	0.5	\$ 370.50	\$ 185.25	Participate on call with R. Feldman (ACG) regarding the revenues and debt service figures to be included in the debt management policy stress test.
Outside PR	201	Leake, Paul	9/30/2019	0.5	\$ 370.50	\$ 185.25	Prepare and send the Puerto Rico credits trading update to J. Levantis (ACG).
Outside PR	201	Leake, Paul	9/30/2019	0.4	\$ 370.50	\$ 148.20	Diligence the plan of adjustment to understand the revenues and debt service to be included in the debt management policy stress test.
Outside PR	201	Leake, Paul	9/30/2019	0.4	\$ 370.50	\$ 148.20	Review debt sustainability analysis presentation from FOMB advisors.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Leake, Paul	9/30/2019	0.3	\$ 370.50	\$ 111.15	Review latest LCDC term sheet.
Outside PR	201	Levantis, James	9/30/2019	1.0	\$ 446.50	\$ 446.50	Participate in meeting with M. Yassin (AAFAF) and representatives of Ankura, PJT Partners, O'Melveny & Myers, Pietrantoni Mendez & Alvarez, Citi and Proskauer regarding the LCDC latest proposal.
Outside PR	201	Levantis, James	9/30/2019	0.3	\$ 446.50	\$ 133.95	Review latest LCDC proposal in preparation for meeting with representatives of PJT Partners and the FOMB.
Outside PR	201	Nilsen, Patrick	9/30/2019	2.6	\$ 418.00	\$ 1,086.80	Revise Commonwealth plan of adjustment summary for the legislation for comments provided by C. Yamin (AAFAF).
Outside PR	201	Nilsen, Patrick	9/30/2019	1.2	\$ 418.00	\$ 501.60	Review the Commonwealth plan of adjustment for latest claims and recoveries to include in the Commonwealth plan of adjustment summary for the legislation.
Outside PR	201	Nilsen, Patrick	9/30/2019	0.8	\$ 418.00	\$ 334.40	Review and provide comments on the debt management policy stress test prepared by R. Feldman (ACG).
Outside PR	201	Nilsen, Patrick	9/30/2019	0.4	\$ 418.00	\$ 167.20	Correspond with D. Barrett (ACG) regarding the plan of adjustment summary for the legislation.
Outside PR	201	Nilsen, Patrick	9/30/2019	0.4	\$ 418.00	\$ 167.20	Review latest LCDC term sheet.
Outside PR	201	Nilsen, Patrick	9/30/2019	0.3	\$ 418.00	\$ 125.40	Review debt sustainability analysis presentation from FOMB advisors.
Outside PR	218	Frehse, John	9/30/2019	1.2	\$ 916.75	\$ 1,100.10	Review documentation in connection with the T&D transaction and the transition phase as requested by representatives of AAFAF and the P3 Authority.
<b>Total - Fees</b>				<b>806.0</b>		<b>\$ 514,988.18</b>	



***Invoice Remittance***

November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-EIGHTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC SEPTEMBER 1, 2019 TO SEPTEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-eighth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2019 through September 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services from September 1, 2019 to September 30, 2019**

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Professional Services	\$410,518.88
Expenses	\$53,777.84
<b>Total Amount Due</b>	<b>\$464,296.72</b>

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***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Implementation Project

### Professional Services from September 1, 2019 to September 30, 2019

Professional	Title	Rate	Hours	Total
Batlle, Fernando	Senior Managing Director	\$875.00	1.80	\$1,575.00
Beil, Rebecca	Senior Director	\$380.00	161.10	\$61,218.00
Boo, Jason	Managing Director	\$451.25	77.70	\$35,062.13
Brickner, Stephen	Senior Director	\$380.00	46.10	\$17,518.00
Cowherd, Kevin	Senior Managing Director	\$522.50	21.70	\$11,338.25
Edwards, Jessica	Senior Associate	\$308.75	81.80	\$25,255.75
Estrin, Vicki	Senior Managing Director	\$522.50	35.60	\$18,601.00
Fullana, Jaime	Senior Associate	\$300.00	83.80	\$25,140.00
Jandura, Daniel	Senior Director	\$380.00	63.30	\$24,054.00
Schulte, Justin	Senior Associate	\$332.50	114.60	\$38,104.50
Stacy, Sean	Senior Director	\$380.00	129.30	\$49,134.00
Tabor, Ryan	Managing Director	\$451.25	87.50	\$39,484.38
Thacker, Michael	Senior Director	\$380.00	112.30	\$42,674.00
Yoshimura, Arren	Director	\$332.50	4.40	\$1,463.00
Zotos, Chrisanthi	Director	\$332.50	8.00	\$2,660.00
Zughni, Farrah	Senior Associate	\$308.75	2.50	\$771.88
Total Hourly Fees			1,031.50	\$394,053.88
Subcontractor 1 <sup>(1)</sup>				\$8,065.00
Subcontractor 2 <sup>(1)</sup>				\$8,400.00
<b>Total Fees</b>				<b>\$410,518.88</b>

(1) Invoices can be provided upon request





## ***Invoice Summary***

Expense Category	Billed Amount
Airfare/Railway	\$18,136.83
Lodging - PR	\$23,608.81
Lodging - US	\$0.00
Meals - PR	\$5,950.00
Meals - US	\$1,266.80
Transportation - PR	\$3,377.92
Transportation - US	\$1,437.48
Other	\$0.00
<b>TOTAL</b>	<b>\$53,777.84</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Batlle, Fernando	9/25/2019	1.80	\$875.00	\$1,575.00	Participate in meeting with representatives from Department of Education, AAFAF and FOMB to discuss FOMB findings related to budgetary issues at the department. (1.8)
Outside - PR	10	Beil, Rebecca	9/3/2019	0.50	\$380.00	\$190.00	Participate in analysis of forensics and fire right sizing model with S.Stacy (ACG) to gather inputs for facilitated session planning (.5)
Outside - PR	10	Beil, Rebecca	9/3/2019	0.70	\$380.00	\$266.00	Participate in planning meeting with S. Stacy (ACG) and J.Boo (ACG) to prepare for 911 IT department implementation working session (.7).
Outside - PR	10	Beil, Rebecca	9/3/2019	0.90	\$380.00	\$342.00	Participate in planning meeting with S. Stacy (ACG) and J.Boo (ACG) to prepare for 911 Facilities department implementation working session (.9)
Outside - PR	10	Beil, Rebecca	9/3/2019	1.20	\$380.00	\$456.00	Participate in planning meeting with S. Stacy (ACG) and J.Boo (ACG) to prepare for 911 Finance department implementation working session (1.2)
Outside - PR	10	Beil, Rebecca	9/3/2019	1.30	\$380.00	\$494.00	Participate in planning meeting with S. Stacy (ACG) and J.Boo (ACG) to prepare for 911 HR department implementation working session (1.3)
Outside - PR	10	Beil, Rebecca	9/3/2019	2.60	\$380.00	\$988.00	Review DPS documentation to plan for upcoming implementation working sessions (2.6)
PR	10	Beil, Rebecca	9/4/2019	0.70	\$380.00	\$266.00	Participate in planning meeting with J. Boo (ACG) and S.Stacy (ACG) to prepare for Forensics IT department implementation working session (.7)
PR	10	Beil, Rebecca	9/4/2019	0.90	\$380.00	\$342.00	Participate in planning meeting with J. Boo (ACG) and S.Stacy (ACG) to prepare for Forensics Facilities department implementation working session (.9)
PR	10	Beil, Rebecca	9/4/2019	1.30	\$380.00	\$494.00	Participate in planning meeting with J. Boo (ACG) and S.Stacy (ACG) to prepare for Forensics HR department implementation working session (1.3)
PR	10	Beil, Rebecca	9/4/2019	1.60	\$380.00	\$608.00	Participate in planning meeting with J. Boo(ACG) and S.Stacy (ACG) to prepare for Forensics Finance department implementation working session (1.6)
PR	10	Beil, Rebecca	9/4/2019	1.80	\$380.00	\$684.00	Create agendas for Forensics and 911 working sessions (1.8)
PR	10	Beil, Rebecca	9/4/2019	2.40	\$380.00	\$912.00	Review DPS documentation to plan for upcoming implementation working sessions (2.4).
PR	10	Beil, Rebecca	9/5/2019	0.80	\$380.00	\$304.00	Participate in meeting with J.Boo (ACG), C. Gonzalez (ACG), R. Macando (AAFAF), M. Galindo (AAFAF) to discuss open questions and critical issues to implementation progress (.8)
PR	10	Beil, Rebecca	9/5/2019	1.10	\$380.00	\$418.00	Review DPS implementation and consolidation workplans (1.1)
PR	10	Beil, Rebecca	9/5/2019	3.10	\$380.00	\$1,178.00	Review DPS implementation plans for upcoming implementation working sessions (3.1)
PR	10	Beil, Rebecca	9/5/2019	3.70	\$380.00	\$1,406.00	Analyze DPS savings reports to plan for plan for upcoming implementation working sessions (3.7)
PR	10	Beil, Rebecca	9/6/2019	0.50	\$380.00	\$190.00	Participate on telephone call with C. Gonzalez (ACG) to discuss follow up on critical issues and next steps (.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	9/6/2019	0.70	\$380.00	\$266.00	Document meeting minutes from 9/5 open questions and critical issues to implementation progress discussion (.7)
PR	10	Beil, Rebecca	9/6/2019	1.10	\$380.00	\$418.00	Participate on telephone call with J.Boo (ACG) to discuss DPS implementation and consolidation planning (1.1)
Outside - PR	10	Beil, Rebecca	9/6/2019	1.60	\$380.00	\$608.00	Review DPS documentation to plan for upcoming implementation working sessions (1.6).
PR	10	Beil, Rebecca	9/9/2019	1.60	\$380.00	\$608.00	Prepare for discovery meeting to understand implementation and savings plans for Fire (1.6).
PR	10	Beil, Rebecca	9/9/2019	1.90	\$380.00	\$722.00	Prepare for discovery meeting to understand implementation and savings plans for PREMA (1.9)
Outside - PR	10	Beil, Rebecca	9/10/2019	1.90	\$380.00	\$722.00	Review output from DPS / Emergency Management implementation savings planning meeting (1.9)
Outside - PR	10	Beil, Rebecca	9/10/2019	2.30	\$380.00	\$874.00	Review output from DPS / Fire implementation savings planning meeting (2.3).
Outside - PR	10	Beil, Rebecca	9/10/2019	2.90	\$380.00	\$1,102.00	Participate in DPS / Emergency Management implementation savings planning meeting with G.Delgado {PREMA}, M.Galindo (AAFAF), J.Boo (ACG), S.Stacy (ACG), and J.Fullana (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (2.9)
Outside - PR	10	Beil, Rebecca	9/10/2019	3.10	\$380.00	\$1,178.00	Participate in DPS / Fire implementation savings planning meeting with E. Cotto (FIRE), M.Galindo (AAFAF), S.Stacy (ACG), and J.Fullana (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (3.1)
PR	10	Beil, Rebecca	9/11/2019	2.60	\$380.00	\$988.00	Review DPS budget reporting documentation (2.6)
PR	10	Beil, Rebecca	9/11/2019	3.30	\$380.00	\$1,254.00	Prepare and distribute actional plan for DPS / PREMA cost saving from 10 Sept meeting (3.3)
PR	10	Beil, Rebecca	9/11/2019	3.60	\$380.00	\$1,368.00	Prepare and distribute actionable plan for DPS / Fire cost savings from 10 Sept meeting (3.6)
Outside - PR	10	Beil, Rebecca	9/12/2019	0.90	\$380.00	\$342.00	Prepare request for discovery meetings with DPS agencies to understand implementation status, reporting challenges, and future initiatives (.9)
Outside - PR	10	Beil, Rebecca	9/12/2019	0.90	\$380.00	\$342.00	Prepare request for discovery meetings with DPS functional leads to understand Back Office Consolidation status, reporting, and future initiatives (.9)
Outside - PR	10	Beil, Rebecca	9/12/2019	1.70	\$380.00	\$646.00	Participate in meeting with representatives from AIDH, Tourism Company, DEDC, M. Galindo (AAFAF), R. Maldonado (AAFAF), C. Gonzalez (ACG), R. Jimenez (V2A), S.Stacy (ACG) to kick off Gaming Commission implementation, review project plan, and prioritize next steps (1.7).
Outside - PR	10	Beil, Rebecca	9/12/2019	2.60	\$380.00	\$988.00	Prepare templates for DPS implementation planning (2.6)
PR	10	Beil, Rebecca	9/16/2019	1.40	\$380.00	\$532.00	Participate on call with J.Boo (ACG), S.Stacy (ACG), J.Fullana (ACG), and C.Gonzalez (ACG) to review 9/24 DPS FOMB agenda and document required data elements to gather in DPS preparation sessions scheduled for week of 9/16 (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	9/16/2019	1.80	\$380.00	\$684.00	Review DPS Back Office Consolidation plans to prepare for 9/18 meeting (1.8)
PR	10	Beil, Rebecca	9/16/2019	1.90	\$380.00	\$722.00	Review Implementation Tracker, Sabana FY20 Budget, and Right Sizing Model documents to prepare for 9/17 meetings (1.9).
PR	10	Beil, Rebecca	9/17/2019	0.10	\$380.00	\$38.00	Participate in discovery meeting with K.Cowherd (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), H.Lopez (NIE)
PR	10	Beil, Rebecca	9/17/2019	0.40	\$380.00	\$152.00	Review status updates for inclusion in bi-weekly status update (.4)
PR	10	Beil, Rebecca	9/17/2019	0.80	\$380.00	\$304.00	Participate in a meeting with M.Rodríguez (NIE) and K. Cowherd (ACG) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (.8)
PR	10	Beil, Rebecca	9/17/2019	0.90	\$380.00	\$342.00	Review DPS Back Office Consolidation plans to prepare for 9/18 meeting (.9)
PR	10	Beil, Rebecca	9/17/2019	1.10	\$380.00	\$418.00	Participate in discovery meeting with K.Cowherd (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), Y.Gonzalez (911), and L.Otero (911) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (1.1)
PR	10	Beil, Rebecca	9/17/2019	1.60	\$380.00	\$608.00	Participate in discovery meeting with K.Cowherd (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), J.Rodriguez (NCEM), and M.Lebon (NCEM) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (1.6)
PR	10	Beil, Rebecca	9/17/2019	2.20	\$380.00	\$836.00	Participate in discovery meeting with K.Cowherd (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), F.Fuentes (NPPR), and S.Clemente (NPPR) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (2.2)
PR	10	Beil, Rebecca	9/17/2019	2.40	\$380.00	\$912.00	Review notes from 911, Emergency Medical, Special Investigation, and Police discovery meetings (2.4).
PR	10	Beil, Rebecca	9/17/2019	2.60	\$380.00	\$988.00	Review materials for 911, Emergency Medical, Special Investigation, and Police discovery meetings (2.6)
PR	10	Beil, Rebecca	9/18/2019	1.00	\$380.00	\$380.00	Participate in planning meeting with J.Fullana (ACG), K.Cowherd (ACG), J.Boo (ACG), C.Gonzalez (ACG), and S.Stacy (ACG) to review output from various DPS meetings and prepare content for 9/24 FOMB meeting (1)
PR	10	Beil, Rebecca	9/18/2019	2.00	\$380.00	\$760.00	Participate in discovery meeting with J.Fullana (ACG), K.Cowherd (ACG), M.Galindo (AAFAF), S.Clemente (NPPR), A.Morales (DPS), J.Lopez (DPS), and J.Rivera (DPS) to understand back office consolidation plans, status, and obstacles in preparation for 9/24 FOMB meeting (2)
PR	10	Beil, Rebecca	9/18/2019	1.70	\$380.00	\$646.00	Review key Police Department activities and outcomes to prepare for upcoming agency meetings and deliverables
PR	10	Beil, Rebecca	9/18/2019	1.70	\$380.00	\$646.00	Review key Fire Department activities and outcomes to prepare for upcoming agency meetings and deliverables
PR	10	Beil, Rebecca	9/18/2019	1.70	\$380.00	\$646.00	Review key PREMA Department activities and outcomes to prepare for upcoming agency meetings and deliverables

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Beil, Rebecca	9/18/2019	1.90	\$380.00	\$722.00	Review key 9-1-1 Department activities and outcomes to prepare for upcoming agency meetings and deliverables
PR	10	Beil, Rebecca	9/18/2019	2.00	\$380.00	\$760.00	Review key EMS Department activities and outcomes to prepare for upcoming agency meetings and deliverables
PR	10	Beil, Rebecca	9/18/2019	1.00	\$380.00	\$380.00	Review key Forensics Department activities and outcomes to prepare for upcoming agency meetings and deliverables
PR	10	Beil, Rebecca	9/18/2019	1.00	\$380.00	\$380.00	Review key Special Investigations Department activities and outcomes to prepare for upcoming agency meetings and deliverables
Outside - PR	10	Beil, Rebecca	9/19/2019	2.10	\$380.00	\$798.00	Participate in planning meeting with J.Fullana (ACG), K.Cowherd (ACG), M.Galindo (AAFAF), and R.Maldonado (AAFAF), to understand DPS engagement and approach (2.1)
PR	10	Beil, Rebecca	9/19/2019	2.40	\$380.00	\$912.00	Participate in discovery meeting with J. Fullana (ACG), K. Cowherd (ACG), M. Galindo (AAFAF), S. Clemente (NPPR), A. Alwarado (NPPR), and M. Perez (NPPR), to understand Police cost saving initiatives status (2.4)
PR	10	Beil, Rebecca	9/19/2019	2.50	\$380.00	\$950.00	Review key activities and outcomes from current week related to DPS work stream to prepare for upcoming agency meetings and deliverables (2.5).
PR	10	Beil, Rebecca	9/20/2019	0.40	\$380.00	\$152.00	Document DPS updates for Ankura Implementation and Consolidation status report for week ending 9/21 (.4)
PR	10	Beil, Rebecca	9/20/2019	0.70	\$380.00	\$266.00	Revise DPS FOMB slides from working session meeting (.7).
PR	10	Beil, Rebecca	9/20/2019	0.80	\$380.00	\$304.00	Participate in planning meeting with J.Boo (ACG) and C.Gonzalez (ACG) to plan next steps for DPS FOMB preparations (.8)
PR	10	Beil, Rebecca	9/20/2019	0.80	\$380.00	\$304.00	Participate in working meeting with J.Fullana (ACG), C.Gonzalez (ACG), M.Galindo, and M.Canino to review and update DPS FOMB presentation (.8)
Outside - PR	10	Beil, Rebecca	9/20/2019	2.50	\$380.00	\$950.00	Review key activities and outcomes from current week related to DPS work stream to prepare for upcoming agency meetings and deliverables (2.5)
PR	10	Beil, Rebecca	9/22/2019	0.70	\$380.00	\$266.00	Review key documents related to DPS work stream to prepare presentation for FOMB meeting (.7)
PR	10	Beil, Rebecca	9/22/2019	3.30	\$380.00	\$1,254.00	Revise FOMB presentation from team feedback and reviewed documents (3.3).
PR	10	Beil, Rebecca	9/23/2019	1.70	\$380.00	\$646.00	Participate in a meeting with J.Boo (ACG), J. Fullana (ACG), C. Gonzalez (ACG), and S. Stacy (ACG) to review DPS FOMB presentation on 9/24 (1.7)
PR	10	Beil, Rebecca	9/23/2019	2.80	\$380.00	\$1,064.00	Review key documents related to DPS work stream to prepare presentation for FOMB meeting (2.8)
PR	10	Beil, Rebecca	9/23/2019	1.60	\$380.00	\$608.00	Analyze supporting DPS documentation
PR	10	Beil, Rebecca	9/23/2019	2.00	\$380.00	\$760.00	Revise FOMB presentation from team feedback
PR	10	Beil, Rebecca	9/24/2019	1.20	\$380.00	\$456.00	Review key documents related to DPS work stream to prepare presentation for FOMB meeting (1.2)
PR	10	Beil, Rebecca	9/24/2019	2.20	\$380.00	\$836.00	Participate in working session with A.Yoshimura (ACG), J.Boo (ACG), C.Gonzalez (ACG), J.Fullana

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							(ACG), and S.Stacy (ACG) to review and revise the DPS FOMB presentation (2.2)
PR	10	Beil, Rebecca	9/24/2019	4.90	\$380.00	\$1,862.00	Revise FOMB presentation from team feedback and reviewed documents (4.9).
PR	10	Beil, Rebecca	9/25/2019	0.30	\$380.00	\$114.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of state (.3)
PR	10	Beil, Rebecca	9/25/2019	0.50	\$380.00	\$190.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of public safety (.5)
PR	10	Beil, Rebecca	9/25/2019	0.70	\$380.00	\$266.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of education (.7)
Outside - PR	10	Beil, Rebecca	9/25/2019	1.10	\$380.00	\$418.00	Participate in discussion with J.Fullana (ACG) and M.Galindo (AAFAF) to discuss requested changes to the FOMB presentation (1.1).
Outside - PR	10	Beil, Rebecca	9/25/2019	1.90	\$380.00	\$722.00	Prepare PRITS organizational chart (1.9)
Outside - PR	10	Beil, Rebecca	9/25/2019	2.40	\$380.00	\$912.00	Review key documents related to DPS work stream to prepare presentation for FOMB meeting (2.4)
Outside - PR	10	Beil, Rebecca	9/25/2019	3.20	\$380.00	\$1,216.00	Participate in PRITS organization structure development workshop with G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), C. Gonzalez (ACF), and S.Stacy (ACG) to complete development of PRITS org chart, evaluate transfers from OGP, and review sources of funding for critical positions (3.2)
Outside - PR	10	Beil, Rebecca	9/25/2019	3.70	\$380.00	\$1,406.00	Revise FOMB presentation from team feedback and reviewed documents (3.7)
PR	10	Beil, Rebecca	9/26/2019	1.20	\$380.00	\$456.00	Participate in meeting with J.Boo (ACG), R.Maldonado (AAFAF) to review department of education priorities (1.2).
Outside - PR	10	Beil, Rebecca	9/26/2019	1.40	\$380.00	\$532.00	Review key documents related to DPS work stream to prepare presentation for FOMB meeting (1.4)
Outside - PR	10	Beil, Rebecca	9/26/2019	1.10	\$380.00	\$418.00	Revise DPS FOMB presentation
Outside - PR	10	Beil, Rebecca	9/26/2019	1.10	\$380.00	\$418.00	Analyze supporting DPS documentation
PR	10	Beil, Rebecca	9/26/2019	2.00	\$380.00	\$760.00	Perform quality control review of data included in presentation
PR	10	Beil, Rebecca	9/26/2019	2.20	\$380.00	\$836.00	Analyze PRDE financial targets to understand status of their program
PR	10	Beil, Rebecca	9/26/2019	2.10	\$380.00	\$798.00	Analyze PRDE performance data to understand status of their program
PR	10	Beil, Rebecca	9/27/2019	1.90	\$380.00	\$722.00	Review information regarding department of education progress toward restructuring (1.9)
Outside - PR	10	Beil, Rebecca	9/27/2019	1.90	\$380.00	\$722.00	Prepare notes and agenda for next week's DPS meetings regarding the FOMB presentation
Outside - PR	10	Beil, Rebecca	9/27/2019	1.20	\$380.00	\$456.00	Prepare for DPS meetings covering FOMB presentation
Outside - PR	10	Beil, Rebecca	9/27/2019	1.80	\$380.00	\$684.00	Revise DPS FOMB presentation
Outside - PR	10	Beil, Rebecca	9/27/2019	1.40	\$380.00	\$532.00	Analyze supporting DPS documentation



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Beil, Rebecca	9/29/2019	0.40	\$380.00	\$152.00	Analyze 911 FY19 savings targets from rightsizing model (.4).
Outside - PR	10	Beil, Rebecca	9/30/2019	0.60	\$380.00	\$228.00	Participate on telephone call with C.Gonzalez (ACG) and S.Stacy (ACG) to develop meting plans for the week (.6)
Outside - PR	10	Beil, Rebecca	9/30/2019	0.60	\$380.00	\$228.00	Analyze department of education FY 19 and FY 20 budgets to understand current reporting (.6).
Outside - PR	10	Beil, Rebecca	9/30/2019	4.80	\$380.00	\$1,824.00	Review department of education documentation to prepare for engagement (4.8)
Outside - PR	10	Boo, Jason	9/3/2019	0.70	\$451.25	\$315.88	Participate in planning meeting with S. Stacy (ACG) and R. Beil (ACG) to prepare for 911 IT department implementation working session (.7).
Outside - PR	10	Boo, Jason	9/3/2019	0.90	\$451.25	\$406.13	Participate in planning meeting with S. Stacy (ACG) and R. Beil (ACG) to prepare for 911 Facilities department implementation working session (.9)
Outside - PR	10	Boo, Jason	9/3/2019	1.20	\$451.25	\$541.50	Participate in planning meeting with S. Stacy (ACG) and R. Beil (ACG) to prepare for 911 Finance department implementation working session (1.2)
Outside - PR	10	Boo, Jason	9/3/2019	1.30	\$451.25	\$586.63	Participate in planning meeting with S. Stacy (ACG) and R. Beil (ACG) to prepare for 911 HR department implementation working session (1.3)
PR	10	Boo, Jason	9/4/2019	0.70	\$451.25	\$315.88	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics IT department implementation working session (.7).
PR	10	Boo, Jason	9/4/2019	0.90	\$451.25	\$406.13	Participate in planning meeting with S. Stacy (ACG) and R. Beil (ACG) to prepare for Forensics Facilities department implementation working session (.9)
PR	10	Boo, Jason	9/4/2019	1.30	\$451.25	\$586.63	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics HR department implementation working session (1.3)
PR	10	Boo, Jason	9/4/2019	1.60	\$451.25	\$722.00	Participate in planning meeting with J. Boo(ACG) and R. Beil (ACG) to prepare for Forensics Finance department implementation working session (1.6)
PR	10	Boo, Jason	9/5/2019	0.80	\$451.25	\$361.00	Participate in meeting with R.Beil (ACG), C. Gonzalez (ACG), R. Macando (AAFAF), M. Galindo (AAFAF) to discuss open questions and critical issues to implementation progress (.8)
PR	10	Boo, Jason	9/6/2019	1.10	\$451.25	\$496.38	Participate on telephone call with R.Beil (ACG) to discuss DPS implementation and consolidation planning (1.1)
PR	10	Boo, Jason	9/9/2019	0.60	\$451.25	\$270.75	Prepare for DPS / Emergency Management meeting (.6)
PR	10	Boo, Jason	9/9/2019	1.10	\$451.25	\$496.38	Review of Emergency Management monthly savings report August submission (1.1)
PR	10	Boo, Jason	9/10/2019	0.70	\$451.25	\$315.88	Prepare for PRITS agency setup meeting (.7)
PR	10	Boo, Jason	9/10/2019	1.10	\$451.25	\$496.38	Review of Department of Transportation annual report and organizational chart for state of Delaware for inclusion into HTA analysis (1.1)
PR	10	Boo, Jason	9/10/2019	1.30	\$451.25	\$586.63	Review of Department of Transportation annual report and organizational chart for state of Rhode Island for inclusion into HTA analysis (1.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Boo, Jason	9/10/2019	1.60	\$451.25	\$722.00	Review of Department of Transportation annual report and organizational chart for state of Ohio for inclusion into HTA analysis (1.6)
PR	10	Boo, Jason	9/10/2019	1.80	\$451.25	\$812.25	Review of Department of Transportation annual report and organizational chart for state of Kansas for inclusion into HTA analysis (1.8)
Outside - PR	10	Boo, Jason	9/10/2019	2.90	\$451.25	\$1,308.63	Participate in DPS / Emergency Management implementation savings planning meeting with G.Delgado {PREMA}, M.Galindo (AAFAF), S.Stacy (ACG), R.Beil (ACG), and J.Fullana (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (2.9)
Outside - PR	10	Boo, Jason	9/11/2019	0.30	\$451.25	\$135.38	Review of PRITS organization structure descriptions (.4)
Outside - PR	10	Boo, Jason	9/11/2019	1.20	\$451.25	\$541.50	Participate in meeting with G. Loran (AAFAF) and C. Gonzalez (ACG) to discuss HTA Analysis (1.2)
Outside - PR	10	Boo, Jason	9/11/2019	1.20	\$451.25	\$541.50	Prepare for HTA Analysis status update meeting (1.2)
Outside - PR	10	Boo, Jason	9/11/2019	1.40	\$451.25	\$631.75	Review of HTA operating expense report provided by G. Loran (AAFAF) (1.4)
PR	10	Boo, Jason	9/11/2019	1.80	\$451.25	\$812.25	Participate in DNER agency consolidation planning meeting with S.Stacy (ACG), C. Gonzalez (ACG), and representatives from DNER to discuss critical path Finance and payroll tasks (1.8)
PR	10	Boo, Jason	9/11/2019	2.70	\$451.25	\$1,218.38	Participate in PRITS agency setup meeting with M.Galindo (AAFAF), R. Maldando (AAFAF), representatives from PRITS, S.Stacy (ACG), and C. Gonzalez (ACG) to discuss HR and Finance workplan (2.7)
Outside - PR	10	Boo, Jason	9/12/2019	1.90	\$451.25	\$857.38	Review of Department of Transportation annual report and organizational chart for state of Illinois for inclusion into HTA analysis (1.9)
PR	10	Boo, Jason	9/13/2019	1.20	\$451.25	\$541.50	Review of HTA Operating Expense (Construction) Report (1.2)
PR	10	Boo, Jason	9/13/2019	1.40	\$451.25	\$631.75	Review of HTA Operating Expense (Administrative) Report (1.4)
PR	10	Boo, Jason	9/16/2019	1.40	\$451.25	\$631.75	Participate on call with S. Stacy (ACG), R. Beil (ACG), J. Fullana (ACG) and C. Gonzalez (ACG) to review 9/24 DPS FOMB agenda and document required data elements to gather in DPS preparation sessions scheduled for week of 9/16 (1.4)
PR	10	Boo, Jason	9/17/2019	1.80	\$451.25	\$812.25	Review of HTA Fiscal Plan document (1.8)
Outside - PR	10	Boo, Jason	9/18/2019	1.20	\$451.25	\$541.50	Prepare for HTA Capacity Planning meeting (1.2)
PR	10	Boo, Jason	9/19/2019	0.90	\$451.25	\$406.13	Perform analysis to identify agencies with highest attainable cost savings targets (.9)
PR	10	Boo, Jason	9/19/2019	1.10	\$451.25	\$496.38	Participate on call with C. Gonzalez (ACG) and representatives from HTA to discuss the analysis performed to develop the revised organizational structure (1.1)
PR	10	Boo, Jason	9/19/2019	1.20	\$451.25	\$541.50	Revisions to summary presentation of Ankura's Implementation Team's work to date and recommended go forward work plan (1.2)
Outside - PR	10	Boo, Jason	9/19/2019	1.90	\$451.25	\$857.38	Create summary presentation for AAFAF highlighting the Implementation Team's work to date and recommended go forward work plan (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Boo, Jason	9/20/2019	0.60	\$451.25	\$270.75	Participate on call with C. Gonzalez (ACG) and G. Loran (HTA) to provide status update on the capacity plan analysis (.6)
PR	10	Boo, Jason	9/20/2019	0.80	\$451.25	\$361.00	Participate in a meeting with R. Beil (ACG) and C. Gonzalez (ACG) to prepare for DPS/FOMB meeting on 09/24 (.8)
PR	10	Boo, Jason	9/20/2019	1.80	\$451.25	\$812.25	Review of draft DPS presentation for FOMB meeting on 09/24 (1.8)
PR	10	Boo, Jason	9/23/2019	1.70	\$451.25	\$767.13	Participate in a meeting with R. Beil (ACG), J. Fullana (ACG), C. Gonzalez (ACG), and S. Stacy (ACG) to review DPS FOMB presentation (1.7)
PR	10	Boo, Jason	9/23/2019	1.90	\$451.25	\$857.38	Review of comparable highway organizational charts for inclusion into HTA analysis (1.9)
PR	10	Boo, Jason	9/24/2019	1.20	\$451.25	\$541.50	Participate in meeting with F. Batlle (ACG) and R. Tabor (ACG) to review presentation detailing work completed to date (1.2)
Outside - PR	10	Boo, Jason	9/24/2019	1.40	\$451.25	\$631.75	Revise Ankura Implementation Status presentation to include Ankura team profiles (1.4)
PR	10	Boo, Jason	9/24/2019	1.60	\$451.25	\$722.00	Participate in meeting with F. Batlle (ACG) and R. Tabor (ACG) to review presentation detailing go-forward recommendations (1.6)
PR	10	Boo, Jason	9/24/2019	1.70	\$451.25	\$767.13	Revise Ankura Implementation Status presentation to include current work completed activities (1.7)
PR	10	Boo, Jason	9/24/2019	2.20	\$451.25	\$992.75	Participate in working session with A.Yoshimura (ACG), R.Beil (ACG), C.Gonzalez (ACG), J.Fullana (ACG), and S.Stacy (ACG) to review and revise the DPS FOMB presentation (2.2)
PR	10	Boo, Jason	9/25/2019	0.30	\$451.25	\$135.38	Participate in meeting with R.Beil (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of state (.3)
PR	10	Boo, Jason	9/25/2019	0.50	\$451.25	\$225.63	Participate in meeting with R.Beil (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of public safety (.5)
PR	10	Boo, Jason	9/25/2019	0.70	\$451.25	\$315.88	Participate in meeting with R.Beil (ACG), S.Stacy (ACG), and J.Fullana (ACG) to discuss organizational approach to agency engagement with department of education (.7)
Outside - PR	10	Boo, Jason	9/25/2019	0.80	\$451.25	\$361.00	Prepare for meeting with V. Estrin (ACG) and R. Tabor (ACG) to discuss key takeaways from the Ankura Implementation team's presentation to representatives from AAFAF (.8)
Outside - PR	10	Boo, Jason	9/25/2019	1.10	\$451.25	\$496.38	Review DPS/FOMB presentation to confirm FY19 milestones are comprehensive (1.1)
Outside - PR	10	Boo, Jason	9/25/2019	1.20	\$451.25	\$541.50	Participate in meeting with V. Estrin (ACG) and R. Tabor (ACG) to discuss key takeaways from the Ankura Implementation team's presentation to representatives from AAFAF (1.2)
Outside - PR	10	Boo, Jason	9/25/2019	1.30	\$451.25	\$586.63	Review of DOE Fiscal Plan in preparation for DOE/FOMB meeting (1.3)
Outside - PR	10	Boo, Jason	9/25/2019	1.60	\$451.25	\$722.00	Participate in meeting with representatives from AAFAF, F. Batlle (ACG), V. Estrin (ACG), and R. Tabor (ACG) to review the work completed and recommendations from Ankura's Implementation team (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Boo, Jason	9/25/2019	1.90	\$451.25	\$857.38	Participate in meeting with representatives from DOE, R. Maldando (AAFAF), K. Fraguada (AAFAF), representatives from DOE, representatives from FOMB, and F. Batlle (ACG) to review the results from the FOMB's budgetary, financial, and operational analysis (1.9)
PR	10	Boo, Jason	9/26/2019	0.40	\$451.25	\$180.50	Participate in meeting with S.Stacy (ACG), and C. Gonzalez (ACG) to discuss organizational approach to agency engagement with department of education (.4)
PR	10	Boo, Jason	9/26/2019	0.50	\$451.25	\$225.63	Review of FOMB's budgetary, financial, and operational analysis on DOE's Special Education yearly spend (1.9)
PR	10	Boo, Jason	9/26/2019	0.70	\$451.25	\$315.88	Review of FOMB's budgetary, financial, and operational analysis on DOE's Federal funding issues (.7)
Outside - PR	10	Boo, Jason	9/26/2019	1.20	\$451.25	\$541.50	Participate in meeting with R.Beil (ACG), R.Maldonado (AAFAF) to review department of education priorities (1.2).
Outside - PR	10	Boo, Jason	9/26/2019	1.30	\$451.25	\$586.63	Review of OCFO/FOMB Working Session to analyze DOE areas for improvement (1.3)
Outside - PR	10	Boo, Jason	9/26/2019	1.40	\$451.25	\$631.75	Review of DOE Fiscal Plan (1.4)
Outside - PR	10	Boo, Jason	9/26/2019	1.60	\$451.25	\$722.00	Review of FOMB's budgetary, financial, and operational analysis on DOE's budget variance (1.6)
PR	10	Boo, Jason	9/27/2019	2.10	\$451.25	\$947.63	Review of DOE budget discrepancies analysis developed by DOE in response to FOMB request (2.1)
Outside - PR	20	Brickner, Stephen	9/1/2019	0.50	\$380.00	\$190.00	Read all ASES budget and strategy documentation for summary (0.5)
Outside - PR	20	Brickner, Stephen	9/3/2019	0.50	\$380.00	\$190.00	Read and summarize ASES documents for meeting with Department of Health (0.5)
Outside - PR	20	Brickner, Stephen	9/4/2019	0.60	\$380.00	\$228.00	Construct Group Purchasing Organization opportunities for Department of Health and Centro Medico (0.6)
Outside - PR	20	Brickner, Stephen	9/4/2019	2.00	\$380.00	\$760.00	Finalize summary of multiple ASES consulting documents to prepare for Department of Health meeting on Thursday (2)
Outside - PR	20	Brickner, Stephen	9/4/2019	1.00	\$380.00	\$380.00	Meet with J. DeJesus (CCPRC) and S. Brickner, D. Jandura (ACG) to review General Services legislation regarding the impact on purchasing at Centro Medico (1)
Outside - PR	20	Brickner, Stephen	9/4/2019	1.00	\$380.00	\$380.00	Participate in meeting with J. Matta and R. Nieves (ASEM) and R. Tabor, V. Estrin, S. Brickner and M. Thacker (Ankura) regarding initial Ankura ASEM and UDH process improvement observations and assessment findings (1)
PR	20	Brickner, Stephen	9/4/2019	0.60	\$380.00	\$228.00	Prepare agenda for H. Berrios and C. Matta (ASEM Purchasing) meeting on Thursday (0.6)
PR	20	Brickner, Stephen	9/4/2019	0.60	\$380.00	\$228.00	Prepare agenda for P. Bareras (ASEM) meeting on Thursday (0.6)
PR	20	Brickner, Stephen	9/4/2019	0.50	\$380.00	\$190.00	Prepare summary of key outcomes from 9/4/19 meeting with J. Matta and R. Nieves (ASEM) regarding initial Ankura, ASEM and UDH process improvement observations and assessment findings (0.5)
Outside - PR	20	Brickner, Stephen	9/5/2019	1.00	\$380.00	\$380.00	Create and send email sharing and explaining the General Services Administration centralized

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							purchasing legislation key bullet points affecting healthcare purchasing (1)
Outside - PR	20	Brickner, Stephen	9/5/2019	0.60	\$380.00	\$228.00	Create and send email to P. Bareras (ASEM) requesting examples of Centro Medico budget allocation adjustment needed from FOMB (0.6)
Outside - PR	20	Brickner, Stephen	9/5/2019	1.00	\$380.00	\$380.00	Create and send email to R. Nieves (ASEM) sharing and explaining the proposed supply expense dashboards for monthly supply expense management at Centro Medico (1.0)
Outside - PR	20	Brickner, Stephen	9/5/2019	0.80	\$380.00	\$304.00	Create and send follow-up email to J. Matta (ASEM) requesting Group Purchasing Organization Request For Proposals from Vizient, Acuity and Nexera (.8)
PR	20	Brickner, Stephen	9/5/2019	2.00	\$380.00	\$760.00	Participate in debrief meeting on Centro Medico follow-up activities with V. Estrin, D. Jandura, M. Thacker, and J. Edwards (ACG) (2)
PR	20	Brickner, Stephen	9/5/2019	1.50	\$380.00	\$570.00	Participate in DOH team meeting to review Supply Chain project status with J. Matta, J. DeJesus, R. Nieves and G. VanDerdys (ASEM, CCPRC and HURRA) and R. Tabor, J. Edwards, and J. Schulte (Ankura) for hospital leadership gaining approval for initial recommendations (1.5)
PR	20	Brickner, Stephen	9/5/2019	0.40	\$380.00	\$152.00	Prepare for ASEM Purchasing review with C. Matta and H. Berrios (ASEM) and J. Edwards and S. Brickner (ACG) to review and develop initial priorities for ASEM Supply Chain cost reductions (0.4)
PR	20	Brickner, Stephen	9/9/2019	1.10	\$380.00	\$418.00	Review budget documentation and summarize ASEM budget allocation and distribution problem (1.1)
PR	20	Brickner, Stephen	9/9/2019	2.70	\$380.00	\$1,026.00	Prepare activity summary for August 2019 invoice. Administrative activity. (2.7)
Outside - PR	20	Brickner, Stephen	9/9/2019	0.40	\$380.00	\$152.00	Schedule meeting and create agenda for A. Velez (ASEM CIO). (0.4)
Outside - PR	20	Brickner, Stephen	9/10/2019	0.30	\$380.00	\$114.00	Participate in Ankura PR engagement call to receive all relevant team updates and to understand current status of all work streams (0.3)
Outside - PR	20	Brickner, Stephen	9/10/2019	1.40	\$380.00	\$532.00	Create multiple emails for data request, meeting agendas, follow up to A. Velez (ASEM), R. Nieves (ASEM), J. Matta (ASEM), and N. Carmona (HOPU) (1.4)
Outside - PR	20	Brickner, Stephen	9/10/2019	0.90	\$380.00	\$342.00	Create next steps for ASEM materials management based on meeting with H. Berrios (ASEM) and C. Matta (ASEM). (0.9)
Outside - PR	20	Brickner, Stephen	9/10/2019	1.00	\$380.00	\$380.00	Create next steps plan for P. Barreras (ASEM CFO) regarding budget account allocations for UDH, HOPU, and ASEM. (1.0)
Outside - PR	20	Brickner, Stephen	9/10/2019	0.60	\$380.00	\$228.00	Diagram General Services Administration approach to healthcare purchasing (0.6)
PR	20	Brickner, Stephen	9/10/2019	1.10	\$380.00	\$418.00	Participate in meeting with H. Berrios (ASEM), C. Matta (ASEM Purchasing) and D. Jandura, J. Edwards (Ankura) to review DOH Supply Chain initial recommendations for agreement and next steps (1.1)
PR	20	Brickner, Stephen	9/10/2019	1.10	\$380.00	\$418.00	Participate in meeting with P. Barreras (ASEM Finance) and D. Jandura (ACG) to review DOH Supply Chain initial recommendations for agreement and next steps (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Brickner, Stephen	9/10/2019	0.60	\$380.00	\$228.00	Review budget allocations for follow up with P. Barreras (ASEM CFO) (0.6)
Outside - PR	20	Brickner, Stephen	9/11/2019	0.80	\$380.00	\$304.00	Create Phase 1 Supply Chain next steps with D. Jandura (0.8)
Outside - PR	20	Brickner, Stephen	9/11/2019	0.50	\$380.00	\$190.00	Debrief on HOPU meeting with D. Jandura (ACG) and create next steps for HOPU supply chain (0.5)
Outside - PR	20	Brickner, Stephen	9/11/2019	1.00	\$380.00	\$380.00	Meet A. Velez (ASEM CIO) and discuss Meditech Materials Module access, process, forms and forthcoming system pictures (1)
Outside - PR	20	Brickner, Stephen	9/11/2019	1.00	\$380.00	\$380.00	Participate in a meeting with D. Jandura and R. Tabor (ACG) and R. Nieves (ASEM) to discuss ASEM Supply Chain and Procurement implementation priorities and obtain guidance on key next steps (1)
PR	20	Brickner, Stephen	9/11/2019	1.20	\$380.00	\$456.00	Participate in meeting with N. Carmona (HOPU), D. Jandura, J. Schulte and J. Edwards (ACG) regarding DOH Hospital Transformation workstream progress, initial recommendations, and discuss next steps. (1)
PR	20	Brickner, Stephen	9/11/2019	0.50	\$380.00	\$190.00	Review notes from R. Nieves (ASEM) meeting and determine next steps for ASEM supply chain (0.5)
PR	20	Brickner, Stephen	9/12/2019	0.50	\$380.00	\$190.00	Review key activities and outcomes from week of 9/9/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables with D. Jandura (0.5)
PR	20	Brickner, Stephen	9/13/2019	0.80	\$380.00	\$304.00	Create presentation depicting contracting and purchasing key healthcare considerations for Centro Medico (0.8)
PR	20	Brickner, Stephen	9/13/2019	0.30	\$380.00	\$114.00	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 9/16/19. (0.3)
PR	20	Brickner, Stephen	9/13/2019	0.50	\$380.00	\$190.00	Write and send email regarding agency support for Centro Medico (0.5)
PR	20	Brickner, Stephen	9/23/2019	0.30	\$380.00	\$114.00	Participate in discussion with R. Tabor and D. Jandura (ACG) regarding DOH Supply Chain and Procurement work stream and potential changes related to GSA (0.3)
PR	20	Brickner, Stephen	9/23/2019	0.30	\$380.00	\$114.00	Plan for multiple supply chain meetings at Centro Medico this coming week (0.3)
PR	20	Brickner, Stephen	9/24/2019	0.30	\$380.00	\$114.00	Participate in Department of Health discussion with D. Jandura (ACG) regarding DOH Supply Chain and Procurement work stream to update action plan execution (0.3)
PR	20	Brickner, Stephen	9/24/2019	0.50	\$380.00	\$190.00	Review and revise agenda for Wednesday meeting with C. Matta (ASEM Director of Purchasing) and H. Berrios (ASEM Supply Chain Officer). (0.5)
PR	20	Brickner, Stephen	9/24/2019	0.60	\$380.00	\$228.00	Review and revise agenda for Wednesday meeting with J. Matta (ASEM CEO). (.6)
PR	20	Brickner, Stephen	9/24/2019	0.20	\$380.00	\$76.00	Review and revise agenda for Wednesday meeting with P. Barreras (ASEM CFO). (0.2)
PR	20	Brickner, Stephen	9/24/2019	0.30	\$380.00	\$114.00	Review and revise agenda for Wednesday meeting with R. Nieves (ASEM Assistant Administrator) (0.3)
PR	20	Brickner, Stephen	9/24/2019	0.40	\$380.00	\$152.00	Review BD and Cardinal ASEM consulting documents for inclusion in Supply Chain recommendations (0.4)
PR	20	Brickner, Stephen	9/25/2019	1.10	\$380.00	\$418.00	Meet with D. Jandura (ACG) to begin to design new Supply Chain model for ASEM (1.1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Brickner, Stephen	9/25/2019	0.70	\$380.00	\$266.00	Participate in meeting to review initial solutions, collect spend data, and plan next steps with D. Jandura (ACG), C. Matta (ASEM-Purchasing), H. Berrios (ASEM-Supply Chain)Supply Chain leadership (0.7)
PR	20	Brickner, Stephen	9/25/2019	0.70	\$380.00	\$266.00	Participate in working session meeting with P. Barreras (ASEM-Finance) and D. Jandura, J. Schulte (ACG) on DOH Supply Chain work stream to understand SALUD budget assignments, dashboard development, invoice simplification and GSA update to improve cash acceleration (0.7)
PR	20	Brickner, Stephen	9/25/2019	0.60	\$380.00	\$228.00	Prepare for update meeting with P. Barreras (ASEM-Finance) on DOH Supply Chain work stream progress to address cash acceleration and process improvement (0.6)
PR	20	Brickner, Stephen	9/25/2019	0.70	\$380.00	\$266.00	Refine healthcare purchasing framework based on feedback from P. Bareras (ASEM-Finance) (0.7)
PR	20	Brickner, Stephen	9/25/2019	1.00	\$380.00	\$380.00	Review and summarize Cardinal Pyxis supply chain solution for upcoming supply chain design session with R. Nieves (ASEM). (1)
Outside - PR	20	Brickner, Stephen	9/26/2019	0.50	\$380.00	\$190.00	Debrief and follow up with D. Jandura and J. Schulte (ACG) from Hospital Leadership meeting to determine action items and planning for next week activities (0.5)
Outside - PR	20	Brickner, Stephen	9/26/2019	0.60	\$380.00	\$228.00	Discuss and plan for future agency work with R. Tabor (ACG) (0.6)
Outside - PR	20	Brickner, Stephen	9/26/2019	1.00	\$380.00	\$380.00	Participate in Hospital Leadership update meeting with J. Matta, N. Carmona, R. Nieves, E. Rivera and R. Moscoso (ASEM, UDH & HOPU) and D. Jandura, J. Schulte (ACG) on DOH Supply Chain work stream accomplishments, action plans and future strategy (1)
PR	20	Brickner, Stephen	9/27/2019	1.50	\$380.00	\$570.00	Document supply chain meetings, plan for follow-up work for next week, schedule plane flights and hotel stays (1.5)
PR	20	Brickner, Stephen	9/27/2019	1.20	\$380.00	\$456.00	Review and update weekly report on supply chain progress (1.2)
PR	20	Brickner, Stephen	9/30/2019	0.40	\$380.00	\$152.00	Participate in discussion of preparation materials required for 4 work sessions next week in Puerto Rico with Farah Zughni (ACG) (0.4)
Outside - PR	20	Brickner, Stephen	9/30/2019	0.30	\$380.00	\$114.00	Review key activities and outcomes from previous week with D. Jandura related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables (0.3)
Outside - PR	10	Cowherd, Kevin	9/3/2019	1.50	\$522.50	\$783.75	Prepare for DPS facilitated session and review deliverables and approach (1.5).
PR	10	Cowherd, Kevin	9/4/2019	1.00	\$522.50	\$522.50	Review AFFAF and DPS reporting approach and implementation plan deliverables (1.0).
PR	10	Cowherd, Kevin	9/4/2019	1.50	\$522.50	\$783.75	Prepare for DPS facilitated session by reviewing session agenda, approach and deliverables (1.5).
Outside - PR	10	Cowherd, Kevin	9/13/2019	1.00	\$522.50	\$522.50	Review HTA organizational design and staffing levels recommendation (1.0)
PR	10	Cowherd, Kevin	9/13/2019	1.00	\$522.50	\$522.50	Plan DPS actions from facilitated sessions (1.0)
PR	10	Cowherd, Kevin	9/16/2019	1.00	\$522.50	\$522.50	Develop recommendation with Ankura S&P team for allocation of Ankura resources to accelerate cost savings attainment (1.0)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Cowherd, Kevin	9/17/2019	0.10	\$522.50	\$52.25	Participate in discovery meeting with R. Beil (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), H.Lopez (NIE)
PR	10	Cowherd, Kevin	9/17/2019	0.50	\$522.50	\$261.25	Review HTA implementation recommendation with J. Boo (ASG) and C. Gonzalez (ASG) (0.5)
PR	10	Cowherd, Kevin	9/17/2019	0.70	\$522.50	\$365.75	Participate in a meeting with M.Rodríguez(NIE) and R. Beil (ACG) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (.8)
PR	10	Cowherd, Kevin	9/17/2019	1.10	\$522.50	\$574.75	Participate in discovery meeting with R. Beil (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), Y.Gonzalez (911), and L.Otero (911) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (1.1)
PR	10	Cowherd, Kevin	9/17/2019	1.60	\$522.50	\$836.00	Participate in discovery meeting with R. Beil (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), J.Rodriguez (NCEM), and LeBron (NCEM) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (1.6)
PR	10	Cowherd, Kevin	9/17/2019	2.20	\$522.50	\$1,149.50	Participate in discovery meeting with R. Beil (ASG), C.Gonzalez (ASG), M.Galindo (AAFAF), F.Fuentes (NPPR), and S.Clemente (NPPR) to understand cost saving achievements and plans and prepare for upcoming FOMB meeting (2.2)
PR	10	Cowherd, Kevin	9/18/2019	0.50	\$522.50	\$261.25	Review HTA implementation recommendation based upon ACG's analysis
PR	10	Cowherd, Kevin	9/18/2019	1.00	\$522.50	\$522.50	Participate in planning meeting with J.Fullana (ACG), R. Beil (ACG), J.Boo (ACG), C.Gonzalez (ACG), and S.Stacy (ACG) to review output from various DPS meetings and prepare content for 9/24 FOMB meeting (1)
PR	10	Cowherd, Kevin	9/18/2019	1.00	\$522.50	\$522.50	Develop recommendation for allocation of Ankura resources to accelerate cost savings attainment (1.0)
PR	10	Cowherd, Kevin	9/18/2019	2.00	\$522.50	\$1,045.00	Participate in discovery meeting with J.Fullana (ACG), R. Beil (ASG), M.Galindo (AAFAF), S.Clemente (NPPR), A.Morales (DPS), J.Lopez (DPS), and J.Rivera (DPS) to understand back office consolidation plans, status, and obstacles in preparation for 9/24 FOMB meeting (2)
Outside - PR	10	Cowherd, Kevin	9/19/2019	1.60	\$522.50	\$836.00	Participate in planning meeting with J.Fullana (ACG), R. Beil (ASG), M.Galindo (AAFAF), and R.Maldonado (AAFAF), to understand DPS engagement and approach (partial) (1.6)
PR	10	Cowherd, Kevin	9/19/2019	2.40	\$522.50	\$1,254.00	Participate in discovery meeting with J. Fullana (ACG), R. Beil (ASG), M. Galindo (AAFAF), S. Clemente (NPPR), A. Alwarado (NPPR), and M. Perez (NPPR), to understand Police cost saving initiatives status (2.4)
Outside - PR	20	Edwards, Jessica	9/2/2019	1.50	\$308.75	\$463.13	Review key items for week in preparation for meetings with hospital leadership week of September 2nd. (1.5)
Outside - PR	20	Edwards, Jessica	9/3/2019	4.00	\$308.75	\$1,235.00	Review key items for the week in preparation for meetings with hospital leadership (4)
Outside - PR	20	Edwards, Jessica	9/3/2019	0.40	\$308.75	\$123.50	Review of recommendations for key hospital leadership in preparation for meetings week of September (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	9/4/2019	0.80	\$308.75	\$247.00	Coordinate meetings with E. Rivera (UDH), D. Pagan (UDH), C. Fuentes (UDH) for week of September 9th. (0.8)
Outside - PR	20	Edwards, Jessica	9/4/2019	0.90	\$308.75	\$277.88	Debrief and review notes from recommendations in meeting with J. Matta (ASEM) with DOH Ankura team. (0.9)
Outside - PR	20	Edwards, Jessica	9/4/2019	0.70	\$308.75	\$216.13	Participate in meeting with A. Reyes (UDH - Director of Nursing) to discuss nursing recruitment and bed management business case for UDH with J. Schulte, V. Estrin and M. Thacker (ACG) (1.4)
Outside - PR	20	Edwards, Jessica	9/4/2019	0.70	\$308.75	\$216.13	Participate in Ankura team meeting with R. Tabor, V. Estrin, J. Edwards, J. Schulte (ACG) to review action items from meetings on 9/4 with A. Reyes (UDH) on nursing recruiting and discuss next steps with hiring additional nurse (0.7)
Outside - PR	20	Edwards, Jessica	9/4/2019	0.50	\$308.75	\$154.38	Participate in meeting with D. Pagan (UDH) to review Accounts Payable and data reporting for UDH (0.5)
PR	20	Edwards, Jessica	9/4/2019	0.50	\$308.75	\$154.38	Review ASES organizational chart (0.5)
PR	20	Edwards, Jessica	9/4/2019	0.40	\$308.75	\$123.50	Review documents on surgical growth case code cancellation standardization for RCM recommendations for hospital leadership (1.4)
PR	20	Edwards, Jessica	9/4/2019	1.00	\$308.75	\$308.75	Review key notes and items for PR project (1)
Outside - PR	20	Edwards, Jessica	9/5/2019	1.50	\$308.75	\$463.13	Analyze UDH July denial data by department and attending (1.5)
Outside - PR	20	Edwards, Jessica	9/5/2019	0.30	\$308.75	\$92.63	Correspond with L. Carattini (UDH) and J. Medina (HOPU) regarding denial data reports and upcoming meetings (0.3)
Outside - PR	20	Edwards, Jessica	9/5/2019	0.70	\$308.75	\$216.13	Debrief with Ankura RCM team on day's meetings and relevant discovery notes. Discuss and collaborate on actions for follow-up meetings, questions, and activities. (0.7)
Outside - PR	20	Edwards, Jessica	9/5/2019	0.60	\$308.75	\$185.25	Debrief with J. Schulte (ACG) regarding UDH Bed Management touchpoint, discuss next steps and record findings. (0.6)
Outside - PR	20	Edwards, Jessica	9/5/2019	0.50	\$308.75	\$154.38	Debrief with J. Schulte (ACG) regarding UDH Utilization Management meeting, discuss next steps and record findings. (0.5)
PR	20	Edwards, Jessica	9/5/2019	0.80	\$308.75	\$247.00	Participate in meeting with E. Rivera (UDH) to discuss UDH denials and operation room cancelation data with J. Schulte (ACG) (0.8)
PR	20	Edwards, Jessica	9/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with J. Baez (UDH-Finance) and D. Jandura (ACG) on Goods and Services spend and invoice process from ASEM for UDH with opportunities to optimize the process and reduce costs (1.0)
PR	20	Edwards, Jessica	9/5/2019	1.00	\$308.75	\$308.75	Participate in meeting with L. Felix and L. Rivera (UDH), to discuss denial data and OR cancelation reports. (1)
Outside - PR	20	Edwards, Jessica	9/5/2019	1.50	\$308.75	\$463.13	Participate in UDH warehouse tour and participate in meeting with I. Abad (UDH) for preliminary information gathering on UDH supply chain with D. Jandura (ACG). (1.5)
PR	20	Edwards, Jessica	9/5/2019	1.00	\$308.75	\$308.75	Prepare questions and data for meeting with utilization team L. Felix, L. Navedo (UDH). (1)
PR	20	Edwards, Jessica	9/5/2019	0.50	\$308.75	\$154.38	Review notes from meetings with UDH Utilization team and E. Rivera (UDH). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Edwards, Jessica	9/5/2019	0.30	\$308.75	\$92.63	Review notes regarding ASEM supply chain purchasing (0.3)
PR	20	Edwards, Jessica	9/8/2019	1.50	\$308.75	\$463.13	Review tasks, agenda and goals for week of 09/09 (1.5)
PR	20	Edwards, Jessica	9/9/2019	0.90	\$308.75	\$277.88	Participate in DOH workstream planning discussion with R. Tabor (ACG) to review approach and planned activities for the DOH ASEM OR Optimization workstream. (0.9)
PR	20	Edwards, Jessica	9/9/2019	1.00	\$308.75	\$308.75	Review tasks, agenda and goals for week of 09/09 (1)
Outside - PR	20	Edwards, Jessica	9/10/2019	1.50	\$308.75	\$463.13	Debrief and planning for opportunities and next steps with RCM with R. Tabor (ACG) and J. Schulte (ACG) (1.5)
Outside - PR	20	Edwards, Jessica	9/10/2019	1.00	\$308.75	\$308.75	Participate in a meeting with J. Edwards and J. Schulte (ACG) to discuss insights and outcomes resulting from 09/10/19 OR Optimization and Patient Flow Optimization at ASEM meeting with R. Nieves (ASEM) (1)
Outside - PR	20	Edwards, Jessica	9/10/2019	2.00	\$308.75	\$617.50	Participate in a meeting with R. Tabor and J. Schulte (ACG) and R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM (2)
Outside - PR	20	Edwards, Jessica	9/10/2019	1.10	\$308.75	\$339.63	Participate in a meeting with R. Tabor and J. Schulte (ACG) to prepare questions for 9/10/19 meeting with R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM (1.1)
PR	20	Edwards, Jessica	9/10/2019	2.80	\$308.75	\$864.50	Participate in a working session with R. Tabor and J. Schulte (ACG) to develop project plan for OR Optimization and Patient flow Optimization at ASEM. Participation includes my total time (2.8)
PR	20	Edwards, Jessica	9/10/2019	1.50	\$308.75	\$463.13	Participate in ASEM Supply Chain Purchasing update with H. Ortiz and C. Matta (ASEM) to review initial sequence of Supply Chain recommendations, establish work stream communication methods and establish expectations for project plan formats with S. Brickner and D. Jandura (ACG) (1.5)
PR	20	Edwards, Jessica	9/10/2019	0.50	\$308.75	\$154.38	Participate in debrief of DOH workstream meeting with J. Schulte to discuss key activity outcomes, observations, and next steps (0.5)
PR	20	Edwards, Jessica	9/10/2019	1.50	\$308.75	\$463.13	Participate in DOH workstream meeting with R. Nieves (ASEM) to review ER transformation project plan, discuss ER process improvements, discuss next steps and outcomes regarding OR scheduling workstream. (1.5)
PR	20	Edwards, Jessica	9/10/2019	1.00	\$308.75	\$308.75	Review and analyze preliminary documents and reports sent by R. Nieves (ASEM) on ER workplan and progress notes (1)
PR	20	Edwards, Jessica	9/10/2019	2.00	\$308.75	\$617.50	Review and analyze preliminary documents and reports sent by R. Nieves (ASEM) on ER workplan and progress notes (2)
Outside - PR	20	Edwards, Jessica	9/11/2019	1.00	\$308.75	\$308.75	Correspond with R. Nieves (ASEM) regarding project status and next steps (1)
Outside - PR	20	Edwards, Jessica	9/11/2019	0.50	\$308.75	\$154.38	Participate in a meeting with J. Schulte (ACG) and D. Pagan (UDH) to discuss Accounts Receivable and collections data (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Edwards, Jessica	9/11/2019	1.00	\$308.75	\$308.75	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 9/16 (1)
PR	20	Edwards, Jessica	9/11/2019	1.00	\$308.75	\$308.75	Participate in billing follow-up meeting with C. Fuentes (UDH) and J. Schulte (ACG) to review UDH billing process flow and discuss accuracy of documented actions/tasks. (1)
PR	20	Edwards, Jessica	9/11/2019	0.60	\$308.75	\$185.25	Participate in internal debrief regarding billing follow-up meeting with J. Schulte (ACG) to document observations and discuss next steps. (0.6)
PR	20	Edwards, Jessica	9/11/2019	1.20	\$308.75	\$370.50	Participate in meeting with N. Carmona (HOPU), D. Jandura, S. Brickner and J. Schulte (ACG) regarding DOH Hospital Transformation workstream progress, initial recommendations, and discuss next steps. (1)
PR	20	Edwards, Jessica	9/11/2019	1.90	\$308.75	\$586.63	Review ER work plan and personnel documents provided by R. Nieves (ASEM) (1.9)
PR	20	Edwards, Jessica	9/12/2019	2.00	\$308.75	\$617.50	Participate in tour of ASEM Operating and Emergency Room facilities with J. Schulte (ACG) and R. Nieves (ASEM) to observe department workflow and ongoing workplans to optimize OR and ER facilities. (2)
PR	20	Edwards, Jessica	9/13/2019	2.00	\$308.75	\$617.50	Prepare activity summary for August 2019 invoice. Administrative activity. (2.0)
PR	20	Edwards, Jessica	9/13/2019	1.00	\$308.75	\$308.75	Review documents received from R. Nieves (ASEM) on 2018 OR efficiency report. (1)
PR	20	Edwards, Jessica	9/15/2019	3.00	\$308.75	\$926.25	Complete Expense Reports for PR (3)
PR	20	Edwards, Jessica	9/16/2019	1.00	\$308.75	\$308.75	Analyze data received from R. Nieves (ASEM) on OR utilization (1)
PR	20	Edwards, Jessica	9/16/2019	3.00	\$308.75	\$926.25	Prepare activity summary for August 2019 invoice. Administrative activity. (3)
PR	20	Edwards, Jessica	9/16/2019	0.50	\$308.75	\$154.38	Discuss expenses and updates on the PR project with V. Estrin (0.5)
PR	20	Edwards, Jessica	9/16/2019	0.20	\$308.75	\$61.75	Develop and send email to A. Reyes (UDH) Director of Nursing regarding proposal to share with Department of Health (0.2)
PR	20	Edwards, Jessica	9/16/2019	2.50	\$308.75	\$771.88	Reflect on activities and plan for the week of September 6th (2.5)
PR	20	Edwards, Jessica	9/17/2019	3.00	\$308.75	\$926.25	Analyze data provided by R. Nieves (ASEM) on OR utilization (3)
Outside - PR	20	Edwards, Jessica	9/17/2019	1.00	\$308.75	\$308.75	Develop and send analysis email to A. Reyes (UDH) Director of Nursing regarding proposal to share with Department of Health (1.0)
Outside - PR	20	Edwards, Jessica	9/18/2019	3.00	\$308.75	\$926.25	Analyze OR reports from R. Nieves (ASEM). (3)
Outside - PR	20	Edwards, Jessica	9/18/2019	1.50	\$308.75	\$463.13	Participate in brainstorming session on OR utilization plan and data gathering with J. Schulte (ACG) (1.5)
Outside - PR	20	Edwards, Jessica	9/18/2019	1.50	\$308.75	\$463.13	Participate in RCM OR Workstream meeting with R. Tabor, V. Estrin, M. Thacker, J. Schulte (ACG) to plan development of RCM workstreams, discuss priorities and communicate next steps (1.5)
Outside - PR	20	Edwards, Jessica	9/18/2019	1.00	\$308.75	\$308.75	Review of data gathering points for OR utilization. (1)
PR	20	Edwards, Jessica	9/19/2019	5.00	\$308.75	\$1,543.75	Review and analyze notes and OR utilization data (5)
PR	20	Edwards, Jessica	9/20/2019	1.00	\$308.75	\$308.75	Participate in meeting with J. Schulte and M. Thacker (ACG) to develop action plan and follow-

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							up tasks for upcoming week for onsite DOH RCM work. (1)
Outside - PR	20	Edwards, Jessica	9/20/2019	1.00	\$308.75	\$308.75	Review and plan for week of September 30th (1)
Outside - PR	20	Edwards, Jessica	9/20/2019	1.50	\$308.75	\$463.13	Review meeting notes with R. Nieves (ASEM) and N. Carmona (HOPU) from week of 9/16/19 in preparation of upcoming meetings.
Outside - PR	20	Edwards, Jessica	9/20/2019	0.50	\$308.75	\$154.38	Review of OR Optimization toolkit to identify opportunities to best optimize ASEM OR data (0.5)
Outside - PR	20	Estrin, Vicki	9/3/2019	1.40	\$522.50	\$731.50	Review of documents: "Departamento de Salud Propuesta de Reorganización" 6 March 2019, preliminary plan to address DOH/ASES consolidation, and document regarding the structure of ASES. (1.4)
Outside - PR	20	Estrin, Vicki	9/4/2019	1.00	\$522.50	\$522.50	Meet with J. DeJesus (CCPRC) and S. Brickner, D. Jandura (ACG) to review General Services legislation regarding the impact on purchasing at Centro Medico (1)
Outside - PR	20	Estrin, Vicki	9/4/2019	1.00	\$522.50	\$522.50	Participate in meeting with J. Matta and R. Nieves (ASEM) and R. Tabor (joined by phone - ACG), V. Estrin (ACG), S. Brickner (ACG), and M. Thacker (ACG) to review Ankura's initial observations and findings for the revenue cycle management and supply chain investigation.(1)
PR	20	Estrin, Vicki	9/4/2019	0.40	\$522.50	\$209.00	Participate in meeting with A. Reyes (UDH - Director of Nursing) to review UDH Nursing Recruit/Hire plan and historical data. NOTE: Left early. (.4)
PR	20	Estrin, Vicki	9/4/2019	0.80	\$522.50	\$418.00	Participate on phone call with R. Tabor (ACG) to define strategy and action items related to DOH / ASES consolidation, DOH nurse recruitment and retention proposal, and plans for UDH and HOPU (0.8)
PR	20	Estrin, Vicki	9/4/2019	2.90	\$522.50	\$1,515.25	Prepare for 5 September DOH meeting regarding consolidation of ASES and Medicaid in DOH (2.9)
PR	20	Estrin, Vicki	9/4/2019	0.50	\$522.50	\$261.25	Review key outcomes from ASEM and UDH meetings. (0.5)
PR	20	Estrin, Vicki	9/5/2019	0.90	\$522.50	\$470.25	Develop outline for DOH plan for consolidation of ASES into Office of Medicaid. (0.9)
PR	20	Estrin, Vicki	9/5/2019	0.50	\$522.50	\$261.25	Participate in meeting with M. Gonzalez (AAFAF) and M. Thacker regarding status of DOH healthcare initiatives. (0.5)
Outside - PR	20	Estrin, Vicki	9/5/2019	3.50	\$522.50	\$1,828.75	Participate in meeting with R. Soler, M. Cabeza, and C. Berrios (DOH) and M. Thacker (ACG) to revise plan for ASES/DOH consolidation. (3.5)
Outside - PR	20	Estrin, Vicki	9/5/2019	0.50	\$522.50	\$261.25	Participate on phone call with R. Tabor and M. Thacker (ACG) regarding plans for ASES / Medicaid consolidation (0.5)
PR	20	Estrin, Vicki	9/5/2019	1.10	\$522.50	\$574.75	Revise UDH data findings for revenue cycle to incorporate updated data set provided by hospital team. (1.1)
PR	20	Estrin, Vicki	9/9/2019	0.90	\$522.50	\$470.25	Participate in DOH work stream planning discussion with R. Tabor (ACG) to review key DOH project outcomes and decisions from the week of 9/2/19 and develop priority action items for the week of 9/9/19. (0.6)
Outside - PR	20	Estrin, Vicki	9/10/2019	1.00	\$522.50	\$522.50	Analyze HOPU supply chain data. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Estrin, Vicki	9/10/2019	0.30	\$522.50	\$156.75	Participate in Ankura PR engagement call to receive all relevant team updates and to understand current status of all workstreams (0.3)
Outside - PR	20	Estrin, Vicki	9/10/2019	0.90	\$522.50	\$470.25	Prepare activity summary for August 2019 invoice. Administrative activity. (0.9)
PR	20	Estrin, Vicki	9/11/2019	0.30	\$522.50	\$156.75	Participate on telephone call with C. Barrios (DOH), R. Soler (DOH), M. Thacker (ACG) and R. Tabor (ACG) to prepare for meetings with Medicaid leaders for the consolidation plan. NOTE: Left early. (0.3)
PR	20	Estrin, Vicki	9/11/2019	0.70	\$522.50	\$365.75	Participate on telephone call with R. Tabor (ACG) to formulate strategic direction regarding OR Optimization at ASEM and consolidation of DOH ASES / Medicaid. (0.4)
PR	20	Estrin, Vicki	9/13/2019	1.00	\$522.50	\$522.50	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 9/16/19. (1)
Outside - PR	20	Estrin, Vicki	9/18/2019	1.00	\$522.50	\$522.50	Review and update OR data collection approach and plan with ACG representatives J. Edwards, R. Tabor, and J. Schulte. (1)
PR	20	Estrin, Vicki	9/19/2019	1.00	\$522.50	\$522.50	Prepare report with project plans for review by DOH representatives at UDH J. Matta, and N. Reyes week of 23 September. (1)
PR	20	Estrin, Vicki	9/20/2019	1.00	\$522.50	\$522.50	Prepare for meetings with DOH representatives' week of 23 September by reviewing FOMB reports regarding expected savings. (1)
Outside - PR	20	Estrin, Vicki	9/22/2019	0.90	\$522.50	\$470.25	Prepare for meeting with C Berrios (DOH) and M. Cabeza (DOH) to review project plan and approach for ASES and Medicaid consolidation (0.9)
Outside - PR	20	Estrin, Vicki	9/22/2019	1.20	\$522.50	\$627.00	Provide senior oversight to presentation to communicate observations, recommended strategy and approach for FY2020 to AAFAF to improve overall agency fiscal plan and implementation results. (1.2)
PR	20	Estrin, Vicki	9/24/2019	1.10	\$522.50	\$574.75	Prepare for meeting with AAFAF team to ensure recommendations were aligned with fiscal plan (1.1)
PR	20	Estrin, Vicki	9/25/2019	0.60	\$522.50	\$313.50	Debrief with R. Tabor and M. Thacker (ACG) on meeting with C. Berrios and M. Cabeza (DOH) and discuss next steps. (0.6)
PR	20	Estrin, Vicki	9/25/2019	2.50	\$522.50	\$1,306.25	Participate in meeting with C. Berrios, M. Cabeza (DOH), R. Tabor (ACG), M. Thacker (ACG) to revise materials and prepare for meeting with the Secretary of Health on 26 September. (2.5)
PR	20	Estrin, Vicki	9/25/2019	1.20	\$522.50	\$627.00	Participate in meeting with J. Boo (ACG) and R. Taber (ACG) to discuss key takeaways from the Ankura Implementation team's presentation to representatives from AAFAF. (1.2)
PR	20	Estrin, Vicki	9/25/2019	1.60	\$522.50	\$836.00	Participate in meeting with representatives from AAFAF, F. Battle (ACG), J. Boo (ACG), and R. Tabor (ACG) to review the work completed and recommendations from Ankura's Implementation team. (1.6)
PR	20	Estrin, Vicki	9/25/2019	1.90	\$522.50	\$992.75	Review May 2019 Certified Fiscal Plan and associated budget to ensure alignment with recommendation to be presented in preparation



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							for meeting with representatives from AAFAF held on 25 September. (1.9)
Outside - PR	20	Estrin, Vicki	9/26/2019	0.70	\$522.50	\$365.75	Participate in meeting with K. Fraguada (AAFAF) and R. Tabor (ACG) to discuss scope and progress of DOH ASES / Medicaid Assessment project. (0.7)
Outside - PR	20	Estrin, Vicki	9/26/2019	1.30	\$522.50	\$679.25	Participate in meeting with R. Maldonado (AAFAF) and R. Tabor (ACG) to discuss scope and progress of DOH workstreams. (1.3)
Outside - PR	10	Fullana, Jaime	9/3/2019	2.30	\$300.00	\$690.00	Create spreadsheet about Ankura Requirements and law descriptions for Gaming Commission (2.3)
PR	10	Fullana, Jaime	9/4/2019	0.40	\$300.00	\$120.00	Communicate with Gaming commission for scheduling a meeting to begin the development of the organizational structure (.4)
PR	10	Fullana, Jaime	9/5/2019	1.30	\$300.00	\$390.00	Create final FY20 Financial Template for Citizens Advocate Office, Civil Rights Commission, and Convention Center District Authority for distribution (1.3)
PR	10	Fullana, Jaime	9/5/2019	3.00	\$300.00	\$900.00	Create and distribute final FY20 Financial Templates for TSC, State Insurance Fund, and Ports Authority (3)
PR	10	Fullana, Jaime	9/5/2019	0.80	\$300.00	\$240.00	Create and distribute final FY20 Financial Template for ITA agency
PR	10	Fullana, Jaime	9/5/2019	1.30	\$300.00	\$390.00	Create and distribute of final FY20 Financial Template for DTOP agency
PR	10	Fullana, Jaime	9/5/2019	0.90	\$300.00	\$270.00	Create and distribute final FY20 Financial Template for DEDC agency
PR	10	Fullana, Jaime	9/5/2019	0.40	\$300.00	\$120.00	Create and distribute final FY20 Financial Template for Center for Diabetes agency
Outside - PR	10	Fullana, Jaime	9/6/2019	0.70	\$300.00	\$210.00	Create final FY20 Financial Template for Cooperative Development Commission and Department of Consumer Affairs
Outside - PR	10	Fullana, Jaime	9/6/2019	0.80	\$300.00	\$240.00	Create final FY20 Financial Template for Department of Sports and Recreation, Horse Racing Industry and Sports Administration
Outside - PR	10	Fullana, Jaime	9/6/2019	1.10	\$300.00	\$330.00	Create final FY20 Financial Template for Industrial, Tourist, and Educational agencies
Outside - PR	10	Fullana, Jaime	9/6/2019	1.40	\$300.00	\$420.00	Create final FY20 Financial Template for Environmental Control Facilities and Financing Authority agencies
Outside - PR	10	Fullana, Jaime	9/6/2019	1.10	\$300.00	\$330.00	Create final FY20 Financial Template for National Guard Institutional Trust and Office of the Electoral Comptroller
Outside - PR	10	Fullana, Jaime	9/6/2019	0.80	\$300.00	\$240.00	Create final FY20 Financial Template for Ports of Ponce Authority and Ports of the Americas Authority
PR	10	Fullana, Jaime	9/6/2019	1.20	\$300.00	\$360.00	Create final FY20 Financial Template for Public Broadcasting Corporation agency
PR	10	Fullana, Jaime	9/6/2019	0.90	\$300.00	\$270.00	Create final FY20 Financial Template for Puerto Rico National Guard and Special Independent Prosecutor Panel agencies
PR	10	Fullana, Jaime	9/10/2019	0.50	\$300.00	\$150.00	Prepare for DPS meeting on Consolidation and Implementation Status (0.5)
Outside - PR	10	Fullana, Jaime	9/10/2019	2.40	\$300.00	\$720.00	Create DPS PREMA Budget summary analysis (2.4)
Outside - PR	10	Fullana, Jaime	9/10/2019	2.90	\$300.00	\$870.00	Participate in DPS / Emergency Management implementation savings planning meeting with G.Delgado {PREMA}, M.Galindo (AAFAF), J.Boo (ACG),S.Stacy (ACG), and R. Beil (ACG) to understand cost saving targets and implement

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							enhanced reporting processes for fiscal plan compliance (2.9)
Outside - PR	10	Fullana, Jaime	9/10/2019	3.10	\$300.00	\$930.00	Participate in DPS / Fire implementation savings planning meeting with E. Cotto (FIRE), M. Galindo (AAFAF), S. Stacy (ACG), and R. Beil (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (3.1)
Outside - PR	10	Fullana, Jaime	9/11/2019	1.00	\$300.00	\$300.00	Discuss follow up with M. Canino (DPS) on pending meetings and work that needs to be completed (1)
PR	10	Fullana, Jaime	9/11/2019	2.40	\$300.00	\$720.00	Create spend analysis for E. Cotto (DPS) outlining the areas for potential cost-savings
PR	10	Fullana, Jaime	9/11/2019	1.40	\$300.00	\$420.00	Prepare for meetings with DPS Firefighter department
Outside - PR	10	Fullana, Jaime	9/12/2019	1.60	\$300.00	\$480.00	Participate in meeting with C.Serrano (JRSP), M. Galindo (AAFAF) and S. Stacy (ACG) to review updated JRSPconsolidation plan and program status (1.6)
PR	10	Fullana, Jaime	9/13/2019	1.60	\$300.00	\$480.00	Communicate with all agencies who have not submitted their Savings Report so they can submit their reports (1.6)
PR	10	Fullana, Jaime	9/13/2019	2.70	\$300.00	\$810.00	Update JRSP Consolidation workplan after meeting to be send out to C. Serrano (JRSP) and team (2.7)
PR	10	Fullana, Jaime	9/13/2019	3.80	\$300.00	\$1,140.00	Create and update Dept of State 311 new Consolidation workplan to be send out to team (3.8)
PR	10	Fullana, Jaime	9/16/2019	1.40	\$300.00	\$420.00	Participate on call with J. Boo (ACG), R. Beil (ACG), S. Stacy (ACG) and C. Gonzalez (ACG) to review 9/24 DPS FOMB agenda and document required data elements to gather in DPS preparation sessions scheduled for week of 9/16 (1.4)
Outside - PR	10	Fullana, Jaime	9/17/2019	0.50	\$300.00	\$150.00	Review key takeaways from meeting with DPS
PR	10	Fullana, Jaime	9/17/2019	2.30	\$300.00	\$690.00	Analyze Law 81 from Gaming Commission to pull out income streams and where they will be distributed throughout the Agency (2.3)
PR	10	Fullana, Jaime	9/17/2019	2.40	\$300.00	\$720.00	Create workplan for Gaming Commission for distribution to agency (2.4)
PR	10	Fullana, Jaime	9/17/2019	4.00	\$300.00	\$1,200.00	Create workplan for Gaming Commission for distribution to agency (4)
PR	10	Fullana, Jaime	9/18/2019	0.70	\$300.00	\$210.00	Prepare for DPS meeting on back office consolidation (0.7)
PR	10	Fullana, Jaime	9/18/2019	1.00	\$300.00	\$300.00	Participate in planning meeting with R.Beil (ACG), K.Cowherd (ACG), J.Boo (ACG), C.Gonzalez (ACG), and S.Stacy (ACG)to review output from various DPS meetings and prepare content for 9/24 FOMB meeting (1)
Outside - PR	10	Fullana, Jaime	9/18/2019	1.20	\$300.00	\$360.00	Update DPS presentation for FOMB meeting (1.2)
PR	10	Fullana, Jaime	9/18/2019	2.00	\$300.00	\$600.00	Participate in discovery meeting with K.Cowherd (ACG), R. Beil (ASG), M.Galindo (AAFAF), S.Clemente (NPPR), A.Morales (DPS), J.Lopez (DPS), and J.Rivera (DPS) to understand back office consolidation plans, status, and obstacles in preparation for 9/24 FOMB meeting (2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Fullana, Jaime	9/18/2019	2.10	\$300.00	\$630.00	Create list of names and positions for PRITS for the creation of organizational structure (2.1)
PR	10	Fullana, Jaime	9/19/2019	0.70	\$300.00	\$210.00	Create list of agencies that have not reported their Implementation Plans and September Savings Report to be reached out (.7)
PR	10	Fullana, Jaime	9/19/2019	0.90	\$300.00	\$270.00	Update DPS presentation for FOMB meeting (.9)
Outside - PR	10	Fullana, Jaime	9/19/2019	2.10	\$300.00	\$630.00	Participate in planning meeting with R. Beil (ACG), K. Cowherd (ACG), M. Galindo (AAFAF), and R. Maldonado (AAFAF), to understand DPS engagement and approach (2.1)
PR	10	Fullana, Jaime	9/19/2019	2.40	\$300.00	\$720.00	Participate in discovery meeting with R. Beil (ACG), K. Cowherd (ACG), M. Galindo (AAFAF), S. Clemente (NPPR), A. Alwarado (NPPR), and M. Perez (NPPR), to understand Police cost saving initiatives status(2.4)
PR	10	Fullana, Jaime	9/20/2019	1.90	\$300.00	\$570.00	Develop PRITS organizational structure for agency formation
PR	10	Fullana, Jaime	9/20/2019	1.80	\$300.00	\$540.00	Continue to develop PRITS organizational structure for agency formation
PR	10	Fullana, Jaime	9/20/2019	4.20	\$300.00	\$1,260.00	Participate in DPS meeting with M. Galindo (AAFAF), M.Canino (DPS), R. Maldonado (AAFAF) and C. Gonzalez for preparation for FOMB meeting (4.2)
PR	10	Fullana, Jaime	9/24/2019	0.40	\$300.00	\$120.00	Review PRITS meeting agenda for meeting on 9/25 (0.4)
PR	10	Fullana, Jaime	9/24/2019	0.60	\$300.00	\$180.00	Participate on call with C. Gonzalez (ACG), and S. Stacy (ACG) to finalize preparation for PRITS workshop and review 9/25 DNER meeting agenda (.6)
PR	10	Fullana, Jaime	9/24/2019	2.20	\$300.00	\$660.00	Participate in working session with J.Boo (ACG), C.Gonzalez (ACG), R. Beil (ACG), and S.Stacy (ACG) to review and revise the DPS FOMB presentation (2.2)
PR	10	Fullana, Jaime	9/25/2019	0.30	\$300.00	\$90.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and R. Beil (ACG) to discuss organizational approach to agency engagement with department of state(.3)
PR	10	Fullana, Jaime	9/25/2019	0.50	\$300.00	\$150.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and R. Beil (ACG)to discuss organizational approach to agency engagement with department of public safety (.5)
Outside - PR	10	Fullana, Jaime	9/25/2019	0.70	\$300.00	\$210.00	Participate in meeting with J.Boo (ACG), S.Stacy (ACG), and R. Beil (ACG) to discuss organizational approach to agency engagement with department of education (.7)
Outside - PR	10	Fullana, Jaime	9/25/2019	1.10	\$300.00	\$330.00	Participate in discussion with R. Beil (ACG) and M.Galindo(AAFAF) to discuss requested changes to the FOMB presentation (1.1)
Outside - PR	10	Fullana, Jaime	9/25/2019	2.50	\$300.00	\$750.00	Prepare the Ankura presentation for AAFAF meeting (2.5)
PR	10	Fullana, Jaime	9/26/2019	0.60	\$300.00	\$180.00	Debrief from State Department meeting with S. Stacy (ACG) to identify critical priorities and action items related to +311 migration for week of 10/30 (.6)
PR	10	Fullana, Jaime	9/26/2019	0.60	\$300.00	\$180.00	Update State311 workplan to be sent out back to agency (.6)
PR	10	Fullana, Jaime	9/26/2019	0.90	\$300.00	\$270.00	Participate in meeting with M.Varas (STATE), J. Diaz (STATE), M. Galindo (AAFAF) and S. Stacy (ACG) to review State Consolidation status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							evaluate budget / OGP PP requirements for +311employee migration (.9)
Outside - PR	20	Jandura, Daniel	9/4/2019	2.30	\$380.00	\$874.00	Analyze UDH goods Supply Chain accounts and spend trends for Supply Chain (2.3)
Outside - PR	20	Jandura, Daniel	9/4/2019	1.00	\$380.00	\$380.00	Meet with J. DeJesus (CCPRC) and S. Brickner, D. Jandura (ACG) to review General Services legislation regarding the impact on purchasing at Centro Medico (1)
PR	20	Jandura, Daniel	9/4/2019	1.00	\$380.00	\$380.00	Participate in meeting with J. Matta and R. Nieves (ASEM) and R. Tabor, V. Estrin, S. Brickner and M. Thacker (Ankura) regarding initial Ankura ASEM and UDH process improvement observations and assessment findings (1)
PR	20	Jandura, Daniel	9/4/2019	0.70	\$380.00	\$266.00	Prepare for review meeting with ASEM Purchasing team to present initial Supply Chain findings (0.7)
PR	20	Jandura, Daniel	9/4/2019	0.50	\$380.00	\$190.00	Prepare summary of key outcomes from 9/4/19 meeting with and R. Nieves (ASEM) regarding initial Ankura ASEM and UDH process improvement observations and assessment findings (0.5)
PR	20	Jandura, Daniel	9/5/2019	1.50	\$380.00	\$570.00	Participate in DOH team meeting to review Supply Chain project status with J. Matta, J. DeJesus, R. Nieves and G. VanDerdys (ASEM, CCPRC and HURRA) and R. Tabor, J. Edwards, and J. Schulte (Ankura) for hospital leadership gaining approval for initial recommendations (1.5)
PR	20	Jandura, Daniel	9/5/2019	1.00	\$380.00	\$380.00	Participate in meeting with J. Baez (UDH-Finance) and J. Edwards (ACG) on Goods and Services spend and invoice process from ASEM for UDH with opportunities to optimize the process and reduce costs (1.0)
Outside - PR	20	Jandura, Daniel	9/5/2019	1.50	\$380.00	\$570.00	Participate in UDH Warehouse Tour with I. Abad (UDH) and J. Edwards (ACG) to observe UDH Good flow and opportunities to combine with ASEM for cost reductions and optimization (1.5)
PR	20	Jandura, Daniel	9/5/2019	0.40	\$380.00	\$152.00	Prepare for ASEM Purchasing review with C. Matta and H. Berrios (ASEM) and J. Edwards and S. Brickner (ACG) to review and develop initial priorities for ASEM Supply Chain cost reductions (0.4)
PR	20	Jandura, Daniel	9/5/2019	2.10	\$380.00	\$798.00	Prepare for upcoming activities with J. Matta and R. Nieves (ASEM) regarding initial Ankura recommendations for ASEM and UDH optimization of Supply Chain (2.1)
PR	20	Jandura, Daniel	9/5/2019	1.00	\$380.00	\$380.00	Review key outcomes of 9/5 DOH meetings with Ankura team related to Supply Chain impacts and action items (1)
PR	20	Jandura, Daniel	9/6/2019	1.00	\$380.00	\$380.00	Prepare activity summary for August 2019 invoice. Administrative activity. (1.0)
Outside - PR	20	Jandura, Daniel	9/10/2019	0.50	\$380.00	\$190.00	Debrief of ASEM Finance and Purchasing meetings with R. Tabor, S. Brickner, J. Edwards (ACG) to review updates that will contribute to reduce Supply Chain costs via the work stream plan (0.5)
PR	20	Jandura, Daniel	9/10/2019	0.30	\$380.00	\$114.00	Participate in Ankura Internal call covering all key updates for DOH engagement (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Jandura, Daniel	9/10/2019	1.10	\$380.00	\$418.00	Participate in meeting with H. Berrios (ASEM), C. Matta (ASEM Purchasing) and S. Brickner, J. Edwards (ACG) to review DOH Supply Chain initial recommendations for agreement and next steps (1.1)
PR	20	Jandura, Daniel	9/10/2019	1.10	\$380.00	\$418.00	Participate in meeting with P. Barreras (ASEM Finance) and S. Brickner (ACG) to review DOH Supply Chain initial recommendations for agreement and next steps (1.1)
PR	20	Jandura, Daniel	9/10/2019	1.50	\$380.00	\$570.00	Prepare key insights and recommendations for meetings on 9/10 with P. Barreras, H. Berrios, and C. Matta (ASEM) related to DOH Supply Chain work stream (1.5)
Outside - PR	20	Jandura, Daniel	9/11/2019	0.30	\$380.00	\$114.00	Debrief of DOH Supply Chain work stream with R. Tabor, S. Brickner and J. Edwards (ACG) to identify cost reduction opportunities (0.3)
Outside - PR	20	Jandura, Daniel	9/11/2019	0.80	\$380.00	\$304.00	Develop second level actions with S. Brickner (ACG) supporting DOH Supply Chain work stream cost reductions (0.8)
Outside - PR	20	Jandura, Daniel	9/11/2019	1.00	\$380.00	\$380.00	Participate in a meeting with R. Tabor and S. Brickner (ACG) and R. Nieves (ASEM) to discuss ASEM Supply Chain and Procurement implementation priorities and obtain guidance on key next steps. (1)
PR	20	Jandura, Daniel	9/11/2019	1.20	\$380.00	\$456.00	Participate in meeting with N. Carmona (HOPU), S. Brickner, J. Schulte and J. Edwards (ACG) regarding DOH Hospital Transformation workstream progress, initial recommendations, and discuss next steps. (1)
PR	20	Jandura, Daniel	9/11/2019	1.60	\$380.00	\$608.00	Prepare key insights and recommendations for meetings with N. Carmona (HOPU) and R. Nieves (ASEM) on 9/11 related to DOH Supply Chain work stream (1.6)
PR	20	Jandura, Daniel	9/12/2019	2.60	\$380.00	\$988.00	Develop DOH Supply Chain work stream work plan for to expediate the cash acceleration process (2.6)
PR	20	Jandura, Daniel	9/12/2019	2.30	\$380.00	\$874.00	Prepare for planning meeting with J. Matta (ASEM) DOH Supply Chain work stream to gain approval for initial work stream plan by key areas to focus on quick wins and cash acceleration (2.3)
PR	20	Jandura, Daniel	9/12/2019	0.50	\$380.00	\$190.00	Review key activities and outcomes from week of 9/9/19 related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables with S. Brickner (0.5)
PR	20	Jandura, Daniel	9/13/2019	1.00	\$380.00	\$380.00	Develop action plan for DOH Supply Chain work stream (1)
PR	20	Jandura, Daniel	9/13/2019	2.10	\$380.00	\$798.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables (2.1)
PR	20	Jandura, Daniel	9/16/2019	1.00	\$380.00	\$380.00	Develop work plan for DOH Supply Chain work stream from previous week of meetings with ASEM, HOPU and UDH leadership (1.0)
PR	20	Jandura, Daniel	9/16/2019	1.00	\$380.00	\$380.00	Prepare for update meetings with DOH Supply Chain work stream ASEM leadership for upcoming week to review project plans (1)
Outside - PR	20	Jandura, Daniel	9/17/2019	1.50	\$380.00	\$570.00	Develop work plan for DOH Supply Chain work stream from previous week of meetings with ASEM, HOPU and UDH leadership (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Jandura, Daniel	9/17/2019	0.20	\$380.00	\$76.00	Participate on internal Ankura conference call to report out status of DOH Supply Chain work stream (0.2)
Outside - PR	20	Jandura, Daniel	9/18/2019	1.20	\$380.00	\$456.00	Develop work plans for DOH Supply Chain work stream related to Finance activities (1.2)
PR	20	Jandura, Daniel	9/19/2019	1.50	\$380.00	\$570.00	Review key activities and outcomes from previous week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables (1.5)
PR	20	Jandura, Daniel	9/20/2019	1.80	\$380.00	\$684.00	Develop work plan for DOH Supply Chain work stream from previous week of meetings with ASEM, HOPU and UDH leadership (1.8)
Outside - PR	20	Jandura, Daniel	9/23/2019	0.70	\$380.00	\$266.00	Analyze Top 10 Vendor spend at ASEM for DOH Supply Chain work stream meeting with Purchasing team to consolidate vendors for cost reductions and better contract terms (0.7)
PR	20	Jandura, Daniel	9/23/2019	0.30	\$380.00	\$114.00	Participate in discussion with S. Brickner and R. Tabor (ACG) regarding DOH Supply Chain and Procurement work stream and potential changes related to GSA (0.3)
PR	20	Jandura, Daniel	9/23/2019	0.80	\$380.00	\$304.00	Prepare analysis for DOH Supply Chain work stream of UDH goods purchased directly and not included in ASEM Cardex system for consolidation of items into ASEM service to reduce unit costs and UDH purchase requisition labor costs (0.8)
PR	20	Jandura, Daniel	9/24/2019	1.30	\$380.00	\$494.00	Develop work plan for DOH Supply Chain work stream related to Sourcing efforts to reduce goods unit costs across ASEM hospital (1.3)
PR	20	Jandura, Daniel	9/24/2019	0.30	\$380.00	\$114.00	Participate in Department of Health discussion with S. Brickner (ACG) regarding DOH Supply Chain and Procurement work stream to update action plan execution (0.3)
PR	20	Jandura, Daniel	9/24/2019	2.80	\$380.00	\$1,064.00	Prepare for update meeting with J. Matta and R. Nieves (ASEM) on DOH Supply Chain work stream progress to address cash acceleration and process improvement (2.8)
PR	20	Jandura, Daniel	9/25/2019	1.50	\$380.00	\$570.00	Develop agency consolidation work plan for DOH Supply Chain work stream to lower goods unit cost related to ASEM Sourcing (1.5)
PR	20	Jandura, Daniel	9/25/2019	1.10	\$380.00	\$418.00	Meet with S. Brickner (ACG) to begin to design new Supply Chain model for ASEM (1.1)
PR	20	Jandura, Daniel	9/25/2019	0.70	\$380.00	\$266.00	Participate in meeting to review initial solutions, collect spend data, and plan next steps with S. Brickner (ACG), C. Matta (ASEM-Purchasing), H. Berrios (ASEM-Supply Chain) Supply Chain leadership (0.7)
PR	20	Jandura, Daniel	9/25/2019	0.70	\$380.00	\$266.00	Participate in working session meeting with P. Barreras (ASEM-Finance) and S. Brickner, J. Schulte (ACG) on DOH Supply Chain work stream to understand SALUD budget assignments, dashboard development, invoice simplification and GSA update to improve cash acceleration (0.7)
PR	20	Jandura, Daniel	9/25/2019	1.30	\$380.00	\$494.00	Prepare for update meeting with H. Berrios and C. Matta (ASEM-Purchasing / Warehouse) on DOH Supply Chain work stream progress to address cash acceleration and process improvement (1.3)
PR	20	Jandura, Daniel	9/25/2019	1.20	\$380.00	\$456.00	Prepare for update meeting with P. Barreras (ASEM-Finance) on DOH Supply Chain work

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							stream progress to address cash acceleration and process improvement (1.2)
Outside - PR	20	Jandura, Daniel	9/26/2019	0.50	\$380.00	\$190.00	Debrief and follow up with S. Brickner and J. Schulte (ACG) from Hospital Leadership meeting to determine action items and planning for next week activities (0.5)
Outside - PR	20	Jandura, Daniel	9/26/2019	1.00	\$380.00	\$380.00	Participate in Hospital Leadership update meeting with J. Matta, N. Carmona, R. Nieves, E. Rivera and R. Moscoso (ASEM, UDH & HOPU) and S. Brickner, J. Schulte (ACG) on DOH Supply Chain work stream accomplishments, action plans and future strategy (1)
Outside - PR	20	Jandura, Daniel	9/27/2019	2.10	\$380.00	\$798.00	Analyze UDH goods with direct vendor purchase for consideration to purchase from ASEM to reduce unit costs for the DOH Supply Chain work stream (2.1)
PR	20	Jandura, Daniel	9/27/2019	1.20	\$380.00	\$456.00	Create weekly update status view for DOH Supply Chain work stream reporting (1.2)
PR	20	Jandura, Daniel	9/27/2019	0.40	\$380.00	\$152.00	Prepare notes and action items from DOH Supply Chain work stream from Hospital Leadership meeting (0.4)
PR	20	Jandura, Daniel	9/27/2019	1.10	\$380.00	\$418.00	Review key activities and outcomes from current week related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables (1.1)
PR	20	Jandura, Daniel	9/30/2019	1.80	\$380.00	\$684.00	Analyze UDH goods with direct vendor purchase for consideration to purchase from ASEM to reduce unit costs for the DOH Supply Chain work stream (1.8)
Outside - PR	20	Jandura, Daniel	9/30/2019	1.20	\$380.00	\$456.00	Prepare for working session meeting with DOH Supply Chain work stream H. Berrios (ASEM) and I. Abad (UDH) to shift UDH direct vendor purchases to ASEM for goods consolidation (1.2)
Outside - PR	20	Jandura, Daniel	9/30/2019	0.90	\$380.00	\$342.00	Prepare for working session meeting with DOH Supply Chain work stream H. Berrios (ASEM) to consolidate Top 10 vendor commodity purchases for reduced unit costs (0.9)
Outside - PR	20	Jandura, Daniel	9/30/2019	0.30	\$380.00	\$114.00	Review key activities and outcomes from previous week with S. Brickner (ACG) related to DOH Supply Chain work stream to prepare for upcoming agency meetings and deliverables (0.3)
Outside - PR	20	Schulte, Justin	9/3/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
Outside - PR	20	Schulte, Justin	9/4/2019	0.70	\$332.50	\$232.75	Coordinate meeting logistics with R. Nieves (ASEM) for week of September 9. (0.7)
Outside - PR	20	Schulte, Justin	9/4/2019	0.60	\$332.50	\$199.50	Debrief with J. Edwards (ACG) regarding UDH collection touchpoint, discuss next steps and record findings. (0.6)
Outside - PR	20	Schulte, Justin	9/4/2019	0.70	\$332.50	\$232.75	Participate in Ankura team meeting with R. Tabor, V. Estrin, J. Edwards, J. Schulte (ACG) to review action items from meetings on 9/4 with A. Reyes (UDH) on nursing recruiting and discuss next steps with hiring additional nurse (0.7)
Outside - PR	20	Schulte, Justin	9/4/2019	0.90	\$332.50	\$299.25	Participate in meeting with A. Reyes (UDH) regarding Nursing Staff Recruitment & Hiring with J. Edwards, M. Thacker, V. Estrin (ACG) (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Schulte, Justin	9/4/2019	0.50	\$332.50	\$166.25	Participated in UDH collection follow-up meeting with D. Pagan (UDH) and J. Edwards (ACG). (0.5)
PR	20	Schulte, Justin	9/4/2019	1.30	\$332.50	\$432.25	Review day's key activities and outcomes, documentation of meeting notes, next steps/follow-up areas for future agency work. (1.3)
PR	20	Schulte, Justin	9/4/2019	0.50	\$332.50	\$166.25	Review final deliverable for Hospital Transformation Meeting 9.5 (0.5)
PR	20	Schulte, Justin	9/4/2019	0.90	\$332.50	\$299.25	Review J. Matta (ASEM) Meeting Recap notes. Assess the follow-up notes to identify next steps and how to address for future agency meetings. (0.9)
Outside - PR	20	Schulte, Justin	9/4/2019	1.20	\$332.50	\$399.00	Review OR scheduling / cancellations analysis and supporting documentation from UDH in order to prepare follow-up questions. (1.2)
Outside - PR	20	Schulte, Justin	9/5/2019	0.70	\$332.50	\$232.75	Debrief with Ankura RCM team on day's meetings and relevant discovery notes. Discuss and collaborate on actions for follow-up meetings, questions, and activities. (0.7)
Outside - PR	20	Schulte, Justin	9/5/2019	0.60	\$332.50	\$199.50	Debrief with J. Edwards (ACG) regarding UDH Bed Management touchpoint, discuss next steps and record findings. (0.6)
PR	20	Schulte, Justin	9/5/2019	0.50	\$332.50	\$166.25	Debrief with J. Edwards (ACG) regarding UDH Utilization Management meeting, discuss next steps and record findings. (0.5)
PR	20	Schulte, Justin	9/5/2019	1.00	\$332.50	\$332.50	Participate in and prepare documentation for UDH Utilization Management touch base with J. Edwards (ACG) and Dr. Felix, Dr. Navedo, L. Carattini (UDH) to address received data sets and discuss follow-up questions. (1)
PR	20	Schulte, Justin	9/5/2019	1.00	\$332.50	\$332.50	Participate in DOH Hospital Transformation Leadership meeting with J. Matta, R. Nieves (ASEM), J. de Jesus (CCPRC) and S. Brickner, J. Edwards, R. Tabor, D. Jandura (ACG). (1)
Outside - PR	20	Schulte, Justin	9/5/2019	0.80	\$332.50	\$266.00	Participate in UDH Bed Management touchpoint with E. Rivera (UDH) and J. Edwards (ACG) to review questions regarding ambulatory surgery scheduling cancellations. (0.8)
PR	20	Schulte, Justin	9/5/2019	0.50	\$332.50	\$166.25	Prepare materials and update information for the DOH Hospital Transformation Meeting scheduled for 9/5/19. (0.5)
PR	20	Schulte, Justin	9/5/2019	0.80	\$332.50	\$266.00	Review meeting notes from day's discovery meetings, discuss findings with Ankura RCM team, and set actions for follow-up meetings, questions, and activities. (0.8)
PR	20	Schulte, Justin	9/5/2019	0.50	\$332.50	\$166.25	Review UDH ambulatory surgery scheduling data, received from Dr. Rivera (UDH) on 9.5 (0.5)
PR	20	Schulte, Justin	9/5/2019	1.20	\$332.50	\$399.00	Review UDH UM denial reasons data set for July 2019. Data received from L. Carattini (UDH) on 9/5 (1.2)
PR	20	Schulte, Justin	9/6/2019	0.90	\$332.50	\$299.25	Continue review of UDH UM denial reasons data set for July 2019. Data received from L. Carattini (UDH) on 9/5 (0.9)
PR	20	Schulte, Justin	9/6/2019	0.50	\$332.50	\$166.25	Review and distribute meeting note documentation for the week's meetings and findings (0.5)
PR	20	Schulte, Justin	9/9/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
Outside - PR	20	Schulte, Justin	9/10/2019	1.00	\$332.50	\$332.50	Participate in a meeting with J. Edwards and R. Tabor (ACG) to discuss insights and outcomes resulting from 9/10/19 OR Optimization and Patient Flow Optimization at ASEM meeting with R. Nieves (ASEM). (1)
Outside - PR	20	Schulte, Justin	9/10/2019	2.00	\$332.50	\$665.00	Participate in a meeting with J. Edwards and R. Tabor (ACG) and R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM. (2)
Outside - PR	20	Schulte, Justin	9/10/2019	1.10	\$332.50	\$365.75	Participate in a meeting with J. Edwards and R. Tabor (ACG) to prepare questions for 9/10/19 meeting with R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM. (1.1)
Outside - PR	20	Schulte, Justin	9/10/2019	4.00	\$332.50	\$1,330.00	Participate in a working session with J. Edwards and R. Tabor (ACG) to develop project plan for OR Optimization and Patient Flow Optimization at ASEM. Participation includes my total time in this meeting while other team members came in and out. (4)
PR	20	Schulte, Justin	9/10/2019	0.50	\$332.50	\$166.25	Participate in debrief of DOH workstream meeting with J. Edwards to discuss key activity outcomes, observations, and next steps. (0.5)
Outside - PR	20	Schulte, Justin	9/11/2019	0.70	\$332.50	\$232.75	Complete communication of next steps and requests for R. Nieves (ASEM) for ASEM workstream and to set expectations of meetings/deliverables in upcoming weeks. (0.7)
Outside - PR	20	Schulte, Justin	9/11/2019	1.00	\$332.50	\$332.50	Continue review UDH UM denial reasons data set for July 2019. Data received from L. Carattini (UDH) on 9/5 (1)
Outside - PR	20	Schulte, Justin	9/11/2019	0.50	\$332.50	\$166.25	Participate in a meeting with J. Edwards (ACG) and D. Pagan (UDH) to discuss Accounts Receivable and Collections data. (0.5)
Outside - PR	20	Schulte, Justin	9/11/2019	1.00	\$332.50	\$332.50	Participate in billing follow-up meeting with C. Fuentes (UDH) and J. Edwards (ACG) to review UDH billing process flow and discuss accuracy of documented actions/tasks. (1)
PR	20	Schulte, Justin	9/11/2019	0.60	\$332.50	\$199.50	Participate in internal debrief regarding billing follow-up meeting with J. Edwards (ACG) to document observations and discuss next steps. (0.6)
PR	20	Schulte, Justin	9/11/2019	1.20	\$332.50	\$399.00	Participate in meeting with N. Carmona (HOPU), D. Jandura, S. Brickner and J. Edwards (ACG) regarding DOH Hospital Transformation workstream progress, initial recommendations, and discuss next steps. (1)
PR	20	Schulte, Justin	9/11/2019	1.40	\$332.50	\$465.50	Review billing and collections data from fiscal year 2012-2013 to fiscal year 2018-2019 provided by D. Pagan (UDH) (1.4)
PR	20	Schulte, Justin	9/11/2019	1.30	\$332.50	\$432.25	Review day's key activities and outcomes, documentation of meeting notes, next steps/follow-up areas for future agency work. (1.3)
PR	20	Schulte, Justin	9/12/2019	2.00	\$332.50	\$665.00	Participate in tour of ASEM Operating and Emergency Room facilities with J. Edwards (ACG) and R. Nieves (ASEM) to observe department



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							workflow and ongoing workplans to optimize OR and ER facilities. (2)
PR	20	Schulte, Justin	9/13/2019	0.80	\$332.50	\$266.00	Coordinate travel logistics for week of September 23 (0.8)
PR	20	Schulte, Justin	9/13/2019	1.00	\$332.50	\$332.50	Participate in ACG DOH Hospital Transformation team meeting to review and revise planned activities for the week of 9/16/19. (1)
PR	20	Schulte, Justin	9/13/2019	2.00	\$332.50	\$665.00	Review ASEM OR planning notes, document outcomes, and align next steps for creating project plan during week of 9/16/19. (2)
PR	20	Schulte, Justin	9/13/2019	2.20	\$332.50	\$731.50	Prepare activity summary for August 2019 invoice. Administrative activity. (2.2)
PR	20	Schulte, Justin	9/16/2019	2.00	\$332.50	\$665.00	Conduct initial summary review of HOPU Account Receivable data for months February 2019-June 2019, provided by J. Medina (HOPU). (2)
PR	20	Schulte, Justin	9/16/2019	3.50	\$332.50	\$1,163.75	Document OR Workstream Development & Working Session Diagram prepare next steps, and plan for the following week. (3.5)
PR	20	Schulte, Justin	9/16/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
Outside - PR	20	Schulte, Justin	9/17/2019	1.50	\$332.50	\$498.75	Document previous week's meeting notes, identify next steps, prepare weekly follow-up work and tasks. (1.5)
Outside - PR	20	Schulte, Justin	9/17/2019	2.50	\$332.50	\$831.25	Review meeting notes from previous week's discovery meetings and set actions for follow-up meetings, questions, and activities. (2.5)
Outside - PR	20	Schulte, Justin	9/18/2019	2.50	\$332.50	\$831.25	Participate in RCM OR data working session with J. Edwards (ACG) to identify key data elements for investigation and to create data collection plan deliverable (2.5)
Outside - PR	20	Schulte, Justin	9/18/2019	1.50	\$332.50	\$498.75	Participate in RCM OR Workstream meeting with R. Tabor, V. Estrin, M. Thacker, J. Edwards (ACG) to plan development of RCM workstreams, discuss priorities and communicate next steps (1.5)
PR	20	Schulte, Justin	9/18/2019	2.20	\$332.50	\$731.50	Review UDH billing process flow edits provided by C. Fuentes (UDH). (2.2)
PR	20	Schulte, Justin	9/18/2019	1.50	\$332.50	\$498.75	Review UDH Monthly Operating Room Statistics report for months November 2017 to June 2019 provided by E. Rivera (UDH). (1.5)
PR	20	Schulte, Justin	9/19/2019	2.30	\$332.50	\$764.75	Complete iteration of data collection plan to add additional data element requests and description context. (2.3)
PR	20	Schulte, Justin	9/19/2019	0.70	\$332.50	\$232.75	Coordinate travel logistics for week of October 7 (0.7)
PR	20	Schulte, Justin	9/19/2019	1.00	\$332.50	\$332.50	Review and coordinate meeting times with DOH representatives for following week (1)
PR	20	Schulte, Justin	9/19/2019	4.00	\$332.50	\$1,330.00	Translate and review documents and operating reports, shared by R. Nieves (ASEM) shared during week of 9/9, to identify takeaways and formulate follow-up questions. (4)
PR	20	Schulte, Justin	9/20/2019	0.70	\$332.50	\$232.75	Continue review UDH UM denial reasons data set for July 2019. Data received from L. Carattini (UDH) on 9/5 (0.7)
PR	20	Schulte, Justin	9/20/2019	1.00	\$332.50	\$332.50	Participate in meeting with J. Edwards and M. Thacker (ACG) to develop action plan and follow-

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							up tasks for upcoming week for onsite DOH RCM work. (1)
PR	20	Schulte, Justin	9/20/2019	3.50	\$332.50	\$1,163.75	Prepare and review updates to ASEM data collection plan and overall project plan refresh. (3.5)
Outside - PR	20	Schulte, Justin	9/20/2019	1.80	\$332.50	\$598.50	Review current inventory of UDH/HOPU/ASEM received reports, data elements, and statistics for future data element requests through upcoming agency meetings. (1.8)
PR	20	Schulte, Justin	9/23/2019	2.50	\$332.50	\$831.25	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.5)
PR	20	Schulte, Justin	9/24/2019	1.80	\$332.50	\$598.50	Complete iteration of data collection plan to add additional data element requests and description context. (1.8)
PR	20	Schulte, Justin	9/24/2019	1.10	\$332.50	\$365.75	Continue review UDH UM denial reasons data set for July 2019. Data received from L. Carattini (UDH) on 9/5 (1.1)
PR	20	Schulte, Justin	9/24/2019	1.00	\$332.50	\$332.50	Review and coordinate meeting times with DOH representatives for following week (1)
PR	20	Schulte, Justin	9/24/2019	2.30	\$332.50	\$764.75	Review applicable OR operation metrics and processes for future use in comparative analysis of ASEM (2.3)
PR	20	Schulte, Justin	9/24/2019	0.60	\$332.50	\$199.50	Review previous week's notes and takeaways in preparation for action plan updates. (0.6)
PR	20	Schulte, Justin	9/24/2019	1.20	\$332.50	\$399.00	Review Supply Chain Work Plan: Purchasing & Warehouse to prepare for meeting with C. Figueroa (UDH). (1.2)
PR	20	Schulte, Justin	9/25/2019	0.90	\$332.50	\$299.25	Complete update of HOPU Accounts Receivable analysis for month ending June 2019 (0.9)
PR	20	Schulte, Justin	9/25/2019	0.70	\$332.50	\$232.75	Participate in working session meeting with P. Barreras (ASEM-Finance) and S. Brickner, D. Jandura (ACG) on DOH Supply Chain work stream to understand SALUD budget assignments, dashboard development, invoice simplification and GSA update to improve cash acceleration (0.7)
PR	20	Schulte, Justin	9/25/2019	1.00	\$332.50	\$332.50	Review action plan and follow-up tasks for upcoming week for onsite DOH RCM work. (1)
PR	20	Schulte, Justin	9/25/2019	0.60	\$332.50	\$199.50	Review UDH Monthly Operating Room Statistics report for month July 2019 provided by E. Rivera (UDH). (0.6)
PR	20	Schulte, Justin	9/25/2019	0.50	\$332.50	\$166.25	Revisit ASUM/UDH RCM Request for proposal document to understand decision timeline (0.5)
PR	20	Schulte, Justin	9/25/2019	4.00	\$332.50	\$1,330.00	Translate and review HOPU process, documentation and operating reports, shared by J. Medina (HOPU) shared 9/13. Identify takeaways and formulate follow-up questions for upcoming follow-up meeting during week of 10/7 (4)
Outside - PR	20	Schulte, Justin	9/26/2019	0.50	\$332.50	\$166.25	Debrief and follow up with S. Brickner and D. Jandura (ACG) from Hospital Leadership meeting to determine action items and planning for next week activities (0.5)
Outside - PR	20	Schulte, Justin	9/26/2019	1.00	\$332.50	\$332.50	Participate in Hospital Leadership update meeting with J. Matta, N. Carmona, R. Nieves, E. Rivera and R. Moscoso (ASEM, UDH & HOPU) and S. Brickner, D. Jandura (ACG) on DOH Supply Chain

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							work stream accomplishments, action plans and future strategy (1)
Outside - PR	20	Schulte, Justin	9/27/2019	3.30	\$332.50	\$1,097.25	Complete review of documents and operating reports, shared by R. Nieves (ASEM) shared during week of 9/9, to identify takeaways and formulate follow-up questions for upcoming follow-up meeting during week of 10/7 (3.3)
PR	20	Schulte, Justin	9/27/2019	1.10	\$332.50	\$365.75	Complete updates for Ankura Consolidation & Implementation Status Report and associated upcoming RCM tasks. (1.1)
PR	20	Schulte, Justin	9/27/2019	2.20	\$332.50	\$731.50	Review meeting notes from previous week's discovery meetings and set actions for follow-up meetings, questions, and activities. (2.2)
PR	20	Schulte, Justin	9/30/2019	1.80	\$332.50	\$598.50	Continue review of applicable OR operation metrics and processes for future use in comparative analysis of ASEM (1.8)
Outside - PR	20	Schulte, Justin	9/30/2019	1.30	\$332.50	\$432.25	Review action plan and follow-up tasks for upcoming week for onsite DOH RCM work. (1.3)
Outside - PR	20	Schulte, Justin	9/30/2019	1.00	\$332.50	\$332.50	Review change management methodology for work related to UDH / ASEM request for proposal and further develop workstream. (1)
Outside - PR	20	Schulte, Justin	9/30/2019	2.70	\$332.50	\$897.75	Review key activities and outcomes, from previous week related to UDH/HOPU Revenue Cycle Management work stream, to prepare for upcoming agency meetings and deliverables. (2.7)
Outside - PR	20	Schulte, Justin	9/30/2019	1.20	\$332.50	\$399.00	Review previous week's notes and takeaways in preparation for action plan updates. (1.2)
Outside - PR	10	Stacy, Sean	9/2/2019	0.20	\$380.00	\$76.00	Participate on telephone call with C. Gonzalez (ACG) to prepare meeting schedule for week of 9/2/19.
Outside - PR	10	Stacy, Sean	9/3/2019	0.50	\$380.00	\$190.00	Participate in analysis of Forensics and Fire right sizing model to gather inputs for Facilitated session planning with R. Beil (ACG) (.5)
Outside - PR	10	Stacy, Sean	9/3/2019	0.70	\$380.00	\$266.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for 911 IT department implementation working session (.7).
Outside - PR	10	Stacy, Sean	9/3/2019	0.90	\$380.00	\$342.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for 911 Facilities department implementation working session (.9)
Outside - PR	10	Stacy, Sean	9/3/2019	1.20	\$380.00	\$456.00	Review Puerto Rico Law 77 to gather inputs for plan to consolidate 311 employees into the State Department (1.20)
Outside - PR	10	Stacy, Sean	9/3/2019	1.20	\$380.00	\$456.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for 911 Finance department implementation working session (1.2)
Outside - PR	10	Stacy, Sean	9/3/2019	1.30	\$380.00	\$494.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for 911 HR department implementation working session (1.3)
PR	10	Stacy, Sean	9/4/2019	0.40	\$380.00	\$152.00	Develop agenda for 9/11 PRITS implementation kickoff meeting (.4)
PR	10	Stacy, Sean	9/4/2019	0.60	\$380.00	\$228.00	Prepare and distribute agenda for 9/4 DNER project consolidation status meeting (.6)
PR	10	Stacy, Sean	9/4/2019	0.60	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to review critical issues and output from DNER consolidation status review meeting (.3).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	9/4/2019	0.70	\$380.00	\$266.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics IT department implementation working session (.7)
PR	10	Stacy, Sean	9/4/2019	0.90	\$380.00	\$342.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics Facilities department implementation working session (.9)
PR	10	Stacy, Sean	9/4/2019	1.20	\$380.00	\$456.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics Finance department implementation working session - arrived late (1.2)
PR	10	Stacy, Sean	9/4/2019	1.30	\$380.00	\$494.00	Participate in planning meeting with J. Boo (ACG) and R. Beil (ACG) to prepare for Forensics HR department implementation working session (1.3)
PR	10	Stacy, Sean	9/9/2019	0.20	\$380.00	\$76.00	Participate in call with C. Gonzalez (ACG) to discuss Dept of Education FOMB reporting requirements (.2)
PR	10	Stacy, Sean	9/9/2019	0.30	\$380.00	\$114.00	Review Dept of Education FOMB reporting requirements in preparation for meetings week of 9/9 (.3)
PR	10	Stacy, Sean	9/9/2019	0.40	\$380.00	\$152.00	Coordinate implementation meetings for week of 9/9 with State Department and Gaming commission (.4)
PR	10	Stacy, Sean	9/9/2019	0.60	\$380.00	\$228.00	Review AAFAF Critical Issues follow up items to prepare Consolidation status report for week of 9/9 (.6)
PR	10	Stacy, Sean	9/9/2019	0.80	\$380.00	\$304.00	Analyze 911 DPS FOMB reporting initiatives to prepare for 9/10 fiscal plan compliance meeting (.8).
PR	10	Stacy, Sean	9/9/2019	1.70	\$380.00	\$646.00	Complete review of Law 77 and work on State Department consolidation plan to include tasks associated with Law 77 (move of +311 associates from DPS to State Department) (1.7)
PR	10	Stacy, Sean	9/10/2019	0.60	\$380.00	\$228.00	Document PREMA action items following Implementation reporting meeting (.6)
PR	10	Stacy, Sean	9/10/2019	0.80	\$380.00	\$304.00	Document Fire action items following implementation reporting meeting and discuss DPS implementation status report cadence with M. Canino (ACG) (.8)
PR	10	Stacy, Sean	9/10/2019	0.90	\$380.00	\$342.00	Prepare for DPS implementation review meetings with PREMA and Fire (.9)
PR	10	Stacy, Sean	9/10/2019	1.40	\$380.00	\$532.00	Complete updates to State Department consolidation plan to incorporate tasks associated with migration of 311 associates from DPS to State Department (1.4).
Outside - PR	10	Stacy, Sean	9/10/2019	2.90	\$380.00	\$1,102.00	Participate in DPS / Emergency Management implementation savings planning meeting with G.Delgado {PREMA}, M.Galindo (AAFAF), J.Boo (ACG), R. Biel (ACG), and J.Fullana (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (2.9)
Outside - PR	10	Stacy, Sean	9/10/2019	3.10	\$380.00	\$1,178.00	Participate in DPS / Fire implementation savings planning meeting with E. Cotto (FIRE), M. Galindo (AAFAF), B. Beil (ACG), and J. Fullana (ACG) to understand cost saving targets and implement enhanced reporting processes for fiscal plan compliance (3.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	9/11/2019	0.40	\$380.00	\$152.00	Prepare agenda for DNER implementation plan review meeting to review consolidated payroll go live (.4)
Outside - PR	10	Stacy, Sean	9/11/2019	0.60	\$380.00	\$228.00	Prepare for State Department 311 implementation meeting and distribute 311 implementation plans (.6)
Outside - PR	10	Stacy, Sean	9/11/2019	0.80	\$380.00	\$304.00	Prepare agenda for PRITS implementation plan review meeting (.8)
Outside - PR	10	Stacy, Sean	9/11/2019	1.20	\$380.00	\$456.00	Participate in meeting with representatives from State department and M. Galindo (AAFAF) to review 311 implementation plan and develop next step action items (1.2)
PR	10	Stacy, Sean	9/11/2019	1.60	\$380.00	\$608.00	Analyze DNER payroll project plan dependencies to develop achievable timeline and identify critical dependencies for October go live (1.6)
PR	10	Stacy, Sean	9/11/2019	1.80	\$380.00	\$684.00	Participate in DNER agency consolidation planning meeting with J. Boo (ACG), C. Gonzalez (ACG), and representatives from DNER to discuss critical path Finance and payroll tasks (1.8)
PR	10	Stacy, Sean	9/11/2019	2.20	\$380.00	\$836.00	Update JRSP consolidation plan to reflect new timeline resulting from decision to sell NET building (2.2).
PR	10	Stacy, Sean	9/11/2019	2.70	\$380.00	\$1,026.00	Participate in PRITS agency setup meeting with M. Galindo (AAFAF), R. Maldonado (AAFAF), representatives from PRITS, J. Boo (ACG), and C. Gonzalez (ACG) to discuss HR and Finance workplan (2.7)
PR	10	Stacy, Sean	9/12/2019	0.40	\$380.00	\$152.00	Analyze revisions to State Department 311 implementation plan based on feedback received in 9/11 consolidation review meeting (.4)
PR	10	Stacy, Sean	9/12/2019	0.50	\$380.00	\$190.00	Participate in meeting with R. Maldonado (AAFAF) to discuss DEDC consolidation status and employee transfer compliance with OGP requirements (.5).
PR	10	Stacy, Sean	9/12/2019	0.60	\$380.00	\$228.00	Analyze revisions to JRSP consolidation plan based on feedback received in 9/12 JRSP review meeting (.6)
PR	10	Stacy, Sean	9/12/2019	0.80	\$380.00	\$304.00	Prepare for JRSP consolidation status review meeting (.8)
Outside - PR	10	Stacy, Sean	9/12/2019	1.40	\$380.00	\$532.00	Prepare for Gaming Commission implementation plan review meeting (1.4)
Outside - PR	10	Stacy, Sean	9/12/2019	1.60	\$380.00	\$608.00	Participate in meeting with C. Serrano (JRSP), M. Galindo (AAFAF) and J. Fullana (ACG) to review updated JRSP consolidation plan and program status (1.6)
Outside - PR	10	Stacy, Sean	9/12/2019	1.60	\$380.00	\$608.00	Develop PRITS organization structure and refine process area descriptions for submission to OGP (1.6)
Outside - PR	10	Stacy, Sean	9/12/2019	1.70	\$380.00	\$646.00	Participate in meeting with representatives from AIDH, Tourism Company, DEDC, M. Galindo (AAFAF), R. Maldonado (AAFAF), C. Gonzalez (ACG), R. Beil (ACG), R. Jimenez (V2A), to kick off Gaming Commission implementation, review project plan, and prioritize next steps (1.7)
Outside - PR	10	Stacy, Sean	9/13/2019	0.40	\$380.00	\$152.00	Participate on call with E. Dellanoy (NTT Data), R. Rivera (AAFAF), C. Gonzalez (ACG) to evaluate readiness for DNER FIMMAS payroll go live and prepare for 9/16 working session with Hacienda accounting to map project codes in FIMMAS (.4).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	9/13/2019	1.20	\$380.00	\$456.00	Continue to develop future state PRITS organization structure for review in 9/25 design workshop (1.2)
PR	10	Stacy, Sean	9/13/2019	2.10	\$380.00	\$798.00	Prepare and distribute FY20 agency right sizing templates and instructions to communicate right sizing goals and drive improved fiscal plan compliance (2.1)
PR	10	Stacy, Sean	9/14/2019	0.60	\$380.00	\$228.00	Validate distribution of Implementation templates to designated compliance officers, priority groups 1,2,3 (.6)
PR	10	Stacy, Sean	9/14/2019	1.20	\$380.00	\$456.00	Prepare Ankura Implementation & Consolidation status report for week ending 9/13 (1.2).
PR	10	Stacy, Sean	9/16/2019	0.60	\$380.00	\$228.00	Review enhanced implementation requirements for AAFAF specific to reporting agency fiscal plan compliance
PR	10	Stacy, Sean	9/16/2019	0.90	\$380.00	\$342.00	Analyze updates to JRSP Consolidation plan based on NET Building timeline and distribute to C. Serrano (JRSP) for review (.9).
PR	10	Stacy, Sean	9/16/2019	1.40	\$380.00	\$532.00	Participate on call with J. Boo (ACG), R. Beil (ACG), J. Fullana (ACG) and C. Gonzalez (ACG) to review 9/24 DPS FOMB agenda and document required data elements to gather in DPS preparation sessions scheduled for week of 9/16 (1.4).
PR	10	Stacy, Sean	9/16/2019	1.60	\$380.00	\$608.00	Aggregate consolidation plans for STATE, JRSP, DNER, DPS, PRITS, and Gaming and post to shared one drive folder for access by R. Maldonado (AAFAF) and M. Galindo (AAFAF) (1.6)
PR	10	Stacy, Sean	9/17/2019	0.60	\$380.00	\$228.00	Analyze +311 plan dates and return to State Department for review prior to 9/24 implementation meeting (.6)
PR	10	Stacy, Sean	9/17/2019	0.60	\$380.00	\$228.00	Review data gathered in 9/17 DPS FOMB preparation meetings and begin development of 9/24 FOMB presentation
PR	10	Stacy, Sean	9/17/2019	1.20	\$380.00	\$456.00	Develop enhanced consolidation status report template to communicate consolidation/implementation progress, timeline, issues and key milestones to AAFAF leadership team (1.2)
PR	10	Stacy, Sean	9/17/2019	1.20	\$380.00	\$456.00	Develop enhanced implementation methodology for distribution to agencies
PR	10	Stacy, Sean	9/17/2019	1.30	\$380.00	\$494.00	Analyze and update DNER consolidation plan to incorporate tasks associated with reconciliation and payroll consolidation and re-baseline program duration (1.3)
PR	10	Stacy, Sean	9/17/2019	1.80	\$380.00	\$684.00	Develop consolidation progress metrics and populate 9/18 status report for STATE Department and DPS (1.8)
PR	10	Stacy, Sean	9/17/2019	2.30	\$380.00	\$874.00	Develop consolidation progress metrics and populate 9/18 status report for DNER and JRSP (2.3)
PR	10	Stacy, Sean	9/18/2019	0.40	\$380.00	\$152.00	Analyze right sizing targets and FY19 reported implementation savings for Family, DPS, and DNER to evaluate agency prioritization for AAFAF (.4)
PR	10	Stacy, Sean	9/18/2019	0.70	\$380.00	\$266.00	Analyze Tourism Company Gaming Division revenue distribution model (.7)
PR	10	Stacy, Sean	9/18/2019	0.90	\$380.00	\$342.00	Prepare for Gaming Commission, Tourism Company revenue mapping and organization structure review meeting (.9)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	9/18/2019	1.00	\$380.00	\$380.00	Participate in planning meeting with R. Beil (ACG), J. Fullana (ACG), K. Cowherd (ACG), J. Boo (ACG), and C. Gonzalez (ACG) to review output from various DPS meetings and prepare content for 9/24 FOMB meeting (1).
Outside - PR	10	Stacy, Sean	9/18/2019	1.40	\$380.00	\$532.00	Develop consolidation progress metrics and populate 9/18 status report for PRITS, and GAMING (1.4)
Outside - PR	10	Stacy, Sean	9/18/2019	1.80	\$380.00	\$684.00	Analyze and enhance process area descriptions and headcount requirements by department for PRITS organization structure submission to OGP (1.8)
PR	10	Stacy, Sean	9/18/2019	2.40	\$380.00	\$912.00	Participate in meeting with representatives from AIDH, Tourism Company, and C. Gonzalez (ACG), to review gaming division (Tourism Co) organization structure, budget and revenue disbursement model to begin development of to-be Gaming Commission structure (2.4)
Outside - PR	10	Stacy, Sean	9/19/2019	1.20	\$380.00	\$456.00	Document output from Gaming, Tourism company meeting and communicate action items, next steps to M. Galindo (AAFAF), R. Maldonado (AAFAF) (1.2)
Outside - PR	10	Stacy, Sean	9/19/2019	1.20	\$380.00	\$456.00	Update PRITS Implementation plan dates to baseline the delivery plan following project kickoff (1.2)
Outside - PR	10	Stacy, Sean	9/19/2019	1.30	\$380.00	\$494.00	Analyze reorganized agency savings for FY20 and evaluate DPS components of personnel savings for enhanced implementation approach (1.3).
Outside - PR	10	Stacy, Sean	9/19/2019	1.60	\$380.00	\$608.00	Update Gaming Commission Implementation plan dates to baseline the delivery plan following project kickoff (1.6)
Outside - PR	10	Stacy, Sean	9/19/2019	2.30	\$380.00	\$874.00	Complete review of proposed PRITS org structure with analysis of required roles by process group and prepare agenda for 9/25 Org Chart Development workshop (2.3)
PR	10	Stacy, Sean	9/20/2019	1.60	\$380.00	\$608.00	Prepare Ankura Implementation & Consolidation status report for week ending 9/20 (1.6).
PR	10	Stacy, Sean	9/20/2019	1.90	\$380.00	\$722.00	Analyze DNER Reconciliation items (balances from Budget Check Module, PO's with balances, account assignment status) to develop estimate for reconciliation required resources and task duration (1.9)
PR	10	Stacy, Sean	9/21/2019	1.70	\$380.00	\$646.00	Continue updates to PRITS Implementation plan dates to baseline the delivery plan following project kickoff (1.7).
PR	10	Stacy, Sean	9/23/2019	1.70	\$380.00	\$646.00	Participate in a meeting with R. Beil (ACG), J. Fullana (ACG), C. Gonzalez (ACG), and J. Boo (ACG) to review DPS FOMB presentation (1.7).
PR	10	Stacy, Sean	9/24/2019	0.60	\$380.00	\$228.00	Participate on call with C. Gonzalez (ACG), and J. Fullana (ACG) to finalize preparation for PRITS workshop and review 9/25 DNER meeting agenda (.6)
PR	10	Stacy, Sean	9/24/2019	0.80	\$380.00	\$304.00	Participate in working session with J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), and R. Beil (ACG) to review and revise the DPS FOMB presentation - Arrived Late (.8)
PR	10	Stacy, Sean	9/24/2019	0.80	\$380.00	\$304.00	Prepare detailed agenda for 9/25 DNER project consolidation status review (.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Stacy, Sean	9/24/2019	1.10	\$380.00	\$418.00	Analyze PRITS org structure to validate existing vs. expected roles in proposed organization structure to prepare for 9/25 workshop (1.1)
PR	10	Stacy, Sean	9/24/2019	1.30	\$380.00	\$494.00	Prepare ORG Chart exhibit and finalize agenda for 9/25 PRITS organization structure workshop (1.3)
PR	10	Stacy, Sean	9/24/2019	1.60	\$380.00	\$608.00	Complete updates to Gaming implementation plan task dates (1.6).
PR	10	Stacy, Sean	9/24/2019	2.10	\$380.00	\$798.00	Complete updates to PRITS implementation plan task dates (2.1)
PR	10	Stacy, Sean	9/25/2019	0.30	\$380.00	\$114.00	Participate in meeting with J. Boo (ACG), R. Beil (ACG), and J. Fullana (ACG) to discuss organizational approach to agency engagement with department of state (.3)
PR	10	Stacy, Sean	9/25/2019	0.50	\$380.00	\$190.00	Participate in meeting with J. Boo (ACG), R. Beil (ACG), and J. Fullana (ACG) to discuss organizational approach to agency engagement with department of public safety (.5)
PR	10	Stacy, Sean	9/25/2019	0.60	\$380.00	\$228.00	Participate on call with C. Gonzalez (ACG) to evaluate meeting notes and document next steps (.6)
Outside - PR	10	Stacy, Sean	9/25/2019	0.70	\$380.00	\$266.00	Participate in meeting with J. Boo (ACG), R. Beil (ACG), and J. Fullana (ACG) to discuss organizational approach to agency engagement with department of education (.7)
Outside - PR	10	Stacy, Sean	9/25/2019	0.80	\$380.00	\$304.00	Prep for DNER meeting (.8)
Outside - PR	10	Stacy, Sean	9/25/2019	0.90	\$380.00	\$342.00	Prepare for PRITS meeting (.9)
Outside - PR	10	Stacy, Sean	9/25/2019	2.10	\$380.00	\$798.00	Participate in DNER Consolidation Review Meeting with A. Otero (DNER), representatives from DNER, and C. Gonzalez (ACG) to review project status, resolve issues, and prioritize action items (2.1)
Outside - PR	10	Stacy, Sean	9/25/2019	3.20	\$380.00	\$1,216.00	Participate in PRITS organization structure development workshop with G. Ripoll (PRITS), representatives from PRITS, M. Galindo (AAFAF), C. Gonzalez (ACG), and R. Beil (ACG) to complete development of PRITS org chart, evaluate transfers from OGP, and review sources of funding for critical positions (3.2)
PR	10	Stacy, Sean	9/26/2019	0.40	\$380.00	\$152.00	Participate in meeting with J. Boo (ACG), and C. Gonzalez (ACG) to discuss organizational approach to agency engagement with department of education (.4)
PR	10	Stacy, Sean	9/26/2019	0.60	\$380.00	\$228.00	Debrief from State Department meeting with J. Fullana (ACG) to confirm priorities and action items related to +311 migration for week of 10/30 (.6)
PR	10	Stacy, Sean	9/26/2019	0.70	\$380.00	\$266.00	Debrief from Gaming Commission meeting with C. Gonzalez (ACG) to confirm next steps and action items for development of to be organization chart and funding model (.7)
PR	10	Stacy, Sean	9/26/2019	0.80	\$380.00	\$304.00	Prepare detailed agenda for 9/27 JRSP project consolidation status review (.8)
PR	10	Stacy, Sean	9/26/2019	0.80	\$380.00	\$304.00	Analyze 9/29 DOE Budgetary, Financial and Operational Analysis to identify priorities for initial phase of DOE engagement (.8).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	10	Stacy, Sean	9/26/2019	0.90	\$380.00	\$342.00	Participate in meeting with M. Varas (STATE), J. Diaz (STATE), M. Galindo (AAFAF) and J. Fullana (ACG) to review State Consolidation status and evaluate budget / OGP PP requirements for +311 employee migration (.9)
Outside - PR	10	Stacy, Sean	9/26/2019	0.90	\$380.00	\$342.00	Prepare for Gaming Commission AIDH Org structure and budget analysis meeting (.9)
Outside - PR	10	Stacy, Sean	9/26/2019	1.20	\$380.00	\$456.00	Participate in meeting J. Maymo (AIDH), representatives of AIDH, and C. Gonzalez (ACG) to review current agency org chart and budget (1.2)
Outside - PR	10	Stacy, Sean	9/26/2019	1.30	\$380.00	\$494.00	Prepare for State Dept consolidation status review meeting (1.3)
PR	10	Stacy, Sean	9/27/2019	0.40	\$380.00	\$152.00	Debrief from JRSP consolidation meeting with C. Gonzalez (ACG) to confirm next steps, action items and discuss feedback from agency on consolidation plan (.4).
PR	10	Stacy, Sean	9/27/2019	1.20	\$380.00	\$456.00	Document and distribute State consolidation meeting minutes to record key outcomes and assign action items (1.2)
PR	10	Stacy, Sean	9/27/2019	1.40	\$380.00	\$532.00	Document and distribute DNER consolidation meeting minutes to record key outcomes and assign action items (1.4)
Outside - PR	10	Stacy, Sean	9/28/2019	0.60	\$380.00	\$228.00	Analyze up update PRITS organization structure documented in 9/25 workshop (.6).
Outside - PR	10	Stacy, Sean	9/28/2019	0.80	\$380.00	\$304.00	Analyze 5/9 certified fiscal plan to gather background for Department of Education engagement (.8)
Outside - PR	10	Stacy, Sean	9/28/2019	0.90	\$380.00	\$342.00	Analyze HTA Implementation Report for Organizational Capacity Development to gather background for Ankura engagement (.9)
Outside - PR	10	Stacy, Sean	9/28/2019	1.70	\$380.00	\$646.00	Prepare Ankura Fiscal Plan Compliance Status Report for week ending 9/27 (1.7)
Outside - PR	10	Stacy, Sean	9/28/2019	1.70	\$380.00	\$646.00	Review FOMB Department of Education Budgetary, Financial, and Operational analysis to gather background for Department of Education engagement (1.7)
Outside - PR	10	Stacy, Sean	9/30/2019	0.40	\$380.00	\$152.00	Participate on call with C. Gonzalez (ACG) to review updates to JRSP consolidation plan and develop agenda for 10/1 DNER consolidation status meeting (.4)
Outside - PR	10	Stacy, Sean	9/30/2019	0.40	\$380.00	\$152.00	Analyze FOMB Budget Bridge FY19 - FY20 for DOE to gather background for DOE engagement (.4)
Outside - PR	10	Stacy, Sean	9/30/2019	0.40	\$380.00	\$152.00	Analyze documentation output from 9/27 JRSP consolidation status meeting to source inputs for Consolidation Status Report (.4)
Outside - PR	10	Stacy, Sean	9/30/2019	0.60	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) and R. Beil (ACG) to develop meeting plans for the week (.6)
Outside - PR	10	Stacy, Sean	9/30/2019	0.90	\$380.00	\$342.00	Prepare and distribute agenda for 10/1 DNER consolidation status meeting (.9)
Outside - PR	10	Stacy, Sean	9/30/2019	1.30	\$380.00	\$494.00	Revise JRSP workplan based on updates gathered in 9/27 review meeting and return to C. Serrano (JRSP) for review (1.3).
Outside - PR	10	Stacy, Sean	9/30/2019	1.60	\$380.00	\$608.00	Finalize PRITS organization structure documented in 9/25 workshop and distribute to agency leadership for review (1.6)
Outside - PR	10	Stacy, Sean	9/30/2019	2.60	\$380.00	\$988.00	Analyze and update DNER consolidation plan, re-baseline program duration to align with data

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							provided by consolidation team on 9/25, and update task dependencies (2.6)
Outside - PR	20	Tabor, Ryan	9/3/2019	4.00	\$451.25	\$1,805.00	Prepare Implementation project invoice for July 2019 (4)
Outside - PR	20	Tabor, Ryan	9/3/2019	1.10	\$451.25	\$496.38	Review key activities and outcomes from previous week related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables (1.1)
Outside - PR	20	Tabor, Ryan	9/4/2019	0.80	\$451.25	\$361.00	Participate in meeting with (ACG) to define strategy and action items related to DOH/ASES consolidation and DOH nurse recruitment and retention proposal (0.8)
PR	20	Tabor, Ryan	9/4/2019	1.00	\$451.25	\$451.25	Participate on telephone call with J. Matta and R. Nieves (ASEM) and D. Jandura, V. Estrin, S. Brickner and M. Thacker (ACG) regarding initial Ankura, ASEM and UDH process improvement observations and assessment findings (1)
PR	20	Tabor, Ryan	9/4/2019	4.00	\$451.25	\$1,805.00	Prepare Implementation project invoice for July 2019 (4)
PR	20	Tabor, Ryan	9/5/2019	1.00	\$451.25	\$451.25	Participate in DOH Hospital Transformation Leadership meeting with J. Matta, R. Nieves (ASEM), J. de Jesus (CCPRC) and S. Brickner, J. Edwards, J. Schulte, D. Jandura (ACG). (1)
PR	20	Tabor, Ryan	9/6/2019	0.50	\$451.25	\$225.63	Participate in DOH ASES / Medicaid workstream planning discussion with M. Thacker (ACG) to review key outcomes and decisions from DOH ASES / Medicaid meeting held on 9/5/19 with, M. Cabeza, C. Berrios (DOH) and develop priority action items for the DOH ASES / Medicaid workstream. (0.5)
PR	20	Tabor, Ryan	9/6/2019	1.50	\$451.25	\$676.88	Prepare Implementation project invoice for July 2019 (1.5)
PR	20	Tabor, Ryan	9/9/2019	0.90	\$451.25	\$406.13	Participate in DOH workstream planning discussion with J. Edwards (ACG) to review approach and planned activities for the DOH ASEM OR Optimization workstream. (0.9)
PR	20	Tabor, Ryan	9/9/2019	0.90	\$451.25	\$406.13	Participate in DOH workstream planning discussion with V. Estrin (ACG) to review key DOH project outcomes and decisions from the week of 9/2/19 and develop priority action items for the week of 9/9/19. (0.9)
PR	20	Tabor, Ryan	9/9/2019	0.80	\$451.25	\$361.00	Review key activities and outcomes from previous week related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming DOH meetings and deliverables. (0.8)
PR	20	Tabor, Ryan	9/9/2019	0.90	\$451.25	\$406.13	Review materials provided by C. Berrios (DOH) in preparation for DOH Medicaid office discovery meetings planned for 9/12/19 and 9/13/19. (0.9)
PR	20	Tabor, Ryan	9/9/2019	0.90	\$451.25	\$406.13	Review materials provided by M. Thacker (ACG) in preparation for DOH Medicaid office discovery meetings planned for 9/12/19 and 9/13/19. (0.9)
Outside - PR	20	Tabor, Ryan	9/10/2019	2.00	\$451.25	\$902.50	Participate in a meeting with J. Edwards and J. Schulte (ACG) and R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM. (2)
Outside - PR	20	Tabor, Ryan	9/10/2019	1.00	\$451.25	\$451.25	Participate in a meeting with J. Edwards and J. Schulte (ACG) to discuss insights and outcomes resulting from 9/10/19 OR Optimization and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Patient Flow Optimization at ASEM meeting with R. Nieves (ASEM). (1)
Outside - PR	20	Tabor, Ryan	9/10/2019	1.10	\$451.25	\$496.38	Participate in a meeting with J. Edwards and J. Schulte (ACG) to prepare questions for 9/10/19 meeting with R. Nieves (ASEM) to discuss OR Optimization and Patient Flow Optimization at ASEM. (1.1)
Outside - PR	20	Tabor, Ryan	9/10/2019	2.10	\$451.25	\$947.63	Participate in a working session with J. Edwards and J. Schulte (ACG) to develop project plan for OR Optimization and Patient Flow Optimization at ASEM. Participation includes my total time (2.1)
Outside - PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Conduct research on leading practices for OR scheduling and reporting metrics related to core information needs of the ASEM OR. (0.7)
Outside - PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Document and distribute key outcomes and actions items from R. Nieves (ASEM) meeting on 9/11/19 to discuss ASEM Supply Chain and Procurement. (0.7)
Outside - PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Participate in a meeting with R. Tabor and S. Brickner (ACG) and R. Nieves (ASEM) to discuss ASEM Supply Chain and Procurement implementation priorities and obtain guidance on key next steps. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Participate in debrief meeting with M. Thacker (ACG) to review key outcomes and plan next steps following the DOH ASES / Medicaid planning meeting on 9/11/19. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Participate in meeting with R. Soler, C. Berrios (DOH) and M. Thacker, V. Estrin (ACG) on plan for DOH ASES / Medicaid workstream meetings on 9/12 and 9/13/19. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Participate on telephone call with V. Estrin (ACG) to formulate strategic direction regarding OR Optimization at ASEM and consolidation of DOH ASES / Medicaid. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.80	\$451.25	\$361.00	Prepare list of observation areas for 9/12/19 tour of the ASEM OR. (0.8)
PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Prepare questions for 9/11/19 meeting with (ASEM) to discuss ASEM Supply Chain and Procurement workstream. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.70	\$451.25	\$315.88	Prepare questions for discussion with R. Soler, C. Berrios (DOH) and M. Thacker, V. Estrin (ACG) on plan for DOH ASES /Medicaid workstream meetings on 9/12 and 9/13/19. (0.7)
PR	20	Tabor, Ryan	9/11/2019	0.80	\$451.25	\$361.00	Provide senior level review and quality control of follow-up email communications related to 9/10 and 9/11/19 meetings with (ASEM). (0.8)
PR	20	Tabor, Ryan	9/12/2019	1.10	\$451.25	\$496.38	Participate in meeting with C. Berrios (DOH) and M. Thacker (ACG) to review questions and approach for 9/12/19 discovery meetings with Medicaid. (1.1)
PR	20	Tabor, Ryan	9/12/2019	1.10	\$451.25	\$496.38	Participate in meeting with M. Cabeza and C. Berrios (DOH), and M. Thacker (ACG) to discuss insights and observations from the Medicaid information gathering meetings held on 9/12/19 and plan next steps. (1.1)
PR	20	Tabor, Ryan	9/12/2019	1.50	\$451.25	\$676.88	Participate in meeting with M. Cabeza and C. Berrios (DOH), M. Thacker (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							understand Administration department structure and functions for Medicaid. (1.1)
Outside - PR	20	Tabor, Ryan	9/12/2019	1.50	\$451.25	\$676.88	Participate in meeting with M. Cabeza and C. Berrios (DOH), M. Thacker (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Fraud and Abuse department structure and functions for Medicaid. (1.1)
Outside - PR	20	Tabor, Ryan	9/12/2019	1.00	\$451.25	\$451.25	Participate in meeting with M. Cabeza and C. Berrios (DOH), M. Thacker (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand MMIS department structure and functions for Medicaid. (1.1)
PR	20	Tabor, Ryan	9/12/2019	1.50	\$451.25	\$676.88	Participate in meeting with M. Cabeza and C. Berrios (DOH), M. Thacker (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Regional Office structure and functions for Medicaid. (1.1)
PR	20	Tabor, Ryan	9/12/2019	0.50	\$451.25	\$225.63	Participate in meeting with M. Thacker (ACG) to plan development of deliverables and research needing to be conducted to support the ASES / Medicaid consolidation next steps agreed to by M. Cabeza and C. Berrios (DOH) on 9/12/19. (1.1)
PR	20	Tabor, Ryan	9/12/2019	1.00	\$451.25	\$451.25	Prepare questions for 9/12/19 discovery meetings with Medicaid. (1)
PR	20	Tabor, Ryan	9/13/2019	1.60	\$451.25	\$722.00	Develop draft ASES / Medicaid consolidation scorecard reporting tool to visualize attributes related to the consolidation. (1.6)
PR	20	Tabor, Ryan	9/16/2019	1.80	\$451.25	\$812.25	Develop strategy, process, and recommendations for AAFAF to improve low performing agency implementation reporting compliance. (1.8)
PR	20	Tabor, Ryan	9/16/2019	0.70	\$451.25	\$315.88	Review key activities and outcomes from previous week related to UDH Revenue Cycle Management work stream to prepare work plan for upcoming week. (0.7)
Outside - PR	20	Tabor, Ryan	9/17/2019	3.20	\$451.25	\$1,444.00	Prepare presentation to communicate new strategy, process, and recommendations to AAFAF to improve agency implementation reporting compliance. (3.2)
Outside - PR	20	Tabor, Ryan	9/18/2019	1.50	\$451.25	\$676.88	Participate in RCM OR Workstream meeting with J. Schulte, V. Estrin, M. Thacker, J. Edwards (ACG) to plan development of RCM workstreams, discuss priorities and communicate next steps. (1.5)
PR	20	Tabor, Ryan	9/18/2019	1.50	\$451.25	\$676.88	Revise presentation to communicate new strategy, process, and recommendations to AAFAF to improve agency implementation reporting compliance. (1.5)
PR	20	Tabor, Ryan	9/19/2019	1.60	\$451.25	\$722.00	Develop strategy and recommendations for AAFAF to improve overall agency fiscal plan implementation results. (1.6)
PR	20	Tabor, Ryan	9/19/2019	2.20	\$451.25	\$992.75	Prepare presentation to communicate new strategy and recommendations to AAFAF to improve overall agency fiscal plan implementation results. (2.2)
PR	20	Tabor, Ryan	9/20/2019	0.70	\$451.25	\$315.88	Conduct research on leading practices for OR scheduling and reporting metrics related to core information needs of the ASEM OR. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Tabor, Ryan	9/20/2019	1.20	\$451.25	\$541.50	Document and identify key outcomes and actions items from ASES / Medicaid consolidation discovery meetings held 9/12/19. (1.2)
PR	20	Tabor, Ryan	9/20/2019	1.10	\$451.25	\$496.38	Provide quality control review and revisions to draft ASEM OR data collection plan. (1.1)
PR	20	Tabor, Ryan	9/20/2019	0.90	\$451.25	\$406.13	Review 2018 and 2019 Fiscal Plans for ASES / Medicaid consolidation language and expectations to inform consolidation strategy. (0.9)
Outside - PR	20	Tabor, Ryan	9/20/2019	1.20	\$451.25	\$541.50	Revise presentation to communicate new strategy and recommendations to AAFAF to improve overall agency fiscal plan implementation results. (1.2)
PR	20	Tabor, Ryan	9/23/2019	1.00	\$451.25	\$451.25	Document and identify key outcomes and actions items from ASES / Medicaid Assessment project discovery meetings held 9/12/19. (1)
PR	20	Tabor, Ryan	9/23/2019	0.30	\$451.25	\$135.38	Participate in discussion with S. Brickner and D. Jandura (ACG) regarding DOH Supply Chain and Procurement work stream and potential changes related to GSA. (0.3)
PR	20	Tabor, Ryan	9/23/2019	1.20	\$451.25	\$541.50	Prepare Implementation project invoice for August 2019 (1.2)
PR	20	Tabor, Ryan	9/23/2019	0.80	\$451.25	\$361.00	Review key activities and outcomes from previous week related to DOH work streams to prepare work plan for upcoming week. (0.8)
PR	20	Tabor, Ryan	9/23/2019	1.10	\$451.25	\$496.38	Revise presentation to communicate new strategy and recommendations to AAFAF to improve overall agency fiscal plan implementation results. (1.1)
PR	20	Tabor, Ryan	9/24/2019	1.60	\$451.25	\$722.00	Participate in meeting with F. Battle (ACG) and J. Boo (ACG) to review presentation for AAFAF detailing go-forward recommendations. (1.6)
PR	20	Tabor, Ryan	9/24/2019	1.20	\$451.25	\$541.50	Participate in meeting with F. Battle (ACG) and J. Boo (ACG) to review presentation for AAFAF detailing work completed to date. (1.2)
PR	20	Tabor, Ryan	9/24/2019	1.50	\$451.25	\$676.88	Prepare Implementation project invoice for August 2019 (1.5)
PR	20	Tabor, Ryan	9/24/2019	3.00	\$451.25	\$1,353.75	Prepare Implementation project invoice for August 2019 (3)
PR	20	Tabor, Ryan	9/24/2019	0.90	\$451.25	\$406.13	Revise ASES / Medicaid Assessment project scorecard materials to summarize view of organizational comparison, risks, and progress. (0.9)
PR	20	Tabor, Ryan	9/24/2019	1.00	\$451.25	\$451.25	Revise presentation to communicate new strategy and recommendations to AAFAF to improve overall agency fiscal plan implementation results. (1)
PR	20	Tabor, Ryan	9/25/2019	0.60	\$451.25	\$270.75	Debrief with M. Thacker and V. Estrin (ACG) on meeting with C. Berrios and M. Cabeza (DOH) and discuss next steps. (0.6)
PR	20	Tabor, Ryan	9/25/2019	2.50	\$451.25	\$1,128.13	Participate in meeting with C. Berrios, M. Cabeza (DOH), M. Thacker, V. Estrin (ACG) to revise materials and prepare for meeting with the Secretary of Health on 9/26/19. (2.5)
PR	20	Tabor, Ryan	9/25/2019	1.60	\$451.25	\$722.00	Participate in meeting with representatives from AAFAF, F. Battle (ACG), V. Estrin (ACG), and J. Boo (ACG) to review the work completed and recommendations from Ankura's Implementation team. (1.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Tabor, Ryan	9/25/2019	1.20	\$451.25	\$541.50	Participate in meeting with V. Estrin (ACG) and J. Boo (ACG) to discuss key takeaways from the Ankura Implementation team's presentation to representatives from AAFAF. (1.2)
Outside - PR	20	Tabor, Ryan	9/26/2019	1.30	\$451.25	\$586.63	Conduct research into comparative organizational models for the ASES /Medicaid Assessment project. (1.3)
Outside - PR	20	Tabor, Ryan	9/26/2019	0.60	\$451.25	\$270.75	Discuss and plan for future agency work with S. Brickner (ACG). (0.6)
Outside - PR	20	Tabor, Ryan	9/26/2019	0.50	\$451.25	\$225.63	Participate in debrief session with M. Thacker (ACG) to review feedback from meeting with the Secretary of Health on the ASES/Medicaid Assessment project. (0.5)
Outside - PR	20	Tabor, Ryan	9/26/2019	2.00	\$451.25	\$902.50	Participate in meeting with C. Berrios (DOH) and M. Thacker (ACG) to prepare for meeting on 9/26/19 with the Secretary of Health on the ASES / Medicaid assessment project. (2)
Outside - PR	20	Tabor, Ryan	9/26/2019	0.70	\$451.25	\$315.88	Participate in meeting with K. Fraguada (AAFAF) and V. Estrin (ACG) to discuss scope and progress of DOH ASES / Medicaid Assessment project. (0.7)
Outside - PR	20	Tabor, Ryan	9/26/2019	1.30	\$451.25	\$586.63	Participate in meeting with R. Maldonado (AAFAF) and V. Estrin (ACG) to discuss scope and progress of DOH workstreams. (1.3)
Outside - PR	20	Tabor, Ryan	9/26/2019	1.00	\$451.25	\$451.25	Participate in meeting with R. Rodriguez, C. Berrios, M. Cabeza (DOH) and other representatives from DOH to discuss the ASES / Medicaid Assessment project plan and timeline and gain the Secretary of Health's approval to proceed. (1)
Outside - PR	20	Tabor, Ryan	9/26/2019	0.50	\$451.25	\$225.63	Prepare progress update and overview materials for meeting with K. Fraguada (AAFAF) to review ASES/Medicaid Assessment project. (0.5)
Outside - PR	20	Thacker, Michael	9/3/2019	1.40	\$380.00	\$532.00	Prepare for 9/4/19 working session with M. Cabeza (DOH) to develop ASES Diagnostics and Evaluation Plan (1.4)
Outside - PR	20	Thacker, Michael	9/3/2019	1.30	\$380.00	\$494.00	Prepare for presentation to J. Matta (ASEM) on 9/4/19 on progress of Revenue Cycle Management project (1.3)
Outside - PR	20	Thacker, Michael	9/3/2019	1.50	\$380.00	\$570.00	Review ASES documents in advance of ASES working session on 9/5/19 with M. Cabeza (DOH) to develop ASES Diagnostics and Evaluation Plan (ASES - Doc #1, Doc #2, Doc #3, Doc #4, Doc #5) (1.5)
Outside - PR	20	Thacker, Michael	9/4/2019	0.40	\$380.00	\$152.00	Coordinate meetings for the week of 9/2/19 with R. Nieves (ASEM) to review work to date on OR scheduling (0.4)
Outside - PR	20	Thacker, Michael	9/4/2019	0.70	\$380.00	\$266.00	Participate in Ankura team meeting with R. Tabor, V. Estrin, J. Edwards, J. Schulte (ACG) to review action items from meetings on 9/4 with A. Reyes (UDH) on nursing recruiting and discuss next steps with hiring additional nurse (0.7)
Outside - PR	20	Thacker, Michael	9/4/2019	0.50	\$380.00	\$190.00	Participate in meeting with A. Reyes (UDH) to understand her work in building a business case around increasing the number of nurses hired at UDH (0.5)
Outside - PR	20	Thacker, Michael	9/4/2019	1.00	\$380.00	\$380.00	Participate in meeting with J. Matta and R. Nieves (ASEM) and R. Tabor, V. Estrin, S. Brickner and D. Jandura (Ankura) regarding initial Ankura ASEM



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							and UDH process improvement observations and assessment findings (1)
PR	20	Thacker, Michael	9/4/2019	1.00	\$380.00	\$380.00	Prepare for meetings on 9/4/19 with A. Reyes (UDH) on nurse recruiting and J. Matta (ASEM) on Revenue Cycle observations and plans going forward (1)
PR	20	Thacker, Michael	9/4/2019	1.00	\$380.00	\$380.00	Prepare for meetings with E. Rivera (UDH) on OR reporting and L. Navedo (UDH) on UDH denial reporting, both meetings on 9/5/19 (1)
PR	20	Thacker, Michael	9/4/2019	0.50	\$380.00	\$190.00	Prepare summary of key outcomes from 9/4/19 meeting with J. Matta and R. Nieves (ASEM) regarding initial Ankura, ASEM and UDH process improvement observations and assessment findings (0.5)
PR	20	Thacker, Michael	9/5/2019	1.00	\$380.00	\$380.00	Participate in debrief session with V. Estrin, S. Brickner and D. Jandura, J. Edwards, J. Schulte (ACG) to review meeting with M. Cabeza (DOH) on DOH and planned next steps and meeting with L. Navedo (UDH) on UDH denial coding and to develop next steps(1)
Outside - PR	20	Thacker, Michael	9/5/2019	0.50	\$380.00	\$190.00	Participate in meeting with M. Gonzalez (AAFAF) and V. Estrin (ACG) regarding status of DOH healthcare initiatives. (0.5)
Outside - PR	20	Thacker, Michael	9/5/2019	3.50	\$380.00	\$1,330.00	Participate in meeting with R. Soler, M. Cabeza, and C. Berrios (DOH) and V. Estrin (ACG) to revise plan for ASES/Medicaid consolidation. (3.5)
Outside - PR	20	Thacker, Michael	9/5/2019	0.50	\$380.00	\$190.00	Participate on phone call with R. Tabor and V. Estrin (ACG) regarding plans for ASES / Medicaid consolidation (0.5)
PR	20	Thacker, Michael	9/6/2019	0.50	\$380.00	\$190.00	Coordinate meeting schedules and participation the week of 9/9 with C. Berrios (DOH) and the Office of Medicaid (0.5)
PR	20	Thacker, Michael	9/6/2019	0.50	\$380.00	\$190.00	Participate in DOH ASES / Medicaid workstream planning discussion with R. Tabor (ACG) to review key outcomes and decisions from DOH ASES/Medicaid meeting held on 9/5/19 with, M. Cabeza, C. Berrios (DOH) and develop priority action items for the DOH ASES/Medicaid workstream. (0.5)
PR	20	Thacker, Michael	9/6/2019	2.10	\$380.00	\$798.00	Review key activities and outcomes from current week related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables (2.1)
PR	20	Thacker, Michael	9/9/2019	2.40	\$380.00	\$912.00	Develop summary document and plan based on 9/5 working session with R. Soler, M. Cabeza, C. Berrios (DOH) on ASES Diagnostic (2.4)
PR	20	Thacker, Michael	9/9/2019	1.30	\$380.00	\$494.00	Document and distribute notes from 9/5/19 meeting with R. Soler, M. Cabeza, and C. Berrios (DOH) and V. Estrin (ACG). (1.3)
PR	20	Thacker, Michael	9/9/2019	1.40	\$380.00	\$532.00	Plan for 9/11 meeting with C. Berrios (DOH) (1.4)
PR	20	Thacker, Michael	9/9/2019	1.70	\$380.00	\$646.00	Prepare for meeting with C. Berrios (DOH) to discuss plans for meetings on 9/13 with Department of Medicaid on ASES Diagnostic (1.7)
PR	20	Thacker, Michael	9/9/2019	1.70	\$380.00	\$646.00	Review notes and document from 9/5 working session with R. Soler, M. Cabeza, C. Berrios (DOH) on ASES Diagnostic (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Michael	9/10/2019	0.30	\$380.00	\$114.00	Coordinate meeting with C. Berrios (DOH) on 9/11 to plan for Medicaid meetings on 9/12 (0.3)
PR	20	Thacker, Michael	9/10/2019	1.60	\$380.00	\$608.00	Review ASES Diagnostic documents and prepare for Medicaid meetings on 9/12 (1.6)
Outside - PR	20	Thacker, Michael	9/10/2019	2.00	\$380.00	\$760.00	Prepare activity summary for August 2019 invoice. Administrative activity. (2)
Outside - PR	20	Thacker, Michael	9/11/2019	3.40	\$380.00	\$1,292.00	Develop materials for DOH ASES / Medicaid kick-off meetings with ASES and Medicaid (3.4)
Outside - PR	20	Thacker, Michael	9/11/2019	0.40	\$380.00	\$152.00	Facilitate meeting with R. Soler, C. Berrios (DOH) and R. Tabor, V. Estrin (ACG) on plan for DOH ASES / Medicaid workstream meetings on 9/12 and 9/13 (0.4)
PR	20	Thacker, Michael	9/11/2019	0.60	\$380.00	\$228.00	Participate in debrief meeting with R. Tabor (ACG) to review key outcomes and plan next steps following the DOH ASES / Medicaid planning meeting on 9/11/19 (0.6)
PR	20	Thacker, Michael	9/11/2019	1.70	\$380.00	\$646.00	Plan for kick-off meetings DOH ASES and Medicaid to identify risks associated with ASES / Medicaid consolidation (1.7)
PR	20	Thacker, Michael	9/11/2019	0.30	\$380.00	\$114.00	Prepare talking points for discussion with R. Soler, C. Berrios (DOH) and R. Tabor, V. Estrin (ACG) on plan for DOH ASES / Medicaid workstream meetings on 9/12 and 9/13 (0.3)
PR	20	Thacker, Michael	9/12/2019	0.50	\$380.00	\$190.00	Participate in meeting with R. Tabor (ACG) to plan development of deliverables and research to be conducted to support the ASES / Medicaid consolidation next steps agreed to by M. Cabeza and C. Berrios (DOH) on 9/12/19. (0.5)
PR	20	Thacker, Michael	9/12/2019	1.00	\$380.00	\$380.00	Participate in meeting with C. Berrios (DOH) and R. Tabor (ACG) to review questions and approach for 9/12/19 discovery meetings with Medicaid. (1)
PR	20	Thacker, Michael	9/12/2019	1.00	\$380.00	\$380.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), and R. Tabor (ACG) to discuss insights and observations from the Medicaid information gathering meetings held on 9/12/19 and plan next steps. (1)
PR	20	Thacker, Michael	9/12/2019	1.50	\$380.00	\$570.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), M. Thacker (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Administration department structure and functions for Medicaid. (1.1)
PR	20	Thacker, Michael	9/12/2019	1.50	\$380.00	\$570.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), R. Tabor (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Fraud and Abuse department structure and functions for Medicaid. (1.5)
PR	20	Thacker, Michael	9/12/2019	1.00	\$380.00	\$380.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), R. Tabor (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand MMIS department structure and functions for Medicaid. (1)
PR	20	Thacker, Michael	9/12/2019	1.50	\$380.00	\$570.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), R. Tabor (ACG), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Regional Office structure and functions for Medicaid. (1.5)
PR	20	Thacker, Michael	9/12/2019	0.50	\$380.00	\$190.00	Prepare questions for 9/12/19 discovery meetings with Medicaid. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Michael	9/12/2019	0.80	\$380.00	\$304.00	Review notes and identify next steps following ASES / Medicaid consolidation meetings on 9/12/19. (0.8)
PR	20	Thacker, Michael	9/13/2019	1.00	\$380.00	\$380.00	Participate in meeting with C. Berrios (DOH) to review Medicaid meetings on 9/13 and identify next steps, deliverable formats, and future meetings. (1)
PR	20	Thacker, Michael	9/13/2019	0.50	\$380.00	\$190.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Division of Operations structure and functions for Medicaid. (0.5)
PR	20	Thacker, Michael	9/13/2019	0.70	\$380.00	\$266.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Fiscal Division structure and functions for Medicaid. (0.7)
PR	20	Thacker, Michael	9/13/2019	0.60	\$380.00	\$228.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand physical layout of Medicaid facility. (0.6)
PR	20	Thacker, Michael	9/13/2019	0.80	\$380.00	\$304.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Program Integrity structure and functions for Medicaid. (0.8)
Outside - PR	20	Thacker, Michael	9/13/2019	0.40	\$380.00	\$152.00	Participate in meeting with M. Cabeza and C. Berrios (DOH), L. Cruz-Romero (Medicaid) and representatives from Medicaid to understand Quality Control structure and functions for Medicaid. (0.4)
PR	20	Thacker, Michael	9/13/2019	0.60	\$380.00	\$228.00	Prepare questions for 9/13/19 discovery meetings with Medicaid. (0.6)
PR	20	Thacker, Michael	9/13/2019	2.10	\$380.00	\$798.00	Review key activities and outcomes from current week related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables (2.1)
PR	20	Thacker, Michael	9/16/2019	0.20	\$380.00	\$76.00	Coordinate Meetings with C. Berrios (DOH) to review progress from the prior week and develop plans for the coming week (0.2)
PR	20	Thacker, Michael	9/16/2019	1.00	\$380.00	\$380.00	Develop plan for the week of 9/16, identify materials that need to be developed and meetings to be scheduled (1)
PR	20	Thacker, Michael	9/16/2019	0.60	\$380.00	\$228.00	Review notes from meetings with Medicaid on 9/13 and identify and document themes across Medicaid departments (0.6)
PR	20	Thacker, Michael	9/16/2019	1.00	\$380.00	\$380.00	Review revisions made by C. Berrios (DOH) to file 'Ankura Draft #1', update revisions to the file (1)
PR	20	Thacker, Michael	9/16/2019	2.50	\$380.00	\$950.00	Update presentation for 'Ankura Draft 1.1' file incorporating additional information discussed with C. Berrios (DOH) (2.5)
Outside - PR	20	Thacker, Michael	9/17/2019	0.70	\$380.00	\$266.00	Participate in meeting with C. Berrios (DOH) to review latest draft of materials to be shared with the Secretary of Health on 9/26. Identify changes needed to existing materials (0.7)
Outside - PR	20	Thacker, Michael	9/17/2019	0.50	\$380.00	\$190.00	Participate in meeting with R. Tabor (ACG) to review progress from the week of 9/9. Review

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Medicaid meetings from 9/13, key take-aways, and next steps (0.5)
Outside - PR	20	Thacker, Michael	9/17/2019	1.50	\$380.00	\$570.00	Update Medicaid / ASES materials to include revisions discussed with C. Berrios (DOH) on 9/17/19. (1.5)
Outside - PR	20	Thacker, Michael	9/17/2019	1.40	\$380.00	\$532.00	Update the file 'Ankura Draft 1.1' to show the calendar and proposed schedule of events for October, November, and December (1.4)
Outside - PR	20	Thacker, Michael	9/18/2019	0.30	\$380.00	\$114.00	Participate in meeting with C. Berrios (DOH) to discuss feedback on materials to be shared on 9/26 (Ankura - Draft1) (0.3)
Outside - PR	20	Thacker, Michael	9/18/2019	1.50	\$380.00	\$570.00	Participate in RCM OR Workstream meeting with R. Tabor, V. Estrin, J. Schulte, J. Edwards (ACG) to plan development of RCM workstreams, discuss priorities and communicate next steps (1.5)
PR	20	Thacker, Michael	9/18/2019	1.40	\$380.00	\$532.00	Review Puerto Rico Medicaid Program integrity manual and identify links to ASES/Medicaid consolidation project. (1.4)
PR	20	Thacker, Michael	9/18/2019	2.20	\$380.00	\$836.00	Update materials to be presented on 9/26 to the Secretary of Health on the ASES /Medicaid consolidation (Ankura - Draft1.1). (2.2)
PR	20	Thacker, Michael	9/19/2019	1.20	\$380.00	\$456.00	Develop project plan template for DOH ASES / Medicaid project (1.2)
PR	20	Thacker, Michael	9/19/2019	2.20	\$380.00	\$836.00	Review Fiscal Plan (ASES - Doc #3, Commonwealth - Revised Fiscal Plan - October 23, 2018) to identify objectives and measures related to the DOH ASES / Medicaid consolidation project (2.2)
PR	20	Thacker, Michael	9/20/2019	1.00	\$380.00	\$380.00	Participate on a telephone call with J. Edwards and J. Schulte (ACG) to develop action plan and follow-up tasks for upcoming week for onsite DOH RCM work. (1)
PR	20	Thacker, Michael	9/20/2019	0.30	\$380.00	\$114.00	Participate in meeting with C. Berrios (DOH) to discuss updates to ASES / Medicaid overview presentation and plan meetings and schedule for the week of 9/23 (0.3)
Outside - PR	20	Thacker, Michael	9/20/2019	2.10	\$380.00	\$798.00	Review key activities and outcomes from current week related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables (2.1)
Outside - PR	20	Thacker, Michael	9/20/2019	1.30	\$380.00	\$494.00	Review Program Integrity document and compare to notes from Medicaid Program Integrity meeting on 9/13 (1.3)
Outside - PR	20	Thacker, Michael	9/20/2019	0.50	\$380.00	\$190.00	Update the ASES / Medicaid Consolidation overview presentation and include language from the Fiscal Plan (0.5)
Outside - PR	20	Thacker, Michael	9/23/2019	1.40	\$380.00	\$532.00	Develop interview questions for ASES meetings and Medicaid meetings for the coming weeks (1.4)
PR	20	Thacker, Michael	9/23/2019	2.80	\$380.00	\$1,064.00	Develop project plan for ASES / Medicaid Assessment project (2.8)
PR	20	Thacker, Michael	9/23/2019	0.30	\$380.00	\$114.00	Participate in meeting with C. Berrios (DOH) to align on priorities for 9/26 meeting with the Secretary of State on the ASES / Medicaid Assessment (0.3)
PR	20	Thacker, Michael	9/23/2019	0.20	\$380.00	\$76.00	Participate in meeting with R. Tabor (ACG) to align on priorities for 9/26 meeting with the Secretary of State on the ASES/Medicaid Assessment (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	20	Thacker, Michael	9/23/2019	0.50	\$380.00	\$190.00	Prepare for meeting with M. Cabeza (DOH) on 9/25 to discuss ASES / Medicaid Assessment progress. (0.5)
PR	20	Thacker, Michael	9/24/2019	0.90	\$380.00	\$342.00	Revise project plan for ASES/Medicaid Assessment work (0.9)
PR	20	Thacker, Michael	9/24/2019	1.10	\$380.00	\$418.00	Update materials for 9/26 meeting with the Secretary of State on ASES / Medicaid Assessment (1.1)
PR	20	Thacker, Michael	9/25/2019	0.60	\$380.00	\$228.00	Debrief with R. Tabor and V. Estrin (ACG) on meeting with C. Berrios and M. Cabeza (DOH) and discuss next steps (0.6)
PR	20	Thacker, Michael	9/25/2019	2.50	\$380.00	\$950.00	Participate in meeting with C. Berrios, M. Cabeza (DOH), R. Tabor, V. Estrin (ACG) to revise materials and prepare for meeting with the Secretary of Health on 9/26 (2.5)
PR	20	Thacker, Michael	9/25/2019	2.50	\$380.00	\$950.00	Participate in working session with C. Berrios (DOH) to develop draft schedule for the next 7 weeks for the ASES / Medicaid assessment project (2.5)
PR	20	Thacker, Michael	9/25/2019	1.00	\$380.00	\$380.00	Prepare for meeting with C. Berrios and M. Cabeza (DOH) to discuss materials to be shared with the Secretary of Health on 9/26 (1)
Outside - PR	20	Thacker, Michael	9/25/2019	1.30	\$380.00	\$494.00	Update meeting schedule and ASES consolidation materials to be presented to the Secretary of Health on 9/26/19. (1.3)
Outside - PR	20	Thacker, Michael	9/26/2019	1.00	\$380.00	\$380.00	Lead meeting with R. Rodriguez, C. Berrios, and M. Cabeza (DOH) to discuss the ASES / Medicaid Assessment project plan and timeline and gain his approval to proceed (1)
Outside - PR	20	Thacker, Michael	9/26/2019	0.50	\$380.00	\$190.00	Participate in debrief session with R. Tabor (ACG) to review feedback from meeting with the Secretary of Health on the ASES/Medicaid Assessment project (0.5)
Outside - PR	20	Thacker, Michael	9/26/2019	2.00	\$380.00	\$760.00	Participate in meeting with C. Berrios (DOH) and R. Tabor (ACG) to prepare for meeting on 9/26/19 with the Secretary of Health on the ASES/Medicaid assessment project (2)
Outside - PR	20	Thacker, Michael	9/26/2019	2.50	\$380.00	\$950.00	Participate in meeting with C. Berrios (DOH) to revise schedule for the next 7 weeks on the ASES / Medicaid assessment project (2.5)
Outside - PR	20	Thacker, Michael	9/26/2019	1.30	\$380.00	\$494.00	Prepare for meeting on 9/26 with R. Rodriguez (Secretary of Health) to share the plan for the ASES consolidation project (1.3)
PR	20	Thacker, Michael	9/27/2019	2.20	\$380.00	\$836.00	Prepare plan for facilitated sessions with ASES and Medicaid the week of 9/30 (2.2)
PR	20	Thacker, Michael	9/27/2019	2.10	\$380.00	\$798.00	Review key activities and outcomes from current week related to Revenue Cycle Management and ASES Diagnostics and Evaluation Plan work streams to prepare for upcoming agency meetings and deliverables (2.1)
PR	20	Thacker, Michael	9/27/2019	1.50	\$380.00	\$570.00	Update ASES Consolidation Diagnostic materials based on feedback on 9/26/19 by the Secretary of Health. (1.5)
PR	20	Thacker, Michael	9/30/2019	1.30	\$380.00	\$494.00	Develop strategy for 10/3 working session with Medicaid Quality Control (1.3)
PR	20	Thacker, Michael	9/30/2019	0.40	\$380.00	\$152.00	Meet with C. Berrios (DOH) to discuss planning for session with Medicaid on 10/2 on ASES / Medicaid assessment (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside - PR	20	Thacker, Michael	9/30/2019	2.20	\$380.00	\$836.00	Plan for working session on 10/2 with Medicaid Fiscal team on ASES / Medicaid Assessment project (2.2)
Outside - PR	20	Thacker, Michael	9/30/2019	2.20	\$380.00	\$836.00	Prepare materials for 10/2 working session on ASES / Medicaid assessment (2.2)
Outside - PR	20	Thacker, Michael	9/30/2019	1.90	\$380.00	\$722.00	Update ASES/Medicaid Assessment overview materials based on feedback from DOH (1.9)
PR	10	Yoshimura, Arren	9/24/2019	2.20	\$332.50	\$731.50	Participate in working session with R. Beil (ACG), J. Boo (ACG), C. Gonzalez (ACG), J. Fullana (ACG), and S. Stacy (ACG) to review and revise the DPS FOMB presentation (2.2)
Outside - PR	10	Yoshimura, Arren	9/26/2019	2.20	\$332.50	\$731.50	Review of Puerto Rico Puerto Rico Transit and Highway Authority Schedule of implementation report (2.2)
Outside - PR	10	Zotos, Chrisanthi	9/3/2019	2.20	\$332.50	\$731.50	Revise phase 20 labor codes in July fee estimate
Outside - PR	10	Zotos, Chrisanthi	9/3/2019	1.80	\$332.50	\$598.50	Revise phase 10 labor codes in July fee estimate
PR	10	Zotos, Chrisanthi	9/4/2019	2.10	\$332.50	\$698.25	Prepare July phase 20 expenses for inclusion in the July fee estimate
PR	10	Zotos, Chrisanthi	9/4/2019	1.90	\$332.50	\$631.75	Prepare July phase 10 expenses for inclusion in the July fee estimate
Outside - PR	20	Zughni, Farrah	9/30/2019	0.40	\$308.75	\$123.50	Participate in discussion of preparation materials required for 4 work sessions next week in Puerto Rico with S. Brickner (ACG) (0.4)
Outside - PR	20	Zughni, Farrah	9/30/2019	2.10	\$308.75	\$648.38	Planning and development of initial draft of ASEM chain supply optimization presentation (2.1)

Total Hourly Fees	1,031.5	\$394,053.88
Subcontractor 1 <sup>(1)</sup>		\$8,065.00
Subcontractor 2 <sup>(1)</sup>		\$8,400.00
<b>Total Fees</b>		<b>\$410,518.88</b>



## Expenses Detail

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - US	Beil, Rebecca	9/9/2019	\$8.56	Travel meal	132
Airfare/Railway	Beil, Rebecca	9/9/2019	\$416.90	Roundtrip airfare from Nashville, TN to San Juan, PR 09/09/19 to 09/12/19	136
Meals - PR	Beil, Rebecca	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/11/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Beil, Rebecca	9/12/2019	\$813.15	Lodging in San Juan, PR from 09/09/19 to 09/12/19 (3 nights)	133
Transportation - US	Beil, Rebecca	9/12/2019	\$48.00	Nashville International Parking BNA airport 09/09/19 to 09/12/19	118
Meals - PR	Beil, Rebecca	9/12/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/12/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Beil, Rebecca	9/16/2019	\$11.45	Travel meal	120
Airfare/Railway	Beil, Rebecca	9/16/2019	\$447.90	Roundtrip airfare from Nashville, TN to San Juan, PR 09/16/19 to 09/19/19	138
Meals - PR	Beil, Rebecca	9/16/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/16/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/17/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/17/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/18/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/18/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Beil, Rebecca	9/19/2019	\$813.15	Lodging in San Juan, PR from 09/16/19 to 09/19/19 (3 nights)	125
Transportation - US	Beil, Rebecca	9/19/2019	\$48.00	Nashville Airport BNA Parking 09/16/19 to 09/19/19	119
Meals - PR	Beil, Rebecca	9/19/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/19/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Beil, Rebecca	9/23/2019	\$6.65	Travel meal	127
Airfare/Railway	Beil, Rebecca	9/23/2019	\$526.90	Roundtrip airfare BNA Nashville to San Juan 09/23/19 to 09/26/19	122
Meals - PR	Beil, Rebecca	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/23/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/24/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Beil, Rebecca	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Beil, Rebecca	9/26/2019	\$813.15	Lodging in San Juan, PR from 09/23/19 to 09/26/19 (3 nights)	128
Meals - PR	Beil, Rebecca	9/26/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Beil, Rebecca	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Beil, Rebecca	9/27/2019	\$5.95	Travel meal	120
Transportation - US	Beil, Rebecca	9/27/2019	\$48.00	Nashville International BNA Airport Parking Dated 09/26/19	121
Airfare/Railway	Beil, Rebecca	9/30/2019	\$419.90	Roundtrip airfare Nashville BNA to San Juan, PR 09/30/19 to 10/03/19	124
Meals - US	Beil, Rebecca	9/30/2019	\$11.04	Travel meal	139
Transportation - US	Boo, Jason	9/9/2019	\$78.83	Uber home to Chicago airport	39



Meals - PR	Boo, Jason	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Boo, Jason	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Boo, Jason	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Boo, Jason	9/11/2019	\$70.00	Per Diem meal expenses in PR	
Lodging - PR	Boo, Jason	9/12/2019	\$1,013.39	Lodging in PR 09/09/19 to 09/12/19 (4 nights)	37
Lodging - PR	Boo, Jason	9/12/2019	\$1,084.20	Lodging in PR 08/12/19 to 08/16/19 (4 nights)	38
Transportation - US	Boo, Jason	9/12/2019	\$75.39	Uber Chicago airport to home	42
Airfare/Railway	Boo, Jason	9/12/2019	\$499.40	Roundtrip Airfare 09/09/19 to 09/12/19	40
Meals - PR	Boo, Jason	9/12/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/12/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Boo, Jason	9/16/2019	\$1,267.40	Roundtrip airfare from Chicago, IL to San Juan, PR	165
Transportation - US	Boo, Jason	9/23/2019	\$74.75	Uber	162
Meals - PR	Boo, Jason	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/23/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Boo, Jason	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Boo, Jason	9/24/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Boo, Jason	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Boo, Jason	9/26/2019	\$70.00	Per Diem meal expenses in PR	
Lodging - PR	Boo, Jason	9/27/2019	\$1,084.20	Lodging in San Juan, PR from 09/23/19 to 09/27/19 (4 nights)	167
Airfare/Railway	Boo, Jason	9/27/2019	\$319.00	One-way airfare from San Juan, PR to Chicago, IL	169
Transportation - US	Boo, Jason	9/27/2019	\$68.64	Uber	170
Meals - PR	Boo, Jason	9/27/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Boo, Jason	9/27/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Boo, Jason	9/29/2019	\$469.40	One-way airfare from Chicago, IL to San Juan, PR	173
Meals - PR	Brickner, Stephen	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Brickner, Stephen	9/3/2019	\$358.20	One-way airfare from Nashville, TN to San Juan, PR	70
Meals - US	Brickner, Stephen	9/3/2019	\$28.68	Travel meal	75
Transportation - US	Brickner, Stephen	9/3/2019	\$15.24	transportation to Nashville airport	73
Meals - PR	Brickner, Stephen	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/4/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/6/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Brickner, Stephen	9/6/2019	\$64.16	Travel meal	75
Lodging - PR	Brickner, Stephen	9/6/2019	\$813.15	Lodging in San Juan, PR 09/03/19 to 09/06/19 (3 nights)	72
Airfare/Railway	Brickner, Stephen	9/6/2019	\$288.20	One-way airfare from San Juan to Cincinnati, OH	71
Transportation - US	Brickner, Stephen	9/6/2019	\$28.07	Uber from Cincinnati airport to hotel	74
Meals - PR	Brickner, Stephen	9/8/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/8/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Brickner, Stephen	9/8/2019	\$201.20	One-way ticket from Cincinnati, Ohio to San Juan, PR	80
Meals - US	Brickner, Stephen	9/8/2019	\$10.74	Travel meal	79
Meals - US	Brickner, Stephen	9/8/2019	\$29.51	Travel meal	78
Meals - US	Brickner, Stephen	9/8/2019	\$5.57	Travel meal	78
Meals - PR	Brickner, Stephen	9/9/2019	\$70.00	Per Diem meal expenses in PR	

Transportation - PR	Brickner, Stephen	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Brickner, Stephen	9/11/2019	\$813.15	Lodging in San Juan 09/08-09/11 (3 nights)	76
Transportation - US	Brickner, Stephen	9/11/2019	\$28.67	Lyft from Nashville airport to home	77
Airfare/Railway	Brickner, Stephen	9/11/2019	\$192.20	One-way ticket San Juan, PR to Nashville, TN 09/11/2019	82
Meals - PR	Brickner, Stephen	9/11/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Brickner, Stephen	9/23/2019	\$447.90	Roundtrip airfare from Nashville, TN to San Juan, PR 09/23/19 to 09/26/19	83
Meals - PR	Brickner, Stephen	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/23/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/26/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/24/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Brickner, Stephen	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Brickner, Stephen	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Brickner, Stephen	9/26/2019	\$813.15	Lodging in San Juan, PR 09/23/19 to 09/26/19 (3 nights)	84
Transportation - US	Brickner, Stephen	9/26/2019	\$80.57	Parking at Nashville airport 09/23/19 to 09/26/19	85
Meals - US	Cowherd, Kevin	9/16/2019	\$8.78	Travel meal	63
Meals - US	Cowherd, Kevin	9/16/2019	\$3.73	Travel meal	65
Meals - PR	Cowherd, Kevin	9/16/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Cowherd, Kevin	9/16/2019	\$29.12	Per Diem transportation expenses in PR	
Airfare/Railway	Cowherd, Kevin	9/16/2019	\$741.40	Roundtrip airfare from Nashville, TN to San Juan, PR 09/16/19 to 09/19/19	62
Meals - PR	Cowherd, Kevin	9/17/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Cowherd, Kevin	9/17/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Cowherd, Kevin	9/18/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Cowherd, Kevin	9/18/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - US	Cowherd, Kevin	9/18/2019	\$28.08	Travel meal	64
Meals - PR	Cowherd, Kevin	9/19/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Cowherd, Kevin	9/19/2019	\$29.12	Per Diem transportation expenses in PR	
Lodging - PR	Cowherd, Kevin	9/19/2019	\$1,057.02	Lodging 09/16/19 to 09/19/09 in San Juan (4 nights)	69
Transportation - US	Cowherd, Kevin	9/19/2019	\$96.00	BNA Nashville International Parking Garage	67
Meals - US	Cowherd, Kevin	9/19/2019	\$5.28	Travel meal	66
Meals - PR	Cowherd, Kevin	9/20/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Cowherd, Kevin	9/20/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Edwards, Jessica	9/3/2019	\$4.99	Travel meal	104
Airfare/Railway	Edwards, Jessica	9/3/2019	\$853.90	Round trip flight from Nashville BNA to San Juan, PR 09/03/19 to 09/06/19	117
Transportation - US	Edwards, Jessica	9/3/2019	\$12.97	Uber from home to Nashville airport BNA	102
Meals - US	Edwards, Jessica	9/3/2019	\$25.00	Travel meal	105
Meals - PR	Edwards, Jessica	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	9/4/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	

Transportation - PR	Edwards, Jessica	9/6/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Edwards, Jessica	9/6/2019	\$5.09	Travel meal	106
Lodging - PR	Edwards, Jessica	9/6/2019	\$813.15	Lodging in PR from 09/03/19 to 09/06/19 (3 nights)	101
Transportation - US	Edwards, Jessica	9/6/2019	\$17.71	Uber from Nashville airport to home	103
Airfare/Railway	Edwards, Jessica	9/8/2019	\$657.40	Round trip flight from BNA to SJU 09/08/2019-09/12/2019. Later switched to leave on 09/09. Pay difference?	115
Transportation - PR	Edwards, Jessica	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - US	Edwards, Jessica	9/9/2019	\$10.07	Uber from home to Nashville airport BNA	108
Meals - US	Edwards, Jessica	9/9/2019	\$28.69	Travel meal	111
Transportation - PR	Edwards, Jessica	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Edwards, Jessica	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Edwards, Jessica	9/11/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Edwards, Jessica	9/12/2019	\$15.33	Travel meal	110
Lodging - PR	Edwards, Jessica	9/12/2019	\$813.15	Lodging in San Juan, PR from 09/09/19 to 09/12/19 (3 nights)	107
Transportation - US	Edwards, Jessica	9/12/2019	\$26.49	Uber from Nashville airport BNA to home	109
Meals - PR	Estrin, Vicki	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Estrin, Vicki	9/3/2019	\$358.20	One-way flight from Nashville, TN to San Juan, PR on 09/03/19	152
Meals - US	Estrin, Vicki	9/3/2019	\$81.00	Travel meal	146
Transportation - PR	Estrin, Vicki	9/4/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Estrin, Vicki	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Estrin, Vicki	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/6/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Estrin, Vicki	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	
Airfare/Railway	Estrin, Vicki	9/6/2019	\$271.20	One-way flight to San Juan, PR from Nashville, TN 09/06/19	141
Meals - US	Estrin, Vicki	9/6/2019	\$78.04	Travel meal	145
Lodging - PR	Estrin, Vicki	9/6/2019	\$781.95	Lodging in San Juan, PR 09/03/19 to 09/06/19 (3 nights)	144
Transportation - US	Estrin, Vicki	9/6/2019	\$49.11	Parking Spot Airport Parking in Nashville airport 09/03/19 to 09/06/19	143
Meals - PR	Estrin, Vicki	9/24/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Estrin, Vicki	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Estrin, Vicki	9/26/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Estrin, Vicki	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Airfare/Railway	Estrin, Vicki	9/24/2019	\$774.90	Southwest. Round trip flight from Nashville, TN to San Juan, PR 09/24/19 to 09/26/19	148
Meals - US	Estrin, Vicki	9/24/2019	\$22.00	Travel meal	153
Lodging - PR	Estrin, Vicki	9/26/2019	\$521.30	Lodging in San Juan, PR 09/24/19 to 09/26/19 (2 nights)	149
Meals - US	Estrin, Vicki	9/26/2019	\$192.00	Travel meal	154
Transportation - US	Estrin, Vicki	9/26/2019	\$37.47	Nashville airport BNA Parking 09/24/19 to 09/26/19	155
Transportation - PR	Jandura, Daniel	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/3/2019	\$260.65	Lodging San Juan 09/03/19 (1 nights)	44
Meals - US	Jandura, Daniel	9/3/2019	\$104.54	Travel meal	45
Transportation - PR	Jandura, Daniel	9/4/2019	\$29.12	Per diem transportation expenses in PR	

Meals - PR	Jandura, Daniel	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/4/2019	\$260.65	Lodging San Juan 09/04/19 (1 nights)	44
Transportation - PR	Jandura, Daniel	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/5/2019	\$260.65	Lodging San Juan 09/05/19 (1 nights)	44
Transportation - PR	Jandura, Daniel	9/6/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	
Airfare/Railway	Jandura, Daniel	9/6/2019	\$383.19	One-way ticket from Nashville, TN to San Juan, PR due to Hurricane Dorian impact via Delta on 09/03/19	
Transportation - US	Jandura, Daniel	9/6/2019	\$70.43	Parking at BNA Nashville airport 09/03/19 to 09/06/19	46
Airfare/Railway	Jandura, Daniel	9/8/2019	\$372.40	Jandura, Daniel / Airfare from Nashville to PR 09/08/19 to 09/11/2019.	53
Airfare/Railway	Jandura, Daniel	9/8/2019	\$144.00	Jandura, Daniel / Airfare from Nashville to PR 09/08/19 to 09/11/2019.	55
Transportation - PR	Jandura, Daniel	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/9/2019	\$260.65	Lodging San Juan 09/09/19 (1 nights)	49
Meals - US	Jandura, Daniel	9/9/2019	\$18.87	Travel meal	47
Meals - US	Jandura, Daniel	9/9/2019	\$15.60	Travel meal	48
Meals - PR	Jandura, Daniel	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/10/2019	\$260.65	Lodging in San Juan 09/10/19 (1 nights)	49
Transportation - PR	Jandura, Daniel	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/11/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - US	Jandura, Daniel	9/11/2019	\$55.01	Parking at BNA Nashville airport 09/09/19 to 09/11/19	50
Meals - US	Jandura, Daniel	9/11/2019	\$111.92	Travel meal	48
Lodging - PR	Jandura, Daniel	9/23/2019	\$271.05	Lodging in San Juan 09/23/19 (1 nights)	51
Meals - US	Jandura, Daniel	9/23/2019	\$21.84	Travel meal	58
Airfare/Railway	Jandura, Daniel	9/23/2019	\$447.90	Jandura, Daniel / Airfare from Nashville to PR 09/23/19-09/26/19.	57
Transportation - PR	Jandura, Daniel	9/23/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Lodging - PR	Jandura, Daniel	9/24/2019	\$271.05	Lodging in San Juan 09/24/19 (1 nights)	51
Transportation - PR	Jandura, Daniel	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Jandura, Daniel	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Jandura, Daniel	9/25/2019	\$271.05	Lodging in San Juan 09/25/19 (1 nights)	51
Transportation - PR	Jandura, Daniel	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Jandura, Daniel	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - US	Jandura, Daniel	9/26/2019	\$72.71	Parking at BNA Nashville airport 09/23/19 to 09/26/19	59
Transportation - PR	Jandura, Daniel	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Jandura, Daniel	9/26/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Schulte, Justin	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Schulte, Justin	9/3/2019	\$8.10	Travel meal	8
Meals - US	Schulte, Justin	9/3/2019	\$7.96	Travel meal	7
Airfare/Railway	Schulte, Justin	9/3/2019	\$836.40	Delta Airlines. Round trip flight from Nashville, TN to San Juan, PR.	1
Transportation - US	Schulte, Justin	9/3/2019	\$16.26	Uber Travel to BNA Nashville airport	3
Transportation - PR	Schulte, Justin	9/4/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Schulte, Justin	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Schulte, Justin	9/6/2019	\$29.12	Per diem transportation expenses in PR	

Meals - PR	Schulte, Justin	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	
Lodging - PR	Schulte, Justin	9/6/2019	\$813.15	Lodging in San Juan, PR from 09/03/19 to 09/06/19 (3 nights)	2
Transportation - US	Schulte, Justin	9/6/2019	\$25.32	Uber from BNA Nashville airport to home	5
Transportation - PR	Schulte, Justin	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Schulte, Justin	9/9/2019	\$6.54	Travel meal	16
Meals - US	Schulte, Justin	9/9/2019	\$10.53	Travel meal	17
Transportation - US	Schulte, Justin	9/9/2019	\$13.17	Uber Travel to BNA Nashville airport	12
Airfare/Railway	Schulte, Justin	9/9/2019	\$503.20	Delta Airlines one way from Nashville, TN to San, Juan PR 09/09/19	9
Transportation - PR	Schulte, Justin	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Schulte, Justin	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Schulte, Justin	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Schulte, Justin	9/12/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/12/2019	\$42.00	Travel day per diem meal expenses in PR	
Lodging - PR	Schulte, Justin	9/12/2019	\$813.15	Lodging in San Juan 09/09/19 to 09/12/19 (3 nights)	11
Transportation - US	Schulte, Justin	9/12/2019	\$15.85	Uber from BNA airport to home	14
Meals - US	Schulte, Justin	9/12/2019	\$13.78	Travel meal	18
Airfare/Railway	Schulte, Justin	9/12/2019	\$503.20	Delta Airlines one way from San Juan, PR to Nashville, TN 09/12/19	10
Airfare/Railway	Schulte, Justin	9/23/2019	\$927.40	Roundtrip airfare from Nashville, TN to San Juan, PR (09/23/19 - 09/26/19)	175
Transportation - US	Schulte, Justin	9/23/2019	\$13.16	Uber	177
Transportation - PR	Schulte, Justin	9/23/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Schulte, Justin	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Schulte, Justin	9/24/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Schulte, Justin	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Transportation - PR	Schulte, Justin	9/25/2019	\$29.12	Per diem transportation expenses in PR	
Lodging - PR	Schulte, Justin	9/26/2019	\$813.15	Lodging in San Juan, PR from 09/23/19 to 09/26/19 (3 nights)	179
Transportation - US	Schulte, Justin	9/26/2019	\$27.75	Uber	180
Transportation - PR	Schulte, Justin	9/26/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Schulte, Justin	9/26/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - PR	Stacy, Sean	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/9/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - US	Stacy, Sean	9/9/2019	\$18.75	Travel meal	23
Meals - US	Stacy, Sean	9/9/2019	\$4.59	Travel meal	24
Airfare/Railway	Stacy, Sean	9/9/2019	\$259.70	Delta Airlines One-way airfare from Atlanta, GA to San Juan, PR	20
Airfare/Railway	Stacy, Sean	9/9/2019	\$205.10	Delta Airlines. One-way airfare from Mexico City, MC to Atlanta, GA. 1/2 of fare originally purchased to return from vacation. Mexico to Nashville. \$410.19.	26
Airfare/Railway	Stacy, Sean	9/9/2019	\$414.20	Southwest. One-way airfare from San Juan, PR to Nashville, TN on 09/13/19	21
Meals - PR	Stacy, Sean	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/10/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/11/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/11/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/12/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/12/2019	\$29.12	Per Diem transportation expenses in PR	



Meals - PR	Stacy, Sean	9/13/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/13/2019	\$29.12	Per Diem transportation expenses in PR	
Lodging - PR	Stacy, Sean	9/13/2019	\$1,084.20	Lodging in San Juan 09/09/19 to 09/13/19 (4 nights)	19
Transportation - US	Stacy, Sean	9/13/2019	\$21.86	Uber from Nashville airport to Nashville Ankura office	22
Meals - US	Stacy, Sean	9/13/2019	\$2.88	Travel meal	29
Meals - PR	Stacy, Sean	9/16/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/16/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/17/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/17/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/18/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/18/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/19/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/19/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/20/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/20/2019	\$29.12	Per Diem transportation expenses in PR	
Lodging - PR	Stacy, Sean	9/20/2019	\$1,084.20	Lodging in PR 09/16/19 to 09/19/19 (4 nights)	32
Meals - US	Stacy, Sean	9/20/2019	\$10.12	Travel meal	27
Meals - US	Stacy, Sean	9/20/2019	\$2.88	Travel meal	23
Airfare/Railway	Stacy, Sean	9/20/2019	\$984.40	Roundtrip airfare from Nashville, TN to San Juan, PR 09/16/19 to 09/20/19	28
Meals - PR	Stacy, Sean	9/23/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/23/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - US	Stacy, Sean	9/23/2019	\$3.00	Travel meal	34
Meals - US	Stacy, Sean	9/23/2019	\$5.83	Travel meal	35
Meals - PR	Stacy, Sean	9/24/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/24/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/25/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Stacy, Sean	9/26/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/26/2019	\$29.12	Per Diem transportation expenses in PR	
Lodging - PR	Stacy, Sean	9/27/2019	\$1,084.20	Lodging in San Juan PR 09/23/19 to 09/27/19 (4 nights)	30
Transportation - US	Stacy, Sean	9/27/2019	\$27.13	Uber from Nashville BNA airport to home	33
Meals - US	Stacy, Sean	9/27/2019	\$6.34	Travel meal	34
Airfare/Railway	Stacy, Sean	9/27/2019	\$825.40	Roundtrip airfare from Nashville, TN to San Juan, PR 09/23/19 to 09/27/19	
Meals - PR	Stacy, Sean	9/27/2019	\$42.00	Travel day per diem meal expenses in PR	
Transportation - PR	Stacy, Sean	9/27/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/9/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/9/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - US	Tabor, Ryan	9/9/2019	\$14.40	Travel meal	160
Meals - PR	Tabor, Ryan	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/10/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/11/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/11/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/12/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/12/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/13/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/13/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - US	Tabor, Ryan	9/13/2019	\$65.38	Travel meal	161
Lodging - PR	Tabor, Ryan	9/13/2019	\$1,042.60	Lodging in San Juan, PR 09/09/19 to 09/13/19 (4 nights)	158

Transportation - US	Tabor, Ryan	9/13/2019	\$64.10	Park N Fly Parking at Nashville Airport 09/09/19 - 09/13/19	159
Meals - PR	Tabor, Ryan	9/23/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/23/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/24/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/24/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/25/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/25/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/26/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/26/2019	\$29.12	Per Diem transportation expenses in PR	
Meals - PR	Tabor, Ryan	9/27/2019	\$42.00	Travel Day Per Diem meal expenses in PR	
Transportation - PR	Tabor, Ryan	9/27/2019	\$29.12	Per Diem transportation expenses in PR	
Lodging - PR	Tabor, Ryan	9/27/2019	\$1,084.20	Lodging in San Juan, PR 09/23/19 to 09/27/19 (4 nights)	182
Meals - US	Tabor, Ryan	9/27/2019	\$45.12	Travel meal	183
Airfare/Railway	Tabor, Ryan	9/27/2019	\$820.90	Roundtrip airfare from Nashville, TN to San Juan, PR (09/23/19 - 09/27/19)	184
Transportation - US	Tabor, Ryan	9/27/2019	\$66.75	Park N Fly	186
Transportation - PR	Thacker, Michael	9/3/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/3/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Thacker, Michael	9/3/2019	\$11.45	Travel meal	86
Airfare/Railway	Thacker, Michael	9/3/2019	\$322.14	One-way airfare from Indianapolis, IN to San Juan, PR	90
Meals - US	Thacker, Michael	9/3/2019	\$11.33	Travel meal	86
Airfare/Railway	Thacker, Michael	9/3/2019	\$438.40	Round trip airfare from Indianapolis, IN to San Juan, PR 09/03/19 to 09/06/19	89
Transportation - PR	Thacker, Michael	9/4/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/4/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Thacker, Michael	9/5/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/5/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Thacker, Michael	9/6/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/6/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Thacker, Michael	9/6/2019	\$11.83	Travel meal	86
Transportation - US	Thacker, Michael	9/6/2019	\$52.00	Garage parking at Indianapolis Airport 09/03-09/06	94
Lodging - PR	Thacker, Michael	9/6/2019	\$813.15	Lodging in San Juan, PR 09/03/19 to 09/06/19 (3 nights)	87
Transportation - PR	Thacker, Michael	9/9/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/9/2019	\$42.00	Travel day per diem meal expenses in PR	
Airfare/Railway	Thacker, Michael	9/9/2019	\$141.40	One-way airfare from Indianapolis, IN to San Juan, PR	97, 99
Meals - PR	Thacker, Michael	9/10/2019	\$70.00	Per Diem meal expenses in PR	
Transportation - PR	Thacker, Michael	9/10/2019	\$29.12	Per diem transportation expenses in PR	
Meals - US	Thacker, Michael	9/10/2019	\$13.00	Travel meal	92
Airfare/Railway	Thacker, Michael	9/10/2019	\$14.00	One-way flight change from IND to San Juan, PR change from 09/09 to 09/10 due to client project needs	96
Meals - US	Thacker, Michael	9/10/2019	\$12.51	Travel meal	92
Transportation - PR	Thacker, Michael	9/11/2019	\$29.12	Per diem transportation expenses in PR	
Meals - PR	Thacker, Michael	9/11/2019	\$42.00	Travel day per diem meal expenses in PR	
Meals - US	Thacker, Michael	9/13/2019	\$14.17	Travel meal	93
Transportation - US	Thacker, Michael	9/13/2019	\$52.00	Garage parking at Indianapolis Airport 09/10 to 09/13	97
Lodging - PR	Thacker, Michael	9/13/2019	\$813.15	Lodging in San Juan, PR 09/10/19 to 09/13/19 (3 nights) missing receipt	100
Airfare/Railway	Thacker, Michael	9/13/2019	\$82.00	One-way flight San Juan to Indianapolis flight change from 09/12 to 09/13 due to client needs	99
Meals - US	Thacker, Michael	9/24/2019	\$13.22	Travel meal	100
Transportation - PR	Thacker, Michael	9/13/2019	\$29.12	Per diem transportation expenses in PR	



Meals - PR	Thacker, Michael	9/13/2019	\$42.00	Travel day per diem meal expenses in PR
Meals - PR	Thacker, Michael	9/24/2019	\$42.00	Travel day per diem meal expenses in PR
Transportation - PR	Thacker, Michael	9/24/2019	\$29.12	Per diem transportation expenses in PR
Meals - PR	Thacker, Michael	9/25/2019	\$70.00	Per Diem meal expenses in PR
Transportation - PR	Thacker, Michael	9/25/2019	\$29.12	Per diem transportation expenses in PR
Meals - PR	Thacker, Michael	9/26/2019	\$70.00	Per Diem meal expenses in PR
Transportation - PR	Thacker, Michael	9/26/2019	\$29.12	Per diem transportation expenses in PR
Meals - PR	Thacker, Michael	9/27/2019	\$42.00	Travel day per diem meal expenses in PR
Transportation - PR	Thacker, Michael	9/27/2019	\$29.12	Per diem transportation expenses in PR

**Total** \$53,377.84

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.



***Invoice Remittance***

November 27, 2019

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: TWENTY-EIGHTH (B) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC SEPTEMBER 1, 2019 TO SEPTEMBER 30, 2019**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twenty-eighth (b) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2019 through September 30, 2019.

Pursuant to the professional services agreement, **Contract number 2020-000040** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2019, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: DC Retirement Plan Execution

**Professional Services from September 1, 2019 to September 30, 2019**

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Professional Services	\$152,099.50
Expenses	\$15,625.13
<b>Total Amount Due</b>	<b>\$167,724.63</b>

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***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: DC Retirement Plan Execution

**Professional Services from September 1, 2019 to September 30, 2019**

Professional	Title	Rate	Hours	Total
Ahsan, Faraz	Senior Associate	\$308.75	47	\$14,511.25
Alvarez, Javier	Managing Director	\$451.25	4.6	\$2,075.75
Batlle, Fernando	Senior Managing Director	\$875.00	1.1	\$962.50
Ferry, Jason	Associate	\$285.00	53.5	\$15,247.50
Harvey, Christopher	Senior Managing Director	\$522.50	3.3	\$1,724.25
Kennedy, Patrick	Associate	\$285.00	59.6	\$16,986.00
Kissler, Brian	Director	\$332.00	16	\$5,312.00
LaChance, Victoria	Director	\$332.50	1.5	\$498.75
Padilla, Victor	Managing Director	\$451.25	37.4	\$16,876.75
Radis, Cameron	Director	\$332.50	66.9	\$22,244.25
Rivera, Alexandra	Senior Associate	\$308.75	65.8	\$20,315.75
Yoshimura, Arren	Director	\$332.50	106.3	\$35,344.75
<b>Total</b>				<b>463.00</b>
				<b>\$152,099.50</b>



## ***Invoice Summary***

Expense Category	Billed Amount
Airfare/Railway	\$4,985.00
Lodging - PR	\$7,001.22
Lodging - US	\$0.00
Meals - PR	\$1,848.00
Meals - US	\$3.73
Transportation - PR	\$931.84
Transportation - US	\$855.34
Other	\$0.00
<b>TOTAL</b>	<b>\$15,625.13</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Ahsan, Faraz	9/3/2019	1.30	\$308.75	\$401.38	Review information covered in previous week with A. Rivera (Ankura) and develop plan for Corporations and Municipalities reconciliation.
PR	10	Ahsan, Faraz	9/3/2019	1.80	\$308.75	\$555.75	Analyze current state of Corporations and Municipalities reconciliation and test individual participants to check for missing months of contribution data.
PR	10	Ahsan, Faraz	9/4/2019	2.60	\$308.75	\$802.75	Develop script to create initial Corporations and Municipalities participant balances report using full population from ERS Alight balances file.
PR	10	Ahsan, Faraz	9/4/2019	0.90	\$308.75	\$277.88	Identify subset of report with relevant data as of 5/31/19 and use that as analysis population.
PR	10	Ahsan, Faraz	9/4/2019	2.10	\$308.75	\$648.38	Create new analysis file based on subset population.
PR	10	Ahsan, Faraz	9/4/2019	1.40	\$308.75	\$432.25	Review sample of participants and agencies for causes of discrepancies in balances.
PR	10	Ahsan, Faraz	9/4/2019	1.00	\$308.75	\$308.75	Participate in meeting and discussion with V. Padilla and A. Rivera (Ankura) to review current status and strategize Corporations and Municipalities reconciliation deliverable.
PR	10	Ahsan, Faraz	9/4/2019	0.70	\$308.75	\$216.13	Participate in meeting with representatives of Ankura to discuss updated project scope, timeline, deliverables.
PR	10	Ahsan, Faraz	9/5/2019	0.40	\$308.75	\$123.50	Participate in call with P. Kennedy (Ankura) to review data sources and methods for analyzing Central Government data.
PR	10	Ahsan, Faraz	9/5/2019	3.10	\$308.75	\$957.13	Develop script to identify sum of contribution payments by agency in SABI for full timeframe of analysis, created report highlighting low or missing contribution amounts.
PR	10	Ahsan, Faraz	9/5/2019	0.90	\$308.75	\$277.88	Participate in call and discussions with P. Kennedy and V. Padilla (Ankura) to review results from new Central Government analysis.
PR	10	Ahsan, Faraz	9/5/2019	0.60	\$308.75	\$185.25	Create milestones and plan for next week.
Outside - PR	10	Ahsan, Faraz	9/12/2019	0.80	\$308.75	\$247.00	Process newly received Participant Balances file sent to Alight.
Outside - PR	10	Ahsan, Faraz	9/12/2019	1.40	\$308.75	\$432.25	Analyze file against SABI contribution data to determine new list of inconclusive balances.
Outside - PR	10	Ahsan, Faraz	9/16/2019	0.70	\$308.75	\$216.13	Participate in meeting with representatives of Ankura to discuss next steps with Alight participant balances files and summaries to share with RETIRO.
Outside - PR	10	Ahsan, Faraz	9/16/2019	1.20	\$308.75	\$370.50	Import and validate balances file sent to Alight in July 2019.
Outside - PR	10	Ahsan, Faraz	9/17/2019	1.50	\$308.75	\$463.13	Load and validate exceptions report provided by J. Reyes (ERS) for 232 individuals with inconclusive balances.
Outside - PR	10	Ahsan, Faraz	9/17/2019	1.90	\$308.75	\$586.63	Review various groups of differences in Corporations and Municipalities draft reconciliation file to check for differences between ERS provided 'Balance Of Date' and latest contribution date in SABI.
Outside - PR	10	Ahsan, Faraz	9/18/2019	1.20	\$308.75	\$370.50	Participate in call with representatives of Ankura to discuss current status of corporations and municipalities reconciliation.
Outside - PR	10	Ahsan, Faraz	9/18/2019	1.70	\$308.75	\$524.88	Create new analysis table in SQL for corporations and municipalities balances with population determined in previous call.
Outside - PR	10	Ahsan, Faraz	9/18/2019	0.80	\$308.75	\$247.00	Participate in call with V. Padilla and C. Radis (Ankura) to address potential issues identified with current population.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ahsan, Faraz	9/18/2019	1.20	\$308.75	\$370.50	Participate in discussion with P. Kennedy (Ankura) regarding two updates to the Central Government participants final population and rebuild report each time to ensure the correct population is reflected.
Outside - PR	10	Ahsan, Faraz	9/18/2019	0.20	\$308.75	\$61.75	Participate in call with A. Rivera (Ankura) to discuss updated population.
Outside - PR	10	Ahsan, Faraz	9/20/2019	3.20	\$308.75	\$988.00	Analyze population of participants identified as either corporation and municipality and began scripting population tests in database.
Outside - PR	10	Ahsan, Faraz	9/20/2019	0.90	\$308.75	\$277.88	Prepare summary report of findings to discuss with representatives of Ankura.
Outside - PR	10	Ahsan, Faraz	9/23/2019	0.70	\$308.75	\$216.13	Analyze reimbursement data and compare to reimbursement data provided in SABI.
Outside - PR	10	Ahsan, Faraz	9/23/2019	0.60	\$308.75	\$185.25	Prepare new Corporations and Balances analysis table with reimbursement data from Peoplesoft and SABI.
Outside - PR	10	Ahsan, Faraz	9/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation status and go forward plan for public corporations and municipalities.
Outside - PR	10	Ahsan, Faraz	9/23/2019	0.50	\$308.75	\$154.38	Review drafts for inconclusive balances for both Corporations and Municipalities and Central Government agencies.
Outside - PR	10	Ahsan, Faraz	9/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with A. Rivera and V. Padilla (Ankura) to discuss initial comments regarding the draft of the balance validation for public corporations and municipalities reconciliation.
Outside - PR	10	Ahsan, Faraz	9/24/2019	0.80	\$308.75	\$247.00	Revise script to create Corporations and Municipalities analysis table.
Outside - PR	10	Ahsan, Faraz	9/24/2019	2.10	\$308.75	\$648.38	Prepare memorandum summarizing all methodology used to determine population and balance calculation steps and data caveats.
Outside - PR	10	Ahsan, Faraz	9/24/2019	2.20	\$308.75	\$679.25	Continue to prepare memorandum summarizing all methodology used to determine population and balance calculation steps and data caveats.
Outside - PR	10	Ahsan, Faraz	9/25/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss comments regarding consistency across the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Ahsan, Faraz	9/25/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to review Central Government inconclusive balances deliverable and methodology.
Outside - PR	10	Ahsan, Faraz	9/26/2019	1.20	\$308.75	\$370.50	Revise Corporations and Municipalities inconclusive balance deliverable with formatting to align with Central Government deliverable.
Outside - PR	10	Ahsan, Faraz	9/26/2019	1.90	\$308.75	\$586.63	Revise data methodology memorandum with updated Central Government and Corporations and Municipalities balance groupings.
Outside - PR	10	Alvarez, Javier	9/9/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura to discuss Reconciliation workstream go forward plan.
Outside - PR	10	Alvarez, Javier	9/16/2019	0.70	\$451.25	\$315.88	Participate in meeting with representatives of Ankura to discuss next steps with Alight participant balances files and summaries to share with RETIRO.
Outside - PR	10	Alvarez, Javier	9/18/2019	0.30	\$451.25	\$135.38	Review Corps & Munis update.
Outside - PR	10	Alvarez, Javier	9/18/2019	0.10	\$451.25	\$45.13	Participate in call with A. Rivera and V. Padilla (Ankura) to discuss updated population.
Outside - PR	10	Alvarez, Javier	9/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
							status and go forward plan for public corporations and municipalities.
Outside - PR	10	Alvarez, Javier	9/27/2019	0.70	\$451.25	\$315.88	Review time entries for the entire team.
Outside - PR	10	Alvarez, Javier	9/30/2019	0.80	\$451.25	\$361.00	Participate in telephone meeting with representatives from the Ankura reconciliation team to discuss the Employee Retirement System and the Teacher's Retirement System balance validation efforts and plan for the next two weeks of work (0.8)
Outside - PR	10	Batlle, Fernando	9/9/2019	0.10	\$875.00	\$87.50	Participate in call with A. Pavel to discuss Act 106 account conversion process.
Outside - PR	10	Batlle, Fernando	9/9/2019	1.00	\$875.00	\$875.00	Participate in meeting with representatives of Ankura to discuss Reconciliation workstream go forward plan.
Outside - PR	10	Ferry, Jason	9/2/2019	0.50	\$285.00	\$142.50	QC on summary with metrics for agency with discrepancy in TRS RHUM to SABI reconciliation
Outside - PR	10	Ferry, Jason	9/3/2019	2.60	\$285.00	\$741.00	Final QC on summary with metrics for agency with discrepancy in TRS RHUM to SABI reconciliation
Outside - PR	10	Ferry, Jason	9/4/2019	0.80	\$285.00	\$228.00	Investigate stored procedures to determine creation process of TIPO_PLAN column before briefly summarizing findings.
Outside - PR	10	Ferry, Jason	9/4/2019	0.10	\$285.00	\$28.50	Participate in call with C. Radis and V. Padilla (Ankura) to discuss stored procedure logic pertaining to TIPO_PLAN.
Outside - PR	10	Ferry, Jason	9/4/2019	1.20	\$285.00	\$342.00	Investigate stored procedures for any additional logic with similarities to TIPO_PLAN or that may help us further filter the RHUM contributions data.
Outside - PR	10	Ferry, Jason	9/4/2019	0.70	\$285.00	\$199.50	Investigate stored procedures to determine where and on what criteria TIPO_PLAN is being filtered.
Outside - PR	10	Ferry, Jason	9/23/2019	0.50	\$285.00	\$142.50	Participate in call with C. Radis (Ankura) to discuss work plan for comprehensive TRS population testing.
Outside - PR	10	Ferry, Jason	9/23/2019	0.60	\$285.00	\$171.00	Organize script and workflow after receiving TRS population testing plan.
Outside - PR	10	Ferry, Jason	9/23/2019	1.00	\$285.00	\$285.00	Familiarize with QC on population testing scripts 1 and 2, gathering code that will be useful for further testing.
Outside - PR	10	Ferry, Jason	9/23/2019	3.20	\$285.00	\$912.00	Perform population testing script 3 to find participants where TIPO_PLAN does not match between RHUM and SABI.
Outside - PR	10	Ferry, Jason	9/23/2019	0.80	\$285.00	\$228.00	Perform population testing script 4 to compare SABI participants with TIPO_PLAN 'B' and 'E' to RHUM participants from 'B' and 'E'.
Outside - PR	10	Ferry, Jason	9/23/2019	0.50	\$285.00	\$142.50	Perform population testing script 6 to create list of participants in RHUM grouped by agency to compare to participants in TRS recon file.
Outside - PR	10	Ferry, Jason	9/23/2019	0.40	\$285.00	\$114.00	Perform population testing script 8 to confirm that no participants from recon file are associated with UPR.
Outside - PR	10	Ferry, Jason	9/23/2019	0.30	\$285.00	\$85.50	Perform population testing script 9 to confirm that no participants from recon file are associated with AEE.
Outside - PR	10	Ferry, Jason	9/24/2019	0.90	\$285.00	\$256.50	Review previous day's progress and organizing current questions.
Outside - PR	10	Ferry, Jason	9/24/2019	0.50	\$285.00	\$142.50	Compare between scripts and results for population tests 3 and 4.
Outside - PR	10	Ferry, Jason	9/24/2019	0.50	\$285.00	\$142.50	Perform population testing script 5 to test for participants who were hired late enough to be on the DC plan but are instead on the DB plan.
Outside - PR	10	Ferry, Jason	9/24/2019	1.50	\$285.00	\$427.50	Perform population testing script 10 and obtain list of SABI participants who based on criteria should have contributions transferred to DC plan from DB plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	9/24/2019	0.60	\$285.00	\$171.00	Perform population testing script 10 and obtain list of SABI participants who based on criteria should have contributions transferred to DC plan from DB plan.
Outside - PR	10	Ferry, Jason	9/24/2019	3.50	\$285.00	\$997.50	Perform population testing script 6 to create list of participants in RHUM grouped by agency to compare to participants in TRS recon file.
Outside - PR	10	Ferry, Jason	9/24/2019	1.60	\$285.00	\$456.00	Perform population testing script 7 to create list of participants in recon file and comparing agencies to SABI.
Outside - PR	10	Ferry, Jason	9/24/2019	0.30	\$285.00	\$85.50	Review completed tests and think of additional questions in preparation of discussion call.
Outside - PR	10	Ferry, Jason	9/25/2019	0.30	\$285.00	\$85.50	Prepare and review completed population tests ahead of upcoming call.
Outside - PR	10	Ferry, Jason	9/25/2019	1.00	\$285.00	\$285.00	Participate in call with C. Radis (Ankura) to discuss current status of TRS population testing exercise.
Outside - PR	10	Ferry, Jason	9/25/2019	0.80	\$285.00	\$228.00	Verify RHUM population by testing cases in which the latest contribution date contains multiple plans types.
Outside - PR	10	Ferry, Jason	9/25/2019	0.60	\$285.00	\$171.00	Perform population testing script 3 to find participants where TIPO_PLAN does not match between RHUM and SABI.
Outside - PR	10	Ferry, Jason	9/25/2019	0.80	\$285.00	\$228.00	Perform population testing script 3 to find participants where TIPO_PLAN does not match between RHUM and SABI.
Outside - PR	10	Ferry, Jason	9/25/2019	1.10	\$285.00	\$313.50	Perform population testing script 4 to compare SABI participants with TIPO_PLAN 'B' and 'E' to RHUM participants from 'B' and 'E'.
Outside - PR	10	Ferry, Jason	9/25/2019	0.40	\$285.00	\$114.00	Perform population testing script 10 to obtain list of SABI participants who based on criteria should have contributions transferred to DC plan from DB plan.
Outside - PR	10	Ferry, Jason	9/25/2019	2.70	\$285.00	\$769.50	Perform population testing script 6 to create list of participants in RHUM grouped by agency to compare to participants in TRS recon file.
Outside - PR	10	Ferry, Jason	9/26/2019	2.90	\$285.00	\$826.50	Perform population testing script 7 to create list of participants in recon file and comparing agencies to SABI.
Outside - PR	10	Ferry, Jason	9/26/2019	0.60	\$285.00	\$171.00	Perform quality control on population testing script ahead of creating workbook summary and presentation to team for thoughts.
Outside - PR	10	Ferry, Jason	9/26/2019	2.20	\$285.00	\$627.00	Create workbook summary and further QC on population testing script 6.
Outside - PR	10	Ferry, Jason	9/26/2019	2.40	\$285.00	\$684.00	Create workbook summary and further QC on population testing script 7.
Outside - PR	10	Ferry, Jason	9/27/2019	1.30	\$285.00	\$370.50	Create workbook summary and further QC on population testing script 7.
Outside - PR	10	Ferry, Jason	9/27/2019	0.80	\$285.00	\$228.00	Create workbook summary and further QC on population testing script 2.
Outside - PR	10	Ferry, Jason	9/27/2019	0.90	\$285.00	\$256.50	Create workbook summary and further QC on population testing script 5.
Outside - PR	10	Ferry, Jason	9/27/2019	0.90	\$285.00	\$256.50	Create workbook summary and further QC on population testing script 10.
Outside - PR	10	Ferry, Jason	9/27/2019	1.70	\$285.00	\$484.50	Create workbook summary and further QC on population testing script 3.
Outside - PR	10	Ferry, Jason	9/27/2019	0.80	\$285.00	\$228.00	Create workbook summary and further QC on population testing script 4.
Outside - PR	10	Ferry, Jason	9/27/2019	1.20	\$285.00	\$342.00	Perform final QC and formatting on population testing workbook before draft submission.
Outside - PR	10	Ferry, Jason	9/30/2019	2.10	\$285.00	\$598.50	Revise TRS reconciliation memo to focus on RHUM to SABI transformation methodology.
Outside - PR	10	Ferry, Jason	9/30/2019	0.50	\$285.00	\$142.50	Update population test 3 script and workbook.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Ferry, Jason	9/30/2019	1.10	\$285.00	\$313.50	Revise TRS reconciliation memo to focus on RHUM to SABI transformation methodology.
Outside - PR	10	Ferry, Jason	9/30/2019	0.50	\$285.00	\$142.50	Update population test 5 script and workbook.
Outside - PR	10	Ferry, Jason	9/30/2019	2.50	\$285.00	\$712.50	Create detailed overall summary of population testing workbook.
Outside - PR	10	Ferry, Jason	9/30/2019	0.80	\$285.00	\$228.00	Revise TRS reconciliation memo to focus on RHUM to SABI transformation methodology.
Outside - PR	10	Harvey, Christopher	9/5/2019	0.30	\$522.50	\$156.75	Review reconciliation status related to TRS, Corporations & Municipalities and Central Government.
Outside - PR	10	Harvey, Christopher	9/5/2019	0.50	\$522.50	\$261.25	Participate in call with representatives of Ankura to discuss current workstreams and updated scope.
Outside - PR	10	Harvey, Christopher	9/9/2019	1.00	\$522.50	\$522.50	Participate in meeting with representatives of Ankura to discuss Reconciliation workstream go forward plan.
Outside - PR	10	Harvey, Christopher	9/23/2019	0.70	\$522.50	\$365.75	Review of ruling of the Supreme Court regarding the Teachers and the act 160-2013.
Outside - PR	10	Harvey, Christopher	9/30/2019	0.80	\$522.50	\$418.00	Participate in telephone meeting with representatives of the Ankura reconciliation team to discuss the Employee Retirement System and the Teacher's Retirement System balance validation efforts and plan for the next two weeks of work.
Outside - PR	10	Kennedy, Patrick	9/3/2019	0.80	\$285.00	\$228.00	Participate in call with V. Padilla (Ankura) regarding overview of Central Government tables and introduce process.
Outside - PR	10	Kennedy, Patrick	9/3/2019	1.10	\$285.00	\$313.50	Familiarize self with Central Government data.
Outside - PR	10	Kennedy, Patrick	9/4/2019	2.10	\$285.00	\$598.50	Organize forwarded emails and notes from call with V. Padilla (Ankura) to get a better understanding of the full picture.
Outside - PR	10	Kennedy, Patrick	9/4/2019	1.90	\$285.00	\$541.50	Query tables in question and begin analysis on contributions, reimbursements, and deductions.
Outside - PR	10	Kennedy, Patrick	9/4/2019	1.50	\$285.00	\$427.50	Prepare July Puerto Rico expenses at the request of J. Boo (Ankura).
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.90	\$285.00	\$256.50	Perform Round 1 analysis limiting the HistnomAdjus and PeopleSoft data to the provided criteria for participants and Central Government agencies.
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.10	\$285.00	\$28.50	Refine limit on Alight data to the participants and agencies.
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.30	\$285.00	\$85.50	Join HisnomAdjus and PeopleSoft data to alight data on SSN for analysis, creating a calculated field to compare balances.
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.40	\$285.00	\$114.00	Participate in call with F. Ahsan (Ankura) to clarify data sources and formulas to tie out HistnomAdjus and People Soft balances to Alight file data.
Outside - PR	10	Kennedy, Patrick	9/5/2019	1.00	\$285.00	\$285.00	Perform Round 2 analysis in the same manner as Round 1, but only limit Alight data to Central Government agencies and left join to allow for view of entire picture (50,388 records).
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.80	\$285.00	\$228.00	Compare additional 2,018 records by using RUHM data and joining on SSN.
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.50	\$285.00	\$142.50	Compile report of all tied out and non-tied out comparison data and provide to Project Puerto Rico team for analysis.
Outside - PR	10	Kennedy, Patrick	9/5/2019	0.90	\$285.00	\$256.50	Participate in call and discussions with F. Ahsan and V. Padilla (Ankura) to review results from new Central Government analysis.
Outside - PR	10	Kennedy, Patrick	9/6/2019	1.90	\$285.00	\$541.50	Investigate individual participant records by month to find cause of discrepancies where HistnomAdjus records don't tie out to Alight balances.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Kennedy, Patrick	9/6/2019	0.90	\$285.00	\$256.50	Compile this data with 4 examples of RUHM matched and non-matched data, finding patterns among amounts that don't tie out, but not necessarily the cause and provide to Project Puerto Rico team for additional analysis.
Outside - PR	10	Kennedy, Patrick	9/13/2019	0.40	\$285.00	\$114.00	Analyze new alight file at the request of V. Padilla (Ankura).
Outside - PR	10	Kennedy, Patrick	9/13/2019	1.00	\$285.00	\$285.00	Use SQL script from prior Central Government analysis to incorporate new alight data into the analysis.
Outside - PR	10	Kennedy, Patrick	9/13/2019	0.60	\$285.00	\$171.00	Compare populations and determine that the 6.5% unmatched sets are largely similar.
Outside - PR	10	Kennedy, Patrick	9/13/2019	0.10	\$285.00	\$28.50	Report findings to V. Padilla (Ankura).
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.30	\$285.00	\$85.50	Compile reconciled balances and compare analyses using 5/30, 6/30, and 7/17 Alight files.
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.60	\$285.00	\$171.00	Build in 7/17 Alight file as the standard for balance comparison moving forward.
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.50	\$285.00	\$142.50	Organize SQL script for Central Government analysis to prepare for creation of a report.
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.90	\$285.00	\$256.50	Create report with 50,388 records and flags to designate where Alight balances tie out to calculated balances under the assumption of HistnomAdjus - PeopleSoft Aport Ind.
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.90	\$285.00	\$256.50	Perform QC on SQL data set to find examples from the original data where we may have questions on why balances do or do not tie out.
Outside - PR	10	Kennedy, Patrick	9/16/2019	0.20	\$285.00	\$57.00	Compile relevant examples into the report.
Outside - PR	10	Kennedy, Patrick	9/16/2019	1.60	\$285.00	\$456.00	Participate in working session with C. Radis (Ankura) to structure ERS Central Government inconclusive balances script and deliverable.
Outside - PR	10	Kennedy, Patrick	9/17/2019	0.70	\$285.00	\$199.50	Perform QC on report to prepare for discussion with C. Radis and V. Padilla (Ankura).
Outside - PR	10	Kennedy, Patrick	9/17/2019	1.20	\$285.00	\$342.00	Participate in meeting with C. Radis and V. Padilla (Ankura) to discuss Central Government status of balances and review script for the report to understand the methodology for each data set with examples.
Outside - PR	10	Kennedy, Patrick	9/17/2019	0.50	\$285.00	\$142.50	Review methodology moving forward for upcoming discussion.
Outside - PR	10	Kennedy, Patrick	9/17/2019	2.50	\$285.00	\$712.50	Review through new methodology with C. Radis (Ankura) working from left to right with the Alight file, limited by the Central Government participants as defined and incorporate HistnomAdjus, PeopleSoft, Histranserves, and RHUM data sets in order to have a report with all points necessary for comparison.
Outside - PR	10	Kennedy, Patrick	9/18/2019	1.00	\$285.00	\$285.00	Build Central Government analysis with C. Radis (Ankura) into a report for discussion.
Outside - PR	10	Kennedy, Patrick	9/18/2019	1.10	\$285.00	\$313.50	Participate in meeting with C. Radis and V. Padilla (Ankura) to discuss Central Government reconciliation developed methodology.
Outside - PR	10	Kennedy, Patrick	9/18/2019	3.80	\$285.00	\$1,083.00	Finalize draft report and begin digging into specific examples and questions that we will want to go over with the client in the final draft.
Outside - PR	10	Kennedy, Patrick	9/18/2019	1.20	\$285.00	\$342.00	Participate in discussion with F. Ahsan (Ankura) regarding two updates to the Central Government participants final population and rebuild report each time to ensure the correct population is reflected.
Outside - PR	10	Kennedy, Patrick	9/19/2019	1.10	\$285.00	\$313.50	Finalize report for upcoming call and QC to ensure that everything looks right.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Kennedy, Patrick	9/19/2019	1.00	\$285.00	\$285.00	Participate in meeting with V. Padilla and C. Radis (Ankura) to discuss Central Government reconciliation analysis and results with different calculation scenarios.
Outside - PR	10	Kennedy, Patrick	9/19/2019	0.20	\$285.00	\$57.00	Prepare new calculations for comparison.
Outside - PR	10	Kennedy, Patrick	9/22/2019	1.60	\$285.00	\$456.00	Create analysis with original methodology, original calculation with no date ceilings, new calculation subtracting summed PeopleSoft DESC field with date ceilings, and new calculation without date ceilings based on discussion with C. Radis and V. Padilla (Ankura).
Outside - PR	10	Kennedy, Patrick	9/23/2019	0.40	\$285.00	\$114.00	Perform QC checks on different calculations ahead of call with C. Radis (Ankura).
Outside - PR	10	Kennedy, Patrick	9/23/2019	0.80	\$285.00	\$228.00	Participate in call with C. Radis (Ankura) to discuss results, methodology and approach for preparing inconclusive balances for central government agencies.
Outside - PR	10	Kennedy, Patrick	9/23/2019	0.90	\$285.00	\$256.50	Perform additional checks on data, digging into individual records where amounts were summed in cases of anomalies.
Outside - PR	10	Kennedy, Patrick	9/23/2019	0.70	\$285.00	\$199.50	Participate in call with representatives in Ankura to discuss alignment of Corporations and Municipalities and Central Government deliverables.
Outside - PR	10	Kennedy, Patrick	9/24/2019	2.10	\$285.00	\$598.50	Develop report with the full population and come up with questions and examples where files do not tie out after deciding to move forward with the HISTNOMAJUS Aport Ind - PeopleSoft Aport Ind as our calculation.
Outside - PR	10	Kennedy, Patrick	9/24/2019	1.10	\$285.00	\$313.50	Create summary tab to preface the file with all relevant information and pivot tab to show a high level of the Ankura comment buckets as they relate to Central Government.
Outside - PR	10	Kennedy, Patrick	9/24/2019	1.00	\$285.00	\$285.00	Analyze with direction from F. Ahsan (Ankura) to exclude 255 participants that were identified as currently working for a corporation or municipality and include 10 participants that have zero balances in ERS monthly reconciliation, but non-zero balances in the 7/17 Alight file.
Outside - PR	10	Kennedy, Patrick	9/24/2019	0.50	\$285.00	\$142.50	Participate in call with representatives of Ankura to discuss updated deliverables.
Outside - PR	10	Kennedy, Patrick	9/24/2019	1.20	\$285.00	\$342.00	Re-create entire report, examples and summary considering new changes to population from F. Ahsan (Ankura).
Outside - PR	10	Kennedy, Patrick	9/25/2019	0.70	\$285.00	\$199.50	Perform QC checks on write up created by F. Ahsan (Ankura), specifically paying attention to Central Government sections.
Outside - PR	10	Kennedy, Patrick	9/25/2019	0.50	\$285.00	\$142.50	Update Central Government report to ensure that it is formatted correctly before call.
Outside - PR	10	Kennedy, Patrick	9/25/2019	0.50	\$285.00	\$142.50	Participate in call with representatives of Ankura to review Central Government inconclusive balances deliverable and methodology.
Outside - PR	10	Kennedy, Patrick	9/25/2019	1.00	\$285.00	\$285.00	Participate in meeting with representatives of Ankura to discuss comments regarding consistency across the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Kennedy, Patrick	9/25/2019	1.00	\$285.00	\$285.00	Add 4 additional buckets to CG analysis to split up some of more loosely defined reconciled balances and provide more detail about inconclusive balances as discussed on call.
Outside - PR	10	Kennedy, Patrick	9/25/2019	1.70	\$285.00	\$484.50	Update SQL script thoroughly to account for any future changes to reporting and do all calculations within the script instead of in excel.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Kennedy, Patrick	9/26/2019	2.00	\$285.00	\$570.00	Develop new scripting changes into a final draft version of the CG report and structure it similarly to the CM report and send to C. Radis (Ankura) for review.
Outside - PR	10	Kennedy, Patrick	9/26/2019	1.00	\$285.00	\$285.00	Update report with information provided by C. Radis (Ankura) including subset/example formatting, updating the index referencing tabs throughout the report, and other spell/grammar checks.
Outside - PR	10	Kennedy, Patrick	9/26/2019	0.20	\$285.00	\$57.00	Ensure that report is print ready.
Outside - PR	10	Kennedy, Patrick	9/26/2019	1.00	\$285.00	\$285.00	Perform QC on report to ensure that all necessary updates have been made and that the summary tab is succinct before providing to representatives of Ankura.
Outside - PR	10	Kennedy, Patrick	9/27/2019	0.40	\$285.00	\$114.00	Participate in meeting with representatives of Ankura reconciliation team to discuss final comments regarding the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Kennedy, Patrick	9/27/2019	1.40	\$285.00	\$399.00	Select bucket of RHUM balances that tie out with cancellations to an inconclusive bucket and create a new example tab to show that population while also updating the entire report to reflect changes per discussion with C. Radis (Ankura).
Outside - PR	10	Kennedy, Patrick	9/27/2019	0.90	\$285.00	\$256.50	Investigate the correlations between cancellations and specifically individual records from the new inconclusive RHUM bucket to ensure that the cancellations are throwing off our calculation.
Outside - PR	10	Kennedy, Patrick	9/30/2019	0.50	\$285.00	\$142.50	Investigate 54 records where RHUM data ties out and cancellations are present, but the cancellation amount does not equal the difference in calculation.
Outside - PR	10	Kissler, Brian	9/11/2019	2.50	\$332.00	\$830.00	Research toll authority organization, employee headcount for entities comparable to PR.
Outside - PR	10	Kissler, Brian	9/11/2019	2.50	\$332.00	\$830.00	Continue to research toll authority organization, employee headcount for entities comparable to PR.
Outside - PR	10	Kissler, Brian	9/12/2019	2.50	\$332.00	\$830.00	Research toll authority organization, employee headcount for entities comparable to PR.
Outside - PR	10	Kissler, Brian	9/12/2019	2.50	\$332.00	\$830.00	Continue to research toll authority organization, employee headcount for entities comparable to PR.
Outside - PR	10	Kissler, Brian	9/19/2019	2.00	\$332.00	\$664.00	Finalize turnpike research for review.
Outside - PR	10	Kissler, Brian	9/20/2019	2.10	\$332.00	\$697.20	Perform quality assurance review on turnpike research
Outside - PR	10	Kissler, Brian	9/20/2019	1.90	\$332.00	\$630.80	Finalize turnpike research for review.
Outside - PR	10	LaChance, Victoria	9/11/2019	1.50	\$332.50	\$498.75	Revise Retirement Planning presentation for FOMB meeting.
Outside - PR	10	Padilla, Victor	9/3/2019	0.80	\$451.25	\$361.00	Participate in call with P. Kennedy (Ankura) regarding overview of Central Government tables and introduce process.
PR	10	Padilla, Victor	9/3/2019	1.10	\$451.25	\$496.38	Analyze example files and request meeting with I. Gonzalez (Retiro) to discuss RHUM to SABI data filters.
PR	10	Padilla, Victor	9/4/2019	1.00	\$451.25	\$451.25	Incorporate feedback and estimated budget to go forward plan.
PR	10	Padilla, Victor	9/4/2019	0.50	\$451.25	\$225.63	Request via e-mail to C. Tirado (Retiro) an update on request of ERS participants' file with balances, and access to SABI's front-end.
PR	10	Padilla, Victor	9/4/2019	1.20	\$451.25	\$541.50	Analysis of historical Time and Expenses report to assess estimated budget for next few weeks and go forward plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Padilla, Victor	9/4/2019	1.60	\$451.25	\$722.00	Participate in status update meeting with representatives of RHUM to SABU filters to determine contributions of TRS participants per law 106 and 160.
PR	10	Padilla, Victor	9/4/2019	0.10	\$451.25	\$45.13	Participate in call with C. Radis and J. Ferry (Ankura) to discuss stored procedure logic pertaining to TIPO_PLAN.
PR	10	Padilla, Victor	9/4/2019	1.00	\$451.25	\$451.25	Participate in meeting and discussion with F. Ahsan and A.Rivera (Ankura) to review current status and strategize Corporations and Municipalities reconciliation deliverable.
PR	10	Padilla, Victor	9/5/2019	1.00	\$451.25	\$451.25	Prepare and provide details of go forward plan to C. Harvey (Ankura).
PR	10	Padilla, Victor	9/5/2019	1.50	\$451.25	\$676.88	Prepare to discuss in-depth the reconciliation of Central Government historical data with Alight file and provide details to P. Kennedy (Ankura).
PR	10	Padilla, Victor	9/5/2019	0.90	\$451.25	\$406.13	Participate in call and discussions with F. Ahsan and P. Kennedy (Ankura) to review results from new Central Government analysis.
PR	10	Padilla, Victor	9/5/2019	2.00	\$451.25	\$902.50	Review and provide input to the procedures to test the population of TRS participants using Ankura's understanding of the law 106, 160, and interviews with Retiro's personnel.
PR	10	Padilla, Victor	9/6/2019	1.60	\$451.25	\$722.00	Update to slides with the proposed plan for action for the next few weeks.
PR	10	Padilla, Victor	9/6/2019	1.50	\$451.25	\$676.88	Review and correspond with representatives of Ankura next steps as a result of the cancellation of meeting at Retiro to test access to SABU.
PR	10	Padilla, Victor	9/16/2019	0.50	\$451.25	\$225.63	Create bullet points to guide discussion with team and to propose structure of interim deliverable for Corporations and Municipalities. The file would include preliminary stats and examples of balances for discussion with client.
Outside - PR	10	Padilla, Victor	9/16/2019	0.70	\$451.25	\$315.88	Participate in meeting with representatives of Ankura to discuss next steps with Alight participant balances files and summaries to share with RETIRO.
Outside - PR	10	Padilla, Victor	9/16/2019	1.30	\$451.25	\$586.63	Create and share with team high level milestones for TRS, Central Government and Corporations and Municipalities for the next three weeks. Includes conversation with A. Yoshimura and C. Radis (Ankura) to provide additional clarification.
Outside - PR	10	Padilla, Victor	9/16/2019	1.10	\$451.25	\$496.38	Request and analyze preliminary recon stats using the July 7 2019 Alight file. Compare results with previously processed Alight files and determined the file used for further analysis.
Outside - PR	10	Padilla, Victor	9/17/2019	1.20	\$451.25	\$541.50	Participate in meeting with C. Radis and P. Kennedy (Ankura) to discuss Central Government status of balances and review script for the report to understand the methodology for each data set with examples.
Outside - PR	10	Padilla, Victor	9/17/2019	0.60	\$451.25	\$270.75	Participate in discussion with C. Radis and A. Yoshimura (Ankura) of the reimbursement and historical contribution files for TRS.
Outside - PR	10	Padilla, Victor	9/18/2019	1.10	\$451.25	\$496.38	Participate in meeting with P. Kennedy and C. Radis (Ankura) to discuss Central Government reconciliation developed methodology.
Outside - PR	10	Padilla, Victor	9/18/2019	1.20	\$451.25	\$541.50	Participate in call with representatives of Ankura to discuss current status of corporations and municipalities reconciliation.
Outside - PR	10	Padilla, Victor	9/18/2019	0.50	\$451.25	\$225.63	Analyze draft of Central Government Excel file with preliminary recon stats and examples for discussion with Retiro.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Padilla, Victor	9/18/2019	0.80	\$451.25	\$361.00	Participate in call with C. Radis and F. Ahsan (Ankura) to address potential issues identified with current population.
Outside - PR	10	Padilla, Victor	9/18/2019	0.10	\$451.25	\$45.13	Participate in call with A. Rivera and J. Alvarez (Ankura) to discuss updated population.
Outside - PR	10	Padilla, Victor	9/19/2019	1.60	\$451.25	\$722.00	Analysis of draft of Central Government Excel file with preliminary recon stats and examples for discussion with Retiro.
Outside - PR	10	Padilla, Victor	9/19/2019	1.00	\$451.25	\$451.25	Participate in meeting with P. Kennedy and C. Radis (Ankura) to discuss Central Government reconciliation analysis and results with different calculation scenarios.
Outside - PR	10	Padilla, Victor	9/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with A. Rivera and F. Ahsan (Ankura) to discuss initial comments regarding the draft of the balance validation for public corporations and municipalities reconciliation.
Outside - PR	10	Padilla, Victor	9/23/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation status and go forward plan for public corporations and municipalities.
Outside - PR	10	Padilla, Victor	9/23/2019	1.50	\$451.25	\$676.88	Initial Analysis of court ruling of Law 160-2013.
Outside - PR	10	Padilla, Victor	9/25/2019	1.00	\$451.25	\$451.25	Participate in meeting with representatives of Ankura to discuss comments regarding consistency across the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Padilla, Victor	9/25/2019	0.50	\$451.25	\$225.63	Participate in call with representatives of Ankura to review Central Government inconclusive balances deliverable and methodology.
Outside - PR	10	Padilla, Victor	9/25/2019	1.00	\$451.25	\$451.25	Perform analysis and translation of certain elements of court ruling of Law 160-2013.
Outside - PR	10	Padilla, Victor	9/26/2019	2.70	\$451.25	\$1,218.38	Review and provide input to balance validation deliverables for central government and public corporations and municipalities. Update memo with the methodology explaining the processes and assumptions taken into consideration when performing our analysis.
Outside - PR	10	Padilla, Victor	9/27/2019	0.40	\$451.25	\$180.50	Participate in meeting with representatives of Ankura reconciliation team to discuss final comments regarding the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Padilla, Victor	9/30/2019	0.80	\$451.25	\$361.00	Participate in telephone meeting with representatives of the Ankura reconciliation team to discuss the Employee Retirement System and the Teacher's Retirement System balance validation efforts and plan for the next two weeks of work.
Outside - PR	10	Radis, Cameron	9/3/2019	3.10	\$332.50	\$1,030.75	Develop questions and discrepancies testing the process from TRS RHUM participant contributions, through TRS stored procedures, to SABI contribution.
PR	10	Radis, Cameron	9/3/2019	1.80	\$332.50	\$598.50	Prepare workbook summarizing TRS RHUM to SABI testing and questions.
PR	10	Radis, Cameron	9/3/2019	0.90	\$332.50	\$299.25	Prepare correspondence to reach out to TRS IT to set up a meeting to discuss RHUM to SABI testing questions.
PR	10	Radis, Cameron	9/4/2019	3.00	\$332.50	\$997.50	Develop template and documentation for process to test the completeness and accuracy of the TRS participant population as of 5/31/19.
PR	10	Radis, Cameron	9/4/2019	2.80	\$332.50	\$931.00	Analyze completeness and accuracy of the TRS participant population as of 5/31/19.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Radis, Cameron	9/4/2019	1.80	\$332.50	\$598.50	Prepare workbook documenting results, observations, and discrepancies from TRS participant balance testing.
PR	10	Radis, Cameron	9/4/2019	0.10	\$332.50	\$33.25	Participate in call with V. Padilla and J. Ferry (Ankura) to discuss stored procedure logic pertaining to TIPO_PLAN.
PR	10	Radis, Cameron	9/5/2019	3.10	\$332.50	\$1,030.75	Analyze completeness and accuracy of the TRS participant population as of 5/31/19.
PR	10	Radis, Cameron	9/5/2019	1.20	\$332.50	\$399.00	Prepare workbook documenting results, observations, and discrepancies from TRS participant balance testing.
PR	10	Radis, Cameron	9/9/2019	1.00	\$332.50	\$332.50	Participate in meeting with representatives of Ankura to discuss Reconciliation workstream go forward plan.
Outside - PR	10	Radis, Cameron	9/16/2019	0.70	\$332.50	\$232.75	Participate in meeting with representatives of Ankura to discuss next steps with Alight participant balances files and summaries to share with RETIRO.
Outside - PR	10	Radis, Cameron	9/16/2019	1.60	\$332.50	\$532.00	Participate in working session with P. Kennedy (Ankura) to structure ERS Central Government inconclusive balances script and deliverable.
Outside - PR	10	Radis, Cameron	9/16/2019	1.90	\$332.50	\$631.75	Perform quality control review of database script procedure to calculate ERS Central Government inconclusive balances report.
Outside - PR	10	Radis, Cameron	9/17/2019	1.20	\$332.50	\$399.00	Participate in meeting with P. Kennedy and V. Padilla (Ankura) to discuss Central Government status of balances and review script for the report to understand the methodology for each data set with examples.
Outside - PR	10	Radis, Cameron	9/17/2019	1.40	\$332.50	\$465.50	Create analysis incorporating additional historic contribution information for 232 inconclusive TRS balances into reconciliation calculation.
Outside - PR	10	Radis, Cameron	9/17/2019	1.40	\$332.50	\$465.50	Perform quality control review of Central Government inconclusive balances analysis.
Outside - PR	10	Radis, Cameron	9/17/2019	1.40	\$332.50	\$465.50	Revise population testing template for TRS population testing exercise.
Outside - PR	10	Radis, Cameron	9/17/2019	0.60	\$332.50	\$199.50	Participate in discussion with V. Padilla and A. Yoshimura (Ankura) of the reimbursement and historical contribution files for TRS.
Outside - PR	10	Radis, Cameron	9/18/2019	1.10	\$332.50	\$365.75	Participate in meeting with P. Kennedy and V. Padilla (Ankura) to discuss Central Government reconciliation developed methodology.
Outside - PR	10	Radis, Cameron	9/18/2019	1.20	\$332.50	\$399.00	Participate in call with representatives of Ankura to discuss current status of corporations and municipalities reconciliation.
Outside - PR	10	Radis, Cameron	9/18/2019	1.10	\$332.50	\$365.75	Perform quality control review of Central Government inconclusive balances analysis.
Outside - PR	10	Radis, Cameron	9/18/2019	2.00	\$332.50	\$665.00	Revise population testing scripts and further develop testing workbook deliverable for TRS population testing exercise.
Outside - PR	10	Radis, Cameron	9/18/2019	0.80	\$332.50	\$266.00	Participate in call with V. Padilla and F. Ahsan (Ankura) to address potential issues identified with current population.
Outside - PR	10	Radis, Cameron	9/19/2019	1.00	\$332.50	\$332.50	Participate in meeting with P. Kennedy and V. Padilla (Ankura) to discuss Central Government reconciliation analysis and results with different calculation scenarios.
Outside - PR	10	Radis, Cameron	9/19/2019	1.30	\$332.50	\$432.25	Perform quality control review of Central Government inconclusive balances analysis.
Outside - PR	10	Radis, Cameron	9/23/2019	1.00	\$332.50	\$332.50	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation status and go forward plan for public corporations and municipalities.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Radis, Cameron	9/23/2019	0.70	\$332.50	\$232.75	Participate in call with representatives in Ankura to discuss alignment of Corporations and Municipalities and Central Government deliverables.
Outside - PR	10	Radis, Cameron	9/23/2019	1.80	\$332.50	\$598.50	Perform quality control procedures on Central Government inconclusive balances report and script.
Outside - PR	10	Radis, Cameron	9/23/2019	0.80	\$332.50	\$266.00	Participate in meeting with P. Kennedy (Ankura) to discuss results, methodology and approach for preparing inconclusive balances for central government agencies.
Outside - PR	10	Radis, Cameron	9/23/2019	1.10	\$332.50	\$365.75	Plan and develop deliverables and timeline for finalizing TRS population testing exercise.
Outside - PR	10	Radis, Cameron	9/23/2019	0.50	\$332.50	\$166.25	Participate in call with J. Ferry (Ankura) to discuss work plan for comprehensive TRS population testing.
Outside - PR	10	Radis, Cameron	9/24/2019	1.70	\$332.50	\$565.25	Perform quality control review of database script procedure to calculate ERS Central Government inconclusive balances report.
Outside - PR	10	Radis, Cameron	9/24/2019	1.60	\$332.50	\$532.00	Perform quality control review of Peoplesoft disbursements for ERS in comparison to disbursements recorded in ERS SABI system.
Outside - PR	10	Radis, Cameron	9/24/2019	2.10	\$332.50	\$698.25	Perform quality control review of database script procedure to calculate ERS Corporation and Municipalities inconclusive balances report.
Outside - PR	10	Radis, Cameron	9/24/2019	0.70	\$332.50	\$232.75	Perform quality control review of database script procedure to calculate ERS Corporation and Municipalities inconclusive balances buckets.
Outside - PR	10	Radis, Cameron	9/25/2019	0.50	\$332.50	\$166.25	Participate in call with representatives of Ankura to review Central Government inconclusive balances deliverable and methodology.
Outside - PR	10	Radis, Cameron	9/25/2019	1.00	\$332.50	\$332.50	Participate in meeting with representatives of Ankura to discuss comments regarding consistency across the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Radis, Cameron	9/25/2019	1.00	\$332.50	\$332.50	Participate in meeting with J. Ferry (Ankura) to discuss current status of TRS population testing exercise.
Outside - PR	10	Radis, Cameron	9/25/2019	1.70	\$332.50	\$565.25	Perform quality control review of Central Government inconclusive balances analysis.
Outside - PR	10	Radis, Cameron	9/25/2019	1.90	\$332.50	\$631.75	Perform quality control review of Corporations and Municipalities inconclusive balances analysis.
Outside - PR	10	Radis, Cameron	9/26/2019	2.10	\$332.50	\$698.25	Revise population testing scripts and further develop testing workbook deliverable for TRS population testing exercise.
Outside - PR	10	Radis, Cameron	9/26/2019	1.80	\$332.50	\$598.50	Revise final deliverables for ERS Central government and Corporation and Municipality inconclusive balances exercise.
Outside - PR	10	Radis, Cameron	9/26/2019	1.40	\$332.50	\$465.50	Revise documentation memo for ERS Central government and Corporation and Municipality inconclusive balances exercise.
Outside - PR	10	Radis, Cameron	9/27/2019	1.80	\$332.50	\$598.50	Revise final deliverables for ERS Central government and Corporation and Municipality inconclusive balances exercise.
Outside - PR	10	Radis, Cameron	9/27/2019	1.80	\$332.50	\$598.50	Perform quality control review on TRS population testing scripts and workbook deliverable.
Outside - PR	10	Radis, Cameron	9/30/2019	0.80	\$332.50	\$266.00	Participate in telephone meeting with representatives of the Ankura reconciliation team to discuss the Employee Retirement System and the Teacher's Retirement System balance validation efforts and plan for the next two weeks of work.
Outside - PR	10	Radis, Cameron	9/30/2019	1.60	\$332.50	\$532.00	Perform quality control review of TRS population testing analysis deliverable.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Rivera, Alexandra	9/3/2019	0.80	\$308.75	\$247.00	Analyze differences in participant reconciliation between Alight balances.
PR	10	Rivera, Alexandra	9/3/2019	1.80	\$308.75	\$555.75	Analyze PeopleSoft reimbursements data.
PR	10	Rivera, Alexandra	9/3/2019	2.70	\$308.75	\$833.63	Begin to analyze differences in participant reconciliation vs. Alight balances.
PR	10	Rivera, Alexandra	9/3/2019	1.80	\$308.75	\$555.75	Update municipality & corporation reconciliation by participant.
PR	10	Rivera, Alexandra	9/4/2019	1.30	\$308.75	\$401.38	Continue to analyze differences in participant reconciliation vs. Alight balances.
PR	10	Rivera, Alexandra	9/4/2019	0.80	\$308.75	\$247.00	Continue to investigate remaining differences in 4K participants in agency 149.
PR	10	Rivera, Alexandra	9/4/2019	2.20	\$308.75	\$679.25	Develop queries to test differences of participants in agency 149, and test differences from Dec 2018 to Feb 2019.
PR	10	Rivera, Alexandra	9/4/2019	3.00	\$308.75	\$926.25	Investigate remaining differences in 4K participants in agency 149.
PR	10	Rivera, Alexandra	9/4/2019	0.70	\$308.75	\$216.13	Participate in meeting with representatives of Ankura to discuss updated project scope, timeline, deliverables.
PR	10	Rivera, Alexandra	9/4/2019	1.00	\$308.75	\$308.75	Participate in meeting and discussion with F. Ahsan and V. Padilla (Ankura) to review current status and strategize Corporations and Municipalities reconciliation deliverable.
PR	10	Rivera, Alexandra	9/4/2019	1.20	\$308.75	\$370.50	Update reconciliation queries to include only individuals with payroll dates equal to Alight dates, and perform quality checks.
PR	10	Rivera, Alexandra	9/5/2019	1.30	\$308.75	\$401.38	Begin to investigate unreconciled participants in agencies other than 149.
PR	10	Rivera, Alexandra	9/5/2019	0.60	\$308.75	\$185.25	Compile analysis of inconclusive balances for municipalities & corporations.
PR	10	Rivera, Alexandra	9/5/2019	2.40	\$308.75	\$741.00	Continue to prepare analysis of inconclusive balances for municipalities & corporations.
PR	10	Rivera, Alexandra	9/5/2019	0.80	\$308.75	\$247.00	Develop analysis of differences for agency 149.
PR	10	Rivera, Alexandra	9/5/2019	1.50	\$308.75	\$463.13	Investigate remaining differences in 4K participants in agency 149.
PR	10	Rivera, Alexandra	9/5/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to discuss current workstreams and updated scope.
PR	10	Rivera, Alexandra	9/5/2019	1.40	\$308.75	\$432.25	Update municipality & corporation queries to include additional individuals in Alight file.
PR	10	Rivera, Alexandra	9/9/2019	0.60	\$308.75	\$185.25	Compile accomplishments week of 9/2 and next steps.
Outside - PR	10	Rivera, Alexandra	9/9/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of Ankura to discuss Reconciliation workstream go forward plan.
Outside - PR	10	Rivera, Alexandra	9/16/2019	0.80	\$308.75	\$247.00	Develop analysis table of updated participant balances.
Outside - PR	10	Rivera, Alexandra	9/16/2019	0.70	\$308.75	\$216.13	Participate in meeting with representatives of Ankura to discuss next steps with Alight participant balances files and summaries to share with RETIRO.
Outside - PR	10	Rivera, Alexandra	9/16/2019	2.00	\$308.75	\$617.50	Update municipality & corporation queries with Alight balances file from 6/14/2019, and analyze new balances & differences.
Outside - PR	10	Rivera, Alexandra	9/16/2019	2.50	\$308.75	\$771.88	Update reconciliation municipality & corporation with Alight balances file from 7/19/2019 and 6/14/2019, and analyze results.
Outside - PR	10	Rivera, Alexandra	9/16/2019	0.70	\$308.75	\$216.13	Update reconciliation with latest payroll dates in Alight files.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Rivera, Alexandra	9/17/2019	1.00	\$308.75	\$308.75	Begin to analyze updated reconciliation with both Alight balances.
Outside - PR	10	Rivera, Alexandra	9/17/2019	1.10	\$308.75	\$339.63	Categorize inconclusive balances based on type of difference.
Outside - PR	10	Rivera, Alexandra	9/17/2019	1.80	\$308.75	\$555.75	Continue to analyze results of updated reconciliation with both Alight balances.
Outside - PR	10	Rivera, Alexandra	9/17/2019	0.50	\$308.75	\$154.38	Investigate participants with unreconciled balances where SABI payroll dates match Alight payroll dates.
Outside - PR	10	Rivera, Alexandra	9/18/2019	0.90	\$308.75	\$277.88	Analyze updated population for municipality & corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	9/18/2019	1.50	\$308.75	\$463.13	Investigate participants with unreconciled balances where SABI payroll dates match Alight payroll dates.
Outside - PR	10	Rivera, Alexandra	9/18/2019	1.20	\$308.75	\$370.50	Participate in call with representatives of Ankura to discuss current status of corporations and municipalities reconciliation.
Outside - PR	10	Rivera, Alexandra	9/18/2019	0.20	\$308.75	\$61.75	Participate in call with F. Ahsan (Ankura) to discuss updated population.
Outside - PR	10	Rivera, Alexandra	9/18/2019	0.10	\$308.75	\$30.88	Participate in call with J. Alvarez and V. Padilla (Ankura) to discuss updated population.
Outside - PR	10	Rivera, Alexandra	9/18/2019	0.30	\$308.75	\$92.63	Prepare examples of categories for municipality & corporation reconciliation.
Outside - PR	10	Rivera, Alexandra	9/18/2019	1.80	\$308.75	\$555.75	Update municipality & corporation reconciliation using updated population & 071919 Alight file.
Outside - PR	10	Rivera, Alexandra	9/20/2019	1.90	\$308.75	\$586.63	Develop deliverable for reconciliation of municipality and corporation participants.
Outside - PR	10	Rivera, Alexandra	9/23/2019	0.50	\$308.75	\$154.38	Investigate balances where difference may be due to one month of contribution.
Outside - PR	10	Rivera, Alexandra	9/23/2019	0.70	\$308.75	\$216.13	Participate in call with representatives in Ankura to discuss alignment of Corporations and Municipalities and Central Government deliverables.
Outside - PR	10	Rivera, Alexandra	9/23/2019	1.00	\$308.75	\$308.75	Participate in call with V. Padilla and F. Ahsan (Ankura) to discuss initial comments regarding the draft of the balance validation for public corporations and municipalities reconciliation.
Outside - PR	10	Rivera, Alexandra	9/23/2019	1.00	\$308.75	\$308.75	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation status and go forward plan for public corporations and municipalities.
Outside - PR	10	Rivera, Alexandra	9/23/2019	0.70	\$308.75	\$216.13	Perform test on population of participants not included in Alight 071919 file.
Outside - PR	10	Rivera, Alexandra	9/23/2019	0.60	\$308.75	\$185.25	Update deliverable for municipality and corporation participants.
Outside - PR	10	Rivera, Alexandra	9/24/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to discuss updated deliverables.
Outside - PR	10	Rivera, Alexandra	9/24/2019	3.30	\$308.75	\$1,018.88	Perform quality checks over municipality and corporation reconciliation, and update reconciliation.
Outside - PR	10	Rivera, Alexandra	9/24/2019	0.90	\$308.75	\$277.88	Review and update ERS Reconciliation Data Process and Methodology memo.
Outside - PR	10	Rivera, Alexandra	9/24/2019	0.80	\$308.75	\$247.00	Update deliverable for municipality and corporation participants to identify differences due to one month's contribution.
Outside - PR	10	Rivera, Alexandra	9/24/2019	0.30	\$308.75	\$92.63	Update formatting and language of deliverable file.
Outside - PR	10	Rivera, Alexandra	9/24/2019	1.30	\$308.75	\$401.38	Update SQL queries to include categorizations of reconciliation status.
Outside - PR	10	Rivera, Alexandra	9/24/2019	0.90	\$308.75	\$277.88	Update summary and full population tabs of deliverable for municipality and corporation participants.
Outside - PR	10	Rivera, Alexandra	9/25/2019	0.20	\$308.75	\$61.75	Create combined SQL script for municipality and corporations.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Rivera, Alexandra	9/25/2019	0.50	\$308.75	\$154.38	Participate in call with representatives of Ankura to review Central Government inconclusive balances deliverable and methodology.
Outside - PR	10	Rivera, Alexandra	9/25/2019	1.50	\$308.75	\$463.13	Update SQL queries, categorizations, and summary of municipality and corporation deliverable.
Outside - PR	10	Rivera, Alexandra	9/26/2019	0.80	\$308.75	\$247.00	Review and update methodology memo, and update corporation and municipality deliverable.
Outside - PR	10	Rivera, Alexandra	9/27/2019	0.80	\$308.75	\$247.00	Adjust SQL queries to include municipality & corporation participants not included in Alight file.
Outside - PR	10	Rivera, Alexandra	9/27/2019	1.60	\$308.75	\$494.00	Analyze and investigate participants not included in Alight files.
Outside - PR	10	Rivera, Alexandra	9/27/2019	0.40	\$308.75	\$123.50	Participate in meeting with representatives of Ankura reconciliation team to discuss final comments regarding the drafts of the balance validation for public corporations and municipalities, and Central Government.
Outside - PR	10	Rivera, Alexandra	9/30/2019	1.10	\$308.75	\$339.63	Review court ruling from April 2014 and update summary of Law 160/106.
Outside - PR	10	Yoshimura, Arren	9/3/2019	2.20	\$332.50	\$731.50	Create FOMB reporting template.
Outside - PR	10	Yoshimura, Arren	9/3/2019	1.40	\$332.50	\$465.50	Correspond with I. Colon and R. Cabrera (Banco Popular), Z. Martinez (AAFAF), M. DelValle (PMA), and A. Sax-Bolder (OMM) regarding legal opinions necessary to execute Banco Popular agreements, live date implications for Deed of Trust execution, and status of Banco Popular documents in the FOMB review process.
Outside - PR	10	Yoshimura, Arren	9/3/2019	0.90	\$332.50	\$299.25	Review Alight Service Center Education documentation.
Outside - PR	10	Yoshimura, Arren	9/3/2019	0.40	\$332.50	\$133.00	Discuss tax service questionnaire completion and Bank of New York custody agreement with R. Cabrera (Banco Popular) and S. Kovach (Bank of New York Mellon).
Outside - PR	10	Yoshimura, Arren	9/3/2019	1.60	\$332.50	\$532.00	Review outstanding items on plan document.
Outside - PR	10	Yoshimura, Arren	9/3/2019	0.40	\$332.50	\$133.00	Participate in telephone discussion with M. Marichal (O'Neill & Borges) regarding claims procedure and pending plan document items.
Outside - PR	10	Yoshimura, Arren	9/3/2019	0.80	\$332.50	\$266.00	Review of redlines of PMA and Retirement Board legal opinions sent by I. Colon (Banco Popular).
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.60	\$332.50	\$199.50	Correspond with R. Cabrera (Banco Popular) and S. Kovach (Bank of New York Mellon) regarding the Tax Service Questionnaire required for Bank of New York Mellon's account opening documentation.
Outside - PR	10	Yoshimura, Arren	9/4/2019	1.00	\$332.50	\$332.50	Participate in telephone meeting with representatives of Banco Popular and representatives of the Retirement Board to discuss disbursements from the temporary trust, tax with holdings, and loan garnishments.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.40	\$332.50	\$133.00	Participate in telephone meeting with A. Sax-Bolder (OMM) to discuss PROMESA opinion needed for Banco Popular document execution and what OMM is willing to represent and what they will not represent.
Outside - PR	10	Yoshimura, Arren	9/4/2019	1.20	\$332.50	\$399.00	Prepare for meeting with I. Colon (Banco Popular) regarding legal opinions and Bank of New York Mellon tax services questionnaire.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.50	\$332.50	\$166.25	Participate in call with L. Collazo (Retirement Board) to discuss pending contract items, live date implications, and front end system access for Ankura reconciliation team.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.30	\$332.50	\$99.75	Review of adjusted scope presentation for Ankura reconciliation workstream.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.40	\$332.50	\$133.00	Participate in call with Z. Martinez (AAFAF) to discuss FOMB information request for Banco Popular documents under review, and Alight contract pending OMB review.
Outside - PR	10	Yoshimura, Arren	9/4/2019	1.20	\$332.50	\$399.00	Research additional information requested by FOMB for Banco Popular document approval including review of Act 237.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.30	\$332.50	\$99.75	Participate in call with A. Cuesta (PMA) +L70 regarding legal opinions and certifications from the Retirement Board for Banco Popular contracts.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.40	\$332.50	\$133.00	Participate in call with C. Tirado (Retirement Board) regarding 5/31/19 balances file needed for Ankura reconciliation team, front end user access for Ankura reconciliation team, and Banco Popular contract status at FOMB.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.40	\$332.50	\$133.00	Correspond with A. Sax-Bolder (OMM), I. Colon (Banco Popular), and Z. Martinez (AAFAF) regarding PROMESA opinion needed for Banco Popular document execution.
Outside - PR	10	Yoshimura, Arren	9/4/2019	0.70	\$332.50	\$232.75	Participate in telephone meeting with I. Colon and R. Cabrera (Banco Popular) to discuss legal opinions from PMA, OMM, and the Retirement board, Bank of New York Mellon's Tax Service Questionnaire and if Banco Popular is comfortable filling out the documentation.
Outside - PR	10	Yoshimura, Arren	9/5/2019	0.60	\$332.50	\$199.50	Participate in telephone meeting with representatives of Alight to discuss open technology and contract items.
Outside - PR	10	Yoshimura, Arren	9/5/2019	0.50	\$332.50	\$166.25	Participate in telephone meeting with representatives of Alight, representatives of Banco Popular, and representatives of Bank of New York Mellon to align on operational activities and discuss live date impact of contracts.
Outside - PR	10	Yoshimura, Arren	9/5/2019	1.60	\$332.50	\$532.00	Review of vendor selection memo from the Special Committee of the Retirement Board for Evaluation of Submissions in relation to FOMB request for additional information.
Outside - PR	10	Yoshimura, Arren	9/5/2019	2.30	\$332.50	\$764.75	Review of Alight communication documents: Upoint password content, Announcement Letter, #1 HIE, Video Script, Talking Points, and Transition Guide.
Outside - PR	10	Yoshimura, Arren	9/5/2019	0.70	\$332.50	\$232.75	Correspond with R. Cabrera (Banco Popular) regarding the Tax Service Questionnaire and W-8 EXP for Bank of New York Mellon know your client documentation.
Outside - PR	10	Yoshimura, Arren	9/5/2019	0.40	\$332.50	\$133.00	Participate in call with B. Fernandez (AAFAF) to discuss pending implementation items to prepare for AAFAF and Retirement Board meeting.
Outside - PR	10	Yoshimura, Arren	9/5/2019	1.80	\$332.50	\$598.50	Update and reformat high level overall project plan for AAFAF.
Outside - PR	10	Yoshimura, Arren	9/6/2019	0.70	\$332.50	\$232.75	Participate in phone meeting with L. Collazo (Retirement Board) to discuss open contract items.
Outside - PR	10	Yoshimura, Arren	9/6/2019	1.10	\$332.50	\$365.75	Participate in telephone meeting with representatives of Alight, H. Rivera (Retiro), and C. Tirado (Retirement Board) to discuss open technology issues and how to handle demographic change files.
Outside - PR	10	Yoshimura, Arren	9/6/2019	1.20	\$332.50	\$399.00	Participate in telephone meeting with representatives of Alight, representatives of the Retirement Board, and M. Fortas (Gavion) to discuss potential changes to the enrollment window date and plan live date.
Outside - PR	10	Yoshimura, Arren	9/6/2019	0.40	\$332.50	\$133.00	Correspond with representatives of Alight, and M. Marichal and R. Lazaro (O'Neill Borges) regarding updates to the Plan Document.
Outside - PR	10	Yoshimura, Arren	9/6/2019	0.50	\$332.50	\$166.25	Update weekly status report.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
Outside - PR	10	Yoshimura, Arren	9/6/2019	1.50	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
Outside - PR	10	Yoshimura, Arren	9/6/2019	1.20	\$332.50	\$399.00	Revise FOMB reporting template.
Outside - PR	10	Yoshimura, Arren	9/6/2019	0.40	\$332.50	\$133.00	Participate in call with Z. Martinez (AAFAF) to discuss pending contract items for Banco Popular agreements and Alight OMB review progress.
Outside - PR	10	Yoshimura, Arren	9/6/2019	1.70	\$332.50	\$565.25	Review of Alight communication documents: Participant presentation, Email to Retiro Coordinators, Toolkit Email to Retiro Coordinators, Website is Live Letter, Digital Posters, and New Hire Welcome Letter.
Outside - PR	10	Yoshimura, Arren	9/9/2019	0.50	\$332.50	\$166.25	Correspond with M. Del Valle (PMA) and A.Sax-Bolder (OMM) regarding updates on opinions needed to execute Banco Popular documents.
PR	10	Yoshimura, Arren	9/9/2019	1.30	\$332.50	\$432.25	Review of Alight communication documents: Retirement Coordinator Presentation.
PR	10	Yoshimura, Arren	9/9/2019	0.40	\$332.50	\$133.00	Review of the Ankura Reconciliation team presentation for balance validation findings.
PR	10	Yoshimura, Arren	9/10/2019	0.30	\$332.50	\$99.75	Correspond with representatives of OMM and the Ankura reconciliation team regarding the balance validation findings presentation.
PR	10	Yoshimura, Arren	9/10/2019	0.30	\$332.50	\$99.75	Correspond with K. May (Alight) to discuss pending items on the Alight contract and the Plan Document.
PR	10	Yoshimura, Arren	9/10/2019	0.80	\$332.50	\$266.00	Correspond and participate in calls with M. Fortas and R. Longfield (Gavion) to discuss BPAS private letter ruling and participation agreements for BPAS and T. Rowe Price.
PR	10	Yoshimura, Arren	9/10/2019	0.80	\$332.50	\$266.00	Participate in meeting with Z. Martinez (AAFAF) to discuss status of FOMB information request, PMA notary services, and Banco Popular OMB submission.
PR	10	Yoshimura, Arren	9/10/2019	1.30	\$332.50	\$432.25	Participate in meeting with representatives of the Retirement Board to discuss status of Alight, Banco Popular, and Bank of New York Mellon contracts.
PR	10	Yoshimura, Arren	9/10/2019	0.50	\$332.50	\$166.25	Correspond with R. Cabrera (Banco Popular) and K. May and Z. Ballard (Alight) regarding Bank of New York Mellon selection process as custodian.
PR	10	Yoshimura, Arren	9/10/2019	0.60	\$332.50	\$199.50	Prepare pending requests and ongoing commitment requests for Retiro to aid discussions.
PR	10	Yoshimura, Arren	9/11/2019	1.20	\$332.50	\$399.00	Participate in meeting with Z. Ballard (Alight) to discuss Alight and Banco Popular contracts, live date delays, and the impact of garnishments on operations and fees.
PR	10	Yoshimura, Arren	9/11/2019	0.90	\$332.50	\$299.25	Participate in meeting with B. Fernandez (AAFAF) to discuss pending implementation items and high risk areas.
PR	10	Yoshimura, Arren	9/11/2019	2.30	\$332.50	\$764.75	Participate in meeting with A. Rodriguez (Retirement Board) to discuss Hacienda demographic request MOU, BNY contract, Banco Popular legal opinions, Banco Popular OMB submission, and Banco Popular Deed of Trust consultation from OMB.
PR	10	Yoshimura, Arren	9/11/2019	2.10	\$332.50	\$698.25	Participate in meeting with A. Rodriguez and L. Collazo (Retirement Board) and K. May and J.Medina (Alight) to discuss, research, and address the statement made to the press regarding Alight and their standing with the State Department.
PR	10	Yoshimura, Arren	9/11/2019	1.60	\$332.50	\$532.00	Incorporate feedback into FOMB presentation to clarify messaging and communicate dependencies.
PR	10	Yoshimura, Arren	9/12/2019	0.40	\$332.50	\$133.00	Correspond with Z. Ballard (Alight) and S. Kovach (Bank of New York Mellon) to validate Bank of New York Mellon account opening and testing dependencies.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	9/12/2019	1.20	\$332.50	\$399.00	Participate in meetings with Z. Martinez (AAFAF) to discuss the Retirement Board review of the Bank of New York Mellon contract, and status of Alight contract, additional information requested by FOMB for Banco Popular contracts, PMA legal opinions, and OMM legal opinions.
PR	10	Yoshimura, Arren	9/12/2019	0.60	\$332.50	\$199.50	Participate in telephone meeting with representatives from Alight, representatives of Banco Popular, and representatives of Bank of New York Mellon to update status of contracts, discuss benefits payments, and discuss conversion dates.
PR	10	Yoshimura, Arren	9/12/2019	0.80	\$332.50	\$266.00	Participate in telephone meetings with M. Pocha (OMM) to discuss interactions with the Retirement Board and confidentiality agreements.
PR	10	Yoshimura, Arren	9/12/2019	0.80	\$332.50	\$266.00	Participate in meetings with B. Fernandez (AAFAF) to discuss MOU between AAFAF and Retiro, Ankura reconciliation team initial analysis, and FOMB retirement implementation presentation.
PR	10	Yoshimura, Arren	9/12/2019	1.40	\$332.50	\$465.50	Participate in telephone meeting with representatives of Alight and representatives of the Retirement Board to discuss open technology and operational issues.
PR	10	Yoshimura, Arren	9/12/2019	2.10	\$332.50	\$698.25	Participate in meeting with representatives of the Retirement Board to discuss Ankura reconciliation efforts, how to streamline communication, status of pending contracts, and go forward plan.
PR	10	Yoshimura, Arren	9/12/2019	0.30	\$332.50	\$99.75	Correspond with H. Rivera (Retiro) regarding pending data requests and access to the front end systems of Retiro for the Ankura reconciliation team.
PR	10	Yoshimura, Arren	9/12/2019	0.30	\$332.50	\$99.75	Correspond with I. Colon (Banco Popular) and A. Rodriguez (Retirement Board) regarding the legal opinions required to execute the Banco Popular documents.
PR	10	Yoshimura, Arren	9/12/2019	0.30	\$332.50	\$99.75	Correspond with representatives of AAFAF and L. Collazo (Retirement Board) regarding the FOMB retirement implementation presentation.
PR	10	Yoshimura, Arren	9/13/2019	0.40	\$332.50	\$133.00	Participate in call with K. May (Alight) to discuss installment disbursement mechanics and how garnishments would impact the process.
PR	10	Yoshimura, Arren	9/13/2019	0.40	\$332.50	\$133.00	Correspond with C. Tirado (Retirement Board), H. Rivera (Retiro) and representatives of the Ankura reconciliation team to establish front end database access and verify the different modules and populations.
PR	10	Yoshimura, Arren	9/13/2019	0.50	\$332.50	\$166.25	Update weekly status report.
PR	10	Yoshimura, Arren	9/13/2019	1.50	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
PR	10	Yoshimura, Arren	9/16/2019	0.40	\$332.50	\$133.00	Correspond with B. Fernandez (AAFAF) regarding pending implementation items.
PR	10	Yoshimura, Arren	9/16/2019	0.30	\$332.50	\$99.75	Participate in call with Z. Martinez (AAFAF) to discuss additional information request from the FOMB and status of FOMB presentation with the Retirement Board.
PR	10	Yoshimura, Arren	9/16/2019	0.30	\$332.50	\$99.75	Participate in call with C. Tirado (Retirement Board) to discuss the Ankura balance validation team plan for the week and data pending information requests.
PR	10	Yoshimura, Arren	9/16/2019	0.40	\$332.50	\$133.00	Correspond with Z. Martinez (AAFAF), C.Tirado (Retirement Board), and R. Cabrera (Banco Popular) to confirm the reserve account at Banco Popular and the amount currently in it.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	9/16/2019	0.20	\$332.50	\$66.50	Correspond with L. Bonilla (Retirement Board) to schedule meetings with L. Collazo and A. Rodriguez for the week.
PR	10	Yoshimura, Arren	9/17/2019	1.70	\$332.50	\$565.25	Participate in meeting with Z. Martinez and B. Fernandez (AAFAF) to discuss MOU between AAFAF and Retiro, presentation for the FOMB meeting, pending items on contracts, and potential live date visibility.
PR	10	Yoshimura, Arren	9/17/2019	1.30	\$332.50	\$432.25	Review of redlined Plan Document supplied by M. Marichal (O'Neill Borges).
PR	10	Yoshimura, Arren	9/17/2019	0.30	\$332.50	\$99.75	Participate in calls with C. Tirado (Retirement Board) to discuss information requests regarding the 232 Teacher's Retirement System inconclusive cases.
PR	10	Yoshimura, Arren	9/17/2019	0.70	\$332.50	\$232.75	Review Memorandum of Understanding between AAFAF and the Retirement Board.
PR	10	Yoshimura, Arren	9/17/2019	0.40	\$332.50	\$133.00	Participate in call with K. May (Alight) to discuss Alight contract status, project plan alignment, and meetings for the following week.
PR	10	Yoshimura, Arren	9/17/2019	0.50	\$332.50	\$166.25	Participate in telephone meeting with representatives of Alight to discuss open technology items.
PR	10	Yoshimura, Arren	9/17/2019	0.20	\$332.50	\$66.50	Participate in call with D. Hutton (Alight) to discuss project plan alignment and communication cadence for the broader implementation team.
PR	10	Yoshimura, Arren	9/17/2019	0.90	\$332.50	\$299.25	Review of Act 232 to understand which contracts need to go to RFP and which ones may not.
PR	10	Yoshimura, Arren	9/17/2019	0.90	\$332.50	\$299.25	Review of resolutions associated with temporary trust to address PMA's concerns around the reserve account.
PR	10	Yoshimura, Arren	9/17/2019	0.50	\$332.50	\$166.25	Participate in telephone meeting with B. Fernandez and Z. Martinez (AAFAF) and L. Collazo (Retirement Board) to discuss the FOMB agenda and prepare for the meeting.
PR	10	Yoshimura, Arren	9/17/2019	0.30	\$332.50	\$99.75	Correspond with R. Cabrera and I. Colon (Banco Popular) and L. Collazo (Retirement Board) to discuss cooperative loan garnishments and how they will be handled between Retiro and Banco Popular.
PR	10	Yoshimura, Arren	9/17/2019	0.60	\$332.50	\$199.50	Participate in discussion with V. Padilla and C. Radis (Ankura) of the reimbursement and historical contribution files for TRS.
PR	10	Yoshimura, Arren	9/18/2019	1.30	\$332.50	\$432.25	Review of previous BNY contract for mandatory clauses, payment terms, governing law, and termination terms for current Custody Agreement negotiations.
PR	10	Yoshimura, Arren	9/18/2019	0.30	\$332.50	\$99.75	Correspond with M. Del Valle (PMA) and L. Collazo (Retirement Board) regarding potential additional opinions necessary for BPPR document execution.
PR	10	Yoshimura, Arren	9/18/2019	1.70	\$332.50	\$565.25	Participate in meeting with representatives of EY, M. Lopez (FOMB), representatives of AAFAF, and L. Collazo and C.Tirado (Retirement Board) to discuss the status of the retirement implementation, PayGo budget vs. actual payments, and employers holding back employee payments.
PR	10	Yoshimura, Arren	9/18/2019	1.40	\$332.50	\$465.50	Participate in meeting A. Rodriguez (Retirement Board) to discuss Bank of New York Mellon mandatory clauses, legal opinions needed for Banco Popular agreements, and Alight contract amendment process.
PR	10	Yoshimura, Arren	9/18/2019	0.20	\$332.50	\$66.50	Correspond with A. Rodriguez (Retirement Board) regarding Hacienda demographic data request.
PR	10	Yoshimura, Arren	9/19/2019	0.70	\$332.50	\$232.75	Participate in meetings with Z. Martinez and B. Fernandez (AAFAF) and correspond with M. Marichal and R. Lazaro (O'Neill Borges) to discuss how to handle potential additional FOMB review of Alight contract due to date changes.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	9/19/2019	0.50	\$332.50	\$166.25	Review of latest changes to the Plan Document made by M. Marichal (O'Neill Borges).
PR	10	Yoshimura, Arren	9/19/2019	0.30	\$332.50	\$99.75	Participate call with R. Cabrera (Banco Popular) to discuss Cooperative loan deductions.
PR	10	Yoshimura, Arren	9/19/2019	1.00	\$332.50	\$332.50	Participate in weekly telephone meeting with representative from Alight, representatives of Banco Popular, and representatives of Bank of New York Mellon to align on operational items and upcoming milestone.
PR	10	Yoshimura, Arren	9/19/2019	0.20	\$332.50	\$66.50	Review of dates in the Alight Definitive Agreement to see what changes need to be made and how significant they are for potential additional FOMB review.
PR	10	Yoshimura, Arren	9/19/2019	0.90	\$332.50	\$299.25	Review of Hacienda circular letter No.1300-16-16 to research mandatory government contract clauses.
PR	10	Yoshimura, Arren	9/19/2019	1.20	\$332.50	\$399.00	Participate in telephone meeting with representatives of Alight, C. Tirado (Retirement Board), and H. Rivera (Retiro) to discuss open technology issues, demographic data, and the state of the Teacher's Retirement System reconciliation.
PR	10	Yoshimura, Arren	9/19/2019	1.30	\$332.50	\$432.25	Participate in meeting with L. Collazo (Retirement Board) to discuss Cooperative loan garnishments from disbursement payments, installment payment options regarding garnishments, board resolutions around garnishments, pending information requests, and Supreme Court case brought against the Teacher's Retirement System.
PR	10	Yoshimura, Arren	9/19/2019	0.40	\$332.50	\$133.00	Correspond with K. May (Alight) regarding upcoming meetings and changes to the Plan document due to garnishments and tax withholding.
PR	10	Yoshimura, Arren	9/20/2019	1.20	\$332.50	\$399.00	Participate in meeting with C. Tirado (Retirement Board) to discuss 232 inconclusive TRS cases, new required distribution documentation, opt in for cooperative loan garnishments, and current benefits payment process.
PR	10	Yoshimura, Arren	9/20/2019	0.40	\$332.50	\$133.00	Participate in meeting with Z. Martinez and B. Fernandez (AAFAF) to discuss pending items from the week, potential additional review of the Alight contract by the FOMB, and progress of the Alight contract at Fortaleza.
PR	10	Yoshimura, Arren	9/20/2019	1.80	\$332.50	\$598.50	Review of court case brought against the Teacher's Retirement System to allow certain members to stay in the pension to research who should be in the population and who should not.
PR	10	Yoshimura, Arren	9/21/2019	0.50	\$332.50	\$166.25	Update weekly status report.
Outside - PR	10	Yoshimura, Arren	9/21/2019	1.50	\$332.50	\$498.75	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
Outside - PR	10	Yoshimura, Arren	9/23/2019	0.40	\$332.50	\$133.00	Review private letter ruling for BPAS to register their fund as a Puerto Rican security gaining favorable tax treatment for participants.
PR	10	Yoshimura, Arren	9/23/2019	1.00	\$332.50	\$332.50	Participate in meeting with representatives of the Ankura reconciliation team to discuss the balance validation status and go forward plan for public corporations and municipalities.
PR	10	Yoshimura, Arren	9/23/2019	0.30	\$332.50	\$99.75	Correspond with R. Cabrera (Banco Popular) discuss meetings for the week, the temporary trustdeconversion process, and loan garnishments.
PR	10	Yoshimura, Arren	9/24/2019	0.30	\$332.50	\$99.75	Participate in call with Z. Martinez and B. Fernandez (AAFAF) to discuss Alight contract fee structure, date changes, and garnishment amendments.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	9/24/2019	2.30	\$332.50	\$764.75	Review of Court ruling brought against the Teacher's Retirement System sent by L. Collazo (Retirement Board) and Act 160 to research the teachers who should be part of the pension vs. the defined contribution plan.
PR	10	Yoshimura, Arren	9/24/2019	0.70	\$332.50	\$232.75	Participate in call with C. Tirado (Retirement Board) to discuss the court case against the Teachers Retirement System, progress made on the 232 unreconciled cases for teachers, and cooperative loan garnishments.
PR	10	Yoshimura, Arren	9/24/2019	0.90	\$332.50	\$299.25	Participate in telephone meeting with representatives of Alight and C. Tirado (Retirement Board) to discuss open technology and reconciliation topics.
PR	10	Yoshimura, Arren	9/24/2019	0.50	\$332.50	\$166.25	Participate in call with B. Fernandez (AAFAF) to discuss the Banco Popular deconversion process, upcoming meetings, and pending reviews for contracts.
PR	10	Yoshimura, Arren	9/24/2019	0.30	\$332.50	\$99.75	Correspond with R. Cabrera (Banco Popular) and L. Collazo (Retirement Board) to coordinate discussions around the deconversion process and cooperative garnishments.
PR	10	Yoshimura, Arren	9/25/2019	0.30	\$332.50	\$99.75	White list all vendor and government team emails to prevent delays in sending/receiving important documents.
PR	10	Yoshimura, Arren	9/25/2019	0.50	\$332.50	\$166.25	Review and update high level project plan.
PR	10	Yoshimura, Arren	9/25/2019	0.30	\$332.50	\$99.75	Prepare for meeting with L. Collazo and A.Rodriguez (Retirement Board).
PR	10	Yoshimura, Arren	9/25/2019	0.60	\$332.50	\$199.50	Participate in meetings with B.Fernandez and Z. Martinez (AAFAF) to discuss legal opinions needed from PMA and OMM, potential review of the Alight contract by FOMB, and Alight contract progress through OMB and Fortaleza.
PR	10	Yoshimura, Arren	9/25/2019	0.40	\$332.50	\$133.00	Correspond with representatives of the Ankura reconciliation team regarding the court case brought against the Teacher's Retirement System.
PR	10	Yoshimura, Arren	9/25/2019	0.40	\$332.50	\$133.00	Participate in telephone meeting with representatives of Alight, representatives of Banco Popular, and L. Collazo (Retirement board) to discuss cooperative loan garnishments and the investments in the temporary trust.
PR	10	Yoshimura, Arren	9/25/2019	0.30	\$332.50	\$99.75	Coordinate follow up meeting between Banco Popular legal counsel, Alight, and Retiro to discuss legality of cooperative loan garnishments and align on a process.
PR	10	Yoshimura, Arren	9/25/2019	0.60	\$332.50	\$199.50	Review temporary deed of trust to research investment policy and what can or cannot be held in the trust.
PR	10	Yoshimura, Arren	9/25/2019	0.70	\$332.50	\$232.75	Review of mandatory clauses sent by A. Rodriguez (Retirement Board) to be included in the BNY custody agreement.
PR	10	Yoshimura, Arren	9/25/2019	0.50	\$332.50	\$166.25	Review of Temporary Trust Investment Policy Resolution sent by L. Collazo (Retirement Board).
PR	10	Yoshimura, Arren	9/25/2019	0.90	\$332.50	\$299.25	Participate in meeting with C. Tirado (Retiro) to discuss the 232 inconclusive balance cases for the Teacher's Retirement System and the court ruling against the Teacher's Retirement System.
PR	10	Yoshimura, Arren	9/25/2019	1.10	\$332.50	\$365.75	Participate in meeting with A. Rodriguez (Retirement Board) to discuss mandatory government clauses for the Bank of New York Mellon contract, submission of Banco Popular documents to OGP, Hacienda MOU, and legal opinions for the Banco Popular documents.
PR	10	Yoshimura, Arren	9/25/2019	0.50	\$332.50	\$166.25	Correspond with R. Cabrera (Banco Popular), C. Pacheco and S. Kovach (Bank of New York Mellon) and A. Rodriguez (Retiro) to compile information necessary for contract submissions to the OMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Revised Comment
PR	10	Yoshimura, Arren	9/25/2019	0.70	\$332.50	\$232.75	Review relevant sections of the Bank of New York Custody Agreement to asses potential fees associated with the agreement and net asset value calculation services.
PR	10	Yoshimura, Arren	9/26/2019	0.90	\$332.50	\$299.25	Participate in telephone meeting with representatives of Alight, representatives of Bank of New York Mellon, and representatives of Banco Popular to discuss open implementation items.
PR	10	Yoshimura, Arren	9/26/2019	0.50	\$332.50	\$166.25	Update weekly status report.
PR	10	Yoshimura, Arren	9/26/2019	1.20	\$332.50	\$399.00	Review tasks and accomplishments for the week and plan meetings and tasks for the following week.
PR	10	Yoshimura, Arren	9/30/2019	0.40	\$332.50	\$133.00	Review correspondence between R. Cabrera (Banco Popular) and L. Collazo (Retirement Board) regarding the investments in the Temporary Trust, and E. Kaufmann (Alight) and C. Tirado and H. Rivera (Retiro) regarding demographic and reconciliation tasks and deliverables.
Outside - PR	10	Yoshimura, Arren	9/30/2019	3.10	\$332.50	\$1,030.75	Finalize review of Puerto Rico Transit and Highway Authority Schedule of Implementation report.
Outside - PR	10	Yoshimura, Arren	9/30/2019	0.60	\$332.50	\$199.50	Correspond and participate in telephone meeting with A. Sax-Bolder (OMM) and M. Del Valle (PMA) regarding legal opinions needed for Banco Popular document execution.
Outside - PR	10	Yoshimura, Arren	9/30/2019	0.80	\$332.50	\$266.00	Participate in telephone meeting with representatives of the Ankura reconciliation team to discuss the Employee Retirement System and the Teacher's Retirement System balance validation efforts and plan for the next two weeks of work.

<b>Total Fees</b>	<b>463.00</b>	<b>\$152,099.50</b>
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## Expenses Detail

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging - PR	Ahsan, Faraz	9/3/2019	\$813.15	Lodging in San Juan, PR (3 nights 09/03/2019 - 09/06/2019)	41
Meals - PR	Ahsan, Faraz	9/3/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	9/3/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Ahsan, Faraz	9/3/2019	\$586.40	Roundtrip Airfare from Newark (EWR) to San Juan (SJU) (9/3/2019-9/6/2019)	42
Meals - PR	Ahsan, Faraz	9/4/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	9/4/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Ahsan, Faraz	9/5/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	9/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Ahsan, Faraz	9/6/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Ahsan, Faraz	9/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Ahsan, Faraz	9/6/2019	\$68.00	Airport Parking at Dulles Airport	45
Meals - US	Padilla, Victor	9/3/2019	\$3.73	Travel Meal	47
Meals - PR	Padilla, Victor	9/3/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	9/3/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Padilla, Victor	9/3/2019	\$1,105.40	Roundtrip Airfare from Dallas (DFW) to San Juan (SJU) (9/3/2019-9/6/2019)	48
Transportation - US	Padilla, Victor	9/3/2019	\$40.34	Uber from home to DFW	54
Meals - PR	Padilla, Victor	9/4/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	9/4/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Padilla, Victor	9/5/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	9/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Padilla, Victor	9/6/2019	\$813.15	Lodging in San Juan, PR (3 nights 09/03/2019 - 09/06/2019)	46
Meals - PR	Padilla, Victor	9/6/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Padilla, Victor	9/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Padilla, Victor	9/6/2019	\$411.50	Flight change fee to accommodate client meeting	51
Transportation - US	Padilla, Victor	9/6/2019	\$39.87	Uber from DFW to home	57
Transportation - US	Radis, Cameron	9/1/2019	\$90.00	Travel from ORD to Apartment	39
Meals - PR	Radis, Cameron	9/3/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	9/3/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Radis, Cameron	9/3/2019	\$499.40	Roundtrip Airfare from Chicago (ORD) to San Juan (SJU) (9/3/2019-9/6/2019)	32
Transportation - US	Radis, Cameron	9/3/2019	\$84.00	Travel from Chicago Apartment	35
Meals - PR	Radis, Cameron	9/4/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	9/4/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Radis, Cameron	9/5/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	9/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Radis, Cameron	9/6/2019	\$813.15	Lodging in San Juan, PR (3 nights 09/03/2019 - 09/06/2019)	31
Meals - PR	Radis, Cameron	9/6/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Radis, Cameron	9/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Radis, Cameron	9/6/2019	\$84.00	Travel from ORD to Chicago Apartment	37
Lodging - PR	Rivera, Alexandra	9/1/2019	\$224.97	Lodging in San Juan, PR (1 nights 09/01/2019)	1
Meals - PR	Rivera, Alexandra	9/1/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Rivera, Alexandra	9/1/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	9/2/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	9/2/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	9/3/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	9/3/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	9/4/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	9/4/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Rivera, Alexandra	9/5/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	9/5/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Rivera, Alexandra	9/6/2019	\$1,355.25	Lodging in San Juan, PR (5 nights 09/01/2019 - 09/06/2019)	4
Airfare/Railway	Rivera, Alexandra	9/6/2019	\$203.70	One-way airfare from SJU to JFK (9/6/2019)	6
Meals - PR	Rivera, Alexandra	9/6/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Rivera, Alexandra	9/6/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Rivera, Alexandra	9/6/2019	\$79.15	Uber from JFK to home	11
Airfare/Railway	Yoshimura, Arren	9/9/2019	\$499.40	Roundtrip Airfare from Chicago (ORD) to San Juan (SJU) (9/9/2019-9/13/2019)	14
Transportation - US	Yoshimura, Arren	9/9/2019	\$82.63	Uber from home to ORD	16
Meals - PR	Yoshimura, Arren	9/9/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/9/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/10/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/10/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/11/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/11/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	9/12/2019	\$499.40	Roundtrip Airfare from Chicago (ORD) to San Juan (SJU) (9/16/2019-9/20/2019)	17
Airfare/Railway	Yoshimura, Arren	9/12/2019	\$536.40	Roundtrip Airfare from Chicago (ORD) to San Juan (SJU) (9/23/2019-9/26/2019)	19
Meals - PR	Yoshimura, Arren	9/12/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/12/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Yoshimura, Arren	9/13/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 09/09/2019 - 09/13/2019)	21
Transportation - US	Yoshimura, Arren	9/13/2019	\$42.27	Uber from ORD to home	22
Meals - PR	Yoshimura, Arren	9/13/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/13/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Transportation - US	Yoshimura, Arren	9/16/2019	\$85.08	Uber from home to ORD	23
Meals - PR	Yoshimura, Arren	9/16/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/16/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/17/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/17/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/18/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/18/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/19/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/19/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Yoshimura, Arren	9/20/2019	\$1,084.20	Lodging in San Juan, PR (4 nights 09/16/2019 - 09/20/2019)	24
Transportation - US	Yoshimura, Arren	9/20/2019	\$33.74	Uber from ORD to home	25
Meals - PR	Yoshimura, Arren	9/20/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/20/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Yoshimura, Arren	9/23/2019	\$83.43	Uber from home to ORD	26
Meals - PR	Yoshimura, Arren	9/23/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/23/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/24/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/24/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Meals - PR	Yoshimura, Arren	9/25/2019	\$70.00	Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/25/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Lodging - PR	Yoshimura, Arren	9/26/2019	\$813.15	Lodging in San Juan, PR (3 nights 09/23/2019 - 09/26/2019)	27
Transportation - US	Yoshimura, Arren	9/26/2019	\$42.83	Uber from airport to residence (SC)	28
Meals - PR	Yoshimura, Arren	9/26/2019	\$42.00	Travel Day Per Diem meal expenses in Puerto Rico	
Transportation - PR	Yoshimura, Arren	9/26/2019	\$29.12	Per Diem transportation expenses in Puerto Rico	
Airfare/Railway	Yoshimura, Arren	9/30/2019	\$643.40	Roundtrip Airfare from Chicago (ORD) to San Juan (SJU) (10/7/2019-10/11/2019)	29

**Total** \$15,625.13

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

\* Non-economy airfare written down by 50%.